

То	Company Announcements Office	Facsimile	1300 135 638
Company	ASX Limited	Date	28 November 2017
From	Helen Hardy	Pages	62
Subject	ORG 2017 Investor Day Presentation		

Please find attached a release on the above subject.

Regards

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Helen Hardy Company Secretary 02 8345 5000



#### Safety moment

#### Governor Macquarie Tower - Levels 15 & 19-27 Floor Plan



- Alert tone ("beep, beep, beep")
  - Follow instructions of Wardens
  - Be ready to evacuate
- Evacuation tone ("whoop, whoop, whoop")
  - Evacuate via nearest exit
  - Proceed calmly to assembly area



#### 28 November (Sydney - Dexus, Level 15, 1 Farrer Place)

Time	Duration	Торіс	Presenter
10:00	5 mins	Introduction	Peter Rice (GM, Capital Markets)
10:05	15 mins	Strategic overview	Frank Calabria (CEO)
10:20	15 mins	Capital management	Lawrie Tremaine (CFO)
10:35	30 mins	Upstream	Mark Schubert (EGM, Integrated Gas)
11:05	25 mins	Q&A session	
11:30	15 mins	Morning tea	
11:45	20 mins	Energy Supply & Operations	Greg Jarvis (EGM, Energy Supply & Operations)
12:05	20 mins	Retail	Jon Briskin (EGM, Origin Retail)
12:25	35 mins	Wrap up / Q&A session	Frank Calabria (CEO)
13:00	45 mins	Lunch	

#### **29 November (Eraring Power Station)**

Time	Duration	Activity
08:00	120 mins	Bus departs from Radisson Blu (27 O'Connell Street)
10:00	60 mins	Eraring Power Station - Safety induction & overview
11:00	90 mins	Bus tour
12:30	45 mins	Lunch
13:15	60 mins	Walking tour
14:15		Conclusion and return bus trip to Sydney



## STRATEGIC OVERVIEW Frank Calabria

- 1. Delivering on near term priorities
- 2. Rebuilding the right to grow
- 3. Global energy markets accelerating to a low carbon future
- 4. Origin part of the energy solution and positioned to prosper in a changing energy world
- 5. Near term catalysts

#### Delivering on FY2018 priorities



REDUCING DEBT AND IMPROVING RETURNS



LEADERSHIP IN ENERGY MARKETS



LEADERSHIP IN INTEGRATED GAS

- Sale of Lattice for \$1,585 million
- On track for Adjusted Net Debt below \$7 billion by June 2018
- Disciplined capital management
- Addressing complexity and cost
- Secured 41PJ of additional gas for the domestic market
- FY2018 Eraring output of 15.5 16 TWh (higher than prior guidance)
- Renewables coming online
- Transforming customer experience through digital, innovative products and future energy solutions

- Business reset (zero base)
- Targeting A\$500m+ p.a. APLNG cost reduction over 18 months
- Targeting <US\$40/boe<sup>1</sup> distribution breakeven run rate from June 2019
- Preparing for FEED on Ironbark

#### TRANSFORMING CULTURE

- Moving to a simpler and leaner operating model
- Refreshing Purpose, Values and Behaviours
- Proactively adapting to changing energy markets

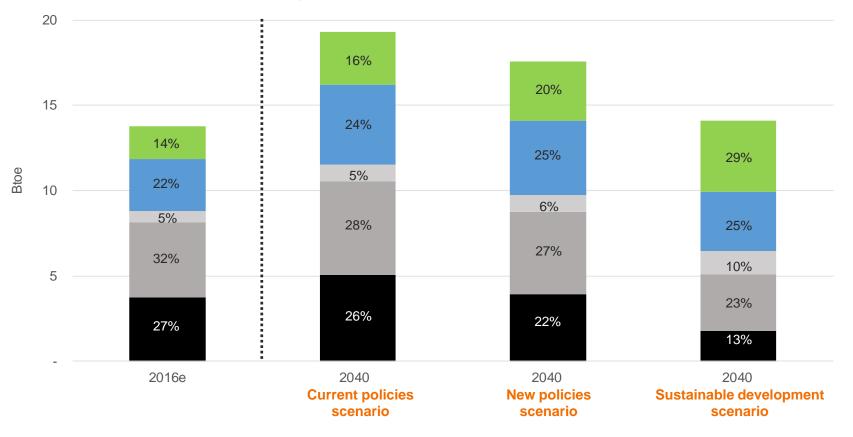
(1) AUD = 0.75 USD

- > Asset sale program largely complete
- Making good progress on balance sheet repair
- Capital discipline strengthened
- Renewing efforts to lift the bar on organisation complexity and cost

#### Changing global energy markets

## Renewables expected to be the fastest growing source of energy with gas continuing to play an important role under all IEA carbon reduction scenarios

World primary energy demand by fuel and scenario (Btoe)

