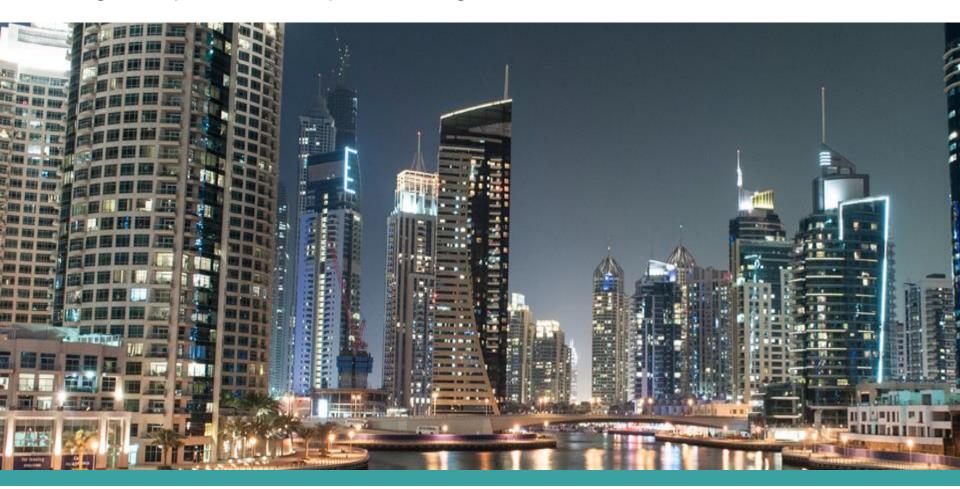


## LandMark White Limited

Strategic Acquisition & Capital Raising



### Disclaimer

#### Overview

This investor presentation (**Presentation**) has been prepared by Landmark White Limited ACN 102 320 329 (**LMW**) and its advisors Enrizen Capital Pty Ltd ACN 169 695 649 (**Enrizen**) and is dated 21 April 2017. This Presentation has been prepared in relation to a placement of new LMW ordinary shares (**New Shares**) to sophisticated and professional investors as defined in the Corporations Act 2001 (Cth) (**Offer**).

This Presentation contains summary information about the current activities of LMW and certain acquisitions as at the date of this Presentation. The information in this Presentation is of a general nature and does not purport to be complete. This Presentation does not purport to contain all the information that an investor should consider when making an investment decision nor does it contain all the information which would be required in a disclosure document or prospectus prepared in accordance with the requirements of the Corporations Act, it should be read in conjunction with LMW's other periodic and continuous disclosure announcements lodged with the ASX, which are available at <a href="www.asx.com.au">www.asx.com.au</a>. Neither, LMW nor its directors, employees or advisors give any warranties in relation to the statements and information in this Presentation.

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There can be no assurance that actual outcomes will not differ materially from these forward looking statements. A number of important factors could cause actual results or performance to differ materially from the forward looking statements, including the risk factors set out in this Presentation. Investors should consider the forward looking statements contained in this Presentation in light of those disclosures. The forward looking statements are based on information available to LMW as at the date of this Presentation.

Except as required by law or regulation (including the ASX Listing Rules), LMW undertakes no obligation to provide any additional or updated information whether as a result of new information, future events or results or otherwise. Indications of, and guidance or outlook on, future earnings or financial position or performance are also forward looking statements.

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# Transaction Highlights

Overview & rationale	<ul> <li>Landmark White (LMW) is finalising a Sales and Purchase Agreement (SPA) to acquire MVS National (MVS) a property valuation firm. (Expected within next week)</li> <li>The acquisition is in-line with LMW's expansion and acquisition strategy to achieve further growth through:         <ul> <li>Increasing scale in existing core valuation activities;</li> <li>Broadening LMW's revenue base through MVS' strong public sector revenues; and</li> <li>An increase to shareholder value</li> </ul> </li> </ul>
Overview of MVS National	<ul> <li>Established in 1996, MVS National is one of Australia's leading property valuation firms with national coverage across residential, commercial and government sector.</li> <li>Over 85 valuers + support staff and a leading government valuation practice.</li> </ul>
Details of the transaction	<ul> <li>Acquisition price based on 4.5x sustainable EBITDA (Capped at \$35m)</li> <li>Upfront consideration of \$23.3m (\$16m cash and \$7.3m scrip)</li> <li>Deferred consideration capped at maximum \$11.7m (in scrip subject to FY18,19 &amp; 20 results)</li> </ul>
Funding	<ul> <li>The acquisition to be funded through a combined Rights Issue and Placement of up to \$20.5m at \$0.60/share</li> <li>Acquisition is subject to finalisation of SPA, relevant statutory, ASX and shareholder approval</li> </ul>
EPS accretion and financial impact	<ul> <li>Expected growth in PBT - Pro Forma FY17 \$6.4m (FY16:\$2.4m) from underlying business performance and acquisition of MVS</li> <li>The Board believes associated scale benefits will lead to substantial cost synergies</li> <li>Merger is expected to be EPS accretive with opportunity of synergy savings over first 12-24 months</li> </ul>



