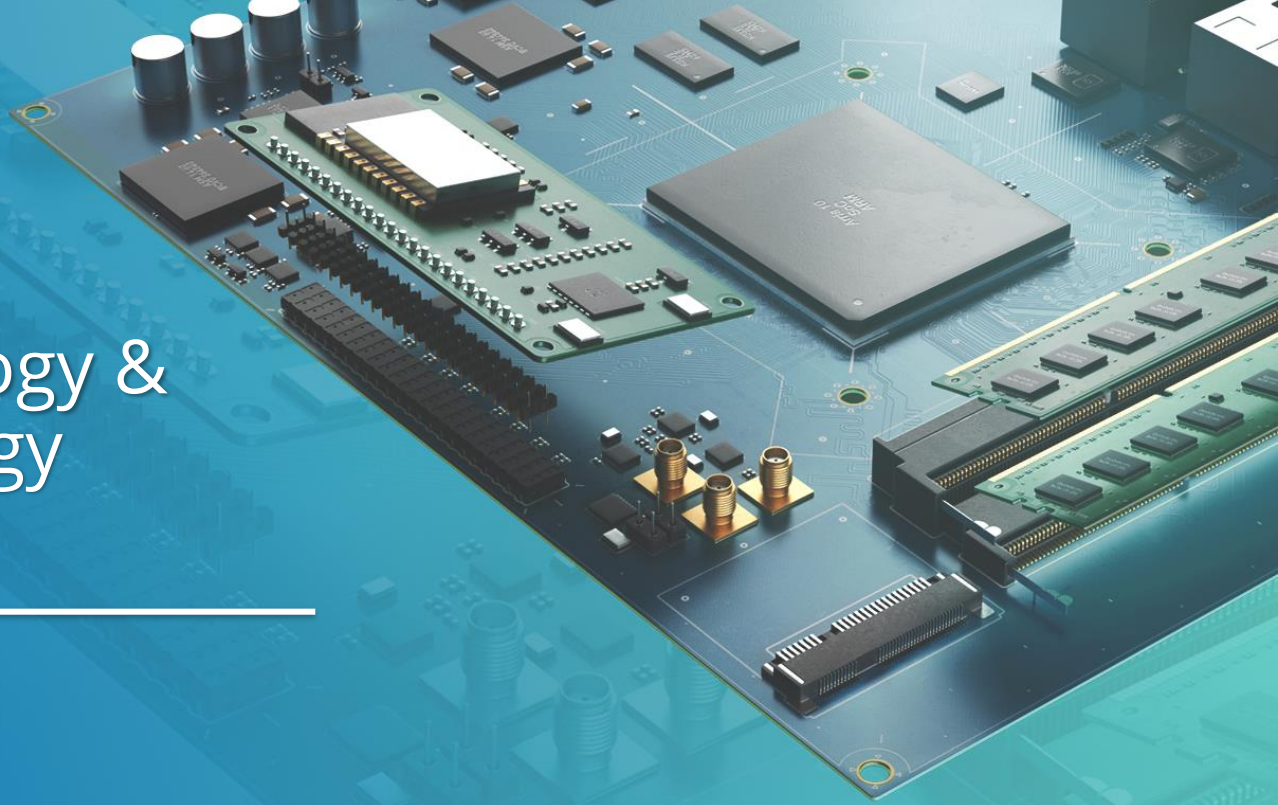




# Altium Technology & Business Strategy Presentation

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November 2017  
Sydney Australia



**Altium**<sup>®</sup>

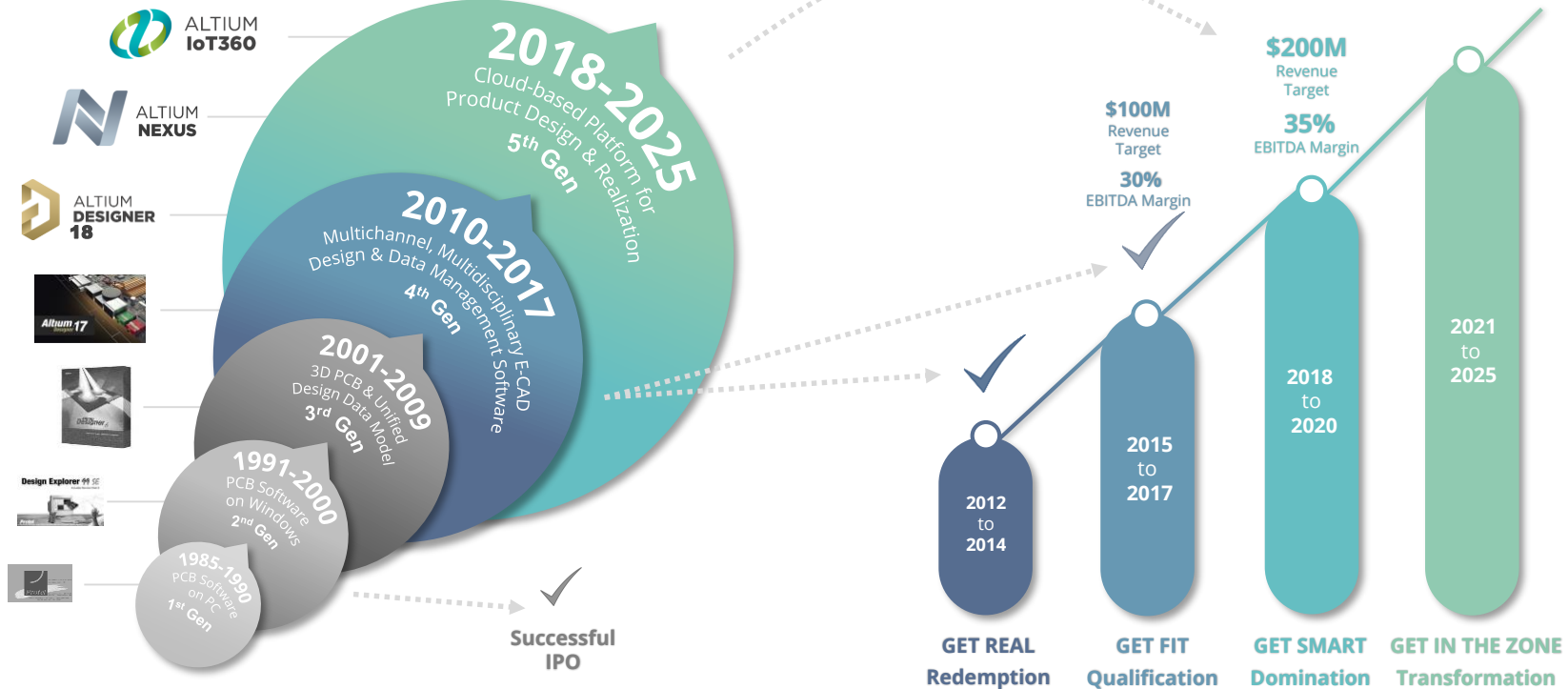


# Reaching \$200 Million by 2020 and Transforming Electronic Design & Its Realization

*Aram Mirkazemi – Chief Executive Officer*  
*Henry Potts – Chief Operating Officer*



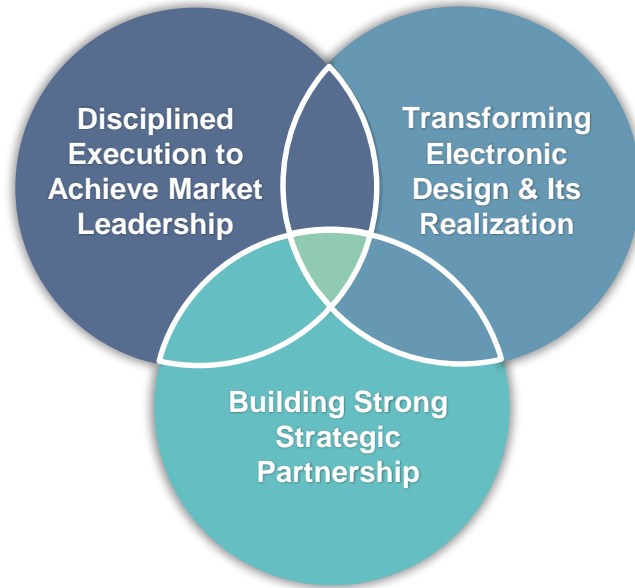
# Transforming Electronic Design & Its Realization...



# Altium's Strategy for Success...



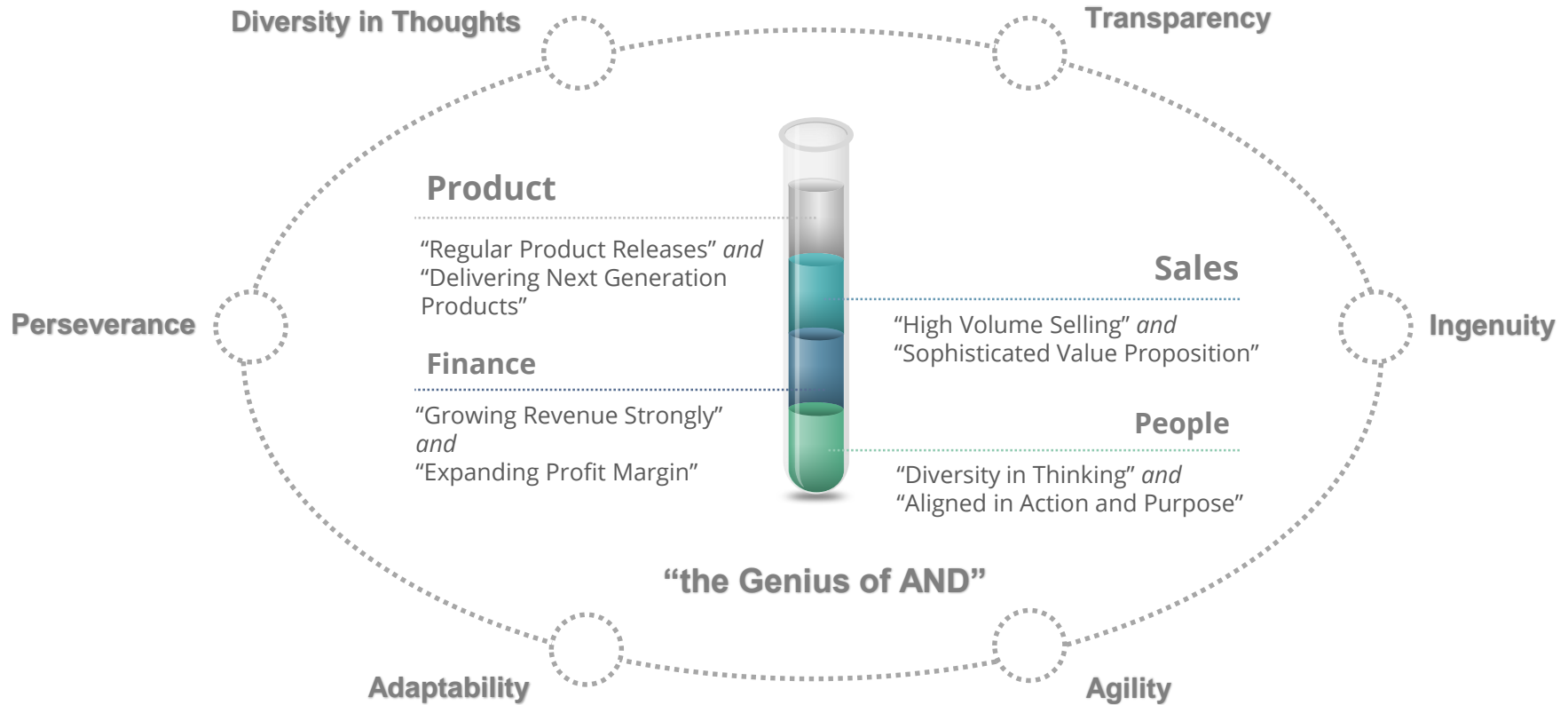
**Maintaining Disciplined Execution and Remaining Single-Minded About PCB Market Leadership**



