

## Important Information

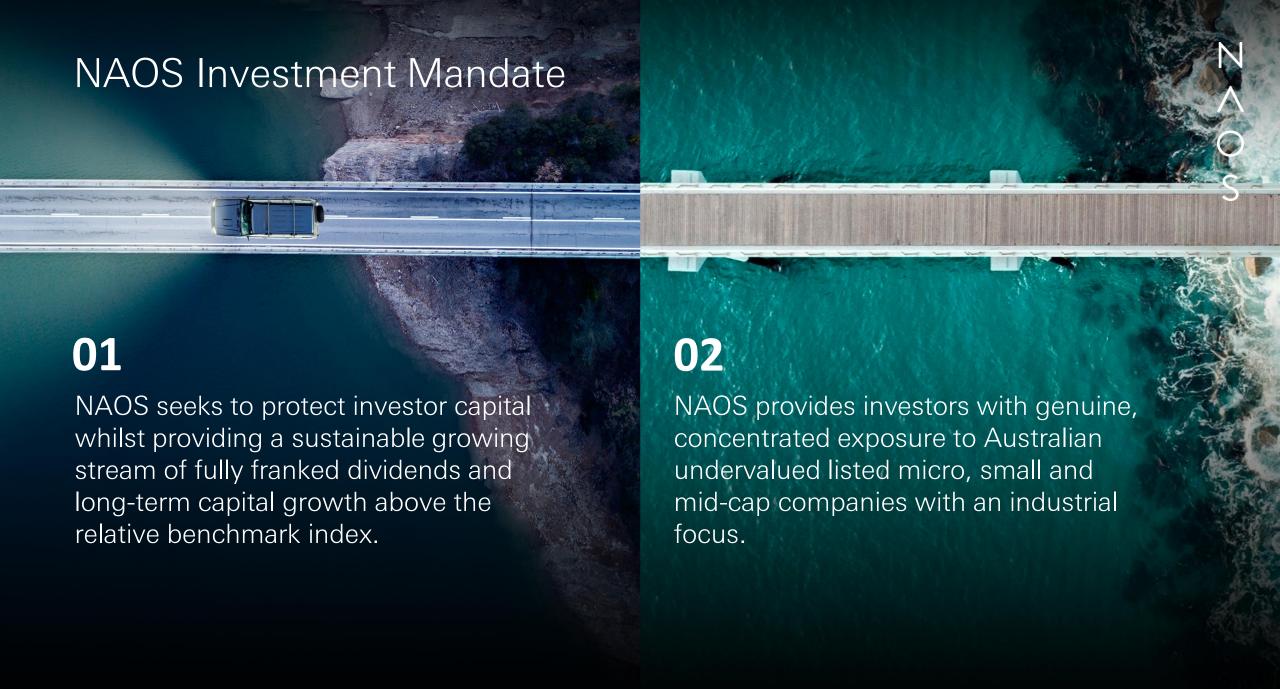
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### **NAOS Investment Beliefs**



Value with Long
Term Growth



Quality over Quantity



Invest for the Long Term



Performance v Liquidity Focus



Ignore the Index



Pure Exposure to Industrials



Environmental, Social and Governance (ESG)

We do not invest in tobacco, gambling, nuclear, uranium, controversial weapons, coal mining operations or oil and gas production companies.



Management Alignment

### Market Review

- Q4 CY2018 returns: ASX Small Ordinaries Accumulation Index (XSOAI) -13.70%, ASX Small Industrials Accumulation Index (XSIAI) -13.38% and ASX All Ordinaries Accumulation Index (XAOAI) -8.98%
- Value vs. Growth
- Growth back in vogue due to dovish comments on future interest rate hikes during late January



# 2018 in Review

Leverage Loan Issues	80%'covenant lite' (fewer restrictions on the borrower) in 2018 vs. 30% in 2007*
US 10yr Treasury Yield	At their 2018 peak yields doubled from their 2016 low
Exchange Traded Funds	Herd mentality creating lack of liquidity in micro cap companies. A number of funds now exiting any investment with a market cap below <\$200 million.
Small Cap Underperformance	ASX Small Ordinaries Accumulation Index (XSOAI) return -8.67% ASX Small Industrials Accumulation Index (XSIAI) return -6.49% ASX All Ordinaries Accumulation Index (XAOAI) return -3.53%