## Valuation Industry

Revenue > \$1bn

Public Sector

Mortgage

Institutional

Private

#### Clients

- Australian and overseas Banks
- Private and institutional investors
- Local, State and Federal Government
- Private advocacy (Family Law, Litigation, Insurance)
- Private Individuals (1st Home buyers, SMSF, GGT, etc.)

#### Competitors

- Australian Opteon; HTW, WBP, MVS
- International JLL, CBRE, Knight Frank
- Wide range of small firms.

#### **Opportunities**

- Opportunity for consolidation in fragmented industry.
- Government is serviced ad-hoc.
- Commercial valuation industry is fragmented and will be subject to consolidation.
- Major clients have and will continue to rationalise the number of industry players.



### About LMW

#### **Business Overview**

LandMark White Limited (LMW) provides a wide range of property advisory services including, valuations of residential and commercial property, research, and property advice.

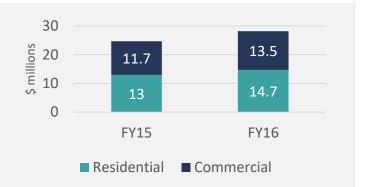
LMW directly employ circa 150 staff of which 90 are valuers.

The company offers commercial and residential property valuation services to:

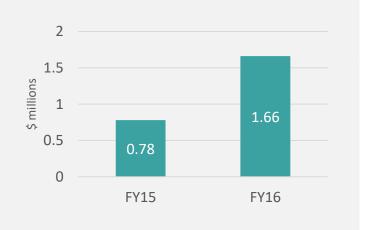
- Banks and Financial Institutions
- ASX listed and unlisted property trusts
- Lawyers, accountants, liquidators and administrators
- Developers
- Private investors

LMW has invested heavily in its brand, corporate structure, systems and processes, to allow for significant expansion.

#### Revenue



#### **Net Profit After Tax**





# LMW Business and Key Clients

LMW operates across two key divisions - residential and commercial.

#### Key clients include:

- Major Banks
- Private Individuals
- Fund Managers
- Property Developers
- Commercial Property Owners & Managers
- Non-Bank Lenders

















## Dividend Policy

LandMark White Ltd recognises the importance of dividend payments to shareholders. The dividend policy aims to deliver the maximum sustainable dividend level to shareholders.

Subject to M&A opportunities, investments and working capital requirements from time to time, LandMark White Ltd has set a target dividend level as 80% of net profit after tax.

Investors should note that any dividend is not payable until formally declared. Accordingly, LandMark White makes no assurance as to dividends or what level of franking will be attached until a formal declaration is made.

Any dividend payments also remain subject to compliance with relevant legal requirements and specifically the Corporations Act 2001. LandMark White Ltd will seek appropriate advice at the time of any specific dividend declaration to ensure compliance.



## Board & Key Management

### LMW Key Management

### MVS Key Staff



#### CEO - Chris Coonan

Chris Coonan has over 25 years' experience within the valuation industry. Prior to his appointment to CEO, Chris was National Residential Director where he was responsible for the continued growth of the residential arm of LMW, including establishing a national presence.



#### Head of Government Division - George Boulougouris

Key technical expertise in government sector with ability to drive significant further growth in other government departments (federal and state).



CFO - John Wise

John joined LMW in September 2016 as CFO and Company Secretary. John has had extensive experience in the property services sector having previously held the position of CFO & Company Secretary at Savills from 1999 until 2016.



Head of Commercial (NSW) - Andrew Cowie

Significant ability to drive further development via bank panels into sub \$20m commercial valuations (this sub-section provides further opportunity).



