Rule 3.19A.2

# **Appendix 3Y**

### Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	JANUS HENDERSON GROUP PLC.
ABN	67 133 992 766

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	Richard M Weil
Date of last notice	7 December 2018

#### Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect	
Nature of indirect interest (including registered holder)  Note: Provide details of the circumstances giving rise to the relevant interest.	Registered holder: Fidelity Investments brokerage account, for the benefit of Richard M. Weil.  Registered holder: Weil Living Trust, for the benefit of Richard M. Weil and Britney B Weil (connected person).	
Date of change	31 December 2018	
No. of securities held prior to change	763,778 ordinary shares in Fidelity brokerage account.  31,797 ordinary shares held by the Weil Living Trust.	
Class	Ordinary shares of US\$1.50 each	

<sup>+</sup> See chapter 19 for defined terms.

Number acquired	2014 RSA = 9,122 2015 RSA = 9,153 2016 RSA = 8,836 2014 PSU = 40,473 (became unrestricted)
Number disposed	Nil
Value/Consideration  Note: If consideration is non-cash, provide details and estimated valuation	Shares acquired on vesting of share plans and at no cost to the Director.
No. of securities held after change	831,362 ordinary shares in Fidelity brokerage account.
	31,797 ordinary shares held by the Weil Living Trust.
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	On-market trade.

### Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	Janus Henderson Group plc Amended and Restated 2010 Long-Term Incentive Plan
Nature of interest	Restricted Stock Awards (RSA) vesting in four equal and consecutive annual instalments for awards granted prior to 2018, three equal and consecutive annual instalments for awards granted 2018 and after, with the first instalment vesting one year after the date of grant.
Name of registered holder (if issued securities)	Unvested RSAs are held directly by Richard M. Weil. Upon vesting, the shares are moved to a brokerage account at Fidelity Investments and held beneficially for Richard M. Weil.
Date of change	31 December 2018

Appendix 3Y Page 2 01/01/2011

<sup>+</sup> See chapter 19 for defined terms.

No. and class of securities to which interest related prior to	2014 RSA: 16,183 fully paid ordinary shares vesting in December 2018.
<b>change</b> Note: Details are only required for a contract in relation to which the interest has changed	2015 RSA: 16,237 fully paid ordinary shares vesting in December 2018; and 16,234 fully paid ordinary shares vesting in December 2019.
	2016 RSA: 15,677 fully paid ordinary shares vesting in December 2018; 15,677 fully paid ordinary shares vesting in December 2019; and 15,678 fully paid ordinary shares vesting in December 2020.
	2018 RSA: 13,443 shares (deferred award) from 2010 LTI Plan, vesting over 3 years with a 6-month hold after each tranche vests. Vesting is as follows 4,436 shares on 1 March 2019; 4,436 shares on 1 March 2020; 4,571 shares on 1 March 2021.
Interest acquired	Nil
Interest disposed	7,061 fully paid ordinary shares in the 2014 RSA sold for tax.
	7,084 fully paid ordinary shares in the 2015 RSA sold for tax.
	6,841 fully paid ordinary shares in the 2016 RSA sold for tax.
Value/Consideration  Note: If consideration is non-cash, provide details and an estimated valuation	Shares were sold for taxes on 02 January2019 at a price of US\$20.768 per share.
Interest after change	2015 RSA: 16,234 fully paid ordinary shares vesting in December 2019.
	2016 RSA: 15,677 fully paid ordinary shares vesting in December 2019; and 15,678 fully paid ordinary shares vesting in December 2020.
	2018 RSA: 13,443 shares (deferred award) from 2010 LTI Plan, vesting over 3 years with a 6-month hold after each tranche vests. Vesting is as follows 4,436 shares on 1 March 2019; 4,436 shares on 1 March 2020; 4,571 shares on 1 March 2021.

<sup>+</sup> See chapter 19 for defined terms.

Detail of contract	Janus Henderson Group plc Amended and Restated 2010 Long-Term Incentive Plan
Nature of interest	Performance share units (PSUs) capable of vesting after three years subject to certain performance conditions. The PSUs have a one-year holding period following vesting, and dividends are not paid on unvested PSUs. The vesting criteria for PSUs granted in 2013 and 2014 were based on Operating Income Margin. The vesting criteria for PSUs granted in 2015, 2016 and 2018 are based on the company's 3-Year Total Shareholder Return (TSR) percentile ranking relative to peer group companies.
Name of registered holder (if issued securities)	-
Date of change	31 December 2018
No. and class of securities to which interest related prior to change  Note: Details are only required for a contract in relation to which the interest has changed  10,473 fully paid ordinary shares that have vested the 2014 PSU are subject to restriction as noted and are held in a brokerage account at F Investments for the benefit of Richard M. Weil.  2014 PSU: 40,473 fully paid ordinary shares are held for one year following the December 2017 vesting in December 2018 into fully paid ordinary sof Janus Henderson Group plc.  2016 PSU: 63,549 performance share units capa vesting in December 2019 into fully paid ordinary sof Janus Henderson Group plc.	
Interest acquired	40,473 performance share units that had vested under the 214 PSU and were subject to restriction.
Interest disposed	Nil
Value/Consideration  Note: If consideration is non-cash, provide details and an estimated valuation	Shares acquired due to the shares becoming unrestricted and at no cost to the Director.

Appendix 3Y Page 4 01/01/2011

<sup>+</sup> See chapter 19 for defined terms.

Interest after change	2015 PSU: 65,548 performance share units capable of
interest after change	vesting in December 2018 into fully paid ordinary shares of Janus Henderson Group plc.
	2016 PSU: 63,549 performance share units capable of vesting in December 2019 into fully paid ordinary shares of Janus Henderson Group plc.
	2018 PSU: 57,590 performance share units capable of vesting in March 2021 into fully paid ordinary shares of Janus Henderson Group plc.

## Part 3 – +Closed period

Were the interests in the securities or contracts	No
detailed above traded during a +closed period where prior written clearance was required?	
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

<sup>+</sup> See chapter 19 for defined terms.