

164 Fullarton Road Dulwich South Australia 5065

## **Corporate Governance Statement**

This Corporate Governance Statement which relates to the period ending 31 July 2018 is current as of 13 March 2019 and has been approved by the Board of Directors of Havilah Resources Limited. This version of the Corporate Governance Statement provides additional details and incorporates amendments to the original version dated 31 October 2018, the second version dated 29 November 2018, and the third version dated 13 February 2019.

The Board is committed to achieving and demonstrating high, but fit for purpose, standards of corporate governance. As such, Havilah Resources Limited (Havilah or the Company) and its Subsidiaries (the Group) have made it a priority to develop and adopt systems of control and accountability as the basis for the administration of the Company's corporate governance based on the ASX Principles and Recommendations.

In line with the spirit of the Australian Securities Exchange *Corporate Governance Council's Corporate Governance Principles and Recommendations 3rd Edition* (the ASX Principles and Recommendations) the Company has followed each recommendation where the Board has considered the recommendation to be an appropriate benchmark for the Company's corporate governance practices, taking into account factors such as the size of the Company and the Board, resources available and activities of the Company.

Further information about the Company's corporate governance practices is set out on the Company's website at <a href="http://www.havilah-resources.com.au/company/corporate-governance/">http://www.havilah-resources.com.au/company/corporate-governance/</a>. In accordance with the ASX Principles and Recommendations, information published on the Company's website includes charters (for the Board and its committees), the Company's Code of Conduct and other policies and procedures relating to the Board and its responsibilities. It also includes the most recent Appendix 4G - Key to Disclosures Corporate Governance Council Principles and Recommendations checklist filed with the ASX.

Where, after due consideration, the Company's corporate governance practices depart from the ASX Principles and Recommendations, the Board has provided full disclosure of the nature of and reason for the adoption of its own practice.

	X Corporate Governance nciple/Recommendation	Particulars of Compliance
	VCIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND	OVERSIGHT
Recommendation 1.1  A listed entity should disclose:  (a) the respective roles and responsibilities of its board and management; and  (b) those matters expressly reserved to the board and those delegated to management.		The Company discloses the respective roles and responsibilities of its Board in its Annual Report 2018 (pp.56-57) and in the Board of Directors Charter published on its website (http://www.havilah-resources.com.au/company/corporate-governance/), the roles and responsibilities of management in its Annual Report 2018 (pp.8-9) and on its website (http://www.havilah-resources.com.au/company/management-team/).  The Company has not disclosed those matters expressly reserved to the board and those delegated to management as the Company is currently reviewing its governance polices and practices with a view to addressing this issue.
Recommendation 1.2  A listed entity should:  (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and  (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or reelect a director.		The Company now undertakes appropriate checks before appointing a person, or putting forward to security holders a candidate for election as a director and provides security holders with all material information in its possession relevant to a decision on whether or not to elect or reelect a director. The Company did not complete this process prior to the re-election of Mr Ken Williams as Independent Chairman in 2017, and the Notice of Meeting from that year did not include the term of office served by Mr Williams, nor a statement to the effect that the Board considered Mr Williams to be independent, although the Board considered him to be so.

ABN: 39 077 435 520

4.01						
	Corporate Governance	Particulars of Compliance				
		The Company has a written agreement with each director and senior				
	ed entity should have a written agreement with each director and	executive setting out the terms of their appointment.				
	or executive setting out the terms of their appointment.					
Reco	ommendation 1.4	The roles and responsibilities of the Company Secretary are				
The o	company secretary of a listed entity should be accountable directly	documented in the <u>Board of Directors Charter (http://h2016.havilah-resources.com.au/wp-</u>				
	e board, through the chair, on all matters to do with the proper ioning of the board.	content/uploads/2016/08/HAV_Corporate_Governance- Board_of_Directors_Charter_Oct2015.pdf)				
Pocc	ommendation 1.5					
	ed entity should:	Due to the small size of the Company, the Board does not consider it				
(a)	have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;	practical at this stage in the development of the Company to establish diversity targets. The Board is, however, committed to diversity in the workforce as outlined in its <u>Diversity Policy</u> (http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV_Corporate_Governance-				
(b)	disclose that policy or a summary of it; and	<u>Diversity_Policy_Oct2015.pdf</u> ) and will establish measurable objectives				
(c)	disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either:	as the Company grows. This commitment to diversity, despite the lack of actual targets, has seen real progress in gender diversity across the Company as described in more detail in the Annual Report. Female employees now represent 50% of the professional employees in the Company and 57% of the Company's leadership team.				
	<ol> <li>the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</li> </ol>					
	(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.					
Reco	ommendation 1.6	The Board informally assesses its performance on an annual basis.  Given the size of the Board and the regular interaction between Board				
A list	ed entity should:	members, the Board considers that to date this process has been				
(a)	have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and	adequate, however, it plans to establish a more formal process as the Company develops.				
(b)	disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.					
Reco	ommendation 1.7	The Board evaluates the performance of its Key Management Personnel				
	ed entity should:	(KMP) against key performance indicators aligned with the strategy as set by the Board. These key performance indicators are reviewed inline				
(a)	have and disclose a process for periodically evaluating the performance of its senior executives; and	with the Company's Short Term Incentive Program as referenced in employment contracts.				
(b)	disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.					

