

Half Year Results

2018

Andrew Wood, CEO



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HY2018 summary

Our strategy is delivering results

\$2,310.1m

Aggregated revenue

+6.7% growth from PCP

UK Acquisition

exceeding targets

2.1x

Leverage

June 2017: 2.4x

\$78.2m

Underlying NPAT

+37.0% growth from PCP

\$44.3m

Operating cash flow vs (\$84.8m) in PCP

\$6.0b

Backlog

17.6% growth from Jun 17

Reinstating dividend **10.0 cents per share**



Improved financial metrics

- Revenue growth from UK acquisition
- Cost reductions proven sustainable
- Improved EBIT and NPAT margins



Strengthened balance sheet

- Cash flow of \$44.3m (vs outflow of \$84.8m PCP)
- Gearing 26.1%, leverage 2.1x
- Refinanced core USD700m debt facility



Backlog increased

- Hydrocarbons led, across all geographies
- Driven by brownfield projects



UK acquisition exceeding targets

Funded by successful capital raise

Overview

HY2018 achievements



Financial results

- Aggregated revenue grew by 7% from PCP
- EBIT and NPAT growth
- Cash flow improved
- Strengthened balance sheet metrics
- New USD700m multi currency debt facility in place
- UK Integrated Solutions (IS) acquisition exceeding targets
- Successful acquisition capital raise



Operating Parameters

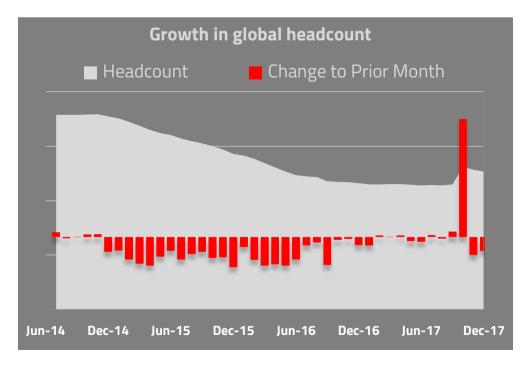
- Utilization remains on target
- \$500m cost out program proven sustainable

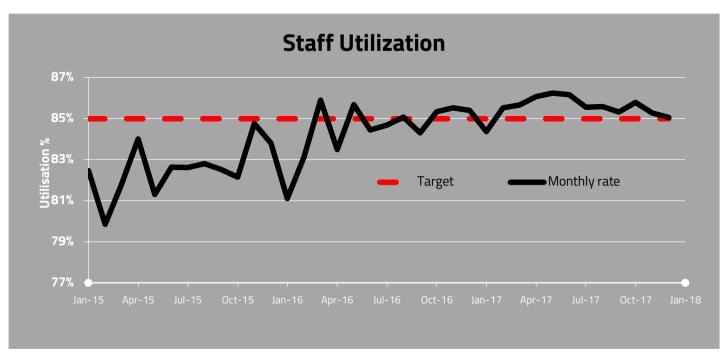


Operational highlights

- Increased backlog
- UK IS acquisition integration progress ahead of expectations

Headcount stabilizing – above staff utilization target



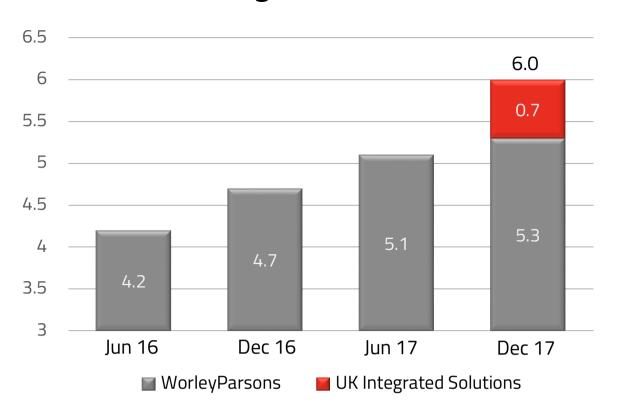


- Headcount growth from UK IS acquisition
- Reduction in WorleyParsonsCord due to project completions before ramp up of new secured contracts
- Staff utilization remains on target

Maintained presence in 42 countries

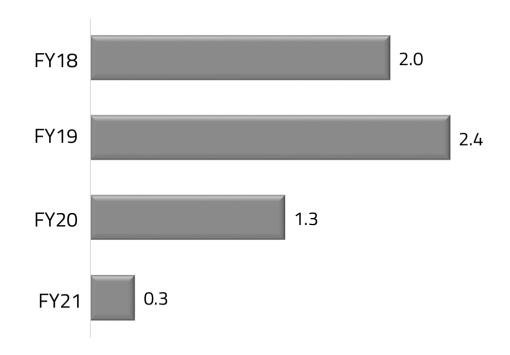
Backlog has increased

36 month backlog (\$b)



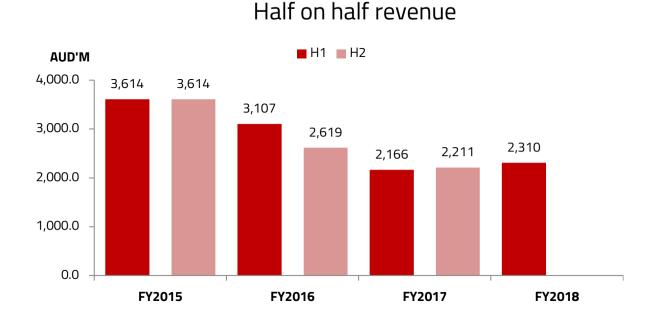
Approximate timing of backlog (\$b)

