



APN

1H18

Results

Thursday 23 August 2018

APN'  
OUTDOOR



# Agenda

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1H18 highlights

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1H18 financial results

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Contract renewals

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Contract wins

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Data and analytics

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Trading update

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JCDecaux transaction

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Summary

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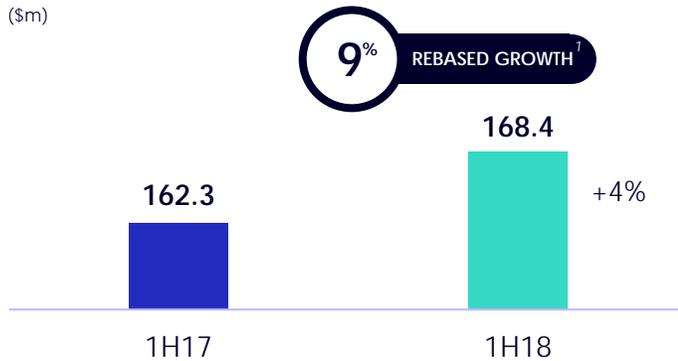
# 1H18 highlights

- Established a refocussed sales centric approach to the APO business
- High performance executive team and culture put in place
- Successful renewal of existing contracts
- Multiple new contract wins
- Data and analytics capability launched
- Sales momentum continuing in 2H18
- Out-of-home advertising continues to perform well
- Board recommended offer from JCDecaux to acquire APO via Scheme of Arrangement

# 1H18 financial results

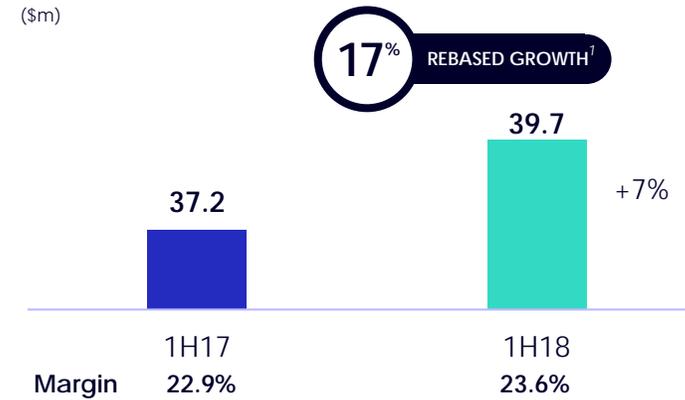
## Revenue

(\$m)



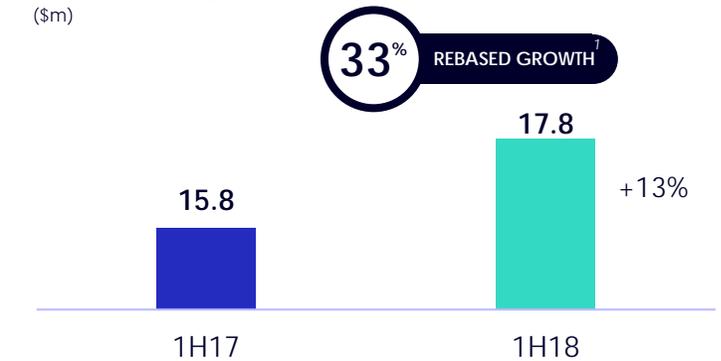
## Underlying EBITDA<sup>2</sup>

(\$m)



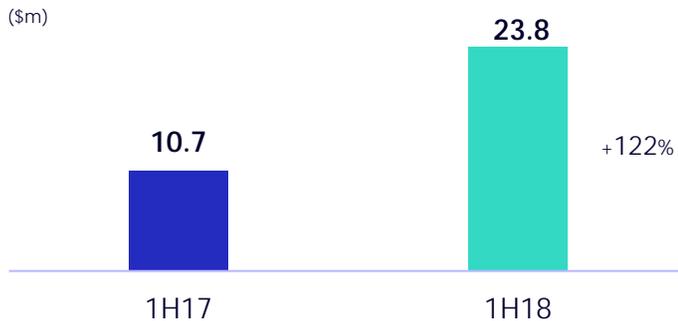
## Statutory NPAT

(\$m)



