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Capital Raising Presentation

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(b) current views, expectations and beliefs as at the date they are expressed and which are subject to various risks and uncertainties.

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# 9 Spokes overview

- 9 Spokes is a global platform that brings together the best online software in one place, integrated to give business owners a powerful decision-making dashboard.
- 9 Spokes is a global scalable robust platform
- Validated business model
- Four channels in market
- Two channels, signed Letter of Intent
- 10,000 users, last 3,000 in 22 days
- Two Alliance partners active in sales
- Four new channels in final stages
- In six countries (global)

- Strong Board and Executive team to execute.
- Alliance partners delivering channels with significant operating leverage
- 110 staff experienced in:
  - Cloud (Saas, apps) Channel Delivery
  - SME markets and needs
  - Ecosystems and communities.
  - Proven success with world's largest banks
- Strong financial position pro-forma cash at 30 June of NZ\$21.0m



# Capital Raising

9 Spokes successfully raised A\$12m (NZ\$12.8m), through a sophisticated and institutional placement. Funds raised by the Placement will be used to:

- Fund the Company's continued expansion into North America
- Accelerate the growth of new channel partners worldwide
- Accelerate product, software and infrastructure development, and
- Provide additional working capital and pay for offer costs.

Indicative Timetable <sup>1</sup>	
Settlement of Tranche 1 Placement shares	Tuesday, 1 August 2017
Allotment of Tranche 1 Placement shares	Wednesday, 2 August 2017
EGM for approval of issues of Tranche 2 Placement shares	On or around Monday 21 August 2017
Settlement of Tranche 2 Placement shares	On or around Thursday, 24 August 2017
Allotment of Tranche 2 Placement shares	On or around Friday, 25 August 2017

Pro Forma Cash as at 30 June	NZ\$m
Cash as at 30 June	\$8.4m
Delayed access fee for March 2017 quarter	\$0.6m
Capital Raising (before offer costs)	\$12.8m
Less offer costs	(\$0.8)
Pro-Forma Cash balance	\$21.0m

<sup>&</sup>lt;sup>1</sup>The timetable above is indicative only and the Company reserves its right to alter the timetable.



#### Strong financial position with NZ\$21m at bank

Key metrics	
ASX Ticker	9SP
Number of Securities on issue (post raise)	495.3m
Share Price	\$0.13
Market capitalisation	A\$64.4
Enterprise value	A\$44.7
Cash at bank at 30 June <sup>1</sup>	NZ\$21.0m
Options on issue	53.5m

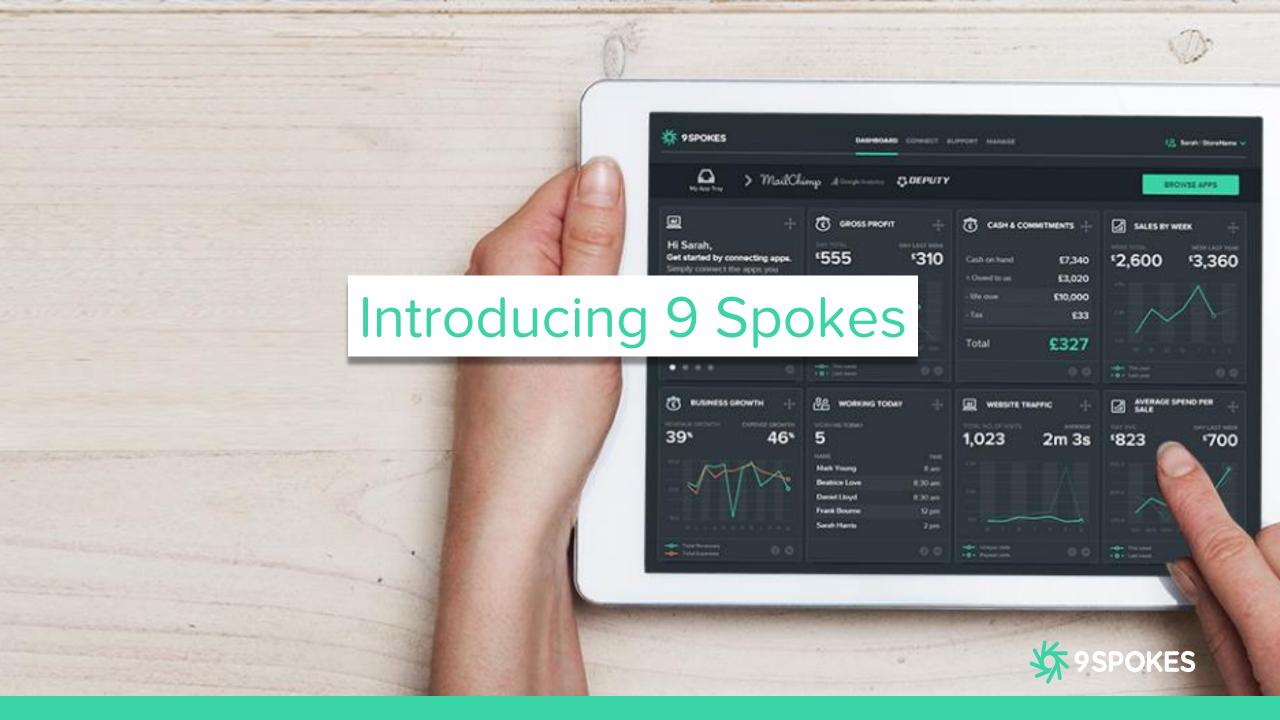
Substantial ownership <sup>2</sup>	
Mark Estall (CEO)	20.37%
Adrian Grant (Co-Founder)	20.35%
Harrogate Trustee Limited	7.25%
Brendan Roberts (COO)	3.67%



