

3P Learning

# Investor & Analyst Presentation

FY18 H1 Results  
For the six months ended  
31 December 2017

15<sup>th</sup> February 2018

Rebekah O'Flaherty-CEO | Jonathan Kenny-CFO



# Agenda

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# Overview

# 1



# FY18 H1 Results Highlights



\$M	FY18 H1	FY17 H1	Mvmt	Growth
<b>Revenue</b>	<b>28.3</b>	<b>25.1</b>	<b>3.2</b>	<b>13%</b>
APAC	17.8	15.7	2.1	13%
EMEA	6.5	6.0	0.5	8%
Americas	4.0	3.4	0.6	18%
	28.3	25.1	3.2	13%
Mathletics	20.6	18.9	1.7	9%
Reading Eggs	5.9	4.4	1.5	34%
Spellodrome	1.0	1.1	(0.1)	(9%)
Into Science	0.3	0.4	(0.1)	(25%)
Other	0.5	0.3	0.2	67%
	28.3	25.1	3.2	13%
<b>Expenses</b>	<b>(18.3)</b>	<b>(16.8)</b>	<b>(1.5)</b>	<b>9%</b>
<b>Underlying EBITDA*</b>	<b>10.0</b>	<b>8.3</b>	<b>1.7</b>	<b>20%</b>
Share of Associate's Profit **	0.3	0.2	0.1	50%
<b>Underlying Core EBITDA*</b>	<b>10.3</b>	<b>8.5</b>	<b>1.8</b>	<b>21%</b>
EBITDA margin (%)	36%	34%	2%	
<b>Underlying NPAT</b>	<b>4.8</b>	<b>3.8</b>	<b>1.0</b>	<b>26%</b>
Other one-off costs (after tax)***	-	(12.6)	12.6	100%
<b>Statutory NPAT</b>	<b>4.8</b>	<b>(8.8)</b>	<b>13.6</b>	<b>155%</b>

- Group Revenue grew by 13%. APAC 13%, EMEA 8% and Americas 18% (EMEA grew 9% and Americas 23% on a constant currency basis)
- Underlying Core EBITDA grew by 21%, with all regions expanding EBITDA, reflecting our continued action to reduce cost and the benefits of developing a more scalable and efficient global operating model
- Licence growth impacted by our focus on more profitable bundling especially in Americas. All regions saw ARPU improvements
- FTE remained flat over the reporting period. (FTE 258).
- Net Debt \$16.5M. No term debt expected at end of FY18.
- Underlying NPAT up 26% year on year

\* FY18 H1 includes \$0.3M of Share based payments expenses which is equity settled. (FY17 H1 \$0.2M)

\*\* Share of associate profit is Learnosity contribution based on 40.00% share of NPAT.

\*\*\* Adjustments made for significant one-off, non-recurring items for comparative purposes



# Strategic Priorities Update

# 2

# 3 Year Strategic Priorities



- We have completed year 1 of our 3 year strategic plan. We have completed the globalisation of our operating model and delivered significant opex savings to support investment in growth and improve operational effectiveness.
- In FY18 we will continue to strengthen the product portfolio around maths and literacy and complete the implementation of our scalable digitised sales, service and marketing model, positioning us for growth.
- Growth will be driven by customer, product and geographic expansion as well as improved retention.

## 2017 Strengthen Product Portfolio, Develop Scalable Sales, Marketing and Globalise Operating Model

Prioritising Product Development and Innovation, developing Scalable Sales and Marketing Model, Implementing a Global Operating Model

## 2018 Position 3P for Profitable Growth

Complete implementation of an automated digital sales, service and marketing platform.

## 2019 Accelerate Growth

Leveraging a scalable platform, accelerate growth through product, customer and geographic expansion as well as improved retention.

## Culture and Talent

Underpinned by a high performance and “great place to work” culture



Mathletics



Spellodrome



readiwriter



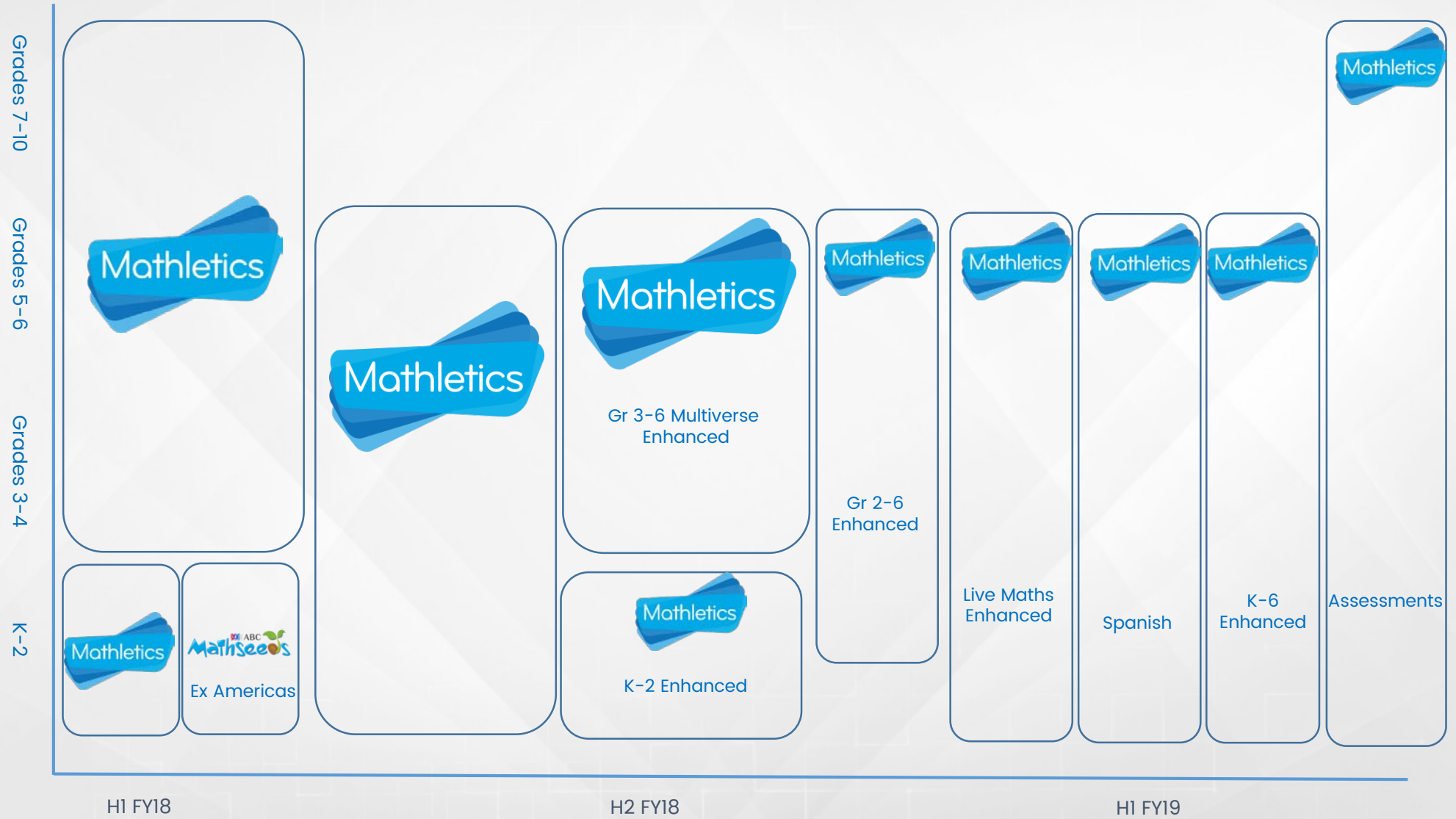
# Strategic Priority #1 – Strengthen the Product Portfolio with a focus on Maths and Literacy

