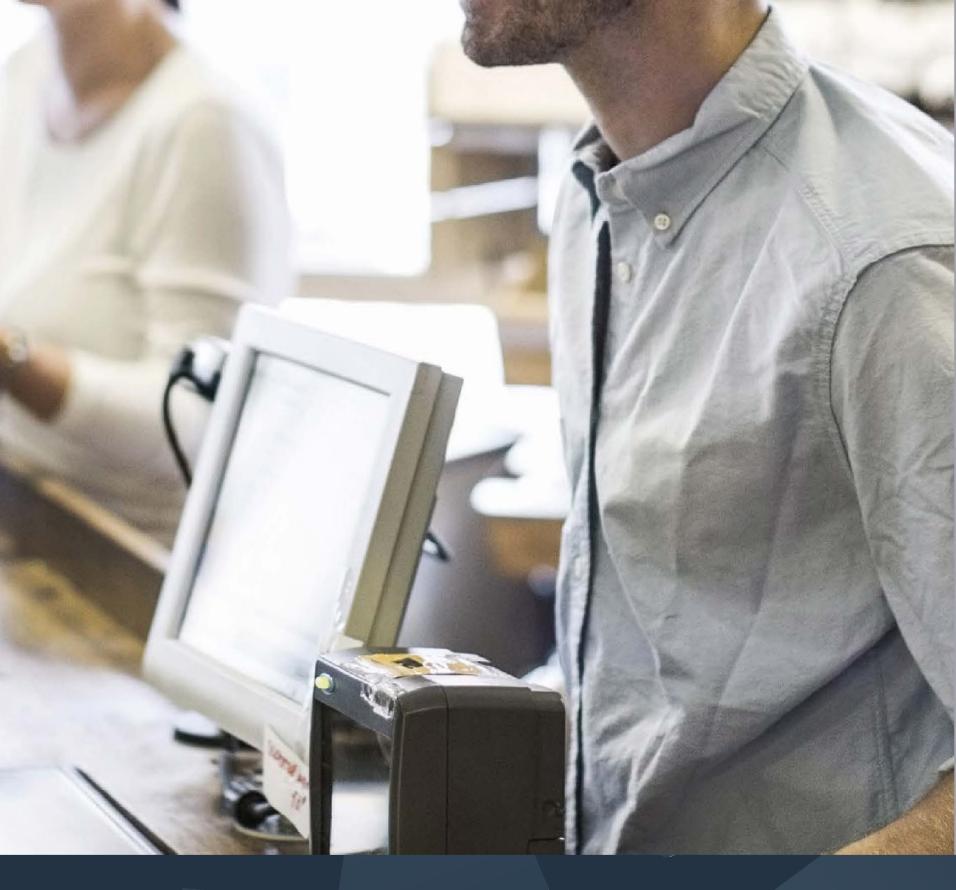
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STARGROUP LIMITED ASX: STL

**Investor Presentation Updated** 1 JUNE 2017











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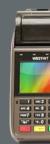
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## Who is Stargroup?

### THE ONLY VERTICALLY INTEGRATED, AUSTRALIAN AUTOMATIC TELLER MACHINE ("ATM") DEPLOYMENT COMPANY ON THE ASX









WHOLESALE DISTRIBUTOR OF ATMS, RECYCLER ATMS AND BACK OFFICE TECHNOLOGIES



ATM DEPLOYMENT COMPANY



EFTPOS AND PAYWAVE TERMINAL PROVIDER











ATM SWITCHING AND PROCESSING COMPANY

## **Board of directors**



TODD ZANI **CEO & EXECUTIVE CHAIRMAN** 

Mr Zani was the founder of Ezeatm in early 2000 and subsequently vended that business into Ezeatm Limited in 2011, which became the largest ASX-listed ATM deployer with a market capitalisation of \$34.45 million.

He is a Chartered Accountant with over 25 years' experience and is a director of Ezetax Pty Ltd, a chartered accounting firm he founded in 1999. Mr Zani was the CEO and CFO of Ezeatm from 2006 to 2013.



**EVAN McGREGOR** NON-EXECUTIVE DIRECTOR

Mr McGregor has a wide range of business development skills as a result of many years' involvement with listed companies such as Asia Infrastructure, Entertainment World, Zeolite Australia, Media Entertainment Group and London Securities

He has served as a Chairman, Chief **Executive Officer and Non-Executive Director** of several large organisations and his experience includes strategic analysis, negotiations on complex commercial matters and corporate and financial management.







JONG HO (JAY) KIM NON-EXECUTIVE DIRECTOR

Mr Kim is CEO and President of Design Studio Inc. and an Adjunct Professor at Hanyang University in Korea. He has been educated in the US in Urban Design and held a prior nonexecutive role with LG. Mr Kim is also a respected executive with extensive networks in the casino gaming industry across Macau, Hong Kong and Japan.

Mr Kim brings valued business and advisory experience to assist in securing casino cash handling business in Asia.

## Corporate overview

Capital Structure		
Current Share Price <sup>1</sup>	\$0.026	
Shares/Options on Issue	723m/48m	
Market Capitalisation	\$18.8m	
Cash (30 April 2017)	\$1.5m	
Unlisted Investment <sup>2</sup>	\$2.3m	
Debt	\$8.1m	
Enterprise Value	\$23.1m	
Board and Management		
Todd Zani	CEO and Executive Chairman	
Evan McGregor	Non Executive Director	
Jong Ho Kim	Non Executive Director	
Sungki Lee	Company Secretary	
Trena Briggs	Chief Operating Officer	
Melisa Bendikas	Chief Financial Officer	
<sup>1</sup> As at 30 May 2017		

<sup>2</sup> Represents valuation of NeoICP investment (11.28% ownership of ATM Manufacturer)





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## Key Financial Performance YTD v FY16 Result

	<b>FY16</b> ('000's)	Actual FY17(Apr 17) ('000's)	Estimated Full FY17 ('000's)	Current Annual Annualised FY'20	
Revenue from continuing operations	3,659	7,487	9,587	162%	
Gross Profit	1,051	2,741	3,641	246%	
Other Income	2,164	-	5,871 <sup>1</sup>	271%	
Operating expenses (including depreciation)	(4,455)	(5,200)	(6,240)	40%	
Statutory profit (loss) after tax	(1,258)	(2,459)	3,272	360%	
EBITDA from continuing operations	(170)	(504)	500	394%	
Basic/Diluted profit (loss) per share (in cents)	(0.38)	(0.06)	0.47	223%	

<sup>1</sup> Stargroup performed a reverse takeover of iCash Payment Systems Limited in August 2015 and at 30 June 2016 the carried forward income tax losses were \$19.6mil and carry forward capital losses were \$10.9mil and at present these losses and tax benefits have not been brought to account.



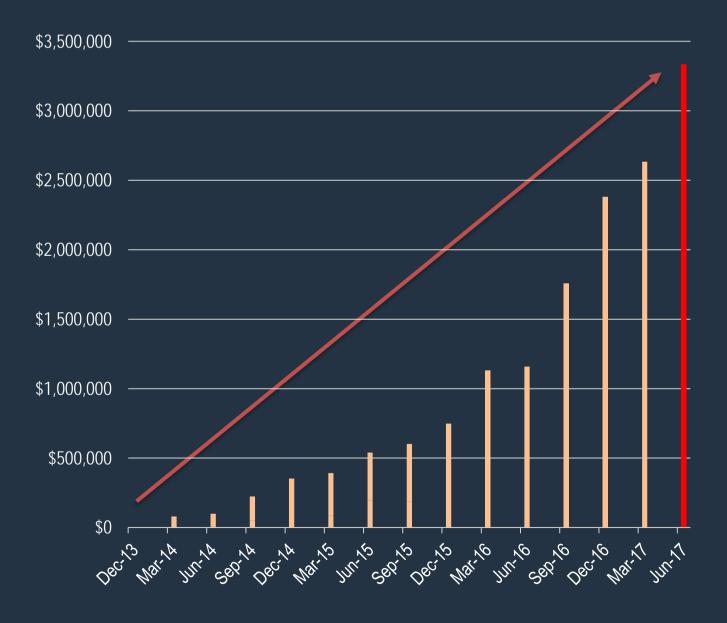
## **Record Revenue and EBITDA Results**

#### QUARTERLY GROUP REVENUE ACTUAL AND PROJECTED

"We have achieved triple digit revenue growth for the last three years and with the recent vertical integration of the Indue ATM businesses, we will easily achieve that level of growth again in FY18.