CIO - Paul Fitzpatrick

Paul possesses over 18 years of international IT experience, Paul has 12 years within leadership and strategic roles. Paul's key deliverables at LMW include operational excellence, service delivery, vendor and contract management, and financial accountabilities.



**Chief Executive Officer - Tony Onsley** 

Tony joined MVS in 2014 as the first external CEO. He has over 15 years experience in senior executive roles. In addition to the general running of the organisation, he is responsible for setting and implementing the strategic direction of MVS.

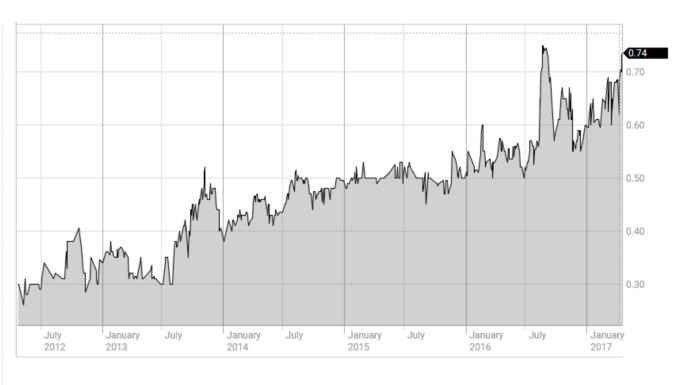
#### **LMW Board of Directors**

- Chairman & Founder Glen White
- Non-Exec Director Brad Piltz
- Non-Exec Director Frank Hardiman
- CEO Exec Director Chris Coonan



## Company Details

Exchange	ASX
Ticker	LMW
Shares on Issue	29.5m
Price 19 April 2017	\$0.735
Market Cap	\$21.9m
EPS	\$0.054
DPS FY16	\$0.045
DPS 31 Dec 2016	\$0.0225
Franking	100%



Top 5 Shareholders	%
White Valuations Pty ltd	32.05
Mr Brad Piltz	10.76
IHOP Pty Ltd	7.88
McMullin Nominees Pty Ltd	4.25
Mr Brett Gorman	2.66



# Company Vision

To create Australasia's premier property advisory services company.



Through development and acquisition of complementary and diversified service lines.



# Target Acquisition





### Overview of MVS

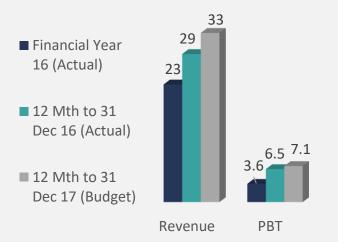
#### **Business Overview**

- Established in 1996, MVS National ("MVS") is regarded as one of Australia's leading providers of property valuation services.
- MVS is now one of the largest property valuation firms in the country, with 85+ valuers and the ability to accept briefs nationwide and across sectors including:
  - **Residential** valuation of all residential property types including apartments and freestanding houses.
  - Commercial valuation of a broad range of commercial property type.
  - Government & Statutory valuation of all property types for Local, State and Commonwealth Government agencies, as well as private sector corporations.
  - **Insurance** Replacement value reports for insurance purposes.
  - Other a range of other valuation services.

### **Existing Ownership**

- Ian Bolewski (20%)
- George Boulougouris (20%)
- Peter Raptis (20%)
- Jeff Keane (20%)
- Andrew Cowie (20%)

