## 2018 Half Year Results Presentation

## 2018 Half Year Highlights

- Record statutory profit before tax $\$ 69.5 \mathrm{~m}$, up $2.1 \%$ on 1 H 17
- Record net profit after tax $\$ 53.7 \mathrm{~m}$, up $8.8 \%$ on 1 H 17
- Record statutory (basic) EPS of 27.7 cents, up $9.1 \%$ on 1 H 17
- Record fully franked interim dividend of 14.0 cents, up $3.7 \%$ on 1 H 17
- Record results from VIC / TAS Car Retailing segment and Truck Retailing
- QLD recorded improved profitability
- NSW / SA faced tougher trading conditions
- Strong balance sheet

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## Australian New Vehicle Sales - June YTD 2018

Total Australian Market Share by State
(VFACTS)


- New vehicle market up 1.0\%
- NSW down 2.7\%; NT down 0.4\%
- WA up $4.1 \%$; TAS up $4.0 \%$; VIC up $3.4 \%$; QLD up 2.7\%
- New vehicle market down $7.8 \%$ in July 18 with TAS the
only state with growth
- New vehicle market down $7.8 \%$ in July 18 with TAS the
only state with growth on


## APE Vehicle Sales 1H 2018

## APE New Vehicle Sales by State

 Total 31,397 + 0.9\% (5.2\% of National Market)

APE Used Retail Vehicle Sales by State Total 11,814-4.1\% (est. 1.0\% of National Market)

## 2018 Half Year Highlights - Financial

- Record statutory (basic) EPS of 27.7 cents, up $9.1 \%$ on 1 H 17
- Record fully franked interim dividend of 14.0 cents, up $3.7 \%$ on 1 H 17
- EBITDA $\$ 90.3 \mathrm{~m}$, up $1.6 \%$ on 1 H 17
- Underlying ${ }^{(1)}$ net profit before tax increased by $1.4 \%$ to $\$ 69.2$ million
- Cash flow from operations of $\$ 86.3 m$
- Continued financial strength and flexibility: - EBITDA/Interest cover 6.9 times (1H18)
- EBITDA/Interest cover 7.2 times (1H17)
(1) Underlying adjustments include Business acquisition costs $\$ 0.05 \mathrm{~m}$ (includes taxes, legal and other costs associated with Business acquisitions) and benefit from property revaluations $\$ 0.35 \mathrm{~m}$.

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## Financial Summary

| \$ Million | 1H18 | 1H17 | Change |  |
| :--- | :---: | :---: | :---: | :---: |
| Revenue | $2,097.5$ | $2,033.4$ | Up | $3 \%$ |
| EBITDA | 90.3 | 88.8 | Up | $2 \%$ |
| EBIT | 82.6 | 80.5 | Up | $3 \%$ |
| PBT | 69.5 | 68.1 | Up | $2 \%$ |
| PAT | 53.7 | 49.3 | Up | $9 \%$ |
| Cash from operating activities | 86.3 | 100.3 | Down | $-14 \%$ |
| NTA/share | 2.26 | 2.30 | Down | $-2 \%$ |
| Net gearing excluding bailment debt | $22.4 \%$ | $24.6 \%$ |  |  |

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## Balance Sheet - Summary

- New vehicle inventory funded by bailment debt
- Parts and most used vehicle inventory is balance sheet funded
- Increased investment in AHG to 25.8\% shareholding (YE17: 23.8\%), valued at \$244.3m
- Substantial property portfolio underwrites the company's financial position
- NTA decreased by 9.2\% to $\$ 2.26$ per share (YE17: \$2.49) due to lower value of AHG investment

| CA - CL | 69.6 |
| :--- | :---: |
| Freehold Property | 298.5 |
| Other Non Current Tangible Assets | 87.4 |
| Investments | 255.2 |
| Intangible Assets | 310.6 |
| Non Current Debt | $(254.3)$ |
| Other N/C Liabilities (Deferred tax, and provisions) | $(24.5)$ |
| Net Assets | $\mathbf{7 4 2 . 6}$ |

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## Earnings Per Share

## EPS Bridge



## Financial Trends - Underlying PBT

Financial Trends: Underlying PBT


* Operating Earnings is EBITDA Underlying excluding profitloss on sale of assets and from associates. It includes AHG dividend.
** PBT Underlying excludes business acquisition costs, GST tax refunds and fair value adjustments relating to freehold property assets, goodwill and investments


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## Financial Trends

## Operating Margin



## Financial Trends

## EPS Statutory (Basic)

■ June - first 6 months $\quad$ December - second 6 months


## Financial Trends

Dividend


## Segment Results

## Car retailing

Record results from VIC and TAS operations, QLD performed well, challenging market conditions impacted NSW and SA results.
Strong trading in parts and service businesses

## Truck retailing

Record results reflecting favourable market conditions. Improved profitability in new truck and strong trading in service business

## Property

Recorded gain on sale of non-core property of $\$ 3.6 \mathrm{~m}$ vs $\$ 5.9 \mathrm{~m}$ in 1 H 17

## Investment

Dividend income, recorded gain on investment sale of nil vs $\$ 2.1 \mathrm{~m}$ in 1 H 17


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## Outlook

- Implement new Risk Based Pricing (RBP) finance models from our multiple financiers
- Through superior process, procedures and training excel in RBP penetration
- Complete portfolio adjustments related to underperforming operations
- Continue to redevelop and reorganise our inner City Brisbane facilities to provide long term solutions for all stakeholders. These include the airport, satellites and shopping centres

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## Industry Flex Commission to Risk Based Pricing Starting Nov 2018



## The Result - UK and USA

## NADADATA

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New- and Used-Vehicle Consumer


Percentage of Vehicles Leased



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## BNE Auto Mall, Brisbane Airport



## Flexible Land and Building Portfolio

- 39 Properties (QLD / NSW / VIC / SA) owned
\$298m (35\%)
- 174 Leased Properties nationwide approx. value
- Average lease expiry
- (Adjusted to reflect \$ value) Average lease expiry
\$549m (65\%)
3 years 6 months
3 years 6 months
- Automotive retailing will adapt over the coming decades to accommodate a greater proportion of electric vehicles and then eventually more autonomous vehicles
- Along with the industry product changes, the private and business consumer (guest) needs and expectations will continue to evolve
- AP Eagers is extremely well placed due to its flexible land and buildings portfolio both owned and leased, coupled with its experience in shopping centres, to adjust if automotive retailing requires a different physical presence in 2025 and beyond

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## AHG Investment

- $85,703,588$ shares (25.8\%) valued at $\$ 244.3 m$ at $\$ 2.85$ (30/06/18)
- Unrealised revaluation loss of $\$ 65.7 \mathrm{~m}$ in investment segment $\$ 2.85$ (Jun18) vs $\$ 3.64$ (Dec17)
- 6.7 m new shares acquired in 1 H 18 costing $\$ 22.5 \mathrm{~m}$ plus 1.4 m new shares acquired commencing 2 July 2018 costing $\$ 3.7 \mathrm{~m}$
- 2018 Fully Franked after tax dividends - Mar \$7.9m (2017 \$7.2m)

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## Appendix

## A.P. Eagers

## COMPANY PROFILE

## AP Eagers Today (June 2018)

- 105 year old automotive retail group founded in 1913
- 61 years as a listed public company - dividend paid every year
- A.P. Eagers owns $\$ 298$ of prime real estate
- Represents all 20 of the top 20 selling vehicle brands in Australia and 32 car brands in total along with 11 truck / bus brands
- 4,354 employees 140+ dealership locations in QLD, NT, NSW, VIC, TAS and SA
- $25.8 \%$ ownership of Automotive Holdings Group (\$244.3m*)
- $7.8 \%$ ownership of Cox Automotive Australia (\$10.4m*)

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## AP Eagers Volume Car Brands

Represents all 10 of the top 10 selling volume car brands in Australia

## ©TOYOTA

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## AP Eagers Luxury＊Car Brands

Represents 9 of the top 10 selling luxury car brands in Australia


Mercedes－Benz



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## AP Eagers Truck and Bus Brands

## ISUZU <br> TRUCKS


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## Revenue by State / \% of group Revenue



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## Income Opportunity Franchised Dealership



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VEHICLE SERVICE: - Value add products i.e. Tyres, wheel alignments batteries wiper blades.
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VEHICLE REPAIR: - Warranty (Manufacturer pays) and Non Warranty (Customer pays)

- Internal reconditioning of Used Cars

PARTS SALES: - Internal (Service, warranty repair, non-warranty repair, accessories)

- External (Retail - dealership direct to customer)
- External (Wholesale / Trade - large distribution centres deliver to customers)
- Hard parts (Panel) + Mechanical parts


## TARGET BASED <br> - Volume, Market Share, Franchise Standards, Customer Satisfaction INCENTIVES:

