



# ANNUAL GENERAL MEETING 30 OCTOBER 2018

Chief Executive Officer



**Mitchell**  
SERVICES

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# MITCHELL SERVICES MARKET PROFILE

## ASX Information

ASX Stock Symbol	MSV
Shares Issued	1,738,376,346
Share Price (at 26/10/2018)	A\$0.046
Market Capitalisation	A\$80.0m

## Major Shareholders

Mitchell Group	20.4%
Washington H Soul Pattinson	9.9%
CVC Limited	6.1%

## Board of Directors



**Nathan Mitchell**  
Executive Chairman

**Peter Miller**  
Non-Executive Director

**Robert Douglas**  
Non-Executive Director

**Neal O'Connor**  
Non-Executive Director

## Senior Management Team



**Andrew Elf**  
Chief Executive Officer

**Greg Switala**  
CFO & Company Secretary

**Josh Bryant**  
GM People & Risk

**Todd Wild**  
GM Commercial

# SAFETY UPDATE

- Finishing each day without harm is a **core Mitchell Services value**
- Key initiatives implemented to **strengthen safety culture** and performance have primarily focused on key risks and field leadership
- Continued **year on year reduction** in recordable incident occurrence and severity
- **Focus on training** to attract, retain and further develop our own drillers in an improving market
- **Winner** of 1x 2018 Australian Mining Prospect Awards
- **Finalist** of 1x 2018 Australian Mining Prospect Awards
- **Finalist** of 2x 2018 Safe Work and Return to Work QLD Awards





# 2018 BUSINESS OVERVIEW

Utilised an additional

**22%**

of the fleet year on year

Total revenue of \$72.70m

↑ **80%**

from FY2017

Total EBITDA of \$6.3m

**279%**

of FY2017 EBITDA

**Successful acquisition and integration of earnings accretive Radco Drilling further improves revenue diversity**

**350+**

experienced employees

Total recordable injury frequency rate improved by

**13.9%**

from FY2017

# RESULTS OVERVIEW

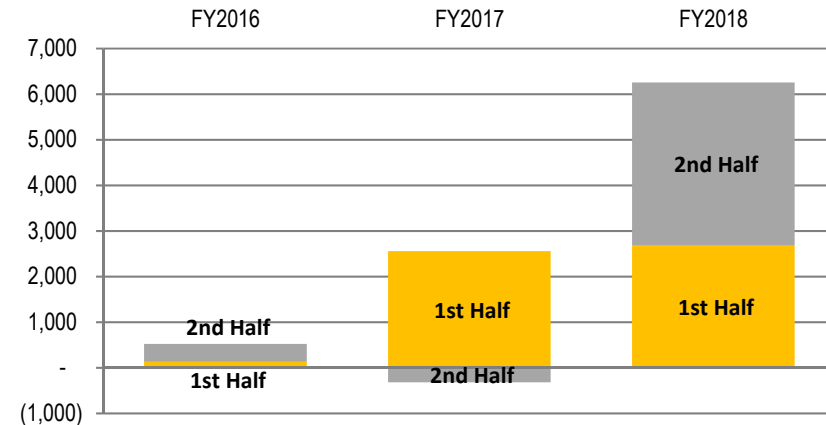
## Profit & Loss

	FY18	FY17	FY16	Change
	\$000's	\$000's	\$000's	%
Revenue	72,700	40,303	32,970	80%
<b>EBITDA</b>	<b>6,254</b>	<b>2,238</b>	<b>522</b>	<b>179%</b>
<b>EBIT</b>	<b>(1,361)</b>	<b>(3,197)</b>	<b>(4,795)</b>	<b>57%</b>
<b>NPBT</b>	<b>(2,340)</b>	<b>(4,407)</b>	<b>(6,049)</b>	<b>47%</b>