Goal	Strategy	Progress
<p>Revitalize flagship Mathletics Brand</p>	<ul style="list-style-type: none"> <li>Refresh the customer experience and ensure it is well targeted to its distinct audiences</li> </ul>	<ul style="list-style-type: none"> <li>Multiverse launched for core grades 3-6</li> <li>K-2 enhanced offering launched focusing on numbers, addition and subtraction</li> <li>Spanish Mathletics on track for Q1FY19 launch</li> <li>Secondary enhancements being scoped for launch H1FY19</li> <li>Upsell assessment products in design phase for launch H1FY19</li> </ul>
<p>Build our own Literacy brand</p>	<ul style="list-style-type: none"> <li>Develop our own Literacy brand in markets we don't serve with Reading Eggs</li> </ul>	<ul style="list-style-type: none"> <li>Readiwriter Phonics on track for Q4FY18 launch</li> <li>Readiwriter Writing Junior on track for H1FY19</li> </ul>
<p>Develop and Leverage a Scalable Digital Publishing Platform</p>	<ul style="list-style-type: none"> <li>Create a scalable digital publishing platform that is interdisciplinary and able to rapidly develop products to serve international markets, pedagogy and curriculum.</li> </ul>	<ul style="list-style-type: none"> <li>Content to curriculum mapping and aggregator tool in development</li> <li>Media library warehouse and builder underway</li> </ul>



# Evolution of Maths Category

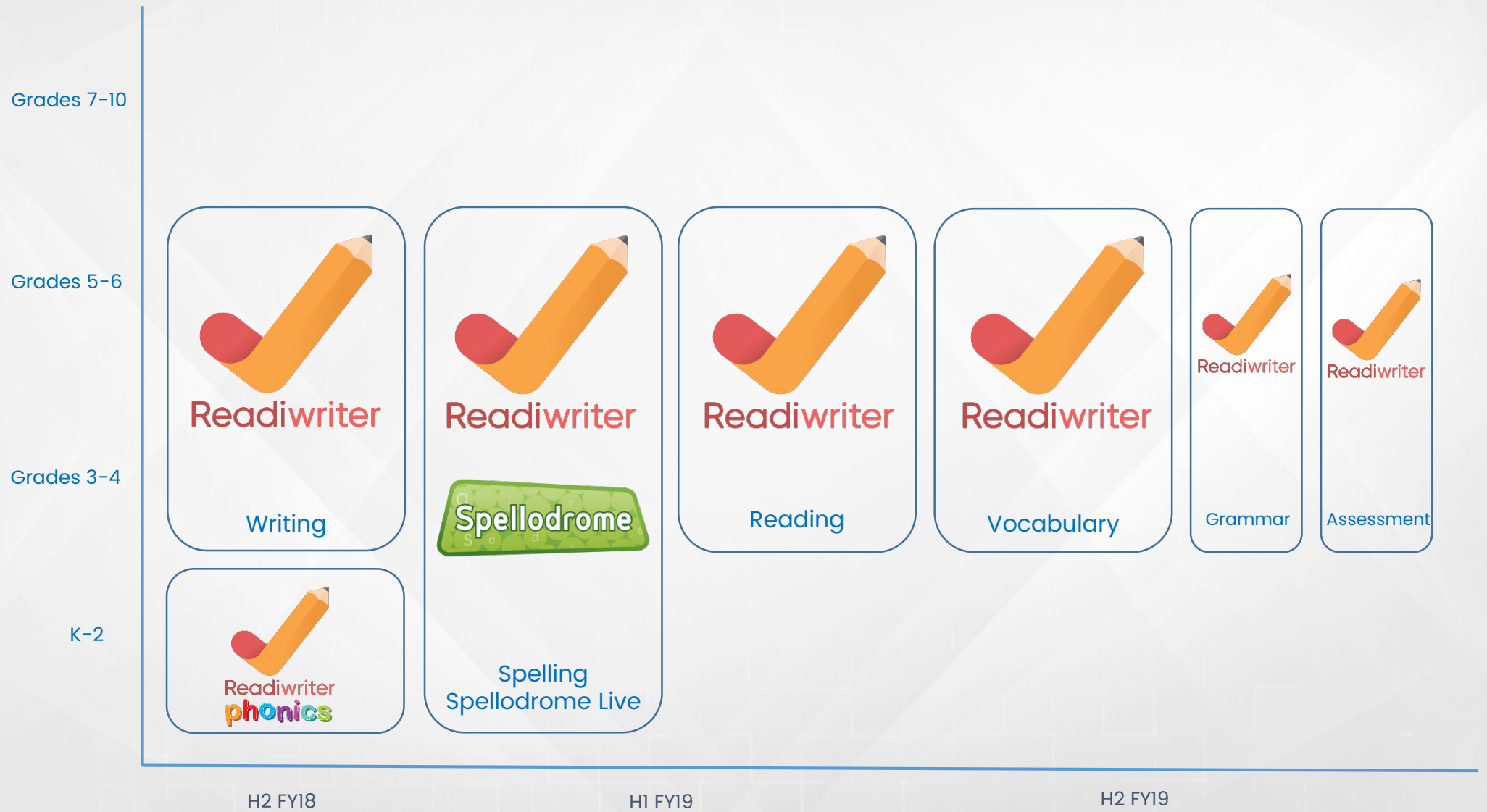
More targeted product and price offers to improve retention, ARPU and customer acquisition cost