www.havilah-resources.com.au ABN: 39 077 435 520

#### ASX Corporate Governance Particulars of Compliance Principle/Recommendation PRINCIPLE 2 - STRUCTURE THE BOARD TO ADD VALUE Given the Company's size the Board has not formed a separate Recommendation 2.1 Nomination Committee as the Board considers the role of such a The board of a listed entity should: Committee is most effectively handled by the Board (with the Directors have a nomination committee which: the subject of deliberations excluding themselves.) (1) has at least three members, a majority of whom are The Board conducts the following processes to address succession independent directors; and issues and to ensure the Board has the appropriate balance of skills, (2) is chaired by an independent director, experience, independence and knowledge of the entity to enable it to and disclose: discharge its duties and responsibilities effectively: (3) the charter of the committee; devoting time at least annually to discuss Board succession issues (4) the members of the committee; and and updating the Company's Board skills matrix; and (5) as at the end of each reporting period, the number of times all Board members being involved in the Company's nomination the committee met throughout the period and the individual process to the maximum extent permitted under the Corporations attendances of the members at those meetings; or Act and ASX Listing Rules if it does not have a nomination committee, disclose that fact and The Board will consider establishing a Nomination Committee as the the processes it employs to address board succession issues Company grows. and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. Although the Board has a draft skills matrix under review, this skills Recommendation 2.2 matrix is yet to be finalised for publication and has therefore not been A listed entity should have and disclose a board skills matrix setting out disclosed. The skills and experience of each director are outlined in pp. the mix of skills and diversity that the board currently has or is looking to 56-57 of the 2018 Annual Report (https://www.havilahachieve in its membership. resources.com.au/wpcontent/uploads/2018/11/Havilah\_Annual\_Report\_2018\_U.pdf) The names of directors considered by the Board to be independent, and Recommendation 2.3 the length of service of each director are disclosed in the Annual Report A listed entity should disclose: 2018 (http://www.havilah-resources.com.au/wpthe names of the directors considered by the board to be content/uploads/2018/11/Havilah Annual Report 2018 U.pdf) pp. 56independent directors; if a director has an interest, position, association or relationship of The Audit and Risk Committee, with Mr Stewart abstaining assessed the the type described in Box 2.3 but the board is of the opinion that it independence of Mr Mark Stewart prior to his election as Director in does not compromise the independence of the director, the nature accordance with the ASX Corporate Governance Council's Corporate of the interest, position, association or relationship in question and Governance Principles and Recommendations (specifically the factors an explanation of why the board is of that opinion; and listed in Box 2.3). This assessment included a review of the services the length of service of each director. provided by Arion Legal, of which Mr Stewart is a principal, and concluded that these services are not material with regard to the overall legal fees incurred by the Company on an annual basis (23% of FY2018 legal fees), nor the scope and type of legal work provided. Arion Legal is also restricted from providing legal advice with respect to matters where Mr Stewart could potentially be conflicted. The Board, with Mr Stewart abstaining, approved the Audit & Risk Committee's endorsement of Mr Stewart's status as an Independent Non-Executive Director. During the reporting period the Board did not conduct an assessment of the potential impact that Mr William's length of service may have on his independence as, prior to the review period, Mr Williams had advised his intent to retire (http://www.havilahresources.com.au/announcements/board-succession-planning/). The Board consists of a majority of independent non-executive directors. Recommendation 2.4 A majority of the board of a listed entity should be independent directors. The chair of the board for the reporting period was Mr Kenneth Williams, Recommendation 2.5 an independent non-executive director. The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of Following the retirement of Mr Williams, the chair of the board is Mr

Mark Stewart, an independent non-executive director

the entity.