#### Historic Performance



# Strategic Rationale



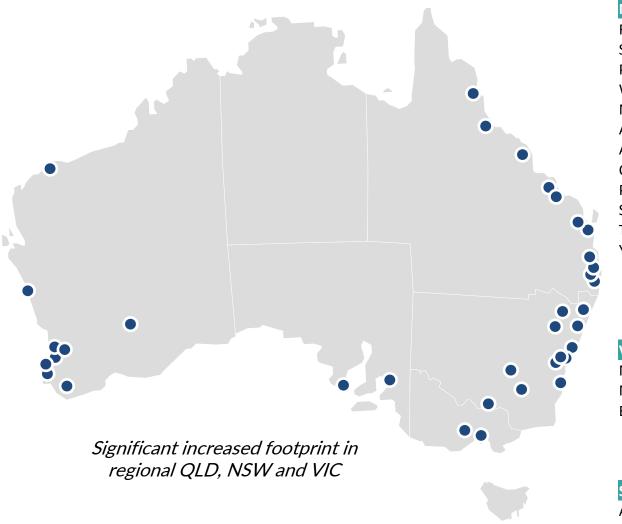


# Strategic Rationale

1	<ul> <li>Transaction transforms LMW to one of the top four national valuation firms</li> <li>The merging of LMW and MVS creates the largest ASX listed valuation services business.</li> <li>Accelerates LMW's market share expansion in the national valuation market, enhancing LMW's ability to grow further major client accounts.</li> </ul>
2	<ul> <li>Increases the diversification of LMW's revenue across residential, commercial, and government</li> <li>In addition to increasing the scale of LMW's residential and commercial divisions, MVS brings to LMW a leading government &amp; statutory division, with an enviable list of local, state and federal government clients.</li> </ul>
3	<ul> <li>Significant cost and revenue synergies</li> <li>The Board expects significant cost and revenue synergies that could be delivered from the transaction, including reduction in corporate overheads, streamlining of sales teams, integration of business support functions (IT, HR, payroll), rent, and other direct cost savings.</li> <li>The added scale of the business fits within LMW's corporate structure at limited additional cost.</li> </ul>
4	<ul> <li>Financially compelling</li> <li>Expected EPS accretion (based on combined annual results).</li> <li>MVS merged with a debt free balance sheet upon completion of the transaction.</li> </ul>
5	<ul> <li>Enhanced depth of management team</li> <li>MVS brings highly experienced professionals and two key division heads (Andrew Cowie and George Boulougouris), which will complement LMW's current management team, bringing expertise in new sectors such as government.</li> </ul>
6	<ul> <li>Robust platform for future acquisitions</li> <li>The transaction creates a strong platform to pursue consolidation opportunities in the broader Australian property services market.</li> </ul>



# Increased Capabilities and Coverage



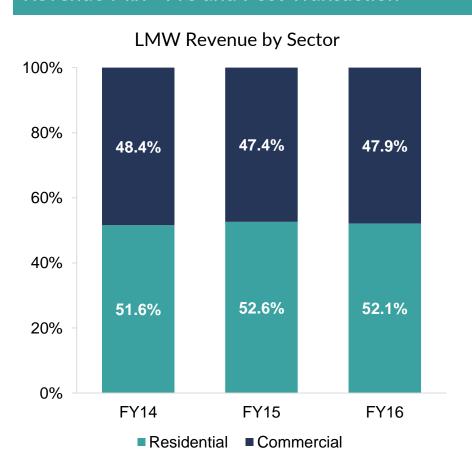
NSW	QLD
Rockdale	Brisbane
Sydney City	Brisbane City
Parramatta	Gympie
Wollongong	Maroochydore
Newcastle	Southport
Albury	Wide Bay
Armidale	Milton
Coffs Harbour	Gladstone
Port Macquarie	Rockhampton
South Coast	Bundaberg
Tamworth	Mackay
Young	Townsville
	Cairns
	Gold Coast
	Sunshine Coast

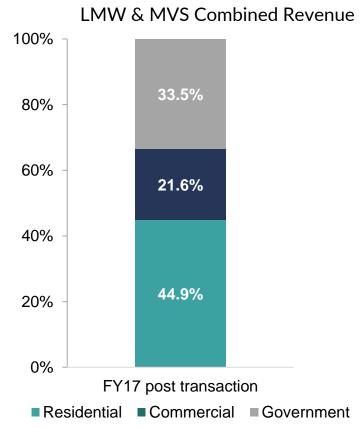
VIC	WA
Melbourne	Perth City
Melbourne City	Bunbury
Ballarat	Albany
	Busselton
	Northam
	Kalgoorlie
SA	Pilbara
Adelaide	Mandurah
Port Lincoln	Geraldton