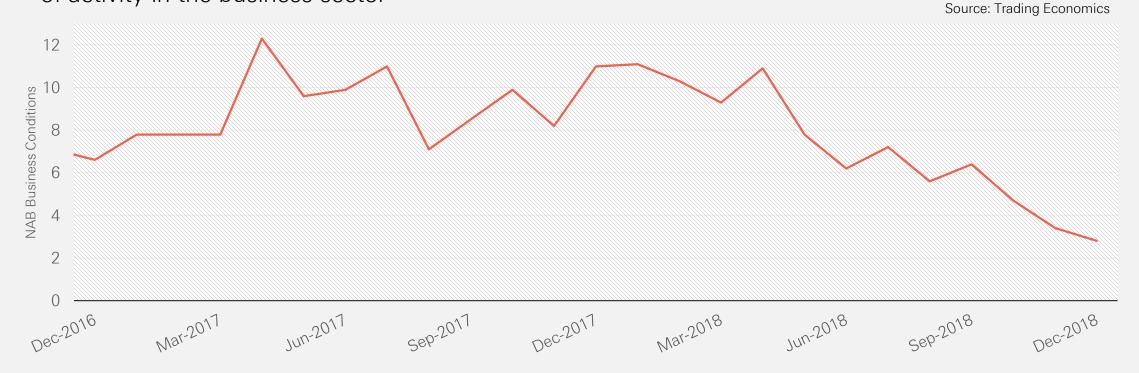
<sup>\*</sup> Source: Standard & Poor's Leveraged Commentary and Data; IMF staff calculations; and Moody's.

### 2018 Slowdown

#### Slowdown seen across:

- Building Materials (Infrastructure Project Delays, Multi Residential Slowdown)
- Consumer Discretionary (Retail, Automotive)
- Regulatory Issues (Banks, Financials, Automotive, Aged Care)

NAB Business Conditions over the past 6 months suggest a significant slowing in the momentum of activity in the business sector



### 2018 Slowdown

### Steady Decline in the Australian Household Savings Ratio



Ratio driven by a number of factors including:

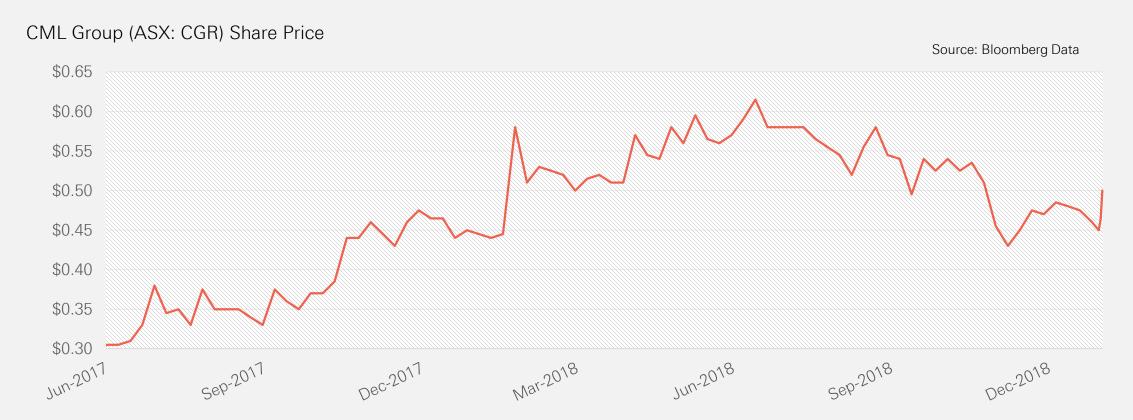
- Lack of wage growth
- Interest rates on mortgages
- Prices of imported goods

### Does not take into account:

- Equity held in assets such as property or shares
- Aging population

### Lessons From the Last 6 Months

- 1. Event driven vs. no catalyst
- 2. Capital allocation decisions and market communication
- 3. Proactive approach with management teams is required
- 4. Market scepticism around short term earnings gyration vs. long term potential



# Industry Tailwinds Exist Amongst a Gloomy Macro Backdrop

NAOS focuses on investments that we believe represent long term value and have clear and comprehensible industry tailwinds to reduce any prolonged earnings downgrades.



# Industry Tailwinds: NBN

NAOS Exposure: Service Stream Limited (ASX: SSM), BSA Limited (ASX: BSA)



NBN is supported an external workforce of 24,000

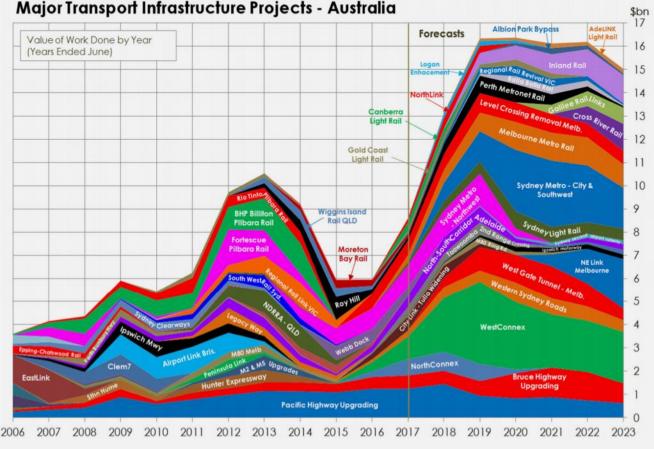
# Industry Tailwinds: Infrastructure Projects