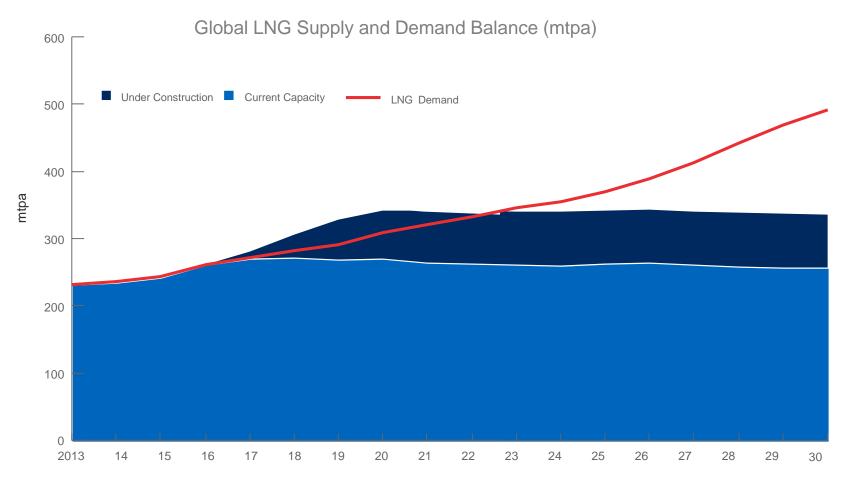


■ Coal ■ Oil ■ Nuclear ■ Gas ■ Renewables

Source: International Energy Agency (IEA), World Energy Outlook 2017

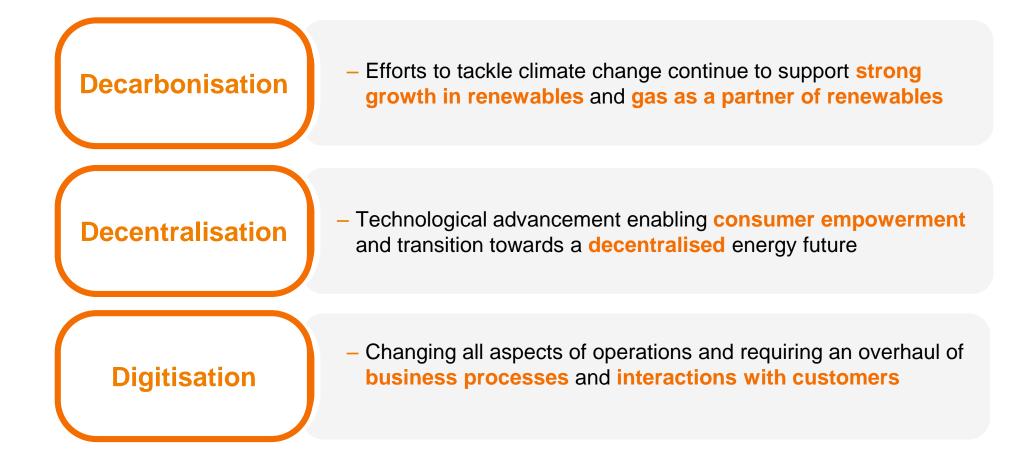
#### Changing global energy markets

## LNG market is forecast to be oversupplied near term, but moving into a deficit position from early 2020s



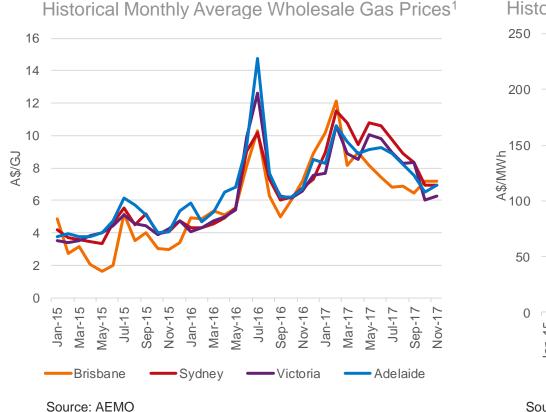
Source: McKinsey Energy Insights Global Gas Model

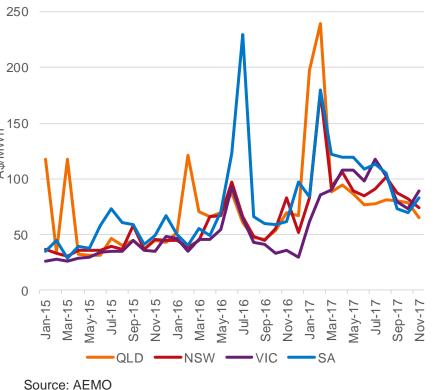
#### Changing global energy markets



#### Australian energy market

#### As markets transition there is heightened concern for reliability & affordability





Historical Monthly Average Wholesale Electricity Prices

1) Short term trading market

#### Origin is focused on being part of the energy solution

- Increasing Eraring output (to 15.5 16 TWh)
- Recently secured 41 PJ of additional gas from APLNG for the domestic market
- ✓ Brought 240 MW of generation back on line in SA
- Providing energy reliability via Australia's largest fleet of peaking gas-fired power stations
- Renewable supply expected to almost triple by 2020 (1,200 MW committed since March 2016)
- Working with government to address energy affordability, reliability and sustainability
  - Support the National Energy Guarantee
  - □ APLNG committed to meeting AEMO gas shortfall
  - Support retail initiatives at a Federal and State level

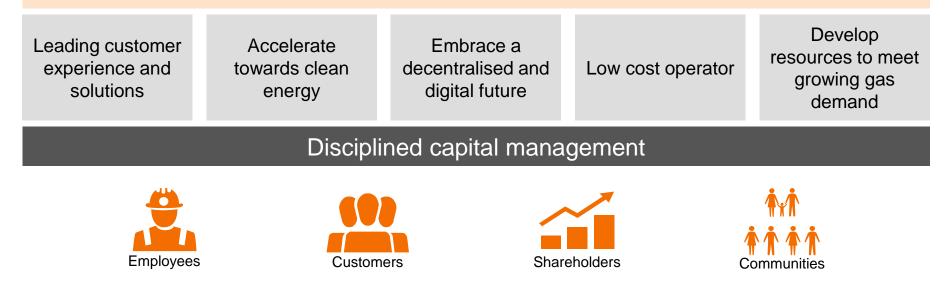




#### Origin's strategy is designed to capture value in the future energy world

# Leading the transition to a cleaner, smarter and customer-centric energy future

Connecting customers to the energy and technologies of the future



#### Continued deleverage

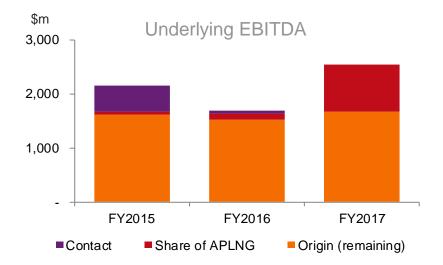
- Capturing value from our energy market position
  - Running Eraring harder in response to high wholesale prices
  - Gas supply position to grow market share and support generation
  - Growing renewables, partnered with existing gas fleet
- Step change cost reduction in APLNG

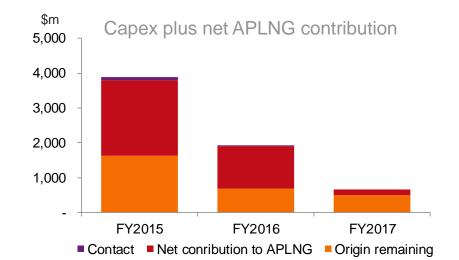
- Energy Markets FY2018 EBITDA is expected to be in the range of \$1.7 \$1.8 billion, provided that market conditions and the regulatory environment do not materially change
- ✓ Origin's share of APLNG production is expected to be 245 265 PJ
- In FY2018, APLNG is expected to be cash flow break-even at US\$48/boe (assuming AUD:USD exchange rate of 0.75)
- Capital expenditure (excluding Lattice Energy) is expected to be \$360 \$420 million
- ✓ Adjusted Net Debt is expected to be below \$7 billion

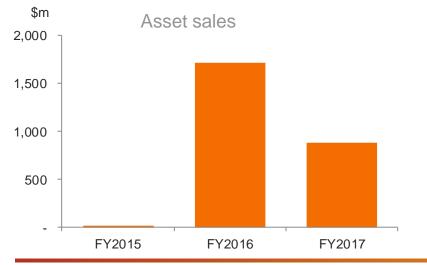


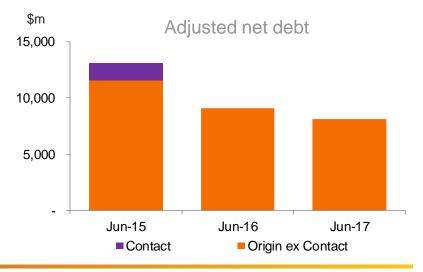
### CAPITAL MANAGEMENT Lawrie Tremaine

#### Performance highlights

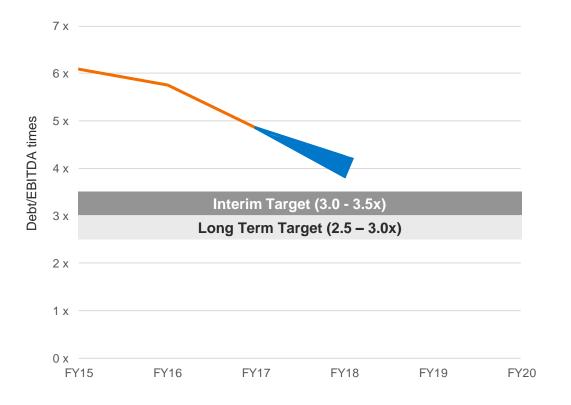








Origin Energy | November 2017 Investor Day



Debt/EBITDA<sup>1</sup>

# Manage asset portfolio Capital allocation Maximise cash generation Maximise cash generation

- BBB/Baa2
- Upgraded rating action following Lattice Energy sale and FY2017 results