<sup>&</sup>lt;sup>1</sup>Following settlement of A\$12m Placement and Barclays licence payment of NZ\$525,000 received in early July <sup>2</sup> Pre-capital raising

### Section overview

- 1. Introducing 9 Spokes
- 2. 9 Spokes solution
- 3. Validation from existing channels
- 4. Global platform in multiple markets
- 5. IBM Business Partnership
- 6. Corporate snapshot



# 9 Spokes solves SME problems

#### Problem:

Too many choices; how do SMEs find the right software for their business and industry?





#### Solution:

Curates and recommends best of breed software by industry.

How do I get real-time visibility of my business performance; and which metrics are the right ones?





Presents key metrics to run a business on a single dashboard allowing real time collaboration with the SMEs' advisor.

How am I performing relative to my peers?





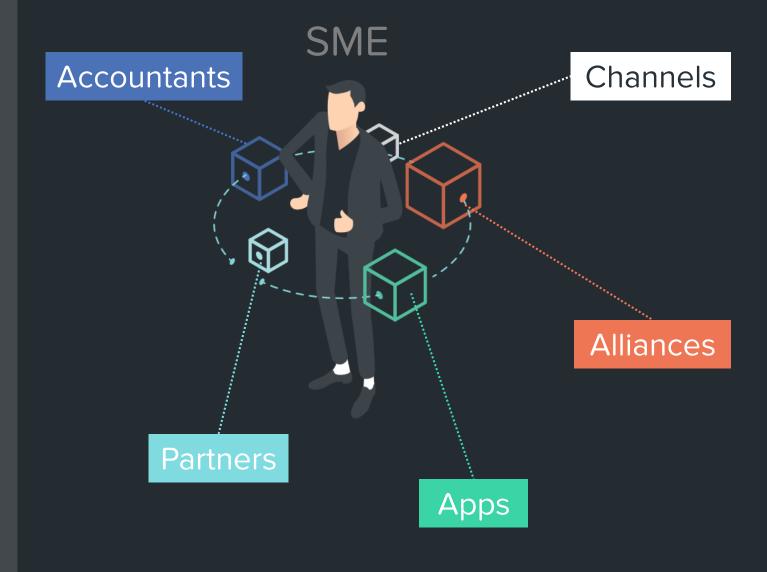
Peer tracking, industry benchmarking and best practice to help daily decisions.

# A platform for the SME ecosystem, amplifying network effect

#### Partnerships > Scalability

Deep partnerships with channel & App partners enable it to leverage the following:

- Large scale customer bases
- Strong existing customer relationships
- Channel's spend on sales & marketing& awareness
- Co-marketing with App partners
- Validation for business development





# Increasing profitability



Business growth



Reducing operational costs



Attracting & retaining new customers



### 9 Spokes helps businesses:

- To connect all their software to one dynamic interface giving them a clear overview of their business
- To access data and new metrics across key areas, from any device at any time
- To integrate their existing software into the dashboard as well as choose from a selection of recommended and accredited apps to suit their industry
- With these insights, it's easier to make the big decisions to either manage or grow a business.