#### Particulars of Compliance **ASX Corporate Governance** Principle/Recommendation Although during the reporting period the Company did not have a formal Recommendation 2.6 induction in place for new directors, such a program has since been A listed entity should have a program for inducting new directors and implemented. During the reporting period the Company included provide appropriate professional development opportunities for directors professional development opportunities for directors which included to develop and maintain the skills and knowledge needed to perform presentations from internal and external providers. their role as directors effectively. PRINCIPLE 3 - ACT ETHICALLY AND RESPONSIBLY The company has a code of conduct for its directors, senior executives. Recommendation 3.1 This is disclosed on the Company's website at(http://h2016.havilah-A listed entity should: resources.com.au/wphave a code of conduct for its directors, senior executives and content/uploads/2016/08/HAV\_Corporate\_Governanceemployees; and Code\_of\_Conduct\_Oct2015.pdf) disclose that code or a summary of it. PRINCIPLE 4 - SAFEGUARD INTEGRITY IN CORPORATE REPORTING As the Board of Directors consists of only three members, the whole Recommendation 4.1 Board comprises the Audit and Risk Committee, including one Executive The board of a listed entity should: Director. have an audit committee which: The Committee is chaired by an Independent non-Executive Director. (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; The Committee's charter is disclosed in the Corporate Governance section of the Company's website (http://h2016.havilah-(2) is chaired by an independent director, who is not the chair of resources.com.au/wpthe board, content/uploads/2016/08/HAV\_Corporate\_Governance-Audit\_Riskand disclose: Committee\_Charter\_Oct2015.pdf). (3) the charter of the committee: The members of the Committee, their relevant qualifications, as well as (4) the relevant qualifications and experience of the members of the number of times the committee met throughout the period, and the the committee; and individual attendances of the members at those meetings (5) in relation to each reporting period, the number of times the are provided on pages 56-59 of the Annual Report (http://www.havilahcommittee met throughout the period and the individual resources.com.au/wpattendances of the members at those meetings; or content/uploads/2018/11/Havilah Annual Report 2018 U.pdf). if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. The Audit & Risk Committee also receives from the CEO and Financial Recommendation 4.2 Controller (in lieu of the Company not having a CFO) a declaration that, The board of a listed entity should, before it approves the entity's in their opinion, the financial records of the entity have been properly financial statements for a financial period, receive from its CEO and maintained and that the financial statements comply with the appropriate CFO a declaration that, in their opinion, the financial records of the entity accounting standards and give a true and fair view of the financial have been properly maintained and that the financial statements comply position and performance of the entity and that the opinion has been with the appropriate accounting standards and give a true and fair view formed on the basis of a sound system of risk management and internal of the financial position and performance of the entity and that the control which is operating effectively. These declarations were tabled at opinion has been formed on the basis of a sound system of risk the relevant meetings of the Audit & Risk Committee prior to it management and internal control which is operating effectively. recommending to the Board that the financial statements for: 1) the half year ended 31 January 2018 be approved; and 2) the financial year ended 31 July 2018 be approved. Because of the size of the organisation both management and directors have an intimate

# Recommendation 4.3

A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.

The Company also ensures that its external auditor (Deloittes) attends its AGM and is available to answer questions from security holders relevant to the audit.

knowledge of the internal control processes and perform a detailed review of the Quarterly Reports and supporting documentation. For this reason signed declarations were not obtained by the Board prior to the lodging of the Quarterlies, however each Quarterly Report is reviewed

by the full Board prior to lodging.

