Rules 4.7.3 and 4.10.31

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Introduced 01/07/14 Amended 02/11/15

Name of entity

name of chary					
AGUIA RESOURCES LIMITED					
ABN /	ABN / ARBN Financial year ended:				
94 12	8 256 888			30 JUNE 2019	
Our c	orporate governance stateme	ent ² for th	ne above period above ca	an be found at: ³	
	☐ These pages of our annual report:				
Х	This URL on our website:	http://ag stateme		19/10/15/corporate-governance-	
The Corporate Governance Statement is accurate and up to date as at 25 September 2019 and has been approved by the board.					
The a	nnexure includes a key to wh	here our	corporate governance di	sclosures can be located.	
Date: 22 October 2019					
Name of Director authorising lodgement: Christina McGrath					

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

2 November 2015

¹ Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

² "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

³ Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

⁺ See chapter 19 for defined terms

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4	
PRINC	IPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVE	RSIGHT		
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR at [insert location] and information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management): in the Board Charter, available on the Company's website.		an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	X	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	X	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR at [insert location]		an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

+ See chapter 19 for defined terms 2 November 2015 Page 2

⁴ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	rate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
1.5	 A listed entity should: (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. 	the fact that we have a diversity policy that complies with paragraph (a): in our Corporate Governance Statement OR at [insert location] at [insert location] and a copy of our diversity policy or a summary of it: at [insert location] and the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with our diversity policy and our progress towards achieving them: in our Corporate Governance Statement OR at [insert location] and the information referred to in paragraphs (c)(1) or (2): in our Corporate Governance Statement OR at [insert location] at [insert location]	X an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): in our Corporate Governance Statement OR at [insert location] and the information referred to in paragraph (b): in our Corporate Governance Statement OR at [insert location]	X an explanation why that is so in our Corporate Governance Statement OR We are an externally managed entity and this recommendation is therefore not applicable
1.7	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): in our Corporate Governance Statement OR at [insert location] and the information referred to in paragraph (b): in our Corporate Governance Statement OR at [insert location]	 X an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
PRINCIP	LE 2 - STRUCTURE THE BOARD TO ADD VALUE		
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: □ in our Corporate Governance Statement OR □ at [insert location]	X an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix: in our Corporate Governance Statement OR at [insert location]	X an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

⁺ See chapter 19 for defined terms 2 November 2015

Corpora	te Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed		have NOT followed the recommendation in full for the whole he period above. We have disclosed \dots^4
2.3	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	the names of the directors considered by the board to be independent directors: X in our Corporate Governance Statement OR at [insert location] and, where applicable, the information referred to in paragraph (b): in our Corporate Governance Statement OR at [insert location] and the length of service of each director: in our Corporate Governance Statement OR X in the Directors' Report.		an explanation why that is so in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	X	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	X	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	X	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
PRINCIP	LE 3 – ACT ETHICALLY AND RESPONSIBLY			
3.1	A listed entity should: (a) have a code of conduct for its directors, senior executives and employees; and (b) disclose that code or a summary of it.	our code of conduct or a summary of it: □ in our Corporate Governance Statement OR X on the Company's website.		an explanation why that is so in our Corporate Governance Statement

2 November 2015 Page 5

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed4		
PRINCIP	PRINCIPLE 4 – SAFEGUARD INTEGRITY IN CORPORATE REPORTING				
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: □ in our Corporate Governance Statement OR □ at [insert location]	X an explanation why that is so in our Corporate Governance Statement		
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement		

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable
PRINCIP	LE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.		an explanation why that is so in our Corporate Governance Statement
PRINCIP	LE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	information about us and our governance on our website: X at www.aguiaresources.com.au	an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at [insert location]	X an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	our policies and processes for facilitating and encouraging participation at meetings of security holders: in our Corporate Governance Statement OR at [insert location]	X an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	 the fact that we follow this recommendation: □ in our Corporate Governance Statement OR X via the Company's share registry, Link Market Services 	an explanation why that is so in our Corporate Governance Statement