NAOS Exposure: Big River Industries Limited (ASX: BRI), Adelaide Brighton Limited (ASX: ABC), Saunders International Limited (ASX: SND), BSA Limited (ASX: BSA)

### Potential additional projects

- 1. Western Sydney Airport (\$5.30 Billion)
- 2. NBN (\$51 Billion)
- 3. 2<sup>nd</sup> Sydney Harbour Tunnel (estimated \$14 Billion)
- 4. Northern Beaches Tunnel (estimated \$14 Billion)
- 5. Olympic Stadium & Sydney Football Stadium (\$2.30 Billion)
- 6. Snowy Hydro 2.0 (\$6 Billion)

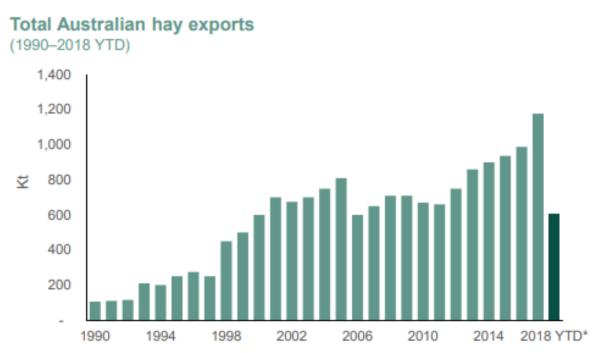
Pending the election outcome, Labor government may increase spend on other projects.

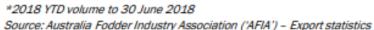


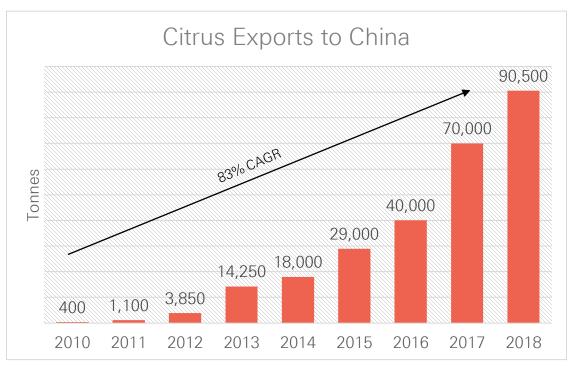
Source: Macromonitor – Australian Construction Outlook Overview, June 2018

# Industry Tailwinds: Demand for Australian Agricultural Products

NAOS Exposure: Wingara AG Limited (ASX: WNR), Costa Group Holdings (ASX: CGC)



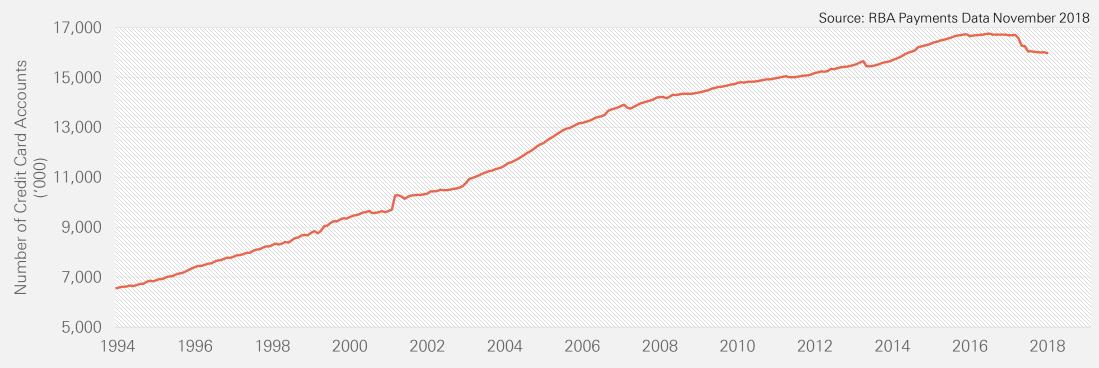




Source: Citrus Australia

# Industry Tailwinds: Growth in Non-Bank Finance Sector

NAOS Exposure: Consolidated Operations Group (ASX: COG), CML Group Limited (ASX: CGR), 360 Capital Total Return Fund (ASX: TOT)



#### Recent transactions:

- 1. Scottish Pacific Group Limited acquisition by Affinity Equity Partners in September 2018
- 2. KKR acquisition of Pepper Group in August 2017
- 3. NY based Blackstone took an 80% share in La Trobe Financial in December 2017

# Industry Tailwinds: Cybersecurity

NAOS Exposure: Over The Wire Holdings Limited (ASX: OTW)