# Strategic Rationale

#### Revenue Mix - Pre and Post Transaction









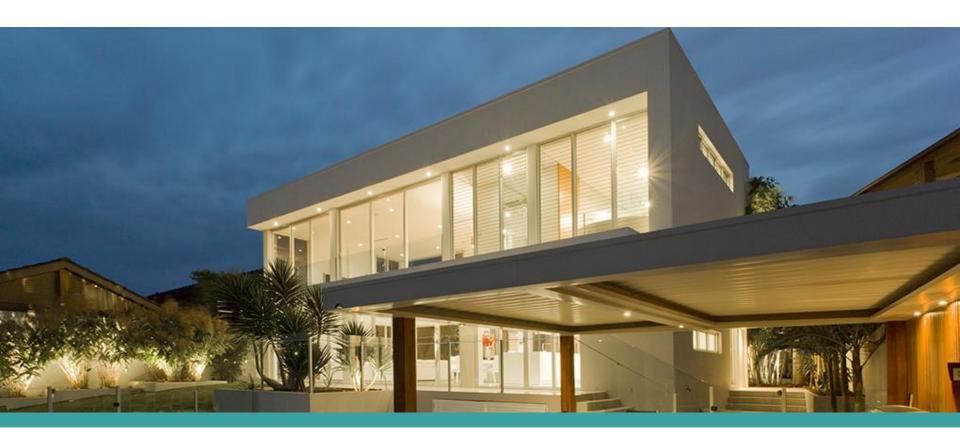
### Transformational Transaction

\$millions	FY16 Pre-Transaction LMW	FY17 Post-transaction Merged	FY18 Post-transaction Merged	FY19 Post-transaction Merged
Revenue	22.8	58.0	61.8	64.8
PBT	2.4	9.7	10.5	11.7
NPAT	1.7	6.8	7.3	8.2
Shares on Issue	27.7	76.9	76.9	76.9
EPS (cents)	5.8	8.9	9.6	10.7
Shares on Issue + Deferred Consideration	27.7	91.7	91.7	91.7
Diluted EPS (cents) Based on \$32m Transaction	5.8	7.4	8.0	9.0

Diluted EPS is based on contingent deferred consideration shares being issued subject to full completion of deal conditions in FY20 and based on \$32m Transaction size.



# Transaction Overview





## Transaction

### Deal based on maximum 4.5x EBITDA

(LTM to 31 December 2017)

	<b>Previous</b> Based on Actual LTM to 31 Dec 2016	Projected Based on Actual & Budget LTM to 31 Dec 2017	<b>Maximum</b> Based on Maximum Cap LTM to 31 Dec 2017
Offer Valuation Basis (EBITDA)	4.5x	4.5x	4.5x
EBITDA LTM	\$6.5m	\$7.1m	\$7.8m
<ul><li>Consideration</li><li>Cash</li><li>Share Consideration</li><li>Total Consideration</li></ul>	\$16m <u>\$13m</u> <b>\$29m</b>	\$16m <u>\$16m</u> <b>\$32m</b>	\$16m <u>\$19m</u> <b>\$35m</b>



### Earn-Out Mechanism

- Long-tail earn out with share consideration not until 30 Sept 2020
- Maximum Consideration set on LTM to 31 Dec 2017 (and subject to \$35m cap)
- Average of Financial Years FY18, FY19 & FY20 must be = or > LTM to 31 Dec 2017 or consideration reduced (see appendix).

	Share Consideration Timing	
Tranche 1	Upon completion of Capital Raise - 25% Escrow Release 28 February 2018 - 25% Escrow Release 30 September 2018 - 25% Escrow Release 28 February 2019 - 25% Escrow Release 30 September 2019	\$7.3m
Tranche 2	Subject to achievement of FY18, FY19 and FY20 Earn Out Results – Issued 2020 (based on maximum earn out).	Up to \$11.7m (projected \$8.7m)



# Transaction Funding & Usage

#### Equity Raising of \$20.5m as follows:

- 3 for 5 Non-Renounceable Rights Issue to raise up to \$10.5m; and
- Placement to raise up to \$10m

Usage	
MVS Cash Purchase	\$ 16.0m
Transaction Costs	\$ 1.4m
Future Acquisition	\$ 3.1m
Total	\$ 20.5m



## Combined Value

Projected as at 31 Dec 2017	LMW \$ million	MVS \$ million	Combined \$ million
Revenue	25.0	34.6	59.6
PBT	2.7	7.1	9.8
NPAT	1.9	5.0	6.9

	Projected \$32m Transaction	Maximum \$35m Transaction
NPAT	\$6.9m	\$7.1m
Shares on Issue Post Initial Share Consideration	76.9m	76.9m
Pro-Forma EPS LTM to 31 Dec 17*	9.0 cents	9.2 cents
Shares on Issue with Deferred Share	91.7m	96.8m
Pro-Forma Diluted EPS	7.1 cents	7.3 cents



