



MOQ Limited ASX:MOQ

FINANCIAL RESULTS H1FY17

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#### MOQ EXECUTIVE SUMMARY



#### H1 FY17 Highlights\*

- Net profit after tax of \$862,610, an increase of 929% on PCP
- Statutory EBITDA of \$1,563,981, an increase of 662% on PCP
- Underlying EBITDA of \$1.9m, an increase of 833% on PCP\*\*
- Revenue of \$29.4m, an increase of 75% on PCP
  - Recurring Services Revenue of \$5.1m, an increase of 172% on PCP
  - Professional Services Revenue of \$7.6m, an increase of 55% on PCP
  - Technology Revenue of \$16.7m, an increase of 66% on PCP
- Earnings per share (cents) of 0.5589c, an increase of 7065% on PCP
- \$1.25m in net operating cash inflows generated in H1FY17
- \$3.95m in cash, with no debt as at 31st December 2016
- Strategic investments made in Managed Services and Skoolbag

<sup>\*</sup> note that prior comparable period (PCP) derived from H1FY16 half year report, which did not include any trading results from Skoolbag and TETRAN.

<sup>\*\*</sup> Underlying EBITDA excludes Integration / Transition expenditure which are one-off costs

#### MOQ COMPANY OVERVIEW

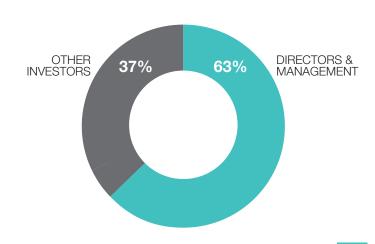


# Strategy to build, develop and acquire complementary Cloud-focused technology businesses to capitalise on the emerging digital economy

- MOQ is a global award winning, cloud focused technology company with over 200 employees, providing technical solutions, managed services and owns its own commercialised IP
- Building an integrated cloud based services offering from both organic and acquisitive growth
- FY17 is a year of executing on our strategy, winning new business, making strategic investments and consolidating operations
- Strategic focus on growing recurring revenue via managed services and commercialised IP such as the Skoolbag Software-as-a-Service (SaaS) product
- Strong momentum in H1 FY17, on track to deliver \$52-\$57m revenue and 22%-25% gross margins

ASX	MOQ
52 Week Share Price	\$0.21 - \$0.39
Shares on Issue	159.7 million
Market Cap*	\$55.1 million
Cash*	\$3.95 million

#### Shareholders



<sup>\*</sup> As at 31st December 2016

#### **LEADERSHIP TEAM**



#### Highly credentialed leadership team with a proven track record



David Shein Non-Executive Chairman

- Established Com Tech Communications and built it to revenues of \$700m, 1,400 employees (Acquired by Dimension Data, 2001)
- Chairman & founding investor of Macromatix (Sold to TPG Ventures, 2012). Invests in and mentors early stage technology companies, many of which have been successfully exited



Nicki Page Exec Director / CEO

- 20+ years in IT in both UK and Australia as a Computer Scientist
- Background in Technical and Sales with companies such as KAZ Computing and Microsoft.
- 2014 ARN Women in ICT Entrepreneur of the year
- National Board director of AllA



Joe D'Addio
Exec Director /
COO

- 35+ years in IT prof. services, technology consulting, system and network engineering
- Held key management & director positions building and leading IT businesses with Com Tech Communications, Dimension Data and cofounded Technology Effect



Scott McPherson Exec Director / Director Solutions

- 20+ years experience at Com Tech Communications, Dimension Data
- Started as a systems engineer, transitioned into a solutions architect and then into practice management. Co-founded Technology Effect