- Cybercrime is rated by SMEs as the third biggest risk to their business
- 47% of SMEs don't believe or don't know if their business has the expertise and resources to handle a cybercrime
- 25 hours is the downtime (or almost 3 full working days) for businesses hit by cyber attacks
- 516,380 is the number of Australian SMEs that fell victim to cyber crime in 2017
- \$4,677 is the average amount the majority of SMEs have to pay to free their data from ransomware
- Regulatory reforms to the Privacy Act 1988 introduction of mandatory data breach notification obligations on SMEs



# Where are the Opportunities?

Quality assets at reduced prices provide a better risk/reward outcome in a less crowded market

- Recheck all assumptions
   Speak with industry contacts
  - 3. Prioritise opportunities
  - 4. Invest with conviction
  - 5. Commit to fact based decision making
  - 6. Highly aligned management teams and stakeholders
    - 7. Make conservative assumptions
    - 8. Avoid highly geared businesses
  - 9. See market volatility as an opportunity source rather than short term feedback
    - 10. Be just as disciplined buying with conviction as selling with conviction

# Updates on Key Investments

### **CML** Group

### CML Group Ltd (ASX: CGR)

- Long term tailwinds driving the growth and adoption of invoice financing, a resilient business model throughout cycles.
- CML has a scale advantage over small peers and an opportunity to move into new markets to further compete with banks.
- A market that in our view is still misunderstood by many investors and much lower risk than many other financial services.
- 6 Month TSR -18.36%
- 3-Year TSR +49.97% P.A.



### Enero Group Ltd (ASX: EGG)

- Public relations (PR) business assets are high quality brands, high margin and globally scalable.
- Recent acquisitions continue to perform and drive group synergies through collaboration and client expansion.
- A best of breed board of directors for an ASX microcap.
- Significant free cash flow generation and net cash balance sheet.
- 6 Month TSR +21.26%
- 3-Year TSR +18.12% P.A.

# Updates on Key Investments





### MNF Group Ltd (ASX: MNF)

- A new generation voice network, unparalleled within the APAC region. Backbone infrastructure to some of the world's largest software enterprises.
- US market trends provide strong long term outlook for MNF's ability to achieve earnings growth and improve their 'competitive moat' throughout APAC.
- Recent Inabox (ASX: IAB) acquisition provides potential for meaningful cost and revenue synergies.
- 6 Month TSR -15.15%
- 3-Year TSR +9.96% P.A.



### Consolidated Operations Group Ltd (ASX: COG)

- First mover advantage in corporatising the cottage industry of equipment finance broking. Difficult for a competitor to replicate their assets, COG now accounts for over \$4 billion of all asset finance written in Australia (14% market share).
- Benefits of broker aggregation business models well understood in other industries. Proven management team transferring their experience to an adjacent industry.
- The benefits of scale allow for an improved competitive advantage through higher margin white label products and services.
- 6 Month TSR 0.00%
- 3-Year TSR -2.89% P.A.

# Updates on Key Investments

# bsai

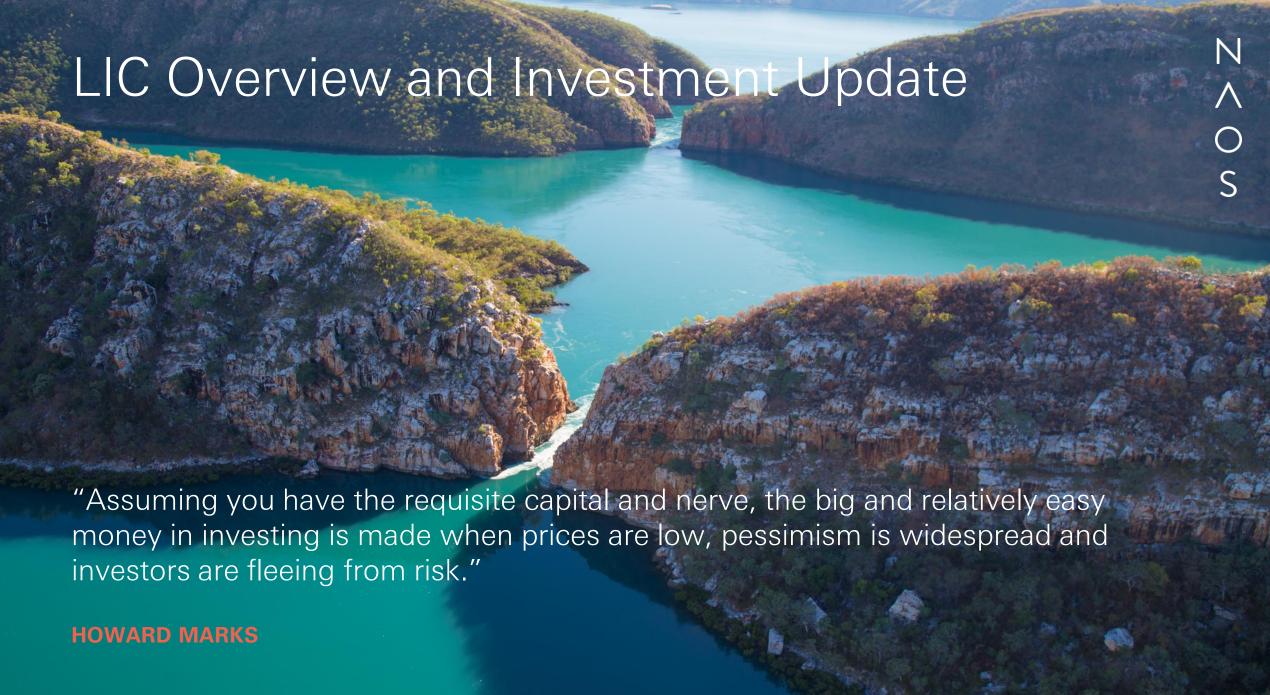
### BSA Services Group Ltd (ASX: BSA)