## Underlying FCF<sup>2,3</sup>

(\$m)



## Leverage

TIMES



## Interim dividend

PER SHARE

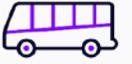


<sup>(1)</sup>Rebased for the Yarra Trams contract loss and the timing impact from adoption of AASB 15 Revenue from Contracts with Customers

<sup>(2)</sup>Underlying results exclude NRIs as presented at Appendix B

<sup>(3)</sup>Free cash flow (FCF) is operating cash flow less capital expenditure and investment outflows and excludes NRIs – refer to slide 8 for further detail

# Revenue by format

\$ millions		1H18		%	Rebased <sup>1</sup> %	Comment
Billboards		92.9		10%		Billboard format continues to grow through digital investment
Transit		44.5		(6%)	 15%	Strong result as 1H17 includes ~\$8.4m of Yarra Trams revenue
Airports		19.3		2%		Airport result improving and will benefit from Sydney Airport T3 win into FY19
Rail		11.7		1%		XtrackTV network complete in FY17 and continues to gain traction
<b>Total revenue</b>		<b>168.4</b>		<b>4%</b>	 <b>9%</b>	
Classic		97.4		(5%)	 4%	~\$1.3m classic revenues converting to digital revenue
Digital		71.0		18%		134 Large Format Digital panels across ANZ
<b>Total revenue</b>		<b>168.4</b>		<b>4%</b>	 <b>9%</b>	

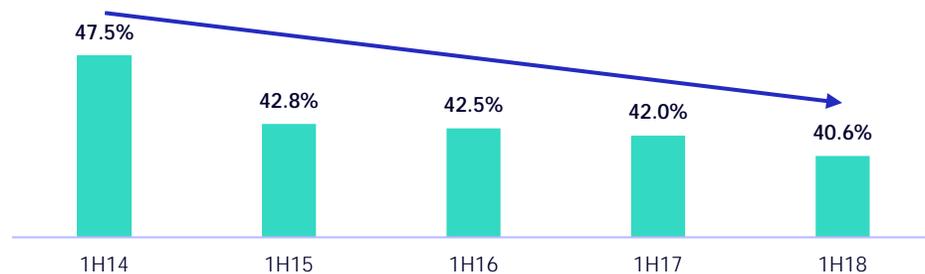
<sup>(1)</sup>Rebased for the Yarra Trams contract loss and the timing impact from adoption of AASB 15 Revenue from Contracts with Customers

# Gross margin

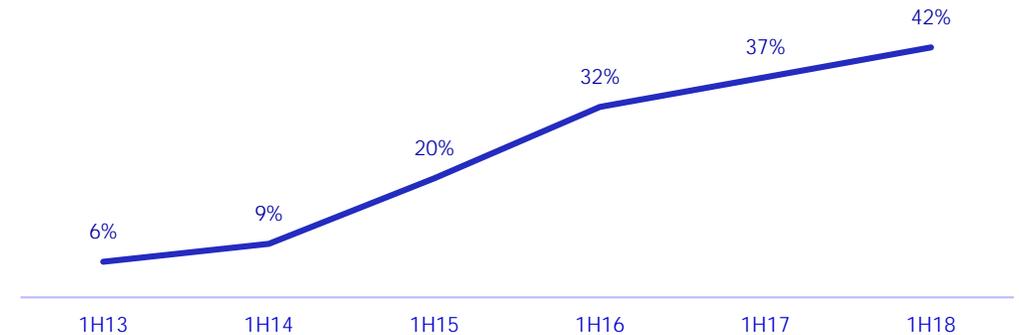
\$ millions	1H18	1H17	Change	1H17 Rebased <sup>1</sup>	Change
Revenue	168.4	162.3	4%	154.7	9%
Rent	(68.3)	(68.2)	0%	(65.7)	(4%)
Sales and marketing	(19.9)	(17.6)	(13%)	(17.7)	(12%)
Other	(16.7)	(17.1)	2%	(15.3)	(9%)
Total Direct costs	(104.9)	(102.9)	(2%)	(98.7)	(6%)
Gross Margin	63.5	59.4	7%	56.0	13%
Gross Margin %	37.7%	36.6%		36.2%	

