

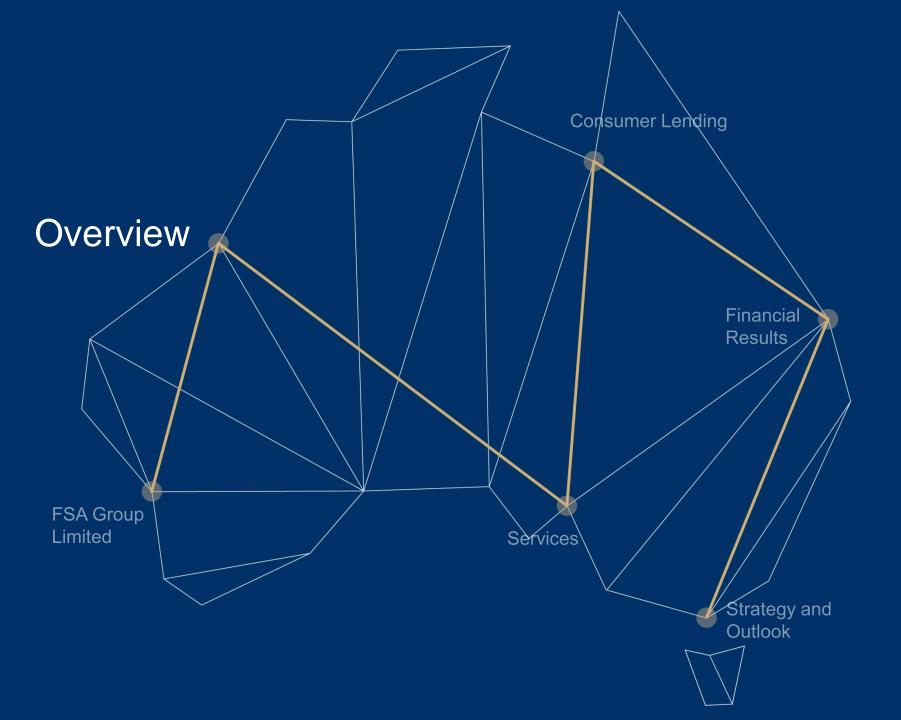
FSA Group Limited AGM Presentation 24 November 2017

FSA Group Ltd AGM presentation 2017

Agenda

- Overview
- Segments
 - Services
 - Consumer Lending
- Financial Results 2017
- Strategy and Outlook





Overview

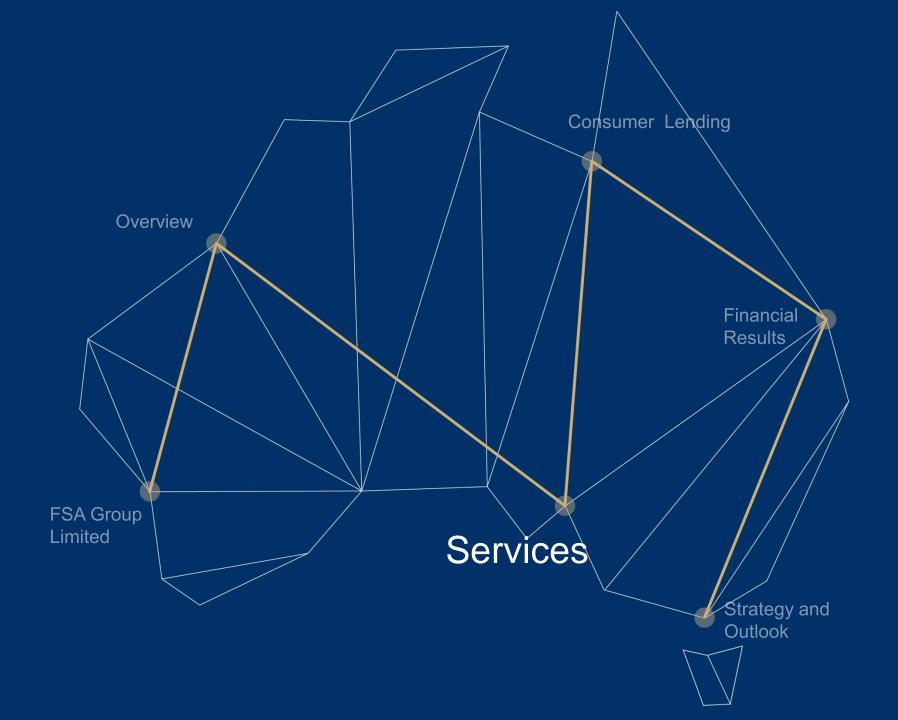


| Australia's largest provider of debt solutions; direct lender to individuals | | |
|---|--|--|
| What we do | For over 17 years, FSA has helped thousands of Australians take control of their debt. Our large and experienced team of professionals offers a range of debt solutions and direct lending services, which we tailor to suit individual circumstances and to achieve successful outcomes for our clients. | |
| Segments | Operates across 2 segments: - Services - Consumer Lending | |

Overview



| | Australia's largest provider of debt solutions; direct lender to individuals & businesses |
|--------------|---|
| 2000 | Founded with director loans of \$50,000. Initial offering debt agreements then PIA's and bankruptcy, then home loan brokering |
| 2002 | Back door listing raised \$600,000 for shareholder spread requirements |
| 2006 | Commenced home loan lending |
| 2009 | Raised \$5.2m to underpin home loan pools |
| 2015 | Commenced car loan lending |
| 2017 | Market capitalisation of circa \$180m |
| 2011 to 2017 | \$50m returned to shareholders in buybacks and dividends |
| 2002 to 2017 | Shareholder return of 17.7% pa assuming dividends are re-invested |



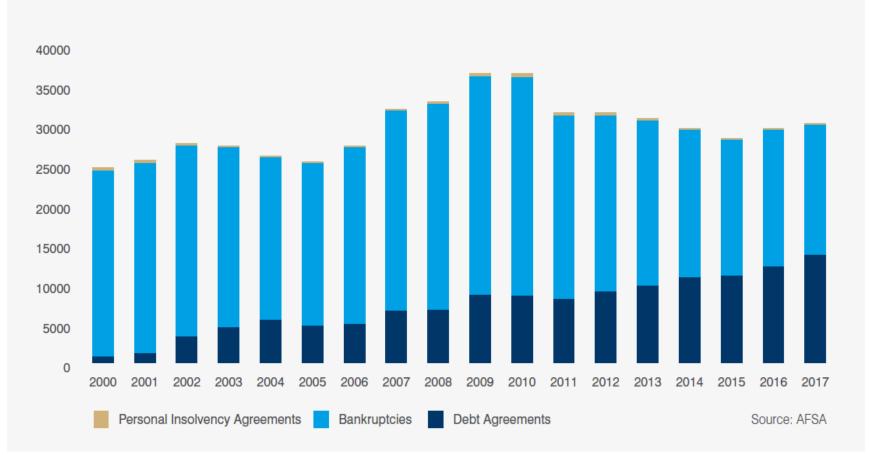
Services



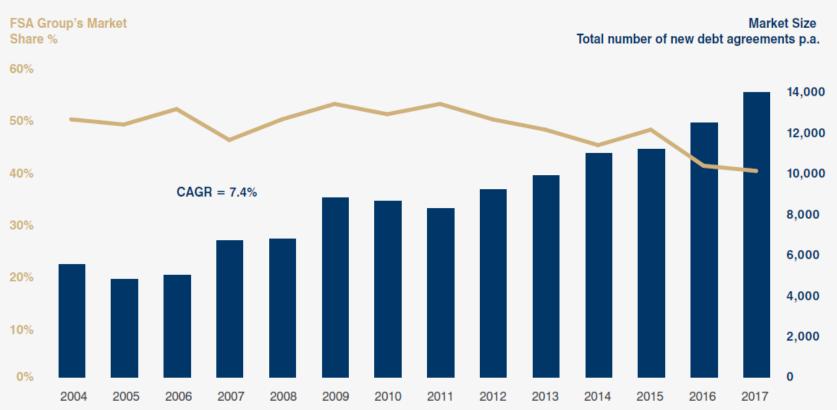
| Debt Agreements | FSA offers a range of services to assist clients wishing to enter into a payment arrangement with their creditors. These services include informal arrangements, debt agreements, personal insolvency agreements and bankruptcy. | |
|----------------------|--|--|
| PIAs and Bankruptcy | | |
| Easy Debt Management | FSA offers a service which assists clients with paying their debts. | |

