#### Results for Announcement to the Market

## James Hardie Industries plc

ARBN 097 829 895

Half Year Ended 30 September 2019								
Key Information	Half Year Ended 30 September							
	FY 2020 US\$M	Moven	nent					
Net Sales From Ordinary Activities	1,316.9	1,295.6	Up	2%				
Profit From Ordinary Activities After Tax Attributable to Shareholders	189.6	160.1	Up	18%				
Net Profit Attributable to Shareholders	189.6	160.1	Up	18%				
Net Tangible Assets per Ordinary Share	US\$1.52	US\$1.26	Up	21%				

#### **Dividend Information**

- A FY2020 first half ordinary dividend ("FY2020 first half dividend") of US10.0 cents per security is payable to CUFS holders on 20 December 2019.
- The record date to determine entitlements to the FY2020 first half dividend is 18 November 2019 (on the basis of proper instruments of transfer received by the Company's registrar, Computershare Investor Services Pty Ltd, Level 4, 60 Carrington Street, Sydney NSW 2000, Australia, by 5:00pm if securities are not CHESS approved, or security holding balances established by 5:00pm or such later time permitted by ASTC Operating Rules if securities are CHESS approved).
- The FY2020 first half dividend and future dividends will be unfranked for Australian taxation purposes.
- The Company is required to deduct Irish DWT (currently 20% of the gross dividend amount) from this dividend and will be required to for future dividends, unless the beneficial owner has completed and returned a non-resident declaration form (DWT Form).
- The Australian currency equivalent amount of the FY2020 first half dividend paid to CUFS holders will be announced after the record date.
- No dividend reinvestment plan is currently in operation for the FY2020 first half dividend.
- A FY2019 second half ordinary dividend ("FY2019 second half dividend") of US26.0 cents per security was paid to CUFS holders on 2 August 2019.

#### Movements in Controlled Entities during the half year Ended 30 September 2019

The following entities were dissolved: James Hardie NZ Holdings Limited (10 June 2019); James Hardie Finance Holdings 2 Limited (20 August 2019); James Hardie NTL1 Limited (20 August 2019); James Hardie NTL2 Limited (20 August 2019); James Hardie NTL3 Limited (20 August 2019)

#### **Associates and Joint Venture Entities**

FELS Recycling GmbH (51%); Aplicaciones Minerales S.A. (28%)

#### Review

The results and information included within this report have been prepared using US GAAP and have been subject to an independent review by external auditors.

#### Results for the 2nd Quarter and Half Year Ended 30 September 2019

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James Hardie Industries plc is incorporated under the laws of Ireland with its corporate seat in Dublin, Ireland. The liability of members is limited. The information contained in the above documents should be read in conjunction with the James Hardie 2019 Annual Report which can be found on the company website at <a href="https://www.jameshardie.com">www.jameshardie.com</a>.



# James Hardie Announces Adjusted Net Operating Profit of US\$98.6 million for Q2 Fiscal Year 2020 and US\$188.8 million for the half year ended 30 September 2019

#### James Hardie announces a fiscal year 2020 first half dividend of US10.0 cents per security

James Hardie today announced results for the second quarter of fiscal year 2020 and half year ended 30 September 2019:

- Group Adjusted net operating profit ("NOPAT") of US\$98.6 million for the quarter and US\$188.8 million for the half year, an increase of 22% and 17%, respectively, compared to the prior corresponding periods ("pcp");
- Group Adjusted EBIT of US\$134.2 million for the quarter and US\$258.6 million for the half year, an increase of 26% and 21%, respectively, compared to pcp;
- Group net sales of US\$660.1 million for the quarter and US\$1,316.9 million for the half year, an increase of 2%, compared to pcp;
- North America Fiber Cement Segment volume increased 5% for the quarter and 4% for the half year, compared to pcp;
- North America Fiber Cement Segment EBIT margin of 27.1% for the quarter and 26.1% for the half year;
- Asia Pacific Fiber Cement Segment EBIT margin of 24.0% for the quarter and 23.5% for the half year;
   and
- Europe Building Products Segment Adjusted EBIT margin<sup>1</sup> of 9.9% for the quarter and 10.3% for the half year.

#### **CEO Commentary**

James Hardie CEO Dr Jack Truong said, "We are pleased with our second quarter performance, delivering Net Sales and EBIT growth in local currency in all three regions: North America, Asia Pacific and Europe. It reflects our team's continued good execution of our global strategic plan. Our Adjusted NOPAT increased 22% for the second quarter and we raised our full year guidance range to be between US\$340 million and US\$370 million."

He continued, "Our North America Fiber Cement segment delivered another quarter of very strong volume growth in a down market while generating a very strong quarterly EBIT margin of 27.1%. Our commercial transformation started to gain traction in the first half. Our exterior volume grew 6% and 5%, respectively, for the quarter and half year. We are pleased with the positive momentum in lean manufacturing execution across our North America plants which helped expand EBIT margin to 26.1%, above our target range, for the half year. It positions us well to significantly increase investment in: (i) demand creation, (ii) customer management capabilities and (iii) customer-driven innovation. As a result of the good momentum in our commercial and lean transformations, we are raising our fiscal year 2020 PDG target range to 4-6% and our fiscal year 2020 EBIT Margin range to 25-27%."

Dr Truong added, "Our Asia Pacific Fiber Cement segment delivered very good financial results, both Net Sales and EBIT grew in the quarter in local currency, despite a contracting Australian housing market. Our Australian and Philippines businesses continued to lead the way in gaining volume growth above their underlying market growth. APAC EBIT margin for the quarter was 24.0%, which is toward the top of our long-term target range."

He concluded, "Our Europe Building Products segment continued to gain momentum in fiber cement growth, delivering fiber cement revenue growth in Euros of 23% in the second quarter and 30% for the half year. Fiber gypsum revenues in Euros increased 3% for both the quarter and half year. Our team remains focused on long term penetration and growth of our fiber cement and fiber gypsum products. We remain on-track to deliver full year EBIT margin accretion for fiscal year 2020."

<sup>&</sup>lt;sup>1</sup> Excludes costs associated with the acquisition

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#### **Outlook**

We expect modest growth in the US housing market in fiscal year 2020. The Company continues to expect new construction starts between approximately 1.2 million and 1.3 million.

We expect our North America Fiber Cement segment EBIT margin to be between 25% and 27% for fiscal year 2020. This expectation is based upon the Company achieving our PDG target, continuing to improve operating performance in our plants, improved net average sales price and mix, consistent input costs and flat to modest growth in the underlying housing market.

In Australia, we anticipate that our addressable underlying market will continue to experience high single digit percent contraction in fiscal year 2020 compared to fiscal year 2019. We expect volume from our Australian business to continue to grow above the market.

We expect our Europe Building Product segment to achieve year on year net sales and EBIT margin growth. In Europe, we expect that our addressable underlying market in fiscal year 2020 will decrease slightly compared to fiscal year 2019.

#### **Full Year Earnings Guidance**

Management notes the range of analysts' forecasts for net operating profit excluding asbestos for the year ending 31 March 2020 is between US\$343 million and US\$362 million. Management expects full year Adjusted net operating profit to be between US\$340 million and US\$370 million assuming, among other things, housing conditions in the United States remain consistent and in line with our assumed forecast of new construction starts and repair and remodel activity, input costs remain consistent, and an average USD/AUD exchange rate that is at or near current levels for the remainder of the year. Management cautions that US housing market conditions remain somewhat uncertain and some input costs remain volatile.

The comparable Adjusted net operating profit for fiscal year 2019 was US\$300.5 million. The Company is unable to forecast the comparable US GAAP financial measure due to uncertainty regarding the impact of actuarial estimates on asbestos-related assets and liabilities in future periods.

#### **Further Information**

Readers are referred to the Company's Condensed Consolidated Financial Statements and Management's Analysis of Results for the second quarter and half year ended 30 September 2019 for additional information regarding the Company's results, including information regarding income taxes, the asbestos liability and contingent liabilities.

#### Use of Non-GAAP Financial Information; Australian Equivalent Terminology

This Media Release includes financial measures that are not considered a measure of financial performance under generally accepted accounting principles in the United States (GAAP), such as Adjusted net operating profit and Adjusted EBIT. These non-GAAP financial measures should not be considered to be more meaningful than the equivalent GAAP measure. Management has included such measures to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations and excludes the impact of certain legacy items, such as asbestos adjustments. Additionally, management uses such non-GAAP financial measures for the same purposes. However, these non-GAAP

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financial measures are not prepared in accordance with US GAAP, may not be reported by all of the Company's competitors and may not be directly comparable to similarly titled measures of the Company's competitors due to potential differences in the exact method of calculation. For additional information regarding the non-GAAP financial measures presented in this Media Release, including a reconciliation of each non-GAAP financial measure to the equivalent US GAAP measure, see the section titled "Non-US GAAP Financial Measures" included in the Company's Management's Analysis of Results for the second quarter and half year ended 30 September 2019.

In addition, this Media Release includes financial measures and descriptions that are considered to not be in accordance with US GAAP, but which are consistent with financial measures reported by Australian companies, such as operating profit, EBIT and EBIT margin. Since the Company prepares its Condensed Consolidated Financial Statements in accordance with US GAAP, the Company provides investors with a table and definitions presenting cross-references between each US GAAP financial measure used in the Company's Condensed Consolidated Financial Statements to the equivalent non-US GAAP financial measure used in this Media Release. See the sections titled "Non-US GAAP Financial Measures" included in the Company's Management's Analysis of Results for the second quarter and half year ended 30 September 2019.

#### **Forward-Looking Statements**

This Media Release contains forward-looking statements and information that are necessarily subject to risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of James Hardie to be materially different from those expressed or implied in this release, including, among others, the risks and uncertainties set forth in Section 3 "Risk Factors" in James Hardie's Annual Report on Form 20-F for the year ended 31 March 2019; changes in general economic, political, governmental and business conditions globally and in the countries in which James Hardie does business; changes in interest rates; changes in inflation rates; changes in exchange rates; the level of construction generally; changes in cement demand and prices; changes in raw material and energy prices; changes in business strategy and various other factors. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. James Hardie assumes no obligation to update or correct the information contained in this Media Release except as required by law.

**END** 

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# Management's Analysis of Results

This Management's Analysis of Results forms part of a package of information about James Hardie Industries plc's results. It should be read in conjunction with the other parts of this package, including the Media Release, the Management Presentation and the condensed consolidated financial statements. Except as otherwise indicated in this Management's Analysis of Results, James Hardie Industries plc is referred to as "JHI plc." JHI plc, together with its direct and indirect wholly-owned subsidiaries, are collectively referred to as "James Hardie," the "Company," "we," "our," or "us." Definitions for certain capitalized terms used in this Management's Analysis of Results can be found in the section titled "Non-GAAP Financial Measures."

This Management's Analysis of Results includes financial measures that are not considered a measure of financial performance under generally accepted accounting principles in the United States ("US GAAP"). These non-GAAP financial measures should not be considered to be more meaningful than the equivalent US GAAP measures. Management has included such measures to provide investors with an alternative method for assessing its financial condition and operating results in a manner that is focused on the performance of its ongoing operations. These measures exclude the impact of certain legacy items, such as asbestos adjustments, or significant nonrecurring items, such as debt restructuring and acquisition costs, asset impairments, as well as adjustments to tax expense. In addition, management provides an adjusted effective tax rate, which excludes the tax impact of the pre-tax special items (items listed above) and tax special items. Management believes that this non-GAAP tax measure provides an ongoing effective rate which investors may find useful for historical comparisons and for forecasting and is an alternative method of assessing the economic impact of taxes on the Company, as it more closely approximates payments to taxing authorities. Management uses such non-GAAP financial measures for the same purposes. These non-GAAP measures should not be considered as a substitute for, or superior to, measures of financial performance prepared in accordance with US GAAP. These non-GAAP financial measures are not prepared in accordance with US GAAP, may not be reported by all of the Company's competitors and may not be directly comparable to similarly titled measures of the Company's competitors due to potential differences in the exact method of calculation. For additional information regarding the non-GAAP financial measures presented in this Management's Analysis of Results, including a reconciliation of each non-GAAP financial measure to the equivalent US GAAP measure, see the section titled "Non-US GAAP Financial Measures." In addition, this Management's Analysis of Results includes financial measures and descriptions that are considered to not be in accordance with US GAAP, but which are consistent with financial measures reported by Australian companies. Since James Hardie prepares its condensed consolidated financial statements in accordance with US GAAP, the Company provides investors with a table and definitions presenting crossreferences between each US GAAP financial measure used in the Company's condensed consolidated financial statements to the equivalent non-US GAAP financial measure used in this Management's Analysis of Results. See the section titled "Non-US GAAP Financial Measures."

These documents, along with an audio webcast of the Management Presentation on 7 November 2019, are available from the Investor Relations area of our website at <a href="http://www.ir.jameshardie.com.au">http://www.ir.jameshardie.com.au</a>

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## **GROUP RESULTS**



# James Hardie Industries plc Results for the 2nd Quarter and Half Year Ended 30 September

US\$ Millions	Three Months and Half Year Ended 30 September						
	Q2 F	Y20	Q2 FY19	Change %	HY FY20	HY FY19	Change %
Net sales	\$ 66	0.1	\$ 644.6	2	\$ 1,316.9	\$ 1,295.6	2
Cost of goods sold	(42	0.0)	(437.5)	4	(843.7)	(867.4)	3
Gross profit	24	0.1	207.1	16	473.2	428.2	11
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Selling, general and administrative expenses	(9	8.1)	(98.9)	1	(199.6)	(203.8)	2
Research and development expenses	(	8.2)	(9.8)	16	(15.8)	(19.2)	18
Asset impairments		_	(13.1)		_	(13.1)	
Asbestos adjustments	1	8.8	14.2	32	27.3	39.3	(31)
EBIT	15	2.6	99.5	53	285.1	231.4	23
Net interest expense	(1	4.2)	(12.5)	(14)	(27.9)	(23.1)	(21)
Other income (expense)		0.1	0.1	_	(0.1)	0.3	
Operating profit before income taxes	13	8.5	87.1	59	257.1	208.6	23
Income tax expense	(3	5.4)	(17.6)		(67.5)	(48.5)	(39)
Net operating profit	\$ 10	3.1	\$ 69.5	48	\$ 189.6	\$ 160.1	18
Earnings per share - basic (US cents)		23	16		43	36	
Earnings per share - diluted (US cents)		23	16		43	36	
Volume (mmsf)	96	0.2	928.1	3	1,917.4	1,866.7	3

**Net sales** for the quarter and half year increased 2% from the prior corresponding periods to US\$660.1 million and US\$1,316.9 million, respectively, driven by higher net sales in the North America Fiber Cement and Europe Building Products segments, partially offset by lower USD net sales in the Asia Pacific Fiber Cement segment.

Gross profit of US\$240.1 million and US\$473.2 million for the quarter and half year increased 16% and 11%, respectively, when compared to the prior corresponding periods. Gross profit margin of 36.4% and 35.9% for the quarter and half year, respectively, increased 4.3 percentage points and 2.8 percentage points, respectively, when compared to the prior corresponding periods.

Selling, general and administrative ("SG&A") expenses for the quarter and half year decreased 1% and 2%, respectively, when compared to the prior corresponding periods. The decrease was primarily driven by lower transaction and integration costs associated with the Fermacell acquisition.

Asbestos adjustments for the quarter and half year primarily reflects the non-cash foreign exchange remeasurement impact on asbestos related balance sheet items, driven by the change in the AUD/USD spot exchange rate.