## Balance Sheet

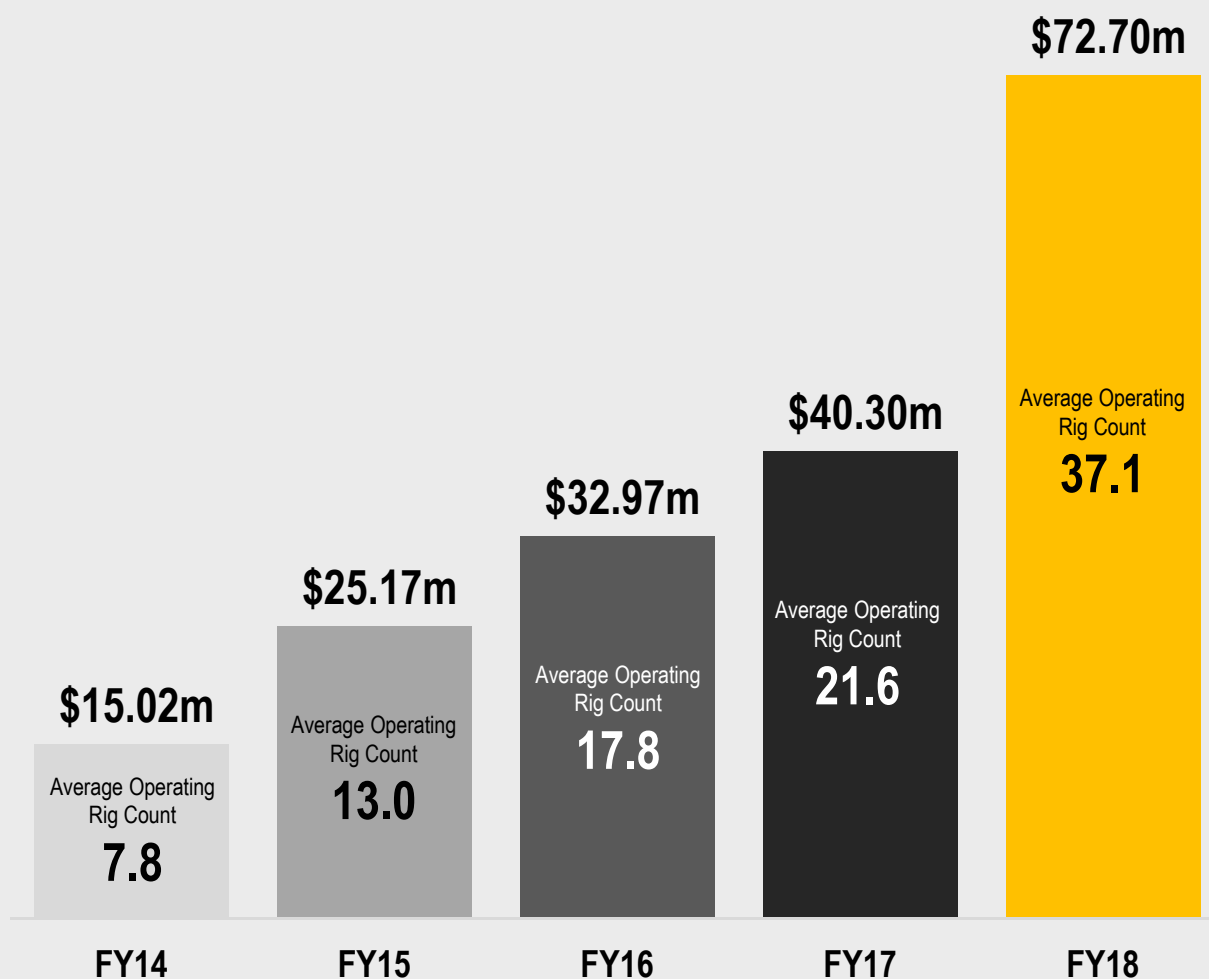
	30 Jun 18	30 Jun 17	Change
	\$000's	\$000's	%
Current assets	27,519	10,100	172%
Non-current assets	30,773	29,937	3%
<b>Total assets</b>	<b>58,292</b>	<b>40,037</b>	<b>46%</b>
Current liabilities	23,125	12,139	91%
Non-current liabilities	14,133	13,253	7%
<b>Total liabilities</b>	<b>37,258</b>	<b>25,392</b>	<b>47%</b>
<b>Net assets</b>	<b>21,034</b>	<b>14,645</b>	<b>44%</b>

## EBITDA (\$000's)



- First half EBITDA impacted by material levels of ramp up associated with major project wins
- Stronger 2<sup>nd</sup> half performance as EBITDA begins to normalise post ramp up
- MSV anticipates to be NPAT positive FY19