# Evolution of Literacy Category

Aligned with maths category to improve multi product holding, retention and customer acquisition cost



# Strategic Priority #2 – Develop a Scalable Sales, Service & Marketing Model

Goal	Strategy	Progress
Digitise and automate our go to market model	<ul style="list-style-type: none"> <li>Develop an integrated and automated digital sales, service and marketing channel</li> </ul>	<ul style="list-style-type: none"> <li>Marketing Cloud Evo 1 APAC and Americas launched H1FY18, EMEA to be launched Q4FY18</li> <li>Service Cloud largely implemented across all regions. Full implementation expected by end FY18</li> <li>Commenced scoping of an integrated e-commerce solution with subscription billing capability. Expected launch H1FY19</li> </ul>
Develop the product portfolio to support personalised offerings through our digital channel	<ul style="list-style-type: none"> <li>Develop a digital B2C and B2B product portfolio where the product can personalise and present a “next best offer” digitally</li> </ul>	<ul style="list-style-type: none"> <li>Data and analytics project commenced to test automated personalised learning paths</li> <li>Integration of marketing cloud and products to perform in-product remarketing</li> </ul>
Develop variable cost channel to pursue select geo expansion	<ul style="list-style-type: none"> <li>Appoint variable cost 3rd party channel partners to complement our teleweb go to market model</li> </ul>	<ul style="list-style-type: none"> <li>Partner Portal Evo 1 launched in all regions</li> <li>Over 15 variable cost 3rd party partners now established with a focus on SE Asia, India, Latin America, Africa and Middle East</li> </ul>

# Accelerating growth

Goal	Strategy	Progress
Product Line Expansion	<ul style="list-style-type: none"> <li>Leverage our installed base and drive up-sell and cross-sell sales</li> </ul>	<ul style="list-style-type: none"> <li>Readiwriter Phonics – expected launch H2FY18</li> <li>Readiwriter Writing Junior – expected launch H2FY18</li> <li>Upsell assessment products in design phase for launch Q2FY19</li> <li>Standalone product within Mathletics sets e.g. rainforest maths, live maths. Expected launch H1FY19</li> </ul>
Customer Segment Expansion	<ul style="list-style-type: none"> <li>Grow from our core 3-6 segment by improving the way we address the 4 distinct audiences that make up K-12</li> </ul>	<ul style="list-style-type: none"> <li>K-2 packs – expected launch Q3FY18</li> <li>Secondary enhancements being scoped for FY19</li> </ul>
Geographic Expansion	<ul style="list-style-type: none"> <li>Leverage existing products and localise into foreign language</li> </ul>	<ul style="list-style-type: none"> <li>Spanish for Latin America and select USA states on track for H1FY19. Distribution partners in place</li> </ul>
Improved Customer Retention	<ul style="list-style-type: none"> <li>Improve customer retention through improved product, buying and service experience</li> </ul>	<ul style="list-style-type: none"> <li>Marketing Cloud implementation and ongoing enhancements</li> <li>Service Cloud implementation</li> <li>Integrated E commerce solution underway</li> <li>Data and analytics increasingly used to predict and address customer need across their journey</li> </ul>



# Culture and Talent

Building a High Performance and Great Place to Work Culture



- Participates in global survey (A Great Place to Work - GPTW) to ensure we benchmark our employee experience externally
- Based on GPTW results we have developed a multi faceted People and Culture Plan with Executive Ownership
- Global Benefits Review to ensure best practice and market competitiveness
- Every 3P team member now has part of their remuneration linked to company performance



FY18 H1  
Financial  
Results

3

# APAC – Expanding market

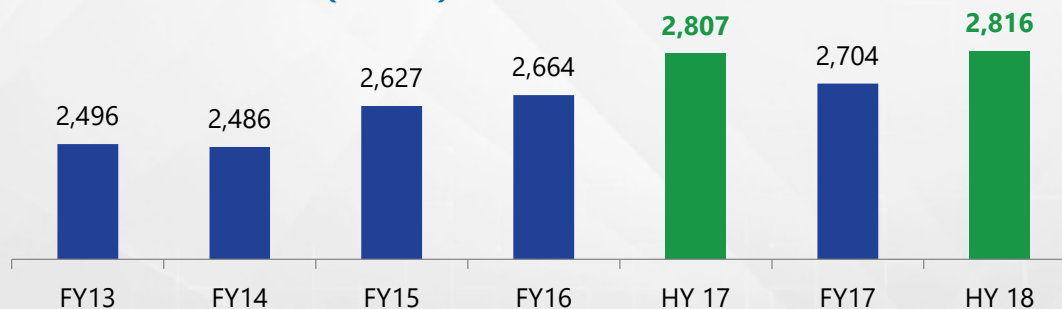


## APAC Financials

\$M	FY18 H1	FY17 H1	Mvmt	Growth
Licence revenue	17.6	15.5	2.1	14%
Copyright fees, sponsorships and other	0.2	0.2	-	0%
Total revenue	17.8	15.7	2.1	13%
Costs	(3.9)	(4.2)	0.3	(7%)
EBITDA before corporate overheads*	13.9	11.5	2.4	21%
EBITDA margin (%)	78%	73%		
Licences at period end (000s)**	2,816	2,807	9	0%
ARPU (\$)	\$10.84	\$10.75	\$0.09	1%
Full Time Equivalent (number)	55	60	(5)	(8%)