### Pro-Forma Balance Sheet

\$'000	LMW	MVS Adjustments		Acquisition Entries	Combined	
Current Assets						
Cash	848	2,536	(3,165)	3,100	3,319	
Receivables	2,428	4,642	-	-	7,070	
Financial Assets	-	-	-	-	-	
Tax receivable	-	-	-	-	-	
Other _	1,119	381	-	-	1,500	
_	4,395	7,559	(3,165)	3,100	11,889	
Non-Current Ass	ets					
Deferred Tax	591	-	-	-	591	
Term Deposits	214	16	-	-	230	
Receivables	-	18	-	-	18	
Property, Plant & Equipment	351	951	(200)	-	1,102	
Intangible Assets	5,262	-	-	30,965	36,227	
Investments	715	-	-	-	715	
	7,133	985	(200)	30,965	38,883	
	11,52					
Total Assets	8	8,544	(3,365)	34,065	50,772	

<sup>\$&#</sup>x27;000 **MVS** Adjustments **LMW** Entries Combined **Current Liabilities** 2,939 Trade & Other Payables 991 1.948 858 239 619 Tax Liabilities 196 196 Financial Liabilities 2,834 **Employee Benefits** 1,989 845 Provisions 60 200 260 3,219 3,668 200 7,087 Non-Current Liabilities 35 Deferred Tax 35 Financial Liabilities **Employee Benefits** 364 138 226 50 8,918 9.071 **Provisions** 103 276 226 50 8.918 9,470 250 8,918 16,557 **Total Liabilities** 3.495 3,894 25,147 34,215 8,033 4,650 (3,615)Net Assets Equity Share Capital 6,776 35,376 28,600 Retained Earnings (1,231)(3.133)1,187 4,330 (3.615)320 Reserves 70 (320)8.033 4,650 (3,615)25,147 34,215

<sup>\*</sup>Working Capital, Debt & Fair Value Adjusts



Acquisition

## Post Transaction Structure

Projected \$32m	Upon Completion			Deferred Consideration			
Transaction Value	\$ mil	Shares (mil)	%	\$ mil	Shares (mil)	Total Shares (mil)	%
Existing Shareholders		29.5	38.4%	-	-	29.5	32.2%
Rights Issue	10.5	17.5	22.8%	-	-	17.5	19.1%
Placement Shareholders	10.0	16.7	21.7%	-	-	16.7	18.2%
MVS	7.3	12.2	15.8%	8.7	14.5	26.7	29.1%
Advisors	0.6	0.97	1.3%	0.2	0.4	1.3	1.5%
Total		76.9	100%		14.9	91.7	100%

Projected \$35m	Upon Completion			Deferred Consideration			
Max. Transaction Value	\$ mil	Shares (mil)	%	\$ mil	Shares (mil)	Total Shares (mil)	%
Existing Shareholders		29.5	38.4%	-	-	29.5	30.5%
Rights Issue	10.5	17.5	22.8%	-	-	17.5	18.0%
Placement Shareholders	10.0	16.7	21.7%	-	-	16.7	17.2%
MVS	7.3	12.2	15.8%	11.7	19.5	31.7	32.7%
Advisors	0.6	0.97	1.3%	0.3	0.5	1.5	1.5%
Total		76.9	100%		20.0	96.8	100.0%



## Timetable

Event	Date		
Announcement of Rights Issue & Cleansing notice	Friday, 21st April 2017		
Record Date for Rights Issue	Thursday, 27 <sup>th</sup> April 2017		
Rights Issue Opens	Tuesday, 2 <sup>nd</sup> May 2017		
EGM	Thursday, 25 <sup>th</sup> May 2017		
Rights Issue and Placement Close	5pm, Friday, 26 <sup>th</sup> May 2017		
Notification of Shortfall (if any) to ASX	Monday, 29 <sup>th</sup> May 2017		
New Shares quoted on a deferred settlement basis	Monday, 29 <sup>th</sup> May 2017		
Shortfall Close (if any)	Tuesday, 30 <sup>th</sup> May 2017		
Issue of New Shares	Wednesday, 31 <sup>st</sup> May 2017		



### Post Transaction Corporate Structure