# IMPACT OF INCREASED UTILISATION ON REVENUE



- Average operating revenue per rig continues to increase
- We anticipate further material increases in revenue and profitability in FY19
- Operating rig count subject to change due to seasonality or other factors

# LEVERAGE AS OPERATING RIG COUNT INCREASES

65 Rigs in Fleet

Q1 FY2019: 46.7 Operating Rigs (average)

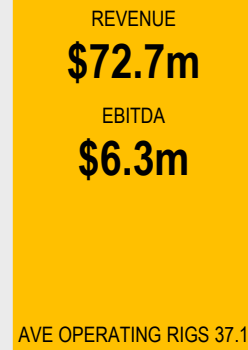
FY2018: 37.1 Operating Rigs (average)



**FY16**



**FY17**



**FY18**

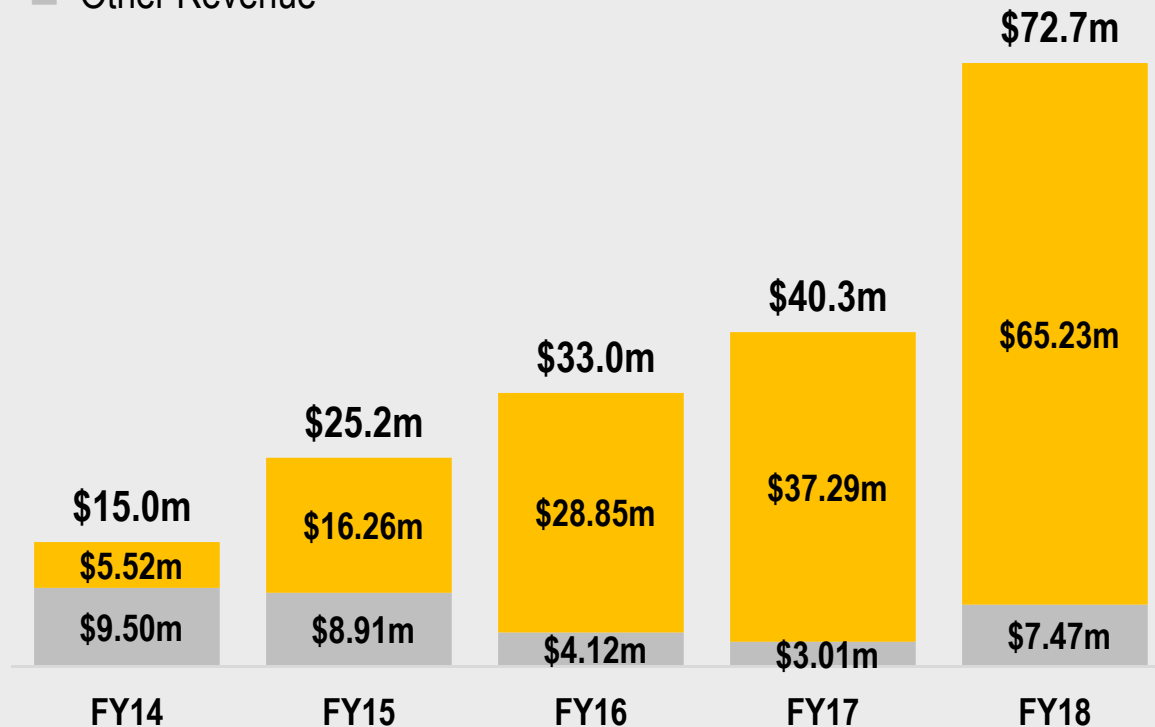
- Average operating rig count increased by 15.4 rigs year on year
- Utilisation improvement from 35% in FY2017 to 57% in FY2018
- Revenue up 80% year on year
- FY2018 EBITDA 279% of FY2017 EBITDA
- MSV anticipates continued growth in FY2019