#### Particulars of Compliance **ASX Corporate Governance** Principle/Recommendation PRINCIPLE 5 - MAKE TIMELY AND BALANCED DISCLOSURE The Company has a written policy for complying with its continuous Recommendation 5.1 disclosure obligations under the Listing rules and this policy is disclosed A listed entity should: on the Company's website (http://h2016.havilah-resources.com.au/wphave a written policy for complying with its continuous disclosure content/uploads/2016/08/HAV Corporate Governance-Continuous Disclosure Policy Oct2015.pdf) obligations under the Listing Rules; and disclose that policy or a summary of it. PRINCIPLE 6 - RESPECT THE RIGHTS OF SECURITY HOLDERS The Company provides information about itself to investors on its 'Company Overview' and 'Investor' sections of the Company's website A listed entity should provide information about itself and its governance (http://www.havilah-resources.com.au/investor-information/) to investors via its website. (https://www.havilah-resources.com.au/company/overview/). The Company provides information to investors on its governance on the 'Corporate Governance' section of the Company's website (http://www.havilah-resources.com.au/company/corporate-governance/). Having regard to its size and nature of its business, the Company has Recommendation 6.2 designed and implemented an investor relations programme to facilitate A listed entity should design and implement an investor relations two-way communication with investors. This includes actively engaging program to facilitate effective two-way communication with investors. its shareholders at the AGM, making presentations at conferences, meeting with shareholders upon request and regularly responding to shareholders' verbal and written communications. Information on the Company is readily available to investors on the 'Investor' section of the Company's website, and investors are able to engage with the Company through the 'Contact' section of the website (http://www.havilah-resources.com.au/investor-information/) (http://www.havilah-resources.com.au/contact/). Although the Company does not have a formal policy in place, Recommendation 6.3 participation is encouraged at meetings of shareholders through time A listed entity should disclose the policies and processes it has in place allowed for questions without notice to be taken from the floor, further to facilitate and encourage participation at meetings of security holders. facilitated by the use of roving microphones, throughout Annual General Meetings. Security holders are able to send and receive communications from the Recommendation 6.4 Company electronically via the 'Contact' section of the Company's A listed entity should give security holders the option to receive website (http://www.havilah-resources.com.au/contact/). communications from, and send communications to, the entity and its security registry electronically. The Company's security registry provider Computershare also provides the option for security holders to receive communications electronically. PRINCIPLE 7 - RECOGNISE AND MANAGE RISK Due to the Board of Directors consisting of only three members, the Recommendation 7.1 whole Board comprises the Audit and Risk Committee, including one The board of a listed entity should: Executive Director. The majority of directors are independent. have a committee or committees to oversee risk, each of which: The Committee is chaired by an Independent non-Executive Director. (1) has at least three members, a majority of whom are independent directors; and The Committee's charter is disclosed in the Corporate Governance (2) is chaired by an independent director, section of the Company's website (http://h2016.havilahand disclose: resources.com.au/wpcontent/uploads/2016/08/HAV\_Corporate\_Governance-Audit\_\_Risk-(3) the charter of the committee; Committee Charter Oct2015.pdf). (4) the members of the committee; and (5) as at the end of each reporting period, the number of times The members of the Committee as well as the number of times the the committee met throughout the period and the individual committee met throughout the period, and the individual attendances of attendances of the members at those meetings; or the members at those meetings if it does not have a risk committee or committees that satisfy (a) are provided on pages 56-59 of the Annual Report (http://www.havilahabove, disclose that fact and the processes it employs for resources.com.au/wpoverseeing the entity's risk management framework. content/uploads/2018/11/Havilah\_Annual\_Report\_2018\_U.pdf).

#### Recommendation 7.2

The board or a committee of the board should:

- review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and
- disclose, in relation to each reporting period, whether such a review has taken place.

Although the Company has not completed a full risk assessment during the reporting period, the Company will adopt a risk management policy which will be designed to assist the Company to identify, evaluate, monitor and manage risks affecting the Company. It is intended that the Audit and Risk Committee will be responsible for the implementation of the risk management framework.

#### Recommendation 7.3

A listed entity should disclose:

- (a) if it has an internal audit function, how the function is structured and what role it performs; or
- (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.

Due to the small size of the Company there is not an internal audit function. The Chair of the Audit and Risk Committee plays a hands-on role in the evaluation and review of the risk management and internal control processes employed by management.

#### Recommendation 7.4

A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.

The Company has material exposure to economic, environmental and social sustainability risks which it discloses in the Renounceable Rights Issue Prospectus dated 16 October 2017 on its website (https://www.havilah-resources.com.au/wp-content/uploads/2017/10/HAVILAH\_RESOURCES\_LIMITED\_PROSPECTUS\_Final\_Lodge\_16Oct17.pdf).

The company is currently developing a risk management strategy to manage the risks which include best practice management standards and where possible insurance.