- Gross margin growth of 1 percentage point
- Sales and marketing investment driving revenue growth
- Digital revenue growth of 18%

## Rent as a % of revenue



## Digital revenue %



<sup>(1)</sup>Rebased for the Yarra Trams contract loss and the timing impact from adoption of AASB 15 Revenue from Contracts with Customers

# Overhead costs – investing in people and technology

\$ millions	1H18	1H17	Change
Staff costs	15.0	14.2	6%
Marketing	2.1	1.6	31%
Other	6.7	6.4	5%
<b>Overheads<sup>1</sup></b>	<b>23.8</b>	<b>22.2</b>	<b>7%</b>

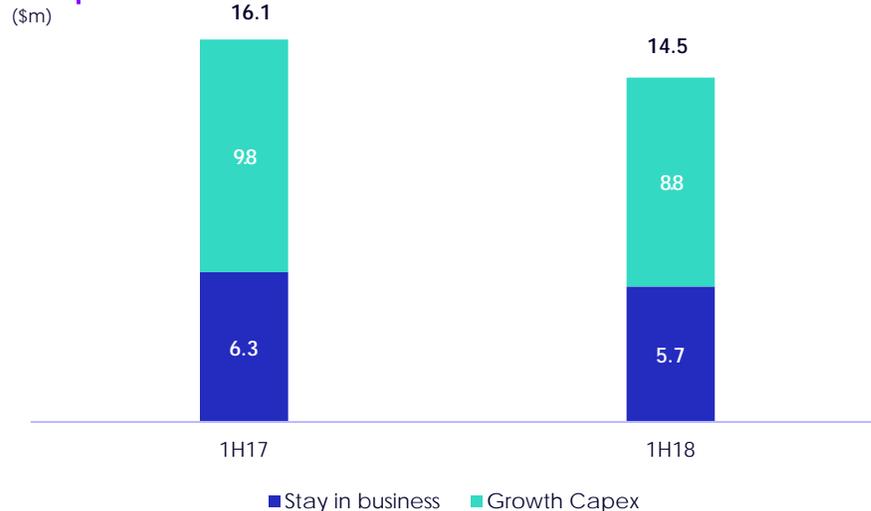
- New senior appointments and restructured executive team
- Refreshed APN Outdoor brand implemented in 1H18
- Data technology initiatives commenced in 1H18
- Cost growth of 7% consistent with February 2018 guidance

(1) Underlying results exclude NRIs as presented at Appendix B

# Capital expenditure

- Total capex of \$14.5m in 1H18 includes 9 new large format digital billboards built (1H17:16 builds)
- Total large format digital billboards of 134 across Australia and New Zealand

## Capex and investments



# Cash flow

\$ millions	1H18	1H17
Underlying EBITDA <sup>1</sup>	39.7	37.2
Working capital & non – cash items	13.1	10.5
Interest	(2.2)	(1.4)
Tax payments	(12.3)	(19.5)
<b>Operating cash flow<sup>1</sup></b>	<b>38.3</b>	<b>26.8</b>
Capex and investments	(14.5)	(16.1)
<b>Free cash flow before NRIs</b>	<b>23.8</b>	<b>10.7</b>
Non-recurring items	(2.3)	(1.5)
<b>Free cash flow after NRIs</b>	<b>21.5</b>	<b>9.2</b>

- Positive working capital consistent with business seasonality
- \$2.3m of non-recurring items paid predominately related to corporate activity
- Free cash flow excluding NRIs of \$23.8m