Its an exciting time at Stargroup."

TODDZANI CEO & EXECUTIVE CHAIRMAN





#### REVENUE AND EBITDA ACTUAL AND PROJECTED



<sup>\*</sup>The 2016 – 2017 result excludes EBITDA impact of deferred tax asset

# stargroup Scale of Assets Acquired Revised Upward and Step-Out

	Original Acquisition Metrics	Scale of Assets Acquired	Increase	Reasons for Revision/Comments
ATMs under management	1,700	2,414	42% Increase	At time of acquisition 2 <i>largest ATM deployers</i> <i>uncontracted</i> and leaving. StarLink has agreed to terms with both parties.
Annualised transactions	12,000,000	15,922,920	32% increase	
Annualised revenue	4,100,000	5,500,000	21% increase	Re-contracted deployer Revenue and EBITDA impacts as a result of
EBITDA	1,700,000	2,700,000	58% increase	expected cash convenience agreement

take up and contracted metrics

## **Step Out 1 – Cash Convenience Agreement**

### Opportunity

Star Payments has a market leading cash funding facility from GMY\* and has advanced cash monitoring technologies to monitor ATM performance and cash replenishment cycle under development.

Present market pricing is significantly higher than Stargroup wholesale pricing with GMY, thereby providing a margin opportunity

#### Market & Competition

The cash funding market is dominated by one or two large entrenched providers whom have been providing these services to IADs\*\* for some time.

Proposed pricing is a significant discount to present offering and therefore to date expressions of interest for offering take up has been high

#### Plan

H2 FY17 – Sign an increased deal with GMY from \$15mil to \$30mil. (Done and announced)

H1FY18 – Rebranded Stargroup website and Online Login and offering made to IADs and commence providing of cash convenience services to the 70+ IADs

H2FY18 – Review usage of facility and forward planning of resources with GMY as part of 3 year plan.

\*GMY = Goldfields Money \*\*IAD = Independent ATM Deployer



#### Outcome

Star plans to implement new Stargroup website and make offering of cash monitoring via **Online Portal and launch product** in June 2017.

Expected gross revenue from offering to IADs to be \$1m - \$2m with an EBITDA of \$0.5m to \$1m based on expressions of interest already received.

## Step Out 2 – Attract Additional IADs to StarLink

Opportunity	Market & Competition	Plar
StarLink will be one of four independent ATM	Four other ATM processing companies.	H2 FY17 – Engage v not presently StarLin offer ATM Deployme
processing providers in Australia (other than the	StarLink has 10% of IAD market and 7% of total	Agreements
major banks).	Australian market.	H1 FY18 – Sign at le
There are >120 IADs in Australia and over 20,000	The competition primarily are only processors and can not	to StarLink and resig ATM Deployers
ATMs owned by IADs of which presently 2,414 to be managed by Star.	provide the full service offering that Star can provide with its vertical integration to the IADs.	H2 FY18 – Sign as n possible to StarLink capacity exists to ex
Star to attract other IADs away from present providers with better pricing and service	The dominant existing player is CUSCAL who provides services to the largest IAD with over 12,000 ATMs	offered.

offerings



#### an

e with >50 IADs ink customers and nent Facility

least 5 new IADs ign existing 70+

s many IADs as k as technological expand services

#### Outcome

StarLink implements new online portal and live monitoring access to IADs as part of industry best service offering and pricing.

Expected gross revenues from attraction of new customers to be \$0.5m to \$1mil.

