

# 1H18 RESULTS

08.02.2018

*Reimagine urban life*



# AGENDA

## Overview

Susan Lloyd-Hurwitz, CEO and Managing Director 03

## Financial

Shane Gannon, Chief Financial Officer 07

## Office & Industrial

Campbell Hanan, Head of Office & Industrial 11

## Retail

Susan MacDonald, Head of Retail 16

## Residential

Stuart Penklis, Head of Residential 21

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# OVERVIEW

Susan Lloyd-Hurwitz, CEO and Managing Director

# OUR URBAN STRATEGY & INTEGRATED CAPABILITIES DELIVERING RESULTS

## Urban Strategy

- > Strong ongoing population growth in Sydney and Melbourne
- > Massive government infrastructure investment facilitating density and reshaping residential and employment precincts
- > Changing consumer preferences including greater density and more mixed-use assets

**7.0-7.4%**

5yr EPS  
CAGR<sup>1</sup>

**6.1%**

5yr NTA  
CAGR<sup>2</sup>

## Strong Integrated Capabilities

- > Proven development capabilities across office, industrial, retail and residential
- > Deep understanding of changing customer preferences and ability to deliver what customers want
- > Trusted partner for public and private sector providing unique opportunities for both parties

1. Period of FY13 (10.9cps) to FY18, including guidance of 6-8% EPS growth in FY18.

2. Period of 1H13 (\$1.64) to 1H18 (\$2.20).

# CYCLE PROGRESSING AS EXPECTED, MIRVAC WELL POSITIONED TO BENEFIT

Consistent execution of disciplined urban strategy to deliver earnings, distribution growth and ROIC above WACC



## Office & Industrial

- > Strategic overweight to Sydney and Melbourne delivering results
- > Strong rental growth and falling vacancy and incentives
- > Creating modern assets with lower capex and higher cashflow

**+12%**

Office leasing spreads

**\$2.3bn**

Committed O&I development pipeline

**+10%**

Office like for like NOI growth



## Retail

- > Challenging sector headwinds as expected
- > Portfolio will continue to outperform due to urban focus, strong catchments and disciplined remixing and repositioning
- > Mirvac urban catchments have high incomes, strong population growth and high density

**>\$10,000/sqm**

Specialty sales

**+3.1%**

Like-for-like NOI Growth

**+5.2%**

Specialty sales growth



## Residential

- > Price and volume growth moderating, as expected
- > Portfolio well positioned with a strong brand, urban focus and overweight exposure to MEL/SYD and underweight MEL/BNE Apt

**92%**

FY18 EBIT secured

**\$2.9bn**

Pre-sales

**>50%**

of pipeline has expected +25% gross margin

**FY18 Guidance Reaffirmed: EPS 15.3-15.6 cps and DPS of 11.0 cps**

# ‘HOW WE DO IT’ DRIVING ‘WHAT WE ACHIEVE’

## Our people are key

- › Employee engagement of 88%<sup>1</sup>
- › Attracting talent as an employer of choice
- › Launched industry leading Shared Care Parental Leave Policy
- › Successful progress with our Transforming the Way We Work strategy through culture, place, flexibility & technology

## Strong progress on ‘This Changes Everything’ sustainability strategy

- › Mirvac named the most sustainable real estate company in the world by the Dow Jones Sustainability Index
- › House With No Bills – November 2017 launch of pilot program to design a house with no energy bills
- › Office average NABERS Energy rating of 5.1 stars
- › 200 George Street, Sydney NSW: received the Architecture & Design Sustainability Award for innovation in a commercial development
- › 477 Collins Street, Melbourne VIC: achieved a Platinum Core and Shell Pre-Certification from the International WELL Building Institute



1. Undertaken by Willis Towers Watson 2017.

# FINANCIAL

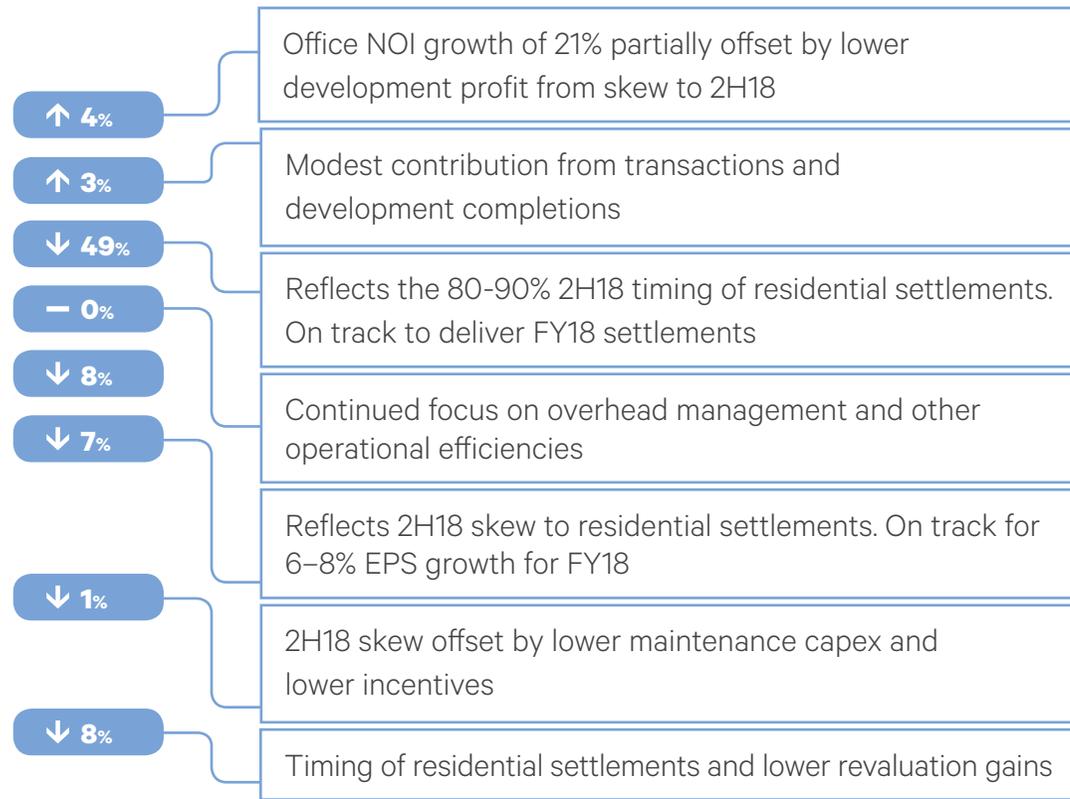
Shane Gannon, Chief Financial Officer



# GROUP FINANCIAL RESULTS IN LINE WITH EXPECTATIONS

## OPERATING RESULTS

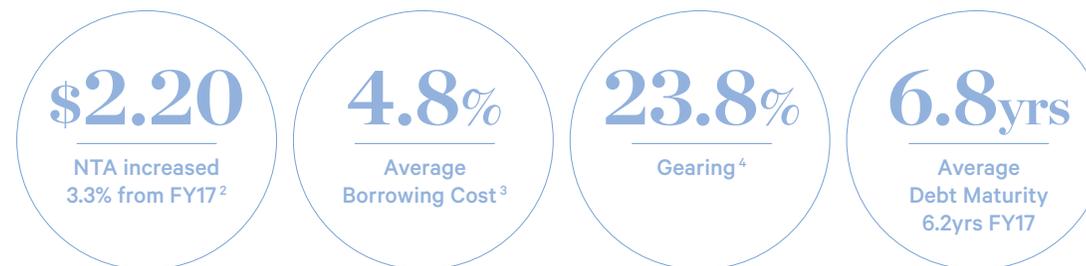
	<b>1H18 \$m</b>	<b>1H17 \$m</b>
Office & Industrial	173	166
Retail	83	81
Residential	35	69
Corporate & other	(13)	(13)
<b>Operating EBIT</b>	<b>278</b>	<b>303</b>
<b>Operating profit after tax</b>	<b>215</b>	<b>230</b>
Funds from operations (FFO)	225	233
Adjusted funds from operations (AFFO)	182	183
Statutory profit after tax	465	508