Backlog as at 31 December 2017

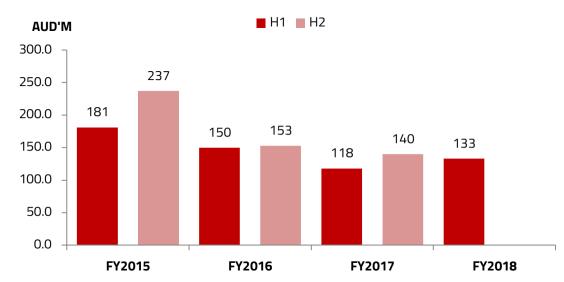


Aggregated revenue and underlying EBIT

Return to growth



Half on half underlying EBIT



- Markets stable with revenue and underlying EBIT growth on PCP from contribution of UK Integrated Solutions business
- On constant currency basis, 2% growth in revenue and 5% growth in underlying EBIT ex UK Integrated Solutions on PCP





UK Integrated Solutions

Acquisition update

UK Integrated Solutions Integration

Workstream	Progress	Achievements
Organization, Systems & Processes		Systems implementation on schedule
Synergy Realization Revenue		Assumed cost synergies delivered. More expected Customer feedback positive, market strategy being implemented
HSE		Alignment of HSE systems underway. Legacy systems being reviewed for roll out globally
Working Capital		Cash collection exceeding expectations
Strategy & Markets		Strategic plan to grow Integrated Solutions on back of expanded capability
Culture & People		Strong cultural alignment between organizations

UK Integrated Solutions

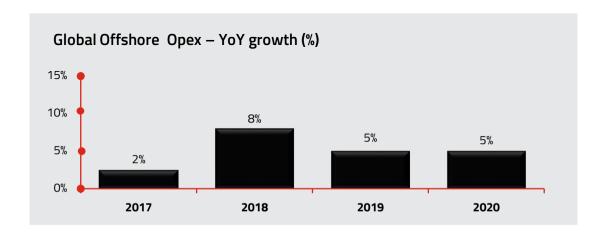
Contract wins in the business since acquisition

- Shell ONEgas EP&F (engineering, procurement and fabrication) contract extension
- Cygnus Alpha Compression Module for Engie
- Claire Ridge digital twin for BP
- Vorlich development subsea tie-back FEED for Ithaca
- Subsea tie-back FEED and detailed engineering design for a confidential new field development in the UK sector of the Northern North Sea.



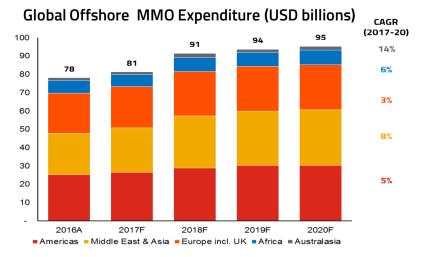
Offshore operational expenditure market

Offshore MMO market opportunity



- Customer opex continues to grow
- Global Maintenance, Modifications and Operations (MMO) market fundamentals are positive

Source: WorleyParsons, Douglas Westwood (2017): "World Offshore Maintenance, Modifications & Operations Market Forecast", Rystad D-Cube, accessed 9 January 2018, Wood Mackenzie (January 2018).

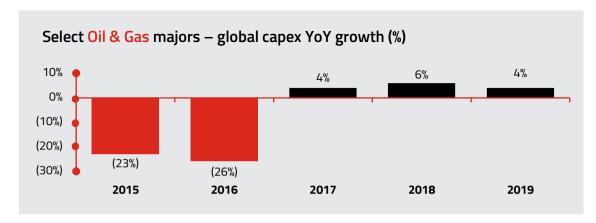


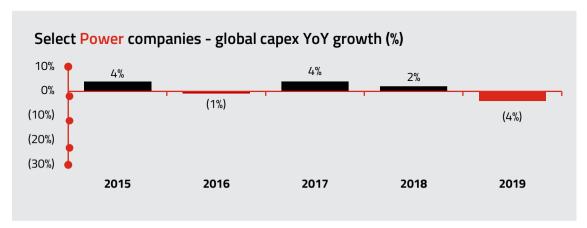
- WorleyParsons annualized offshore MMO revenue is now AUD1.0 billion
- Currently represents <1% of the global market with opportunities to increase our share

Source: Douglas Westwood (2017): "World Offshore Maintenance, Modifications & Operations Market Forecast"

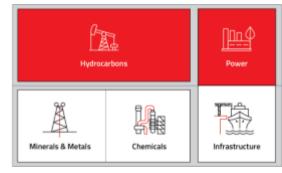
Strengthening customer capex budgets

Energy









Resources

- Trend continues to indicate increases in global hydrocarbons capex
- Recent increase oil price yet to flow through to expenditure plans
- 2018 capex still >40% below 2013 peak

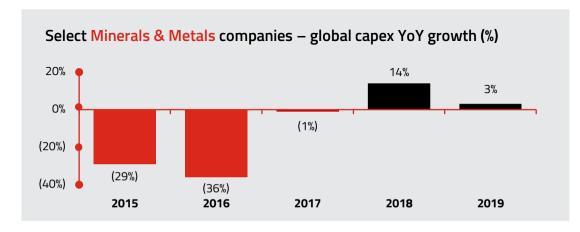
Source: FactSet as at 16 February 2018. - Broker consensus capex estimates for Anadarko Petroleum, BP, Canadian Natural Resources, Chevron, China Petroleum & Chemical, CNOOC, ConocoPhillips, Devon Energy, Eni, EOG Resources, ExxonMobil, Gazprom, Occidental Petroleum, Oil & Natural Gas Corp, PetroChina, Repsol, Rosneft, Royal Dutch Shell, Statoil, Suncor Energy, Surgutneftegas and Total.

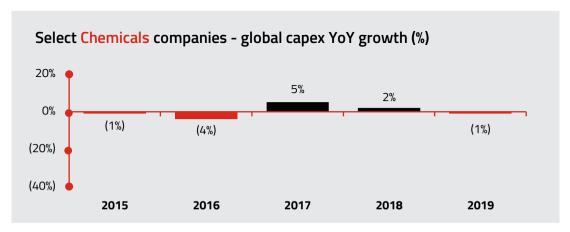
- Power company capex steady, with growth in renewables offsetting steep declines in coal
- Significant local variations due to nature of industry

Source: FactSet as at 7 February 2018. Broker consensus capex estimates for multiple utilities including companies such as AGL Energy, Calpine Corporation, Duke Energy, Electricite de France, Engie, PPL Corporation, Public Service Enterprise Group and Southern Company.