# App requirements for a small business



# Even a cafe can require multiple Apps

Domain

Booking

Hosting

POS

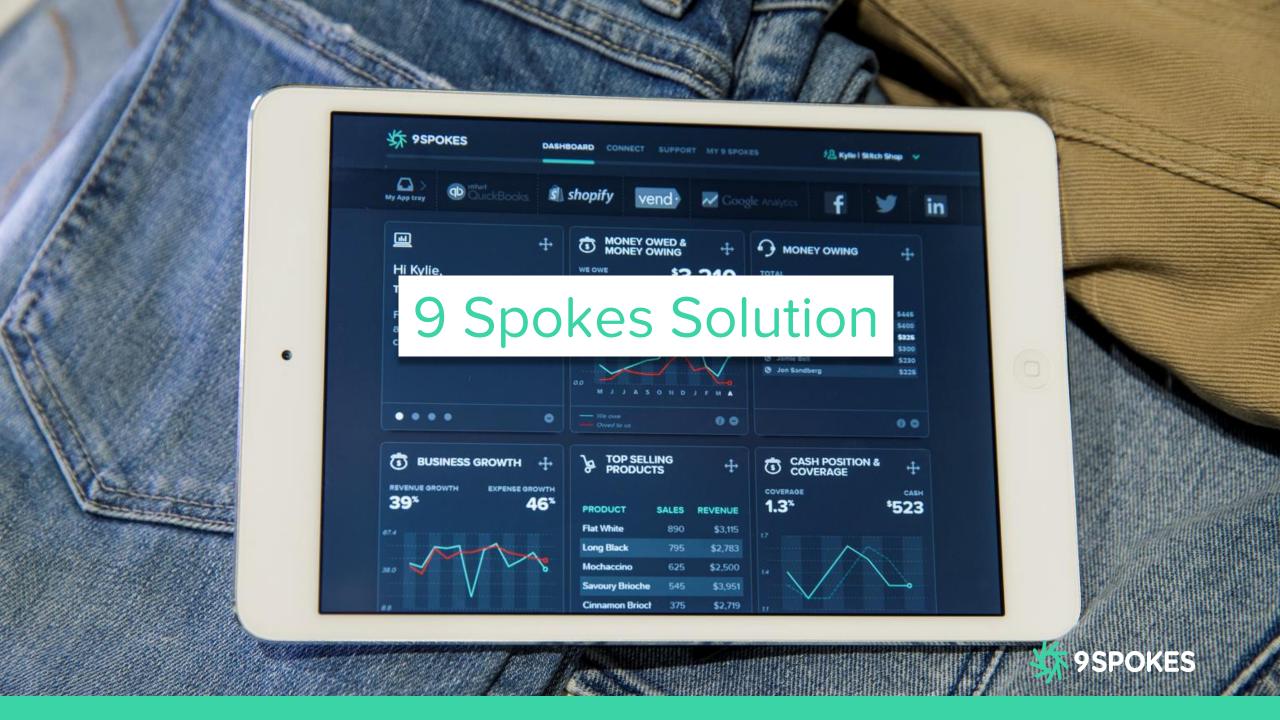
Website

Accounting

Analytics

- Rostering
- CRM / Loyalty
- Payroll
- Email Marketing









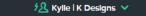
Validation

Blue-chip partners

# Deloitte.















**BROWSE APPS** 



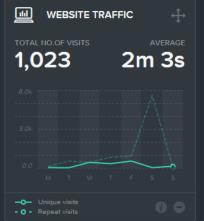
CASH & COMMITMENTS 🕂	
Cash on hand	£7,340
+ Owed to us	£3,020
- We owe	£10,000
- Tax	£33
Total	£327















Check out these apps or browse for more.

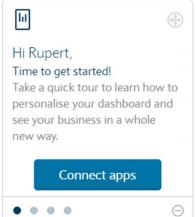


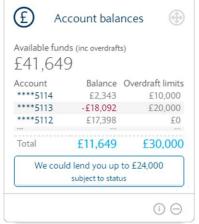


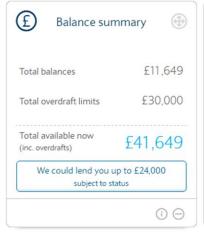


#### MailChimp

Browse apps



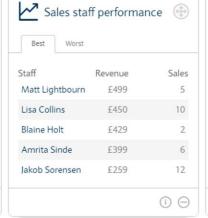














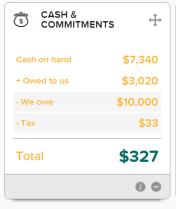


Check out these apps or browse for more.