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
PRINCIPI	E 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] the fact that we have a committee or committees to oversee risk that comply with paragraphs (1) and (2): in our Corporate Governance Statement OR at [insert location] and a copy of the charter of the committee: at [insert location] and the information referred to in paragraphs (4) and (5): in our Corporate Governance Statement OR at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework: in our Corporate Governance Statement OR at [insert location]	X an explanation why that is so in our Corporate Governance Statement
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	the fact that board or a committee of the board reviews the entity's risk management framework at least annually to satisfy itself that it continues to be sound: in our Corporate Governance Statement OR at [insert location] and that such a review has taken place in the reporting period covered by this Appendix 4G: in our Corporate Governance Statement OR at [insert location]	X an explanation why that is so in our Corporate Governance Statement

⁺ See chapter 19 for defined terms 2 November 2015

Corpora	te Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs: □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes: □ in our Corporate Governance Statement OR □ at [insert location]	X an explanation why that is so in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks: in our Corporate Governance Statement OR at [insert location]	X an explanation why that is so in our Corporate Governance Statement

November 2015 Page 9

⁺ See chapter 19 for defined terms 2 November 2015

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed4
PRINCIP	LE 8 - REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at [insert location] and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: □ in our Corporate Governance Statement OR □ at [insert location]	X an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives: in our Corporate Governance Statement OR X in the Company's Remuneration Report which forms part of the Directors" Report.	 □ an explanation why that is so in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

⁺ See chapter 19 for defined terms 2 November 2015

Appendix 4G Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed \dots^4
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	our policy on this issue or a summary of it: in our Corporate Governance Statement OR at [insert location]	 □ an explanation why that is so in our Corporate Governance Statement OR □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable OR □ we are an externally managed entity and this recommendation is therefore not applicable X It is proposed to review and introduce an appropriate policy in the coming months as the new Board reviews all of the Company's governance policies
ADDITIO	NAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED	LISTED ENTITIES	
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	the information referred to in paragraphs (a) and (b): in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	the terms governing our remuneration as manager of the entity: in our Corporate Governance Statement OR at [insert location]	an explanation why that is so in our Corporate Governance Statement

+ See chapter 19 for defined terms 2 November 2015 Page 11

Corporate Governance Statement 2019

The Board's primary role is to represent and serve the interests of the Company as a whole whilst operating in a manner that respects and takes into consideration the interests of each of its key stakeholders.

On June 11th four new Directors, being Christine McGrath, David Shearwood, Jonathan Guinness and Martin McConnell were elected by shareholders to the Board. In June the then current Directors Brian Moller, Dianne Lai, Alec Psimiris and Paul Pint resigned as Directors of the Company. On July 19th and on August 14th Justin Reid and David Gower, respectively also resigned as Directors of the Company thereby effecting a complete renewal of the Board. The Board immediately announced that it would undertake a review of all aspects of the Company' operations, strategy and governance framework. As part of that review, the Board has determined to implement the 4th Edition of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations as soon as practicable during the current financial year. While this process has already begun, the Company will report against the 3rd edition of the ASX Corporate Governance Principles and Recommendation 2014 ("Recommendations") in this statement.

Some of the Recommendations were not followed during the relevant period. We have made every effort to contact former executives and directors to determine the reasons why those Recommendations were not followed in order that those reasons may be properly reported to shareholders. However, in a number of instances, the Board has been unable to determine why the previous board departed from a particular Recommendation.

This statement has been approved by the Board, and the information in the statement remains current as at September 25th. Company policies and charters are available at www.aguiaresources.com.au...

Role of the Board and Management

A summary of the Board Charter, which sets out the respective roles and responsibilities of the Board, is available on the Company's website.

In order to more fully comply with Recommendation 1.1 however, the Board believes that the existing Board Charter will need to be amended to expressly set out those matters which have been delegated to management.

The revised Board Charter will uploaded onto the Company's website as soon as it has been approved by the Board.

The new Board, on assuming office, immediately put in place temporary delegations and is in the process of developing detailed Delegations of Authority throughout the organisation. Please see www.aguiaresources.com.au for information in relation to how the Company complies with Recommendations 1.2, 1.3 and 1.4.

Biographical information in relation to each Director can be found on the website or in the Company's ASX announcements.

Board Composition and Independence

For most of the reporting period, the previous Board was not comprised of a majority of independent Directors (and nor was the Board chaired by an independent chairperson). The reason for the departure from Recommendations 2.4 and 2.5 is not known. Following the appointment of Ms McGrath and Messrs Shearwood, Guinness, McConnell and Ross (who was appointed to the Board on August, 15th) however, the Board is now comprised of a majority of independent Directors (with only Mr Shearwood, not considered to be independent) and is chaired by an independent Director (being Ms McGrath).

In forming a view as to each Director's independence, the Board has had regard to the indicia set out in Box 2.3 of the Recommendations.

The Company's Constitution provides that the number of directors shall not be less than three and not more than ten. Appropriate external checks are in place for new Director appointments.

Given the size and scale of the Company, the Board does not believe that formal "skills matrix" (as suggested by Recommendation 2.2) is necessary (noting of course, that the new Board has nonetheless, sought to ensure that key areas of expertise are adequately covered).

The current Boards' skill set comprises a broad range of commercial experience and includes two geologists, one mining engineer, one corporate lawyer with executive management experience and one Director who is a specialist in financial risk management. In addition, the most recent addition to the Board, Stephen Ross is a geologist with JORC credentials who has extensive international exploration and project development experience. As the company grows, the Board will consider further additions to the Board based on the broadening of its skills base as appropriate.

Induction

On appointment, Directors are provided with, and required to sign, a formal letter of appointment. This document sets out the terms of their appointment and their key responsibilities. It also requires each director to disclose any relationships, duties or interests held that could potentially give rise to a conflict of interest.

Directors are expected to be well informed on the nature of the Company's business operations, strategy and the environment in which it operates. To this end, and as a part of their induction, three new Board members undertook a visit to the Company's principal place of business in Port Alegre Brazil in July. The induction process included site visits to two of the Company's phosphate resources and all of the copper targets in Lavras and Cacapava in Brazil. An integral part of the trip was a meeting with the Governor of Rio Grande Du Sol and the respective Mayors of Cacapava and Lavras. These locations are areas in which the Company has considerable mineral assets and has undertaken extensive community outreach. The new Directors also met with all of the Company's Brazilian executives and geologists, as well as our Brazilian based lawyers and communication consultants. The timing of the visit was such that we were also able to meet with potential Brazilian joint venture partners.

In addition, new Directors are also expected to gain a sound working knowledge and understanding of the Company's risk management and internal control framework.

Board Committees

The Board has determined that at present due to the size of the Company that it does not intend to operate a Board committee system. The Board has increased the number of annual Board meetings from six (as was the case with the previous Board) to 12. It is intended that proper governance processes and practices for the oversight of audit, risk, nomination and remuneration will be incorporated as appropriate at each Board Meeting. This will be reviewed as required.

Professional Development

The Company provides opportunities for professional development for Directors as required.

Diversity

Due to the Company's size and nature of operations, the Board does not intend to develop a diversity policy, however presently female participation on the Board comprises 20%. At senior management level it comprises 25%.

Performance Reviews

The current Board is unable to determine whether there was a Board performance review or individual Director performance review during the 2019 reporting period. The reason for the previous Board's apparent departure from Recommendations 1.6 and 1.7 is not known. In any event, Performance Reviews will be undertaken for the Board as a whole as well as for individual Directors and senior executives in relation to their performance during the 2020 financial year.

As part of the new Board's review, two General Manager appointments were made. One in finance and geology. These two positions were promotions for long term employees to more effectively support the Company's highly experienced Technical Director, Mr Fernando Tallarico. In addition, a General Manager of Phosphate was appointed to oversee phosphate production on the granting of the necessary permits.

The Board will agree performance indicators with each of these three executives and intends to undertake executive performance reviews at the end of the 2020 financial year.

Once the processes for the periodic evaluation of the Board (as a whole) as well as for Directors and the Company's senior executives (in each case, individually) have been more fully developed, the Company will provide shareholders with a summary of these performance review processes on its website (as well as in its Corporate Governance Statement for the 2020 financial year).

Company Secretary

The Company Secretary is accountable to the Board through the Chair on all matters to do with the proper functioning of the Board.

