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3 May 2017

The Manager
Markets Announcements Office
ASX Limited
Level 4
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Dear Sir/Madam

2017 Annual General Meeting of Shareholders - Presentation Slides

We refer to our letter earlier today.

andy sobre

Please find attached the presentation slides to be delivered at QBE's Annual General Meeting today.

Yours faithfully

Carolyn Scobie
Company Secretary

Attachment

QBE Insurance Group 2017 Annual General Meeting

Wednesday 3 May 2017



All figures in US\$ unless otherwise stated

Chairman's address

Marty Becker



2016 FINANCIAL RESULTS SUMMARY

For the year ended 31 December		2015 ⁽¹⁾	2016
GWP	\$M	14,782	14,395
NEP	\$M	12,213	11,066
COR	%	94.0	94.0
COR (ex discount rate)	%	94.3	93.2
Insurance profit	\$M	1,099	1,075
Insurance profit to NEP	%	9.0	9.7
Net profit after income tax	\$M	807	844
Cash profit after tax	\$M	893	898
ROE	%	7.5	8.1
Dividend per share	AU cents	50.0	54.0

⁽¹⁾ Excludes Argentine workers' compensation business and M&LS deferred acquisition cost write down



2016 DIVISIONAL RESULTS

	North		Australia &	Emerging		
2016	America	Europe	New Zealand	Markets	Equator Re	Group
GWP (\$M)	4,647	4,076	3,933	1,632	1,532	14,395
GEP (\$M)	4,657	3,878	3,924	1,588	1,429	14,276
NEP (\$M)	2,731	2,949	3,410	1,328	651	11,066
Net claims ratio (%)	56.0	56.2	63.7	54.3	69.6	58.2
Net commission ratio (%)	20.7	19.5	15.0	23.5	7.7	18.4
Expense ratio (%)	20.4	17.5	14.0	21.8	2.0	17.4
COR (%)	97.0	93.2	92.7	99.5	79.3	94.0
COR (%) ex discount rate	97.7	90.2	92.4	99.5	78.9	93.2
2015 ⁽¹⁾						
COR (%) ex discount rate	99.8	89.7	91.1	99.2	89.9	94.3
COR (%)	99.2	89.1	91.3	99.2	89.0	94.0

⁽¹⁾ Excludes Argentine workers' compensation business and M&LS deferred acquisition cost write down



CEO's address

John Neal



AGENDA

1. Stakeholder feedback

2. Medium-term targets

3. 2017 outlook



STAKEHOLDER FEEDBACK

PERFORMANCE IMPROVEMENT



Delivered on our 2016 targets

Confidence has been restored in the quality of our claims reserving

OPERATIONAL EFFICIENCY



Operational efficiency initiatives have delivered cost reductions and scalability

Reduced reinsurance costs whilst maintaining adequate risk cover

WELL CAPITALISED



Strong capital position and high quality balance sheet

A\$1Bn on-market share buyback positively received

DIVISIONAL RESULTS



Pleasing recovery in our Australian & New Zealand Operations

Increasing confidence in the trajectory of our North American Operations

Growing appreciation of the quality and resilience of our European Operations



Medium-term targets and strategic themes



CLEAR FINANCIAL TARGETS

PREMIUM GROWTH



Achieve Gross
Written Premium
revenues at a
compound annual
growth rate of 3%

COMBINED OPERATING RATIO



+

Deliver Combined
Operating Ratio of
~93%

RETURN ON EQUITY



Generate a Return on Equity of >10%



A FOCUSED STRATEGIC AGENDA



UNDERWRITING EXCELLENCE

Driving underwriting excellence across regions



OPERATIONAL EFFICIENCY

Capturing efficiency and scale benefits (e.g., GSSC)



CUSTOMER AND PARTNER-LED GROWTH

Deepening major customer and broker relationships



CLAIMS EXCELLENCE

Sharing best-in-class claims expertise across regions



WORLD CLASS TALENT

Attracting and retaining top talent



DATA AND ANALYTICS

Applying industry-leading capability



2017 targets



2017 FINANCIAL TARGETS

GROSS WRITTEN PREMIUM

Relatively stable⁽¹⁾⁽²⁾

COMBINED OPERATING RATIO

93.5% - 95.0%(3)(4)(5)

INVESTMENT RETURN

2.5% - 3.0%

- (1) Premium target is based on assumed average foreign exchange rates relative to the US dollar as follows: AUD 0.73; GBP 1.25; and EUR 1.10.
- (2) Net earned premium growth will likely exceed gross written premium growth due to in excess of \$350M of reinsurance cost savings achieved from 1 January 2017
- (3) Assumes risk-free rates as at 31 December 2016
- (4) Assumes positive prior accident year claims development
- (5) The target range does not allow for the estimated \$160M one-off increase in the Group's net central estimate of outstanding claims liabilities as a result of changes to the Ogden tables (refer p24 of the 2016 Annual Report and our ASX announcement of 28 February 2017 for further details).



IMPORTANT DISCLAIMER

- This presentation should be read in conjunction with all information which QBE has lodged with the Australian Securities Exchange ("ASX"). Copies of those lodgements are available from either the ASX website www.asx. com.au or QBE's website www.qbe.com.
- Prior to making a decision in relation to QBE's securities, products or services, investors, potential investors and customers must undertake their own due diligence as to the
 merits and risks associated with that decision, which includes obtaining independent financial, legal and tax advice on their personal circumstances.
- This presentation contains certain "forward-looking statements" for the purposes of the U.S. Private Securities Litigation Reform Act of 1995. The words "anticipate", "believe", "expect", "project", "forecast", "estimate", "likely", "intend", "should", "could", "may", "target", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements.
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- Any forward-looking statements assume large individual risk and catastrophe claims do not exceed the significant allowance in our business plans; no overall reduction in
 premium rates; no significant fall in equity markets and interest rates; no major movement in budgeted foreign exchange rates; no material change to key inflation and
 economic growth forecasts; recoveries from our strong reinsurance panel; and no substantial change in regulation. Should one or more of these assumptions prove incorrect,
 actual results may differ materially from the expectations described in this presentation.
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