#### PRINCIPLE 8 - REMUNERATE FAIRLY AND RESPONSIBLY

#### Recommendation 8.1

The board of a listed entity should:

- (a) have a remuneration committee which:
  - has at least three members, a majority of whom are independent directors; and
  - (2) is chaired by an independent director, and disclose:
  - (3) the charter of the committee;
  - (4) the members of the committee; and
  - (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.

The Board has not established a remuneration committee as this is considered unnecessary due to the Company's current size. The Board believes it can adequately deal with the matters typically within the purview of a remuneration committee.

The Board currently has adopted a Remuneration Policy (http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV\_Corporate\_Governance-Board\_Remuneration\_Policy\_Oct2015.pdf).

The Company is currently reviewing the creation of a Remuneration Committee and the adoption of a Remuneration Charter at the appropriate time.

### Recommendation 8.2

A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.

Due to the small size of the Company and the Board, outside of the Remuneration Policy there are no specific remuneration practices with respect to Directors. The maximum aggregate annual remuneration which may be paid to Non-Executive Directors is currently \$0.300 million as approved at the 2016 annual general meeting. This cannot be increased without approval of Havilah's shareholders. Further disclosure is provided in the Remuneration Report pp 60-69 of the 2018 Annual Report (https://www.havilah-resources.com.au/wp-content/uploads/2018/11/Havilah Annual Report 2018 U.pdf).

#### Recommendation 8.3

A listed entity which has an equity-based remuneration scheme should:

- have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and
- (b) disclose that policy or a summary of it.

The Company has an equity- based remuneration scheme (http://www.havilah-resources.com.au/wp-content/uploads/2016/08/Havilah-Performance-Rights-Share-Option-Plan.pdf).

The Company's Share Trading Policy prohibits employees participating in an equity based incentive plan from entering into any transaction which would have the effect of hedging or otherwise transferring to any other person the risk of any fluctuation in the value of any unvested entitlement in Havilah Securities. A copy of the <a href="Share Trading Policy">Share Trading Policy</a> is located on the Company's website <a href="http://h2016.havilah-resources.com.au/wp-">(http://h2016.havilah-resources.com.au/wp-</a>

content/uploads/2016/08/Share Trading Policy Final 29Oct2014.pdf)

# Appendix 4G

# Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity:					
ŀ	Havilah Resources Limited				
ABN / A	RBN:		Financial year ended:		
(	39 077 435 520		31 July 2018		
Our co	Our corporate governance statement <sup>2</sup> for the above period above can be found at: <sup>3</sup> These pages of our annual report:				
$\boxtimes$	★ This URL on our website: http://www.havilah-resources.com.au/company/corporate-governance		es.com.au/company/corporate-governance/		
The Co	orporate Governance Statement is accu	rate and up to date as at 13	March 2019 and has been approved by the		
The an	nexure includes a key to where our corp	oorate governance disclosur	es can be located.		
Date:	Date: 14 March 2019				
	Name of Director or Secretary authorising Claire Redman lodgement:				

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "<u>OR</u>" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

<sup>&</sup>lt;sup>1</sup> Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

<sup>&</sup>lt;sup>2</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

<sup>&</sup>lt;sup>3</sup> Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

# ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
PRINC	IPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVE	ERSIGHT	
1.1	A listed entity should disclose:  (a) the respective roles and responsibilities of its board and management; and  (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at [insert location]  and information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management):	<ul> <li>         □ an explanation why that is so in our Corporate Governance         Statement OR         □ we are an externally managed entity and this recommendation         is therefore not applicable     </li> </ul>
1.2	A listed entity should:     (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and     (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	□ at [insert location]  the fact that we follow this recommendation:  □ in our Corporate Governance Statement OR  □ at [insert location]	<ul> <li>         ⊠ an explanation why that is so in our Corporate Governance         Statement <u>OR</u> <ul> <li>             □ we are an externally managed entity and this recommendation is therefore not applicable         </li> </ul> </li> </ul>
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	the fact that we follow this recommendation:  ☑ in our Corporate Governance Statement OR  ☐ at [insert location]	<ul> <li>□ an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>	<ul> <li>□ an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