Google Analytics CEPUTY

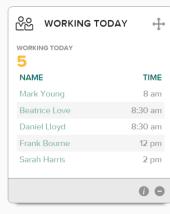
**BROWSE APPS** 





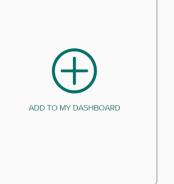












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POWERED BY 9 SPOKES







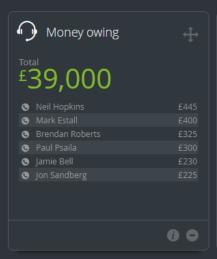




#### TRY Linked in









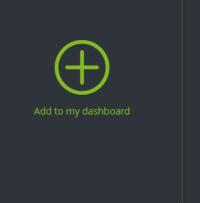




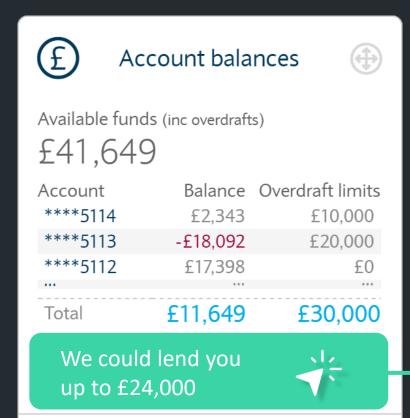








# Direct integration with banking products





Business loans Boost your business with a loan under £25,000

9.9% representative APR on loans of £1,000 - £25,000

Business loans up to £25,000

Apply for this unsecured loan if you need a quick and straightforward way to finance your business.

Contact us Find a branch Q Search

### Business cases for a bank

"Disrupts the disruptor"

Increase revenue

Customer satisfaction

Reduce costs & churn

Valuable Data











### Sources of revenue

1. SaaS Subscription Model









Customer buys
App at 100%
Recommended
Retail Price (RRP)