**Interest expense** for the quarter and half year increased from the prior corresponding periods primarily due to a higher interest rate on our Euro denominated debt.

Asset impairments for the quarter and half year fiscal year 2019 reflects a US\$10.1 million and a US\$3.0 million asset impairment charge, related to our decision in the prior year to discontinue our Windows business and our Multiple Contour Trim ("MCT") product line, respectively.

Other income (expense) for the quarter and half year reflects the gains and losses on interest rate swaps.

**Income tax expense** for the quarter and half year increased when compared to the prior corresponding periods, due to higher operating profit before income taxes and a higher effective tax rate.

**Net operating profit** increased for the quarter and half year when compared to the prior corresponding periods, driven by the favorable underlying performance of the North America Fiber Cement and Europe Building Products segments, partially offset by higher income tax expense.



#### **North America Fiber Cement Segment**

Operating results for the North America Fiber Cement segment were as follows:

US\$ Millions	Three Months and Half Year Ended 30 September						
	Q2 FY20	Q2 FY19	Change	HY FY20	HY FY19	Change	
Volume (mmsf)	620.9	591.7	5%	1,233.6	1,182.7	4%	
Average net sales price per unit (per msf)	US\$733	US\$728	1%	US\$732	US\$726	1%	
Fiber cement net sales	459.6	435.6	6%	911.9	869.4	5%	
Gross profit			18%			11%	
Gross margin (%)			4.0 pts			2.1 pts	
EBIT	124.7	94.1	33%	238.2	201.3	18%	
EBIT margin (%)	27.1	21.6	5.5 pts	26.1	23.2	2.9 pts	
EBIT excluding product line discontinuation <sup>1</sup>	124.7	99.5	25%	238.2	206.7	15%	
EBIT margin excluding product line discontinuation (%)	27.1	22.8	4.3 pts	26.1	23.8	2.3 pts	

<sup>&</sup>lt;sup>1</sup> Excludes product line discontinuation expenses of US\$5.4 million for the second quarter and half year FY19. These expenses include asset impairments of US\$3.0 million, and a one-time charge of US\$2.4 million to cost of goods sold associated with our decision to discontinue our MCT product line, as well as certain excess and obsolete ColorPlus<sup>®</sup> color palettes

Net sales for the quarter and half year were favorably impacted by higher sales volumes and a higher average net sales price compared to the prior corresponding periods. The increase in volume includes growth in exteriors of 6% and 5% for the quarter and half year, respectively, compared to the prior corresponding periods, reflecting strong primary demand growth as our commercial transformation gains traction. Interiors volume was flat and decreased 2% for the quarter and half year, respectively, compared to the prior corresponding periods, reflecting continuous improvement and traction of our interiors strategy. The increase in average net sales price of 1% for the quarter and half year primarily reflects the annual change in our strategic pricing effective April 2019, partially offset by mix.

We note that there are a number of data sources that measure US housing market growth. At the time of filing our results for the period ended 30 September 2019, only US Census Bureau data was available. According to the US Census Bureau, single family housing starts for the quarter were 246,300, or 4% above the prior corresponding period. For the half year ended 30 September 2019, single family housing starts were 488,400, or 1% below the prior corresponding period. We note that the US Census Bureau's data can be different from other indices we use to measure US housing market growth, namely the McGraw-Hill Construction Residential Starts Data (also known as Dodge), the National Association of Home Builders and Fannie Mae.

The change in gross margin for the quarter can be attributed to the following components:

#### For the Three Months Ended 30 September 2019:

Higher average net sales price	0.4 pts
Lower start-up costs	0.9 pts
Lower production costs	2.7 pts
Total percentage point change in gross margin	4.0 pts



#### For the Half Year Ended 30 September 2019:

Higher average net sales price	0.4 pts
Lower start-up costs	0.5 pts
Lower production costs	1.2 pts
Total percentage point change in gross margin	2.1 pts

Gross margin for the quarter increased 4.0 percentage points compared to the prior corresponding period, primarily driven by improved plant performance, lower freight costs, lower start up costs and higher net sales price. Gross margin for the half year increased 2.1 percentage points compared to the prior corresponding period, primarily driven by improved plant performance, lower freight costs, lower start-up costs and higher net sales price, partially offset by input cost inflation. In addition, gross margin for the quarter and half year increased as a result of a one-time charge of US\$2.4 million in fiscal year 2019, related to our decision to discontinue the MCT product line and certain excess and obsolete ColorPlus® color palettes.

As a percentage of sales, SG&A expenses decreased 0.7 percentage points and 0.4 percentage points for the quarter and half year, respectively, when compared to the prior corresponding periods. SG&A expenses were relatively flat for the quarter and half year.

EBIT for the quarter and half year increased 33% and 18%, respectively, compared to the prior corresponding periods, primarily driven by an 18% and 11% increase in gross profit, respectively. EBIT margin for the quarter increased 5.5 and 2.9 percentage points to 27.1% and 26.1%, respectively, when compared to the prior corresponding periods, driven by the increase in gross margin and the decrease in SG&A expenses as a percentage of sales.

#### **Asia Pacific Fiber Cement Segment**

The Asia Pacific Fiber Cement segment is comprised of the following businesses: (i) Australia Fiber Cement, (ii) New Zealand Fiber Cement and (iii) Philippines Fiber Cement.

Operating results for the Asia Pacific Fiber Cement segment in US dollars were as follows:

US\$ Millions	Three Months and Half Year Ended 30 September						
	Q2 FY20	Q2 FY19	Change	HY FY20	HY FY19	Change	
Volume (mmsf)	142.8	142.1	—%	277.2	280.1	(1%)	
Average net sales price per unit (per msf)	US\$700	US\$728	(4%)	US\$706	US\$740	(5%)	
Fiber cement net sales	112.6	117.3	(4%)	220.6	234.4	(6%)	
Gross profit			(4%)			(8%)	
Gross margin (%)			0.1 pts			(0.6 pts)	
EBIT	27.0	27.5	(2%)	51.8	55.8	(7%)	
EBIT margin (%)	24.0	23.4	0.6 pts	23.5	23.8	(0.3 pts)	



The Asia Pacific Fiber Cement segment results in US dollars were unfavorably impacted by average foreign exchange rate movements for the quarter and half year as detailed in the table below:

		Q2 FY20		Half Year FY20			
	Results in AUD	Results in USD	Impact of FX	Results in AUD	Results in USD	Impact of FX	
Average net sales price per unit (per msf)	+3%	-4%	-7%	+3%	-5%	-8%	
Fiber cement net sales	+2%	-4%	-6%	+1%	-6%	-7%	
Gross profit	+3%	-4%	-7%	-1%	-8%	-7%	
EBIT	+5%	-2%	-7%	FLAT	-7%	-7%	

Operating results for the Asia Pacific Fiber Cement segment in Australian dollars were as follows:

A\$ Millions	Three Months and Half Year Ended 30 September						
	Q2 FY20	Q2 FY19	Change	HY FY20	HY FY19	Change	
Volume (mmsf)	142.8	142.1	—%	277.2	280.1	(1%)	
Average net sales price per unit (per msf)	A\$1,022	A\$996	3%	A\$1,020	A\$995	3%	
Fiber cement net sales	164.2	160.5	2%	318.6	315.2	1%	
Gross profit			3%			(1%)	
Gross margin (%)			0.1 pts			(0.6 pts)	
EBIT	39.5	37.5	5%	74.9	75.0	—%	
EBIT margin (%)	24.0	23.4	0.6 pts	23.5	23.8	(0.3 pts)	

Net sales in Australian dollars for the quarter were favorably impacted by a higher average net sales price compared to the prior corresponding period. Net sales in Australian dollars for the half year were favorably impacted by higher average net sales price, partially offset by lower volumes compared to the prior corresponding period. Volume was flat and decreased 1% for the quarter and half year, respectively, compared to the prior corresponding periods, driven by a significant softening of the Australian market, offset by strong volume growth above the market index in Australia, as well as growth above market and underlying housing market growth in the Philippines. The 3% increase in average net sales price for the quarter and half year was primarily driven by our strategic price increase in Australia and a favorable product mix across the segment.

Gross profit in Australian dollars increased 3% for the quarter compared to the prior corresponding period, driven by higher net sales, favorable plant performance in Australia and lower input costs, partially offset by higher freight. Gross profit in Australian dollars decreased 1% for the half year compared to the prior corresponding period, primarily due to higher freight costs and unfavorable plant performance in New Zealand.

In Australian dollars, the change in gross margin for the quarter and half year can be attributed to the following components:

#### For the Three Months Ended 30 September 2019:

Higher average net sales price	1.5 pts
Higher production costs	(1.4 pts)
Total percentage point change in gross margin	0.1 pts



#### For the Half Year Ended 30 September 2019:

Higher average net sales price	1.5 pts
Higher production costs	(2.1 pts)
Total percentage point change in gross margin	(0.6 pts)

As a percentage of sales, SG&A expenses in Australian dollars decreased 0.3 percentage points for the quarter and half year, when compared to the prior corresponding periods, primarily driven by prudent financial management in light of the housing market conditions. EBIT in Australian dollars for the quarter increased 5% to A\$39.5 million, when compared to the prior corresponding period, primarily driven by a 3% increase in gross profit. For the half year, EBIT in Australian dollars was flat at A\$74.9 million when compared to the prior corresponding period.

#### Country Analysis

#### Australia Fiber Cement

Net sales in local currency was flat for the quarter and decreased 2% for the half year, compared to the prior corresponding periods, primarily due to a decrease in volume, offset by the favorable impact of our strategic price increase. The decrease in volume was attributable to a contracting housing market, partially offset by strong growth above the market.

EBIT in local currency increased 2% for the quarter, compared to the prior corresponding period, driven by lower input costs, partially offset by higher freight costs. EBIT in local currency decreased 1% for the half year, when compared to the prior corresponding period, driven by lower sales volumes and higher freight costs.

According to Australian Bureau of Statistics data, approvals for detached houses, a key driver of Australian business' sales volume, were 26,676 for the quarter, a decrease of 14% compared to the prior corresponding period. For the half year, approvals for detached houses were 52,771, a decrease of 16% compared to the prior corresponding period. The other key driver of our sales volume, the alterations and additions market, increased 1% for the quarter and was flat for the half year ended 30 September 2019 when compared to the prior corresponding periods.

#### **New Zealand Fiber Cement**

Net sales in local currency increased 1% for the quarter and was flat for the half year, compared to the prior corresponding periods, driven by a higher average net sales price due to a favorable product mix, offset by a slight decrease in volume. EBIT in local currency decreased for the quarter and half year compared to the prior corresponding period, primarily due to unfavorable plant performance.

#### Philippines Fiber Cement

Volume increased 12% for the quarter and half year, compared to the prior corresponding periods, primarily as a result of growth above an increasing market. EBIT in local currency for the quarter and half year increased, compared to the prior corresponding period, driven by a one time inventory adjustment of US\$1.6 million in the second quarter of fiscal year 2019 as well as higher sales volumes.



#### **Europe Building Products Segment**

The Europe Building Products segment is comprised of: (i) Europe Fiber Cement and (ii) Europe Fiber Gypsum. Operating results for the Europe Building Products segment in US dollars were as follows:

US\$ Millions	Three Months and Half Year Ended 30 September						
	Q2 FY20	Q2 FY19	Change	HY FY20	HY FY19	Change	
Volume (mmsf)	196.5	194.3	1%	406.6	403.9	1%	
Average net sales price per unit (per msf)	US\$340	US\$354	(4%)	US\$347	US\$358	(3%)	
Fiber cement net sales	12.4	9.6	29%	24.9	18.8	32%	
Fiber gypsum net sales <sup>1</sup>	75.5	77.8	(3%)	158.9	164.0	(3%)	
Net sales	87.9	87.4	1%	183.8	182.8	1%	
Gross profit			3%			20%	
Gross margin (%)			0.8 pts			5.2 pts	
EBIT <sup>2</sup>	5.8	3.4	71%	13.7	(1.2)		
EBIT margin (%) <sup>2</sup>	6.6	3.9	2.7 pts	7.5	(0.7)	8.2 pts	
Adjusted EBIT excluding costs associated with the acquisition <sup>3</sup>	8.7	8.5	2%	19.0	19.9	(5%)	
Adjusted EBIT margin (%) excluding costs associated with the acquisition <sup>3</sup>	9.9	9.7	0.2 pts	10.3	10.9	(0.6 pts)	

<sup>&</sup>lt;sup>1</sup> Also includes cement bonded board net sales

Operating results for the Europe Building Products segment in Euros were as follows:

€ Millions	Three Months and Half Year Ended 30 September						
	Q2 FY20	Q2 FY19	Change	HY FY20	HY FY19	Change	
Volume (mmsf)	196.5	194.3	1%	406.6	403.9	1%	
Average net sales price per unit (per msf)	€306	€304	1%	€310	€304	2%	
Fiber cement net sales	11.2	9.1	23%	22.3	17.2	30%	
Fiber gypsum net sales <sup>1</sup>	67.8	66.1	3%	142.1	138.0	3%	
Net sales	79.0	75.2	5%	164.4	155.2	6%	
Gross profit			7%			27%	
Gross margin (%)			0.6 pts			5.2 pts	
EBIT <sup>2</sup>	5.2	3.0	73%	12.3	(0.8)		
EBIT margin (%) <sup>2</sup>	6.6	3.9	2.7 pts	7.5	(0.7)	8.2 pts	
Adjusted EBIT excluding costs associated with the acquisition <sup>3</sup>	7.8	7.3	7%	17.0	16.9	1%	
Adjusted EBIT margin (%) excluding costs associated with the acquisition <sup>3</sup>	9.9	9.7	0.2 pts	10.3	10.9	(0.6 pts)	

<sup>&</sup>lt;sup>1</sup> Also includes cement bonded board net sales

<sup>&</sup>lt;sup>2</sup> Includes costs associated with the Fermacell acquisition

<sup>&</sup>lt;sup>3</sup> Excludes costs associated with the Fermacell acquisition, which have not been excluded from Adjusted EBIT and Adjusted net operating profit as presented on pages 10 and 12, respectively.

 $<sup>^{\</sup>rm 2}$  Includes costs associated with the Fermacell acquisition

<sup>&</sup>lt;sup>3</sup> Excludes costs associated with the Fermacell acquisition, which have not been excluded from Adjusted EBIT and Adjusted net operating profit as presented on pages 10 and 12, respectively.



Net sales in Euros for the quarter and half year increased 5% and 6%, respectively, compared to the prior corresponding periods. The increase in the quarter and half year was driven by a 23% and 30% increase in fiber cement net sales, respectively, as well as a 3% increase in fiber gypsum net sales in the quarter and half year. Average net sales price in Euros for the quarter and half year increased 1% and 2%, respectively, compared to the prior corresponding periods, primarily due to product mix.

Gross profit in Euros increased 7% and 27% for the quarter and half year, respectively, compared to the prior corresponding periods, primarily due to higher net sales. The increase for the half year was additionally impacted by a one time inventory fair value adjustment of €6.2 million (US\$7.3 million) incurred in the first quarter of fiscal year 2019 following the acquisition of Fermacell.

EBIT for the quarter and half year increased €2.2 million and €13.1 million, respectively, compared to the prior corresponding periods, primarily due to lower costs associated with the acquisition of €1.7 million (US\$2.2 million) and €13.0 million (US\$15.8 million), respectively.