(1) Underlying results exclude NRIs as presented at Appendix B

# Balance sheet

\$ millions	30 Jun 2018	31 Dec 2017	Change
Cash	17.5	16.9	0.6
Other current assets	65.3	71.1	(5.8)
Property, plant and equipment	113.2	106.8	6.4
Intangible assets and goodwill	255.4	255.5	(0.1)
Other financial assets	2.8	2.8	-
Current tax asset provisions	4.3	0.2	4.1
<b>Total assets</b>	<b>458.5</b>	<b>453.3</b>	<b>5.2</b>
Trade and other payables	(35.1)	(25.3)	(9.8)
Current tax provisions	(0.4)	(1.4)	1.0
Payables and provisions	(4.1)	(4.1)	-
Borrowings	(115.0)	(114.8)	(0.2)
Other non-current liabilities	(28.4)	(28.3)	(0.1)
<b>Total liabilities</b>	<b>(183.0)</b>	<b>(173.9)</b>	<b>(9.1)</b>
<b>Net assets</b>	<b>275.5</b>	<b>279.4</b>	<b>(3.9)</b>
<b>Credit metrics</b>			
Net debt <sup>1</sup>	98.2	98.9	(0.7)
Net debt <sup>1</sup> / Underlying LTM EBITDA <sup>2</sup>	1.1x	1.1x	-

- Conservative balance sheet
- Cash available and undrawn debt of ~\$76.0m
- Leverage remains at a conservative level allowing for future investments

1.1x Net debt / Underlying LTM EBITDA

(1) Net debt excludes borrowing costs and interest rate swaps

(2) Underlying results exclude NRIs as presented at Appendix B

# Contract renewals



Sydney Trains



Brisbane Buses



Adelaide & Parafield Airport



XtrackTV



Transdev Buses – VIC



Young & Jackson



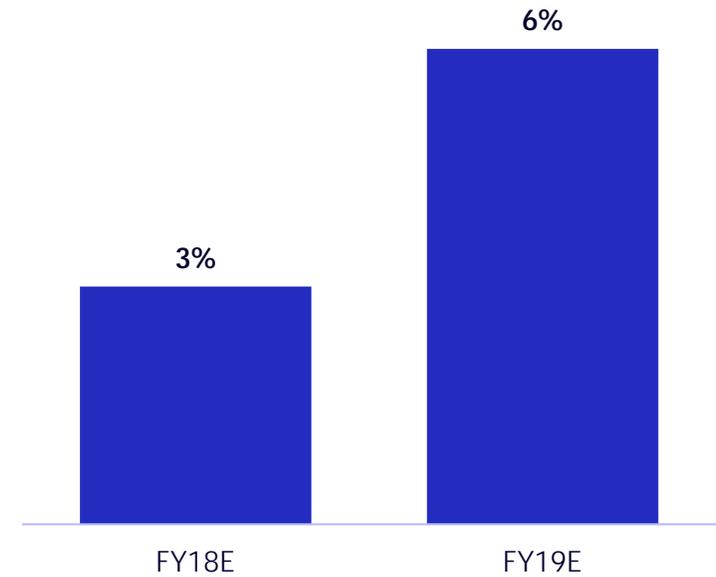
RMS – Billboards



Christchurch Airport

## Major contract tenures

Low % of contract renewals in FY18 and FY19.





# Contract wins



## RMS

- 50 large billboards with a potential for 22 digital conversions
- A further potential for 34 greenfield digital sites



## Vic Roads

- Princes Freeway and Western Freeway – potential for 10 greenfield sites consisting of 4 digital and 6 static billboards



## QFES

- 5 large format digital opportunities
- 4 new high quality static billboards (3 greenfield)



# Contract wins



## Queenstown Airport

- Significant asset upgrade to digital
- Important and growing South Island Airport to add to Auckland and Christchurch airports



## Sydney Airport

- APO to take over Qantas T3 Terminal (including external)
- Renewal of T1 and T2 and addition of T3 until 2025



Tullamarine Fwy, VIC



Tullamarine Fwy, VIC

# New digital sites



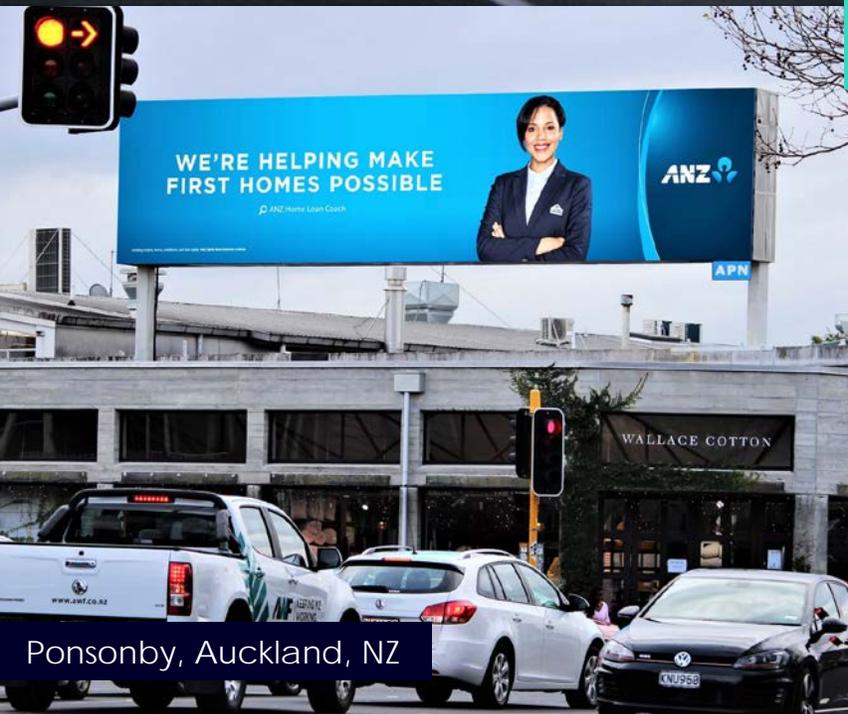
Tullamarine Fwy, VIC



Surfers Paradise, QLD



# New digital sites



# APN | DNA



Data



Insights



Assets

Owned and

controlled by us

# Dn'A phase 1

## Survey



## Segmentation



## Behaviour



## Geolocation



# Trading update and guidance

- Year-to-date trading at 23 August 2018 is in line with the Company's expectations
- 28 May 2018 guidance reaffirmed: FY18 underlying EBITDA of \$92m to \$96m<sup>1</sup>
- Overhead growth for FY18 is expected to be 6% - 8% reflecting a one off cost base reset to support growth
- Capital expenditure for FY18 is expected to be \$30m to \$35m reflecting growth capex requirements of new tender wins (previous: \$25m to \$30m)
- Low contract renewal exposure in FY18 and FY19

(1) Underlying results exclude NRIs as presented at Appendix B





# JCDecaux transaction

- APO and JCDecaux have entered into a scheme implementation deed for JCDecaux to acquire 100% of APO
- Recommended transaction by the APO Board of Directors with the \$6.70 all cash scheme consideration representing:
  - 18% premium to the 'undisturbed' closing price on 19 June 2018<sup>1</sup> of \$5.68
  - 26% premium to the 3-month volume weighted average price (VWAP) to 19 June 2018<sup>1</sup> of \$5.32
  - 34% premium to the 6-month VWAP to 19 June 2018<sup>1</sup> of \$5.01
  - Represents a 12.9x multiple of EV/EBITDA at the mid-point of guidance range
- Scheme cleared by ACCC. FIRB and NZ OIO approvals expected to follow
- Shareholder vote expected to be held in October
- Implementation on track for completion by the end of the year



# Summary

- Momentum across all parts of the business
- Strong earnings growth underpinned by solid revenue growth
- Key new contract wins and successful renewal of existing contracts
- Investment in innovation and people
- FY18 guidance reaffirmed
- JCDecaux acquisition proposal recommended<sup>1</sup> by APO Directors

(1) *In the absence of a superior proposal and subject to the Independent Expert concluding that the Scheme is in the best interests of APO shareholders*

# Appendix A Income statement (underlying)

\$ millions	1H18	1H17	Change	1H17 rebased <sup>2</sup>	Change
Revenue	<b>168.4</b>	162.3	4%	154.7	9%
Direct costs	<b>(104.9)</b>	(102.9)	2%	(98.7)	6%
<b>Gross margin</b>	<b>63.5</b>	59.4	7%	56.0	13%
<i>Gross Margin</i>	<b>37.7%</b>	36.6%		36.2%	
Overheads	<b>(23.8)</b>	(22.2)	7%	(22.2)	7%
<b>Underlying EBITDA <sup>1</sup></b>	<b>39.7</b>	37.2	7%	33.8	17%
<i>EBITDA Margin</i>	<b>23.6%</b>	22.9%		21.8%	
Depreciation & amortisation	<b>(8.3)</b>	(7.3)	14%	(7.3)	14%
<b>Underlying EBIT <sup>1</sup></b>	<b>31.4</b>	29.9	5%	26.5	18%
Net interest expense	<b>(2.5)</b>	(1.8)	39%	(1.8)	39%
<b>Underlying NPBT <sup>1</sup></b>	<b>28.9</b>	28.1	3%	24.7	17%
Tax expense	<b>(9.0)</b>	(8.2)	10%	(7.2)	25%
<b>Underlying NPAT <sup>1</sup></b>	<b>19.9</b>	19.9	0%	17.5	14%

- 4% revenue improvement resulting in 7% Underlying EBITDA growth
- Yarra Trams contract loss has been mitigated reflected in rebased revenue growth of 9%
- Gross margin improved to 37.7% driven by lower rent as a proportion of revenue
- Overheads increased by 7% consistent with guidance
- D&A reflects increased capex spend and asset acquisitions
- Interest reflects increased debt of ~\$8m YoY

(1) Underlying results exclude NRIs as presented at Appendix B

(2) Rebased for the Yarra Trams contract loss and the timing impact from adoption of AASB 15 Revenue from Contracts with Customers

# Appendix B Reconciliation

\$ millions	1H18	1H17
<b>Underlying NPAT <sup>1</sup></b>	19.9	19.9
Corporate transaction costs	(2.6)	(3.4)
Restructuring costs	(0.4)	-
Impairment of assets	-	(2.2)
<b>Gross non-recurring items</b>	<b>(3.0)</b>	<b>(5.6)</b>
Tax on non-recurring items	0.9	1.5
<b>Net non-recurring items</b>	<b>(2.1)</b>	<b>(4.1)</b>
<b>Statutory NPAT</b>	<b>17.8</b>	<b>15.8</b>