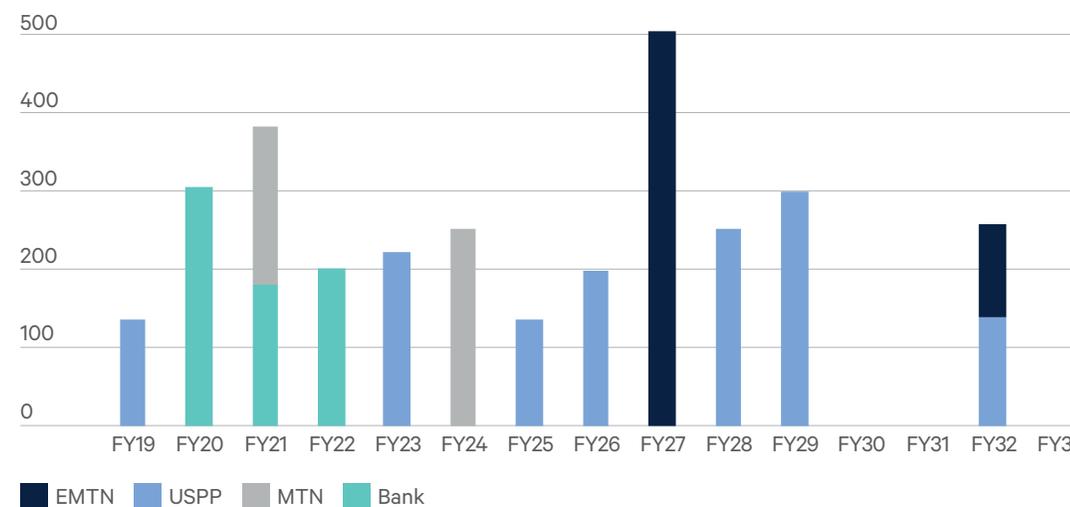
# CONSERVATIVE BALANCE SHEET UNDERPINS EARNINGS GROWTH

## Continued execution of capital management strategy

- Strong capital position and flexible balance sheet
- Upgraded credit rating to A3 from Baa1 by Moody's and upgraded outlook to positive from stable by S&P<sup>1</sup>
- Successful debt issue of US \$400m Reg S notes under our EMTN program with a maturity of 9.5 years
- Gearing of 23.8% at the lower end of target range of 20-30%
- 6.8 years weighted average debt maturity up from 6.2 years at FY17, with limited expiries in any one year
- \$913m of cash and undrawn committed debt facilities
- 73% of debt hedged providing protection against future interest rate movements
- Strong operating cash flows expected in 2H18 driven by the timing of residential settlements
- FY18 forecasted distribution of 11.0cps (+6% on pcp) expected to be fully cash covered



## DIVERSIFIED DRAWN DEBT MATURITIES



1. Mirvac S&P credit rating BBB+ positive.

2. NTA per stapled security, based on ordinary securities including Employee Incentive Scheme securities.

3. Includes margins and fees.

4. Net debt (at foreign exchange hedged rate) excluding leases/(total tangible assets – cash).

# EXCELLENT VISIBILITY OF FUTURE EARNINGS GROWTH

## MAJOR CONTRIBUTORS<sup>1</sup>

	FY19	FY20	FUTURE PIPELINE			
	Development Profits & Fair Value Uplifts <sup>2</sup>	Development Profits & Fair Value Uplifts <sup>2</sup>	Development Pipeline			
<b>OFFICE &amp; INDUSTRIAL</b>	<ul style="list-style-type: none"> <li>&gt; Australian Technology Park, SYD – Buildings 1 &amp; 3</li> <li>&gt; 477 Collins Street, MEL (fees)</li> <li>&gt; Calibre, SYD – B1 to 5 (potential 50% sell down)</li> </ul>	<ul style="list-style-type: none"> <li>&gt; 477 Collins Street, MEL</li> <li>&gt; Australian Technology Park, SYD – Building 2</li> </ul>	<ul style="list-style-type: none"> <li>&gt; 55 Pitt Street, SYD</li> <li>&gt; Australian Technology Park, SYD - Locomotive shed</li> <li>&gt; 75 George Street, Parramatta</li> </ul>			
	<p style="text-align: center;"><b>84%</b> pre-let office developments</p>	<p style="text-align: center;"><b>NOI Growth</b></p> <ul style="list-style-type: none"> <li>&gt; 664 Collins Street, MEL – full year</li> <li>&gt; Calibre, SYD – Buildings 2 to 5 – part year</li> <li>&gt; 75 George Street, Parramatta – full year</li> </ul>	<p style="text-align: center;"><b>NOI Growth</b></p> <ul style="list-style-type: none"> <li>&gt; Australian Technology Park, SYD – Buildings 1 &amp; 3 – part year</li> <li>&gt; 477 Collins Street, MEL – part year</li> <li>&gt; Calibre, SYD – B2 to 5 – full year</li> </ul>			
<b>RETAIL</b>	<ul style="list-style-type: none"> <li>&gt; East Village (50%), SYD – full year</li> <li>&gt; South Village (stage 1), SYD – part year</li> </ul>	<ul style="list-style-type: none"> <li>&gt; South Village (stage 1), SYD – full year</li> <li>&gt; Kawana, Sunshine Coast development – full year</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Harbourside, SYD</li> <li>&gt; Toombul, BNE</li> <li>&gt; Birkenhead Point, SYD</li> <li>&gt; Broadway, SYD</li> </ul>			
<b>RESIDENTIAL</b>	<p><b>MPC</b></p> <ul style="list-style-type: none"> <li>&gt; Tullamore, MEL</li> <li>&gt; Woodlea, MEL</li> <li>&gt; Olivine, MEL</li> <li>&gt; Crest, SYD</li> <li>&gt; Rochedale, BNE</li> </ul>	<p><b>Apartments</b></p> <ul style="list-style-type: none"> <li>&gt; Claremont, PER</li> <li>&gt; The Finery, SYD</li> </ul>	<p><b>MPC</b></p> <ul style="list-style-type: none"> <li>&gt; Tullamore, MEL</li> <li>&gt; Woodlea, MEL</li> <li>&gt; Olivine, MEL</li> <li>&gt; Crest, SYD</li> <li>&gt; Smith's Lane, MEL</li> </ul>	<p><b>Apartments</b></p> <ul style="list-style-type: none"> <li>&gt; St Leonards, SYD</li> <li>&gt; Pavilions, SYD</li> <li>&gt; Marrick &amp; Co, SYD</li> <li>&gt; The Eastbourne, MEL</li> </ul>	<p><b>MPC</b></p> <ul style="list-style-type: none"> <li>&gt; Tullamore, MEL</li> <li>&gt; Woodlea, MEL</li> <li>&gt; Olivine, MEL</li> <li>&gt; Crest, SYD</li> <li>&gt; Smith's Lane, MEL</li> <li>&gt; Everleigh, BNE</li> <li>&gt; Menangle, SYD<sup>5</sup></li> </ul>	<p><b>Apartments</b></p> <ul style="list-style-type: none"> <li>&gt; Coonara Ave, SYD<sup>3</sup></li> <li>&gt; Lane Cove Road, SYD<sup>3</sup></li> <li>&gt; King St Canterbury, SYD<sup>4</sup></li> <li>&gt; Pavilions, SYD</li> <li>&gt; Ascot Green, BNE</li> <li>&gt; Green Square, SYD</li> </ul>

1. Based on Mirvac internal forecasts, subject to planning approvals and market demand. 2. Based on expected practical completion dates. 3. Site owned by Mirvac, progressing re-zoning opportunities. 4. Project Delivery Agreement with Australian Turf Club, subject to re-zoning. 5. Project held under an option agreement, subject to re-zoning.