Adjusted EBIT excluding costs associated with the acquisition increased €0.5 million for the quarter when compared to the prior corresponding period, driven by a higher gross profit, partially offset by higher SG&A expenses. Adjusted EBIT excluding costs associated with the acquisition increased €0.1 million for the half year, compared to the prior corresponding period, driven by a higher gross profit, offset by an increase in SG&A expenses. The increase in SG&A expenses was primarily due to a higher headcount.

#### **Other Businesses Segment**

US\$ Millions	Three Months and Half Year Ended 30 September						
	Q2 FY20	Q2 FY19	Change	HY FY20	HY FY19	Change	
Net sales	_	4.3		0.6	9.0	(93%)	
EBIT	(0.5)	(17.6)	97%	(0.1)	(19.1)	99%	

The Other Businesses segment is comprised of our former fiberglass windows business, which included a fiberglass windows assembly facility as well as a fiberglass pultrusion business. In fiscal year 2019, we made the decision to shut down the fiberglass windows business, closed the windows assembly business and recorded product line discontinuation costs associated with the shutdown of the business. In April 2019, we ceased operations and sold the fiberglass pultrusion portion of the business.

#### **Research and Development Segment**

We record R&D expenses depending on whether they are core R&D projects that are designed to benefit all business units, which are recorded in our R&D segment, or commercialization projects for the benefit of a particular business unit, which are recorded in the individual business unit's segment results. The table below details the expenses of our R&D segment:

US\$ Millions			Thre	ee Montl	ns and Half Y	ear	Ended 30	) Sep	otember	
	C	Q2 FY20 (		2 FY19	Change %	HY FY20		HY FY19		Change %
Segment R&D expenses	\$	(6.0)	\$	(6.8)	12	\$	(11.5)	\$	(13.7)	16
Segment R&D SG&A expenses		(0.9)		(0.3)			(1.6)		(8.0)	
Total R&D EBIT	\$	(6.9)	\$	(7.1)	3	\$	(13.1)	\$	(14.5)	10



The change in segment R&D expenses for the quarter and half year were driven by a change in the prioritization of R&D activities and projects, as well as normal variation among our research and development projects. The expense will fluctuate period to period depending on the nature and number of core R&D projects being worked on and the AUD/USD exchange rates during the period.

Other R&D expenses associated with commercialization projects in business units are recorded in the results of the respective business unit segment. Other R&D expenses associated with commercialization projects for the quarter and half year were US\$2.2 million and US\$4.3 million, respectively, compared to US\$3.0 million and US\$5.5 million for the prior corresponding periods.

#### **General Corporate**

Results for General Corporate were as follows:

US\$ Millions			Three Months and Half Year Ended 30 September								
	Q	Q2 FY20		Q2 FY20 Q2 FY19		Change %	HY FY20		HY FY19		Change %
General Corporate SG&A expenses	\$	(15.9)	\$	(14.6)	(9)	\$	(31.9)	\$	(29.5)	(8)	
Asbestos:											
Asbestos adjustments		18.8		14.2	32		27.3		39.3	(31)	
AICF SG&A expenses <sup>1</sup>		(0.4)		(0.4)	_		(8.0)		(0.7)	(14)	
General Corporate EBIT	\$	2.5	\$	(8.0)		\$	(5.4)	\$	9.1		

<sup>&</sup>lt;sup>1</sup>Relates to non-claims related operating costs incurred by AICF, which we consolidate into our financial results due to our pecuniary and contractual interests in AICF

General Corporate SG&A expenses for the quarter increased US\$1.3 million, compared to the prior corresponding period, driven by higher stock compensation expenses. For the half year, General Corporate SG&A expenses increased US\$2.4 million, compared to the prior corresponding period, driven by higher stock compensation expenses, partially offset by lower New Zealand Weathertightness expenses.

Asbestos adjustments for both periods primarily reflect the non-cash foreign exchange re-measurement impact on asbestos related balance sheet items, driven by the change in the AUD/USD spot exchange rate from the beginning balance sheet date to the ending balance sheet date, for each respective period.

The AUD/USD spot exchange rates are shown in the table below:

Q2 FY20		Q2 FY19		HY FY20		HY FY19	
30 June 2019	0.7010	30 June 2018	0.7387	30 March 2019	0.7096	31 March 2018	0.7681
30 September 2019	0.6757	30 September 2018	0.7212	30 September 2019	0.6757	30 September 2018	0.7212
Change (\$)	(0.0253)	Change (\$)	(0.0175)	Change (\$)	(0.0339)	Change (\$)	(0.0469)
Change (%)	(4)	Change (%)	(2)	Change (%)	(5)	Change (%)	(6)

Readers are referred to Note 9 of our 30 September 2019 condensed consolidated financial statements for further information on asbestos adjustments.

## **OPERATING RESULTS - OTHER**



#### **EBIT**

The table below summarizes EBIT results as discussed above:

US\$ Millions		Three Months and Half Year Ended 30 September							
	Q2 FY20	Q2 FY20 Q2 FY19 Change %		HY FY20	HY FY19	Change %			
North America Fiber Cement <sup>1</sup>	\$ 124.7	\$ 99.5	25	\$ 238.2	\$ 206.7	15			
Asia Pacific Fiber Cement	27.0	27.5	(2)	51.8	55.8	(7)			
Europe Building Products	5.8	3.4	71	13.7	(1.2)				
Other Businesses <sup>2</sup>	(0.5)	(1.8)	72	(0.1)	(3.3)	97			
Research and Development	(6.9)	(7.1)	3	(13.1)	(14.5)	10			
General Corporate <sup>3</sup>	(15.9)	(14.6)	(9)	(31.9)	(29.5)	(8)			
Adjusted EBIT	134.2	106.9	26	258.6	214.0	21			
Asbestos:									
Asbestos adjustments	18.8	14.2	32	27.3	39.3	(31)			
AICF SG&A expenses	(0.4)	(0.4)	_	(0.8)	(0.7)	(14)			
Product line discontinuation <sup>4</sup>	_	(21.2)		_	(21.2)				
EBIT	\$ 152.6	\$ 99.5	53	\$ 285.1	\$ 231.4	23			

<sup>&</sup>lt;sup>1</sup> Excludes product line discontinuation expenses of US\$5.4 million for the second quarter and half year fiscal year 2019, as a result of our decision to discontinue our MCT product line, as well as, certain excess and obsolete ColorPlus® color palettes

#### **Net Interest Expense**

US\$ Millions	Three Months and Half Year Ended 30 September					
	Q2 FY20	Q2 FY19	Change %	HY FY20	HY FY19	Change %
Gross interest expense	\$ (17.4)	\$ (14.1)	(23)	\$ (33.9)	\$ (27.3)	(24)
Capitalized interest	2.4	0.7		4.4	2.5	76
Interest income	0.4	0.4	_	1.0	0.9	11
Net AICF interest income	0.4	0.5	(20)	0.6	0.8	(25)
Net interest expense	\$ (14.2)	\$ (12.5)	(14)	\$ (27.9)	\$ (23.1)	(21)

Gross interest expense for the quarter and half year increased US\$3.3 million and US\$6.6 million, respectively, compared to the prior corresponding periods, primarily due to the higher interest rate on our long-term Euro denominated debt compared to the 364-day term loan facility used to initially finance the Fermacell acquisition in the prior year.

<sup>&</sup>lt;sup>2</sup> Excludes product line discontinuation expenses of US\$15.8 million for the second quarter and half year fiscal year 2019, as a result of our decision to discontinue our windows business

<sup>&</sup>lt;sup>3</sup> Excludes Asbestos-related expenses and adjustments

<sup>&</sup>lt;sup>4</sup> Product line discontinuation expenses include asset impairments and other charges as a result of our decision in fiscal year 2019 to discontinue product lines in both our North America Fiber Cement segment and our Other Businesses segment

## **OPERATING RESULTS - OTHER**



#### **Income Tax**

	Three Months and Half Year Ended 30 September					
	Q2 FY20	HY FY19				
Income tax expense (US\$ Millions)	(35.4)	(17.6)	(67.5)	(48.5)		
Effective tax rate (%)	25.6	20.2	26.3	23.3		
Adjusted income tax expense <sup>1</sup> (US\$ Millions)	(21.1)	(13.1)	(41.2)	(29.6)		
Adjusted effective tax rate <sup>1</sup> (%)	17.6	13.9	17.9	15.5		

<sup>&</sup>lt;sup>1</sup> Includes tax adjustments related to the amortization benefit of certain US intangible assets, asbestos, and other tax adjustments

Total income tax for the quarter increased US\$17.8 million, compared to the prior corresponding period, due to higher operating profit before income taxes and a 5.4 percentage point increase in the effective tax rate.

Total income tax for the half year increased US\$19.0 million, compared to the prior corresponding period, due to higher operating profit before income taxes and a 3.0 percentage point increase in the effective tax rate. The increase in the effective tax rate for the half year was driven by asbestos adjustments and a one-time impairment charge incurred in the the prior corresponding period.

Adjusted income tax expense for the half year increased US\$11.6 million, compared to the prior corresponding period, due to higher Adjusted operating income before income taxes and a 2.4 percentage point increase in the Adjusted effective tax rate. The increase in the Adjusted effective tax rate was primarily due to the proportional impact of tax adjustments related to the straight-line amortization benefit of certain US intangible assets on higher Adjusted operating profit before income taxes.

Readers are referred to Note 12 of our 30 September 2019 condensed consolidated financial statements for further information related to income tax.

## **OPERATING RESULTS - OTHER**



#### **Net Operating Profit**

US\$ Millions		Three Mont	ths and Half Y	ear Ended 3	0 Septembe	r
	Q2 FY20	Q2 FY19	Change %	HY FY20	HY FY19	Change %
EBIT	\$ 152.6	\$ 99.5	53	\$ 285.1	\$ 231.4	23
Net interest expense	(14.2)	(12.5)	(14)	(27.9)	(23.1)	(21)
Other income (expense)	0.1	0.1	_	(0.1)	0.3	
Income tax expense	(35.4)	(17.6)		(67.5)	(48.5)	(39)
Net operating profit	103.1	69.5	48	189.6	160.1	18
Excluding:						
Asbestos:						
Asbestos adjustments	(18.8)	(14.2)	(32)	(27.3)	(39.3)	31
AICF SG&A expenses	0.4	0.4	_	0.8	0.7	14
AICF interest income, net	(0.4)	(0.5)	20	(0.6)	(0.8)	25
Product line discontinuation <sup>1</sup>	_	21.2		_	21.2	
Tax adjustments <sup>2</sup>	14.3	4.5		26.3	18.9	39
Adjusted net operating profit	98.6	80.9	22	188.8	160.8	17
			'			
Adjusted diluted earnings per share (US cents)	22	18		42	36	

<sup>&</sup>lt;sup>1</sup> Product line discontinuation expenses include asset impairments and other charges as a result of our decision in fiscal year 2019 to discontinue product lines in both our North America Fiber Cement segment and our Other Businesses segment

Adjusted net operating profit of US\$98.6 million for the quarter increased US\$17.7 million, or 22%, compared to the prior corresponding period, driven by a US\$27.3 million increase in Adjusted EBIT, partially offset by a higher Adjusted income tax expense of US\$8.0 million. The Adjusted EBIT increase was driven by the underlying performance of the operating business units, as reflected by the increase in Adjusted EBIT of US\$25.2 million in the North America Fiber Cement segment, and an increase in EBIT of US\$2.4 million in the Europe Building Products segment.

Adjusted net operating profit of US\$188.8 million for the half year increased US\$28.0 million, or 17%, compared to the prior corresponding period, driven by a US\$44.6 million increase in Adjusted EBIT, partially offset by a higher Adjusted income tax expense of US\$11.6 million and a higher net interest expense of US\$4.8 million. The Adjusted EBIT increase was driven by the underlying performance of the operating business units, as reflected by the increase in Adjusted EBIT of US\$31.5 million in the North America Fiber Cement segment, and an increase in EBIT of US\$14.9 million in the Europe Building Products segment.

<sup>&</sup>lt;sup>2</sup> Includes tax adjustments related to the amortization benefit of certain US intangible assets, asbestos and other tax adjustments

## OTHER INFORMATION



#### **Cash Flow**

#### Operating Activities

Cash provided by operating activities for the half year increased US\$68.3 million, compared to the prior corresponding period, to US\$251.8 million. The increase in cash provided by operating activities was driven by an increase in net income adjusted for non-cash items of US\$57.1 million and an increase in net cash inflows from accounts payable of US\$12.3 million, primarily due to the timing of payments.

#### Investing Activities

Cash used in investing activities for the half year decreased US\$573.5 million, compared to the prior corresponding period, to US\$177.8 million. The decrease in cash used in investing activities was primarily driven by the US\$558.7 million acquisition of Fermacell in the prior year.

#### Financing Activities

Cash used in financing activities for the half year was US\$54.1 million, compared to cash provided by financing activities of US\$383.9 million in the prior corresponding period. The US\$438.0 million change was driven by proceeds from our 364-day term loan facility of US\$492.4 million utilized in the acquisition of Fermacell in the prior year, compared to nil in the current year.

#### **Capacity Expansion**

We continually evaluate the capacity required to service the housing markets in which we operate to ensure we meet demand and achieve our market penetration objectives. During the current quarter:

#### In North America we:

- Completed the start-up of our Tacoma greenfield expansion project; and
- Continued the construction of a greenfield expansion project in Prattville, Alabama, which is expected to be commissioned in the first half of fiscal year 2021 at an estimated total cost of US\$240.0 million.

#### In Asia Pacific we:

Continued the planning and design of a brownfield expansion project at our existing Carole Park facility
in Australia with an estimated total cost of A\$28.5 million. The brownfield expansion project is expected
to be commissioned by the first quarter of fiscal year 2021.

## **OTHER INFORMATION**



#### **Liquidity and Capital Allocation**

Our cash position increased from US\$78.7 million at 31 March 2019 to US\$95.6 million at 30 September 2019.

At 30 September 2019, we held two forms of debt: an unsecured revolving credit facility and senior unsecured notes. The effective weighted average interest rate on our total debt was 4.4% at 30 September 2019 and 31 March 2019. The weighted average term of all debt, including undrawn facilities, was 5.8 years and 6.3 years at 30 September 2019 and 31 March 2019, respectively.

At 30 September 2019, a total of US\$210.0 million was drawn from our US\$500.0 million unsecured revolving facility, compared to US\$150.0 million at 31 March 2019. The unsecured revolving credit facility's expiration date is December 2022 and the size of the facility may be increased by up to US\$250.0 million.

Based on our existing cash balances, together with anticipated operating cash flows arising during the year and unutilized committed credit facilities, we anticipate that we will have sufficient funds to meet our planned working capital and other expected cash requirements for the next twelve months.

We have historically met our working capital needs and capital expenditure requirements from a combination of cash flows from operations and credit facilities. Seasonal fluctuations in working capital generally have not had a significant impact on our short or long term liquidity.

#### **Capital Management and Dividends**

The following table summarizes the dividends declared or paid in respect of fiscal years 2020, 2019 and 2018:

US\$ Millions	US Cents/ Security	Total US\$ (Millions)	Announcement Date	Record Date	Payment Date
FY 2019 second half dividend	0.26	113.9	21 May 2019	6 June 2019	2 August 2019
FY 2019 first half dividend	0.10	43.6	8 November 2018	12 December 2018	22 February 2019
FY 2018 second half dividend	0.30	128.5	22 May 2018	7 June 2018	3 August 2018
FY 2018 first half dividend	0.10	46.2	9 November 2017	13 December 2017	23 February 2018
FY 2017 second half dividend	0.28	131.3	18 May 2017	8 June 2017	4 August 2017

Subsequent to 30 September 2019, the Company announced an ordinary dividend of US10.0 cents per security, with a record date of 18 November 2019 and a payment date of 20 December 2019.