9 Spokes takes a 20% margin

App vendor receives 80% balance

9 Spokes is free to the end user.



### Sources of revenue

2

Development & Deployment

3

License Fees 4

Subscription Underwrite

5

Benchmarking, Data & Analytics









### Sources of revenue



#### 6. Marketing-as-a-Service (MaaS)



9 Spokes offers partners a key advantage with its Marketing Services (Maas) programme

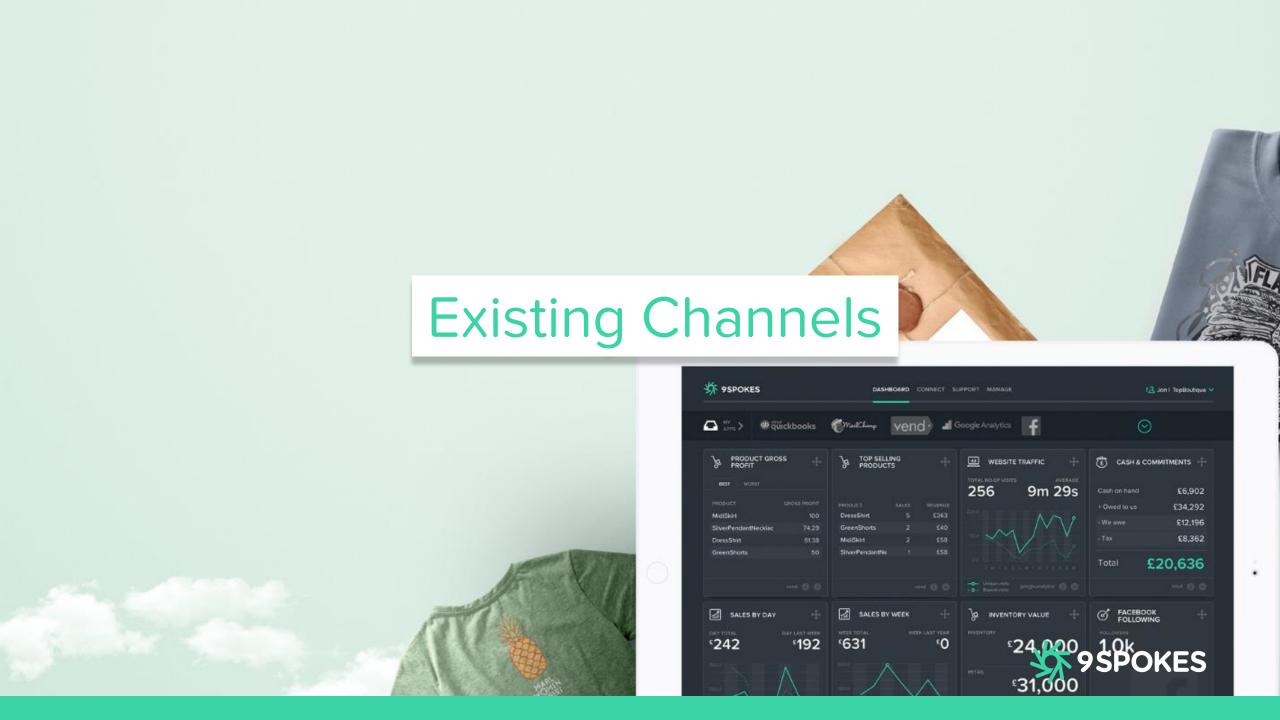


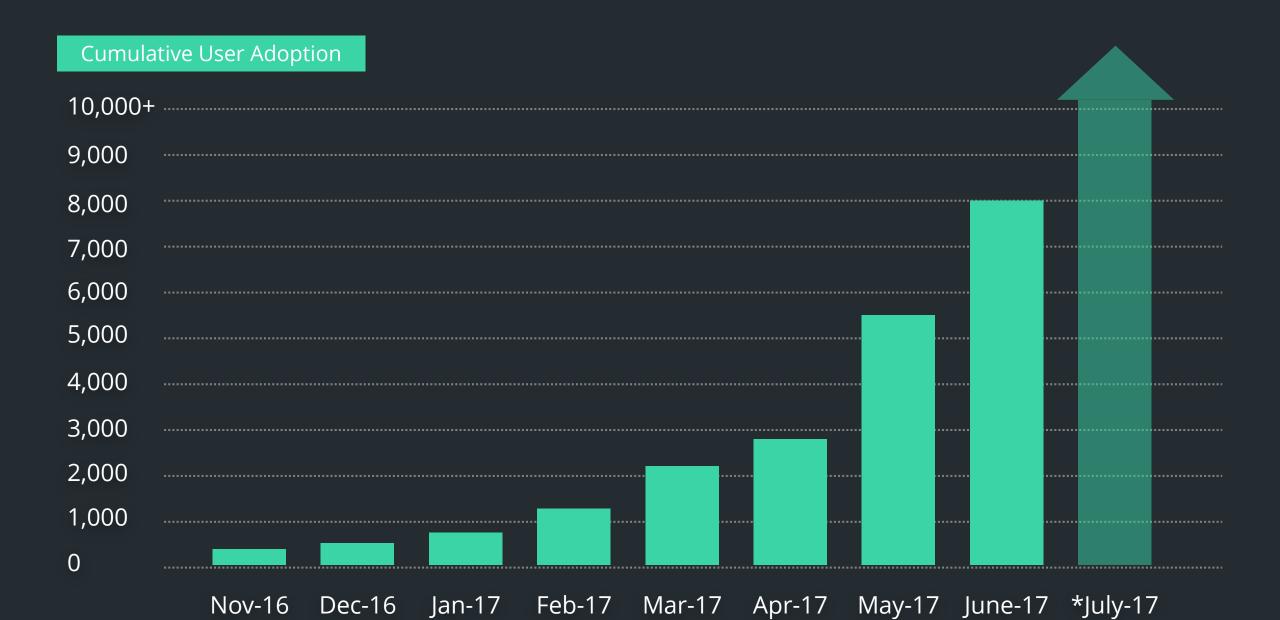
9 Spokes leverages learnings and experience from the 9 Spokes ecosystem to provide an outsourced marketing programme option to partners



This structured, comprehensive customer engagement programme is a critical component of communications activity.

Marketing services enable 9 Spokes' partners to fast track their success by leveraging 9 Spokes expertise from day one of implementation

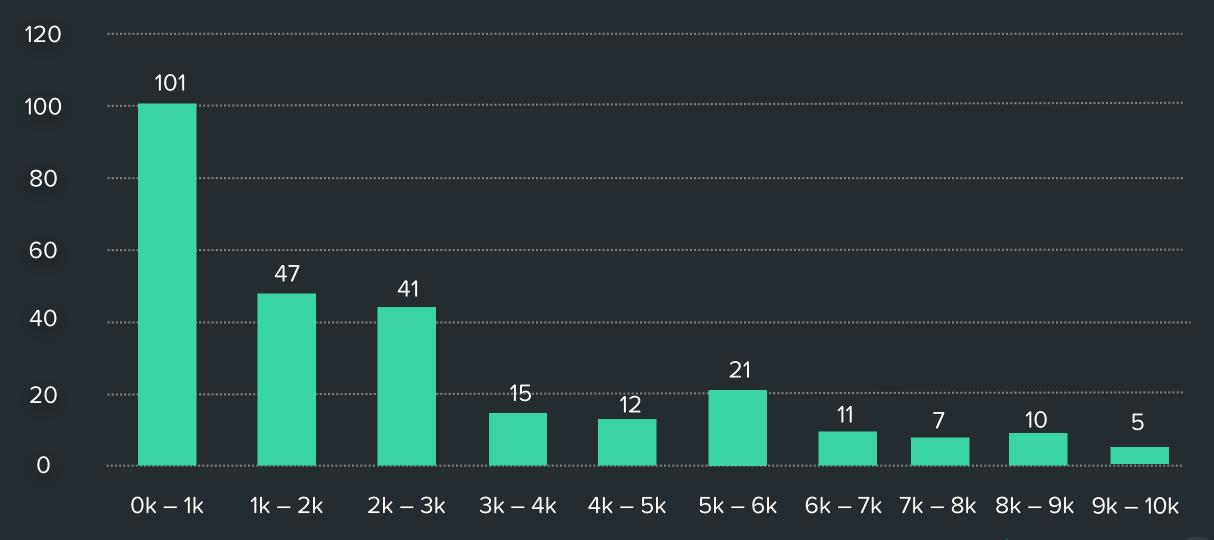




<sup>\*</sup>Estimate of 11,500 incorporates July MTD run rate & current user number of 10,000+



#### Number of days to reach each 1,000 user milestone



# Go to market

O1
Direct

O2
Channel Partners

O3
Alliance Partners



**\$\$** 9SPOKES

Royal Bank of Canada

Time:

Quick – in our control

6 - 12 months

\*\*BARCLAYS SUNCORP BANK

Medium due to
Established Relationships

- Attributes:
- Vertically specific and tailored proposition targeted directly to SMEs
- Communicated through digital channels, strategic offline events, partners and other relevant 3<sup>rd</sup> parties
- Layered proposition leveraging vertically specific and Channel partner related data
- Delivered to SMEs
   through ongoing
   Channel partner
   promotional activity
   and sales / relationship
   management teams

- Layered proposition
   leveraging vertically specific
   and Alliance partner related
   data
- 9 Spokes marketing
   programme owns the acquire,
   convert, grow process on
   behalf of the Partner
   ("Marketing as a Service")





# SUNCORP BANK

### **Deloitte**.

**9SPOKES** 

- National Rollout progressing on-track
- Major acceleration in user adoption rate since May
- Increasingly contributing higher mix of total users
- Operational metrics continue to improve (engagement and conversion)

- Scaling to follow imminent re- branding
- New apps & widgets in development
- Preparation for scaled launch

- Adding users at a steady pace (different model to others)
- New apps & widgets in development
- New feature set,
   MyCompanies,
   (multiple business
   dashboard) about to go
   live

- Major acceleration in user adoption rate since May
- Successful campaigns completed, with high repeatability
- Joint partner marketing campaigns in market

**Existing Channels** 



# Dual Track Approach

#### Channel

# Advantage for 9 Spokes

- Access large customer base
- Underwrite new country entry
- Lower customer acquisition cost
- Validation

# Advantage for Channel

- Relevance & insights to customers
- Disrupt disruption
- Churn management
- Attract customers

#### Direct

# Advantage for 9 Spokes

- Speed of new market entry
- Control
- Build brand equity
- Precursor to channel adoption