ATP B1&3. Practical completion now FY19 (previous FY20)  
Eastbourne – Potential for partial completion in FY19

# OFFICE & INDUSTRIAL

Campbell Hanan, Head of Office and Industrial

# OFFICE PORTFOLIO TRANSITION NOW ACCELERATING

## Strategic overweight Sydney and Melbourne delivering exceptional results

- > Office NOI up 21% on pcp to \$138m
- > Occupancy up to 98.1% from 97.6% at FY17<sup>1</sup>
- > WALE extended to 6.7 years from 6.5 years at FY17<sup>2</sup>
- > Like-for-like income growth of 10%
- > 50,253sqm of leasing with 12.2% leasing spreads<sup>3</sup>
- > Total net valuation gains of \$169m reflecting a cap rate of 5.81%
  - > 7 out of 28 assets externally valued at 1H18 reflecting a 5.7% gain

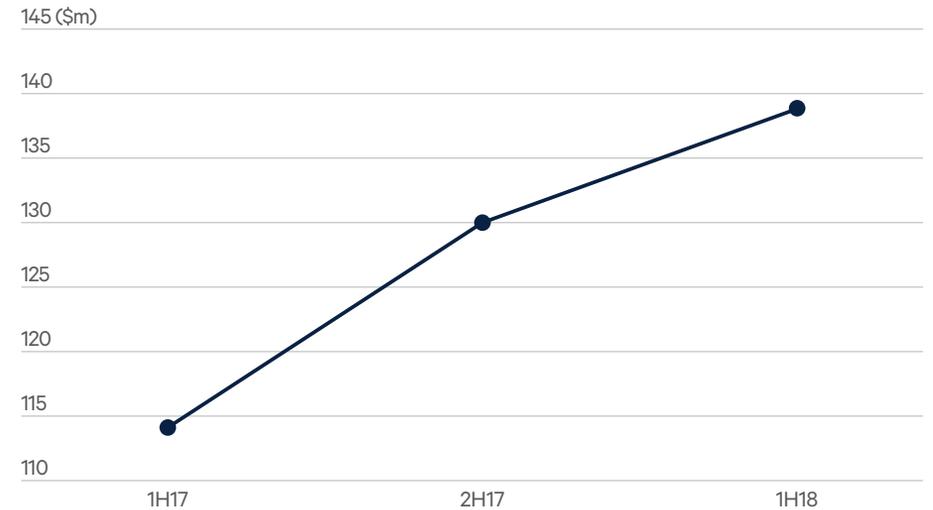


## Strong Outlook

- > 89% of FY18-19 office expiries relate to Sydney and Melbourne
- > Expecting strong office like-for-like NOI growth for FY18
- > 2H18 development EBIT to benefit from 664 Collins Street, Melbourne practical completion

1. By area, including investments in joint ventures and excluding assets held for development.  
 2. By income, including investments in joint ventures and excluding assets held for development.  
 3. Excludes leasing of assets under development.

## OFFICE NOI ACCELERATING



# INDUSTRIAL PORTFOLIO PROVIDING HIGH QUALITY AND RESILIENT INCOME

## Disciplined strategy execution capitalising on strong markets

- › Delivered strong 4.6% like-for-like income growth with occupancy increasing 400bps to 99.3%<sup>1</sup>
- › >44,000sqm of leasing including Gow St, Sydney (previously vacant)
- › Formed the Mirvac Industrial Logistics Partnership (MILP) with Morgan Stanley Real Estate and sold two Melbourne assets into the fund
- › 100% Sydney exposure<sup>2</sup> after selling small non-core US exposure at a premium to book value



## High quality and well located developments

- › Calibre, Eastern Creek NSW – progressing with development of buildings 2-5, with practical completion anticipated in stages over FY18-19 (53% pre-leased)



## Strong outlook for Sydney

- › Sydney market remains strong supported by limited levels of vacant prime stock
- › Solid tenant demand from third-party logistics and e-commerce firms



## IMPROVED PERFORMANCE OF INDUSTRIAL PORTFOLIO

		1H18	FY17
Sydney/Melbourne weighting <sup>2</sup>	↑	100%	94%
Occupancy (by area)	↑	99.3%	95.3%
Like-for-Like NOI growth	↑	4.6%	2.0%
Cap rate	↓	6.33%	6.37%
WALE (by income)	→	7.0yrs	7.0yrs

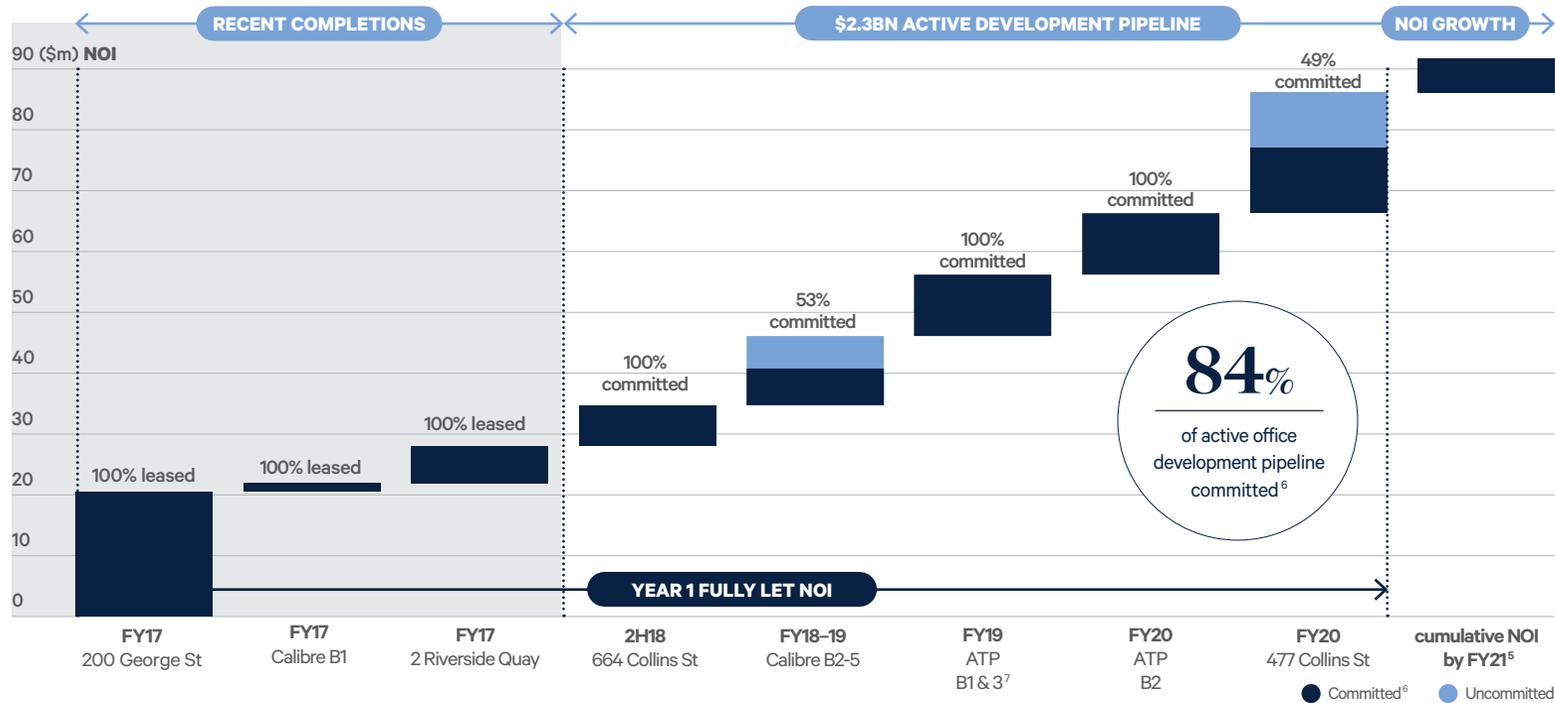


Calibre, Eastern Creek NSW

1. By area.  
2. By book value, excluding assets held in funds.  
3. By income.

# HIGH FUTURE EARNINGS VISIBILITY FROM COMMITTED DEVELOPMENT PIPELINE

## ADDITIONAL HIGH QUALITY INCOME FROM OFFICE AND INDUSTRIAL DEVELOPMENTS <sup>1</sup>



- ~\$60m potential additional annual NOI by FY21 from active dev. pipeline
- >\$200m potential fair value uplift between FY18-21<sup>2</sup>
- >\$160m potential development EBIT between FY18-21<sup>4</sup>
- 6.2% average yield on cost<sup>3</sup>

1. Based on 100% occupancy and 50% ownership, other than ATP at 33.3% ownership and Calibre (all buildings) at 100% ownership.  
 2. Potential fair value uplift based on 4.97% cap rate for 664 Collins Street, 4.80% cap rate for 477 Collins Street, 5.0% cap rate for Australian Technology Park and 5.94% cap rate for Calibre buildings.  
 3. Active development pipeline only.  
 4. Potential future development EBIT from developments partially sold-down to capital partners (664 Collins Street, 477 Collins Street and Australian Technology Park developments).  
 5. Expected NOI from both active development projects and recently completed developments by FY21 including rental growth.  
 6. Includes Heads of Agreement.  
 7. ATP B1&3 PC in FY19 & income contribution from FY20.

# ASSET CREATION MODEL IMPORTANT AT THIS POINT IN THE CYCLE

- > As the last phase of a very strong cap rate compression cycle plays out, returns will be driven more by income growth
- > Executing strategy to sell non-core and develop well leased, high-quality, premium/A grade assets
- > Proven capability and track record of creating value with a sizable spread between developments' yield on cost and cap rates
- > Benefits of a modern portfolio: lower capex, higher income, longer WALE, sustainability focus, high-quality tenants and latest technology

## Future Development Pipeline

### 75 George Street, Parramatta

- > Acquired for \$86.3m on a 5.8% cap rate
- > 100% leased with a WALE of 3.1 years
- > 10,000sqm building on a site area of 2,668sqm
- > Engaged in early stage planning, potential >30,000sqm building

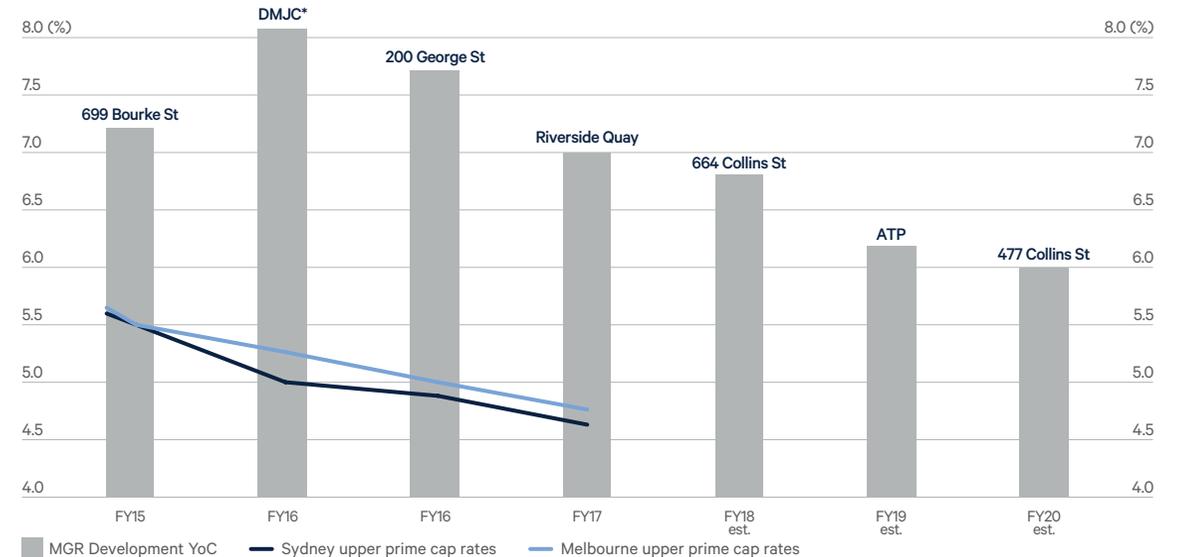
### ATP Locomotive Shed, Sydney

- > DA submitted, potential ~30,000sqm of retail and commercial

### 55 Pitt Street, Sydney CBD

- > Planning submitted, potential >30,000sqm office tower

## MIRVAC OFFICE DEVELOPMENT YIELD ON COST VS SYD/MEL UPPER PRIME OFFICE CAP RATES



\*David Malcom Justice Centre  
Source: JLL Research and Mirvac internal forecast

**~45%**  
of office portfolio younger than 10 years old

**\$4.2bn**  
of new office assets created or being created between FY12 & FY21<sup>1</sup>

**82%**  
of office portfolio developed by Mirvac by FY21<sup>2</sup>

1. Based on 100% Interest.  
2. Based on development pipeline and internal forecasts.

# RETAIL

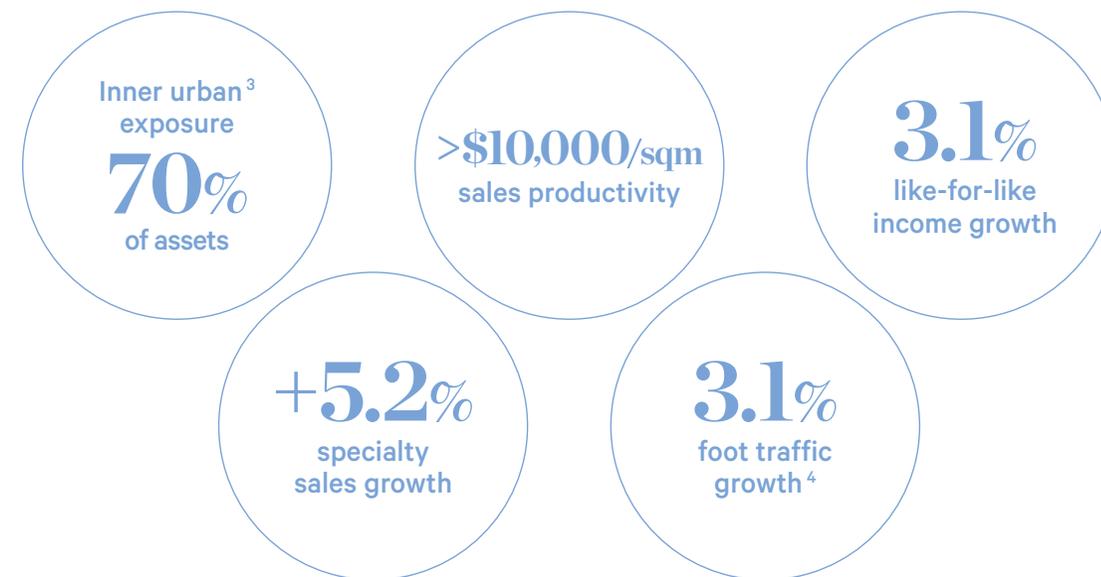
Susan MacDonald, Head of Retail



# QUALITY URBAN RETAIL DELIVERING SOLID RESULTS

## Urban and metro focus delivering performance

- › Solid comparable MAT sales growth of 3.7%, with specialty MAT growth of 5.2%
- › Strong comparable specialty sales productivity at \$10,034/sqm, with healthy specialty occupancy costs of 15.3%
- › Strong occupancy maintained at 99.4%<sup>1</sup>
- › Sold a 50% share in Kawana, QLD and acquired the remaining 50% interest in East Village, Sydney
- › Executed 162 lease deals across 29,000sqm, with leasing spreads remaining positive at 2.2%
- › Delivered solid 3.1% like-for-like income growth
- › Net valuation uplift of 2.0%<sup>2</sup>