We periodically review our capital structure and capital allocation objectives and expect the following prioritization to remain:

- invest in R&D and capacity expansion to support organic growth;
- provide ordinary dividend payments within the payout ratio of 50-70% of net operating profit, excluding asbestos:
- maintain flexibility to manage through market cycles; and
- consider flexibility for accretive and strategic inorganic growth and/or other shareholder returns when appropriate.

## **OTHER INFORMATION**



#### **Other Asbestos Information**

#### Claims Data

	Three Months and Half Year Ended 30 September					
	Q2 FY20	Q2 FY19	Change %	HY FY20	HY FY19	Change %
Claims received	196	156	(26)	353	281	(26)
Actuarial estimate for the period	141	144	2	282	288	2
Difference in claims received to actuarial estimate	(55)	(12)		(71)	7	
Average claim settlement <sup>1</sup> (A\$)	296,000	268,000	(10)	281,000	273,000	(3)
Actuarial estimate for the period <sup>2</sup>	306,000	290,000	(6)	306,000	290,000	(6)
Difference in claims paid to actuarial estimate	10,000	22,000		25,000	17,000	

<sup>&</sup>lt;sup>1</sup> Average claim settlement is derived as the total amount paid divided by the number of non-nil claim settlements

For the period ended 30 September 2019, we noted the following related to asbestos-related claims:

- Net cash outflow in the half year was 5% below actuarial expectations;
- Gross cash outflow in the half year was 1% above actuarial expectations;
- Claims received during the half year were 25% above actuarial expectations and 26% above the prior corresponding period;
- Mesothelioma claims reported for the half year were 28% above actuarial expectations and the prior corresponding period;
- The number of claims settled for the half year were 12% above actuarial expectations and 2% below the prior corresponding period, respectively;
- The average claim settlement for the quarter and half year were 3% and 8% below actuarial expectations, respectively; and
- Average claim settlement sizes were below actuarial expectations for most disease types, including three out of four mesothelioma age groups, compared to actuarial expectations for the half year.

#### AICF Funding

We funded US\$108.9 million to AICF during the second quarter of fiscal year 2020, as provided under the AFFA. From the time AICF was established in February 2007 through the date of this Report, we have contributed approximately A\$1,350.1 million to the fund. Readers are referred to Note 9 of our 30 September 2019 condensed consolidated financial statements for further information on asbestos.

#### Confirmation of Interim Chief Financial Officer Remuneration Arrangement

We previously announced Ms. Anne Lloyd's appointment as the Interim Chief Financial Officer on 26 August 2019. In addition to her remuneration as a director, on 6 November 2019 the Board of Directors approved the following remuneration terms for Ms. Lloyd's appointment as Interim Chief Financial Officer:

Term	The contract is for an initial period of up to 6 months, with the intent that it will continue until such time as the search for a new Chief Financial Officer has concluded and an appropriate handover can occur.
Remuneration	US\$82,885.50 per month plus reimbursement for reasonable and customary business expenses.

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<sup>&</sup>lt;sup>2</sup> This actuarial estimate is a function of the assumed experience by disease type and the relative mix of settlements assumed by disease type. Any variances in the assumed mix of settlements by disease type will have an impact on the average claim settlement experience



#### Financial Measures - US GAAP equivalents

This document contains financial statement line item descriptions that are considered to be non-US GAAP, but are consistent with those used by Australian companies. Because we prepare our condensed consolidated financial statements under US GAAP, the following table cross-references each non-US GAAP line item description, as used in Management's Analysis of Results and Media Release, to the equivalent US GAAP financial statement line item description used in our condensed consolidated financial statements:

Management's Analysis of Results and Media Release	Consolidated Statements of Operations and Other Comprehensive Income (Loss) (US GAAP)
Net sales	Net sales
Cost of goods sold	Cost of goods sold
Gross profit	Gross profit
Selling, general and administrative expenses Research and development expenses	Selling, general and administrative expenses Research and development expenses
Asbestos adjustments	Asbestos adjustments
EBIT*	Operating income (loss)
Net interest income (expense)*	Sum of interest expense and interest income
Other income (expense)	Other income (expense)
Operating profit (loss) before income taxes*	Income (loss) before income taxes
Income tax (expense) benefit	Income tax (expense) benefit
Net operating profit (loss)*	Net income (loss)
*- Represents non-US GAAP descriptions used by Au	stralian companies.

**EBIT** – Earnings before interest and tax.

**EBIT margin** – EBIT margin is defined as EBIT as a percentage of net sales.

#### Sales Volume

<u>mmsf</u> – million square feet, where a square foot is defined as a standard square foot of 5/16" thickness.

msf – thousand square feet, where a square foot is defined as a standard square foot of 5/16" thickness.

## **NON-US GAAP FINANCIAL TERMS**



This Management's Analysis of Results includes certain financial information to supplement the Company's condensed consolidated financial statements which are prepared in accordance with accounting principles generally accepted in the United States ("US GAAP"). These financial measures are designed to provide investors with an alternative method for assessing our performance from on-going operations, capital efficiency and profit generation. Management uses these financial measure for the same purposes. These financial measures include:

- Adjusted EBIT;
- North America Fiber Cement Segment Adjusted EBIT excluding product line discontinuation;
- Europe Building Products Segment Adjusted EBIT excluding costs associated with the acquisition;
- Adjusted EBIT margin;
- North America Fiber Cement Segment Adjusted EBIT margin excluding product line discontinuation;
- Europe Building Products Segment Adjusted EBIT margin excluding costs associated with the acquisition;
- · Adjusted net operating profit;
- Adjusted diluted earnings per share;
- · Adjusted operating profit before income taxes;
- Adjusted income tax expense;
- Adjusted effective tax rate;
- Adjusted EBITDA;
- Adjusted EBITDA excluding Asbestos; and
- Adjusted selling, general and administrative expenses ("Adjusted SG&A").

These financial measures are or may be non-US GAAP financial measures as defined in the rules of the U.S. Securities and Exchange Commission and may exclude or include amounts that are included or excluded, as applicable, in the calculation of the most directly comparable financial measures calculated in accordance with US GAAP. These financial measures are not meant to be considered in isolation or as a substitute for comparable US GAAP financial measures and should be read only in conjunction with the Company's condensed consolidated financial statements prepared in accordance with US GAAP. In evaluating these financial measures, investors should note that other companies reporting or describing similarly titled financial measures may calculate them differently and investors should exercise caution in comparing the Company's financial measures to similar titled measures by other companies.

#### **Non-financial Terms**

**AFFA** – Amended and Restated Final Funding Agreement

AICF – Asbestos Injuries Compensation Fund Ltd

<u>Legacy New Zealand weathertightness claims ("New Zealand weathertightness")</u> – Expenses arising from defending and resolving claims in New Zealand that allege poor building design, inadequate certification of plans, inadequate construction review and compliance certification and deficient work by sub-contractors

New South Wales Ioan facility ("NSW Loan") – AICF has access to a secured loan facility made available by the New South Wales Government, which can be used by AICF to fund the payment of asbestos claims and certain operating and legal costs



#### Financial Measures - US GAAP equivalents

#### **Adjusted EBIT**

US\$ Millions	Three Months and Half Year Ended 30 September							nber
	Q2 FY20		Q2 FY19		HY FY20		ŀ	IY FY19
EBIT	\$	152.6	\$	99.5	\$	285.1	\$	231.4
Asbestos:								
Asbestos adjustments		(18.8)		(14.2)		(27.3)		(39.3)
AICF SG&A expenses		0.4		0.4		0.8		0.7
Product line discontinuation		_		21.2		_		21.2
Adjusted EBIT	\$	134.2	\$	106.9	\$	258.6	\$	214.0
Net sales		660.1		644.6		1,316.9		1,295.6
Adjusted EBIT margin		20.3%		16.6%		19.6%		16.5%

#### North America Fiber Cement Segment Adjusted EBIT excluding product line discontinuation

US\$ Millions	Three Months and Half Year Ended 30 September						ıber	
	Q2 FY20		Q2 FY19		HY FY20		Н	Y FY19
North America Fiber Cement Segment EBIT	\$	124.7	\$	94.1	\$	238.2	\$	201.3
Product line discontinuation		_		5.4		_		5.4
North America Fiber Cement Segment Adjusted EBIT excluding product line discontinuation	\$	124.7	\$	99.5	\$	238.2	\$	206.7
North America Fiber Cement segment net sales		459.6		435.6		911.9		869.4
North America Fiber Cement Segment Adjusted EBIT margin excluding product line discontinuation		27.1%		22.8%		26.1%		23.8%

#### Europe Building Products Segment Adjusted EBIT excluding costs associated with the acquisition

US\$ Millions	Three Months and Half Year Ended 30 September							ber
	G	Q2 FY20	Q2 FY19		HY FY20		Н	Y FY19
Europe Building Products Segment EBIT	\$	5.8	\$	3.4	\$	13.7	\$	(1.2)
Inventory fair value adjustment <sup>1</sup>		_		_		_		7.3
Transaction costs <sup>2</sup>		_		_		_		7.2
Integration costs <sup>3</sup>		2.9		5.1		5.3		6.6
Costs associated with the acquisition	\$	2.9	\$	5.1	\$	5.3	\$	21.1
Europe Building Products Segment Adjusted EBIT excluding costs associated with the acquisition	\$	8.7	\$	8.5	\$	19.0	\$	19.9
Europe Building Products segment net sales		87.9		87.4		183.8		182.8
Europe Building Products Segment Adjusted EBIT margin excluding costs associated with the acquisition		9.9%		9.7%		10.3%		10.9%

<sup>&</sup>lt;sup>1</sup>Under US GAAP, we were required to value the inventory acquired at fair market value. The revaluation resulted in a preliminary total inventory fair value adjustment of US\$7.3 million. As this inventory was sold during the first quarter of FY19, the entire adjustment was recognized into cost of goods sold during that period

<sup>&</sup>lt;sup>2</sup> Transaction costs include certain non-recurring fees incurred in conjunction with the acquisition of Fermacell

<sup>&</sup>lt;sup>3</sup> Integration costs relate to professional, legal and other fees incurred in conjunction with the integration of Fermacell



#### Adjusted net operating profit

US\$ Millions	Three Months and Half Year Ended 30 September							ber
	Q2 FY20		Q2 FY19		9 HY FY20		Н	Y FY19
Net operating profit	\$	103.1	\$	69.5	\$	189.6	\$	160.1
Asbestos:								
Asbestos adjustments		(18.8)		(14.2)		(27.3)		(39.3)
AICF SG&A expenses		0.4		0.4		0.8		0.7
AICF interest income, net		(0.4)		(0.5)		(0.6)		(8.0)
Product line discontinuation		_		21.2		_		21.2
Tax adjustments <sup>1</sup>		14.3		4.5		26.3		18.9
Adjusted net operating profit	\$	98.6	\$	80.9	\$	188.8	\$	160.8

<sup>&</sup>lt;sup>1</sup> Includes tax adjustments related to the amortization benefit of certain US intangible assets, asbestos, and other tax adjustments

#### Adjusted diluted earnings per share

	Three Months and Half Year Ended 30 September					
	Q2 FY20	Q2 FY19	HY FY20	HY FY19		
Adjusted net operating profit (US\$ millions)	\$ 98.6	\$ 80.9	\$ 188.8	\$ 160.8		
Weighted average common shares outstanding - Diluted (millions)	444.5	443.1	444.3	443.1		
Adjusted diluted earnings per share (US cents)	22	18	42	36		

#### Adjusted effective tax rate

US\$ Millions	Three Months and Half Year Ended 30 September							
	Q	2 FY20	Q2 FY19		HY FY20		HY FY19	
Operating profit before income taxes	\$	138.5	\$	87.1	\$	257.1	\$	208.6
Asbestos:								
Asbestos adjustments		(18.8)		(14.2)		(27.3)		(39.3)
AICF SG&A expenses		0.4		0.4		0.8		0.7
AICF interest income, net		(0.4)		(0.5)		(0.6)		(8.0)
Product line discontinuation		_		21.2		_		21.2
Adjusted operating profit before income taxes	\$	119.7	\$	94.0	\$	230.0	\$	190.4
Income tax expense		(35.4)		(17.6)		(67.5)		(48.5)
Tax adjustments <sup>1</sup>		14.3		4.5		26.3		18.9
Adjusted income tax expense	\$	(21.1)	\$	(13.1)	\$	(41.2)	\$	(29.6)
Effective tax rate		25.6%		20.2%		26.3%		23.3%
Adjusted effective tax rate		17.6%		13.9%		17.9%		15.5%

<sup>&</sup>lt;sup>1</sup> Includes tax adjustments related to the amortization benefit of certain US intangible assets, asbestos, and other tax adjustments



#### **Adjusted EBITDA excluding Asbestos**

US\$ Millions	Three Months and Half Year Ended 30 September							mber
	Q2 FY20		Q2 FY19		HY FY20			HY FY19
EBIT	\$	152.6		99.5	\$	285.1	\$	231.4
Depreciation and amortization		32.0		30.8		63.6		58.9
Adjusted EBITDA	\$	184.6	\$	130.3	\$	348.7	\$	290.3
Asbestos:								
Asbestos adjustments		(18.8)		(14.2)		(27.3)		(39.3)
AICF SG&A expenses		0.4		0.4		0.8		0.7
Adjusted EBITDA excluding Asbestos	\$	166.2	\$	116.5	\$	322.2	\$	251.7

### Adjusted selling, general and administrative expenses ("Adjusted SG&A")

US\$ Millions	Three Months and Half Year Ended 30 September						mber	
	Q2 FY20		Q2 FY19		HY FY20		ı	HY FY19
SG&A expenses	\$	98.1	\$	98.9	\$	199.6	\$	203.8
Excluding:								
AICF SG&A expenses		(0.4)		(0.4)		(8.0)		(0.7)
Adjusted SG&A expenses	\$	97.7	\$	98.5	\$	198.8	\$	203.1
Net sales		660.1		644.6		1,316.9		1,295.6
SG&A expenses as a percentage of net sales		14.9%		15.3%		15.2%		15.7%
Adjusted SG&A expenses as a percentage of net sales		14.8%		15.3%		15.1%		15.7%

# SUPPLEMENTAL FINANCIAL INFORMATION



As set forth in Note 9 of the condensed consolidated financial statements, the net AFFA liability, while recurring, is based on periodic actuarial determinations, claims experience and currency fluctuations. The Company's management measures its financial position, operating performance and year-over-year changes in operating results with and without the effect of the net AFFA liability.

Further, the Company's annual payment to AICF is determined by reference to the free cash flow as defined in the AFFA. Free cash flow for these purposes is defined as the Company's operating cash flow, based on US GAAP as of 21 December 2004. As there have been changes to US GAAP since the AFFA was entered into, the annual payment is no longer based upon the current US GAAP operating cash flow statement.

Accordingly, management believes that the following non-GAAP information is useful to it and investors in evaluating the company's financial position and ongoing operating financial performance, as well as estimating the annual payment due to AICF. The following non-GAAP tables should be read in conjunction with the condensed consolidated financial statements and related notes contained therein.