#### Stable investment grade

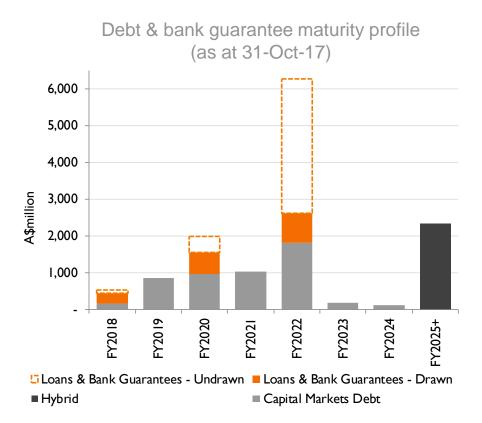
- Increases resilience
- Reduces risk to debt refinance

#### Target capital structure (Debt / EBITDA<sup>1</sup>)

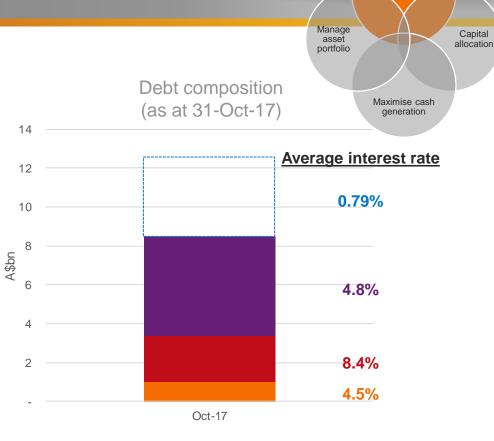
- Interim target of 3.0-3.5x
- Long term target of 2.5-3.0x
  - Equates to gearing of ~25%-30%

1) EBITDA excludes Origin's share of APLNG EBITDA and includes cash distributions from APLNG

#### Management of debt portfolio



- \$4.3 billion<sup>1</sup> of liquidity at 31 October 2017
- Portfolio term to maturity is 3.3 years (excluding Hybrids)
- Average interest rate of 6.2% (YTD Oct-17)
- (1) Includes cash but excludes bank guarantees





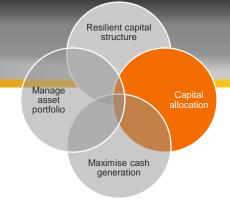
- Opportunities to reduce cost of debt •
- \$2 billion surplus undrawn debt facilities cancelled -• interest savings of ~\$14 million p.a.
- A\$2.3 billion Hybrids premium of ~4% •

Resilient capital structure

Capital

#### Rebuilding the right to grow

- Disciplined capital allocation process established
- Improved business case and economic analysis tools and methods
- Opportunities ranked on returns and strategic fit
- Increased emphasis on downside cases targeting positive NPV





Resilient capital

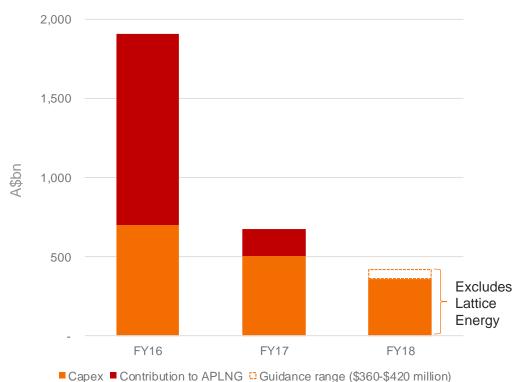
#### **Disciplined capital spend**

Capital allocation Maximise cash generation

Resilient capital structure

Manage

asset portfolio



Capital expenditure

#### FY2018 capital expenditure

- Mandatory spend (\$80 -100 million)
  - Digital metering (retail system upgrade)
  - Upstream commitments
- Sustaining (\$170 190 million)
  - Generation
  - Solar
  - LPG

Productivity/Growth (\$110 - 130 million)

- Upstream exploration and appraisal
- Quarantine refit
- Digital systems
- Future energy

#### Oil price risk management

#### **Principles**

- · Objective to protect cash flow to ensure target deleveraging
- Structured to protect downside and may include capping some upside
- Will reassess as leverage is reduced

#### FY2018 hedge program

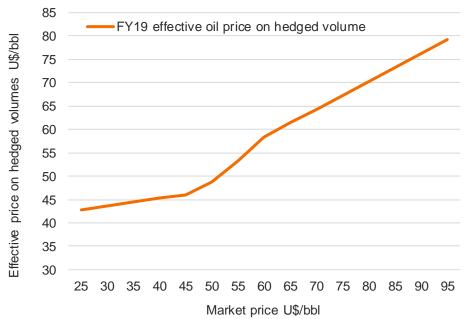
- Secured minimum of US\$58/bbl for remaining volume with full participation above U\$62/bbl
- Premium of A\$68 million

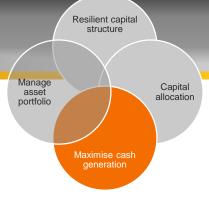
#### FY2019 hedge program

- 14.3mmbbl hedged through a combination of put options, collars and three-way producer hedges
- Premium of A\$31 million



**Origin Energy** | November 2017 Investor Day







#### Sale of Lattice Energy

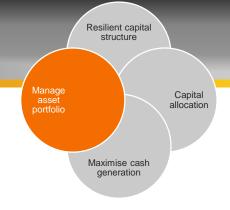
- \$1,585 million sale of Lattice Energy announced on 28 September 2017
- Transition planning including managing stranded costs progressing well
- New Zealand regulatory approval is critical path expected early 2018
- Effective date 1 July 2017 Impacts FY2018 results

#### Acumen

- East coast metering business
- Sale process established with transaction targeted for 2H FY2018

#### Ironbark

- Reassessing field development plan
- Will test carrying value at half year results