Strengthening customer capex budgets

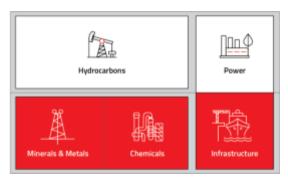
Resources







Resources



- Mining customers are indicating a return to spending
- Growth focused on studies and brownfield projects
- 2018 capex still >60% below 2013 peaks

Source: FactSet as at 16 February 2018. Broker consensus capex estimates for ALROSA, Anglo American, BHP Billiton, Fortescue Metals, Freeport-McMoRan, Fresnillo, Glencore, Norilsk Nickel, Norsk Hydro, Rio Tinto, South32, Southern Copper Corporation and Vale.

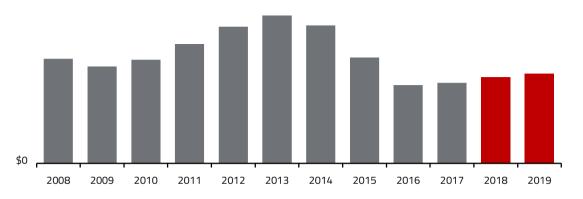
- Chemicals customers' capex has been more resilient
- Spending hotspots move between geographies and sub-sectors

Source: FactSet as at 16 February 2018. Broker consensus capex estimates for Arkema, BASF, Celanese, Chemours, Clariant, Dow Chemical Company, DuPont, Eastman Chemical Company, Evonik Industries, Lanxess, LyondellBasell Industries, Mitsui Chemicals, Sasol, Saudi Basic Industries, Shin-Etsu Chemical, Sinopec, Solvay and Sumitomo Chemical.

Energy and Resources

Markets at low point of cycle

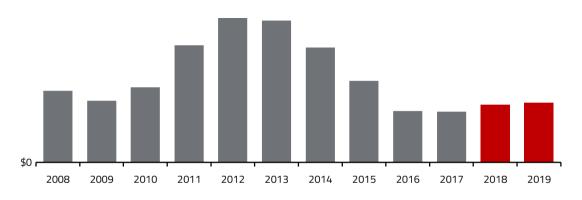
Hydrocarbons annual global capex



2018 capex >40% below 2013 peaks ... and below longer term market low point

Demand is increasing for both oil and gas, whilst existing fields continue to deplete, driving the need for increased medium term investment

Minerals & Metals annual global capex



2018 capex >60% below 2013 peaks ... and below longer term market low point

Demand for iron ore, fertilizers, and base metals including copper will drive the need for medium term investment

Strategic priorities gaining traction

Horizon 1 Core growth



Onshore Conventional



Offshore



Heavy Oil & Oil Sands

Horizon 2 Growth Potential



Chemicals & Petrochemicals (Europe)



Minerals & Metals



Power – Fossil (Middle East, Africa & SE Asia)



Saudi Arabia



Maintenance, Modifications and Operations (MMO)

Horizon 3

Emerging markets & products



New Energy



Digital (Internal and External)



Belt & Road Initiative

First Half highlights

- Offshore / MMO UK IS acquisition provides global position
- Heavy Oil and Oil sands return to growth in Canada
- Chemicals Europe Ludwigshafen office growing on new contracts
- Minerals & Metals increased front end activity seen in the business
- New Energy and Digital growing revenue and capabilities

Health Safety and Environment

Our safety performance

- Employee Total Recordable Case Frequency Rate (TRCFR) at Dec 2017 was 0.12 (June 2017: 0.08)
- Employee, Contractor & Subcontractor and Partner TRCFR at Dec 2017 was 0.16 (June 2017: 0.14)
- Increase in TRCFR due to higher incidence of hand and finger injuries

The Group's HSE Committee focus areas for FY2018

- HSE leadership workshops
- Focused campaigns in areas of high incidence such as hand and finger injuries
- Refresh of site pre-task risk assessment and conversation process
- Ongoing deployment of Fatal Risk Safeguards
- Program to reduce greenhouse gas emissions



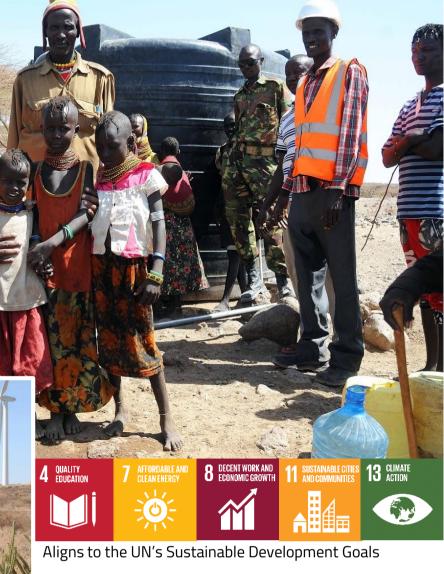
Economic and Social Progress

Bringing renewable power to more than one million Kenyan households

Lake Turkana Wind Power project, Africa's largest wind farm

Local employment with skills development and philanthropic community projects have been part of the sustained social impact from our involvement









Half Year Results 2018

Tom Honan Group Managing Director Finance, CFO

Statutory statement of financial performance

	31 December 2017 (\$m)	31 December 2016 (\$m)
REVENUE AND OTHER INCOME		
Professional services revenue	1,913.4	1,774.2
Procurement revenue	204.2	723.1
Construction and fabrication revenue	286.6	218.3
Interest income	2.8	3.2
Other income	2.4	3.3
Total revenue and other income	2,409.4	2,722.1
EXPENSES		
Professional services costs	(1,769.4)	(1,705.1)
Procurement costs	(201.1)	(714.3)
Construction and fabrication costs	(263.3)	(183.0)
Global support costs	(58.0)	(52.9)
Acquisition costs	(5.9)	-
Other costs	(5.5)	(24.7)
Borrowing costs	(32.3)	(33.0)
Total expenses	(2,335.5)	(2,713.0)
Share of net profit/(losses) of associates accounted for using the equity method	5.9	(2.5)
Income tax (expense) / benefit	(70.6)	3.7
Profit after income tax expense	9.2	10.3
PROFIT AFTER INCOME TAX ATTRIBUTABLE TO MEMBERS OF WORLEYPARSONS LTD	1.4	(2.4)
EARNINGS BEFORE INTEREST AND TAX	109.3	36.4