Dashboard and apps

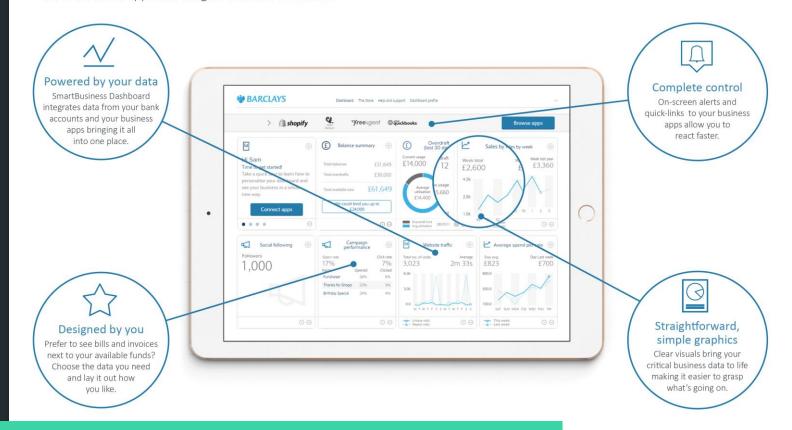
Your Dashboard

Business apps

Making the Dashboard and apps work for you

#### Your Dashboard, your way

Whatever type of business you're running. SmartBusiness Dashboard and apps can help drive things forward. For a full list of apps and widgets available **click here.** 





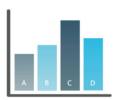
#### Discover what Dashboard can do for you

Stop juggling spreadsheets and different apps. Dashboard saves time and effort each day with at-a-glance summaries of the information you need to help manage your business.



#### Get a firmer grip on your cashflow

Dashboard brings together information from Online Banking and the apps your business depends on to give a complete overview of your cashflow. Connect your cloud bookkeeping app to your Dashboard and you can see your money-in and money-out next to available funds, profitablity and other banking information.



#### Grow sales and generate leads

Dashboard makes it easy to compare data from point-of-sales software, e-commerce platforms and inventory apps, all in one place. So you can see quickly and easily where your business is selling well – and where things could be improved. Discover new ways to convert leads, drive sales and target new customers.



#### More insight into your marketing

Want to see web site conversions next to your social media followers, or the response rate from your latest email campaign? No problem. Dashboard connects to apps to help you make the most of your marketing budget. App trials mean you can try out new ways to market your business and measure results – with no obligation to subscribe.



#### Simplify your dayto-day admin

Dashboard takes the pain out of routine admin, so you can get much more done each day. Connect Dashboard to leading workforce management apps to see staff schedules and holiday plans at a glance, keep tabs on productivity, and oversee mobile workers. All on one convenient screen within Online Banking.









USA

**OCBC** Bank

Singapore

Existing

Final Stages

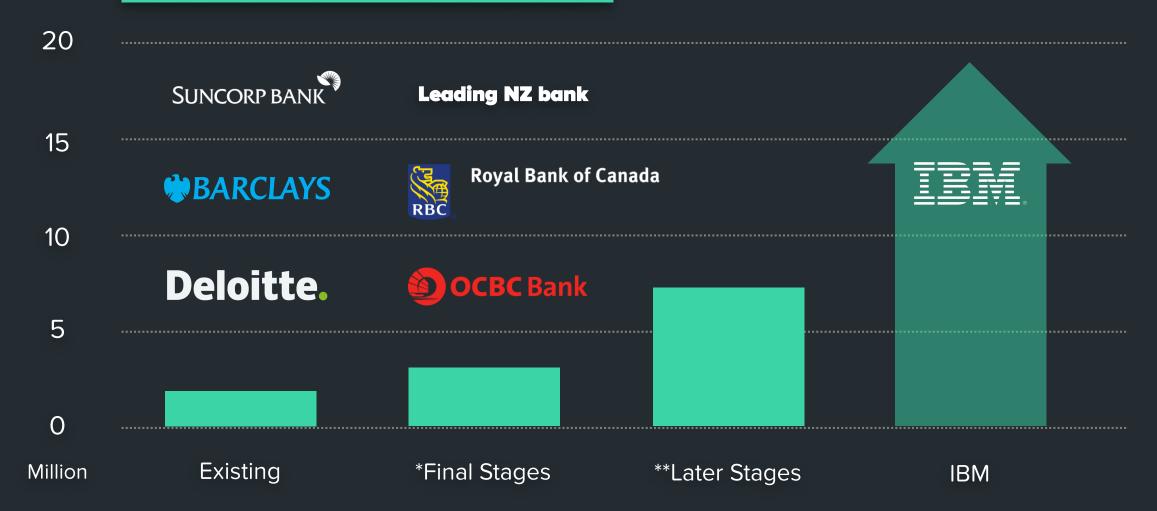
Later Stages

SUNCORP BANK

Australia



#### Channel Addressable Market (CAM)



<sup>\*</sup> Chart is cumulative. Final stages includes Letter of Intent and Proof of Concept stages.