# Financial Summary post Indue ATM Business Acquisition

Metrics (\$millions unless otherwise stated)	Stargroup Balance Sheet (as at 30 Apr 2017)	Pro Forma Balance Sheet Post Indue + Fast Cash Acquisition and Funding
Cash <sup>1</sup>	1.52	0.00
Total Current Assets	9.88	0.00
Total Non Current Assets	12.25	10.70
Total Assets	22.13	10.70
Current Liabilities	3.38	0.00
Debt	0.62	7.20
Non Current Liabilities	0.00	0.00
Total Liabilities	4.00	7.20
Net Assets	18.13	3.50
Annualised Turnover	12.90	7.20
Estimated EBITDA	2.10	3.65

1. Based on Cash and Cash Equivalents at 30 April 2017

2. Does not include transaction costs which will include stamp duty and legal costs



Financial Position Post Indue Acquisition (An Annualised Result + Indue Impact)

1.52 <sup>2</sup>
9.88
22.95
32.83
3.38
7.82
0.00
11.20
21.63
20.10
5.75

Further significant increases in EBITDA and Turnover could occur as a result of the new product offerings to the StarLink customers over and above what was previously offered by Indue, including

- 24/7 Help Desk + Servicing;
- Cash Convenience Facility and management;
- EFTPOS distribution
- Banking product distribution

## Financial Summary Free Cash Flow from Operations

	Actual FY15 ('000's)	<b>Actual</b> <b>FY16</b> ('000's)	Actual FY17YTD ('000's)
Operating Cash Flows	(956)	(1,501)	866
Investing – PP&E	(1)	(1,450)	(721)
Net free cash flow (FCF) from operations	(957)	(2,951)	145
Acquisitions / mergers	-	(2,623)	(8,848)
Proceeds from sale of investments	721	-	-
Proceeds from Borrowings and/or (repayments)	50	(55)	3,347
Proceeds of share issue	-	7,997	4,422
Net Cash Flow	(186)	2,368	(934)

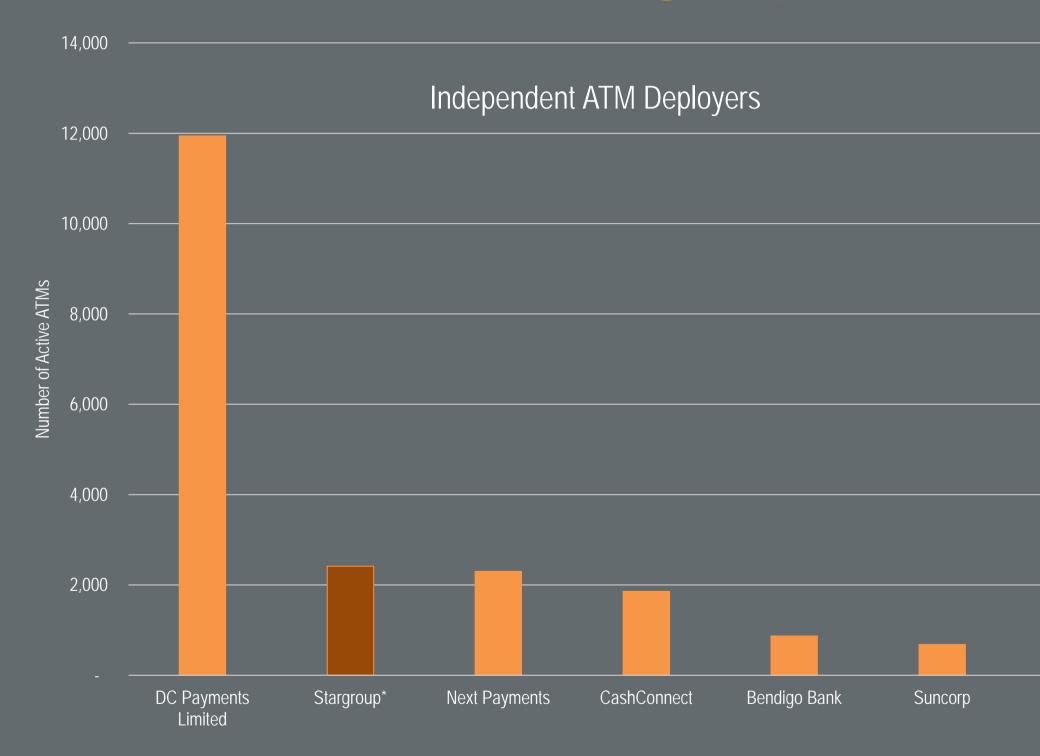


Projected FY18 ('000's)	
5,750	
(1,080)	
4,670	
-	
-	
(1,885)	
-	
2,785	

•

- Significant increase in
  operating cash flows in FY18
  on back of free cash flow
  generation from completed
  acquisitions in FY17 and
  reduced costs.
- Reduced repayment costs projected due to part equity/part debt funding of Indue acquisition which was originally to be fully debt funded
- Could be further enhanced free cash flow from Step Out offerings not factored into this table