- Decrease in statutory revenue due to completion of Hebron project procurement revenue at nil margin
- Growth in professional services, construction and fabrication revenue
- \$58.2m one-off impact on tax expense from changes in US tax legislation

Reconciliation of statutory to underlying NPAT result

Adjusted for non-trading items

		HY2018(\$m)	HY2017 (\$m)
Statutory result		1.4	(2.4)
Additions (pre-tax)			
Other restructuring costs		5.5	23.4
Acquisition costs		5.9	-
Staff restructuring costs		-	32.8
Onerous lease contracts		12.2	22.6
Impairment of associate intangibles		-	2.3
Net loss on assets held for sale		-	0.4
	Sub-total additions	23.6	81.5
Tax effect of Additions		(5.0)	(22.0)
Impact on tax expense from changes in US tax legislation ¹		58.2	-
Underlying Net Profit After Tax ²		78.2	57.1

^{1.} Relates to a restatement of the value of WorleyParsons' deferred tax assets arising from the reduction in the US corporate tax rate from 35% to 21%. See page 45 for further detail.

^{2.} The underlying EBIT result excluded staff and other restructuring costs, acquisition costs, onerous lease contracts, impairment of associate intangibles, and net loss on assets held for sale. The underlying NPAT result excludes these items and the related tax effect, and also the impact on tax expense from changes in US tax legislation.

HY2018 key financials

Statutory Results	HY2018	HY2017	vs. HY2017
Total revenue (\$m)	2,409.4	2,722.1	(11.5%)
EBIT (\$m)	109.3	36.4	200.3%
Net profit after tax (\$m)	1.4	(2.4)	n/m
Basic EPS (cps)	0.5	(1.0)	n/m
Interim dividend (cps)	10	-	n/m
Operating cash flow	44.3	(84.8)	n/m
Underlying result	HY 2018	HY2017	vs. HY2017
Aggregated revenue ¹ (\$m)	2,310.1	2,165.7	6.7%
Underlying EBIT ² (\$m)	132.9	117.9	12.7%
Underlying EBIT margin	5.8%	5.4%	0.4pp
Underlying net profit after tax (\$m)	78.2	57.1	37.0%
Underlying NPAT margin	3.4%	2.6%	0.8рр
Underlying basic EPS (cps)	28.6	23.0	24.3%
Underlying operating cash flow	70.0	(7.0)	n/m

- Statutory revenue decrease due to completion of Hebron project and associated procurement revenue at nil margin
- Aggregated revenue increase driven by contribution from UK IS acquisition
- Improved underlying NPAT margin
- Positive operating cash flow

¹ Refer to slide 40 of the Supplementary slides for the definition of Aggregated revenue.

² The underlying EBIT result excluded staff and other restructuring costs, acquisition costs, onerous lease contracts, impairment of associate intangibles, and net loss on assets held for sale.

Segment result

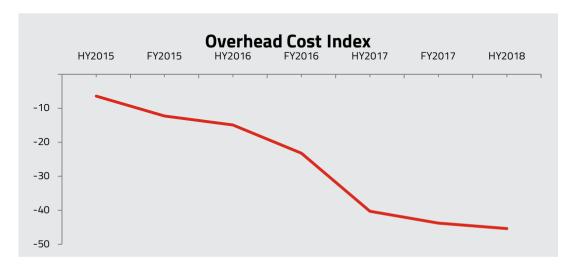
By business line

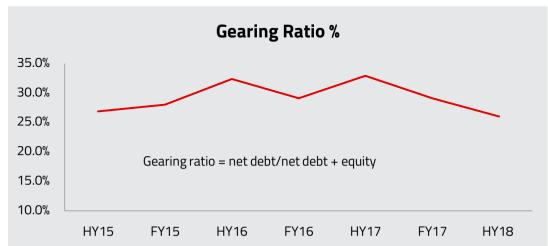
	HY 2018	HY 2017	vs. HY 2017
Aggregated Revenue (\$m)	2,310.1	2,165.7	6.7%
Services	1,215.8	1,358.7	(10.5%)
Major Projects and Integrated Solutions (MP&IS)	828.0	564.8	46.6%
Advisian	266.3	242.2	10.0%
Segment EBIT results (\$m)	201.1	177.1	13.6%
Services	114.4	120.0	(4.7%)
Major Projects and Integrated			
Solutions (MP&IS)	75.0	54.8	36.9%
Advisian	11.7	2.3	n/m
Segment EBIT margin results (%)	8.7%	8.2%	0.5 pp
Services	9.4%	8.8%	0.6 рр
Major Projects and Integrated Solutions	9.1%	9.7%	(0.6 pp)
Advisian	4.4%	0.9%	3.5 pp

- Services result impacted by reduction in US and reallocations to Major Projects in Saudi Arabia
- Major Projects and Integrated Solutions (MP&IS) growth from UK IS and WorleyParsonsCord
- Advisian improving, with investment continuing in New Energy and Digital Enterprise