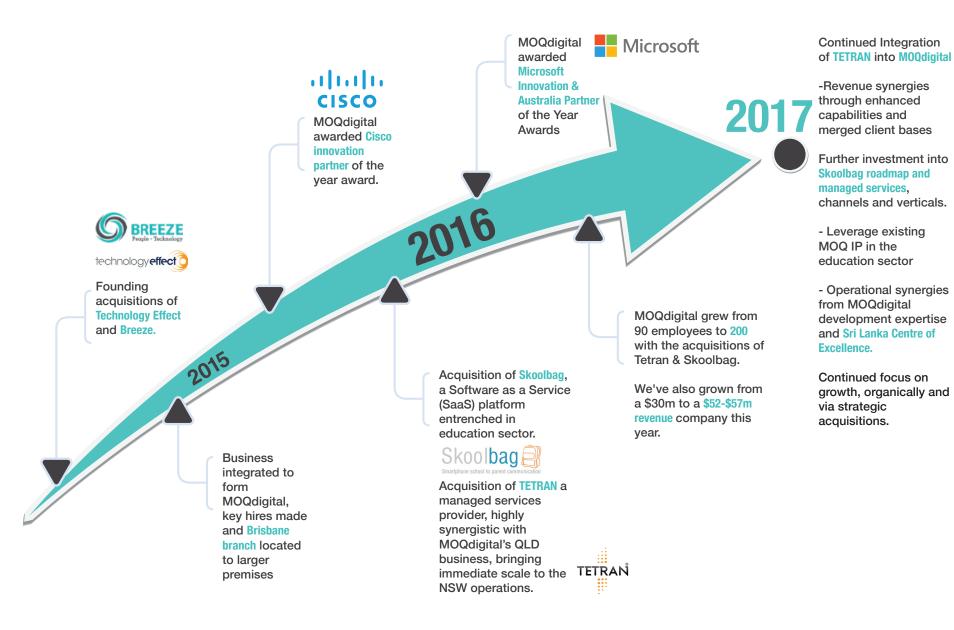


**Don Francis Director** 

- 20+ years experience in IT industry with focus on managed services
- Holds key management & director positions including co-founding TETRAN and expanding the business globally by setting up Sri Lanka Centre of Excellence, Singapore and New Zealand operations

#### **MOQ HIGHLIGHTS**





#### MOQ STRATEGIC FOCUS



#### Transitioning along the 'Cloud Services Value Chain'



- Systems Integrator offering bundled client solutions (consulting and technology sales)
- Technology sales includes mainly high-end equipment, software, associated licenses and maintenance sold as part of a broader solution.
- Specialists in consulting, systems integration and application development to assist clients with strategy, architectural design, development and implementation of hybrid cloud ICT solutions.
- Outsourced managed services, operational, support and ICT management with focus on key verticals (incl. education, financial services, tourism, health and resources)
- 24/7 managed services operations with international footprint
- The Sri Lanka Centre of Excellence (CoE) provides highly skilled resources at significantly improved margins once the integration is complete

- Repeatable commercialised IP, for example Skoolbag and IoT Central/CDM
- Skoolbag is an entrenched product in the education sector with over 3,000 customer subscriptions and over 1 million end users

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# MOQDIGITAL BUSINESS UPDATE



#### Loyal customer base with high retention and broad spread





















The Fred Hollows Foundation















University of the Sunshine Coast

















**sportingbet** 











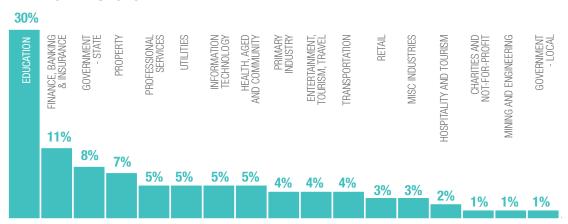






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#### **REVENUE BY SECTOR\***



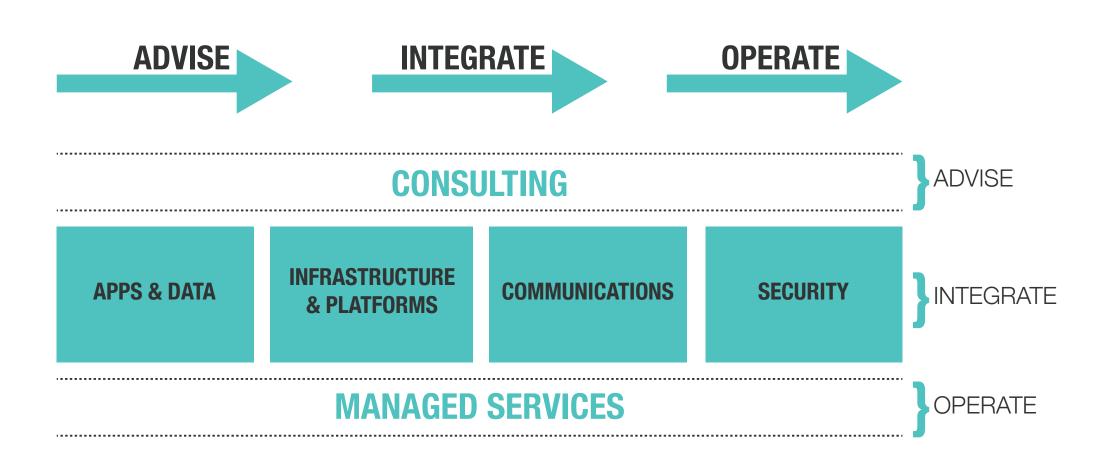
MOQdigital is a cloud focused, agile Systems Integrator that delivers technical solutions and drives outcomes for customers in a new digital world.