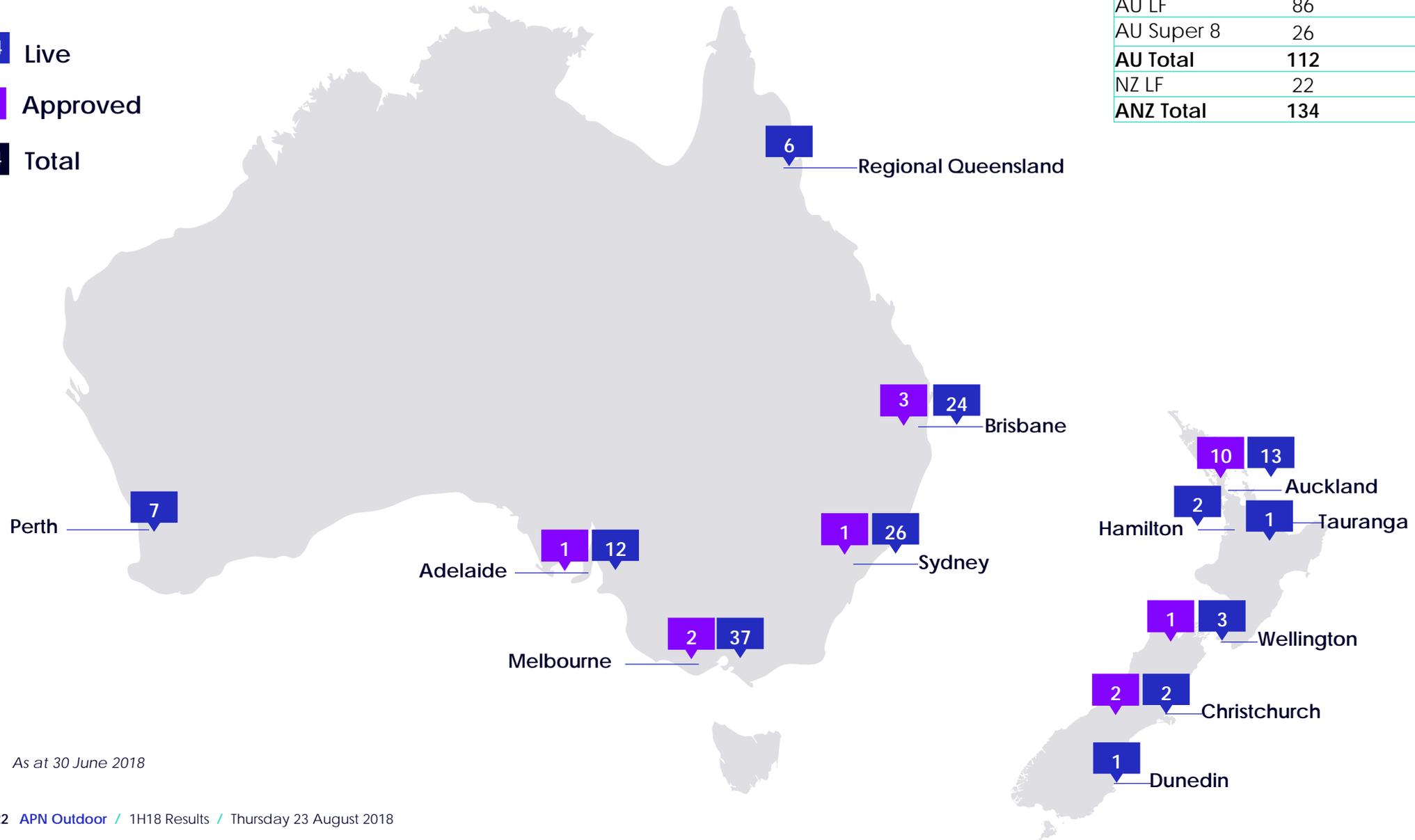
- Non-recurring items:
  - Corporate transaction costs relate to the terminated merger with oOh!media in 1H17 and Adshel / JCD transactions in 1H18
  - Restructuring costs relate to senior management changes
  - Impairment of assets in 1H17 relate to investment in Catch technology trial and investment in associate

(1) Underlying results exclude NRIs

# Appendix C Roadside Digital Coverage<sup>1</sup>

- 134** Live
- 20** Approved
- 154** Total

Format	Live <sup>1</sup>	Approved <sup>1</sup>	Total <sup>1</sup>
AU LF	86	5	91
AU Super 8	26	2	28
<b>AU Total</b>	<b>112</b>	<b>7</b>	<b>119</b>
NZ LF	22	13	35
<b>ANZ Total</b>	<b>134</b>	<b>20</b>	<b>154</b>



(1) As at 30 June 2018

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APN Outdoor's Financial Statements for the half year ended 30 June 2018 are presented in accordance with Australian Accounting Standards and include certain non-IFRS financial information. This information has been included to allow investors to relate the performance of the business to measures used by management and the Board to assess performance and make decisions on the allocation of resources.

Non-IFRS and Underlying measures have not been subject to audit or review.

Glossary	
EBIT	Earnings before interest and tax
EBITDA	Earnings before interest, tax, depreciation and amortisation
LTM	Last twelve months
NRIs	Non recurring items
NPAT	Net profit after tax
NPATA	Net profit after tax adding back tax effected amortisation
NPBT	Net profit before tax
Underlying	Excludes non-recurring items
cps	Cents per share

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