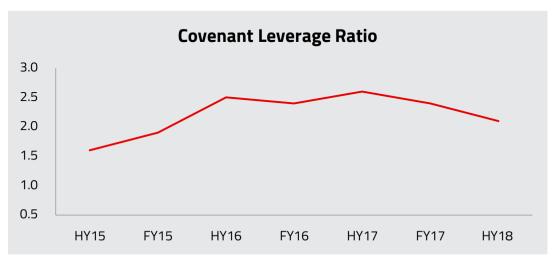
Key indicators

Trending in right direction













Half Year Results 2018

Capital management



Gearing metrics

Current balance sheet metrics

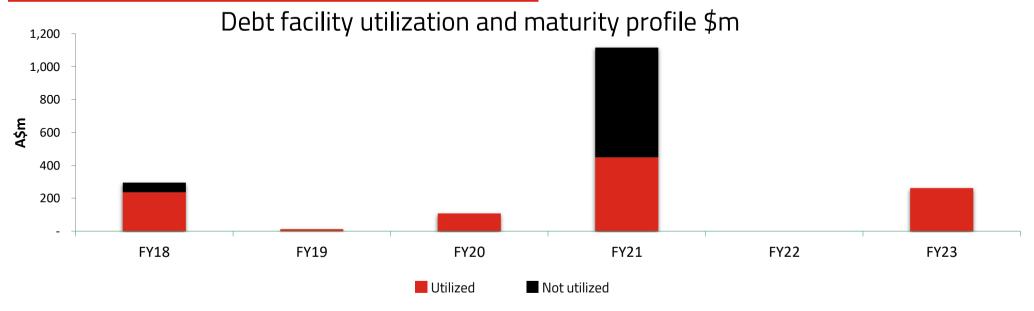
	HY2018	FY2017
Gearing ratio ¹ %	26.1%	29.1%
Facility utilization ² %	59.7%	60.0%
Average cost of debt %	4.9%	4.8%
Total liquidity³ (\$m)	958	981
Average maturity (years)	2.8	2.1
Interest cover ⁴	4.9x	4.3x
Net debt \$m	771.0	766.7
Net Debt/EBITDA ⁴	2.1x	2.4x

- 1. Net debt to net debt+equity
- 2. Loans, finance lease and overdrafts
- 3. Available facilities plus cash
- 4. As defined for debt covenant calculations

- Gearing at low point of target band of 25-35%
- More than \$900m liquidity
- Average maturity almost three years
- Leverage at lowest point for over two years

Liquidity

Core debt facility refinanced



- New facility consists of a USD700 million multi-currency facility maturing in December 2020
- Debt structure provides the Group with additional flexibility and liquidity to meet its working capital and strategic growth requirements. Provides headroom to cover US private placement notes maturing this financial year
- Terms similar to previous syndicated facility
- Maintain strong liquidity position and average tenor lengthened to almost three years
- Transaction led by Wells Fargo, HSBC and Standard Chartered





Half Year Results 2018

Outlook

Concluding remarks

Progress in last six months



- Revenue increased
- Costs maintained
- Margin improved
- Cash improved on PCP
- Backlog increased
- Refinanced core debt facility
- Acquired global leader in offshore MMO market
- Successful capital raise
- Integration of UK IS acquisition exceeding expectations
- Our markets are improving
- Business well positioned to capture future market upside

Group outlook



Market conditions have improved leading to stronger financial positions for energy and resources companies. We anticipate this will flow through to an increase in our activity levels in the medium term.

Our focus on costs continues, while ensuring the sustainability of the cost savings already achieved. The benefits of the overhead savings achieved in FY2017 will be reflected in FY2018 earnings. We also expect our balance sheet metrics to continue to improve.

With the financial results of the acquisition of UK Integrated Solutions coming through from November 2017, we expect a higher than normal weighting of earnings to the second half.

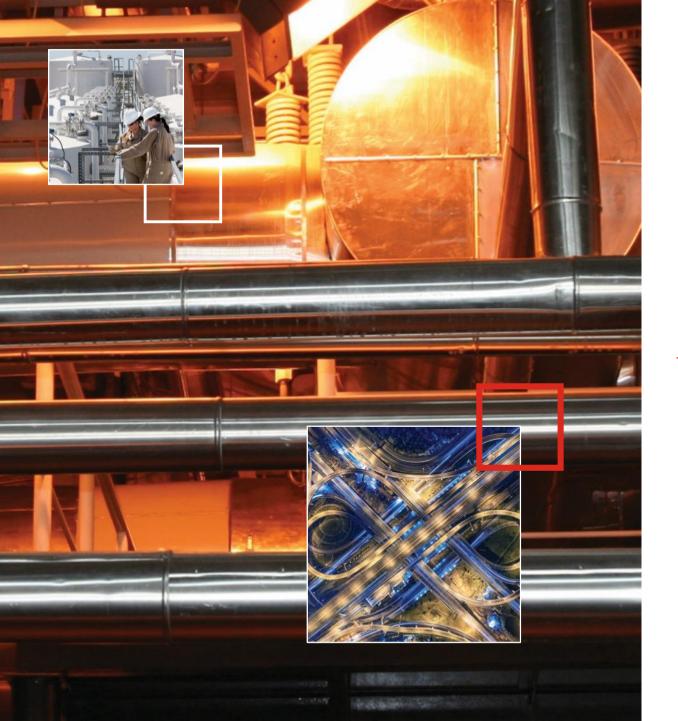
We help our customers meet the world's changing resources and energy needs

Half Year Results 2018

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Half Year Results 2018

Supplementary information



Segment result

By region

	HY 2018	HY 2017	vs. HY 2017
Aggregated Revenue (\$m)	2,310.1	2,165.7	6.7%
APAC	558.7	528.8	5.7%
EMEA	938.4	770.8	21.7%
AM	813.0	866.1	(6.1%)
Operational EBIT (\$m)	201.1	177.1	13.6%
APAC	49.6	42.4	17.0%
EMEA	78.9	86.1	(8.4%)
AM	72.6	48.6	49.4%
Operational EBIT (%)	8.7%	8.2%	0.5 pp
APAC	8.9%	8.0%	0.9 pp
EMEA	8.4%	11.2%	(2.8 pp)
AM	8.9%	5.6%	3.3 рр

- Revenue growth supported by UK IS and WorleyParsonsCord, offset by reductions in the US and South Africa
- APAC EBIT growth driven by Western Australia
- EMEA reduction due to lower gross margin on the back of lower project bonuses compared to PCP
- Broad margin improvement across US Services driving improved Americas EBIT

Segment result

By sector

	HY 2018	HY 2017	vs. HY 2017
Aggregated Revenue (\$m)	2,310.1	2,165.7	6.7%
Hydrocarbons	1,725.7	1,482.9	16.4%
Professional Services ¹	1,439.1	1,264.6	13.8%
Construction & Fabrication	286.6	218.3	31.3%
Minerals, Metals & Chemicals	214.1	226.7	(5.6%)
Infrastructure	370.3	456.1	(18.8%)
Operational EBIT (\$m)	201.1	177.1	13.6%
Hydrocarbons	158.0	137.7	14.7%
Professional Services	132.7	102.4	29.6%
Construction & Fabrication	25.3	35.3	(28.3%)
Minerals, Metals & Chemicals	16.3	3.2	409.4%
Infrastructure	26.8	36.2	(26.0%)
Operational EBIT (%)	8.7%	8.2%	0.5 pp
Hydrocarbons	9.2%	9.3%	(0.1 pp)
Professional Services	9.2%	8.1%	1.1 pp
Construction & Fabrication	8.8%	16.2%	(7.4 pp)
Minerals, Metals & Chemicals	7.6%	1.4%	6.2 pp
Infrastructure	7.2%	7.9%	(0.7 pp)

- Hydrocarbons revenue increase from UK IS, Kazakhstan and Cord, partially offset by lower revenues in the US, parts of the Middle East and a major project in Europe
- Infrastructure revenue lower in Saudi Arabia due to winding down of a major contract, and the nuclear sector
- Construction and Fabrication EBIT reduced due to absence of project close out bonuses in the period
- Infrastructure margins impacted by reduction in nuclear sector offset by stronger margins in Saudi Arabia and the US power sector

Global operations and employee numbers

Half year results 2018



Backlog has increased

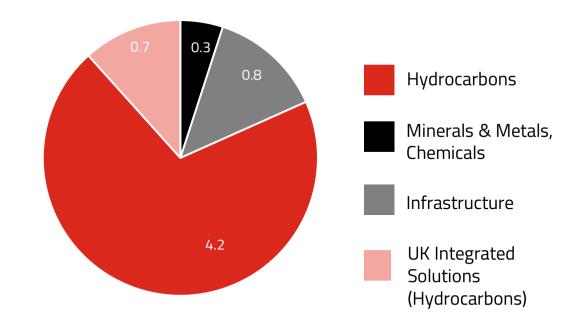
Backlog by region

as at 31 December 2017

Australia, Pacific, Asia, China (APAC) Americas (AM) Lurope, Middle East, Africa (EMEA) UK Integrated Solutions (EMEA)