# OPERATING REVENUE BY CLIENT TYPE

Strong year on year revenue growth anticipated to continue in FY19

- Tier 1 Revenue
- Other Revenue



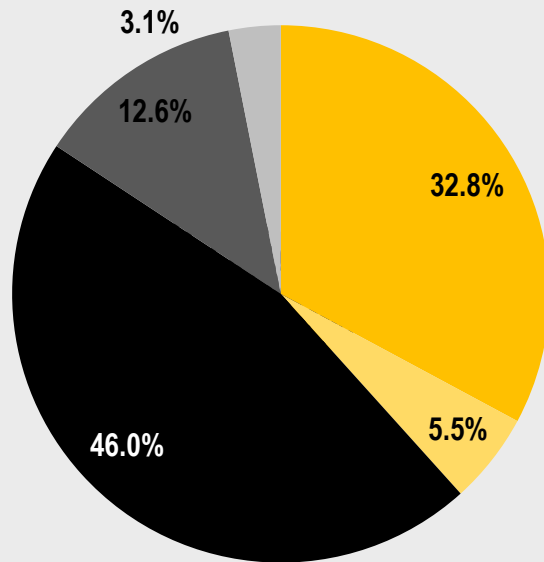
\*large / multinational mining & energy companies

## VALUE OF TIER 1

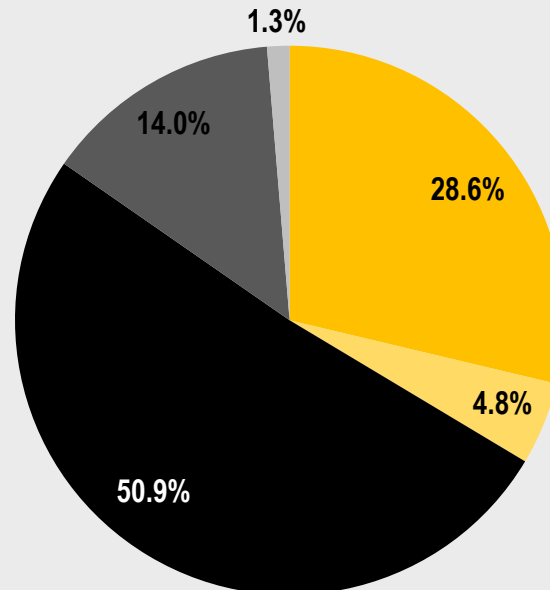
- Large / multinational mining and energy companies
- Very high safety and business system requirements
- Generally brownfield work for existing mining operators that primarily relates to production
- Longer term contracts