Professional Advice

The Board has determined that individual directors have the right to seek independent professional advice at the Company's expense provided that the matter relates to their duties and responsibilities as directors. This is subject to prior approval of the Chairman but such approval will not be withheld unreasonably. If appropriate, any advice so received will be made available to all Board members.

Value Integrity and Respect

The Board wishes to maintain and develop a culture based on integrity and mutual respect building on the very positive and respectful culture which we discovered when we were recently in Brazil. We hold the values of integrity and respect to be of the utmost importance in our relationship with our employees, business partners, shareholders, community and all other stakeholders.

The Company has adopted a detailed Code of Conduct, which provides guidelines aimed at maintaining high ethical standards, corporate behaviour and accountability. It is available on the Company's website.

A Whistleblower policy has recently been approved by the Board to enhance our stated intention to create a culture of integrity and respect.

A Share Trading Policy is currently under development.

Once finalised, both the Whistleblower and Share Trading policies will be uploaded onto the Company's website.

External Audit

Ernst & Young is the Company's external auditor. The Board is responsible for the selection, appointment, re-appointment or replacement of the external auditor. The appointment of the external auditor is formally reviewed every three years. The Board appointed Ernst & Young as external auditor in November 2016.

There were no non-audit services provided by the external auditor during the reporting period as reported in the Financial Statements.

Ernst & Young has provided the required independence declaration to the Board for the 2019 financial year. The independence declaration forms part of the Directors' Report in the Annual Report.

The lead audit partner attends the Company's AGM and is available to answer questions from shareholders relevant to the audit.

Assurances from Management

The Board received ED & CFO certifications in relation to the reporting period that complied with regulatory requirements.

These certifications declare that:

- the Company's financial records for the financial year have been properly maintained as required by the Corporations Act;
- the financial statements and notes for the financial year comply with the accounting standards; and
- the financial statements and notes for the financial year give a true and fair view of the financial position and performance of the Company.

The certifications provide assurance to the Board that the financial reporting is founded on a sound system of risk management and internal control and that the system is operating effectively in all material respects.

Internal Audit Function

The Board has determined not to undertake an annual internal audit program due to the size of the Company.

However, the Board recognises that from time to time it may nevertheless be prudent and necessary to initiate discreet internal audit projects. Should that be the case the audit firm selected will be independent of the Company's external auditors.

Investor Relations

Shareholders and other stakeholders are informed of all material matters affecting the Company through ASX announcements and a range of other information is available on the Company's website.

The Company's website <u>www.aguiaresources.com.au</u> contains a range of information that may be useful to shareholders.

Other shareholder engagement activities include:

- the Annual General Meeting
- the Annual Report
- regular releases of financial information, including half and full-year financial results.

The Board will continue to develop its process and protocols to ensure that communication between the Board and shareholders of the Company is enhanced. While the Board does not envisage that this will develop into a formal investor relations program as suggested by Recommendation 6.2, it will nonetheless provide a framework for effective two-way communication with investors. The Board encourages all shareholders to attend the Company's general and annual meetings.

Market Disclosure Policy

The Market Disclosure Policy requires executive management to determine when a market release is required to comply with the ASX Listing Rule continuous disclosure requirements. The Policy sets out details of accountability for the preparation and approval of ASX releases and is available on the Company's website.

Risk Management

The Board is unable to determine the extent to which the old Board had a suitable Risk Management Framework in place and if it did, the extent to which that framework was adhered to. As a consequence, the Board is in the process of designing and implementing a new Risk Management Framework which will be intrinsically linked to the Company's strategic objectives (while simultaneously seeking to mitigate the Company's more material economic, environmental and social risks). A summary of the new framework, as well as the manner in which the Company's key risks will be sought to be mitigated, will be uploaded on to the Company's website in due course.

Fair and Responsible Remuneration

The remuneration of Non-Executive Directors is reported annually as required by law. Further information on directors' and executives' remuneration is set out in the Directors' report under the heading Remuneration Report in the Directors' Report in each year's Annual Report.

Any changes are determined by the Board from time to time having regard to market conditions.

Neither Non-Executive Directors nor executives or officers receive retirement benefits, other than statutory superannuation contributions.

Any increase in the maximum total remuneration of the non-executive Directors of the Company, which is set at \$200,000 is subject to the approval of shareholders.