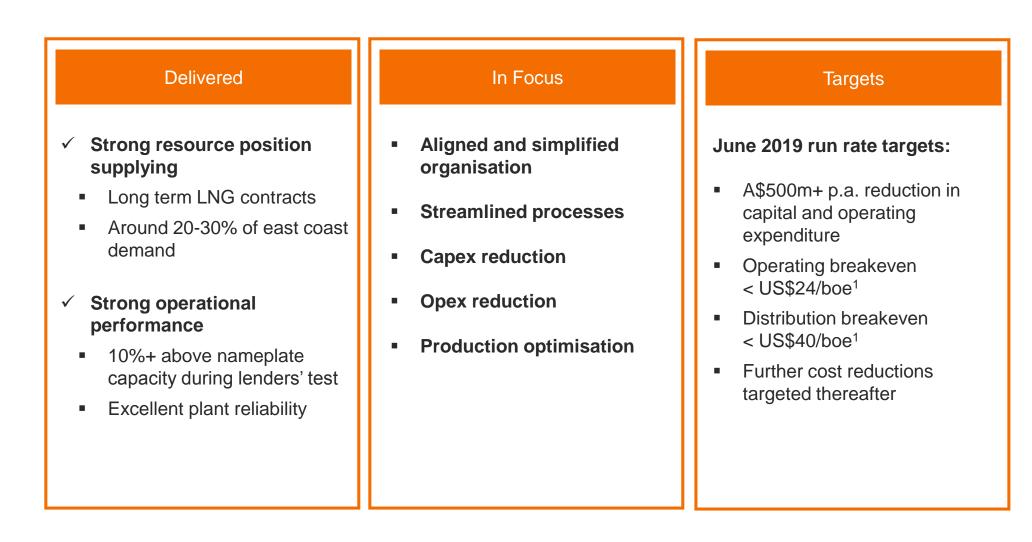




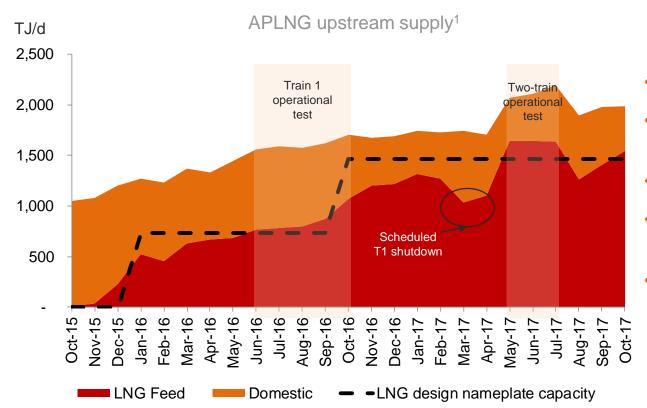
# UPSTREAM

Mark Schubert

#### Building a low cost operating model over 18 months



(1) AUD = 0.75 USD

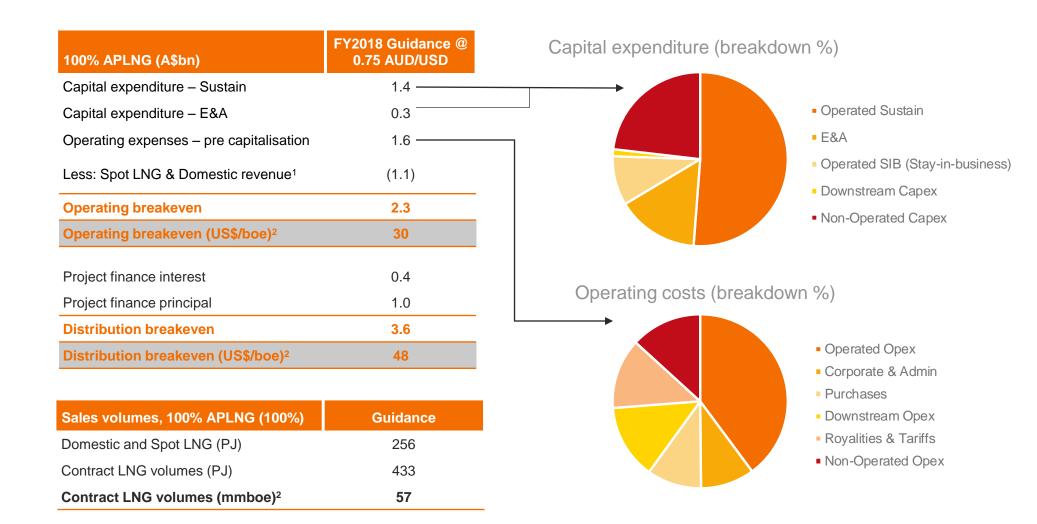


#### 175+ LNG cargoes delivered

- Proven production performance>10% above nameplate capacity
- >95% upstream plant reliability
- Strong downstream plant thermal efficiency
- Project finance shareholder guarantees released

(1) Includes 16 PJ of insurance gas purchased for two-train operational test

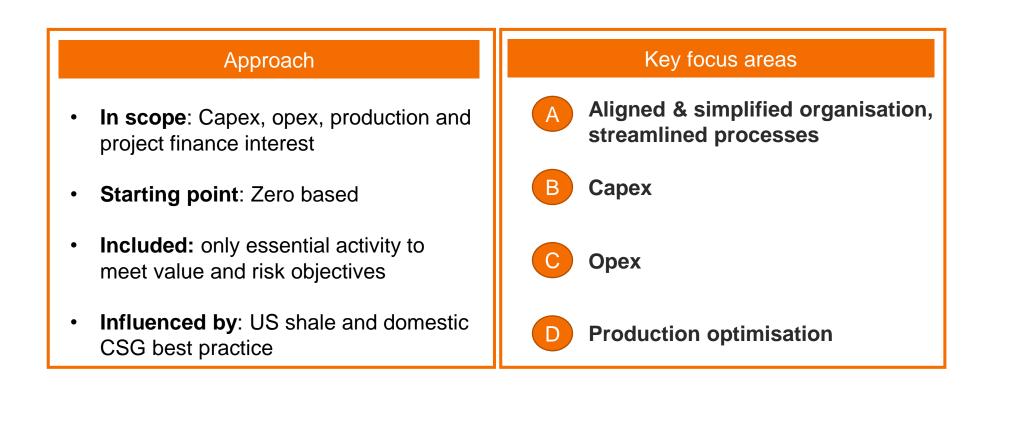
#### APLNG FY2018 breakeven guidance maintained



(1) Based on Facts Global Energy – May 2017 forecast for spot LNG prices

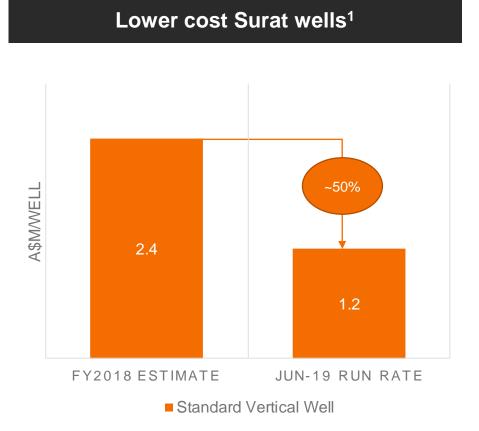
(2) Based on contract LNG sales volumes converted to barrels of oil equivalent adjusted for contract slope.

#### To achieve a step change reduction in cost and breakeven within 18 months



#### A Aligned and simplified organisation, streamlined processes

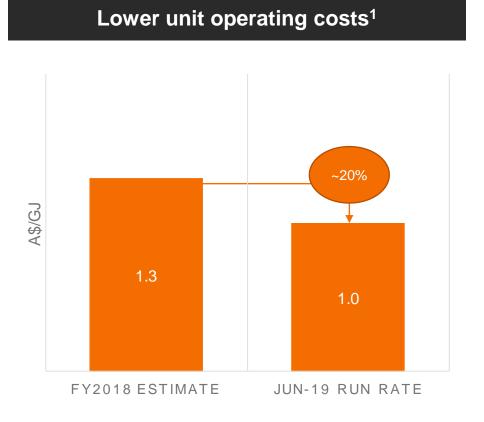
		Today	Tomorrow FY19
-	nisational ucture	<ul> <li>Functional Structure</li> <li>Supporting a multiple conventional &amp; unconventional asset portfolio</li> <li>Organised around functional disciplines supporting project execution</li> </ul>	<ul> <li>Asset Structure</li> <li>Unconventional operating model replicating independent US shale gas best practice</li> <li>Organised around asset managers with cost and productivity accountability</li> </ul>
-	Process provement	<ul> <li>Complex process framework</li> </ul>	<ul> <li>Simple set of core processes</li> </ul>
	perating apability	<ul> <li>Project and construction capability</li> </ul>	<ul><li>Capability reset</li><li>Multi-skilled operations</li></ul>



## Simplified and streamlined well delivery targeted by June 2019

- Well factory approach
- Simple, standardised surface facilities allow rebased service and supply contracts
- Lower cost well electrification solution
- · Significantly reduce owners' cost

(1) Standard vertical non-fracked well



#### Lean and simplified operations:

- Reducing amount of work(e.g. rationalised maintenance strategy)
- Lean, agile and multi-skilled workforce
- Front line asset responsibility drives planning and decision efficiency
- Review support services, contracts and non production operating costs
- Reduced power costs
- Downstream cost reduction initiatives underway including collaboration with the other LNG proponents

(1) Operating costs include power costs

#### **Debottleneck existing assets**

- Existing constrained wells can be debottlenecked to improve production
  - Installation of surface facilities, pumps and loop lines to reduce surface pressure
  - Downhole solutions to increase production and add reserves from existing wells (i.e. re-fracking)
- <u>Outcome</u> Strong IRRs achieved per well. Targeting June 2019 run rate 25 TJ/day