<sup>&</sup>lt;sup>4</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
1.5	<ul> <li>A listed entity should: <ul> <li>(a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;</li> <li>(b) disclose that policy or a summary of it; and</li> <li>(c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: <ul> <li>(1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</li> <li>(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</li> </ul> </li> </ul></li></ul>	the fact that we have a diversity policy that complies with paragraph (a):  in our Corporate Governance Statement OR  at [insert location]  at [insert location]  at [insert location]  and the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with our diversity policy and our progress towards achieving them:  in our Corporate Governance Statement OR  at [insert location]  and the information referred to in paragraphs (c)(1) or (2):  in our Corporate Governance Statement OR  at [insert location]  at [insert location]	<ul> <li>         □ an explanation why that is so in our Corporate Governance Statement OR         □ we are an externally managed entity and this recommendation is therefore not applicable     </li> </ul>
1.6	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</li> </ul>	the evaluation process referred to in paragraph (a):  in our Corporate Governance Statement OR  at [insert location]  and the information referred to in paragraph (b):  in our Corporate Governance Statement OR  at [insert location]	<ul> <li>         ⊠ an explanation why that is so in our Corporate Governance         Statement OR         <ul> <li>             □ we are an externally managed entity and this recommendation is therefore not applicable         </li> </ul> </li> </ul>
1.7	A listed entity should:  (a) have and disclose a process for periodically evaluating the performance of its senior executives; and  (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a):  in our Corporate Governance Statement OR  at [insert location]  and the information referred to in paragraph (b):  in our Corporate Governance Statement OR  at [insert location]	<ul> <li>         ⊠ an explanation why that is so in our Corporate Governance         Statement <u>OR</u> <ul> <li>             □ we are an externally managed entity and this recommendation is therefore not applicable         </li> </ul> </li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
PRINCIP	LE 2 - STRUCTURE THE BOARD TO ADD VALUE		
2.1	The board of a listed entity should:  (a) have a nomination committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2):  □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: □ in our Corporate Governance Statement OR □ at [insert location]	<ul> <li>         □ an explanation why that is so in our Corporate Governance Statement OR         □ we are an externally managed entity and this recommendation is therefore not applicable     </li> </ul>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix:  in our Corporate Governance Statement OR  at [insert location]	<ul> <li>         ⊠ an explanation why that is so in our Corporate Governance         Statement OR              □ we are an externally managed entity and this recommendation is therefore not applicable      </li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>	the names of the directors considered by the board to be independent directors:  in our Corporate Governance Statement OR  at http://www.havilah-resources.com.au/wp-content/uploads/2018/11/Havilah_Annual_Report_2018_U.pdf (pp. 56-59)  and, where applicable, the information referred to in paragraph (b):  in our Corporate Governance Statement OR  at [insert location]  and the length of service of each director:  in our Corporate Governance Statement OR  at http://www.havilah-resources.com.au/wp-content/uploads/2018/11/Havilah_Annual_Report_2018_U.pdf (pp.56-59)	an explanation why that is so in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.	the fact that we follow this recommendation:  ☑ in our Corporate Governance Statement OR  ☐ at [insert location]	□ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>	□ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at [insert location]	<ul> <li>         ⊠ an explanation why that is so in our Corporate Governance         Statement <u>OR</u> </li> <li>         □ we are an externally managed entity and this recommendation is therefore not applicable     </li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed 4	
PRINCI	PRINCIPLE 3 – ACT ETHICALLY AND RESPONSIBLY			
3.1	A listed entity should:  (a) have a code of conduct for its directors, senior executives and employees; and  (b) disclose that code or a summary of it.	our code of conduct or a summary of it:  in our Corporate Governance Statement OR  at <a href="http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV_Corporate_Governance-Code_of_Conduct_Oct2015.pdf">http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV_Corporate_Governance-Code_of_Conduct_Oct2015.pdf</a>	an explanation why that is so in our Corporate Governance Statement	