# OPERATING REVENUE BY COMMODITY

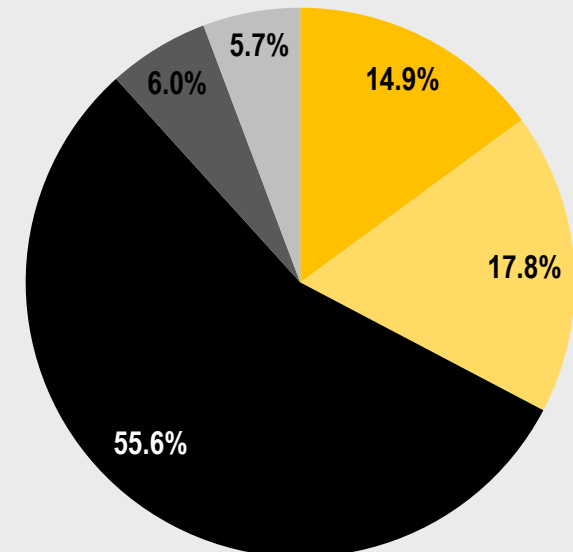
FY16 \$32.97m



FY17 \$40.30m



FY18 \$72.70m

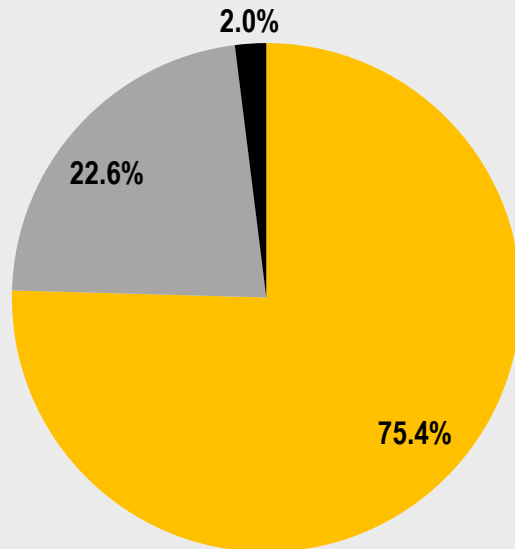


■ Gold ■ Copper ■ Coal ■ Lead/Zinc/Silver ■ Other

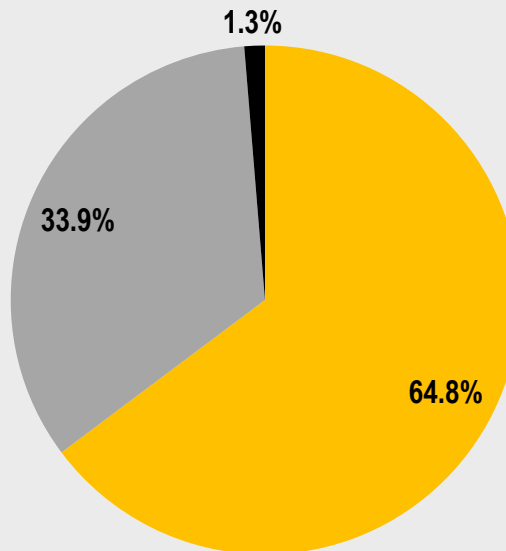
Management remains mindful of the importance of diversification in revenue streams including diversity in commodity mix. Our commodity mix remains well balanced with revenue from coal and revenue from minerals accounting for 55.6% and 44.4% of total operating revenue respectively.

## OPERATING REVENUE BY DRILLING TYPE

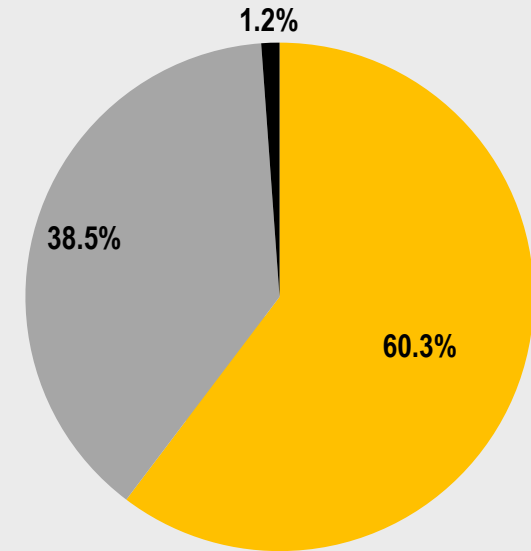
FY16 \$32.97m



FY17 \$40.30m



FY18 \$72.70m



■ Surface ■ Underground ■ Non-Drilling

Increase in underground revenue strengthens overall revenue diversity

Management remains mindful of the importance of diversification in revenue streams including diversity in the mix between underground and surface drilling. Underground drilling is generally performed on a double shift basis and is generally not subjected to seasonal fluctuations. Revenue from underground drilling has grown by 105% compared to 2017 and now accounts for 38.5% of our total operating revenue.

# LEVERAGE IN AN IMPROVING MARKET

- **STAGE 1: UTILISATION INCREASES**
- More rigs start working (This is happening)
- **STAGE 2: PRODUCTIVITY IMPROVES AS UTILISED RIGS WORK MORE SHIFTS**
- Seasonality impact reduces as rigs work through the wet season (This is starting to happen in limited areas)
- More rigs work 24 hours a day 7 days a week versus 12 hours a day (Limited rigs in the Energy sector work 24 hours a day)
- **STAGE 3: PRICE INCREASES AS SUPPLY AND DEMAND CHANGES IN FAVOUR OF SERVICE PROVIDERS**
- On average across a range of different drilling types prices are still circa 20% - 40% below those of the highs in the last cycle (Large Diameter, Surface and Underground)
- HQ Core in the Energy sector is circa \$110 per metre down from \$150 per metre
- **STAGE 4: GENERAL CONTRACT TERMS & CONDITIONS IMPROVE**
- Larger up front mobilisation charges to manage ramp up costs
- Larger demobilisation charges
- Take or pay contracts
- More flexible pricing schedule of rates

We are in the early stages of the cycle

EBITDA as a percentage of revenue will increase significantly as the market continues to improve