#### James Hardie Industries plc Supplementary Financial Information 30 September 2019 (Unaudited)

US\$ Millions	Total Excluding Asbestos Compensation	Asbestos Compensation	As Reported (US GAAP)
Restricted cash and cash equivalents – Asbestos	\$ —	\$ 38.1	38.1
Restricted short term investments – Asbestos	_	74.3	74.3
Insurance receivable – Asbestos <sup>1</sup>	_	44.9	44.9
Workers compensation asset – Asbestos <sup>1</sup>	_	26.5	26.5
Deferred income taxes – Asbestos	_	319.9	319.9
Asbestos liability <sup>1</sup>	_	985.3	985.3
Workers compensation liability – Asbestos <sup>1</sup>	_	26.5	26.5
Income taxes payable <sup>1</sup>	51.4	(12.8)	38.6
Asbestos adjustments	_	27.3	27.3
Selling, general and administrative expenses	(198.8)	(8.0)	(199.6)
Net interest (expense) income	(28.5)	0.6	(27.9)
Income tax (expense) benefit	(67.4)	(0.1)	(67.5)

<sup>&</sup>lt;sup>1</sup> The amounts shown on these lines are a summation of both the current and non-current portion of the respective asset or liability as presented on our consolidated balance sheets.

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# SUPPLEMENTAL FINANCIAL INFORMATION



# James Hardie Industries plc Supplementary Statements of Cash Flows For the Six Months Ended 30 September 2019 (Unaudited)

US\$ Millions		US GAAP as of ecember 2004	Reconciling Items to Current US GAAP		As	Reported
Cash Flows From Operating Activities						
Net income	\$	189.6	\$	_	\$	189.6
Adjustments to reconcile net income to net cash provided by operating activities						
Depreciation and amortization		63.6				63.6
Lease expense		_		9.1		9.1
Deferred income taxes		34.3		_		34.3
Stock-based compensation		5.5		_		5.5
Asbestos adjustments		(27.3)		_		(27.3)
Other, net		7.5		_		7.5
Changes in operating assets and liabilities:						
Restricted cash and cash equivalents - Asbestos		48.9		(48.9)		_
Payment to AICF		(108.9)		108.9		_
Accounts and other receivables		8.2		_		8.2
Inventories		2.6		_		2.6
Lease assets and liabilities, net		_		(7.4)		(7.4)
Prepaid expenses and other assets		(7.7)		_		(7.7)
Insurance receivable - Asbestos		4.0		_		4.0
Accounts payable and accrued liabilities		30.5		_		30.5
Asbestos liability		(53.5)		53.5		_
Claims and handling costs paid - Asbestos				(53.5)		(53.5)
Income taxes payable		(0.4)				(0.4)
Other accrued liabilities		(5.3)		(1.5)		(6.8)
Net cash provided by operating activities	\$	191.6	\$	60.2	\$	251.8
Cash Flows From Investing Activities	<u> </u>		· ·			
Purchases of property, plant and equipment	\$	(123.4)		_	\$	(123.4)
Proceeds from sale of property, plant and equipment		8.0		_		8.0
Capitalized interest		(4.4)		_		(4.4)
Purchase of restricted short-term investments - Asbestos				(75.5)		(75.5)
Proceeds from sale of restricted short-term investments - Asbestos		_		17.5		17.5
Net cash used in investing activities	\$	(119.8)	\$	(58.0)	\$	(177.8)
Cash Flows From Financing Activities						
Proceeds from credit facilities	\$	240.0		_	\$	240.0
Repayments of credit facilities		(180.0)		_		(180.0)
Repayment of finance lease obligations and borrowings		_		(0.2)		(0.2)
Dividends paid		(113.9)		_		(113.9)
Net cash used in financing activities	\$	(53.9)	\$	(0.2)	\$	(54.1)
Effects of exchange rate changes on cash and cash equivalents, restricted cash and restricted cash - Asbestos		(1.0)		(3.6)		(4.6)
Net increase in cash and cash equivalents, restricted cash and restricted cash - Asbestos	\$	16.9	\$	(1.6)	\$	15.3

# FORWARD-LOOKING STATEMENTS



This Management's Analysis of Results contains forward-looking statements. James Hardie Industries plc (the "Company") may from time to time make forward-looking statements in its periodic reports filed with or furnished to the Securities and Exchange Commission, on Forms 20-F and 6-K, in its annual reports to shareholders, in offering circulars, invitation memoranda and prospectuses, in media releases and other written materials and in oral statements made by the Company's officers, directors or employees to analysts, institutional investors, existing and potential lenders, representatives of the media and others. Statements that are not historical facts are forward-looking statements and such forward-looking statements are statements made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995.

Examples of forward-looking statements include:

- statements about the Company's future performance;
- projections of the Company's results of operations or financial condition;
- statements regarding the Company's plans, objectives or goals, including those relating to strategies, initiatives, competition, acquisitions, dispositions and/or its products;
- expectations concerning the costs associated with the suspension or closure of operations at any of the Company's plants and future
  plans with respect to any such plants;
- expectations concerning the costs associated with the significant capital expenditure projects at any of the Company's plants and future plans with respect to any such projects;
- expectations regarding the extension or renewal of the Company's credit facilities including changes to terms, covenants or ratios;
- expectations concerning dividend payments and share buy-backs;
- statements concerning the Company's corporate and tax domiciles and structures and potential changes to them, including potential tax charges;
- uncertainty from the expected discontinuance of LIBOR and transition to any other interest rate benchmark;
- statements regarding tax liabilities and related audits, reviews and proceedings;
- statements regarding the possible consequences and/or potential outcome of legal proceedings brought against us and the potential liabilities, if any, associated with such proceedings;
- expectations about the timing and amount of contributions to AICF, a special purpose fund for the compensation of proven Australian asbestos-related personal injury and death claims;
- expectations concerning the adequacy of the Company's warranty provisions and estimates for future warranty-related costs;
- statements regarding the Company's ability to manage legal and regulatory matters (including but not limited to product liability, environmental, intellectual property and competition law matters) and to resolve any such pending legal and regulatory matters within current estimates and in anticipation of certain third-party recoveries; and
- statements about economic conditions, such as changes in the US economic or housing market conditions or changes in the market
  conditions in the Asia Pacific region, the levels of new home construction and home renovations, unemployment levels, changes in
  consumer income, changes or stability in housing values, the availability of mortgages and other financing, mortgage and other
  interest rates, housing affordability and supply, the levels of foreclosures and home resales, currency exchange rates, and builder
  and consumer confidence.

Words such as "believe," "anticipate," "plan," "expect," "intend," "target," "estimate," "project," "predict," "forecast," "guideline," "aim," "will," "should," "likely," "continue," "may," "objective," "outlook" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. Readers are cautioned not to place undue reliance on these forward-looking statements and all such forward-looking statements are qualified in their entirety by reference to the following cautionary statements.

Forward-looking statements are based on the Company's current expectations, estimates and assumptions and because forward-looking statements address future results, events and conditions, they, by their very nature, involve inherent risks and uncertainties, many of which are unforeseeable and beyond the Company's control. Such known and unknown risks, uncertainties and other factors may cause actual results, performance or other achievements to differ materially from the anticipated results, performance or achievements expressed, projected or implied by these forward-looking statements. These factors, some of which are discussed under "Risk Factors" in Section 3 of the Form 20-F filed with the Securities and Exchange Commission on 21 May 2019 and subsequently amended on 8 August 2019, include, but are not limited to: all matters relating to or arising out of the prior manufacture of products that contained asbestos by current and former Company subsidiaries; required contributions to AICF, any shortfall in AICF and the effect of currency exchange rate movements on the amount recorded in the Company's financial statements as an asbestos liability; the continuation or termination of the governmental loan facility to AICF; compliance with and changes in tax laws and treatments; competition and product pricing in the markets in which the Company operates; the consequences of product failures or defects; exposure to environmental, asbestos, putative consumer class action or other legal proceedings; general economic and market conditions; the supply and cost of raw materials; possible increases in competition and the potential that competitors could copy the Company's products; reliance on a small number of customers; a customer's inability to pay; compliance with and changes in environmental and health and safety laws; risks of conducting business internationally; compliance with and changes in laws and regulations; currency exchange risks; dependence on customer preference and the concentration of the Company's customer base on large format retail customers, distributors and dealers; dependence on residential and commercial construction markets; the effect of adverse changes in climate or weather patterns; possible inability to renew credit facilities on terms favorable to the Company, or at all; acquisition or sale of businesses and business segments; changes in the Company's key management personnel; inherent limitations on internal controls; use of accounting estimates; the integration of Fermacell into our business; and all other risks identified in the Company's reports filed with Australian, Irish and US securities regulatory agencies and exchanges (as appropriate). The Company cautions you that the foregoing list of factors is not exhaustive and that other risks and uncertainties may cause actual results to differ materially from those referenced in the Company's forward-looking statements. Forward-looking statements speak only as of the date they are made and are statements of the Company's current expectations concerning future results, events and conditions. The Company assumes no obligation to update any forwardlooking statements or information except as required by law.



Q2 FY20 MANAGEMENT PRESENTATION 7 November 2019



# CAUTIONARY NOTE ON FORWARD-LOOKING STATEMENTS

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- uncertainty from the expected discontinuance of LIBOR and transition to any other interest rate benchmark;
- statements regarding tax liabilities and related audits, reviews and proceedings;
- statements regarding the possible consequences and/or potential outcome of legal proceedings brought against us and the potential liabilities, if any, associated with such proceedings;
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- statements regarding the Company's ability to manage legal and regulatory matters (including but not limited to product liability, environmental, intellectual property and competition law matters) and to resolve any such pending legal and regulatory matters within current estimates and in anticipation of certain third-party recoveries; and
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# CAUTIONARY NOTE ON FORWARD-LOOKING STATEMENTS (continued)

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Forward-looking statements are based on the Company's current expectations, estimates and assumptions and because forward-looking statements address future results, events and conditions, they, by their very nature, involve inherent risks and uncertainties, many of which are unforeseeable and beyond the Company's control. Such known and unknown risks, uncertainties and other factors may cause actual results, performance or other achievements to differ materially from the anticipated results, performance or achievements expressed, projected or implied by these forward-looking statements. These factors, some of which are discussed under "Risk Factors" in Section 3 of the Form 20-F filed with the Securities and Exchange Commission on 21 May 2019 and subsequently amended on 8 August 2019, include, but are not limited to: all matters relating to or arising out of the prior manufacture of products that contained asbestos by current and former Company subsidiaries; required contributions to AICF, any shortfall in AICF and the effect of currency exchange rate movements on the amount recorded in the Company's financial statements as an asbestos liability; the continuation or termination of the governmental loan facility to AICF; compliance with and changes in tax laws and treatments; competition and product pricing in the markets in which the Company operates; the consequences of product failures or defects; exposure to environmental, asbestos, putative consumer class action or other legal proceedings; general economic and market conditions; the supply and cost of raw materials; possible increases in competition and the potential that competitors could copy the Company's products; reliance on a small number of customers; a customer's inability to pay; compliance with and changes in environmental and health and safety laws; risks of conducting business internationally; compliance with and changes in laws and regulations; currency exchange risks; dependence on customer preference and the concentration of the Company's customer base on large format retail customers, distributors and dealers; dependence on residential and commercial construction markets; the effect of adverse changes in climate or weather patterns; possible inability to renew credit facilities on terms favorable to the Company, or at all; acquisition or sale of businesses and business segments; changes in the Company's key management personnel; inherent limitations on internal controls; use of accounting estimates; the integration of Fermacell into our business; and all other risks identified in the Company's reports filed with Australian, Irish and US securities regulatory agencies and exchanges (as appropriate). The Company cautions you that the foregoing list of factors is not exhaustive and that other risks and uncertainties may cause actual results to differ materially from those referenced in the Company's forward-looking statements. Forward-looking statements speak only as of the date they are made and are statements of the Company's current expectations concerning future results, events and conditions. The Company assumes no obligation to update any forward-looking statements or information except as required by law.



# USE OF NON-GAAP FINANCIAL INFORMATION; AUSTRALIAN EQUIVALENT TERMINOLOGY

This Management Presentation includes financial measures that are not considered a measure of financial performance under generally accepted accounting principles in the United States (US GAAP). These financial measures are designed to provide investors with an alternative method for assessing our performance from on-going operations, capital efficiency and profit generation. Management uses these financial measures for the same purposes. These financial measures include:

- Adjusted EBIT;
- North America Fiber Cement Segment Adjusted EBIT excluding product line discontinuation;
- Europe Building Products Segment Adjusted EBIT excluding costs associated with the acquisition;
- Adjusted EBIT margin;
- North America Fiber Cement Segment Adjusted EBIT margin excluding product line discontinuation;
- Europe Building Products Segment Adjusted EBIT margin excluding costs associated with the acquisition;
- Adjusted net operating profit;
- · Adjusted diluted earnings per share;
- Adjusted operating profit before income taxes;
- Adjusted income tax expense;
- Adjusted effective tax rate;
- Adjusted EBITDA;
- Adjusted EBITDA excluding Asbestos; and
- Adjusted selling, general and administrative expenses ("Adjusted SG&A").

These financial measures are or may be non-US GAAP financial measures as defined in the rules of the U.S. Securities and Exchange Commission and may exclude or include amounts that are included or excluded, as applicable, in the calculation of the most directly comparable financial measures calculated in accordance with US GAAP. These non-GAAP financial measures should not be considered to be more meaningful than the equivalent US GAAP measure. Management has included such measures to provide investors with an alternative method for assessing its operating results in a manner that is focused on the performance of its ongoing operations and excludes the impact of certain legacy items, such as asbestos adjustments. Additionally, management uses such non-GAAP financial measures for the same purposes. However, these non-GAAP financial measures are not prepared in accordance with US GAAP, may not be reported by all of the Company's competitors and may not be directly comparable to similarly titled measures of the Company's competitors due to potential differences in the exact method of calculation. For additional information regarding the non-GAAP financial measures presented in this Management Presentation, including a reconciliation of each non-GAAP financial measure to the equivalent US GAAP measure, see the slide titled "Non-US GAAP Financial Measures" included in the Appendix to this Management Presentation.

In addition, this Management Presentation includes financial measures and descriptions that are considered to not be in accordance with US GAAP, but which are consistent with financial measures reported by Australian companies, such as operating profit, EBIT and EBIT margin. Since the Company prepares its Condensed Consolidated Financial Statements in accordance with US GAAP, the Company provides investors with a table and definitions presenting cross-references between each US GAAP financial measure used in the Company's Condensed Consolidated Financial Statements to the equivalent non-US GAAP financial measure used in this Management Presentation. See the section titled "Non-US GAAP Financial Measures" included in the Appendix to this Management Presentation.



# **AGENDA**







Group Operating Review

Dr Jack Truong, CEO

Financial Review

Jason Miele, VP of Investor Relations

Strategy Update

Dr Jack Truong, CEO

Questions and Answers



GROUP OPERATING REVIEW – DR JACK TRUONG, CEO



# **FY20 GROUP RESULTS OVERVIEW**

	Q2'20	1H'20
Sales Volume	<b>960.2</b> mmsf 3%	<b>1,917.4</b> mmsf 3%
Net Sales	US\$660.1 M	US\$1,316.9 M
Adjusted EBIT <sup>1</sup>	<b>US\$134.2</b> M 26%	US\$258.6 M
Adjusted Net Operating Profit <sup>2</sup>	US\$98.6 M 22%	US\$188.8 M

 $<sup>^{\, 1}</sup>$  Excludes asbestos related expenses and adjustments and product line discontinuation expenses

- Volume growth above market in all three regions
- Net sales growth (in local currency) in all three regions
  - North America: +6% for quarter, +5% for first half
  - Europe: +5% for quarter, +6% for first half
  - APAC: +2% for quarter, +1% for first half
- Adjusted EBIT and Adjusted NOPAT growth driven by strong performance in all three regions

Continued positive momentum in executing global strategic plan

<sup>&</sup>lt;sup>2</sup> Excludes asbestos related expenses and adjustments, tax adjustments and product line discontinuation expenses

# **FY20 NORTH AMERICA SUMMARY**

	Q2'20	1H'20
Sales Volume	<b>620.9</b> mmsf 5%	<b>1,233.6</b> mmsf 4%
Net Sales	US\$459.6 M	<b>US\$911.9</b> M
EBIT Excluding <sup>1</sup>	<b>US\$124.7</b> M 25%	US\$238.2 M
EBIT Margin Excluding <sup>1</sup>	<b>27.1</b> % 4.3 pts	<b>26.1</b> % 2.3 pts

Exteriors volume growth continued

- +6% for the quarter
- +5% for the first half
- Interiors volume continuous improvement versus prior 2 years
  - Flat for the quarter
  - -2% for the first half
- EBIT Margin exceeded top end of our long-term target range for Q2 and first half

Commercial transformation and lean manufacturing continue to gain traction and are now delivering improved financial results







<sup>&</sup>lt;sup>1</sup> Excludes product line discontinuation expenses of US\$5.4 million in Q2'19 and 1H'19

# **FY20 EUROPE SUMMARY**

	Q2'20	1H'20
Sales Volume	196.5 mmsf 1%	<b>406.6</b> mmsf 1%
Net Sales	€ <b>79.0</b> M	<b>€164.4</b> M 6%
EBIT Excluding <sup>1</sup>	<b>€7.8</b> M 7%	<b>€17.0</b> M
EBIT Margin Excluding <sup>1</sup>	9.9 % 0.2 pts	10.3 % -0.6 pts

 $<sup>^{\, 1}</sup>$  Excludes integration costs and FY19 transaction costs and inventory fair value adjustment

- Continued Fiber Cement momentum
  - Net Sales +23% for the quarter in local currency
  - Net Sales +30% for the first half in local currency
- Fiber Gypsum Net Sales growth in local currency
  - +3% for the quarter
  - +3% for the first half
- EBIT Margin Excluding<sup>1</sup> of 10.3% for first half
  - In-line with internal targets
  - On-track to deliver full year EBIT Margin accretion
- Housing market in Western Europe softening, particularly in Germany and the UK

# Continued Fiber Cement momentum and solid Fiber Gypsum execution







### **FY20 APAC SUMMARY**

	Q2'20	1H'20
Sales Volume	<b>142.8</b> mmsf FLAT	<b>277.2</b> mmsf -1%
Net Sales	<b>A\$164.2</b> M 2%	<b>A\$318.6</b> M
ЕВІТ	<b>A\$39.5</b> M 5%	<b>A\$74.9</b> M FLAT
EBIT Margin	24.0 % 0.6 pts	23.5 % -0.3 pts

- Strong volume growth above market in Australia and the Philippines
- Strong EBIT growth for the second quarter
- EBIT Margin in the top half of our long term target range for both the quarter and first half
- Australian addressable housing market contracting

### Strong financial results through a market downturn









#### FY20 KEY ASSUMPTIONS & MARKET OUTLOOK

North America Europe Asia Pacific

Modest growth in the US housing market

US Residential Housing starts forecast between 1.2 and 1.3 million

**Exteriors volume: 4-6% PDG** 

EBIT Margin of 25 to 27%<sup>1</sup>

Housing market down slightly across addressable market

Continual introduction of new fiber cement products for Europe

EBIT Margin accretion<sup>2</sup>

Addressable housing market in Australia is contracting

APAC volume: 3-5% growth above the market

EBIT Margin in the top half of our stated range of 20 to 25%<sup>3</sup>

Management expects full year Adjusted net operating profit to be between US\$340 million and US\$370 million

Note: Changes to key assumptions and outlook statements from those provided in our Q1 FY20 results presentation are indicated in bold text above.

<sup>&</sup>lt;sup>3</sup> Expectation is based upon the Company continuing to improve operating performance in our plants, higher net average sales price and mix, consistent input costs and volume growth above a decreasing addressable housing market



<sup>&</sup>lt;sup>1</sup> Expectation is based upon the Company achieving our PDG target, continuing to improve operating performance in our plants, improved net average sales price and mix, consistent input costs and flat to modest underlying housing growth

<sup>&</sup>lt;sup>2</sup> Expectation is based upon the Company continuing to improve operating performance in our plants, consistent input costs and slight underlying housing contraction



FINANCIAL REVIEW – JASON MIELE, VP OF INVESTOR RELATIONS



### **GROUP RESULTS – 2<sup>ND</sup> QUARTER AND HALF YEAR FY20**

	Q2'20	1H'20
Sales Volume	<b>960.2</b> mmsf 3%	<b>1,917.4</b> mmsf 3%
Net Sales	US\$660.1 M	US\$1,316.9 M
Gross Profit	<b>US\$240.1</b> M	US\$473.2 M
ЕВІТ	US\$152.6 M 53%	US\$285.1 M
Net Operating Profit	US\$103.1 M 48%	US\$189.6 M
Adjusted EBΠ <sup>1</sup>	US\$134.2 M 26%	US\$258.6 M
Adjusted Net Operating Profit <sup>2</sup>	US\$98.6 M	US\$188.8 M
Operating Cash Flow		US\$251.8 M

#### **Volume and Net Sales**

- Growth above market in all three segments
- Higher net price in all three segments in local currency

Gross profit increased 16% for Q2 and 11% for the first half

Gross margin % up 430bps for Q2 and 280bps for the first half

Adjusted net operating profit<sup>2</sup> increased 22% for the quarter and 17% for the first half

- Strong Adjusted EBIT growth
- Higher interest and tax expense

<sup>&</sup>lt;sup>2</sup> Excludes asbestos related expenses and adjustments, tax adjustments and product line discontinuation expenses



<sup>&</sup>lt;sup>1</sup> Excludes asbestos related expenses and adjustments and product line discontinuation expenses

### NORTH AMERICA FIBER CEMENT SUMMARY

	Q2'20	1H'20
Sales Volume	<b>620.9</b> mmsf	<b>1,233.6</b> mmsf
Sales volume	5%	4%
Net Sales	US\$459.6 M	US\$911.9 M
riot Calos	6%	5%
Average Price	US\$733 per msf	US\$732 per msf
ŭ	1%	1%
	110040474	110000000
EBIT	US\$124.7 M	US\$238.2 M
	33%	18%
	1106424714	LICEOOO
EBIT Excluding <sup>1</sup>	US\$124.7 M	US\$238.2 M
	25%	15%
	27.1 %	26.1 %
EBIT Margin Excluding <sup>1</sup>	4.3 pts	2.3 pts
	4.5 pts	2.5 μιδ

<sup>&</sup>lt;sup>1</sup> Excludes product line discontinuation expenses of US\$5.4 million in Q2'19 and 1H'19

#### Volume

- PDG on-track; FY20 target raised to 4-6%
  - Exteriors volumes +6% for Q2 and +5% for the first half
- Interiors gaining momentum
  - Interiors volumes flat for Q2 and -2% for the first half

#### **Price**

 Favorably impacted by annual change in strategic pricing, partially offset by mix

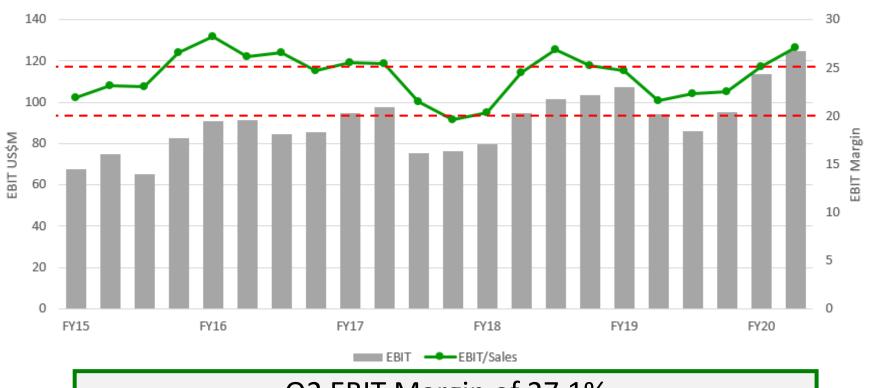
#### EBIT Excluding<sup>1</sup>

- Higher net sales volume and price
- Improved plant performance
- Lower freight
- SG&A as a % of revenue decreased



### **NORTH AMERICA FIBER CEMENT**



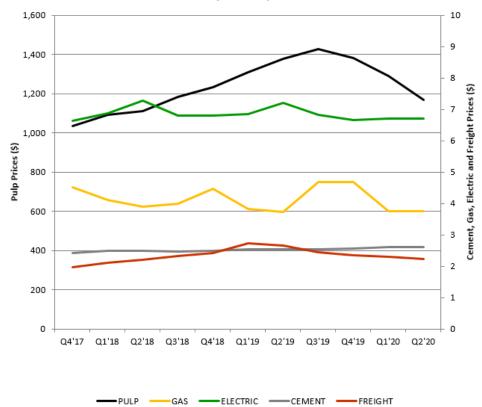


Q2 EBIT Margin of 27.1% YTD EBIT Margin of 26.1%



### **NORTH AMERICA INPUT COSTS**





- The price of NBSK pulp down 15% compared to pcp
- Freight prices down 16% compared to pcp
- Cement prices up 3% compared to pcp
- Gas prices *flat* compared to pcp
- Electric prices down 7% compared to pcp

#### The information underlying the table above is sourced as follows:

- Pulp Cost per ton from RISI
- Gas Cost per thousand cubic feet for industrial users from US Energy Information Administration
- Electric Cost per thousand kilowatt hour for industrial users from US Energy Information Administration
- Cement Relative index from the Bureau of Labor Statistics
- Freight Cost per mile from Dial-a-Truck Solutions
- Gas and Electric prices for current quarter are based on prior quarter actuals



### **ASIA PACIFIC FIBER CEMENT SUMMARY**

	Q2'20	1H'20
Sales Volume	<b>142.8</b> mmsf FLAT	<b>277.2</b> mmsf -1%
Net Sales	<b>A\$164.2</b> M	<b>A\$318.6</b> M
Average Price	<b>A\$1,022</b> per msf 3%	<b>A\$1,020</b> per msf 3%
ЕВІТ	US\$27.0 M -2%	US\$51.8 M -7%
ЕВІТ	<b>A\$39.5</b> M 5%	<b>A\$74.9</b> M FLAT
EBIT Margin	<b>24.0</b> % 0.6 pts	23.5 % -0.3 pts

#### Volume

Strong volume growth above market index in Australia and Philippines

#### **EBIT**

- Higher average net sales price in Australian dollars
- Active management of controllable spend
- Higher freight
- Segment results in US dollars impacted by unfavorable foreign exchange rate movements



### **EUROPE BUILDING PRODUCTS SUMMARY**

	Q2'20	1H'20
Sales Volume	<b>196.5</b> mmsf	<b>406.6</b> mmsf
Jaies volume	1%	1%
	670.0.1	6404.4.1
Net Sales	€79.0 M	€164.4 M
	5%	6%
	€306 per msf	<b>€310</b> per msf
Average Price	1%	2%
	1 70	270
EDIT	<b>US\$5.8</b> M	<b>US\$13.7</b> M
ЕВІТ	71%	1242%
	_	_
EBIT Excluding <sup>1</sup>	US\$8.7 M	US\$19.0 M
g	2%	-5%
	<b>€7.8</b> M	€17.0 M
EBIT Excluding <sup>1</sup>	_	
	7%	1%
EDEM : E L " 1	9.9 %	10.3 %
EBIT Margin Excluding <sup>1</sup>	10.2 pts	-0.6 pts

<sup>&</sup>lt;sup>1</sup> Excludes integration costs and FY19 transaction costs and inventory fair value adjustment

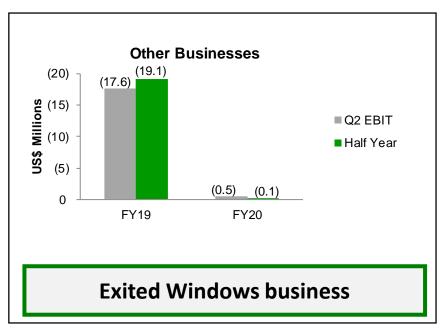
#### **Net Sales**

- Net sales in Euros increased 6% for the first half
- Fiber cement net sales in Euros increased 30% for the first half
- Fiber gypsum net sales in Euros increased 3% for the first half

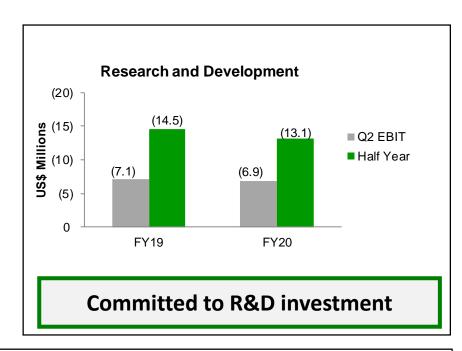
#### **EBIT Excluding<sup>1</sup> in Euros**

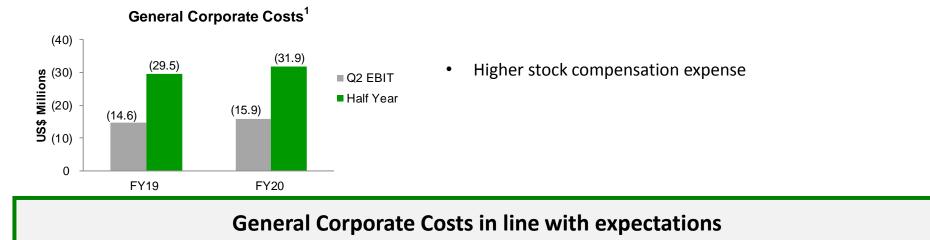
- Higher gross margin
- Higher SG&A costs associated with building out the corporate functions and exiting the TSAs
- €4.7 million of integration costs in first half FY20; approximately €3.0 million of remaining integration costs to be incurred in the second half of FY20
- EBIT Margin Excluding<sup>1</sup> of 10.3% for the first half in-line with internal targets

### **SEGMENT EBIT**



<sup>1</sup> Excludes asbestos related expenses and adjustments





### **INCOME TAX**

Three Months and Half Year Ended 30 September									
US\$ Millions	Q2'20	Q2'19	1H'20	1H'19					
Operating profit before taxes	138.5	87.1	257.1	208.6					
Asbestos adjustments <sup>1</sup>	(18.8)	(14.3)	(27.1)	(39.4)					
Product line discontinuation		21.2	-	21.2					
Adjusted operating profit before income taxes	119.7	94.0	230.0	190.4					
Adjusted income tax expense <sup>2</sup>	(21.1)	(13.1)	(41.2)	(29.6)					
Adjusted effective tax rate	17.6%	13.9%	17.9%	15.5%					
Income tax expense	(35.4)	(17.6)	(67.5)	(48.5)					
Income taxes paid			20.8	13.1					
Income taxes payable <sup>3</sup>			38.6	37.0					

# 17.9% estimated adjusted effective tax rate for the year

- Increase in adjusted income tax expense for the first half driven by a higher Adjusted operating income before income taxes and the proportional impact of tax adjustments related to the straightline amortization benefit of certain US intangible assets on higher Adjusted operating profit before income taxes
- Income taxes are not currently paid or payable in Australia due to tax losses. Australian tax losses primarily result from deductions relating to contributions to AICF