- Eradication of losses in an underperforming division through a review provides a real opportunity to create shareholder value.
- NBN rollout yet to hit its peak. This will continue to drive significant annuity-type revenue growth over the medium term through ongoing maintenance.
- Opportunity for redeployment of capital to diversify earnings into new business streams with annuity-type revenue profiles.
- 6 Month TSR -8.59%
- 3-Year TSR +12.58% P.A.



### Wingara Ag Ltd (ASX: WNR)

- Leveraging the 'food bowl' of Asia thematic, a significant industry tailwind, achieving this through providing essential and value added services.
- Diversification of earnings through a multi commodity offering. Significant management shareholdings provide alignment with shareholders.
- Proven ability to generate incremental return on asset growth both organically (Raywood site now operational) and through acquisition.
- 6 Month TSR +1.96%
- 3-Year TSR N/A

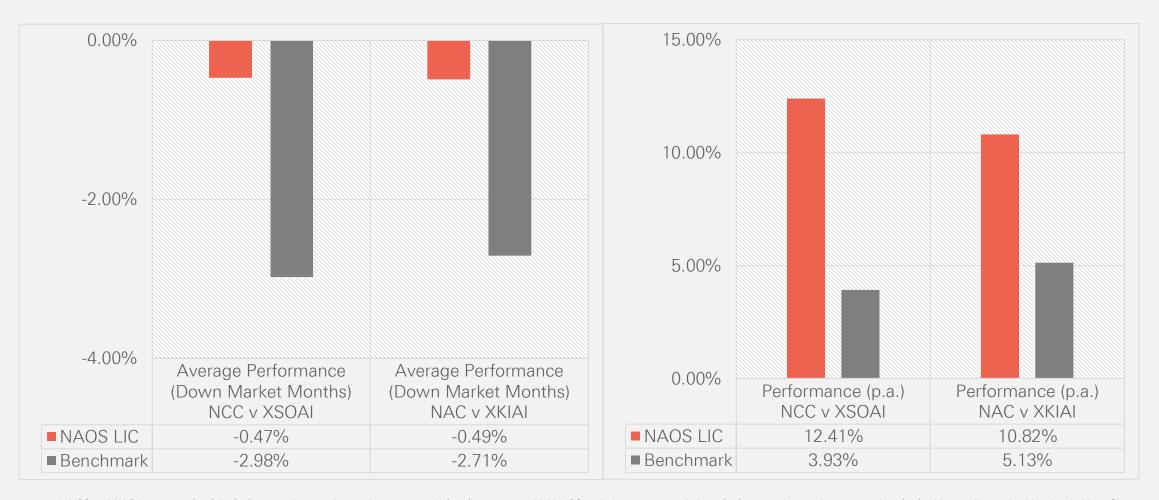


	PRE TAX NTA	6 MONTHS	1 YEAR	INCEPTION (P.A.)	INCEPTION (NOMINAL)
NCC*	\$1.08	-10.70%	-14.92%	+12.41%	+98.10%
NSC^	\$0.75	-11.50%	-15.48%	-13.49%	-14.54%
NAC*	\$0.97	-8.56%	-11.73%	+10.82%	+52.89%

<sup>\*</sup> Investment performance is post all operating expenses, before fees, taxes and initial IPO and placement commissions. Performance has not been grossed up for franking credits received by shareholders and returns are compounded for periods greater than 12 months. Inception p.a. includes part performance for the month of February 2013 (NCC) and November 2014 (NAC), returns are compounded for periods greater than 12 months.