- Provides consulting, integration, managed services and specialised IP across infrastructure, applications and data.
- Global business with over 200 employees in total, located across NSW, QLD, VIC, New Zealand and Sri Lanka.
- TETRAN merge has brought immediate scale to MOQdigital NSW and new compelling wins as a result of the combined capabilities and enhanced managed services offering.
- The transition of existing MOQdigital managed services customers to the improved integrated business model is well underway and progressing successfully. Once completed it will provide a very scalable platform for the future.

Excludes Skoolbag

# MOQDIGITAL - WHAT WE DO





## **CASE STUDY**





#### TOGA CASE STUDY

- Significant 3-year managed services contract to increase managed services from 7 to 70 hotels worldwide, Head Office and Development Sites together with Data Centre operations management
- 24/7 Global Service Desk plus Field Services Coverage

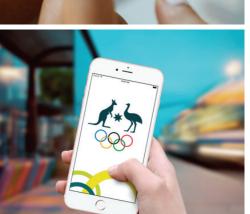
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### **SKOOLBAG BUSINESS UPDATE**



- Market leading Software-as-a-Service (SaaS) product in the Education sector, MOQ's largest industry sector by revenue
- Annuity revenue across 3,000 customer subscriptions and over 1 million end users
- Total revenue in H1FY17 of \$820k (c.76% recurring)
- Skoolbag has continued to grow its subscriber base and now has over 3,000 customer subscriptions and over 1 million end users
- Investing in developing product revenue by adding functionality, expanding geographically and targeting new industry verticals









- New features and services
  - Compelling development/distribution platform. Add higher value offerings through development of proprietary features and through joint ventures/partnerships with 3rd party bolt-on services.
- Expand geographic reach
  - Majority of customers are based in Australia. Have commenced marketing/co-selling the platform to additional geographies.
- Industry vertical products

Skoolbag entrenched in primary/ secondary education market in Australia. Now targeting sports clubs, higher/ vocational education and corporates. Sportsbag product used by the Australian Olympic Committee and all Australian Olympic Athletes during the Rio Olympics.

#### **FY16 RESULTS**



MOQ Limited Financial Summary \$'0001	H1FY17 Statutory²	% Rev	FY16 Pro-Forma³	% Rev	% achieved to FY16 Proforma
Revenue	29,371		43,330		68%
Recurring Revenue	5,117	17%	9,563	22%	54%
Technology Sales	16,678	57%	20,810	48%	80%
Professional	7,576	26%	12,957	30%	58%
Gross Margin	6,479	22%	10,738	25%	60%
Recurring	1,785	35%	4,644	49%	38%
Technology	3,042	18%	3,819	18%	80%
Professional	1,652	22%	2,275	18%	73%
EBITDA	1,564	5%	1,700	4%	92%
Adjustments for investments/ non-recurring costs	337	1%	1,359	3%	25%
Underlying EBITDA	1,901	6%	3,059	7%	62%

#### Notes:

- 1. Financials are unaudited
- 2. H1FY17 statutory results are as per audited half year report
- 3. FY16 Pro-forma results are unaudited and include full year performance of Skoolbag and Tetran. Underlying EBITDA excludes \$1.15m of non-recurring costs, including \$400k Due diligence and acquisition costs, \$164k integration costs, \$280k in one-off project write-downs, \$306k of restructuring costs and \$209k of a non-cash adjustment to Long Service Leave provisions through adoption of a more conservative policy.







#### **FY17 H1 RESULTS IN CONTEXT**

- Strong performance in H1 particularly in technology sales and professional services, showing an increase in EBITDA of 662%\* on the prior corresponding period.
- Revising target revenue in FY17 of \$52m-\$57m with an overall blended gross margin of 22%-25%.
- New opportunities won as a result of the merged capabilities and enhanced managed services offering.
- MOQdigital now scalable in NSW/QLD with Sri Lanka Centre of Excellence. (CoE)
- The transition of existing MOQdigital managed services customers to the improved integrated business model is well underway and progressing successfully. Once completed it will provide a highly scalable platform for the future.
- Commercialised IP bolstered with Skoolbag SaaS offering. Continued execution on platform growth strategy.