<sup>&</sup>lt;sup>1</sup> Includes asbestos adjustments, AICF SG&A expenses and net AICF interest income

<sup>&</sup>lt;sup>2</sup> Includes tax adjustments related to asbestos, the amortization benefit of certain US intangible assets and other tax adjustments

<sup>&</sup>lt;sup>3</sup> Includes non-current US income taxes payable of US\$25.2 million as of 30 September 2019 related to the deemed repatriation promulgated by the US Tax Cuts and Jobs Act and will be paid in annual installments through FY25

### FINANCIAL MANAGEMENT FRAMEWORK

#### **Strong Financial Management**

- Strong margins and operating cash flows
- Strong governance and transparency
- Investment-grade financial management

# Moody's S&P Fitch Ba1 BB BB affirmed Sept'18 affirmed Mar'19 affirmed Mar'19 outlook stable outlook stable outlook stable

#### **Disciplined Capital Allocation**

- Invest in R&D and capacity expansion to support organic growth
- Maintain ordinary dividends within the defined payout ratio
- Flexibility for:
  - Cyclical market volatility
  - Accretive and strategic inorganic opportunities or further shareholder returns, when appropriate

#### **Liquidity and Funding**

- Conservative leveraging of balance sheet at a target within 1-2 times Adjusted EBITDA excluding asbestos.
  - US\$500 million unsecured revolving credit facility;
  - US\$800m senior unsecured notes at Q2 FY20;
  - €400m (US\$437.5m) senior unsecured notes at Q2 FY20;
  - At 30 September 2019, total debt had a weighted average maturity of 5.8 years and weighted average rate of 4.4%

Financial management consistent with investment grade credit Ability to withstand market cycles and other unanticipated events

### **CASH FLOWS**

US\$ Millions	1H'20	1H'19	Change (%)
Net income	189.6	160.1	18
Adjustment for non-cash items	92.7	65.1	42
Operating working capital <sup>1</sup>	41.3	21.4	93
Other net operating activities	(22.3)	(6.4)	
AICF cash flow, net	(49.5)	(56.7)	13
Cash provided by operations	251.8	183.5	37
Purchases of property, plant and equipment <sup>2</sup>	(127.8)	(141.9)	10
Proceeds from sale of property, plant and equipment	8.0	-	
Acquisition of business, net of cash acquired	-	(558.7)	
Purchase of restricted short-term investments - Asbestos, net	(58.0)	(50.7)	(14)
Cash used in investing	(177.8)	(751.3)	76
Dividends paid	(113.9)	(128.5)	11
Net proceeds of credit facilities	60.0	20.0	
Proceeds from 364-day term loan facility	-	492.4	
Repayments of finance lease obligations	(0.2)	-	
Cash (used in) provided by financing	(54.1)	383.9	

<sup>&</sup>lt;sup>1</sup> Excludes AP related to capital expenditures

#### Higher operating cash flow

- Increase in income adjusted for non-cash items
- Net cash inflow due to working capital

#### **Lower investing activities**

Acquisition of Fermacell in FY19

#### **Lower financing activities**

Lower proceeds due to Fermacell acquisition in FY19



<sup>&</sup>lt;sup>2</sup> Includes capitalized interest

### **LIQUIDITY PROFILE AT 30 SEPTEMBER 2019**





Accordion

■ Bank Facilities

#### Strong balance sheet

- US\$95.6 million cash
- US\$1,334.3 million net debt<sup>3</sup>
- US\$284.0 million available on revolving credit facility

#### **Corporate debt structure**

- US\$400 million 4.75% senior unsecured notes maturing 2025
- U\$\$400 million 5.00% senior unsecured notes maturing 2028
- €400 million (US\$437.5)² 3.625 % senior unsecured notes, maturing 2026
- US\$500 million unsecured revolving credit facility, maturing 2022

#### Leverage strategy

 ~2.3x net debt to Adjusted EBITDA excluding asbestos; temporarily outside of the 1-2x leverage target range

On track, and committed to returning to our 1-2x leverage target range

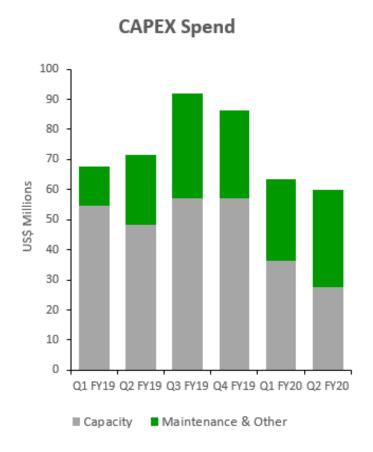


<sup>&</sup>lt;sup>1</sup> Incremental liquidity of up to U\$\$250 million may be accessed via an accordion feature, which is provided for under the terms of the syndicated revolving credit facility agreement, but not credit approved

<sup>&</sup>lt;sup>2</sup> Based on exchange rate as of 30 September 2019

<sup>&</sup>lt;sup>3</sup> Includes debt issuance costs (US\$17.6 million)

### **CAPITAL EXPENDITURES**



# CAPEX spend for the half year of US\$123.4 million; decreased US\$16.0 million compared to pcp

- North America capacity projects
  - Completed the start-up of Tacoma greenfield expansion
  - Continued construction of our Prattville facility
- Asia Pacific capacity projects
  - Continued Carole Park brownfield expansion project



#### FY20 KEY ASSUMPTIONS & MARKET OUTLOOK

### North America Europe Asia Pacific

Modest growth in the US housing market

US Residential Housing starts forecast between 1.2 and 1.3 million

**Exteriors volume: 4-6% PDG** 

EBIT Margin of 25 to 27%<sup>1</sup>

Housing market down slightly across addressable market

Continual introduction of new fiber cement products for Europe

EBIT Margin accretion<sup>2</sup>

Addressable housing market in Australia is contracting

APAC volume: 3-5% growth above the market

EBIT Margin in the top half of our stated range of 20 to 25%<sup>3</sup>

Management expects full year Adjusted net operating profit to be between US\$340 million and US\$370 million

Note: Changes to key assumptions and outlook statements from those provided in our Q1 FY20 results presentation are indicated in bold text above.

<sup>&</sup>lt;sup>3</sup> Expectation is based upon the Company continuing to improve operating performance in our plants, higher net average sales price and mix, consistent input costs and volume growth above a decreasing addressable housing market



<sup>&</sup>lt;sup>1</sup> Expectation is based upon the Company achieving our PDG target, continuing to improve operating performance in our plants, improved net average sales price and mix, consistent input costs and flat to modest underlying housing growth

<sup>&</sup>lt;sup>2</sup> Expectation is based upon the Company continuing to improve operating performance in our plants, consistent input costs and slight underlying housing contraction



STRATEGY UPDATE – DR JACK TRUONG, CEO



### LONG TERM VALUE CREATION

### **North America**

35/90 with strong returns (20-25% EBIT margin)

### **Europe**

• €1 billion business with 20+% EBIT margin

### **APAC**

 Deliver growth above market with strong returns (20-25% EBIT margin)









### **STRATEGIC PRIORITIES: FY20 - FY22**

#### **North America**

#### **Europe**

#### **Asia Pacific**

1 Accelerate Exteriors Growth

**Drive Lean Transformation** 

Re-establish Interiors as a

across all ten plants

**Growth Business** 

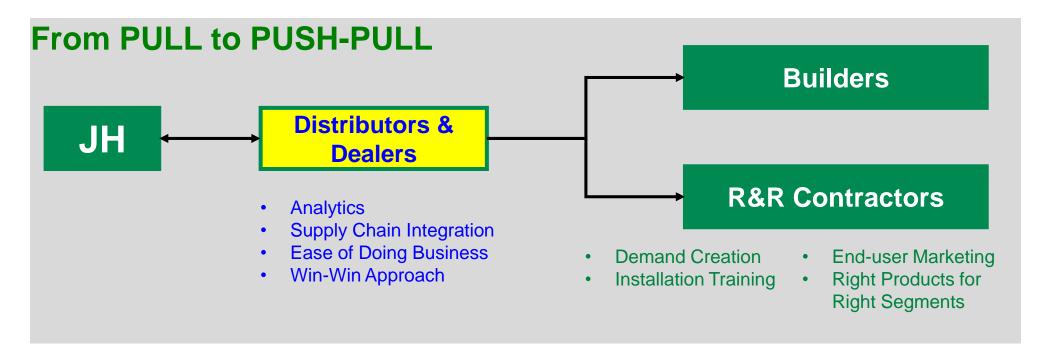
- 1 Gain market traction
  - · current fiber cement
  - new, for Europe, fiber cement
- 2 Continue to drive fiber gypsum market penetration
- 3 Continue to unlock existing manufacturing capacity in all five plants

- 1 Continue to drive growth above market
- 2 Continue to drive Lean manufacturing across all four plants





#### **NA: ACCELERATE EXTERIORS GROWTH - UPDATE**



in our commercial transformation

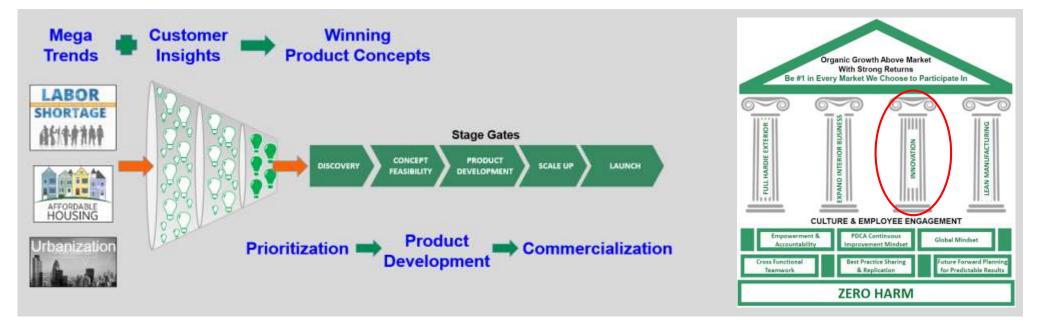
Shift to Push-Pull in progress

On-track to hit 4-6% PDG target in FY20 Increased Investment to deliver long term value creation target of 35/90

- Maximize demand creation
- Build customer management capabilities
- Innovation

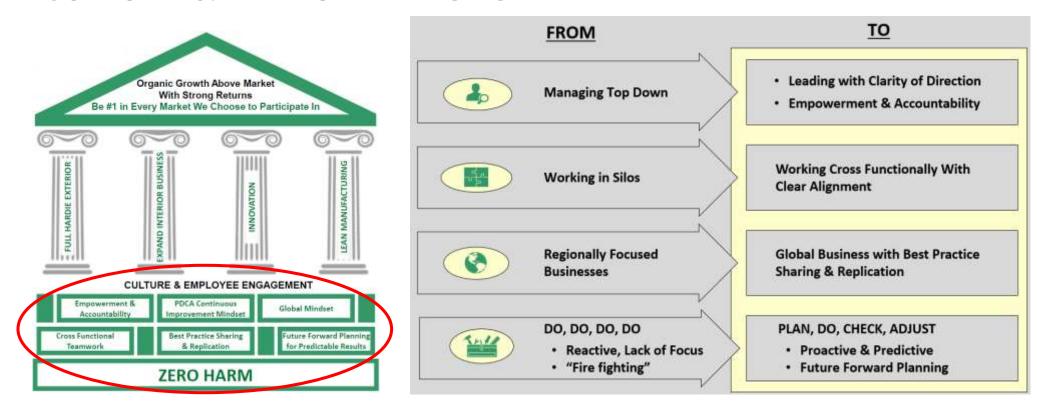


### **INNOVATION**



- Innovation is one of four pillars supporting our long term growth strategy
- Leverage on our global R&D capabilities
- Drive customer insights to innovation process to deliver high impact new products
- Increased innovation investment

### **CULTURE & EMPLOYEE ENGAGEMENT**



Transforming from big, <u>SMALL</u> company to small, <u>BIG</u> company



## **QUESTIONS**





### **APPENDIX**



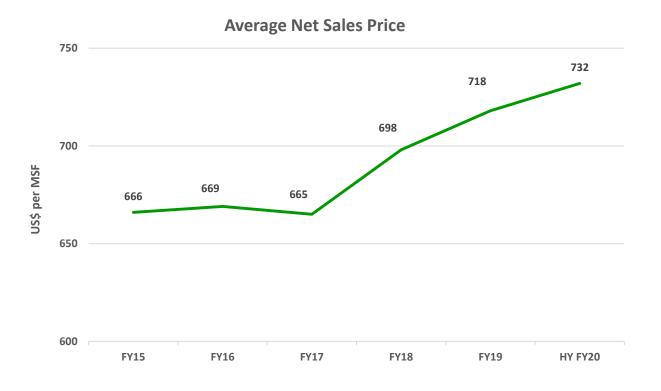
### **FY20 GUIDANCE**

 Management notes the range of analysts' forecasts for net operating profit excluding asbestos for the year ending 31 March 2020 is between US\$343 million and US\$362 million, with a mean of US\$354 million

- Management expects full year Adjusted net operating profit to be between US\$340
  million and US\$370 million assuming, among other things, housing conditions in the
  United States remain consistent and in line with our assumed forecast of new
  construction starts, input prices remain consistent, and an average USD/AUD exchange
  rate that is at or near current levels for the remainder of the year
- Management is unable to forecast the comparable US GAAP financial measure due to uncertainty regarding the impact of actuarial estimates on asbestos-related assets and liabilities in future periods



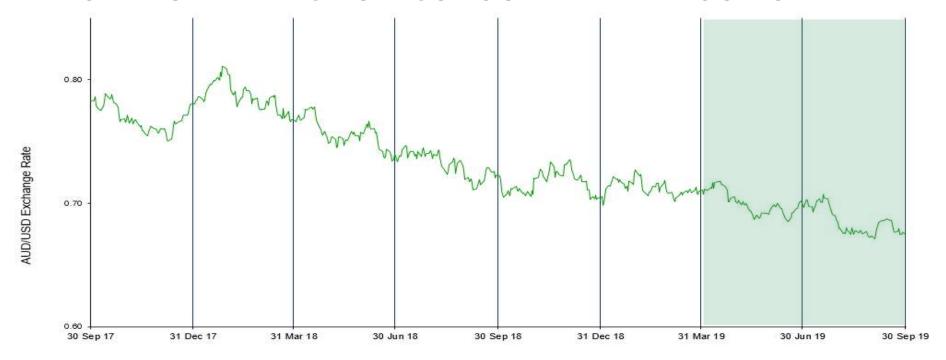
### **NORTH AMERICA FIBER CEMENT**



- FY20 strategic price increase effective April 2019
- Overall, satisfied with price positioning



### TRANSLATION IMPACT ON CONSOLIDATED RESULTS



	As Re	ported	Excluding T Impa	Translation pact <sup>1</sup>		
% Change	Q2'20	1H'20	Q2'20	1H'20		
Net Sales	<b>2</b> %	<b>2</b> %	<b>4</b> %	<b>3</b> %		
Gross Profit	<b>1</b> 6%	<b>11%</b>	<b>17</b> %	<b>12</b> %		
Adjusted EBIT	<b>^</b> 26%	<b>2</b> 1%	<b>^</b> 26%	<b>22</b> %		
Adjusted net operating profit	<b>22</b> %	<b>17</b> %	<b>22</b> %	<b>18%</b>		