<sup>^</sup> Investment performance is post all operating expenses, before fees, taxes and interest. Performance has not been grossed up for franking credits received by shareholders. Inception performance (p.a. and nominal) is 1 December 2017.

# Long Term Capital Protection\*



<sup>\*</sup> NCC and NAC Investment Portfolio Performance is post all operating expenses, before fees, taxes and initial IPO and placement commissions. Performance has not been grossed up for franking credits received by shareholders. Since inception (p.a.) includes part performance for the month of February 2013 (NCC) and November 2014 (NAC). Returns compounded for periods greater than 12 months. NCC averages taken from the 70 months since inception (39 'up market' months) and NAC 52 months since inception (30 'up market' months). All figures are as at 31 December 2018.

# NCC Overview PORTFOLIO METRICS

9

Number of Holdings

0%

Cash Weighting

4.0m

NCC Directors Shareholding

\$82.7m

Holdings Weighted av. Mkt Cap

3.04%

Dividend Yield

\$14.6m

EBITDA (Portfolio Weighted)

5.67

Enterprise Value to EBITDA

0.23

Net Debt to EBITDA

35.90%\*

Projected EBITDA Growth (12 month)

### **NSC** Overview

### PORTFOLIO METRICS

9

0%

Cash Weighting

1.93m

\$195.6m

3.21%

Dividend Yield

\$20.8m

EBITDA (Portfolio Weighted)

30.98%\*

Projected EBITDA Growth (12 month)

9.51

Enterprise Value to EBITDA

0.40

Net Debt to EBITDA

### **NAC Overview**

### PORTFOLIO METRICS

10

Number of Holdings (9 Long, 1 Short)

38%

Cash Weighting

7.49m

NAC Directors Shareholding

\$1.07b

Holdings Weighted av. Mkt Cap

2.63%

Dividend Yield

\$110.2m

EBITDA (Portfolio Weighted)

8.44

Enterprise Value to EBITDA

0.67

Net Debt to EBITDA



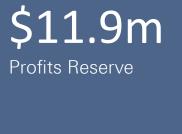
12.70%\*

Projected EBITDA Growth (12 month)