# FY19 Q1 OVERVIEW

## Strong FY19 Q1 performance

Revenue

**\$31m**

EBITDA

**\$7.0m**

Operating Cash Flow

**\$4.4m**

EBITDA to operating  
cash conversion rate

**63%**

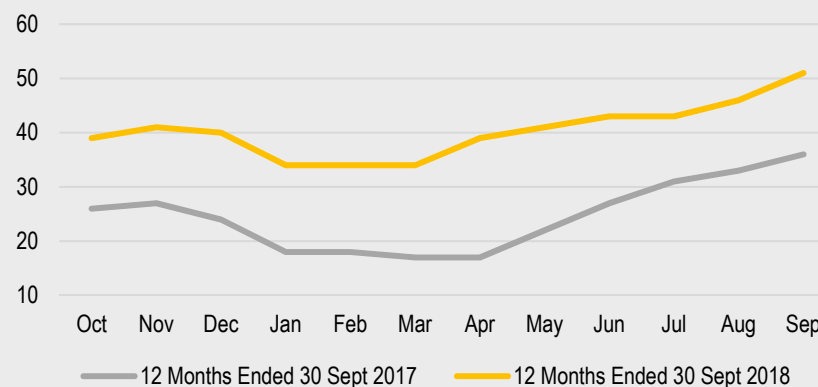
**35%**

reduction in net debt  
from 30 June 2018

Business is subject to  
seasonality and  
**Q1 is traditionally  
strong**

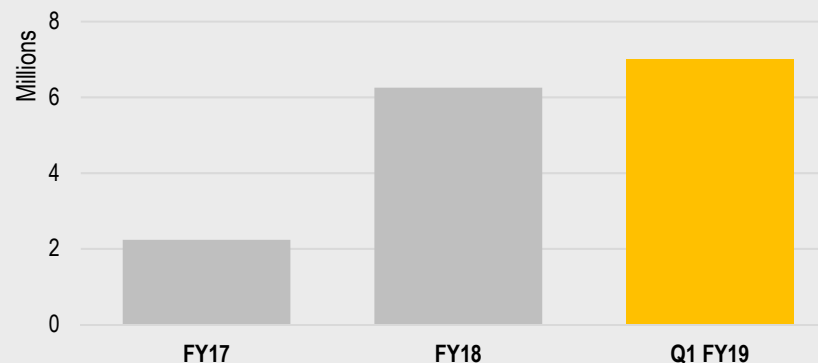
## Continued Steady Increases to Productivity & Utilisation