## Outlook

- › Assets with superior demographics and astute management to remain resilient
- › High traffic locations with convenient access will remain key in retail distribution channels
- › Accelerated capex and retailer churn to continue into FY19

1. By area.  
 2. Excluding transaction costs.  
 3. Densely populated local markets within 15km of a major CBD.  
 4. Comparable foot traffic growth (3.1%), total foot traffic growth 4.9%.

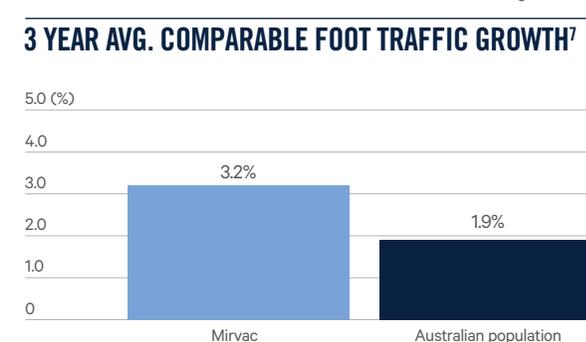
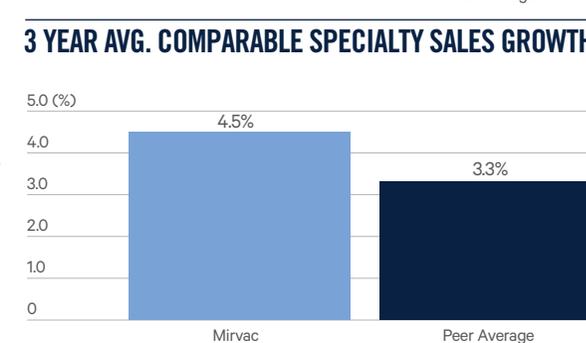
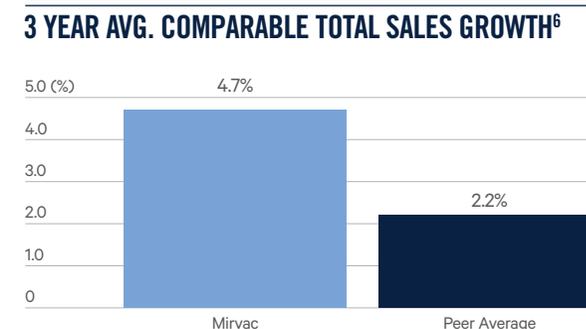
Retail Sales by category	1H18 Total MAT	1H18 Comparable MAT	1H18 Comparable MAT growth
Supermarkets	\$1,095m	\$958m	2.1%
Discount department stores	\$253m	\$215m	2.8%
Mini-majors	\$545m	\$474m	6.9%
Specialties	\$1,166m	\$1,039m	5.2%
Other retail	\$222m	\$156m	(3.4%)
<b>Total</b>	<b>\$3,281m</b>	<b>\$2,842m</b>	<b>3.7%</b>

# NOT ALL RETAIL IS CREATED EQUAL

<b>Astute Management</b>	<p><b>Stay relevant, stay productive</b></p> <ul style="list-style-type: none"> <li>&gt; Active adapting mix, over 170 new retail brands introduced in past 18 months via development and remixing</li> <li>&gt; Disciplined development focused on asset productivity, not scale</li> <li>&gt; Customer-centric experiential capex: playgrounds, car parks, amenities, mall upgrades and technology</li> </ul>
<b>The Right Mix</b>	<p><b>Outperforming anchors through the right blend and complementary uses</b></p> <ul style="list-style-type: none"> <li>&gt; Supermarkets trading over 30% above benchmarks<sup>1</sup></li> <li>&gt; Total majors trading over 25% above benchmarks<sup>1</sup></li> <li>&gt; Underweight department and discount department stores &lt;5% income</li> <li>&gt; Overweight food catering ~20% income</li> <li>&gt; Overweight entertainment &amp; non-retail ~20% income</li> <li>&gt; Significantly improved apparel quality: specialty sales \$/sqm up over 40% since Jun 14</li> </ul>
<b>The Best Markets</b>	<p><b>Strong consumer base in Mirvac’s highly urban catchments</b></p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;"> <p><b>~30%</b> higher household incomes<sup>2</sup></p> </div> <div style="text-align: center;"> <p><b>~19%</b> lower unemployment<sup>3</sup></p> </div> <div style="text-align: center;"> <p><b>10X</b> population per Sq Km vs Sydney avg.<sup>4</sup></p> </div> <div style="text-align: center;"> <p><b>65%</b> higher population growth<sup>5</sup></p> </div> <div style="text-align: center;"> <p>Health, education and tourism exposure</p> </div> </div>



## Delivers Outperformance



1. Mirvac stores vs Urbis Shopping Centre Benchmarks 2017 per individual centre classification.  
 2. Estimated Mirvac SA1 catchment vs. Australian average per Census 2016.  
 3. Mirvac catchment unemployment rate of 4.6% versus Australian unemployment of 5.7%. Source: Department of Employment, Small Area Labour Markets – Sept 17, Mirvac Research.  
 4. Estimated Mirvac Sydney catchment population density of 3,906 persons per square kilometre versus Greater Sydney population density of 390 persons per square kilometre. Source: Census 2016, Mirvac Research.  
 5. Estimated Mirvac SA2 catchment population CAGR of 2.8% versus Australian population CAGR of 1.7% (2011-2016). Source: Census 2011 & 2016, Mirvac Research.  
 6. 3 years to 30 June 2017. Peer group contains ASX 200 listed AREITs with available disclosures, sourced from company reports.  
 7. 3 years to 31 December 2017, Mirvac comparable foot traffic growth versus Australian population growth (ABS population clock).

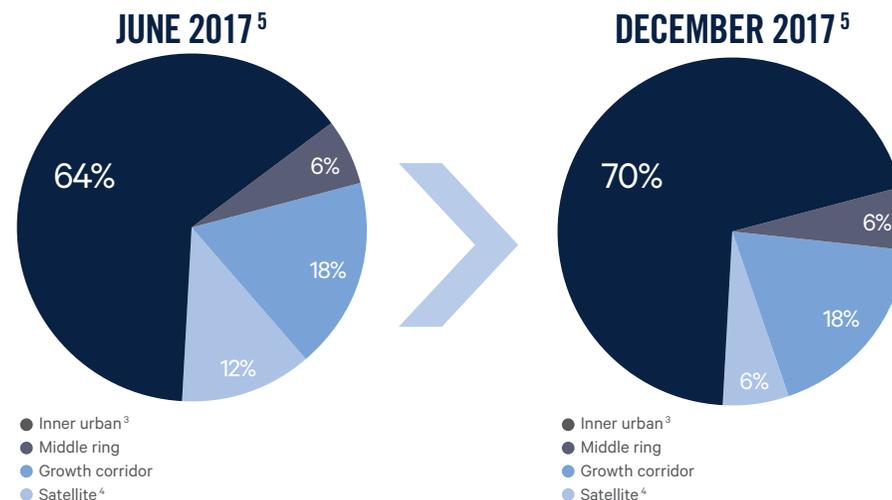
# SUCCESSFUL CAPITAL RECYCLING ENHANCING PORTFOLIO QUALITY

## TRANSACTIONS – INCREASINGLY URBAN

	Location	Transaction	Price <sup>1</sup>	Date	Cap Rate
East Village	Sydney	50% acquisition	\$155m	Aug 17	5.25%
South Village	Sydney	50% acquisition	n.a. <sup>2</sup>	n.a. <sup>2</sup>	6.00%
Kawana Shoppingworld	Sunshine Coast	50% disposal	\$186m	Dec 17	5.50%

