2018 annual general meeting

26 October 2018

amaysım



Board of directors



Appointment of new director



Goetz Maeuser

- Appointed Non-Executive Director, effective 26 October 2018
- Extensive international experience, both as an advisor and director of private and listed businesses in the technology and media sectors.
- Chairman of Max 21 AG, a listed technology company on the Frankfurt Stock Exchange that operates in the Post and Mail Management and IT Security sectors, and has held this position since July 2015
- Member of Board of Directors of PSquared Asset Management AG, Zürich
- Prior experience includes:
 - Partner in private equity firm Permira Advisers Ltd focused on a broad range of sectors including industrials, consumer, healthcare and telecommunications, media and technology sectors
 - Member of the supervisory board and served more than four years as chairman of MDAX-listed ProSiebenSat.1 Media AG, the leading German entertainment player with a strong e-commerce business

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Peter O'Connell

CEO and Managing Director



We are an asset-light utility service provider, focusing on mobile and energy and delivering excellent customer service

FY18 Group financial performance











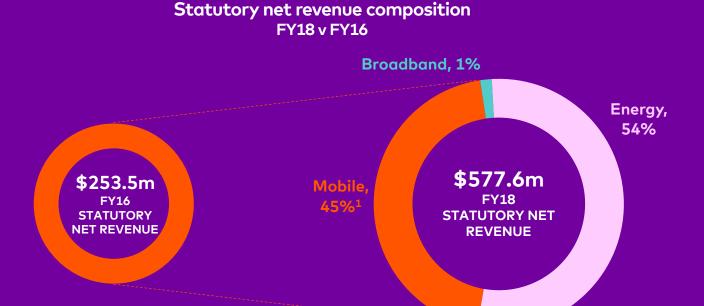




15k broadband +196.0%▲

amaysim is an asset light, telco and energy provider

Energy is now a significant proportion of the business



1. Includes FY18 devices statutory net revenue of \$17.4m

2018 achievements











Won awards for Australia's best Virtual **Network Operator, best** mobile plans and customer experience^{1,2,3,4}



Launched cross-sell feature in the amaysim app in May 2018



Trialed 400+ cross-sell campaigns in FY18



Strategically broadened the mobile portfolio in Jul & Nov 2017 and launched amaysim's "Small But Mighty" \$10 mobile plan



Doubled brand awareness with our 'Just What You Need' marketing campaign in Nov 2017 & Feb 2018



Launched amaysim energy plans in Oct 2017

- 1. amaysim won 'Best Virtual Network Operator' at the CommsDay Edison 2018 Awards for the second year running
- 2. amaysim won the 2017 Canstar Blue award for Most Satisfied Customers Mobile SIM Only; the fifth such award since 2013 (Canstar Blue Most Satisfied Customers Prepaid Mobile Services award in 2013 & 2014; Canstar Blue Most Satisfied Customers - Mobile Phone Plan Providers in 2014; Canstar Blue Most Satisfied Customers - Mobile SIM Only Postpaid in 2016 & 2017)
- 3. amaysim won two gold Money Magazine Best of the Best 2018 awards (Best Value Prepaid Mobile Plan (Low Usage) category for its \$10 UNLIMITED 1GB mobile plan; Best Value Mobile Plan in the International Calls category for its \$30 5GB plan)
- 4. amaysim won Roy Morgan's Australian Customer Satisfaction Award for Mobile Phone Service Provider of the Year 2017; the third such award in the past five years

amaysim's strategy to deliver shareholder value

Our vision

To be Australia's best customer focused utilities provider

Strategic pillars

Defend and grow mobile

Disrupt retail energy

Expand into other aligned services and segments

Extend technology platforms to enhance speed to deploy additional services

Refine and sharpen our marketing capabilities

Strategic priorities

Cross-sell, upsell and focus on quality customer relationships Expand and improve product range across mobile and energy

Enter one new segment or market, including energy/mobile B2B, organically or via M&A Unify the sales funnels and invest in tech stack to deploy additional services Add features available in the amaysim mobile app Enhance analytics capabilities to deliver insights that will drive customer value

Optimise operating costs, remaining lean and agile

Our values



agility



simplicity



reliability



empathy

FY19 priorities

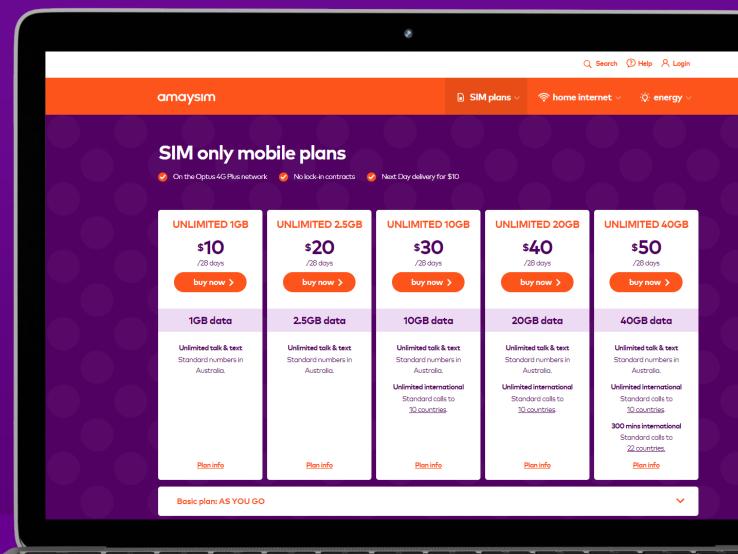
The management team and Board are focused on maximising shareholder returns by:

- defending and growing the mobile business
- disrupting retail energy and continuing to grow amaysim energy and Click's existing channels
- discontinuing devices
- exiting broadband





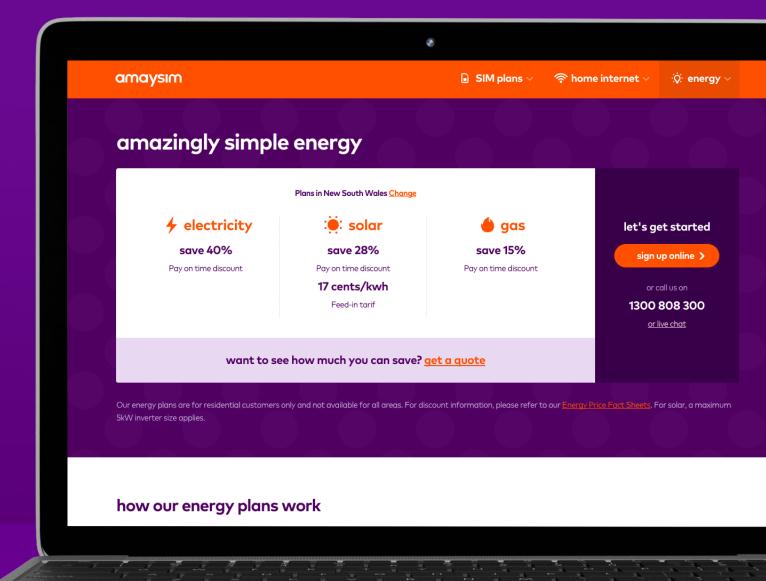
- Launched updates to our \$30 / \$40 / \$50 UNLIMITED mobile plans with the \$50 plan now offering a huge 40GB of data (a 20GB boost) and is amaysim's best valued unlimited talk and text mobile plan ever
- Continuing to give customers what they need at a great, nonpromotional price and maintaining strong customer satisfaction¹



amaysim recorded one of the lowest levels of complaints in the industry with 1.0 complaint per 10,000 customers (Telecommunications Complaints in Context, April – June 2018. Applies only to amaysim brand) and maintained a high customer referral rate of 90% (NPS tracking survey of 1,706 customers, May 2018)



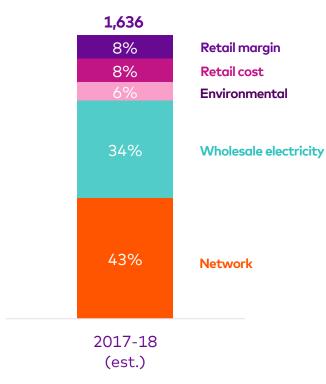
- Launched amaysim energy in Oct 2017
- Strong FY18 growth of 15.9% (26k accounts) in energy subscribers with solid uptake of amaysim energy to both existing amaysim mobile subscribers and new subscribers
- Cross-sell activity progressively increased through 2H18 with multiple campaigns executed. We now have a clear understanding how customers view particular marketing offers and their conversion journey





- The Australian energy market is 'broken' and needs to be reset
- Customers are confused and disenfranchised due to political rhetoric without policy outcomes, opaque product constructs, slow switching times and barriers to churn, and no access to data to better understand their usage
 - A large proportion of Australian's believe high power prices are due to privatisation¹
 - The retail component of an average residential customer's energy bill is ~16% and retail margin only represents ~8%²
- There is a big opportunity to remove complexity from the market and provide a new and better customer experience
- amaysim is looking to disrupt energy by launching a new customer focused energy product in 2H19 that is simple and transparent and aligned to the amaysim model and values

Average residential customer bill 2017-18² \$/customer



- 1. 54% of respondents rated privatization as one of the two biggest contributors to increased power prices respondents ranked privatisation as the first or second biggest cost factor, followed by government (47%), profiteering (39%), networks (32%) and renewables (28%). Source: Australian Institution for Progress 2018, Electricity generation, issues and voting intention, February 2018, viewed October 2018 https://aip.asn.au/wp-content/uploads/2018/10/Polling_Report_Power_Generation_18_03_20.pdf
- 2. Source: Australian Competition & Consumer Commission 2018, Restoring electricity affordability and Australia's competitive advantage

Update on broadband

- The company has entered into an Asset Sale Deed with Southern Phone Company Ltd to sell its fixed line broadband customer base
- Purchase price of ~\$3 million¹, payable in two tranches and subject to a number of conditions typically
 applied in respect of transactions of this nature
- Sale is expected to complete by the end of October 2018
- The exit of broadband will enable the company to simplify its operating structure, defend and grow its core mobile and energy businesses, and invest in its technology platforms
- A non-cash impairment of ~\$7 million pre-tax and write down of the carrying value of the broadband assets to zero²

^{1.} The final consideration will be adjusted for certain purchase price adjustments

FY19 outlook

FY19 underlying EBITDA drivers

announced at 2018 full year results, August 2018

Energy

 Continued earnings growth in energy whilst we closely monitor the government's response to the ACCC electricity pricing inquiry and finalisation of the National Energy Guarantee

Mobile

 Competition to continue to put pressure on mobile ARPU and margins despite mobile subscriber growth

Devices & Broadband

- Discontinuation of the devices business
- Review of the broadband business

Operating expenses

 Reduction in operating costs driven by simplification of the Group's structure and disciplined cost management

Update

based on industry developments and performance of the business to date

- Continued earnings growth in energy, albeit at a more modest pace
- Preparing the business for industry changes and shifting focus to launch a new energy product in 2H19
- Intense competition continuing to pressure performance in mobile
- Launched updates to \$30 / \$40 / \$50 plans in Oct 2018 to remain competitive
- Ongoing wholesale negotiations to improve wholesale margins and our competitiveness
- Devices business has been closed
- Broadband business is being sold
- Implemented new operating structure and ongoing focus on cost management





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- Net Revenue means total service revenue and other revenue
- ARPU means average revenue per subscriber, calculated as net revenue for the period divided by average subscribers for that period, and expressed on a monthly basis;
- CPA means cost per acquisition or the acquisition cost per subscriber, calculated as total marketing costs divided by gross subscriber additions over the relevant period
- EBITDA means earnings before income tax excluding interest, depreciation, amortisation and impairment expense;
- EBIT means earnings before interest and tax;
- NPAT means net profit after tax;
- NPATA means NPAT and after adding back the tax affected amortisation relating to acquired contracts and intangibles other than software; and
- Underlying figures have been calculated from statutory data and exclude the impact of non-core income and expenses, strategic investments, any acquisition related expenses including consequential changes in the value of tax assets, integration and transaction costs with a related tax adjustment where applicable and impairment costs. Refer to appendix for reconciliation between statutory and underlying results.

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