Market





FSA is the leader in debt agreements

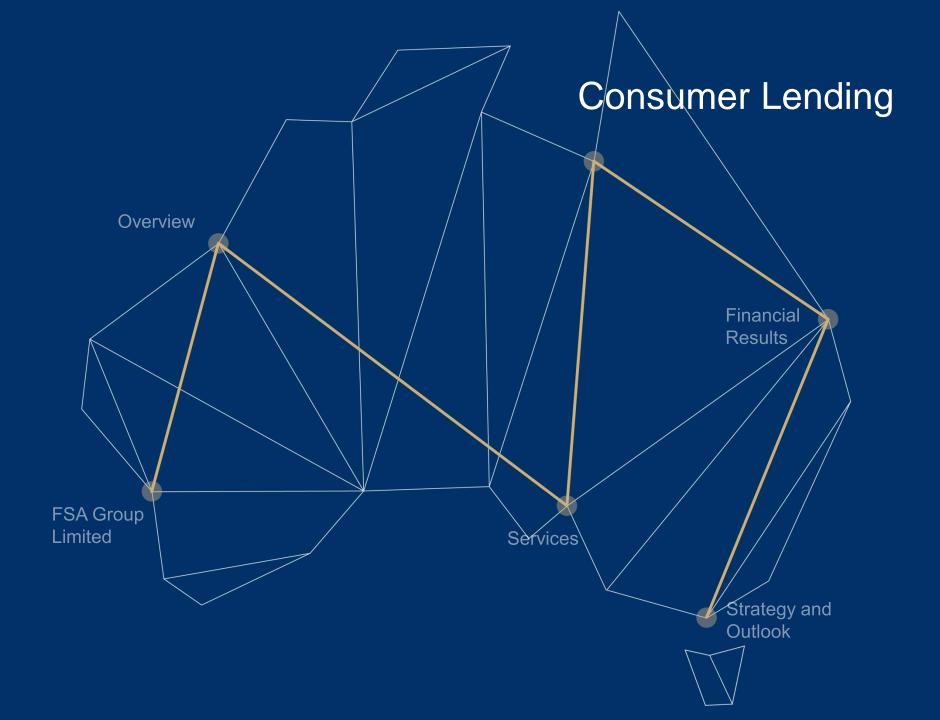


Services



| Debt Agreements | Market share 40%* 8% increase in new clients 20,194 clients up 4% \$366m of debt managed \$81m paid to creditors Our market share remains under pressure. We will never sacrifice quality and customer benefit for volume and market share. |
|-------------------------|--|
| PIAs and Bankruptcy | One of the largest trustees New clients steady 1,404 clients down 1% |
| Easy Debt Management | 2,575 clients 318,730 bills paid totalling \$34m |

* Calculated using AFSA statistics for FY2017



Consumer Lending



| Home Loans | FSA offers non-conforming home loans to assist clients with property who wish to consolidate their debt. |
|----------------|--|
| Personal Loans | FSA offers non-conforming personal loans to assist clients with the purchase of a motor vehicle. |



| Loan Pool Data | Home Loans | Personal Loans |
|---------------------------------|------------------|----------------|
| Average loan size | \$325,718 | \$25,483 |
| Security type | Residential home | Motor vehicle |
| Average loan to valuation ratio | 68% | 100%+ |
| Variable or fixed rate | Variable | Fixed |
| Geographical spread | All states | All states |

Loan pools



| Loan Pools | FY2016 | FY2017 | % Change |
|----------------|----------|----------|----------|
| Home Loans | \$262.0m | \$306.3m | +17% |
| Personal Loans | \$19.8m | \$35.3m | +78% |
| Total | \$281.8m | \$341.6m | +21% |

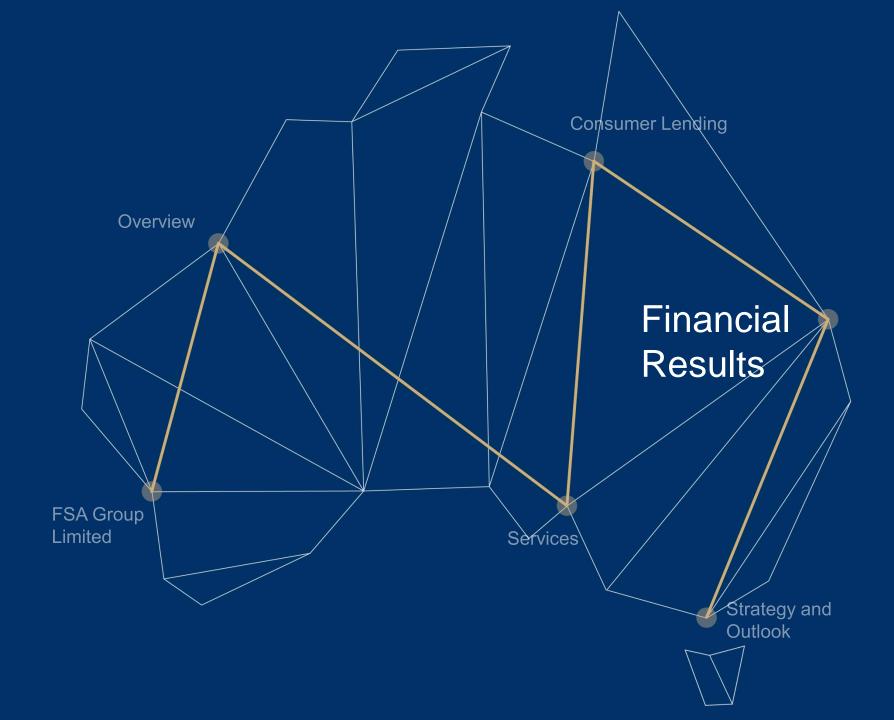
| Arrears > 30 day | FY2015 | FY2016 | FY2017 |
|------------------|--------|--------|--------|
| Home Loans | 2.87% | 2.17% | 2.21% |
| Personal Loans | Nil | 0.59% | 1.56% |