Backlog by sector

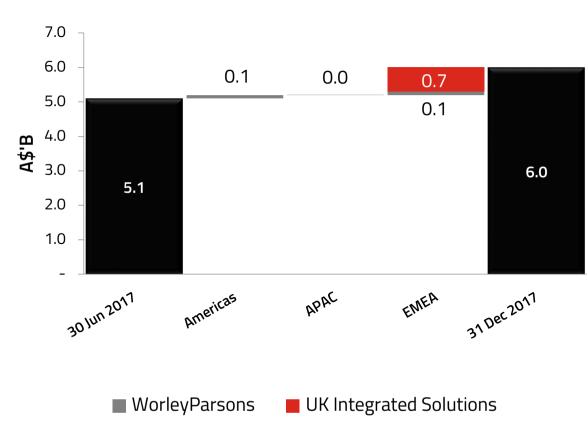
as at 31 December 2017



Backlog has increased

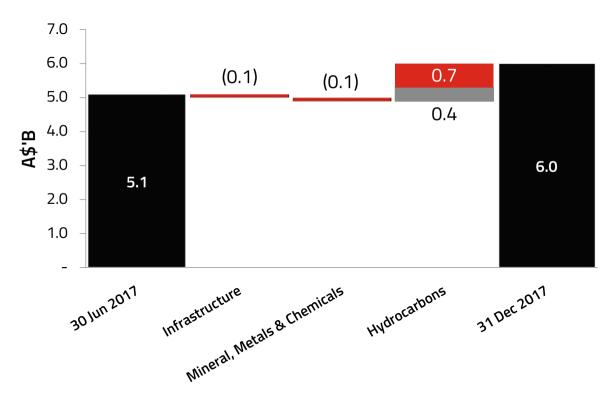
Backlog by region

as at 31 December 2017



Backlog by sector

as at 31 December 2017

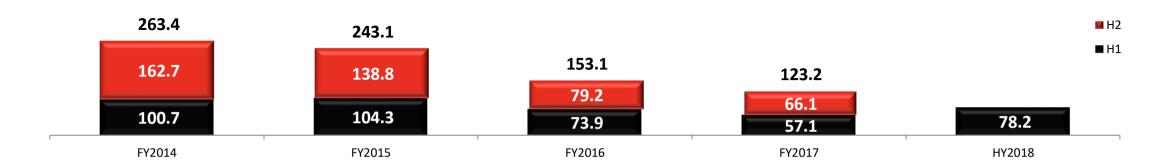


Underlying earnings profile

Group Underlying EBIT \$m

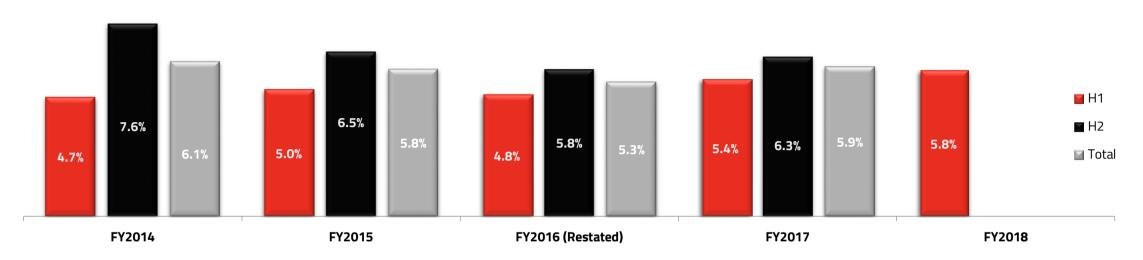


Group Underlying NPAT \$m

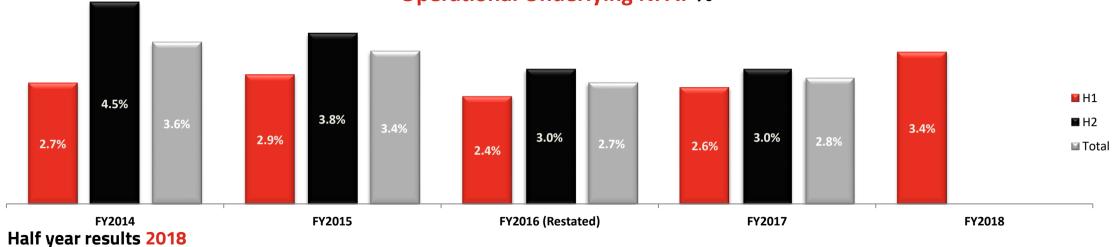


Margin profile

Operational Underlying EBIT %



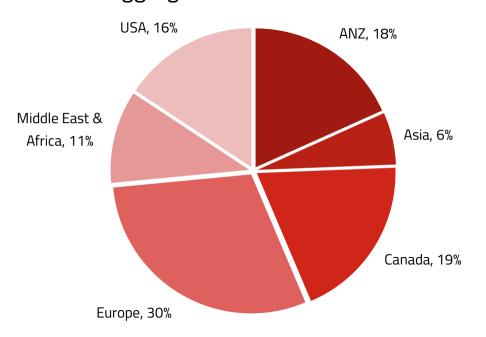




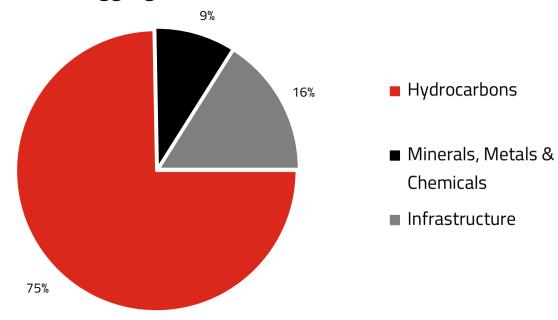
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Revenue split

Contribution to aggregated revenue (%)



Sector aggregated revenue (%)



 Contribution from Hydrocarbons and Europe increased as a result of UK IS acquisition

Revenue reconciliation

	HY2018 (\$m)	HY2017(\$m)	vs. HY2017
Revenue and other income	2,409.4	2,722.1	(11.5%)
Less: Procurement revenue at nil margin	(43.7)	(572.2)	(92.4%)
Less: Pass through revenue at nil margin	(138.8)	(100.3)	38.4%
Plus: Share of revenue from associates	86.0	119.3	(27.9%)
Less: Interest income	(2.8)	(3.2)	(12.5%)
Aggregated revenue*	2,310.1	2,165.7	6.7%
Professional services	1,860.6	1,793.2	3.8%
Construction and fabrication	286.6	218.3	31.3%
Procurement revenue at margin	160.5	150.9	6.4%
Other income	2.4	3.3	(27.3%)

^{*}Aggregated revenue is defined as statutory revenue and other income plus share of revenue from associates, less procurement revenue at nil margin, pass-through revenue at nil-margin and interest income. The Directors of WorleyParsons Limited believe the disclosure of the share of revenue from associates provides additional information in relation to the financial performance of WorleyParsons Limited Group.

EBIT reconciliation

	HY2018 (\$m)	HY2017 (\$m)
EBIT	109.3	36.4
Add: other restructuring costs	5.5	23.4
Add: acquisition costs	5.9	-
Add: staff restructuring costs	_	32.8
Add: onerous lease contracts	12.2	22.6
Add: impairment of associate intangibles	_	2.3
Add: net loss on sale of assets held for sale	_	0.4
Underlying EBIT*	132.9	117.9

^{*} The underlying EBIT result excludes staff and other restructuring costs, acquisition costs, onerous lease contracts, impairment of associate intangibles, and net loss on sale of assets held for sale.

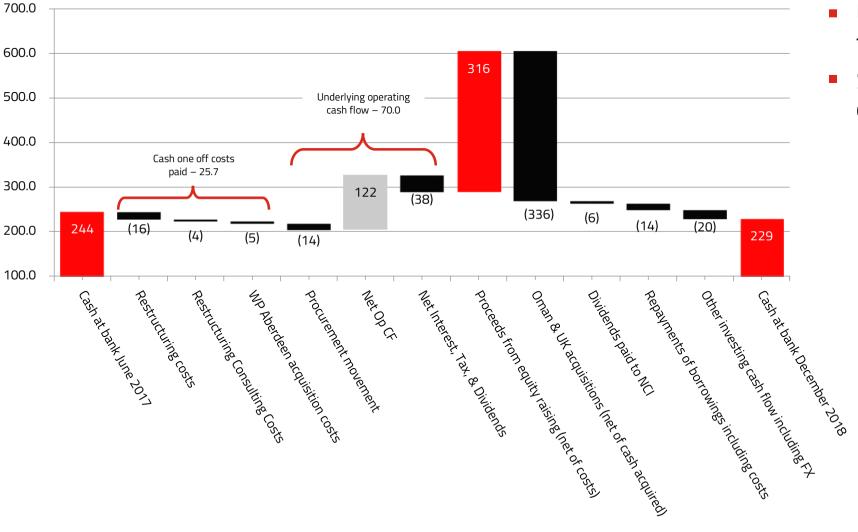
Cash flow

	HY2018 (\$m)	HY2017 (\$m)
EBIT	109.3	36.4
Add: Depreciation, amortization	36.6	40.3
Less: Interest and tax paid	(40.2)	(30.8)
Less: Working capital/other	(61.4)	(130.7)
Net cash inflow from operating activities	44.3	(84.8)
Cash restructuring costs paid	25.7	77.8
Underlying operating cash flow	70.0	(7.0)
Net procurement cash outflow	14.4	53.1
Underlying operating cash flow net of procurement cash flows	84.4	46.1