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\ldots^4$
PRINCIP	PLE 4 – SAFEGUARD INTEGRITY IN CORPORATE REPORTING		
4.1	The board of a listed entity should:  (a) have an audit committee which:  (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and  (2) is chaired by an independent director, who is not the chair of the board, and disclose:  (3) the charter of the committee;  (4) the relevant qualifications and experience of the members of the committee; and  (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	If the entity complies with paragraph (a):]   the fact that we have an audit committee that complies with paragraphs (1) and (2):   in our Corporate Governance Statement OR     at [insert location]     and a copy of the charter of the committee:   at http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV Corporate Governance-Audit Risk-Committee Charter Oct2015.pdf     and the information referred to in paragraphs (4) and (5):   in our Corporate Governance Statement OR     at http://www.havilah-resources.com.au/wp-content/uploads/2018/11/Havilah Annual Report 2018 U.pdf (pp.56-59)     If the entity complies with paragraph (b):]     the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner:   in our Corporate Governance Statement OR     at [insert location]	an explanation why that is so in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed $\dots$	ave NOT followed the recommendation in full for the whole e period above. We have disclosed $\dots^4$
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	the fact that we follow this recommendation:  ☐ in our Corporate Governance Statement OR  ☐ at [insert location]	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable
PRINCIPI	LE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should:  (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and  (b) disclose that policy or a summary of it.	our continuous disclosure compliance policy or a summary of it:  ☐ in our Corporate Governance Statement OR  ☐ at <a href="http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV">http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV</a> Corporate Governance-Continuous Disclosure Policy Oct2015.pdf	an explanation why that is so in our Corporate Governance Statement
PRINCIPI	LE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	information about us and our governance on our website:  at <a href="http://www.havilah-resources.com.au/company/corporate-governance/">https://www.havilah-resources.com.au/company/corporate-governance/</a> and <a href="https://www.havilah-resources.com.au/investor-information/">https://www.havilah-resources.com.au/investor-information/</a> and <a href="https://www.havilah-resources.com.au/company/overview/">https://www.havilah-resources.com.au/company/overview/</a>	an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement <u>OR</u></li> <li>☐ a</li> </ul>	an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	our policies and processes for facilitating and encouraging participation at meetings of security holders:  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
6.4	A listed entity should give security holders the option to receive	the fact that we follow this recommendation:	☐ an explanation why that is so in our Corporate Governance
	communications from, and send communications to, the entity and its security registry electronically.	in our Corporate Governance Statement <u>OR</u>	Statement
		at [insert location]	
PRINCIP	LE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should:  (a) have a committee or committees to oversee risk, each of which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] the fact that we have a committee or committees to oversee risk that comply with paragraphs (1) and (2):  in our Corporate Governance Statement OR  at and a copy of the charter of the committee:  in at http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/HAV_Corporate_Governance-Audit_Risk-Committee_Charter_Oct2015.pdf and the information referred to in paragraphs (4) and (5):  in our Corporate Governance Statement OR  at http://www.havilah-resources.com.au/wp-content/uploads/2018/11/Havilah_Annual_Report_2018_U.pdf (pp.56-59)  [If the entity complies with paragraph (b):] the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework:  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
7.2	The board or a committee of the board should:  (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and  (b) disclose, in relation to each reporting period, whether such a review has taken place.	the fact that board or a committee of the board reviews the entity's risk management framework at least annually to satisfy itself that it continues to be sound:  in our Corporate Governance Statement OR  at [insert location]  and that such a review has taken place in the reporting period covered by this Appendix 4G:  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement
7.3	A listed entity should disclose:     (a) if it has an internal audit function, how the function is structured and what role it performs; or     (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs: □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes: □ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks:  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$		
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY					
8.1	The board of a listed entity should:  (a) have a remuneration committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2):  □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: □ in our Corporate Governance Statement OR □ at [insert location]	<ul> <li>         □ an explanation why that is so in our Corporate Governance Statement OR         □ we are an externally managed entity and this recommendation is therefore not applicable     </li> </ul>		
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives:  in our Corporate Governance Statement OR at [insert location]	<ul> <li>         ⊠ an explanation why that is so in our Corporate Governance         Statement <u>OR</u> <ul> <li>             □ we are an externally managed entity and this recommendation is therefore not applicable         </li> </ul> </li> </ul>		
8.3	A listed entity which has an equity-based remuneration scheme should:     (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and     (b) disclose that policy or a summary of it.	our policy on this issue or a summary of it:  ☐ in our Corporate Governance Statement OR  ☐ at <a href="http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/Share Trading Policy Final 29Oct20">http://h2016.havilah-resources.com.au/wp-content/uploads/2016/08/Share Trading Policy Final 29Oct20</a> 14.pdf	<ul> <li>□ an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>□ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>		

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$		
ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES					
-	Alternative to Recommendation 1.1 for externally managed listed entities:  The responsible entity of an externally managed listed entity should disclose:  (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity;  (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	the information referred to in paragraphs (a) and (b):  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement		
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities:  An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	the terms governing our remuneration as manager of the entity:  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement		