





# FY17 financial highlights

Results in line with guidance

Revenue	4% to \$342.9m
Underlying EBITDA 1	4% to \$90.3m
Statutory NPAT	9% to \$44.0m (after NRIs)
FY17 Dividends	1% to 19.2cps
Leverage	1.1x Underlying LTM EBITDA



<sup>•</sup> Note: Percentage changes above are against the FY16 reported results

<sup>•</sup> Refer page 19 for Glossary of Key Terms





Largest and most complete national network of digital roadside format



Only national full motion video, audio enabled Outdoor network



Super 8s digitised to broaden digital reach beyond CBD and inner city areas



Increasing transparency with digital reporting







Proved the power of movement and longevity – Transit format

2 x MORE EFFECTIVE



Retained key contracts to continue to deliver a market-leading, diversified network



Delivering greater content integration opportunities with credible content partners



Associate with key landmark events that unite and impact all Australians





# High performance leadership team now in place



New team in place to support our next phase of growth







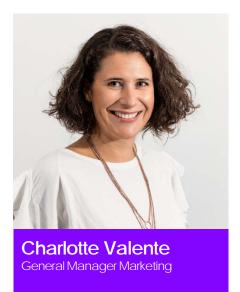
Chief Operating Officer



# High performance leadership team now in place



New team in place to support our next phase of growth











# Stabilise, refocus, win

### **APO** assets

- The best portfolio of assets across Australia and New Zealand
- Plenty of opportunities remain in our portfolio and other formats

## Sales

- Need to be 'audience led' rather than asset led
- Focus on winning back market share

## Costs

- Lean cost operator over last few years
- Investing in innovation and technology to drive revenue

## **Momentum**

 Regain business momentum



# Strategy going forward

**Transformation** 

**Innovation** 

**Acquisition** 



# Transformation

A brand refresh Sales Improved centric focus reporting Executive management restructure



# **Innovation**

Moving from asset led to audience led - Phase 1



- Online survey platform
- 220,000 Australian & New Zealand consumers
- Now live



- Leading data analytics platform
- Data sets includes: Westpac, World Smart, Helix Personas – Roy Morgan
- Deeper audience insights



# Acquisition & contracts

Retention first policy on renewals

Focus on new tenders and markets

M&A hunger for adjacent opportunities

M&A hunger for new opportunities



# Significant contract renewals











**Sydney Buses** 

Victorian Buses



**Sydney Trains** 

**XtrackTV** 

**Public Transport** Authority







vicroads

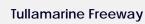


PTA (West Rail)

**Queensland Rail** 



Adelaide buses, trams & trains



Young & Jackson

Low contract renewal exposure in FY18 and FY19



# Contract renewal momentum continues in 2018

**Brisbane buses** 

**Transdev Melbourne** 

**Adelaide Airport** 









# **Environment, Social & Governance (ESG)**

Out-of-home market leading parental leave programme in place

- 14 weeks paid leave for the primary carer
- 4 weeks paid leave for the secondary carer
- Paid support and counselling services

Employee Assistance Programme (EAP) introduced

Carbon Neutral Certification received for 2018

Significant contributions to our community using our advertising assets

- Australia Olympic Committee official sponsor
- Invictus Games official sponsor
- Cannes Lions Festival Australian sponsor

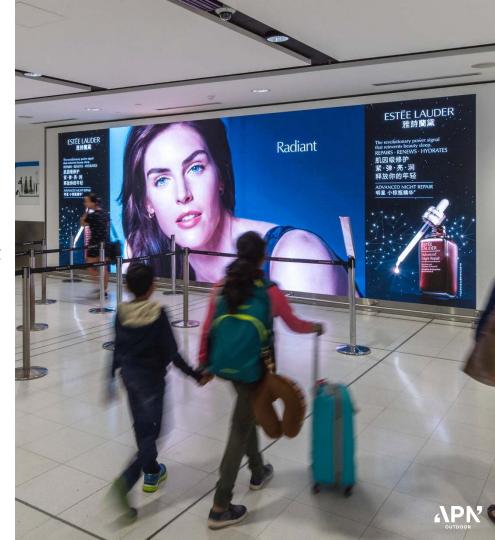
Reset of our mission and values for our people





# Trading update

- Year-to-date the out-of-home market remains robust
- Year-to-date trading at 20 April 2018 is in line with the Company's expectations
- Versus the prior corresponding period we expect
  - 1H18 revenue to be up low single digits
  - 1H18 revenue to be up mid single digits excluding Yarra Trams
- Low contract renewal exposure in FY18 and FY19
- APO will provide full year guidance with the HY results in August 2018



# Financial information notice

APN Outdoor's Financial Statements for the year ended 31 December 2017 are presented in accordance with Australian Accounting Standards and include certain non-IFRS financial information. This information has been included to allow investors to relate the performance of the business to measures used by Management and the Board to assess performance and make decisions on the allocation of resources.

Non-IFRS and Underlying measures have not been subject to audit or review.

Glossary			
EBIT	Earnings before interest and tax	NPAT	Net profit after tax
EBITDA	Earnings before interest, tax, depreciation and amortisation	NPATA	Net profit after tax before amortisation
LTM	Last twelve months	Underlying	Excludes NRIs
NRIs	Non recurring items	cps	Cents per share



# Important notice & disclaimer

- This presentation contains general information about the activities of APN Outdoor Group Limited (ACN 155 848 589) (APO or Company) which is current as at 20 April 2018. It is in summary form and does not purport to be complete. It presents financial information on both a statutory basis (prepared in accordance with Australian accounting standards which comply with the International Financial Reporting Standards) as well as information provided on a non-IFRS basis. This presentation is not a recommendation or advice in relation to APO or any product or service offered by APO's subsidiaries. It is not intended to be relied upon as advice to investors or potential investors, and does not contain all information relevant or necessary for an investment decision. It should be read in conjunction with APO's other periodic and continuous disclosure announcements filed with the Australian Securities Exchange, and in particular the Financial Report for the year ended 31 December 2017.
- No representation or warranty, express or implied, is made as to the accuracy, adequacy or reliability of
  any statements, estimates or opinions or other information contained in this presentation. To the maximum
  extent permitted by law, APO, its subsidiaries and their respective directors, officers, employees and agents
  disclaim all liability and responsibility for any direct or indirect loss or damage which maybe suffered by any
  recipient through use of or reliance on anything contained in or omitted with this presentation.
- No recommendation is made as to how investors should make an investment decision. Investors must rely on their own examination of APO, including the merits and risks involved. Investors should consult with their own professional advisors in connection with any acquisition of securities.
- The information in this presentation is for general information only. To the extent that certain statements
  contained in this presentation may constitute "forward looking statements" or statements about "future
  matters", the information reflects APO's intent, belief, or expectations at the date of this presentation.

- Subject to any continuing obligations under applicable law or any relevant listing rules of the Australian Securities Exchange, APO disclaims any obligation or undertakings to disseminate any updates or revisions to this information over time. Any forward looking statements, including projections, guidance on future revenues, earnings and estimates, are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. Forward looking statements involve known and unknown risks, uncertainties and other factors that may cause APO's actual results, performance or achievements to differ materially from any future results, performance or achievements expressed or implied by these forward looking statements. Any forward looking statements, opinions and estimates in this presentation are based on assumptions and contingencies which are subject to change without notice, as are statements about market and industry trends, which are based on interpretations of current market conditions. For example, the factors that are likely to affect the results of APO include, but are not limited to, general economic conditions in Australia and New Zealand, exchange rates, competition in the markets in which APO will operate and the inherent regulatory risks in the business of APO. Neither APO, nor any other person, gives any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward looking statements in this presentation will actually occur. In addition, please note that past performance is no quarantee or indication of future performance.
- This presentation does not constitute an offer to issue or sell, or solicitation of an offer to buy, any securities
  or other financial products in any jurisdiction. The distribution of this presentation outside Australia may be
  restricted by law. Any recipient of this presentation outside Australia must seek advice on and observe any
  such restrictions. This presentation may not be reproduced or published, in whole or in part, for any purpose
  without the prior written permission of APO.