 Cash flow improved on better operating performance and lower restructuring costs

Cash flow

Bridge to cash balance



- Underlying operational cash flow \$70.0m
- \$25.7m of cash out for one off non-trading items

Liquidity and debt maturity

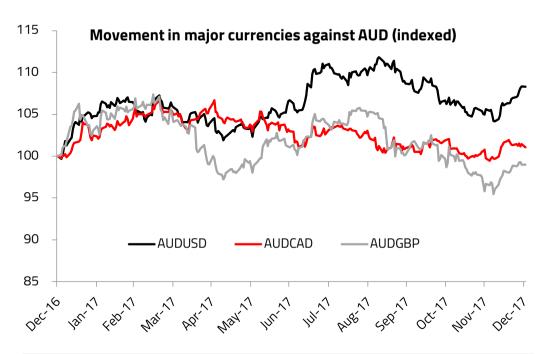
Liquidity Summary \$m	HY2018	FY2017	change
Loan, finance lease & overdraft facilities	1,805	1,835	(1.7%)
Less: facilities utilized	(1, 078)	(1,106)	(2.6%)
Available facilities	727	729	(0.3%)
Plus: cash	231	252	(8.3%)
Total liquidity	958	981	(2.4%)
Bonding facilities	1,164	1,117	4.2%
Bonding facility utilization	48%	51%	(3.0pp)

 Sufficient liquidity, bonding and debt facilities

US Tax Changes

- The charge to tax expense arose due to the reduction in the US Corporate tax rate from 35% to 21%
- This decrease in tax rate required a restatement of the value of all of WorleyParsons' deferred tax assets to the lower amount which lead to the charge to tax expense. These changes are not expected to increase the cash tax payable position of the Group for the year ended 30 June 2018
- Items that had given rise to material deferred tax assets included net operating losses, carried forward foreign tax credits, deferred interest expense and certain employee provisions
- Whilst the reduction in tax rate should ultimately lead to lower tax expense in the US group, the geographic diversity of the WorleyParsons Group is such that we do not anticipate there being a material reduction in the Group's effective tax rate going forward as a result of these changes
- WorleyParsons will continue to assess the impact of the various changes to the US rules on the Group and provide an update at year end
- Of the 42 countries where WorleyParsons has operations, only three have corporate tax rates higher than Australia

FX translation impact



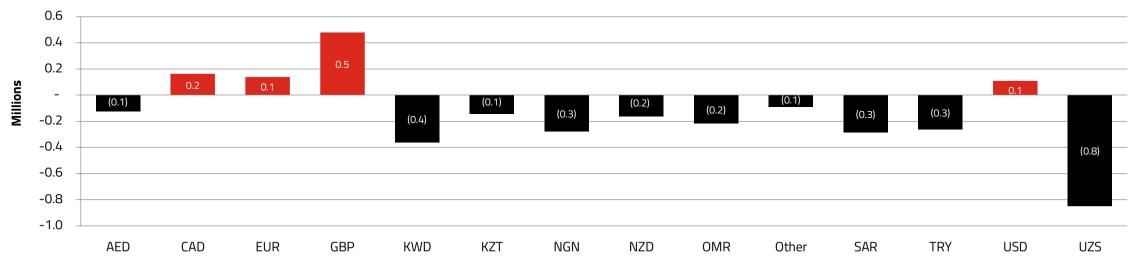
Currency	AUD \$m NPAT translation impact of 1c Δ
AUD:USD	(0.03)
AUD:GBP	0.11
AUD:CAD	0.01

Currency	Average exchange rate movement	Spot exchange rate movement	
BRL	1.3%	1.7%	
CAD	(1.1%)	(1.9%)	
CNY	1.7%	(2.3%)	
EUR	(3.5%)	(2.8%)	
GBP	0.2%	(1.8%)	
NOK	(0.4%)	(0.2%)	
SGD	1.6%	(1.6%)	
USD	3.2%	1.4%	
KZT	1.6%	4.4%	

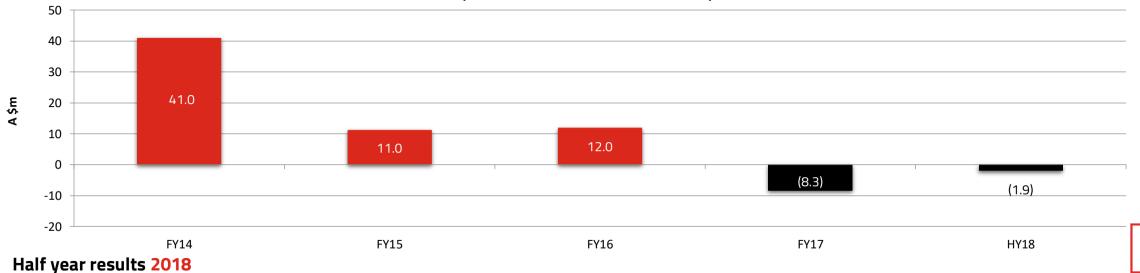
Currency	HY2018	HY2017	change
AUD:USD	77.9	75.5	3.2%
AUD:GBP	59.2	59.1	0.2%
AUD:CAD	98.4	99.5	(1.1%)

Foreign exchange

Impact total EBIT



Group EBIT FX Translation impact



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Acronyms

APAC – Australia Pacific Asia China

AM – Americas

CPS – Cents Per Share

EBIT – Earnings Before Interest and Tax

EBITDA – Earnings Before Interest and Tax, Depreciation

and Amortization

EMEA – Europe, Middle East and Africa

EPS – Earnings Per Share

FY - Financial Year

HSE – Health Safety and Environment

HY - Half Year

IS – Integrated Solutions

IT – Information Technology

MP&IS – Major Projects and Integrated Solutions

MMO – Maintenance, Modifications and Operations

NPAT – Net Profit After Tax

PCP – Prior corresponding period

TRCFR - Total Recordable Case Frequency Rate

UK IS – UK Integrated Solutions (formerly AFW UK)

UN – United Nations

YoY - Year on Year



WorleyParsons

resources & energy