#### **Optimise production**

- Harnessing digital capabilities to optimise production from existing assets:
  - Accelerate rate at which a worked-over well returns to full production
- <u>Outcome</u> 7 TJ/day added in first month (actual).
   Targeting June 2019 run rate 50 TJ/day



One Day Install (ODI) skid

#### With further reductions targeted beyond 2019

Key Outcomes	Initial Targets	Metric	FY18 Guidance	June 2019 Run Rate
Cost reduction and productivity	Well cost <sup>1</sup>	A\$m/well	2.4	1.2
improvement	Operating cost <sup>2</sup>	A\$/GJ	1.3	1.0
	Opex and Capex	A\$bn	3.3	<2.8
	Operating breakeven <sup>3</sup>	US\$/boe	30	<24
	Distribution breakeven <sup>3</sup>	US\$/boe	48	<40

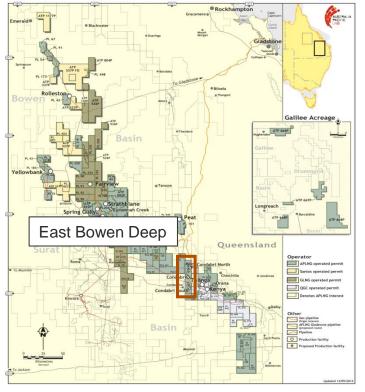
Distribution breakeven includes target savings from project finance

<sup>(1)</sup> Standard unfracked vertical Surat well (2) Upstream operated (3) AUD = 0.75 USD

#### APLNG exploration upside

#### Material plays are being explored to:

- Lower the cost of future production
- Increase incremental sales
- Extend the life of operations past LNG contract periods



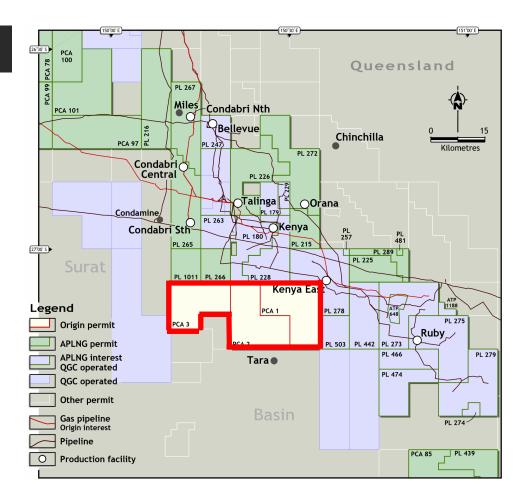
(1) Not corrected for ash and moisture

East Bowen Deep prospect confirmed as a new CSG play with pilots planned for 2018/2019

- ☑ Net Coal thickness >20m
- $\bigcirc$  Gas content<sup>1</sup> >10m3/t
- ✓ Permeability confirmed at ~1 2mD
- Able to tie-in to existing facilities
- Pilots in 2018 and 2019 to test reservoir deliverability

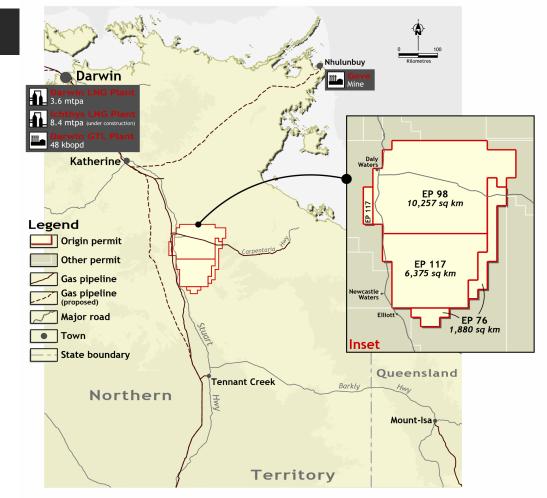
#### Ironbark

- 100% owned Queensland CSG resource, adjacent to APLNG and QGC infrastructure
- Adopting a lean operating model
- Ironbark is ideally located to supply to the east coast domestic market via the Wallumbilla Hub
- Exploring collaboration opportunities to enhance economics

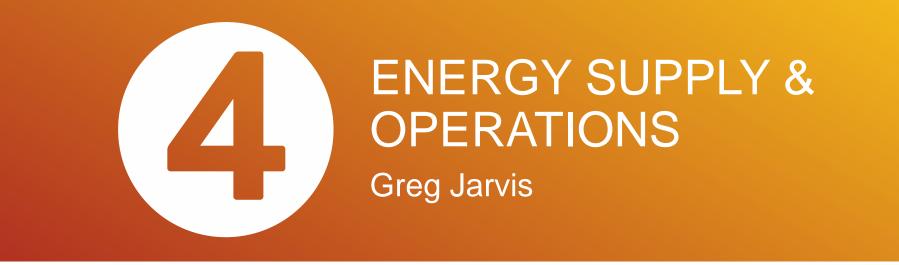


#### Beetaloo

- 70% owned Northern Territory resource
- Upstream capital and operating cost savings can be applied to all project stages
- 2C Resource 6.6Tcf<sup>1</sup> (gross)
- Origin continues to support the NT Government's Scientific Inquiry into Hydraulic Fracturing
- Over the medium/long-term Beetaloo provides opportunities for both export and domestic East coast gas markets



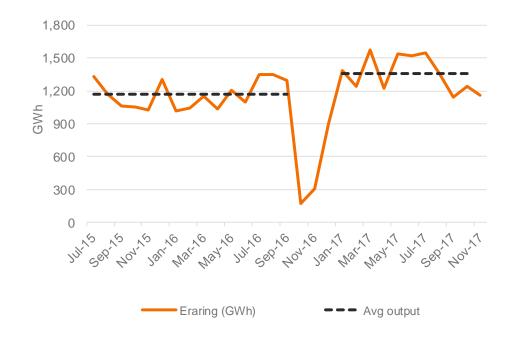
(1) As announced to the ASX on 15 February 2017. Origin is not aware of any new information or data that materially affects the information included in this announcement to the ASX and all material assumptions and technical parameters underpinning these estimates continue to apply and have not materially changed.



Electricity	<ul> <li>Flexible generation portfolio running harder in high wholesale price environment</li> </ul>
Gas	<ul> <li>Growing customer volumes</li> <li>Monetising gas through electricity generation</li> </ul>
Renewables	<ul> <li>Lowest cost new build generation today</li> <li>Target 1,500 MW of new renewable offtake supply by 2020</li> <li>Portfolio set up to prosper in a low carbon economy</li> </ul>

#### Electricity

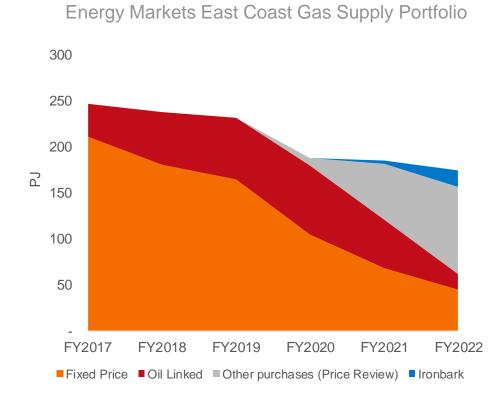
Eraring is running harder than ever in response to high wholesale prices