\* Refer to appendices for reconciliation to Statutory EBITDA  
 \*\* Excludes Into Science licences of 46,000 (FY17 H1: 68,000)

## APAC licences (000s)



## Key Points

- Licence revenue growth of 14% benefited by rephasing of ANZ billings \$1.2M. Underlying revenue growth of 6%.
- Cost of acquiring and servicing customers improved by 7%, with renewal automation and scalable sales initiatives
- EBITDA growth of 21% or 10% underlying.
- Retention was steady and ARPU increased 1% or 3% underlying excluding rephasing. This coupled with reduced cost of servicing results significant improvement in the Life Time Value (LTV) of customers

## Focus & Outlook

- Focus on growing market share with improved and broader product portfolio
- 5 Asian resellers appointed, expanding geographic reach. Further partnerships being targeted
- Focus on onboarding and making new partners successful
- Expand revenue per customer with product line expansion



# EMEA – Growing margin and market share

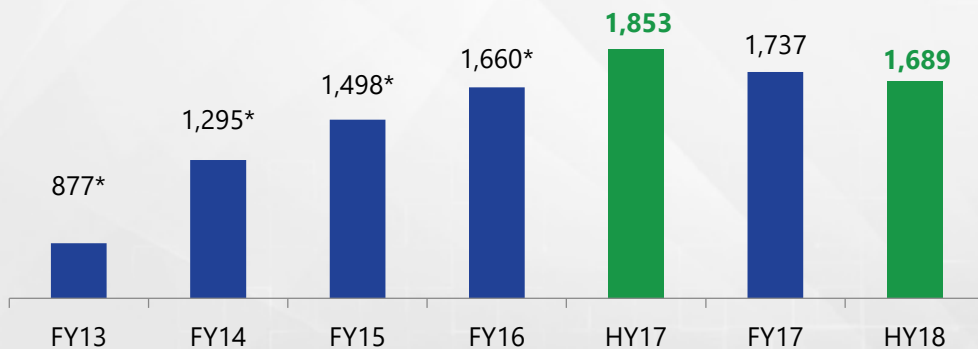


## EMEA Financials

£M	FY18 H1	FY17 H1	Mvmt	Growth
Revenue	3.8	3.5	0.3	9%
Costs	(1.6)	(1.5)	(0.1)	7%
EBITDA	2.2	2.0	0.2	10%
EBITDA margin (%)	58%	57%		1%
ARPU (£)	£4.39	£3.83	£0.56	15%
AU\$M	FY18 H1	FY17 H1	Mvmt	Growth
Revenue	6.5	6.0	0.5	8%
Costs	(2.7)	(2.4)	(0.3)	13%
EBITDA	3.8	3.6	0.2	6%
EBITDA margin (%)	58%	60%		(3%)
ARPU (\$)	\$7.60	\$6.77	\$0.83	12%
Licences at period end (000s)*	1,689	1,853	(164)	(9%)
Full Time Equivalent (number)	60	61	(1)	(13%)

\* Excludes Into Science licences of 2,000 (FY17 HI: 9,000)

## EMEA licences (000s)



\*\* Adjusted for 185K Middle East licences for comparative purposes

## Key Points

- Revenue growth of 9% in GBP
- Costs excluding FX declined by £0.2M, comparative period benefited by FX movements (FY17HI gain of £0.3M)
- EBITDA growth of 10% as scalable SaaS model matures and cost to service improve
- Retention rates were steady with improved ARPU driving increased Life Time Value (LTV) of customers
- ARPU increased 12% with impact of price increases and removal of low ARPU Middle East legacy contract last year
- Difficult market conditions impacted licences in the UK. Real government spending cuts impacting schools coupled with increased competition.

## Focus & Outlook

- New Middle East resellers appointed with further partnerships in Africa being targeted
- Middle East in a challenging period with economic and political changes delaying purchasing commitments
- Expand revenue per customer with product line expansion
- Spending cuts in the UK and increased competition leading to potential pricing pressure and lower take up

# Americas – Efficient and scalable sales model



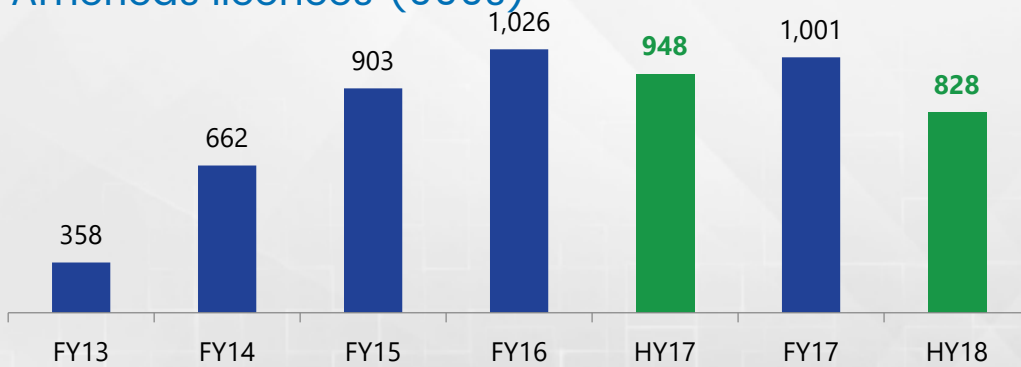
## Americas Financials

US\$M	FY18 H1	FY17 H1	Mvmt	Growth
Licence revenue	3.0	2.5	0.5	20%
Other income	0.2	0.1	0.1	100%
Total revenue	3.2	2.6	0.6	23%
Costs	(2.8)	(2.8)	-	0%
EBITDA	0.4	(0.2)	0.6	NM
EBITDA margin (%)	13%	(8%)		NM
ARPU (US\$)	\$6.92	\$4.82	\$2.10	44%