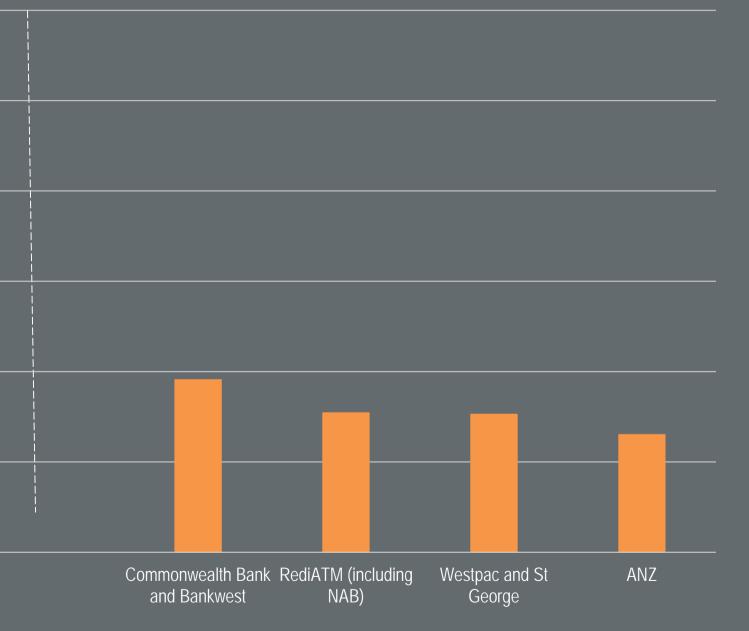
## In Australia – Stargroup is now number 2 Independent



<sup>\*</sup>Based on both ATMs owned and ATMs switched on behalf of other IADs



Major Banks



## **Peer Comparison**

Revenue   EBITDA Market Capitalisation (AUD)	
\$270 million   \$69 million \$520 million	Global ATM business. 21,575 Active ATMs a in Australia. Average transactions per 85% of revenue from ATM Ne
\$95 million   \$0.8 million >\$400 million	Australian EFTPOS merchant provider to 18 Recently became an Approved Deposit Ta company at >\$450million. \$128million in N
\$5 million   (\$5.5 million) \$45.4 million	Predominantly Australian EFTPOS and paym Australia. Global ambitions and further p
\$125,127   (\$993,967) \$23.34 million	25% owners of an Indian ATM Management acquire remaining 75% of interest but elected ATM businesses and reg
\$10 million*   \$0.5 million* \$18.1 million FY 18 Outlook \$20million*   \$5.75million*	Only ASX Listed ATM operator deployin manufacturer, South Korean based NeolC solutions. Average transaction Recent acquisition of Indue ATM businesses 70 other IADs, 2,400 ATMs and 1,350 Also an EFTPOS provider developing unique businesses for roll
	Market Capitalisation (AUD) \$270 million   \$69 million \$520 million \$95 million   \$0.8 million >\$400 million \$5 million   (\$5.5 million) \$45.4 million \$125,127   (\$993,967) \$23.34 million \$10 million*   \$0.5 million* \$18.1 million FY 18 Outlook

\* Forecast 2016 – 2017 Revenue and EBITDA results as announced

\*\* Includes deferred tax assets as disclosed in 2016 Annual Report





#### **Business model/notes**

at 30 June 2016. Number 1 IAD ATM Company in Australia with >11,000 ATMs ATM, per month of 508, Net assets of \$100 million (Debt of \$218million). etwork. Recently sold to US Listed Cardtronics for >\$500 million.