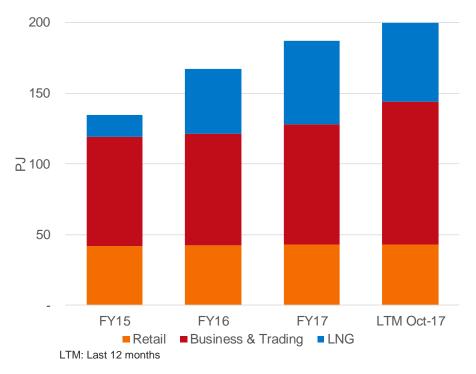


Eraring monthly generation output

- FY2018 output expected to be 15.5 16 TWh (higher than previous guidance), supported by long and short-term contracts and optimised supply chain
- Long term coal supply contract 4mtpa to 2022

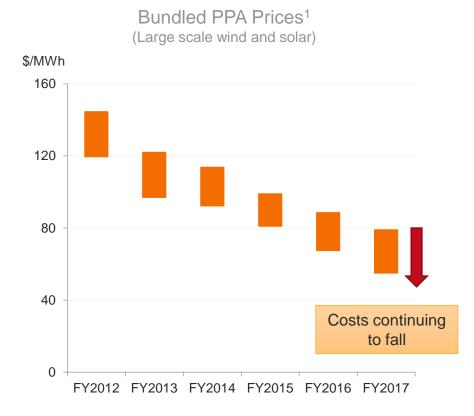
# Strong and flexible portfolio enabling growth in sales volumes



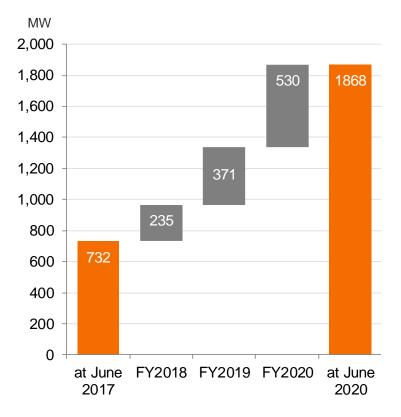


Energy Markets gas sales

# Origin is capturing the benefit of falling renewable costs

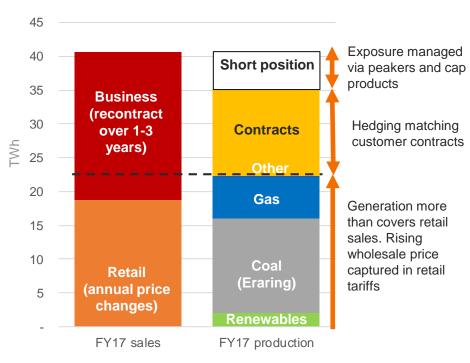


Origin Installed Renewable Capacity<sup>2</sup>



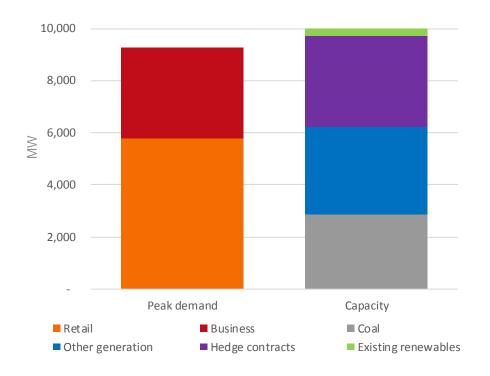
(1) Origin and publicly released third party data

(2) Assume projects being developed by third parties are completed



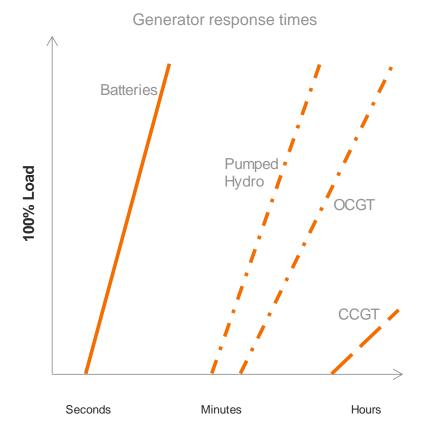
#### Flexible energy position

#### Balanced capacity position



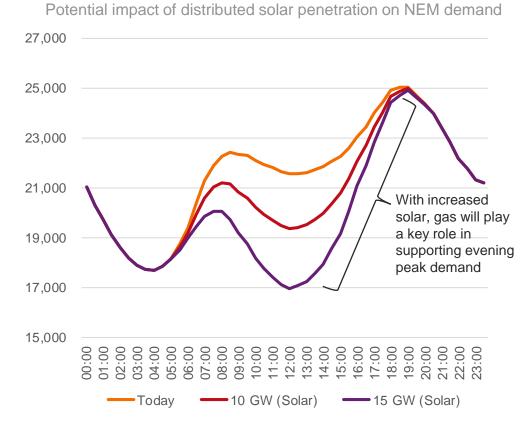
- Able to flex short position via generation and hedging
- Renewable supply expected to almost triple by 2020 (without stranding existing generation)
- Covered for peak demand
- Renewables will replace hedge capacity

#### As renewable penetration increases, gas will play a significant firming role

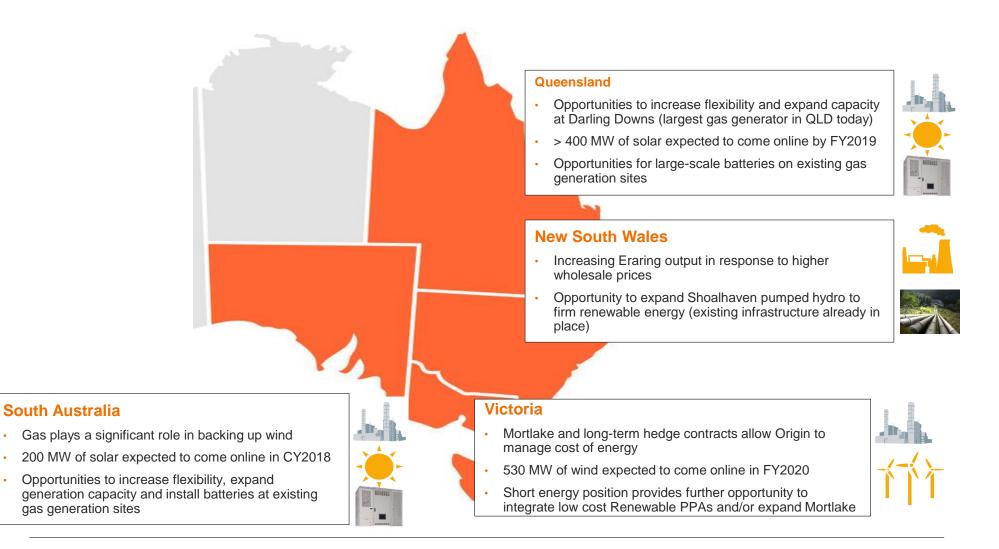


- While batteries are suited to immediate response, they discharge quickly
- Gas-fired generation and pumped hydro will be required to fill longer periods of low renewable generation

Source: Origin modelling



- Solar penetration drives increased intraday volatility
- Gas-fired generation is well suited to a more variable load profile as solar penetration increases