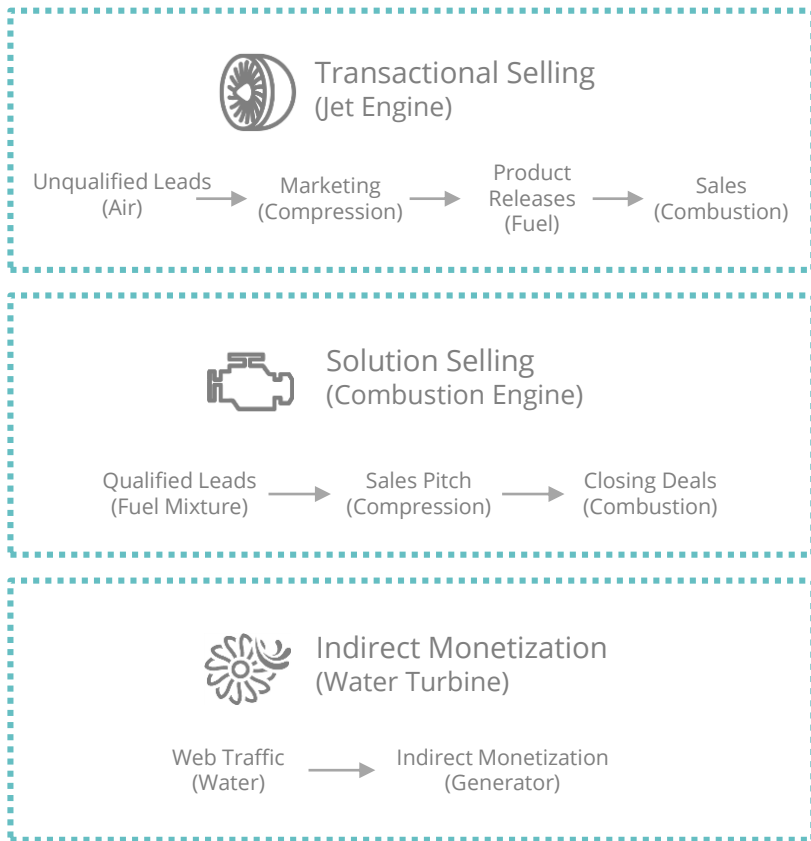
**Being True to Our Deep Conviction that Altium's Journey Will Bring About Transformation of the Electronics Industry**

**Building a Strong Partnership with Leading Engineering Software Companies to Connect ECAD with MCAD & PLM**

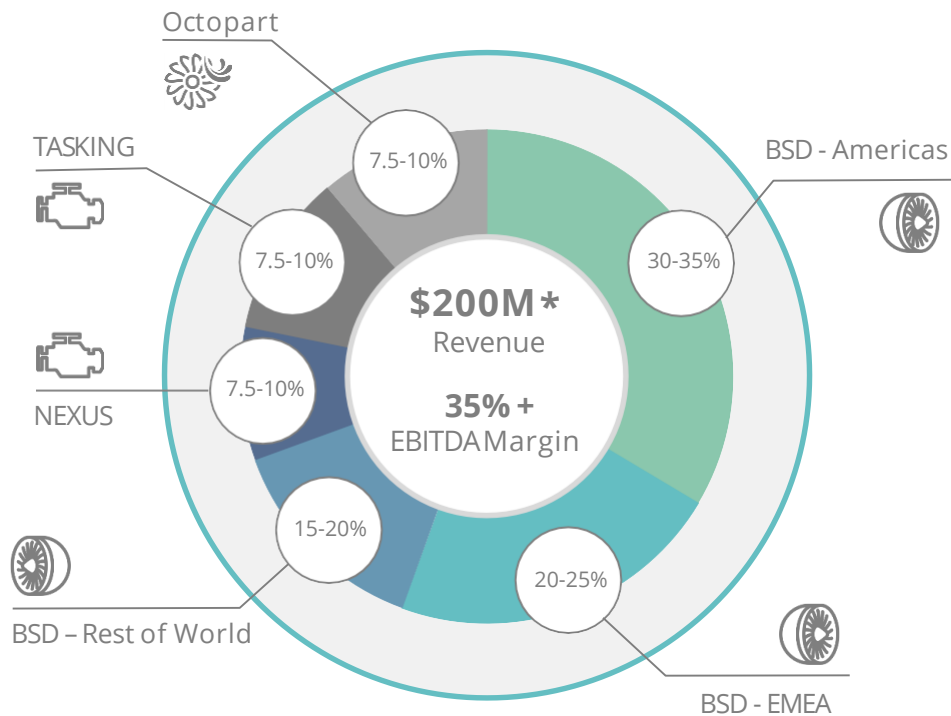
# Altium's Secret Sauce...



# Altium's Engines of Growth...



## 2020 Target Revenue Breakdown



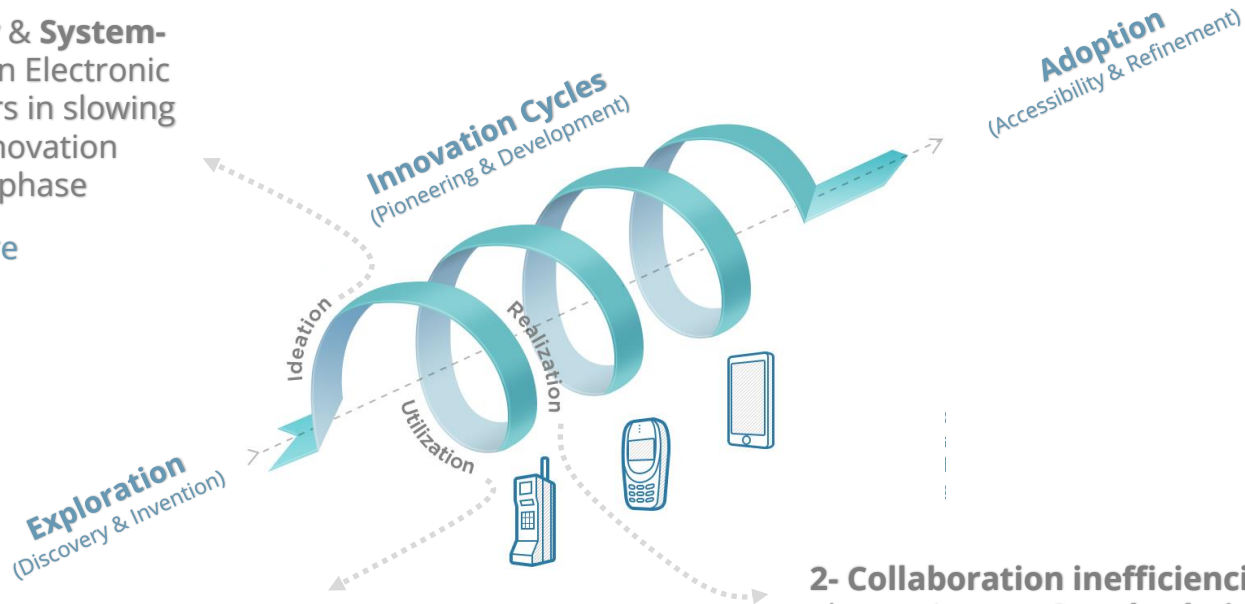
\* Includes 5-10% from future acquisitions  
 BSD – Board and System Division (Accounts for all PCB Products Excluding NEXUS)

# Drivers for Altium's Next Generation Products

Altium

**1- Multidisciplinary & System-level complexities** in Electronic design are key factors in slowing down the pace of innovation during the **ideation** phase

Key Enabler: Software



**3- Lack of direct access to performance data** during the **utilization** phase is a key factor in slowing down the pace of innovation

Key Enabler: Data Analytics

**2- Collaboration inefficiencies** in electronic parts **Supply-chain** and **PCB Manufacturing** are key factors in slowing down the pace of innovation during the **realization** phase

Key Enabler: Cloud

# Altium NEXUS – Working Together Made Easy!



## INDIVIDUALLY DEFINED & DRIVEN APPROACHES

- Ad-hoc tool use and design processes
- Design-reviews as “point in time” collaboration events
- Multiple design spins
- Delays, quality issues, cost over-runs



## GROUPS WORKING AS A TEAM



## ENTERPRISE DEFINED & DRIVEN APPROACHES

- Legislative, top-down tool selection and design processes
- Constrains designer/engineer creativity
- Expensive
- Limited accessibility