AU\$M	FY18 H1	FY17 H1	Mvmt	Growth
Licence revenue	3.7	3.3	0.4	12%
Other income	0.3	0.1	0.2	200%
Total revenue	4.0	3.4	0.6	18%
Costs	(3.5)	(3.7)	0.2	-5%
EBITDA	0.5	(0.3)	0.8	NM
EBITDA margin (%)	13%	(9%)		NM
ARPU (AU\$)	\$8.90	\$6.46	\$2.44	38%
Licences at period end (000s)*	828	948	(120)	(13%)
Full Time Equivalent (number)	41	48	(7)	(14%)

\* Excludes Into Science licences of 13,000 (FY17 H1: 12,000)

## Americas licences (000s)



## Key Points

- Revenue growth of 20%
- EBITDA now making a contribution of \$0.4M in FY18 H1
- Licence numbers impacted as whole school bundles unwound and focus on better ARPU and value. ARPU has improved 44% to \$6.92 at 31 December 2017
- Costs have been contained through a reduction in headcount from 48 as at 31 December 2016 to 41 as we transition to a scalable sales model

## Focus & Outlook

- Focus on growing market share with improved and broader product portfolio
- Focus on expanding sales into Major District panels where we are now positioned
- Appoint Partners in Latin America (Tier 1 countries – Chile, Brazil, Argentina, Colombia and Mexico) to drive penetration into new geographic opportunities coupled with Spanish Mathletics due for FY19 launch



## Learnosity Financials

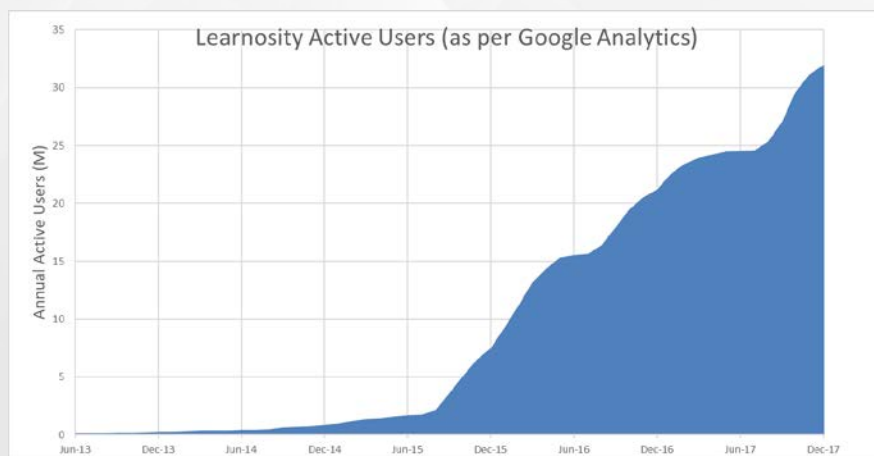
US\$	FY18 H1	FY17 H1	Mvmt	Growth
Revenue	7.0	5.9	1.1	19%
EBITDA**	0.9	0.4	0.5	125%
EBITDA %	13%	7%		6%
NPAT	0.5	0.4	0.1	25%

A\$M	FY18 H1	FY17 H1	Mvmt	Growth
Revenue	9.0	7.8	1.2	15%
EBITDA**	1.2	0.6	0.6	100%
EBITDA %	13%	8%		6%
NPAT	0.6	0.5	0.1	20%

3P Share of profit *	0.3	0.2	0.1	50%
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\* Share of associate profit is Learnosity contribution based on 40% share of NPAT.

\*\* Adjusted for non cash share based payments of US\$0.6m



Active users increased to ~32 million between Dec 2017 and June 2017 as customers implement Learnosity Assessments

## Key Points

- Revenue growth of 19% to US\$7.0M reflecting growing global demand for online assessment. Strong growth in blue chip customer numbers  
<https://www.learnosity.com/clients/>
- Underlying NPAT of US\$0.5M up on prior year US \$0.4M
- A\$0.3M contribution to the Group's Underlying Core EBITDA

## Focus & Outlook

- As a product and service provider, Learnosity will continue to be an integral part of 3P products with long term contracts in place
- As an investor, 3P is actively considering its options in relation to its investment in Learnosity given our re-focused strategic priorities



# FY18 H1– Income Statement



\$M	FY18 H1	FY17 H1	Mvmt	Growth
<b>Total Revenue</b>	<b>28.3</b>	<b>25.1</b>	<b>3.2</b>	<b>13%</b>
Employee	(12.6)	(11.7)	(0.9)	8%
Marketing	(1.1)	(0.8)	(0.3)	38%
Technology and occupancy	(2.8)	(2.6)	(0.2)	8%
Other	(1.8)	(1.7)	(0.1)	6%
<b>Expenses</b>	<b>(18.3)</b>	<b>(16.8)</b>	<b>(1.5)</b>	<b>9%</b>
<b>Underlying EBITDA</b>	<b>10.0</b>	<b>8.3</b>	<b>1.7</b>	<b>20%</b>
Share of Associate's Profit**	0.3	0.2	0.1	50%
<b>Underlying Core EBITDA*</b>	<b>10.3</b>	<b>8.5</b>	<b>1.8</b>	<b>21%</b>
<i>EBITDA margin (%)</i>	<i>36%</i>	<i>34%</i>		
Depreciation & amortisation	(4.0)	(3.3)	(0.7)	21%
<b>EBIT</b>	<b>6.3</b>	<b>5.2</b>	<b>1.1</b>	<b>21%</b>
<i>EBIT margin</i>	<i>22%</i>	<i>21%</i>		
Net interest	(0.4)	(0.6)	0.2	(33%)
<b>Profit before tax</b>	<b>5.9</b>	<b>4.6</b>	<b>1.3</b>	<b>28%</b>
<i>PBT margin</i>	<i>21%</i>	<i>18%</i>		
Tax Benefit/(Expense)	(1.1)	(0.8)	(0.3)	38%
<i>Tax rate</i>	<i>19%</i>	<i>17%</i>		
<b>Underlying NPAT***</b>	<b>4.8</b>	<b>3.8</b>	<b>1.0</b>	<b>26%</b>
Impairment (after-tax)	-	(12.0)	12.0	(100%)
Restructuring & Transaction Costs (after-tax)	-	(0.6)	0.6	(100%)
<b>NPAT</b>	<b>4.8</b>	<b>(8.8)</b>	<b>13.6</b>	<b>155%</b>
Underlying EPS (cents)	3.42	2.73	0.69	25%
Statutory EPS (cents)	3.42	(6.38)	9.80	154%

\* FY18 H1 includes \$0.3M of Share based payments expenses which is equity settled. (FY17 H1 \$0.2M)

\*\* Share of associate profit is Learnosity contribution based on 40.00% share of NPAT.