### Rig Count



## Improved EBITDA off Stronger Utilisation and Pricing

### EBITDA

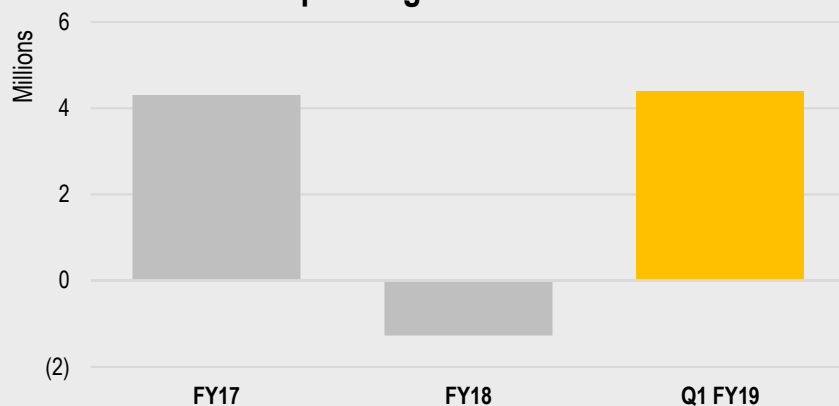




# FY19 Q1 OVERVIEW (CONT)

## Strong Operating Cash Flows and EBITDA Conversion

### Operating Cash Flows

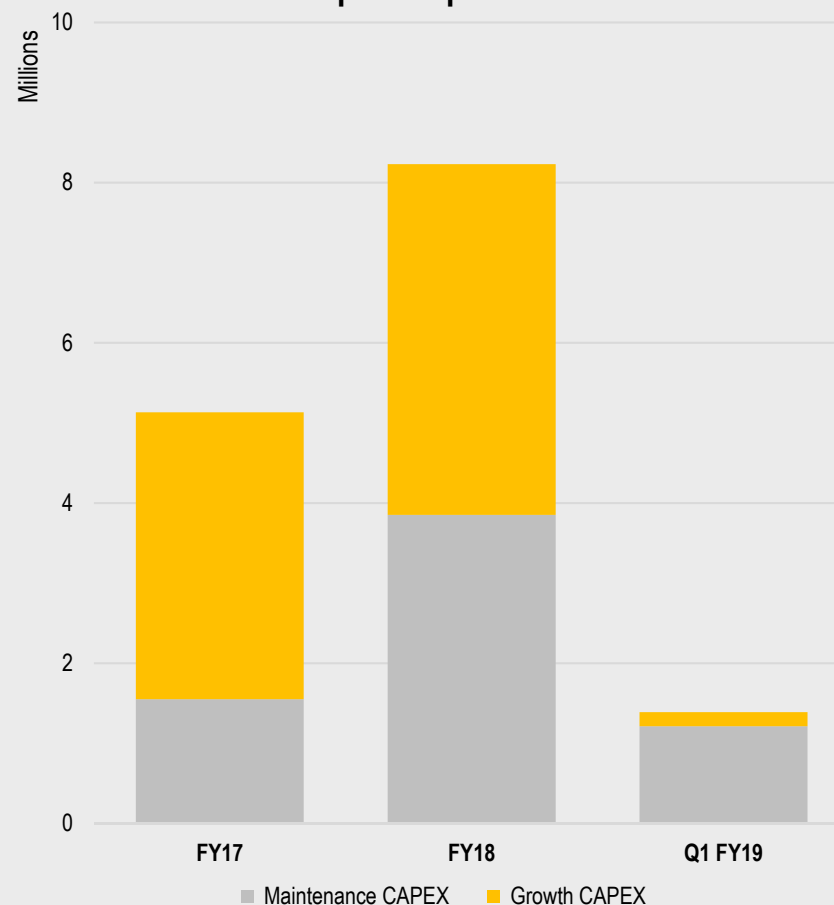


## 35% Reduction in Net Debt

	30-Jun-18	30-Sep-18
	\$000's	\$000's
Equipment finance facilities	8,358	7,425
Shareholder loans	8,500	8,500
Property loan	2,700	-
<b>Gross Debt</b>	<b>19,558</b>	<b>15,925</b>
Cash on hand	1,864	4,432
<b>Net debt</b>	<b>17,694</b>	<b>11,493</b>