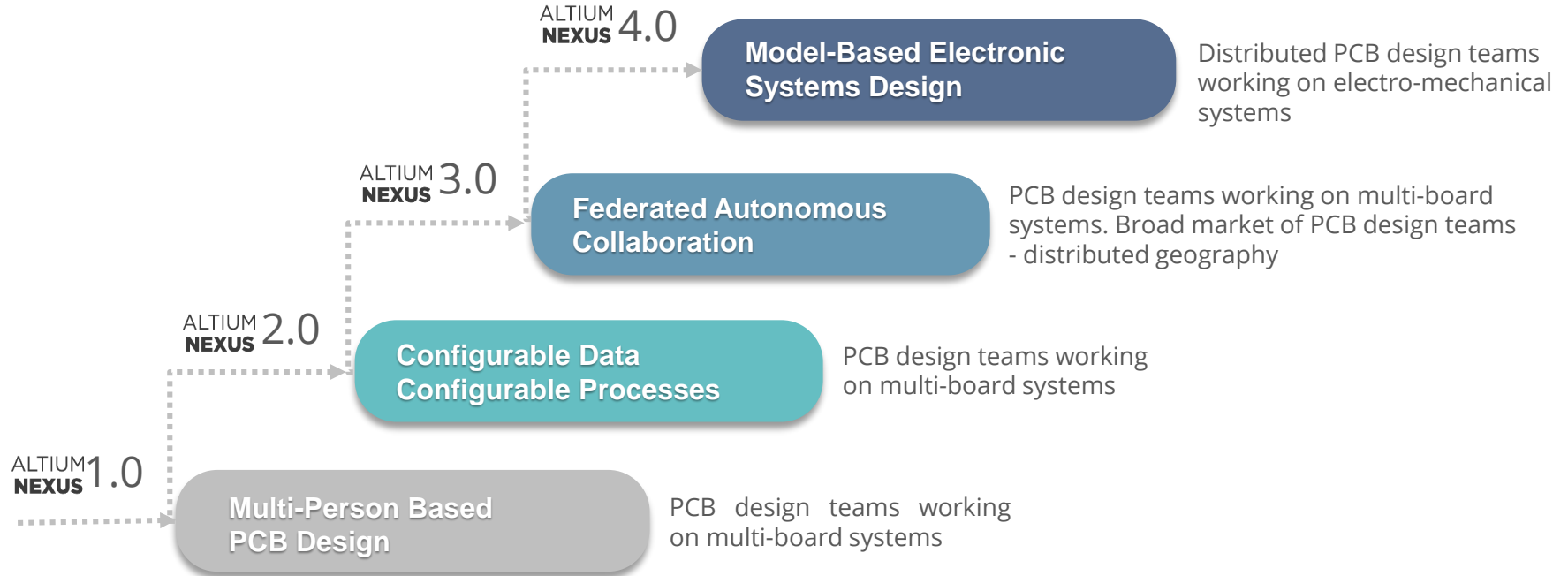
### nexus

/ˈnɛksəs/

1. a connection or series of connections linking two or more things.  
"the nexus between industry and political power"
2. a central or focal point.  
"the nexus of any government in this country is No. 10"



# Altium NEXUS Roadmap...

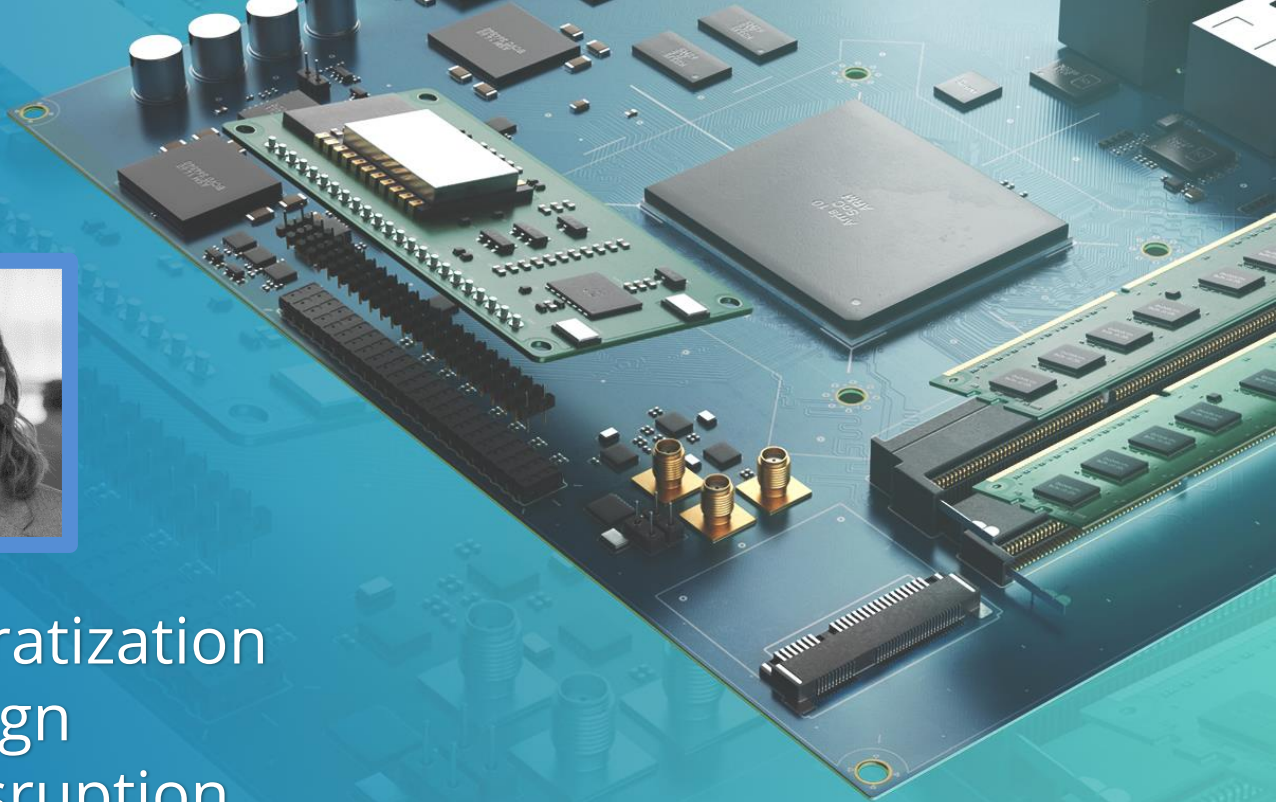


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# Cloud and Democratization of Electronics Design Bringing About Disruption

*Sam Wurzel – Octopart Co-founder  
Zak Homuth – Upverter Co-founder*



# New Trends Shaping the Electronic Industry...

## Shift to the Cloud

Supply Chain Management in the Cloud



Design Content in the Cloud

PCB Design in the Cloud

Manufacturing management in the Cloud

## From Engineers to Product Designers



4 Year Bachelors Degree in Electrical Engineering



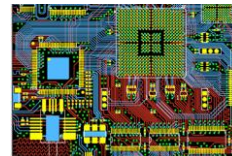
Design centered product development, Kids getting involved earlier

## From Shipping Boxes to Value-add Services



Component manufacturers selling direct in small quantities

## From Email and Spreadsheets to Protocols



Upload your design



Automated factory spins up

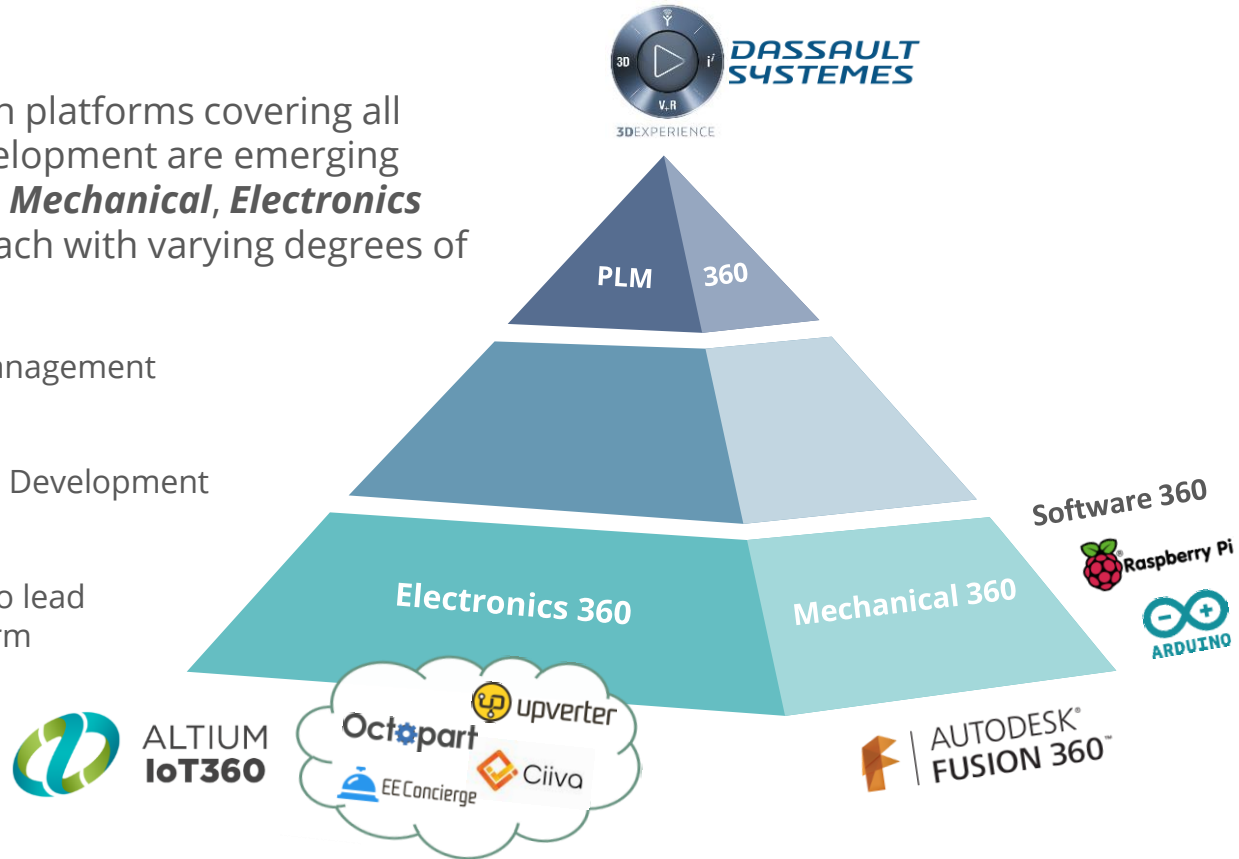


Receive board in 3 days

Distinct product design platforms covering all angles of product development are emerging centered around **PLM**, **Mechanical**, **Electronics** and **Software flows**, each with varying degrees of support for:

- Product Lifecycle Management
- Mechanical Design
- Electronic Design
- Embedded Software Development
- Data & Analytics

Altium is well positioned to lead the Electronics 360 platform



# Transforming Electronic Industry...



## Electronic Design & Manufacturing Services

Estimated size: \$1,000 - \$1,500Bn



### Electronic Design Automation Tools

Estimated size: \$2 - \$5Bn



### Electronic Components



### Global Semiconductor and Electronic Parts Manufacturing & Distribution

Estimated size: \$600 - \$800Bn



### Global Printed Circuit Board Market

Estimated size: \$80 - \$100Bn

# \$2 Trillion

Estimated Industry Size

# Upverter's Story – Starting out ...

Altium

## Inspiration

2008: Designing hardware is harder than it should be...

## YC

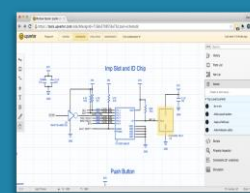
We move to San Francisco and wrote code...

## Launch

2011: We launch the first cloud-based schematic design tool...



Y Combinator



## U Waterloo

2004: Zak, Steve and Mike meet at university...

## Founding

2010: Zak, Steve and Mike start Upverter...

## Toronto

We move to Toronto and hire a team...

## PCB

2012: We launch the first cloud-based PCB design tool...

# Upverter's Story – Building Strength...

Altium

## Funding

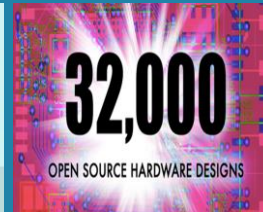
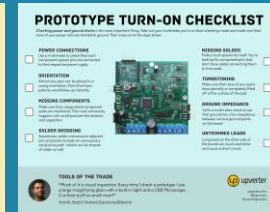
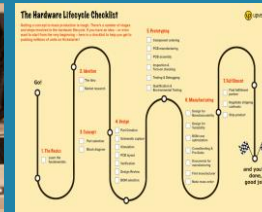
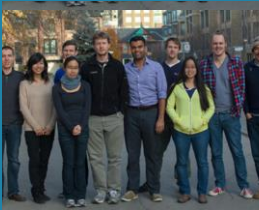
We raise our seed round and hire a bigger team...

## New Breed

The IOT starts, we focus on makers, hackers, and hobbyists...

## Boards

We teach them debugging and iteration...



## Parts

2013: We add part library management & 1.3 million parts...

## SAAS

We start experimenting with paid subscriptions...

## Manufacturing

We teach them hardware design & production...

## Community

2014: We are the largest HW design community with over 32K public designs...

# Upverter's Story – Getting Traction...

Altium

## Density

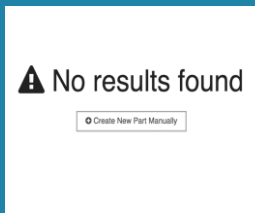
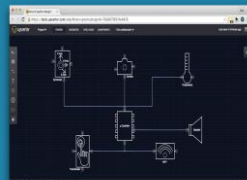
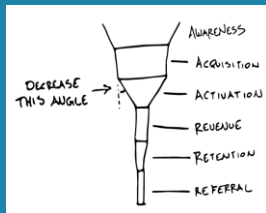
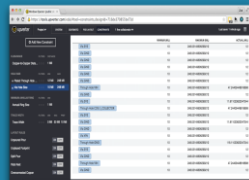
We add high-density-design and constraints checking...

## System Design

Our first discovery: we need system design...

## Verified

We begin approving and verifying parts...



## Real

We begin to see our first business users and real products...

## Activation

2015: We start refining our users' journey...

## Parts

Our second discovery: we need better parts & more of them...

## Concierge

We begin making parts for users on demand...



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# Altium Raising the Bar in Electronic Design Automation Industry with its Next Generation Products

*Ted Pawela- Chief Marketing Officer  
Lawrence Romine- Global Head of Field Marketing*



# Altium the “Easy to” Company...

Altium

Uncomplicated Value Proposition



Direct Sales Force



Free Technical Support



Easy to Get Up and Running



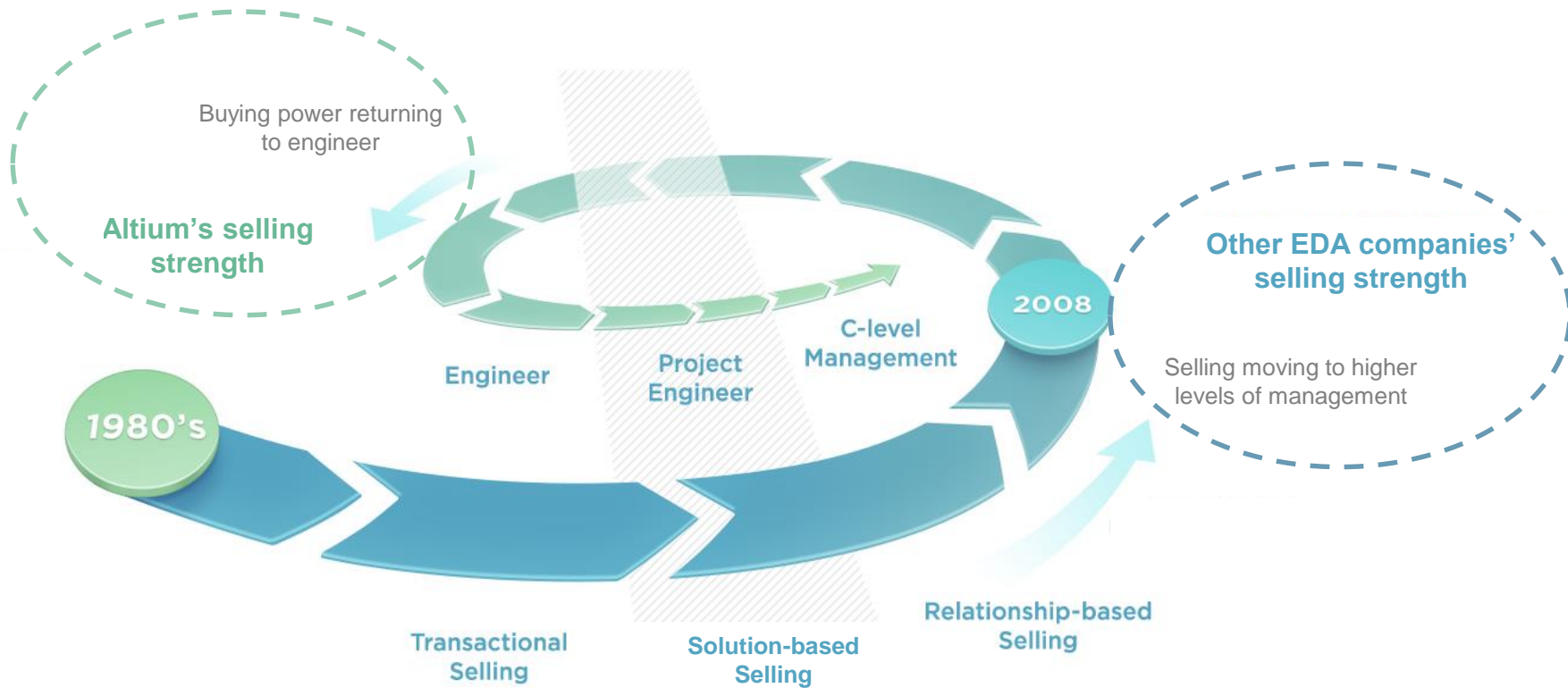
Easy to Learn, Easy to Use



Easy to Maintain with No Hidden Costs

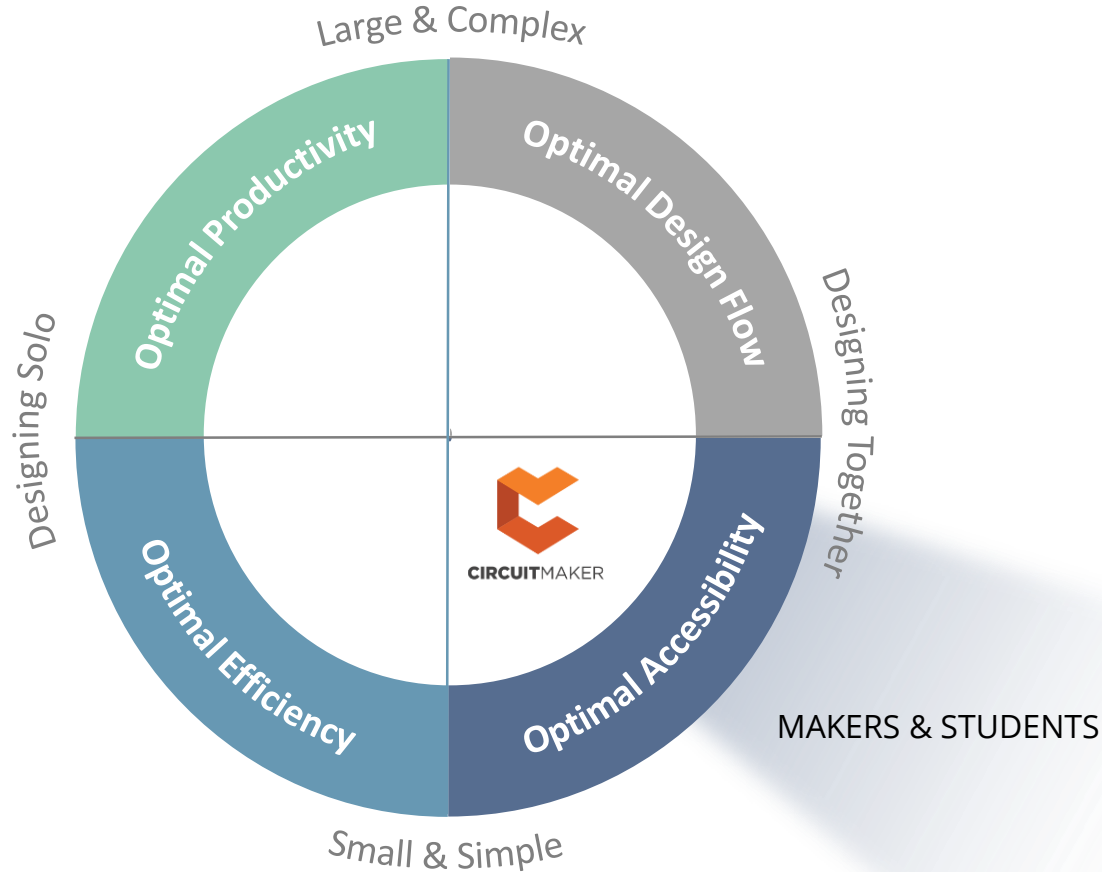
“Easy to” is in Altium’s DNA

# The Engineer/User is the Buyer



# A Unique Solution For Every Usage Profile

Altium®



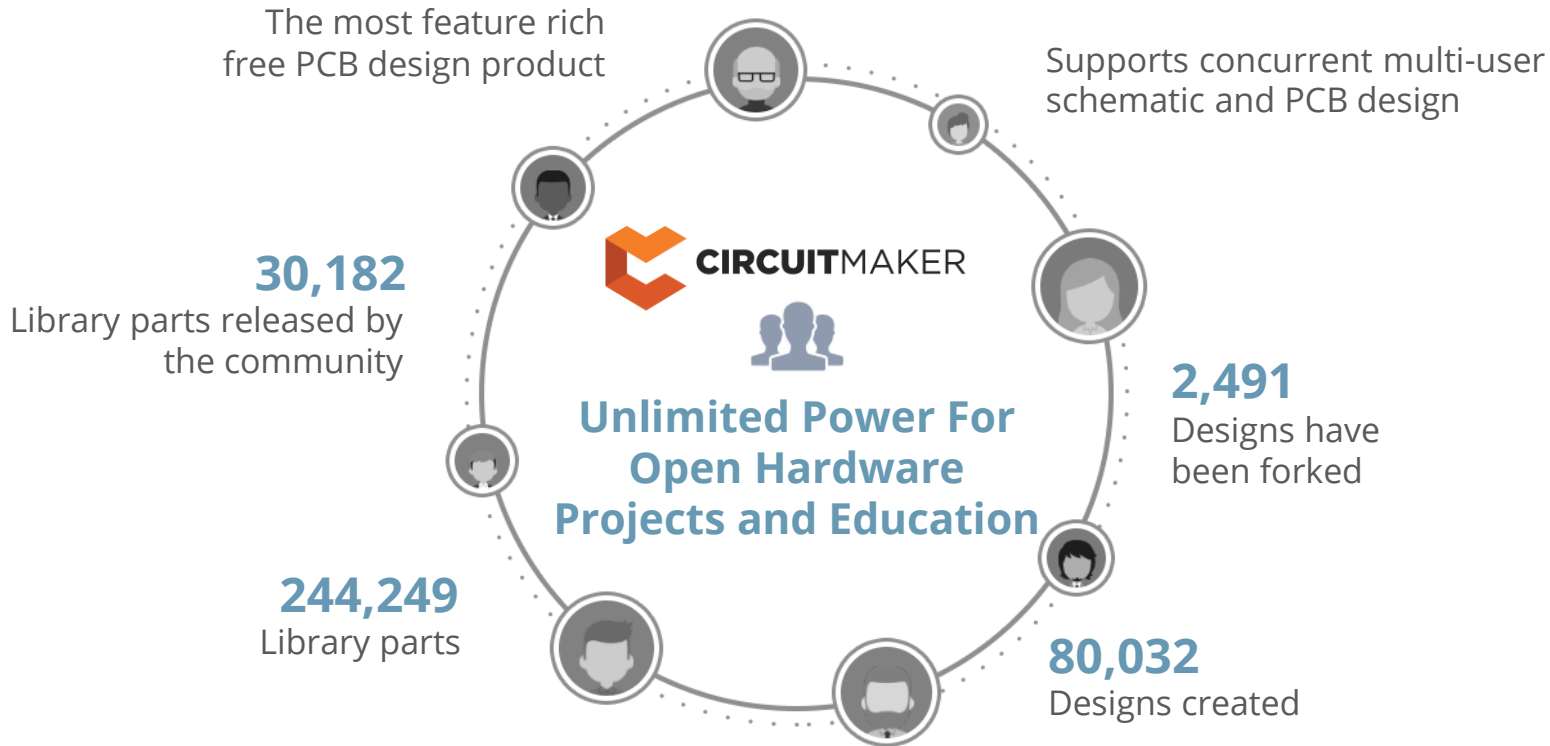


**Altium**®

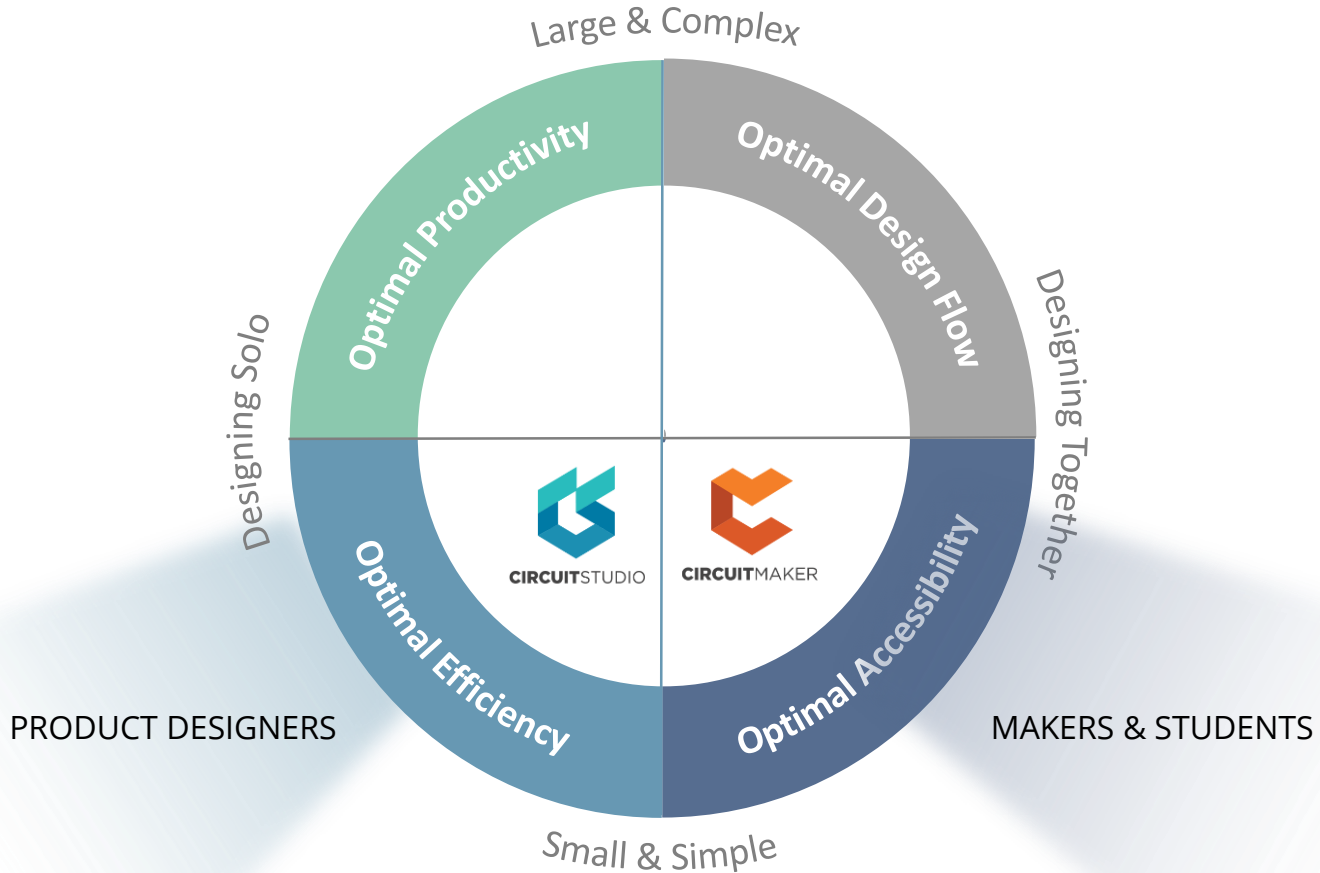
**Student Video**

# Collaborative Community For PCB Design

Altium



# A Unique Solution For Every Usage Profile





**Altium**®

# Product Designer Video



# AFFORDABLE, PROFESSIONAL, INTUITIVE

CircuitStudio 1.4 OUT NOW!

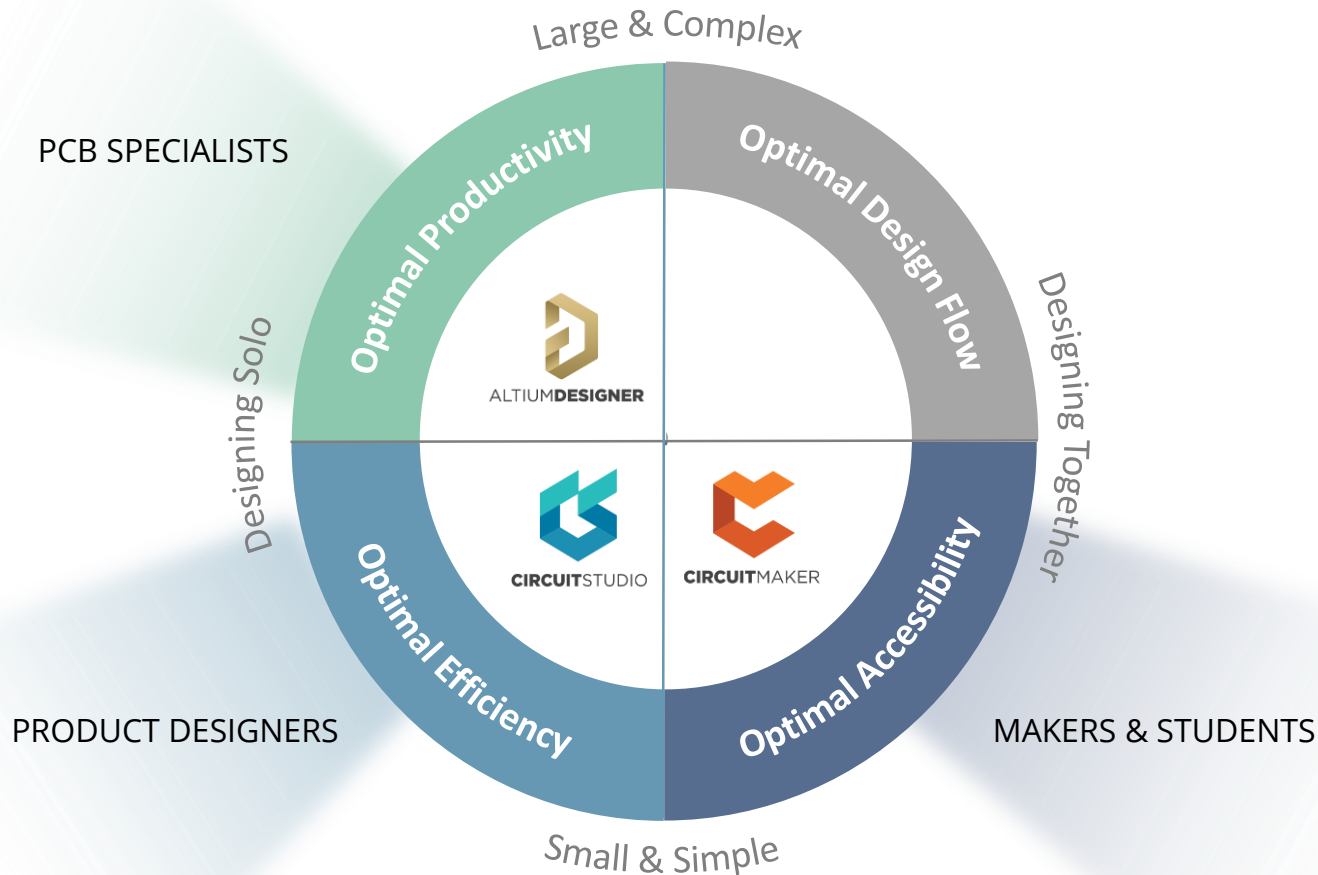
[Give it a try](#) 

CircuitStudio the PCB Design Tool ready to pick up and go. With the 1.4 release now making it easier than ever to transition your historical Eagle™ data into a modern tool, with the peace of mind that you will be able to continue editing your design files today, tomorrow and into the future.

[Learn More](#)



# Unique PCB Solution For Every Usage Profile

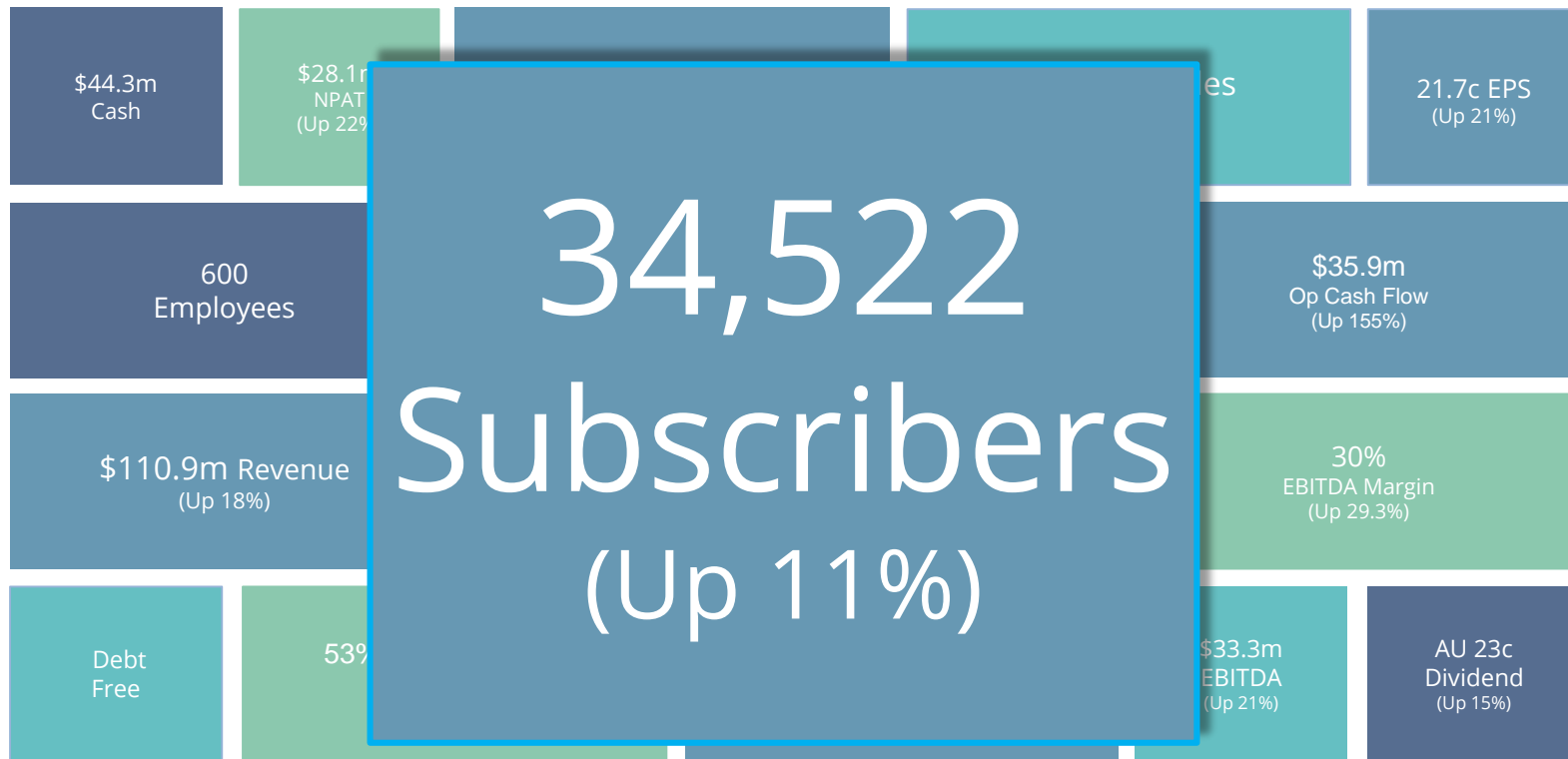




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# PCB Specialist Video

# World's Largest PCB Product Community





**Altium**<sup>®</sup>



ALTIUM  
DESIGN

# High Performance Made Simple



## Easy

Experience the most cohesive, user-friendly interface for you to achieve productivity right “out of the box”



## Powerful

Attain the power you need to complete large, complex designs - quickly and accurately.



## Modern

Get the latest design tools today with the guarantee of continuous innovation in the future - year after year.

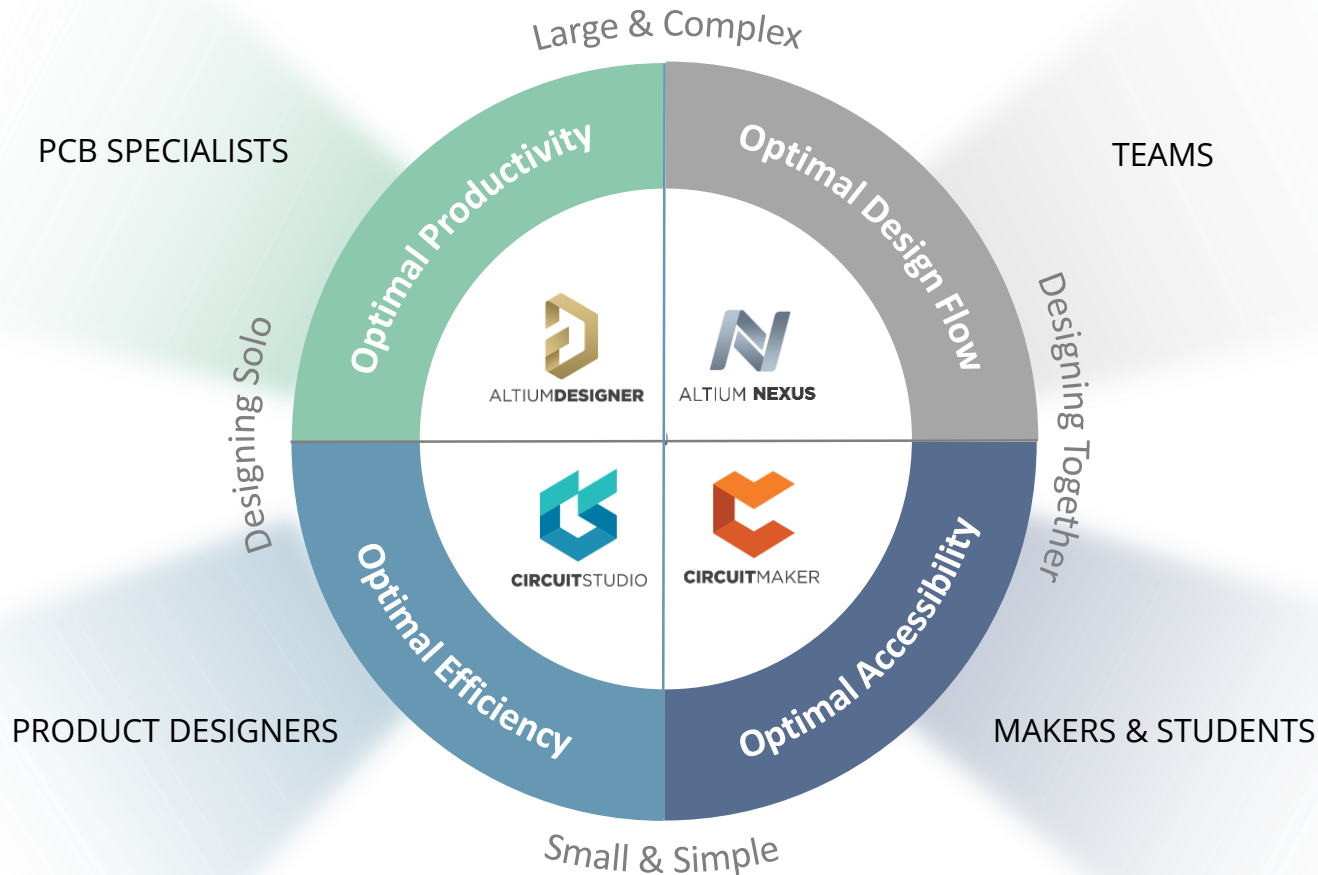


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# Altium Designer 18 Demonstration Video

# A Unique Solution For Every Usage Profile

Altium





**Altium**®

# PCB Team Design Video





## Working Together is Hard.



Of new products are late getting to market



Of these are late due to insufficient collaboration



Of revenue potential lost when late to market

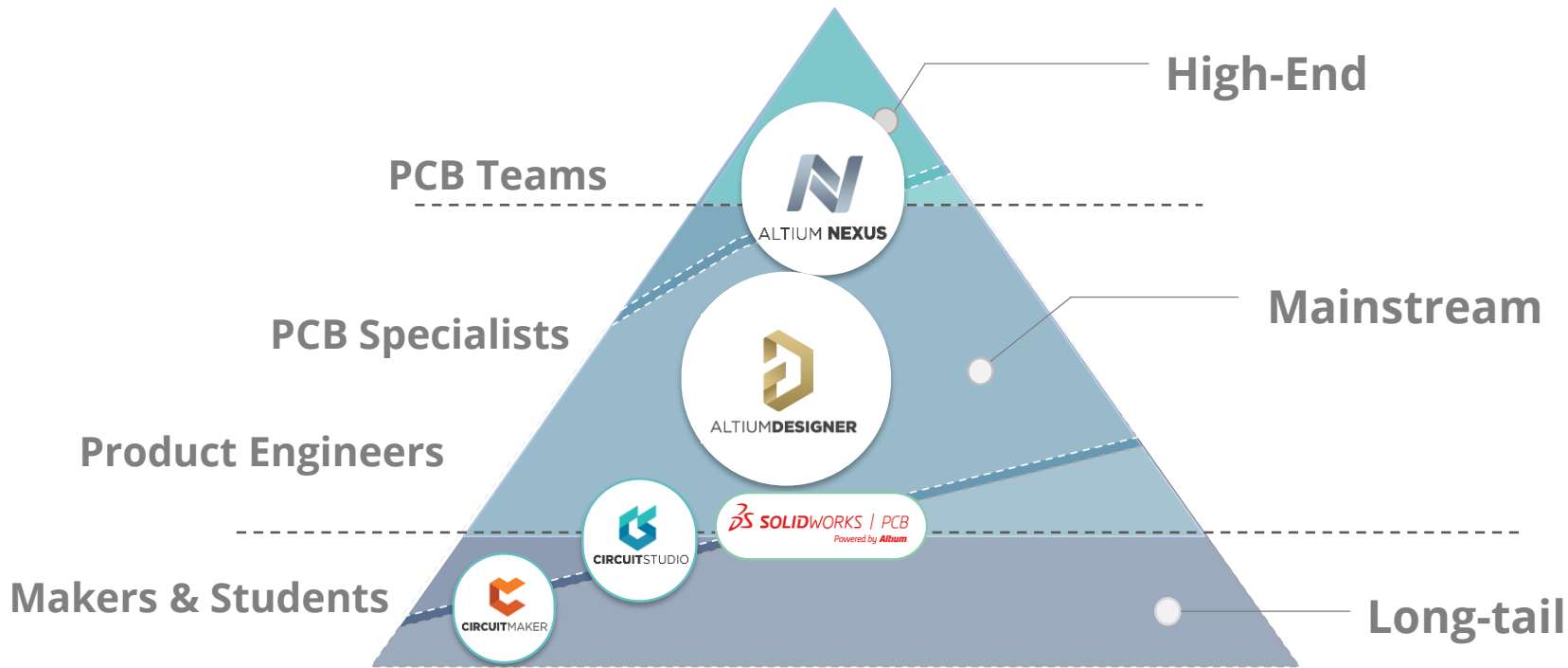
## NEXUS Makes It Easy.



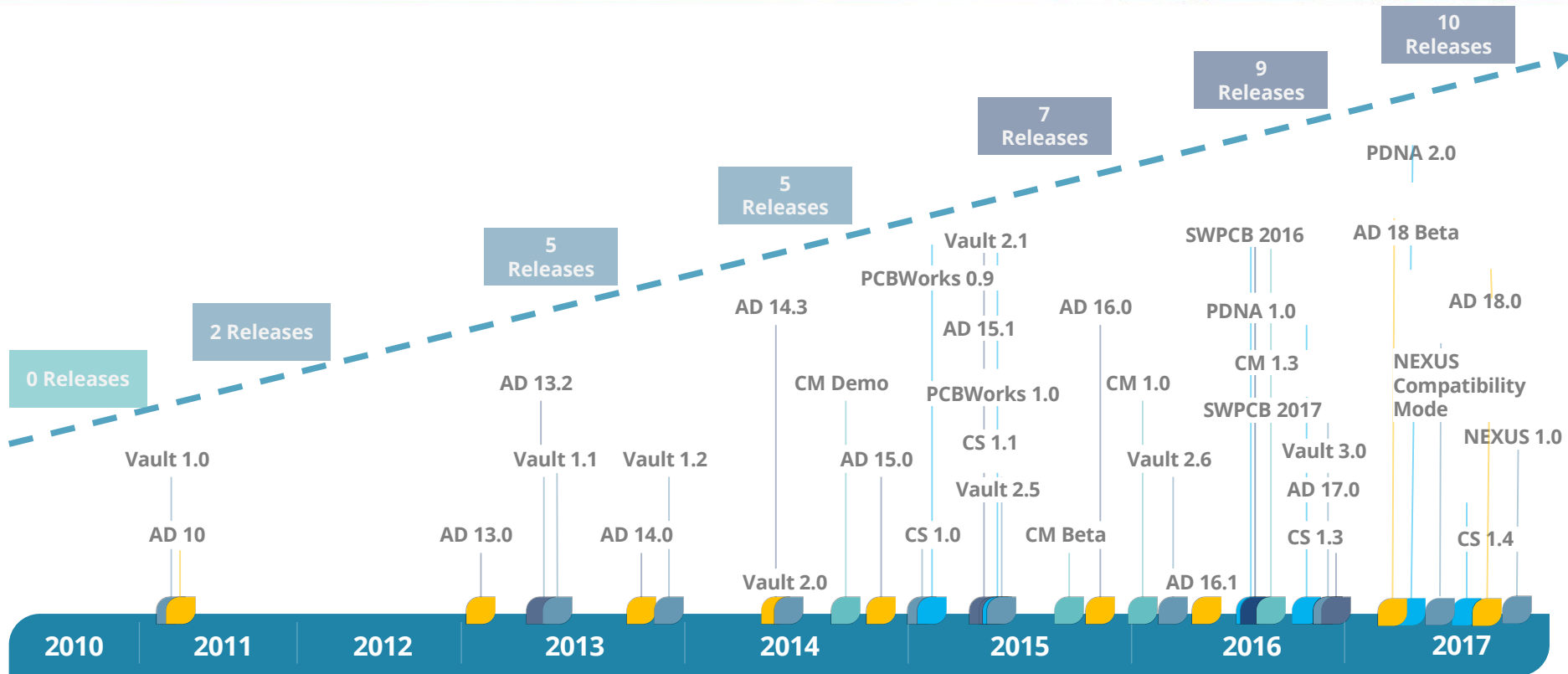
**Altium**®

# Altium NEXUS Demonstration Video

# A Unique Solution For Every Market Segment



# Setting The Pace for Innovation



Order of Magnitude Increase in Updates and Upgrades Since 2012

# Consistent “Easy To” Customer Experience

Altium®



**Altium**®



# Altium's "Line & Length" Strategy Delivering Margin Expansion While Aggressively Growing the Business

*Joe Bedewi – Chief Financial Officer*





## Why use Cricket Terms to describe a corporate value?

Easy to Understand – Engages the participants

Achieving a good result requires balancing objectives and reading the field

Line and Length requires a keen understanding of conditions, competition and timing



## What does Line and Length mean to Altium?

Simply put - double digit revenue growth and expanding EBITDA

Meaning we endeavor to drive growth but not at the cost of EBITDA



## Why Talk Line and Length at Technology Day?

Technology is about the Future, changing the World, Improvement

It takes Discipline to actually design the Future, build innovation that changes the world and drive improvement

Line and Length instills discipline into all we do – we understand the need to be financially strong in order to deliver a new future



## Investor Returns



## Ability to Execute our Vision

Enables resources to be aligned with Future Products while delivering excellent returns with existing products

Requires discipline in all aspects of Altium's Execution

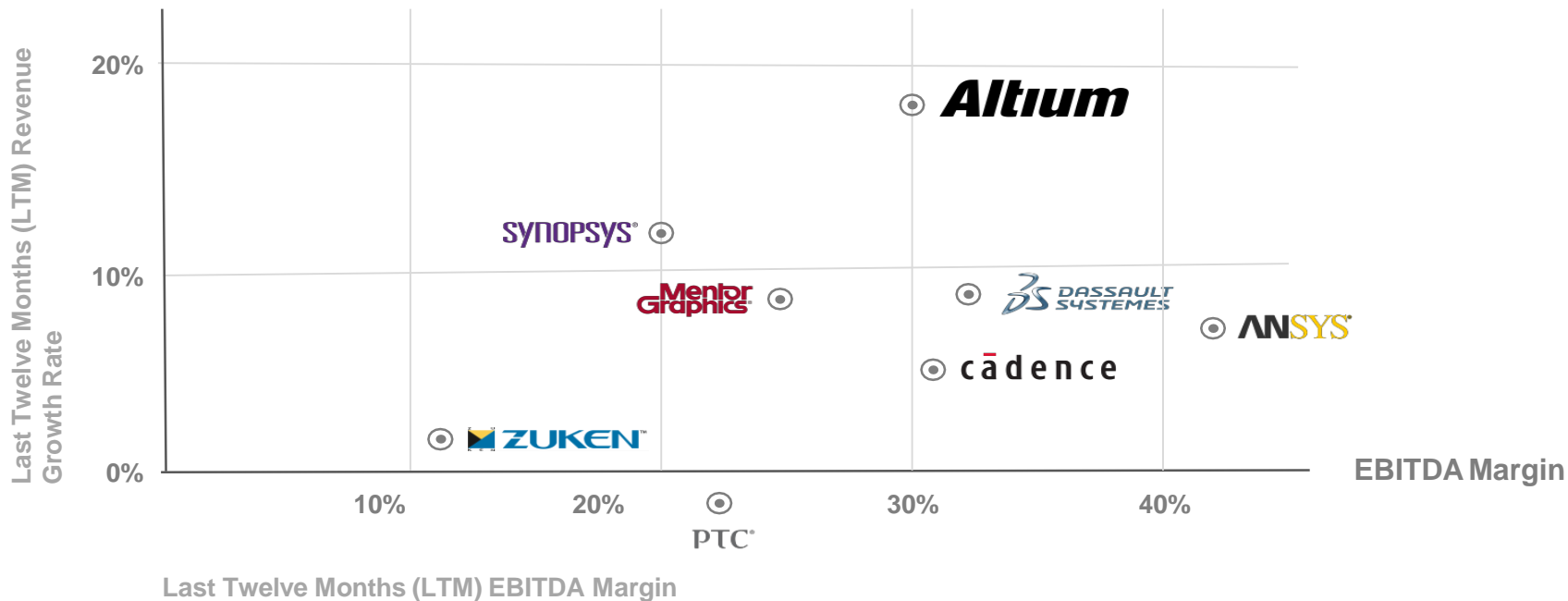
Acknowledges the Ingenuity of "And"



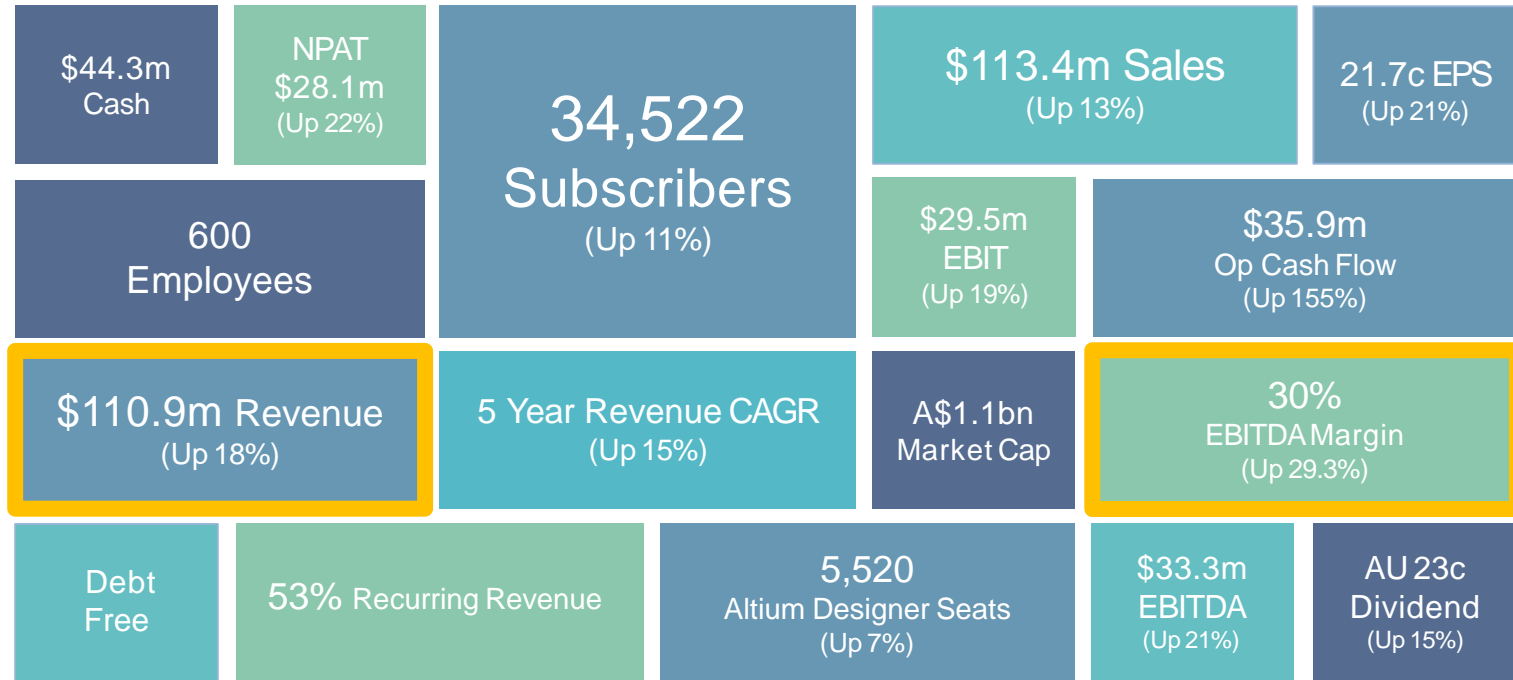
# Altium Industry-Leading Performance



## Revenue Growth Rate

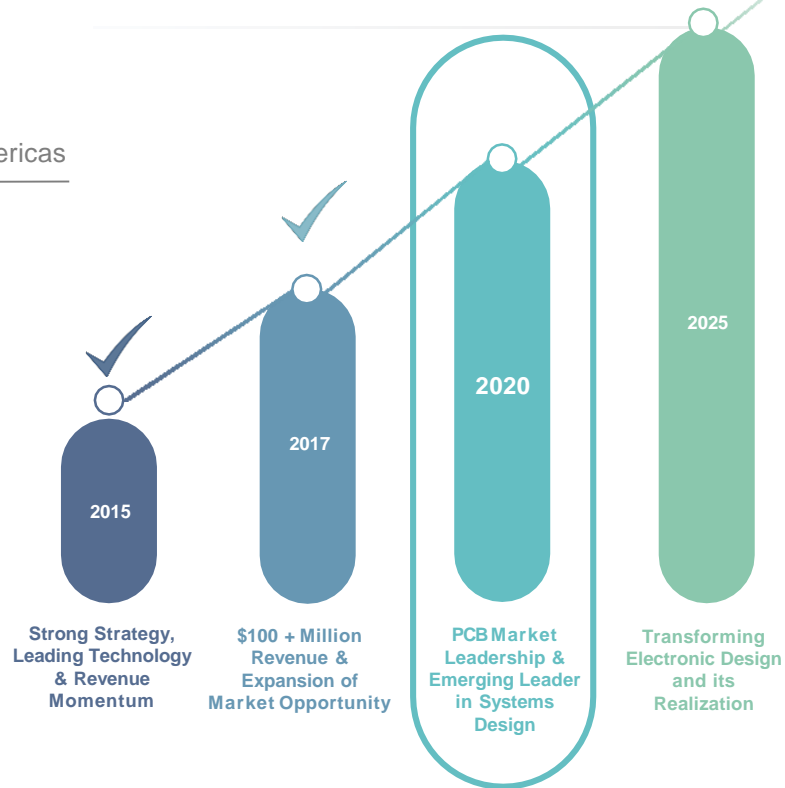
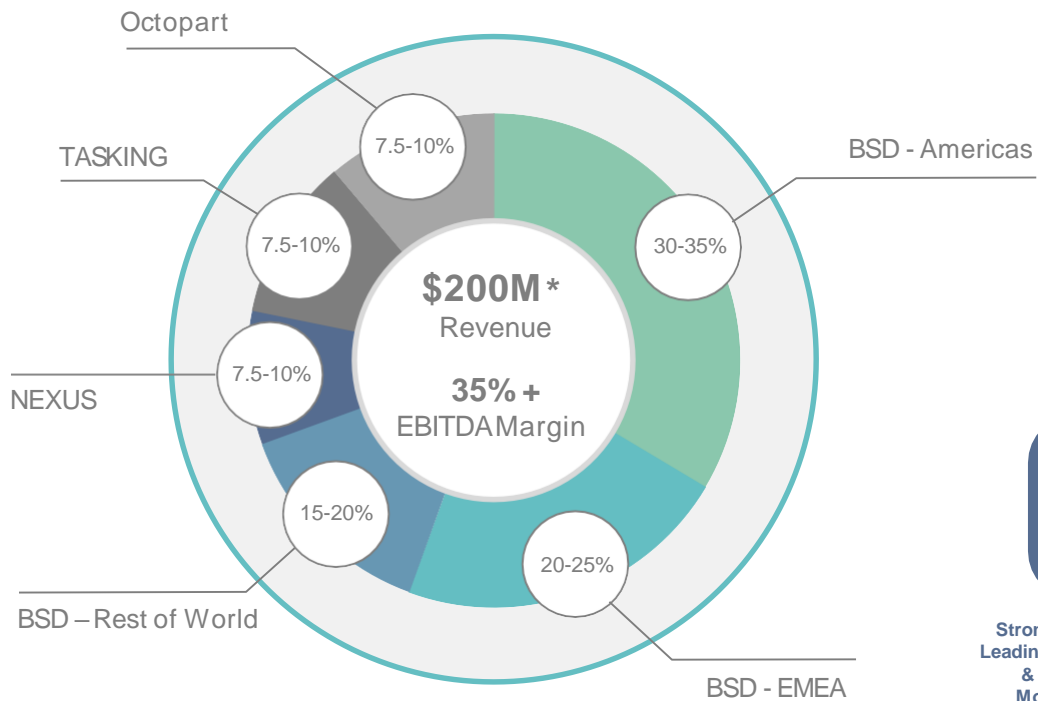


# Driving Performance from a Position of Financial Strength



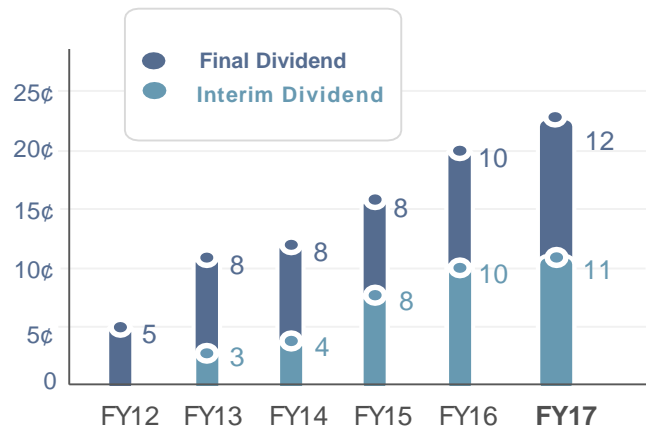
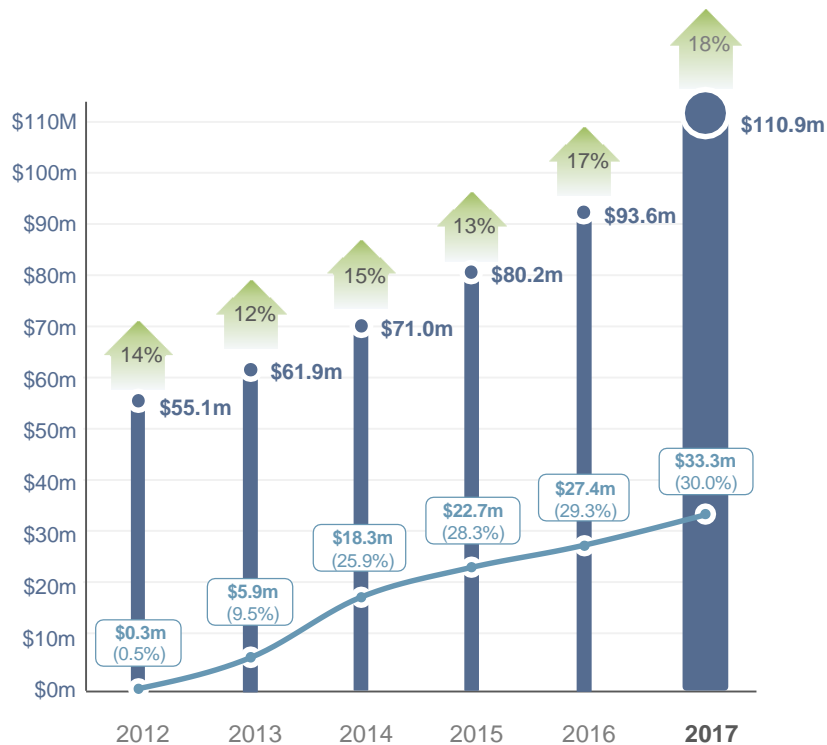
# Achieving Market Leadership by 2020

2020 Target Revenue Breakdown



\* Includes 5-10% from future acquisitions  
 BSD – Board and System Division (Accounts for all PCB Products Excluding NEXUS)

# Altium's Performance – Line and Length Consistency



**Thank You**