## Developments – improving total asset performance

- > Creating competitive point of difference with modest increase in area
- > Focus on total asset IRR, not project IRR
- > Focus on retailer productivity



## COMPLETE

### Birkenhead Point

- > Premium precinct introducing Bally, Coach, Harrolds, Michael Kors, Peter's of Kensington
- > 100% leased on completion
- > 100sqm incremental GLA

### Kawana Shoppingworld

- > New Event cinema, expanded alfresco dining precinct and additional deck parking
- > 88% pre-leased
- > 6,900sqm incremental GLA

## IN PROGRESS

### Rhodes Waterside

- > New ALDI and relocated Bing Lee
- > 99% pre-leased
- > 900sqm incremental GLA

## TARGET MID 2018 COMMENCEMENT

### Toombul Shopping Centre

- > DA submitted for entertainment and dining precinct
- > ~\$30-\$40m spend
- > ~1,500sqm incremental GLA

1. Excludes transaction costs.

2. Mirvac will pay an amount based on a 6.0% capitalisation rate of the leased net income less \$30 million of initial payments made to date. Payment will be made following completion, with stage 1 expected mid FY19.

3. Densely populated local markets within 15km of a major CBD.

4. Significant population centre benefiting from proximity and connectivity to major city.

5. Weighted by asset value.

# REMAINING RELEVANT – RHODES WATERSIDE (CASE STUDY)



**5 Yr CAGR**  
 > **6.0%** sales  
 > **4.7%** traffic  
 > **10.7%** value

## Driving value within the existing centre envelope

### Customer driven evolution

- > Growing catchment with 3.5% p.a. population growth over 5 years<sup>1</sup>
- > Urban regeneration attracted younger, wealthier and increasingly Asian-born population<sup>1</sup>

### Key Management Initiatives

- > Significantly improved dining offer including evening and alfresco offer – food catering GLA doubled, apparel GLA reduced by over 36%
- > Activated streetscape to engage with community
- > Amenities, parents' rooms and furniture upgrades
- > Aspirational lifestyle rebrand to 'Rhodes Waterside'
- > New 'Monkey Bar' playground
- > Introduced free Shopping Nanny child minding service
- > ALDI development and homewares remix underway

### Significant 5-year<sup>2</sup> performance enhancement

- > Specialty productivity up 34% to \$9,745/sqm
- > Centre traffic up 26% to 11.7m customer visits
- > Asset value up 66% to \$195m (Mirvac share)
- > Minor GLA increase <1%

1. Macroplan Dimasi research, Census 2016.

2. Changes represent figures as at 31 December 2017 against 31 December 2012.

# RESIDENTIAL

Stuart Penklis, Head of Residential



Green Square, Sydney (artists impression)

# RESIDENTIAL RESULTS ON TRACK

## On track to achieve ~3,400 lot settlements for FY18

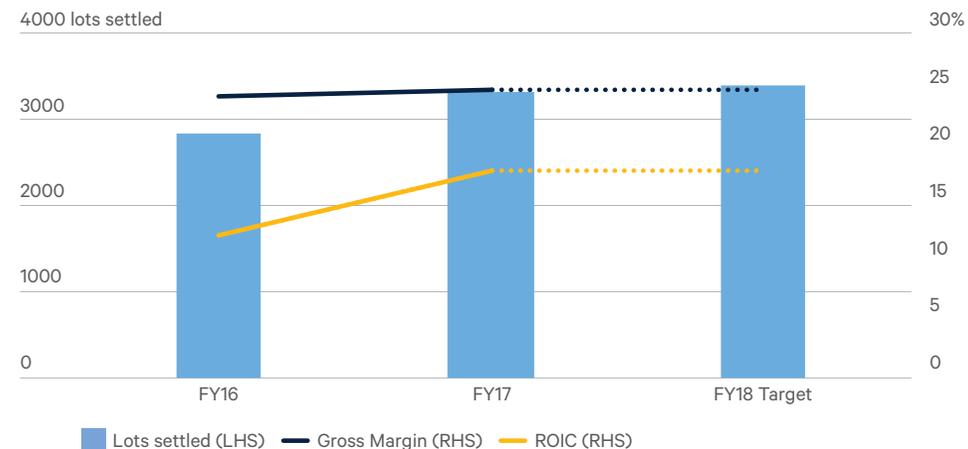
- > Completed 735 settlements in 1H18 and a further 429 settlements in January 2018
- > 1H18 gross margins of 22%<sup>1</sup> due to mix
  - > FY18 gross margins expected to be around 25%
- > \$2.9bn of residential pre-sales
- > Defaults of <2% in-line with long-term average
- > FIRB pre-sales moderating to 21% from 24% at FY17



## Residential conditions continue to be mixed nationally

- > Sydney returning to a more normalised market
- > Demand for Melbourne land and medium density (46% of total MPC lots) product very strong
- > High sales volumes and price growth at releases at Woodlea, Tullamore and Olivine in Melbourne
- > Sub market weakness in Brisbane and Melbourne apartments (less than 5% of forecasted residential EBIT FY18-20<sup>2</sup>)

## STRONG RESIDENTIAL PERFORMANCE



## EXPECTED FY18 MAJOR EBIT CONTRIBUTORS

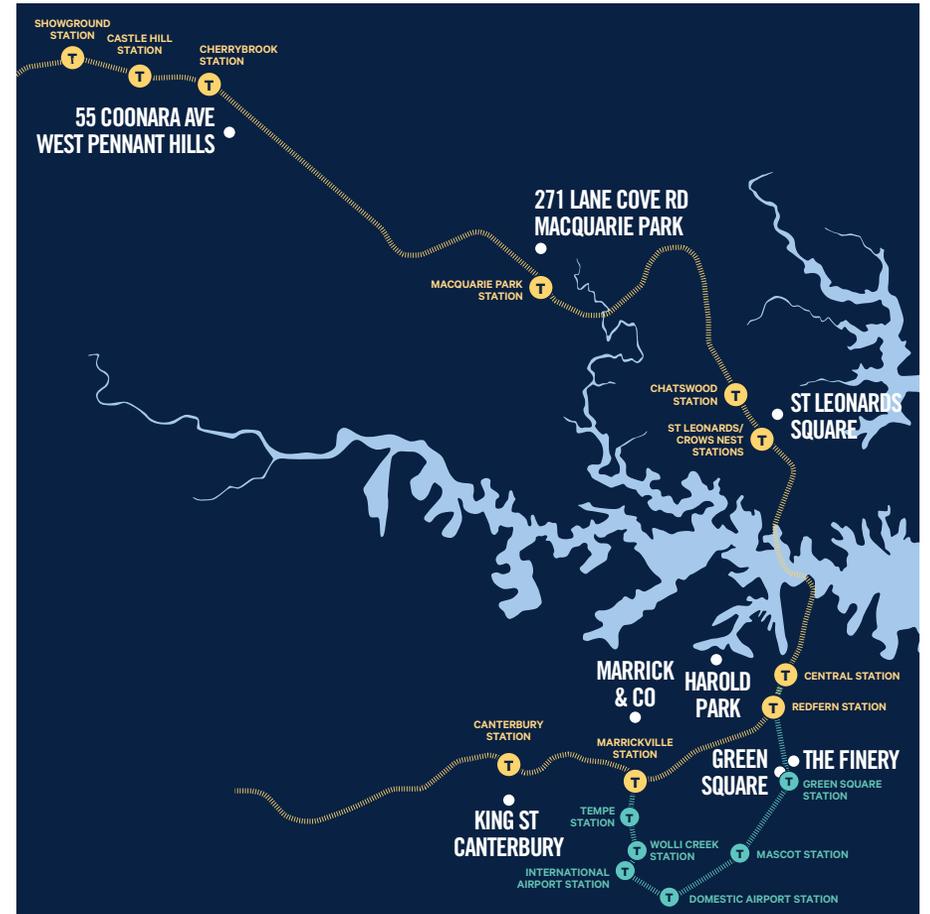
PROJECT	FY18 LOT TARGET	PRE-SOLD (%)
Harold Park, Sydney	232	100%
Tullamore, Melbourne	130	100%
Woodlea, Melbourne	887	87%
Green Square, Sydney	272	100%
Brighton Lakes, Sydney	146	100%