\*\*\* Adjustments made for significant one-off, non-recurring items for comparative purposes

## Key Points

- Revenue increased 13% and on constant currency growth was 14%.
- Headcount has declined to 258 from 307 at 31 December 2016. The closure of the Pune, India development operations resulted in a reduction of 52 FTEs. Savings were reinvested into development operations located in Australia which has resulted in base salary remaining flat with prior comparative period.
- Employee costs increased due to accrued short term variable incentives of \$0.8M.
- Marketing costs increased \$0.3M due to increased use of digital marketing
- Technology costs increase reflect increased business systems costs and the transition to cloud
- Amortisation increased due to product development investment and change in useful life from 5 to 3 years
- Net interest expense reduced reflects lower average debt balance
- Prior comparative period includes one-off non-cash write down after tax of \$12.0M and restructuring costs after tax of \$0.6M
- Effective tax rate of 19% is low due to R&D offsets claimed in H1 consistent with prior years. Full year tax rate is expected to be slightly lower compared to prior year

## FY18 H1– Cash flow

\$M	FY18 H1	FY17 H1	Mvmt
Underlying Core EBITDA	10.3	8.5	1.8
Non-cash expense	(0.4)	(0.4)	-
Change in working capital	(14.6)	(10.7)	(3.9)
<b>Operating free cash flow before intangibles</b>	<b>(4.7)</b>	<b>(2.6)</b>	<b>(2.1)</b>
Investment in product development & other intangibles	(5.0)	(4.6)	(0.4)
<b>Operating free cash flow after intangibles</b>	<b>(9.7)</b>	<b>(7.2)</b>	<b>(2.5)</b>
Net interest paid	(0.3)	(0.5)	0.2
Income tax (paid)/refunded	(0.1)	(0.7)	0.6
Short term deposits	-	0.0	(0.0)
<b>Net cash flows before investments</b>	<b>(10.1)</b>	<b>(8.4)</b>	<b>(1.7)</b>
Payments of business and investments	-	(3.6)	3.6
Purchase of PP&E	(0.2)	(0.1)	(0.1)
<b>Net cash flows after investments</b>	<b>(10.3)</b>	<b>(12.1)</b>	<b>1.8</b>
<b>Cash flow conversion<sup>1</sup> (before capital expenditure)</b>	<b>(46%)</b>	<b>(31%)</b>	<b>(15%)</b>
<b>Cash flow conversion<sup>2</sup> (after capital expenditure)</b>	<b>(94%)</b>	<b>(85%)</b>	<b>(9%)</b>

<sup>1</sup> Cash flow conversion calculated as operating free cash flow before capital expenditure as a percentage of Underlying Core EBITDA.

<sup>2</sup> Cash flow conversion calculated as operating free cash flow after capital expenditure as a percentage of Underlying Core EBITDA.

### Key Points

- Net cash flows after investments have improved \$1.8M due to revenue growth and reduced payment for investments
- Operating free cash flow have declined \$2.1M due to investment into working capital and the phasing of billings to later in the half
- Investment in product and system development increased by \$0.4M to \$5.0M with investments in new products and operating systems. FY18 capex is expected to be around \$10M
- Seasonality of the business around the start of school years results in H2 having significantly stronger cashflows

# FY18 H1 – Balance sheet



\$M	31-Dec-17	30-Jun-17	31-Dec-16
Cash and cash equivalents	3.5	3.3	4.2
Trade and other receivables	28.0	7.0	23.9
Income tax receivable	-	1.5	-
<b>Total current Assets</b>	<b>31.5</b>	<b>11.8</b>	<b>28.1</b>
Royalty receivable	-	0.0	0.1
Property, plant and equipment	1.1	1.1	1.1
Deferred tax assets	8.6	7.8	11.1
Intangibles and goodwill	17.6	16.0	14.4
Available for sale financial asset	-	-	2.6
Investments accounted for using the equity method	46.3	46.6	49.1
<b>Total non-current assets</b>	<b>73.6</b>	<b>71.5</b>	<b>78.4</b>
<b>Total assets</b>	<b>105.1</b>	<b>83.3</b>	<b>106.5</b>
Trade and other payables	8.6	5.6	9.1
Income tax payable	0.3	-	1.4
Deferred revenue	31.4	28.9	30.9
Provisions	1.8	2.2	1.6
<b>Total current liabilities</b>	<b>42.1</b>	<b>36.7</b>	<b>43.0</b>
Provisions	0.3	0.3	0.4
Borrowings	20.0	9.5	24.5
Deferred revenue	3.8	2.4	3.5
<b>Total long term liabilities</b>	<b>24.1</b>	<b>12.2</b>	<b>28.4</b>
<b>Total liabilities</b>	<b>66.2</b>	<b>48.9</b>	<b>71.4</b>
<b>Net assets</b>	<b>38.9</b>	<b>34.4</b>	<b>35.1</b>
Contributed equity	34.2	34.1	34.1
Retained earnings	-	(4.9)	(6.7)
Reserves	4.9	5.3	7.6
Non-controlling interest	(0.2)	(0.1)	0.1
<b>Total equity</b>	<b>38.9</b>	<b>34.4</b>	<b>35.1</b>