5,565 merchants. Owns its own EFTPOS payments and processing business. Taking Institution ("ADI)" post a \$100million capital raising in 2016, valuing the Net Assets. Further developing white label banking products now that an ADI.

ment technology business with 9,800 EFTPOS merchants with >50% of these in product expansion into Asian markets in 2016/2017. (\$1.1mil) in Net Assets

Company that manages approx. 14,000 ATMs in India. Announced intention to ed not to put option on purchase due to regulatory changes and impact on Indian gulatory changes in that region. Net Assets of \$11.5 million.

ving in Australia and only ATM operator that has an ownership interest in its CP which also manufactures back office, coin counting and casino settlement ons per ATM, per month of 608. STL Net assets of >\$25million\*\*. s will see Stargroup become its own ATM payments and processing provider for 50 modems in Australia, processing >18 million transactions per annum. que EFTPOS facility and processing for existing partner client base of >45,000 llout to that customer based in 2017 and future years.

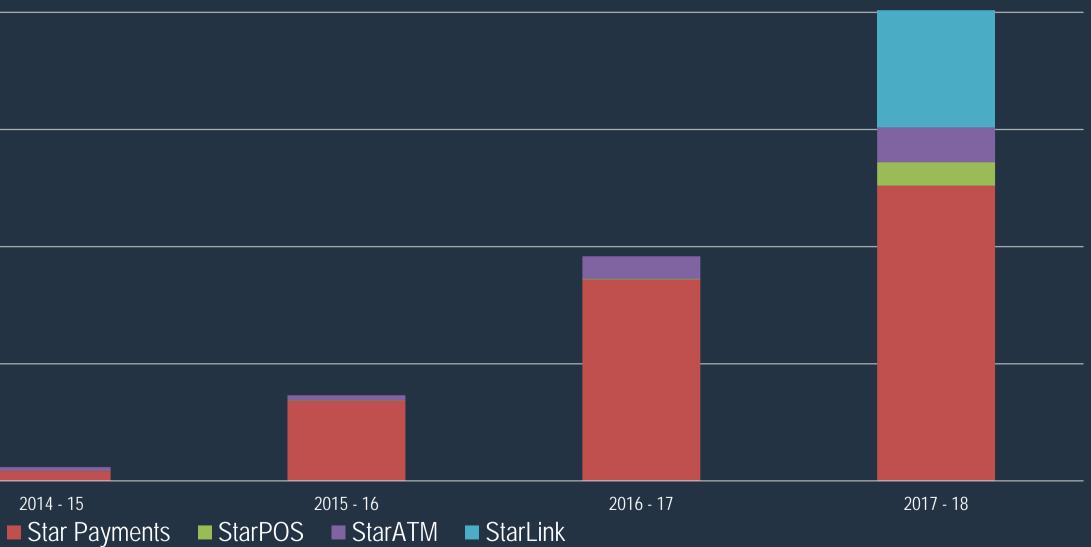
## **Revenue Profile – Historical and FY 18**

	25,000,000				
	23,000,000				
alised	20.000.000				
ojected re	20,000,000				
it an ation of ganic	15,000,000			 	 
four	10,000,000				
AIRMAN					
	5,000,000				 
		2013	3 - 14	 2014 - 15	 201

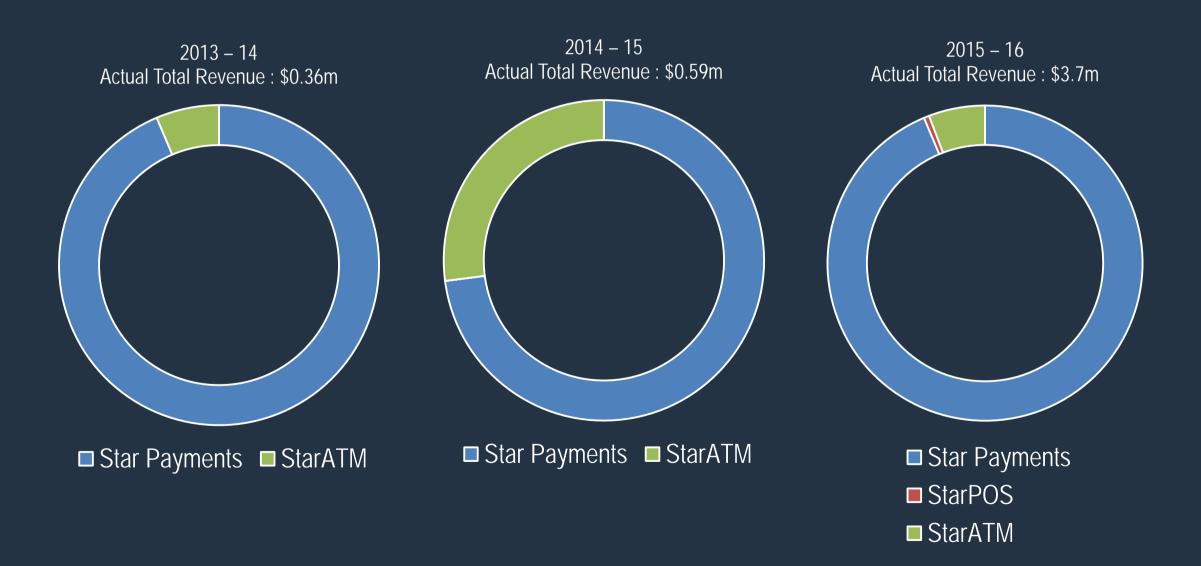
"Our current annualised revenues are circa \$15mil and our projected FY18 revenues are \$18mil. This is not an unrealistic expectation of the anticipated organic growth across our four divisions ."