## NCC Overview as at 31 December 2018

### DIVIDENDS



6.59%

Fully Franked Dividend Yield

100%

Franking

### **Dividend Profile**



### NSC Overview as at 31 December 2018

### DIVIDENDS



Profits Reserve

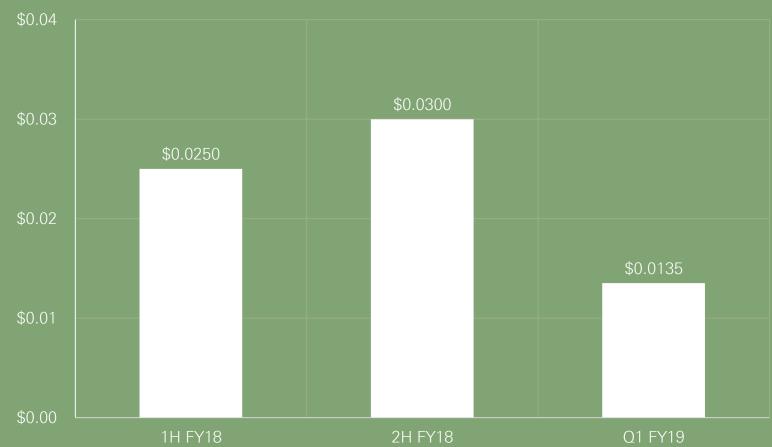
8.30%

Fully Franked Dividend Yield

100%

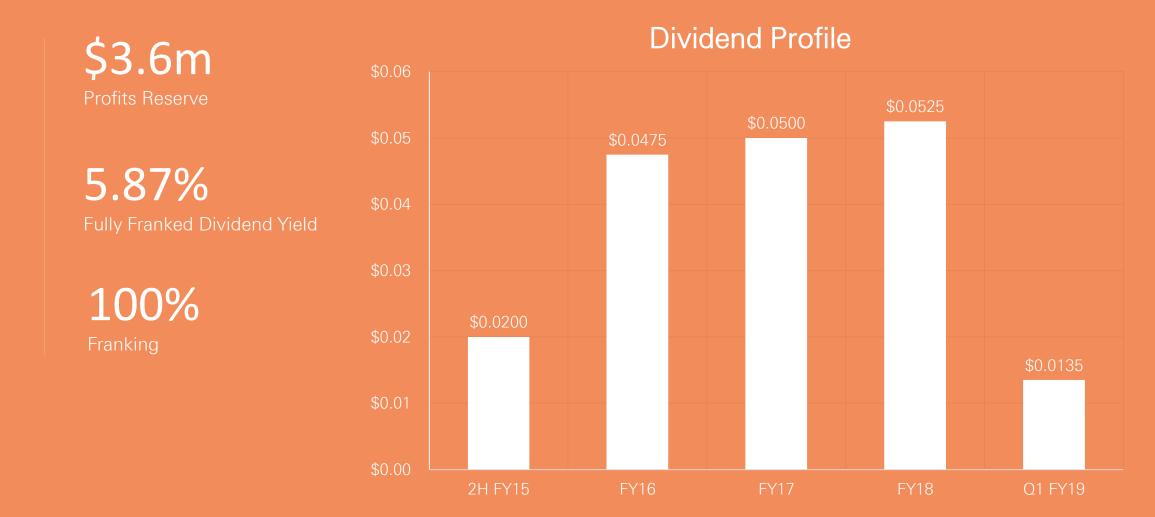
Franking

### **Dividend Profile**



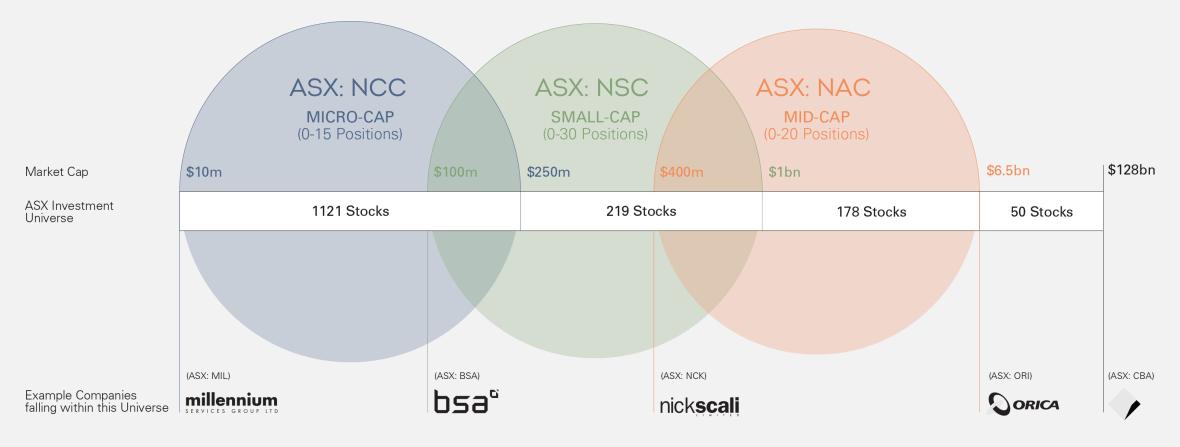
### NAC Overview as at 31 December 2018

### DIVIDENDS



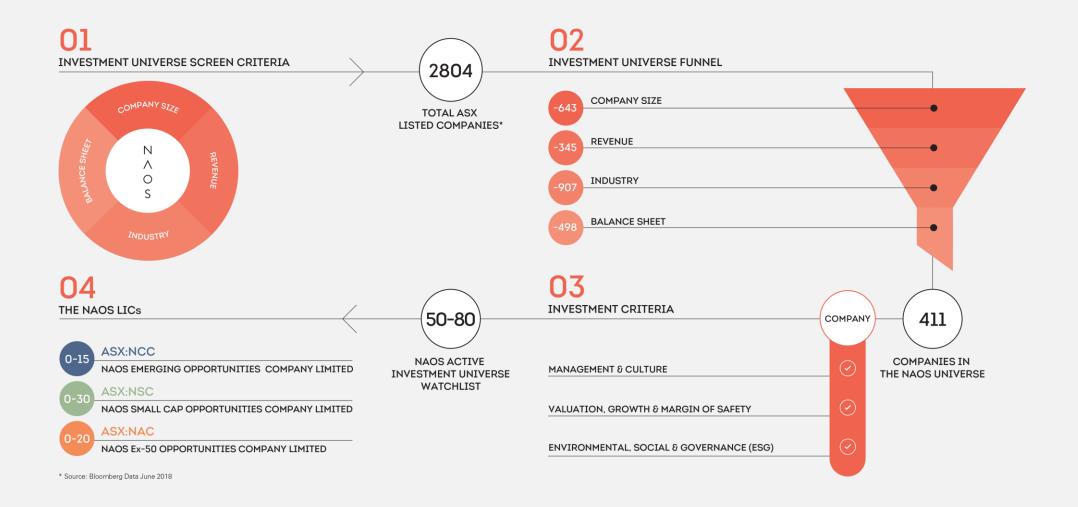
# NAOS Listed Investment Companies



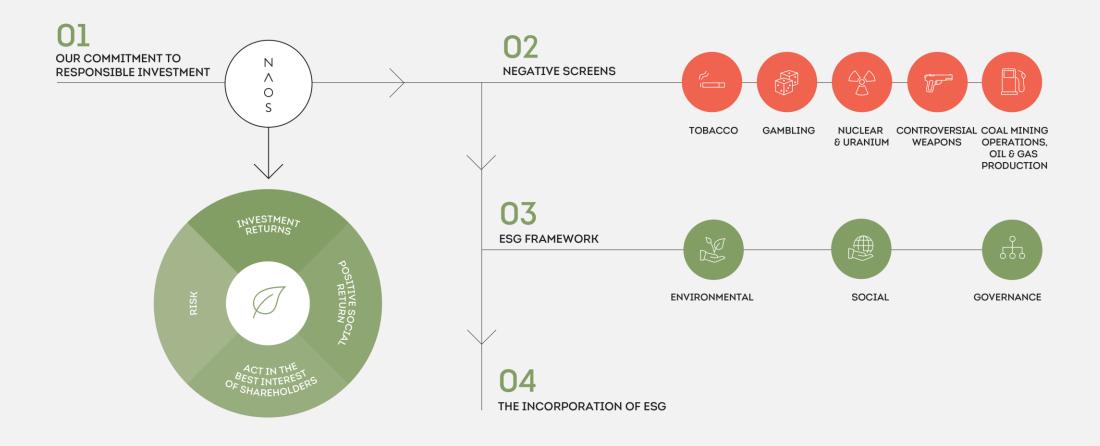


Source: Bloomberg Data January 2019

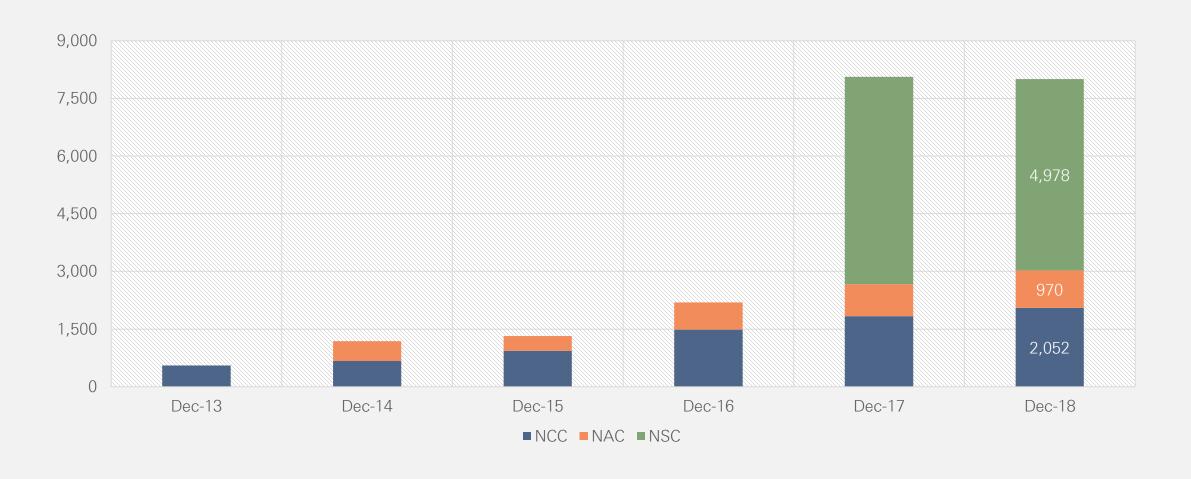
# NAOS investment process



### NAOS ESG framework



### Number of Shareholders



### Investor awareness and communication





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## **NAOS** Directors and Team

# OUR DIRECTORS



Sebastian Evans Managing Director, NAOS Asset Management Limited & Director NCC, NSC and NAC



Warwick Evans Chairman, NAOS Asset Management Limited & Director NCC, NSC and NAC



Mark Bennett Director, NAOS Asset Management Limited



Trevor Carroll Independent Chairman NSC



Matthew Hyder Director, NAOS Asset Management Limited



David Rickards Independent Chairman & Director, NCC and NAC & Independent Director NSC



Sarah Williams Independent Director, NCC and NAC

### OUR TEAM



Sebastian Evans Chief Investment Officer



Richard Preedy Chief Financial and Operating Officer



**Ben Rundle** Portfolio Manager



Rajiv Sharma
Senior Legal Counsel and Company
Secretary NCC, NSC & NAC



Robert Miller Portfolio Manager



Julia Stanistreet Business Development Manager



Rachel Folder Investment Analyst



Scott Hildebrand Distribution & Sales Manager

# NAOS Asset Management giving back

NAOS, the management company, is proud to be supporting the following charities







BUSH HERITAGE
AUSTRALIA

'Golden Shouldered Parrot' threatened species project, in partnership with Bush Heritage



'Reef Aid' campaign, in partnership with Greening Australia

Royal Flying Doctor Service

The furthest corner. The finest care.

RFDS, dedicated to providing healthcare to Australians in remote communities