1. 1H18 gross margin 19%, including settlements of previously provisioned projects.

2. Brisbane & Melbourne apartments represent less than 5% of forecasted residential EBIT FY18-20 excluding Eastbourne which is 93% pre-sold.

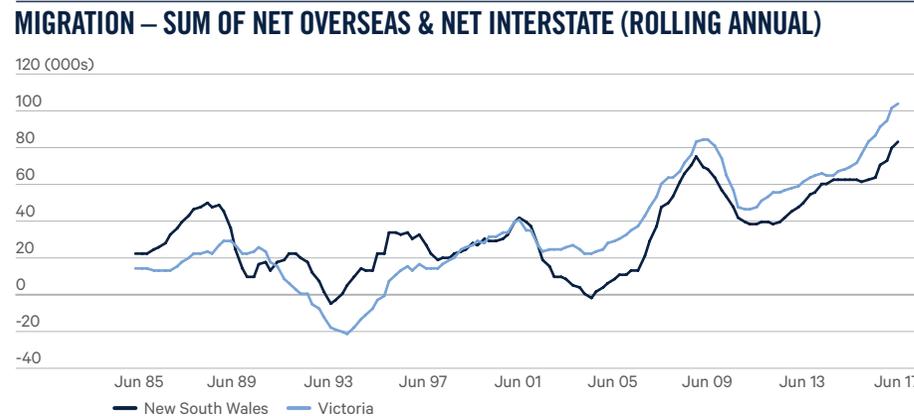
# RESIDENTIAL STRATEGY CENTERED ON CONTINUED URBANISATION AND GROWTH OF SYDNEY & MELBOURNE

- > Mirvac benefiting from mixed use capability and strategic weighting to Sydney and Melbourne, representing 72% of total residential lots
- > Strong population growth in Sydney and Melbourne underpinning long-term residential demand
  - > Sydney's 20 -year population is forecasted to grow by 1.7m or 85,000 people per annum, requiring 36,250 new dwellings each year<sup>1</sup>
  - > Victoria's population is forecast to grow by around 560,000 in the five years to 2022 or 112,900 people per annum.<sup>2</sup> Melbourne is estimated to require an additional 42,000 dwellings per year in the 20 years to 2031<sup>3</sup>
- > Mirvac's key residential developments set to benefit from \$118bn of government infrastructure spend in Sydney and Melbourne, including major transport oriented developments (TODS)



Urban Sydney

NSW and VIC net migration at highest levels on record<sup>4</sup>



Source: Australian Bureau of Statistics

1. Greater Sydney Commission Estimate.
2. Oxford Economics forecasts average annual additions over a five year period (2018-2022).
3. Victoria in the Future 2016, Housing and Population forecasts.
4. Australian Bureau of Statistics – NSW & VIC expanding ~80–100K p.a. through net overseas and interstate migration.

# MIXED USE URBAN DEVELOPMENT- GREEN SQUARE (CASE STUDY)

## Proven capability to deliver returns from complex mixed use developments

- > Urban regeneration, densification and mixed-use development driven by population growth, employment hubs and government investment in major infrastructure initiatives
- > Ability to manage multi-stakeholders; City of Sydney, Landcom
- > Integrated technical skills in development, design, construction and sales & marketing
- > At completion Green Square precinct will comprise residential, retail, commercial, a community plaza, parks, library, infrastructure and an aquatic centre

## Strong returns from diversified profit streams

- > PDA structure reduces capital employed and increases ROIC
- > Earn development and construction management fees across the life of the project and equity profit share

### Green Square

- > 3.5km to Sydney CBD
- > \$1.4bn project value
- > Retail, Commercial & Residential
- > 1,138 total apartments
- > ~14,000sqm of retail GFA



Green Square – concept image

### Timeline Green Square: Longer term opportunities

<b>FY12</b>	> Entered agreement – Mirvac, Urban Growth NSW (now Landcom), & Leighton
<b>FY15</b>	> Acquired Leighton’s share – PDA with Urban Growth
<b>FY17</b>	> Successful delivery and settlement of Ebsworth – 174 Apartments
<b>FY18-19</b>	> Completion and expected settlement of 302 OVO apartments, delivering a further six retail specialty stores’ and library and civil plaza completion
<b>Future</b>	> Future mixed-use: Retail and future residential stages (~650 apartments)

# HIGH QUALITY PRODUCT AND PIPELINE

**Strategic locations, quality product and brand strength will continue to drive outperformance**

## Strong embedded margins

- › Control 28,207 lots with an overweight exposure to NSW and VIC
- › 15,760 lots acquired in NSW/VIC between FY11-14
- › >50% of the pipeline has an expected +25% gross margin

## Managing the cycle, margins & profitability

- › 51% of total lots in capital efficient PDA/JV structures provides optionality
- › Continue to prudently target ~\$2bn of balance sheet capital allocation to residential and engage in capital partnering
- › Target 70-80% trade coverage prior to commencement of construction
- › Declining capitalised interest now at 7% of inventory supports future margins

**72%**

exposed to  
NSW and VIC<sup>1</sup>

**>50%**

of pipeline has  
expected +25%  
gross margin

**25%**

average margin  
on \$2.9bn of  
pre-sales

**51%**

of lots in PDA/JV  
capital efficient  
structures

1. By lots under control.



# SYDNEY AND MELBOURNE TO DRIVE FUTURE RESIDENTIAL EARNINGS

- The residential market is moderating in line with expectations
- Continued demand despite shifting market conditions reflects quality of Mirvac locations, product and brand strength
- FY18 Residential EBIT 92% secured