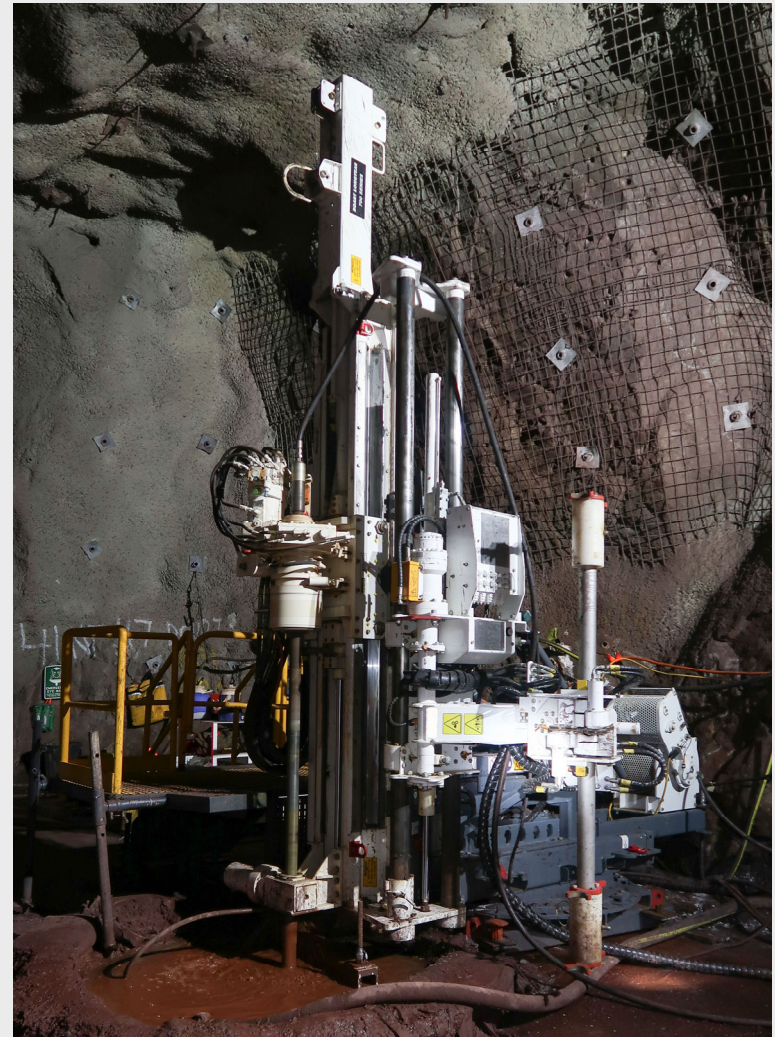
## Low CAPEX Requirements

### Capital Expenditure



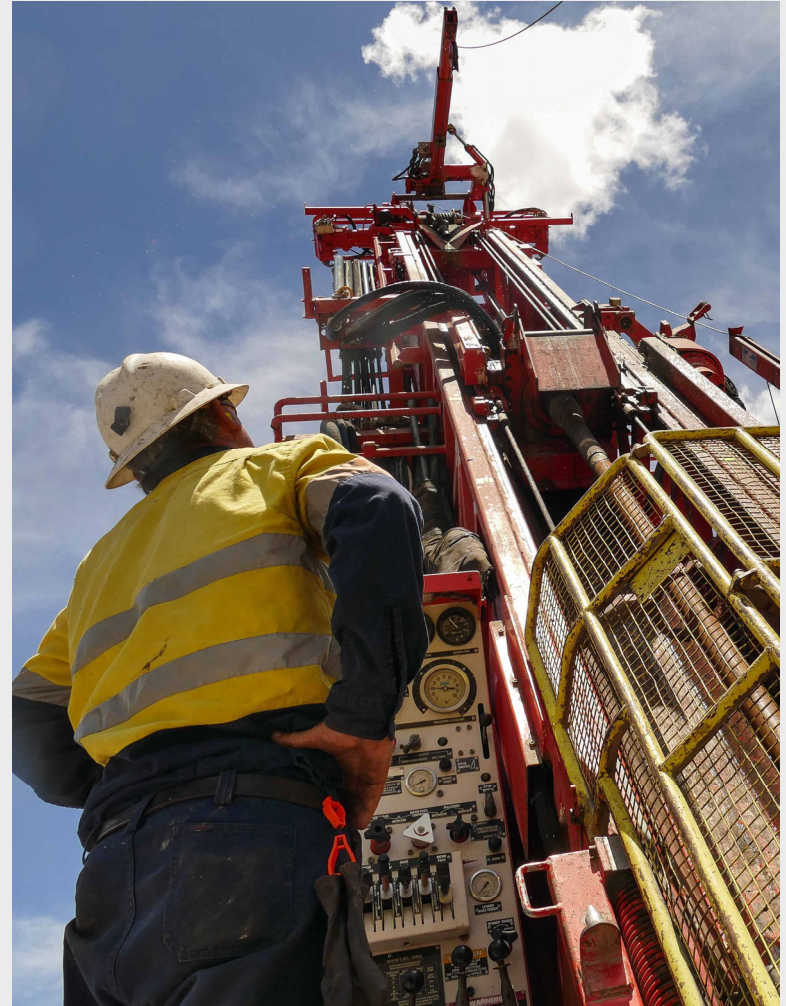
# MARKET OUTLOOK

- **Competitive Profile** of the market has stabilised and prices have started to increase but remain competitive in certain sectors
- Pipeline of identified opportunities remains strong and **demand continues to increase for drilling services**
- Clients are **more active** across all sectors
- **Ability to leverage** to the upside as general market conditions improve:
  - Drilling rates
  - Utilisation (operating rig count)
  - Contract terms and conditions
  - Productivity per rig (double shift operations)
- Favourable conditions to take advantage of **acquisition opportunities** in early stages of the cycle



# SUMMARY

- Mitchell Services' vision is to be **Australia's leading provider of drilling services** to the global exploration, mining and energy industries
- Tender pipeline provides opportunity to further **increase rig utilisation**
- Previous acquisitions of surface assets early in the cycle has positioned Mitchell Services to **generate a superior returns** on capital vs peers
- Mitchell Services has a diverse revenue stream across different drilling types and commodities and will continue to take advantage of **strategic opportunities**
- **Q1 EBITDA of \$7.0m** exceeded FY2018 EBITDA
- Ability to leverage further increased returns in an **improving market**





## CONCLUSION

Questions?