| Impairments | FY2015 | FY2016 | FY2017 |
|----------------|-----------|-----------|-----------|
| Home Loans | \$173,288 | \$564,867 | \$259,895 |
| Personal Loans | Nil | \$20,222 | \$294,911 |



| Funding | Facility Type | Provider | Limit | Renewal Date |
|----------------|------------------------|---------------|--------|---------------------|
| | Non-recourse senior | Westpac | \$300m | October 2019 |
| Home Loans | Non-recourse senior | Westpac | \$25m | September 2019 |
| | Non-recourse mezzanine | Institutional | \$25m | October 2019 |
| Personal Loans | Recourse corporate | Westpac | \$40m | December 2017 |

For Personal Loans we continue our discussions in relation to securing a larger facility to support future growth.



PBT by segment from continuing operations



| Profit before tax by segment | FY2016 | FY2017 | % Change |
|------------------------------|---|---------|----------|
| Services | \$14.2m | \$14.9m | +5% |
| Consumer Lending | \$5.2m | \$7.0m | +34% |
| Other/unallocated | (\$2.5m) | \$1.6m | |
| Profit before tax | \$16.8m | \$23.5m | +39% |
| | Profitability positively impacted by higher new client numbers and a decrease in marketing costs. Negatively impacted by an upfront | | |

| | investment in resources. |
|-------------------|---|
| Consumer Lending | Loan pool growth continues to exceed our expectations. As our loan pools grow our business will benefit from higher incremental margins due to fixed cost leverage. |
| Other/unallocated | Includes the before tax mark to market unrealised loss of \$2.4m in 2016 and unrealised gain of \$1.4m in 2017 on our 5 year interest rate swap agreements. |

Group financials from continuing operations



| Financial Overview | FY2016 | FY2017 | % Change |
|---|---------|---------|----------|
| Operating income | \$62.1m | \$70.6m | +14% |
| Profit before tax | \$16.8m | \$23.5m | +39% |
| Profit after tax attributable to members | \$10.7m | \$15.4m | +44% |
| EPS basic | 8.52c | 12.27c | +44% |
| Net cash inflow from operating activities | \$9.9m | \$11.1m | +13% |
| Dividend/share | 7c | 7c | - |
| Shareholder Equity | \$76.8m | \$83.3m | +8% |

| | Impacted by the before tax mark to market unrealised loss of \$2.4m in |
|---------------|--|
| PBT, PAT, EPS | 2016 and unrealised gain of \$1.4m in 2017 on our 5 year interest rate |
| | swap agreements. |

Group financials from continuing operations, excluding impact of swap agreement



| Normalised Financial Overview | FY2016 | FY2017 | % Change |
|---|---------|---------|----------|
| Normalised profit before tax | \$19.2m | \$22.1m | +15% |
| Normalised profit after tax attributable to members | \$12.3m | \$14.4m | +17% |
| Normalised EPS basic | 9.85c | 11.48c | +17% |