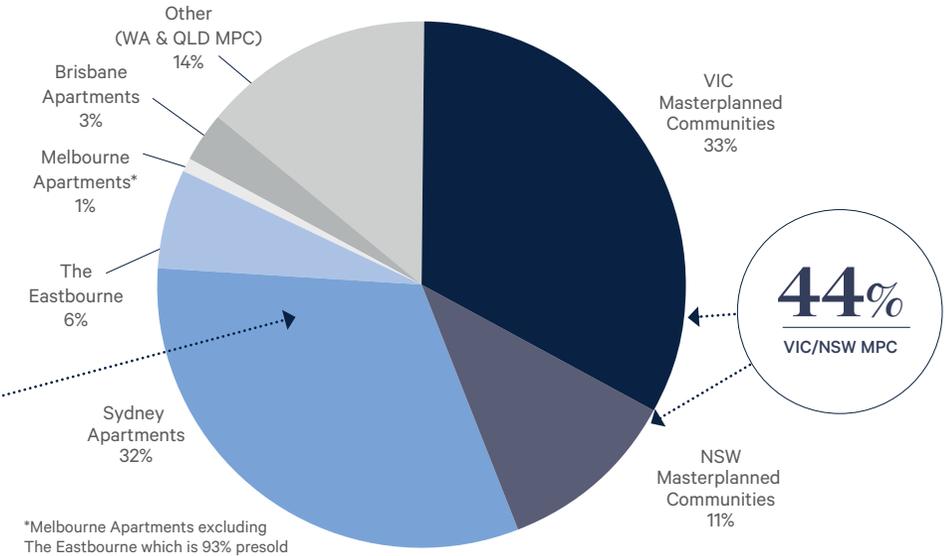
## Medium term earnings visibility

- NSW Apartments/MPC and VIC MPC comprise ~75% of forecasted residential EBIT over FY18-20
- Strong MPC sales momentum expected to continue, supported by the release of >3,200 MPC lots over the next 18 months, driven by Melbourne projects – Woodlea, Tullamore and Olivine<sup>2</sup>
- Apartment earnings in FY19-20 supported by high-quality urban developments significantly pre-sold

## Longer term flexibility

- Capability to release 13,000 lots over the next four years
- Urban mixed-use opportunities and commercial/industrial residential conversions

## EXPECTED RESIDENTIAL EBIT CONTRIBUTION FY18-20<sup>1</sup>



**88%**  
of forecasted  
NSW apartment  
settlements over  
FY18-20 pre-sold

**\$2.9bn**  
of residential  
pre-sales

## KEY EXPECTED APARTMENT SETTLEMENTS FY18-20

	Pre-sold (%)
The Eastbourne, Melbourne	93%
St Leonards, Sydney	100%
The Finery, Sydney	81%
Green Square, Sydney	99%
Pavilions, Sydney	73%

1. Mirvac internal forecasts

2. Subject to planning approvals and market demand

# SUMMARY & GUIDANCE

Susan Lloyd-Hurwitz, CEO and Managing Director

# OUTLOOK – DISCIPLINED URBAN STRATEGY WILL DELIVER EARNINGS AND DISTRIBUTION GROWTH

## Strong earnings visibility from our diversified urban portfolio and asset creation capability

### Office and Industrial

- › Strategic overweight to Sydney and Melbourne delivering results with strong rental growth and falling vacancy and incentives
- › Accelerating NOI growth from modern office portfolio
- › Significantly pre-let development pipeline will deliver significant NOI uplift, development profits and NTA growth

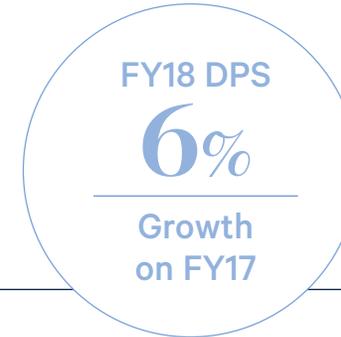
### Retail

- › Challenging sector headwinds as expected
- › Portfolio will continue to outperform due to urban focus
- › Astute management, disciplined remixing and redevelopment will continue to deliver growth

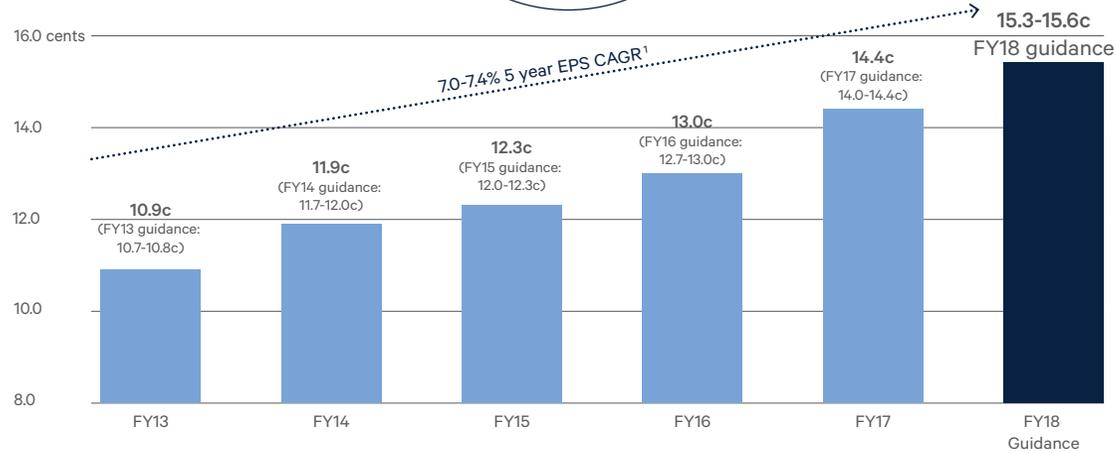
### Residential

- › Portfolio well positioned for cycle with embedded margins and capital efficiency
- › Overweight Melbourne and Sydney masterplanned communities and medium density
- › Strong brand, quality product and strategically located sites leveraging infrastructure and continued urbanisation

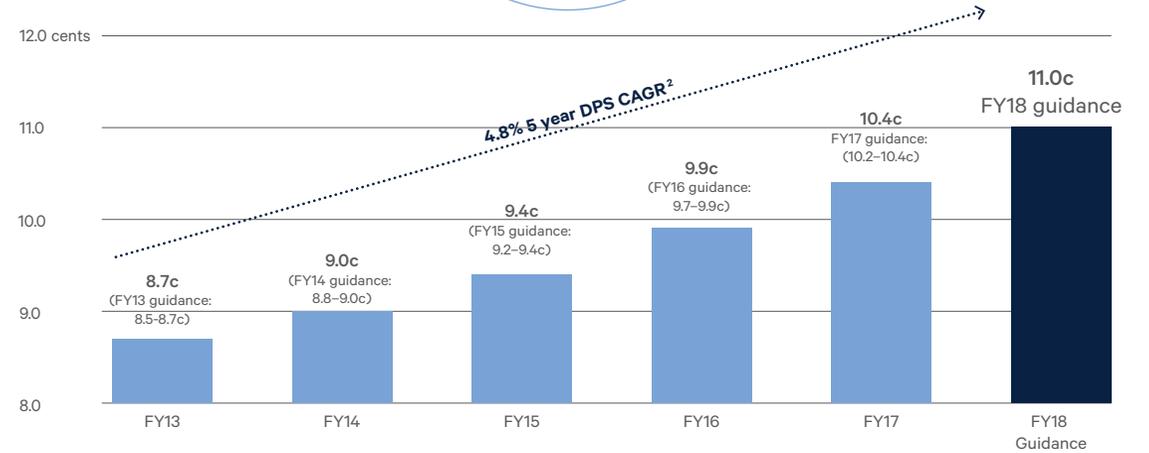
# REAFFIRMED FY18 GUIDANCE



## OPERATING EPS



## DPS



1. Period of FY13 (10.9cps) to FY18, including guidance of 6-8% EPS growth in FY18.  
 2. Period of FY13 (DPS 8.7cps) to FY18, including guidance of 6% DPS growth in FY18.

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A person is riding a bicycle on a paved road that curves through a cityscape. The scene is captured during sunset or sunrise, with a warm, golden glow over the buildings and the sky. The cyclist is in the foreground, wearing dark clothing and a helmet, with their legs and the bicycle's frame and wheels visible. The city in the background consists of numerous high-rise buildings, some of which are reflected in a body of water in the distance. The overall mood is peaceful and scenic.

**THANK  
YOU**

08.02.2018

*Reimagine urban life*

  
mirvac