<sup>\*</sup> Note that prior comparable period (PCP) derived from H1FY16 half year report, which did not include any trading results from Skoolbag and TETRAN.

#### MOQ GROUP OUTLOOK



#### MOQ Group is focused on profitability in FY17

- Targeting to achieve \$52m-\$57m revenue in FY17 with between 22%-25% overall gross margin.
- Once businesses are fully integrated expected gross margins are outlined below



#### Usually an integrated sale with overall GM of c.22%-25%

- Managed Services and Skoolbag provide scalable model and margins have the potential to improve substantially with additional revenue
- MOQ is targeting a revised recurring revenue of circa 20% (up from 11% in FY16). Revised due to strong growth in H1FY17 in technology sales
- Opex in FY17 is expected to be between \$8.9m \$9.1m\*

<sup>\*</sup> Excludes Corporate overheads and Integration / Transition costs. Previous guidance excluded Skoolbag.

<sup>^</sup>These are achievable margins once the businesses are integrated. Currently taking longer than anticipated so typical margins not expected to be realised this FY.

## MOQ REMAINS ACQUISITIVE





Profitable, cash flow positive, growth businesses



Earnings accretive (target 4 to 6 times EBTIDA), vendor/key management retention and alignment via MOQ shares



Like-minded culture, complementary skillsets



presence
with strong
technology
vendor
partnerships
and revenue
synergies across
client bases

**Expand Australia** 

and New Zealand



Key themes

- managed services
- education
- Internet of things (IoT)
- big data
- data analytics
- business intelligence
- security



Add recurring revenue via Product (Software as a Service), managed services

MOQ LIMITED, FEBRUARY 2017

#### **SUMMARY**



- FY17 is a year of executing on our strategy, winning new business, making strategic investments and consolidating operations.
- Strong performance in H1 FY17 particularly in technology sales and professional services.
- MOQ Group is revising its target revenue of between \$52-\$57m in FY17 with an overall blended gross margin of 22%-25%.
- Compelling new wins due to merged capabilities and enhanced managed services offering.
- Transition of existing MOQdigital managed services customers to the improved integrated business model is progressing successfully, albeit at a slower pace than originally anticipated. Prioritising customer service and satisfaction during this phase, and continued investment into building out a robust and scalable business model.
- Investing in developing Skoolbag product revenue by adding functionality, partnerships, expanding geographically and targeting new industry verticals.
- Management focused on increasing profitability in FY17.



# **APPENDICES**

### MOQ NON-EXEC DIRECTORS





David Shein
Non-Executive Chairman

- Established Com Tech
   Communications and built it to
   revenues of \$700m, 1,400
   employees (Acquired by
   Dimension Data, 2001)
- Chairman & founding investor of Macromatix (Sold to TPG Ventures, 2012). Invests in and mentors early stage technology companies, many of which have been successfully exited



Jonathan Pager
Non-Exec Director

- 20+ years experience in advisory, Managing Director of Pager Partners Business Consultants and Pager Partners Corporate Advisory
- Currently Director of ASX-listed UCW Ltd (ASX:UCW), Noble Mineral Resources Ltd (ASX:NMG) & was more recently a director of AHAlife Holdings Ltd (ASX:AHL), Rhipe Ltd (ASX:RHP), Metalicity Ltd (ASX:MCT) and Prospect Resources Ltd (ASX:PSC)



Michael Pollak
Non-Exec Director

- 15+ years experience in audit, insolvency and corporate advisory
- Currently director of ASX-listed HJB Corp Ltd
  (ASX:HJB)
  and UCW Ltd (ASX:UCW), &
  was recently a director of
  Rhipe Ltd (ASX:RHP),
  Disruptive Investment Group
  Ltd (ASX:DVI), Prospect
  Resources Ltd (ASX:PSC)
  and Metalicity Ltd (ASX:MCT)



Joseph Fridman Non-Exec Director

- Co-founder and CEO of Monash Private Capital an independent principal investment and advisory firm
- Previously CFO of Investec
  Bank Australia and Chairman of
  the bank's Investment
  Committee, Joey brings a
  comprehensive mix of financial,
  strategic, operational, risk
  management and commercial
  skills



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