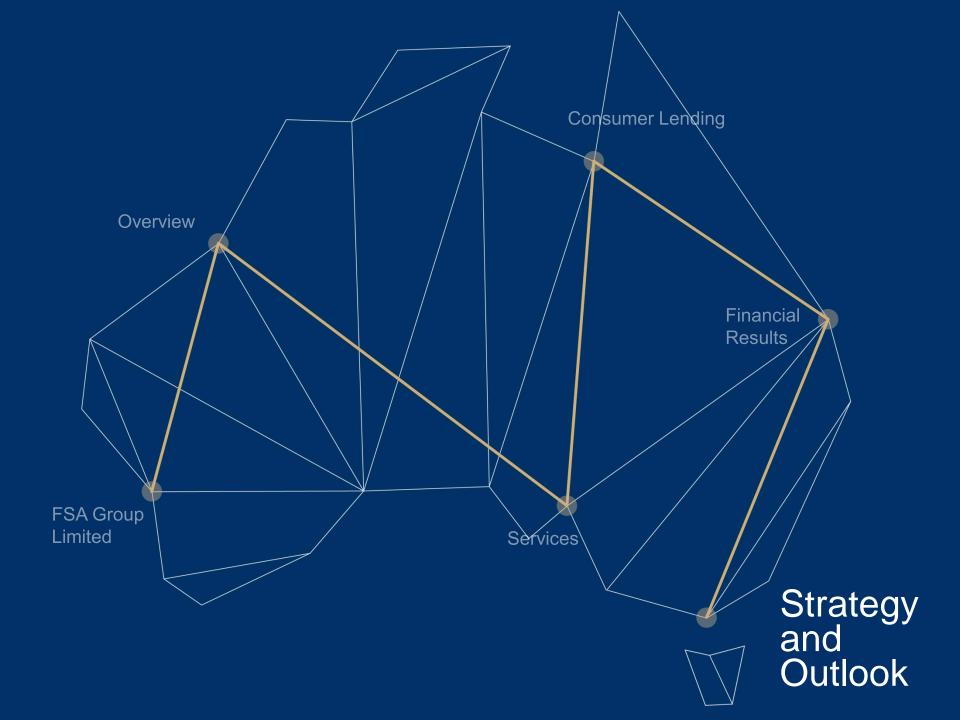
PBT, PAT, EPSExcludes the before tax mark to market unrealised loss of \$2.4m in 2016
and unrealised gain of \$1.4m in 2017 on our 5 year interest rate swap
agreements.

What's underpinning operating cash flow

Long-term annuity income







Strategy - 5 year plan 2016 to 2020



| Services | Maintain our leading position in a niche market |
|-----------------------|--|
| Consumer Lending | Aiming to grow our loan pools to around \$500m 14% growth rate pa |
| Earnings | Expecting average long term earnings growth of around 10% pa |
| Capital Management | Dividends around 50% to 60% of earnings Balance of earnings to support growing loan pools Strategy is self funding |
| Headwinds | Historically low interest rates adversely affecting certain areas of our business |

Outlook



| Services | New client numbers for July to October 2017 vs pcp - up 16% for Debt Agreements and - down 19% for PIA/Bankruptcy |
|---|--|
| Consumer Lending | Home Loan pool \$327m up 7% on June Personal Loan pool \$39m up 11% on June Combined pool \$366m up 7% Targeting combined over \$385m by June 2018 |
| Earnings and Dividend Guidance FY2018 | PAT to members (excluding swaps) to be up 5% - 15% EPS in the range of 12.0c to 13.2c Dividend 7c per share |
| Future Tailwind | Consumer debt levels are at a record high, new enquiries are increasing and demand for our products and services is growing. This is currently occurring in a historically low interest rate environment. As interest rates normalise demand for our products and services will accelerate. |

Investor Relations Contacts

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Further information can be accessed from fsagroup.com.au

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This release may contain forward-looking statements, including statements about FSA Group Limited's (**Company**) financial condition, results of operations, earnings outlook and prospects. Forward-looking statements are typically identified by words such as "plan," "aim", "focus", "target", "believe," "expect," "anticipate," "intend," "outlook," "estimate," "forecast," "project" and other similar words and expressions.

The forward-looking statements contained in this release are predictive in character and not guarantees or assurances of future performance. These forward-looking statements involve and are subject to known and unknown risks and uncertainties many of which are beyond the control of the Company. Our ability to predict results or the actual effects of our plans and strategies is subject to inherent uncertainty.

Factors that may cause actual results or earnings to differ materially from these forward-looking statements include general economic conditions in Australia, interest rates, competition in the markets in which the Company does and will operate, and the inherent regulatory risks in the businesses of the Company, along with the credit, liquidity and market risks affecting the Company's financial instruments described in the Company's latest Annual Report.

Forward-looking statements are based on assumptions regarding the Company's financial position, business strategies, plans and objectives of management for future operations and development and the environment in which the Company will operate. Those assumptions may not be correct or exhaustive.

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