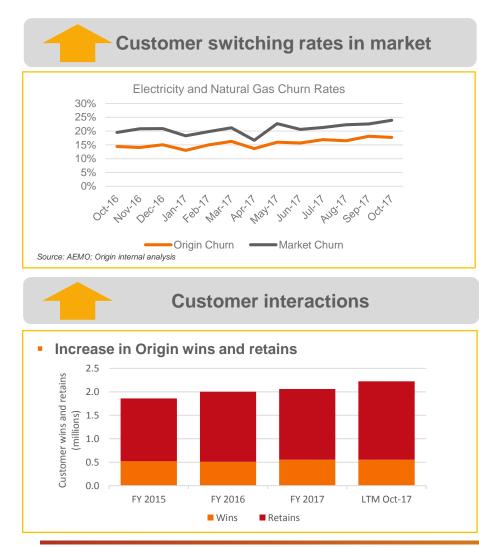




Market Dynamics	<ul> <li>Customer activity increasing driven by price rises and spotlight on affordability</li> <li>Market remains highly competitive</li> <li>Defending share and managing for value</li> </ul>
Customer Strategy	<ul> <li>Leading customer experience and service</li> <li>Low cost business model</li> <li>Increase customer lifetime value</li> <li>Innovative and differentiated products and services</li> </ul>
Execution	<ul> <li>Digital-first <ul> <li>Increasing digital interactions</li> <li>Improving operational efficiencies</li> </ul> </li> <li>Leveraging data analytics to drive customer value</li> <li>Investing in product innovation and launching trials in market</li> </ul>

#### Increasing customer activity

### Driven by affordability and price-based competition





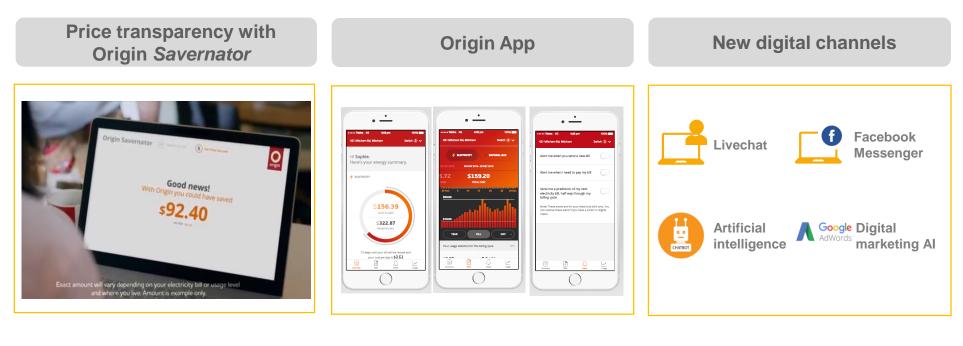
# Responding by building a leading digitally-enabled customer experience

#### Innovative products and services that increase customer lifetime value

Leading customer experience and service	Low cost business model	Increase customer lifetime value	Innovative & differentiated products and services
Simple, frictionless, digital customer experiences and journeys	Best in class service, but at a lower cost	Segmented customer propositions and interactions that grow customer lifetime value	Products and services that connect energy management in the home and create new revenue streams
DIGITAL DATA AND ANALYTICS INNOVATIVE CULTURE			

# Digital-first design

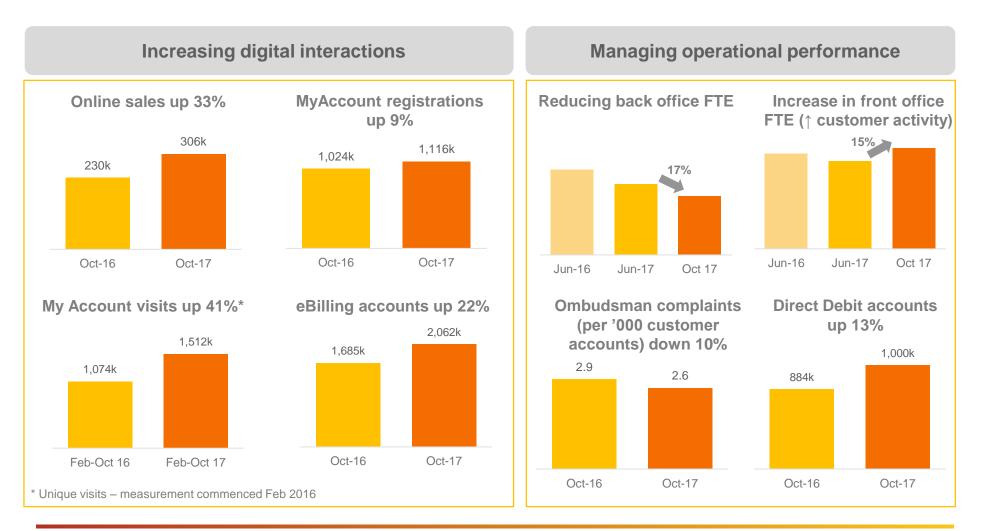
Customer experiences that are simple, smart, personalised, connected and empowering



 New personalised online price comparison tool

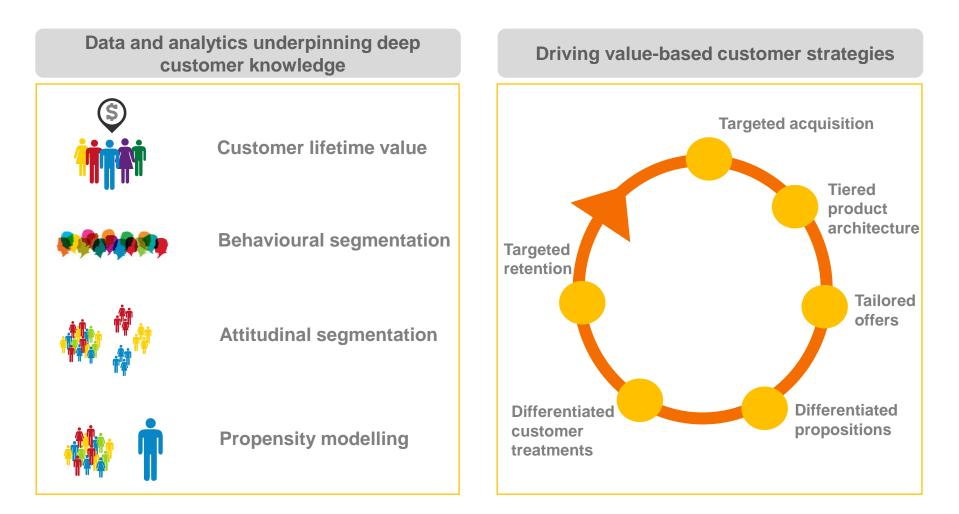
- View usage and bills, predict bill, pay bills, set alerts
- Mobile-led design
- Data analytics and machine
   learning to drive personalisation
- Agile teams, fast iterative delivery