<sup>\*\*</sup> Later stages includes sales opportunities approaching conclusion over next 1-3 months.

# Now established for Channel velocity

Several factors suggest velocity of sales cycle will accelerate. As compared to November 2015 when 9 Spokes won the Barclays contract, the following is now in place:

1

Team

2

**ASX** listing

3

Platform built

Λ

Validation by existing channels

5

**IBM** 













## Timeline

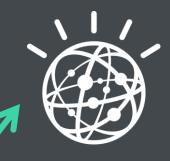
technology





9 Spokes wins the First North IBM ANZ Global American & UK IBM meetings take Entrepreneur Program place 2017 2016 2014 2013 Feb 1st RBC meeting – introduced by IBM June RBC LOI signed 9 Spokes starts using IBM Phil Sheehan

comes on board



IBM & 9 Spokes
partner to bring the
power of Watson to
SMEs

IBM to deliver 9 Spokes to its global network of banking customers

# IBM enables 9 Spokes to scale globally

97%

Of the world's largest banks use IBM products to run their systems.

90%

Of global credit card transactions are processed on IBM mainframes

80%

Of global retailers are powered by IBM retail solutions

#### Three Clearly Defined Tenets of IBM Strategy:

- Enterprise Strong
- Data First
- Cognitive at the Core

#### How Does 9 Spokes Support That Strategy:

- Uses banks as route to SME market
- Data (including sharing) is key
- Actionable Insights on the Dashboard

# Why would IBM care?

9 Spokes helps IBM account teams meet their immediate Enterprise revenue objectives around products and services:

- IBM Cloud Data Centre consumption
- Systems Integration from legacy Bank systems
- Business Transformation engagement
- Customer Service / Support teams
- Additional IBM software sales opportunities including IBM Marketing Cloud and Training by Video

9 Spokes opens the door inside the Enterprise account for a Watson engagement for IBM offering significant competitive advantage.



### What is IBM Watson

Cognitive computing enables us to find insights locked away in volumes of data

IBM Watson: How it works

https://www.youtube.com/watch?v=\_Xcmh1LQB9I

Filing Taxes With IBM's Watson for H&R

Block: https://www.youtube.com/watch?v=JZIQdB3Wgjk

- Natural language
- Understands context & intent
- Structured & unstructured data
- Build a corpus of information
- Curated content
- Ongoing training by partnering with experts from the domain
- Backed by insights
- Evidenced based decisions
- Scales & democratises expertise
- Learns, adapts & gets smarter



Big Data, Artificial Intelligence, Machine Learning, Augmented Intelligence, Cognitive Computing

#### Off Platform

### Watson use case

#### On Platform

Customer spending by merchant

- 1. 120 Financial Ratios
- 2. Dun & Bradstreet credit check
- 3. Wikipedia
- 4. Weather
- 5. Commercial environmental inputs (incl new hires etc)
- 6. Other content



- New "Know your Client" widgets from Watson
- New Dashboard Insights from 9 Spokes

New

Existing

- 1. Integrated SaaS Apps
- Business Support Partners
- 3. KPI Widgets



Paul Reynolds (UK)



Experienced CEO & Director. Ex
CEO Telecom NZ, British
Telecom (Board Member for
global technology and
operations). International
Executive with over 12 years
public-company Board
experience in Europe and AsiaPacific. Executive role in partner
and investor relations, corporate
development.



Mark Estall (NZ)

Founder, CEO, Exec Director

Founded several software companies, as well as businesses in other verticals.

Mark mentors SME businesses, providing strategic growth advice. Track record of building businesses through developing strong teams.



Thomas Power (UK)

Non-Executive Director

Online entrepreneur, business advisor, director, leading social media expert.

Professional speaker on internet technologies and developments.

Ex Ecademy (1998), Leadors (2009), Dotconnect (2012) and Scredible (2013).



Wendy
Webb (USA)

Non-Executive & Independent Director

Accomplished c-suite executive; board member; investment banker and investor relations. Experience in multiple industries. Significant roles in strategy, branding, global expansion, investor relations, governance, and digital initiatives. Brings a US-perspective to business & investment strategy. Ex Walt Disney (1988-2008), Ticketmaster.

Board: global from the outset





# Connect more, know more

www.9Spokes.com

S 9SPOKES

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BUSINESS GROWTH