## Key Points

- Net debt of \$16.5M (peaks in December)  
Represents Net Debt/Underlying Core EBITDA ratio of 1.60x
- No term debt expected at end of FY18 and a materially improved net debt position this time next year
- Trade receivables has increased to \$28.0M due to growth and the continued automation of subscription billing in APAC
- Increase in intangibles due to continued investment in product development (detailed on slide 21)
- Movement in carrying value of Learnosity due to share of profits and FX translation differences recorded in equity

# Investment in Products & Technology Assets



## Intangibles and Amortisation Profile

\$M	Carrying Value 30-Jun-17	Additions	Amortisation	Impairment	Carrying Value 31-Dec-17
Mathletics & Spellodrome	10.0	3.7	(3.1)	-	10.6
Readiwriter	-	0.5	(0.1)	-	0.4
Systems	1.4	0.7	(0.5)	-	1.6
<b>Capitalised Product Development</b>	<b>11.4</b>	<b>4.9</b>	<b>(3.7)</b>	<b>-</b>	<b>12.6</b>
<b>Total Technology Assets</b>	<b>11.4</b>	<b>4.9</b>	<b>(3.7)</b>	<b>-</b>	<b>12.6</b>

\$M	Amortisation Profile*				
	H2FY18	FY19	FY20	FY21	Total
Mathletics & Spellodrome	(3.0)	(4.7)	(2.5)	(0.4)	(10.6)
Readiwriter	(0.1)	(0.2)	(0.1)	-	(0.4)
Systems	(0.5)	(0.8)	(0.3)	-	(1.6)
<b>Capitalised Product Development</b>	<b>(3.6)</b>	<b>(5.7)</b>	<b>(2.9)</b>	<b>(0.4)</b>	<b>(12.6)</b>

\* Amortisation profile represents the amortisation charged to the profit and loss assuming no additional capital expenditure subsequent to 31 December 2017

## Key Points

- Continued investment in Products and Technology
- Capital expenditure for FY18 expected to be ~ \$10M
- Software and curriculum content is Amortised over 3 years.
- Amortisation profile of assets is provided to assist investors with modelling





FY18  
Outlook

4

# FY18 Outlook



- Continue to deliver revenue growth greater than cost growth.
- We will largely complete foundation building in FY18 (strengthening the product portfolio around maths and literacy and developing a scalable go to market model) allowing 3P Learning to profitably scale with a focus on 4 growth drivers:
  - product line expansion (Readiwriter, Mathletics upsells)
  - customer segment expansion (esp K-2, secondary school)
  - geographic expansion
  - improved retention through investments in digitisation, data and analytics and improved product experience







# Appendices

# 6



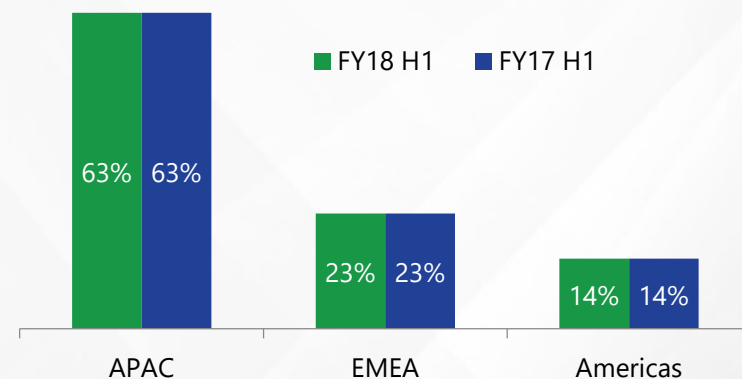
# Revenue by Geography and Product



## Revenue by Geography

A\$M	FY13	FY14	FY15	FY16	FY17	FY18 H1	FY17 H1	Growth
APAC	24.2	24.6	30.1	30.8	31.8	17.8	15.7	13%
EMEA	5.5	8.6	10.3	12.6	13.0	6.5	6.0	8%
Americas	2.3	3.3	4.4	5.9	7.7	4.0	3.4	18%
<b>Total</b>	<b>32.0</b>	<b>36.5</b>	<b>44.8</b>	<b>49.3</b>	<b>52.5</b>	<b>28.3</b>	<b>25.1</b>	<b>13%</b>

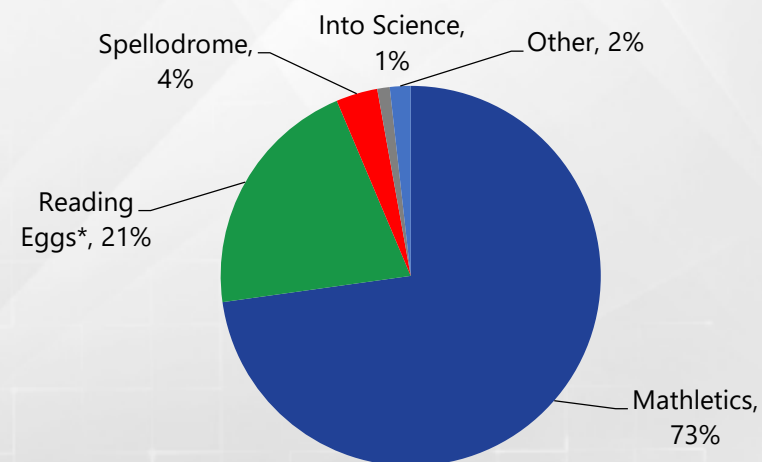
## Revenue split by Geography



## Revenue by Product

A\$M	FY13	FY14	FY15	FY16	FY17	FY18 H1	FY17 H1	Growth
Mathletics	24.9	28.5	32.9	36.9	39.3	20.6	18.9	9%
Reading Eggs*	2.8	4.0	6.2	6.8	7.5	5.9	4.4	34%
Spellodrome	1.6	1.6	1.7	2.1	2.1	1.0	1.1	(9%)
Into Science	0.0	0.1	0.5	0.8	0.8	0.3	0.4	(25%)
Other **	2.7	2.3	3.5	2.7	2.8	0.5	0.3	67%
<b>Total</b>	<b>32.0</b>	<b>36.5</b>	<b>44.8</b>	<b>49.3</b>	<b>52.5</b>	<b>28.3</b>	<b>25.1</b>	<b>13%</b>