#### Process innovation, optimisation and removal of effort



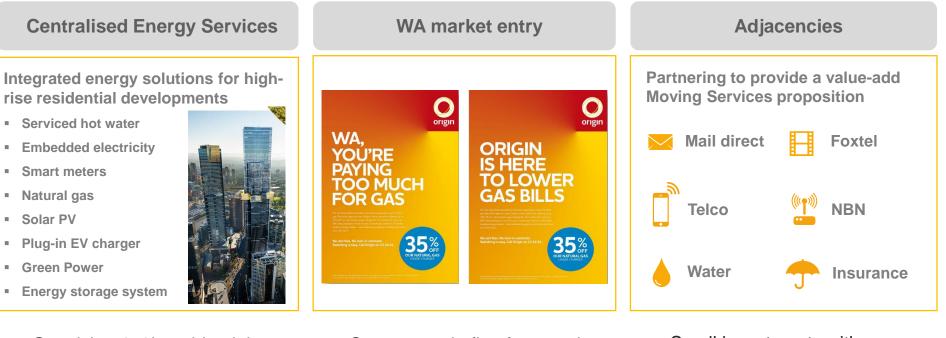
# Managing for value

#### Customer differentiation driving value



# Growth opportunities

#### New markets and adjacencies creating new revenue streams

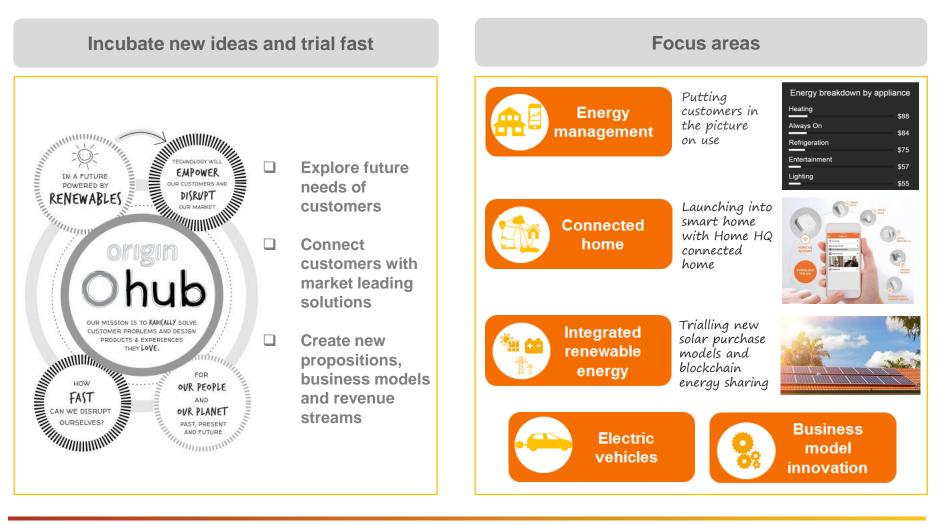


- Supplying 150k residential developments
- Strong growth track record and pipeline, particularly in NSW

- Strong start in first four weeks
- Small investments with potential to scale-up
- Potential new revenue streams
- Improve customer retention

#### **Future-focussed innovation**

#### Pipeline of new solutions





Continuing to deleverage and rebuilding the right to grow

- Moving to a simpler and leaner operating model
- Capturing value from our energy market position (Eraring, gas supply, renewables)
- ✓ Step change cost reduction in APLNG
- Transforming customer experience through digital, innovative products and future energy solutions
- Growth opportunities in generation, storage and upstream



# APPENDIX

#### **Forward looking statements**

This presentation contains forward looking statements, including statements of current intention, statements of opinion and predictions as to possible future events. Such statements are not statements of fact and there can be no certainty of outcome in relation to the matters to which the statements relate. These forward looking statements involve known and unknown risks, uncertainties, assumptions and other important factors that could cause the actual outcomes to be materially different from the events or results expressed or implied by such statements. Those risks, uncertainties, assumptions and other important factors are not all within the control of Origin and cannot be predicted by Origin and include changes in circumstances or events that may cause objectives to change as well as risks, circumstances and events specific to the industry, countries and markets in which Origin and its related bodies corporate, joint ventures and associated undertakings operate. They also include general economic conditions, exchange rates, interest rates, regulatory environments, competitive pressures, selling price, market demand and conditions in the financial markets which may cause objectives to change or may cause outcomes not to be realised.

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#### **Reserves and resources**

Disclosures of Origin and APLNG's reserves and resources are as at 30 June 2017. These reserves and resources were announced on 16 August 2017 in the Annual Reserves Report. Origin confirms that it is not aware of any new information or data that materially affects the information included in the Annual Reserves Report and that all material assumptions and technical parameters underpinning the estimates in the Annual Reserves Report continue to apply and have not materially changed.

Petroleum reserves and contingent resources are typically prepared by deterministic methods with support from probabilistic methods. Petroleum reserves and contingent resources are aggregated by arithmetic summation by category and as a result, proved reserves (1P reserves) may be a conservative estimate due to the portfolio effects of the arithmetic summation. Proved plus probable plus possible (3P reserves) may be an optimistic estimate due to the same aforementioned reasons.

The CSG interests that APLNG acquired from Tri-Star in 2002 are subject to reversionary rights. If triggered, these rights will require APLNG to transfer back to Tri-Star a 45% interest in those CSG interests for no additional consideration. The reversion trigger will occur when the revenue from the sale of petroleum from those CSG interests, plus any other revenue derived from or in connection with those CSG interests, exceeds the aggregate of all expenditure relating to those CSG interests plus interest on that expenditure, royalty payments and the original acquisition price. Approximately 21% of APLNG's 3P CSG reserves as of 30 June 2017 are subject to these reversionary rights.

Tri-Star has commenced proceedings against APLNG claiming that reversion has occurred. If Tri-Star's claim is not successfully defended, Tri-Star may be entitled to an order that reversion occurred as early as 1 November 2008 and the reserves and resources that are subject to reversion may not be available for APLNG to sell or use. These events may have a material adverse impact on the financial performance of APLNG and, if unmitigated, may significantly affect the amount and timing of cash flows from APLNG to its shareholders, including Origin. APLNG denies the claim and is defending it.

# Glossary - Non-Financial Terms

Term	Meaning		
APLNG	A reference to Australia Pacific LNG or APLNG is a reference to Australia Pacific LNG Pty Limited (and its related entities), an incorporated Joint Venture between Origin, ConocoPhillips and Sinopec in which Origin holds a 37.5% shareholding. Origin's shareholding in Australia Pacific LNG is equity accounted		
Bbl	Barrel – An international measure of oil production. 1 barrel = 159 litres		
Boe	Barrel of oil equivalent		
Btoe	Billion tonnes of oil equivalent		
Contingent Resource	Contingent Resources estimates are those quantities of petroleum estimated, as of a given date, to be potentially recoverable from known accumulations by application of development projects but which are not currently considered to be commercially recoverable due to one or more contingencies. Contingent Resources are a class of discovered recoverable resources.		
DQT	Downward Quantity Tolerance		
Equivalent reliability factor	Equivalent reliability factor is the availability of the plant after scheduled outages.		
FEED	Front End Engineering Design		
GJ	Gigajoule = 10 <sup>9</sup> joules		
GJe	Gigajoules equivalent = 10 <sup>-6</sup> PJe		
Joule	Primary measure of energy in the metric system.		
kT	kilo tonnes = 1,000 tonnes		
kW	Kilowatt = 10 <sup>3</sup> watts		
kWh	Kilowatt hour = standard unit of electrical energy representing consumption of one kilowatt over one hour.		
LNG	Liquefied Natural Gas		
LPG	Liquefied Petroleum Gas		
Mmboe	million barrels of oil equivalent		
Mmbtu	million British thermal units		
MW	Megawatt = 10 <sup>6</sup> watts		
MWh	Megawatt hour = $10^3$ kilowatt hours		
PJ	Petajoule = $10^{15}$ joules		
PJe	Petajoules equivalent = an energy measurement Origin uses to represent the equivalent energy in different products so the amount of energy contained in these products can be compared. The factors used by Origin to convert to PJe are: 1 million barrels crude oil = 5.8 PJe; 1 million barrels condensate = 5.4 PJe; 1 million tonnes LNG = 55.4 PJe; 1 million tonnes LPG = 49.3 PJe; 1 TWh of electricity = 3.6 PJe.		
SPE	Society of Petroleum Engineers		
TCF	Trillion cubic feet		
TJ/d	Terajoules per day (Terajoule = 10 <sup>12</sup> Joules)		
TW	Terawatt = $10^{12}$ watts		
TWh	Terawatt hour = $10^9$ kilowatt hours		
Watt	A measure of power when a one ampere of current flows under one volt of pressure.		

#### For more information

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