TODDZANI CEO & EXECUTIVE CHAIRMAN





## **Revenue Composition by Division - Historical and FY 18**

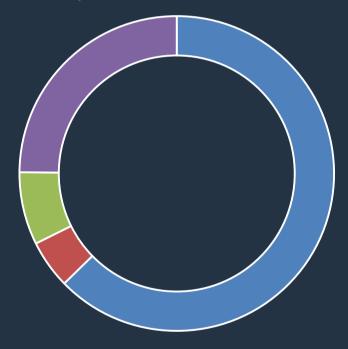






■ StarLink

2017 – 18 Projected Total Revenue : \$20m



Star Payments
StarPOS
StarATM
StarLink

## **Current growth drivers**

- Revenues Increased Reduced COGS in FY17 by >50%. Further 15% reduction in FY18
- Savings of 25% in CIT costs in FY17 and >50% in FY18
- Accelerated payback on ATMs by 20% to 15 months on the 5 to 7 year contracts
- Ideally positioned to further accelerate growth
- Increased ATM and ATM software sales by 453% in FY17
- Further sales expected in FY18 as Independent ATM Deployers update their technology to meet new EMV standards
- First sale of Recycler ATM technologies to a banking customer in Australia in FY17
- Expansion into international markets in FY18







## **Current growth drivers**

- Opportunity to significantly grow the Australian business through technology development with channel partners
- Certification of world-best application software sourced from Europe for Australian market
- Distribution of new technologies via multi-channels
- Ideally positioned to use EFTPOS offering with point of sale products for "bundled offering"
- Earnings accretive acquisition via vertical integration of Indue ATM Businesses
- Free cash flow of > \$1.5m from division in FY18
- Opportunity to aggregrate further "smaller" Independent Deployers from 70+ deployers that services provided to
- Further earnings to flow though FY18 FY20 from white labelling of Goldfields Cash Agreement to 70+ deployers
- Larger scale of assets acquired than expected







## **Current growth drivers**

- Strong reputation and brand name and opportunity to leverage branding into other banking verticals
- Core business continues to grow with the lower costs and addition of new products
- Launch of www.stargroup.com.au website and new product offerings in FY18
- Earnings initiatives signed in FY17 to flow through in FY17 FY20 and beyond.
- Expansion of sales force and channels in FY18 to accelerate organic growth
- Distribution of further new technologies via multi-channels
- Further earnings to flow though FY18 FY20 from white labelling of Goldfields Cash Agreement to 70+ deployers





## Investor Summary

BANK

1234 5678

**Core business:** ATM business continues to grow with lower cost base and additional revenue streams

International expansion: market opportunities to provide world leading hardware and software technologies to drive growth of the core business

> Financial product releases: market launch of disruptive financial products to Star customers and shareholders in FY18 as part of delivering superior benefits and returns to shareholders







**Experienced** team: Highly experienced team with proven track record of building large scale businesses from start up

FY 18 guidance: Revenue \$20m - \$21m, EBTIDA \$5m - \$6m, NPAT \$2m - \$2.5m



Todd Zani CEO & Executive Chairman

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