## Revenue Split by Product



\* Reading Eggs includes revenue on sale of Mathseeds (3<sup>rd</sup> party product)

\*\* Other Revenue includes copyright fees, workbook sales and sponsorships

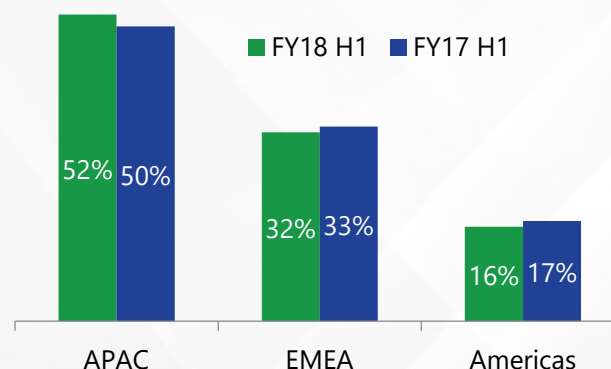
# Licences by Geography and Product



## Licences by Geography

000s	FY13	FY14	FY15	FY16	FY17	FY18 H1	FY17 H1	Growth
APAC	2,496	2,486	2,627	2,664	2,704	2,816	2,807	0%
EMEA	877	1,295	1,498	1,660	1,737	1,689	1,853	(9%)
Americas	358	662	903	1,026	1,001	828	948	(13%)
<b>Total</b>	<b>3,731</b>	<b>4,443</b>	<b>5,028</b>	<b>5,350</b>	<b>5,442</b>	<b>5,333</b>	<b>5,608</b>	<b>(5%)</b>
Legacy contract*	128	185	185	185	0	0	0	0%
Into Science**	4	37	99	117	85	61	108	(44%)
<b>Total</b>	<b>3,863</b>	<b>4,665</b>	<b>5,312</b>	<b>5,652</b>	<b>5,527</b>	<b>5,394</b>	<b>5,716</b>	<b>(6%)</b>

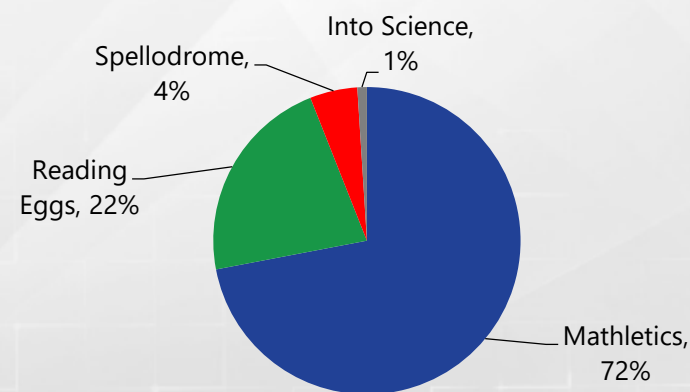
## Licences split by Geography



## Licences by Product

000s	FY13	FY14	FY15	FY16	FY17	FY18 H1	FY17 H1	Growth
Mathletics	2,802	3,300	3,606	3,818	3,924	3,825	4,053	(6%)
Reading Eggs***	651	849	986	1,073	1,129	1,195	1,137	5%
Spellodrome	278	294	436	459	389	312	418	(25%)
<b>Total</b>	<b>3,731</b>	<b>4,443</b>	<b>5,028</b>	<b>5,350</b>	<b>5,442</b>	<b>5,332</b>	<b>5,608</b>	<b>(5%)</b>
Legacy contract*	128	185	185	185	0	0	0	0%
Into Science**	4	37	99	117	85	61	108	(44%)
<b>Total</b>	<b>3,863</b>	<b>4,665</b>	<b>5,312</b>	<b>5,652</b>	<b>5,527</b>	<b>5,393</b>	<b>5,716</b>	<b>(6%)</b>

## Licences split by Product



\* Legacy Middle East contract for Mathletics licences  
 \*\* Into Science product not actively sold from February 2017  
 \*\*\* Reading Eggs includes licences on sale of Mathseeds (3<sup>rd</sup> party product)

# Statutory EBITDA



## Reconciliation of Segment EBITDA to Statutory EBITDA

\$M	FY18 H1	FY17 H1	Mvmt	Growth
<b>APAC EBITDA</b>	<b>13.9</b>	<b>11.5</b>	<b>2.4</b>	<b>21%</b>
Less : Corporate Costs and Development	(8.2)	(6.5)	(1.7)	26%
Add : Intersegment royalties	3.9	3.6	0.3	8%
<b>Statutory EBITDA</b>	<b>9.6</b>	<b>8.6</b>	<b>1.0</b>	<b>12%</b>
<b>EMEA EBITDA</b>	<b>3.8</b>	<b>3.6</b>	<b>0.2</b>	<b>6%</b>
Less : Intersegment Royalties	(2.4)	(2.3)	(0.1)	4%
<b>Statutory EBITDA</b>	<b>1.4</b>	<b>1.3</b>	<b>0.1</b>	<b>8%</b>
<b>Americas EBITDA</b>	<b>0.5</b>	<b>(0.3)</b>	<b>0.8</b>	<b>267%</b>
Less : Intersegment Royalties	(1.5)	(1.3)	(0.2)	15%
<b>Statutory EBITDA</b>	<b>(1.0)</b>	<b>(1.6)</b>	<b>0.6</b>	<b>(38%)</b>
<b>Group Statutory EBITDA</b>	<b>10.0</b>	<b>8.3</b>	<b>1.7</b>	<b>20%</b>
Add : Share of Profit	0.3	0.5	(0.2)	(40%)
<b>Underlying Core EBITDA</b>	<b>10.3</b>	<b>8.8</b>	<b>1.5</b>	<b>20%</b>

Statutory EBITDA as disclosure in Note 3 of Financial Report as at 31 December 2017

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