Translation Impact <sup>2</sup>								
Q2'20	1H'20							
<b>▼</b> 2%	<b>▼</b> 1%							
<b>▼</b> 1%	<b>1</b> %							
-	<b>1</b> %							
-	<b>▼</b> 1%							

<sup>&</sup>lt;sup>2</sup> Reflects the difference between Q2'20 As Reported and Q2'20 using Q2'19 average exchange rates, as well as 1H'20 As reported and 1H'20 using 1H'19 average exchange rates



 $<sup>^{1}</sup>$  As reported Q2'20 and 1H'20 figures converted using Q2'19 and 1H'19 average exchange rates, respectively

### ASIA PACIFIC FIBER CEMENT RESULTS AUD vs USD

Three Months and Half Year Ended 30 September								
		Q2'20		1H'20				
	Results in AUD	Results in USD	Impact of FX	Results in AUD	Results in USD	Impact of FX		
Averge net sales price per unit (per msf)	+3%	-4%	-7%	+3%	-5%	-8%		
Net sales	+2%	-4%	-6%	+1%	-6%	-7%		
Gross profit	+3%	-4%	-7%	-1%	-8%	-7%		
EBIT	+5%	-2%	-7%	FLAT	-7%	-7%		



### **ASIA PACIFIC FIBER CEMENT (LOCAL CURRENCY)**

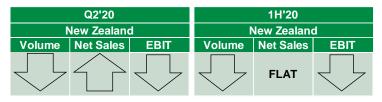


	Q2'20			1H'20	
	Australia			Australia	
Volume	Net Sales	EBIT	Volume	Net Sales	EBIT
	FLAT				

#### **Australia**

- Strong growth above market in a contracting market
- Good financial management resulting in EBIT growth in Q2

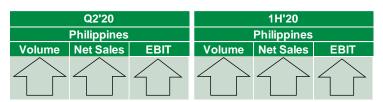




#### **New Zealand**

- Slightly lower volumes and higher price
- EBIT impacted by unfavorable plant performance





#### **Philippines**

Strong growth above market in an underlying growing housing market



### **FINANCIAL SUMMARY**

	Three Months and Half Year Ended 30 September								
US\$ Millions	(	Q2'20		Q2'19	% Change		1H'20	1H'19	% Change
Net Sales									
North America Fiber Cement	\$	459.6	\$	435.6	6	\$	911.9	\$ 869.4	5
Asia Pacific Fiber Cement		112.6		117.3	(4)		220.6	234.4	(6)
Europe Building Products		87.9		87.4	1		183.8	182.8	1
Other Businesses		-		4.3			0.6	9.0	(93)
Total Net Sales	\$	660.1	\$	644.6	2	\$	1,316.9	\$ 1,295.6	2
EBIT									
North America Fiber Cement <sup>1</sup>	\$	124.7	\$	99.5	25	\$	238.2	\$ 206.7	15
Asia Pacific Fiber Cement		27.0		27.5	(2)		51.8	55.8	(7)
Europe Building Products <sup>2</sup>		5.8		3.4	71		13.7	(1.2)	
Other Businesses <sup>1</sup>		(0.5)		(1.8)	72		(0.1)	(3.3)	97
Research & Development		(6.9)		(7.1)	3		(13.1)	(14.5)	10
General Corporate <sup>3</sup>		(15.9)		(14.6)	(9)		(31.9)	(29.5)	(8)
Adjusted EBIT	\$	134.2	\$	106.9	26	\$	258.6	\$ 214.0	21
Net interest expense <sup>4</sup>	\$	(14.6)	\$	(13.0)	(12)	\$	(28.5)	\$ (23.9)	(19)
Other income (expense)		0.1		0.1	-		(0.1)	0.3	
Adjusted income tax expense <sup>5</sup>		(21.1)		(13.1)	(61)		(41.2)	(29.6)	(39)
Adjusted net operating profit	\$	98.6	\$	80.9	22	\$	188.8	\$ 160.8	17

<sup>&</sup>lt;sup>1</sup> Excludes product line discontinuation expenses

<sup>&</sup>lt;sup>5</sup> Includes tax adjustments

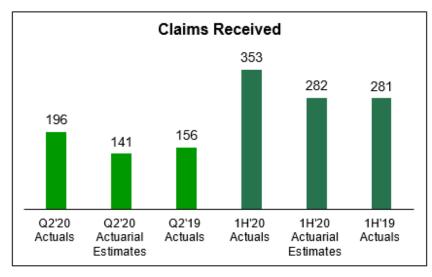


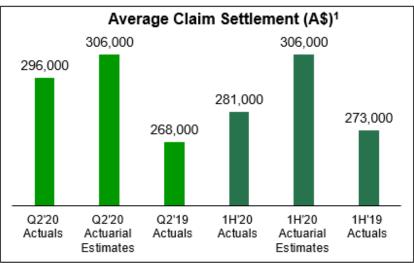
<sup>&</sup>lt;sup>2</sup> Includes integration costs and FY19 transaction costs and inventory fair value adjustment

<sup>&</sup>lt;sup>3</sup> Excludes Asbestos related expenses and adjustments

<sup>&</sup>lt;sup>4</sup> Excludes AICF interest income

### **ASBESTOS CLAIMS DATA**





<sup>1</sup> Average claim settlement is derived as the total amount paid divided by the number of non-nil claims

- Net cash outflow in the first half was 5% below actuarial expectations
- Gross cash outflow in the first half was 1% above actuarial expectations
- Claims received for the first half were 25% above actuarial estimates and 26% higher than pcp
- Claims reporting for mesothelioma for the first half was 28% higher than actuarial estimates and pcp
- Number of claims settled for the first half were 12% above actuarial estimates and 2% below pcp
- Average claim settlement for the first half was 8% below actuarial estimates and 3% above pcp:
  - Average claim settlement sizes were lower than actuarial expectations for most disease types, including three out of four mesothelioma age groups, compared to actuarial expectations for the half year



### **DEPRECIATION AND AMORTIZATION**

US\$ Millions	Three Months and Half Year Ended 30 September								
		Q2'20		Q2'19	1H'20			1H'19	
Depreciation and amortization									
North America Fiber Cement	\$	22.0	\$	19.5	\$	44.0	\$	37.6	
Asia Pacific Fiber Cement		3.2		3.3		6.2		6.4	
Europe Building Products		5.7		5.7		11.1		10.4	
Other Businesses		0.1		0.6		0.2		1.2	
Research and Development		0.3		0.3		0.5		0.6	
General Corporate		0.7		1.4		1.6		2.7	
Total depreciation and amortization	\$	32.0	\$	30.8	\$	63.6	\$	58.9	



### NON-US GAAP FINANCIAL MEASURES AND TERMS

This Management Presentation forms part of a package of information about the company's results. It should be read in conjunction with the other parts of this package, including the Management's Analysis of Results, Media Release and Condensed Consolidated Financial Statements

#### **Definitions**

**EBIT** – Earnings before interest and taxes

**EBIT margin** – EBIT margin is defined as EBIT as a percentage of net sales

#### **Sales Volumes**

mmsf – million square feet, where a square foot is defined as a standard square foot of 5/16" thickness

msf – thousand square feet, where a square foot is defined as a standard square foot of 5/16" thickness

#### **Non-financial Terms**

**AFFA** – Amended and Restated Final Funding Agreement

**AICF** - Asbestos Injuries Compensation Fund Ltd

<u>Legacy New Zealand weathertightness claims ("New Zealand weathertightness")</u> – Expenses arising from defending and resolving claims in New Zealand that allege poor building design, inadequate certification of plans, inadequate construction review and compliance certification and deficient work by sub-contractors

<u>New South Wales loan facility ("NSW Loan")</u> – AICF has access to a secured loan facility made available by the New South Wales Government, which can be used by AICF to fund the payment of asbestos claims and certain operating and legal costs



### **NON-US GAAP FINANCIAL MEASURES**

#### Financial Measures – US GAAP equivalents

This document contains financial statement line item descriptions that are considered to be non-US GAAP, but are consistent with those used by Australian companies. Because the company prepares its Condensed Consolidated Financial Statements under US GAAP, the following table cross-references each non-US GAAP line item description, as used in Management's Analysis of Results and Media Release, to the equivalent US GAAP financial statement line item description used in the company's Condensed Consolidated Financial Statements:

Management's Analysis of Results and Media Release	Consolidated Statements of Operations and Other Comprehensive Income (Loss) (US GAAP)							
Net sales Cost of goods sold Gross profit	Net sales Cost of goods sold Gross profit							
Selling, general and administrative expenses Research and development expenses Asbestos adjustments EBIT*	Selling, general and administrative expenses Research and development expenses Asbestos adjustments Operating income (loss)							
Net interest income (expense)* Other income (expense) Operating profit (loss) before income taxes*	Sum of interest expense and interest income Other income (expense) Income (loss) before income taxes							
Income tax (expense) benefit	Income tax (expense) benefit							
Net operating profit (loss)*	Net income (loss)							

\*- Represents non-US GAAP descriptions used by Australian companies.



### **NON-US GAAP FINANCIAL MEASURES**

#### Financial Measures – US GAAP equivalents

#### **Adjusted EBIT**

US\$ Millions	Three Months and Half Year Ended 30 September							
	Q2'20		Q2'19		1H'20			1H'19
EBIT	\$	152.6	\$	99.5	\$	285.1	\$	231.4
Asbestos:								
Asbestos adjustments		(18.8)		(14.2)		(27.3)		(39.3)
AICF SG&A expenses		0.4		0.4		0.8		0.7
Product line discontinuation		-		21.2		-		21.2
Adjusted EBIT	\$	134.2	\$	106.9	\$	258.6	\$	214.0
Net sales		660.1		644.6		1,316.9		1,295.6
Adjusted EBIT margin		20.3%		16.6%		19.6%		16.5%

#### Adjusted net operating profit

US\$ Millions	Three Months and Half Year Ended 30 September						
	Q2'20	Q2'19	1H'20	1H'19			
Net operating profit	\$ 103.1	\$ 69.5	\$ 189.6	\$ 160.1			
Asbestos:							
Asbestos adjustments	(18.8)	) (14.2	) (27.3)	(39.3)			
AICF SG&A expenses	0.4	0.4	0.8	0.7			
AICF interest income, net	(0.4)	(0.5	) (0.6)	(0.8)			
Product line discontinuation	-	21.2	-	21.2			
Tax adjustments <sup>1</sup>	14.3	4.5	26.3	18.9			
Adjusted net operating profit	\$ 98.6	\$ 80.9	\$ 188.8	\$ 160.8			

<sup>&</sup>lt;sup>1</sup> Includes tax adjustments related to the amortization benefit of certain US intangible assets, asbestos, and other tax adjustments



### **NON-US GAAP FINANCIAL MEASURES**

#### North America Fiber Cement Segment Adjusted EBIT excluding product line discontinuation

US\$ Millions	Three Months and Half Year Ended 30 September							
		Q2'20		Q2'19		1H'20		1H'19
North America Fiber Cement Segment EBIT	\$	124.7	\$	94.1	\$	238.2	\$	201.3
Product line discontinuation		-		5.4		-		5.4
North America Fiber Cement Segment Adjusted EBIT								
excluding product line discontinuation	\$	124.7	\$	99.5	\$	238.2	\$	206.7
North America Fiber Cement Segment net sales		459.6		435.6		911.9		869.4
North America Fiber Cement Segment Adjusted EBIT margin excluding product line discontinuation		27.1%		22.8%		26.1%		23.8%

#### Europe Building Products Segment Adjusted EBIT excluding costs associated with the acquisition

US\$ Millions	Three Months and Half Year Ended 30 September						
	Q2'20		Q2'19		1H'20		1H'19
Europe Building Products Segment EBIT	\$	5.8	\$	3.4	\$ 13.7	\$	(1.2)
Inventory fair value adjustment <sup>1</sup>		-		-	-		7.3
Transaction costs <sup>2</sup>		-		-	-		7.2
Integration costs <sup>3</sup>		2.9		5.1	5.3		6.6
Costs associated with acquisition		2.9		5.1	5.3		21.1
Europe Building Products Segment Adjusted EBIT							
excluding costs associated with the acquisition	\$	8.7	\$	8.5	\$ 19.0	\$	19.9
Europe Building Products Segment net sales		87.9		87.4	183.8		182.8
Europe Building Products Segment Adjusted EBIT							
margin excluding costs associated with the acquisition		9.9%	•	9.7%	10.3%		10.9%

<sup>&</sup>lt;sup>1</sup> Under US GAAP, we were required to value the inventory acquired at fair market value. The revaluation resulted in a preliminary total inventory fair value adjustment of US\$7.3 million. As this inventory was sold during the first quarter of FY19, the entire adjustment was recognized into cost of goods sold during that period

<sup>&</sup>lt;sup>3</sup> Integration costs relate to professional, legal and other fees incurred in conjunction with the integration of Fermacell



<sup>&</sup>lt;sup>2</sup> Transaction costs include certain non-recurring fees incurred in conjunction with the acquisition of Fermacell

### **NON-US GAAP FINANCIAL MEASURES**

#### Adjusted diluted earnings per share

	Three Months and Half Year Ended 30 September									
	Q2'20		Q2'19		1H'20		1H'19			
Adjusted net operating profit (US\$ Millions)	\$ 98	.6	\$ 80.9	\$	188.8	\$	160.8			
Weighted average common shares outstanding - Diluted (millions)	444	.5	443.1		444.3		443.1			
Adjusted diluted earnings per share (US cents)		22	18		42		36			

#### Adjusted effective tax rate

US\$ Millions	Three Months and Half Year Ended 30 September									
		Q2'20		Q2'19	1H'20		1H'19			
Operating profit before income taxes	\$	138.5	\$	87.1	\$ 257.1	\$	208.6			
Asbestos:										
Asbestos adjustments		(18.8)		(14.2)	(27.3)		(39.3)			
AICF SG&A expenses		0.4		0.4	0.8		0.7			
AICF interest income, net		(0.4)		(0.5)	(0.6)		(0.8)			
Product line discontinuation		-		21.2	-		21.2			
Adjusted operating profit before income taxes	\$	119.7	\$	94.0	\$ 230.0	\$	190.4			
Income tax expense		(35.4)		(17.6)	(67.5)		(48.5)			
Tax adjustments <sup>1</sup>		14.3		4.5	26.3		18.9			
Adjusted income tax expense	\$	(21.1)	\$	(13.1)	\$ (41.2)	\$	(29.6)			
Effective tax rate		25.6%		20.2%	26.3%		23.3%			
Adjusted effective tax rate		17.6%		13.9%	17.9%		15.5%			

 $<sup>^{\,1}</sup>$  Includes tax adjustments related to the amortization benefit of certain US intangible assets, asbestos, and other tax adjustments



### **NON-US GAAP FINANCIAL MEASURES**

### Adjusted EBITDA excluding Asbestos

US\$ Millions	Three Months and Half Year Ended 30 September								
	Q2'20		Q2'19		1H'20			1H'19	
EBIT	\$	152.6	\$	99.5	\$	285.1	\$	231.4	
Depreciation and amortization		32.0		30.8		63.6		58.9	
Adjusted EBITDA	\$	184.6	\$	130.3	\$	348.7	\$	290.3	
Asbestos:									
Asbestos adjustments		(18.8)		(14.2)		(27.3)		(39.3)	
AICF SG&A expenses		0.4		0.4		0.8		0.7	
Adjusted EBITDA excluding Asbestos	\$	166.2	\$	116.5	\$	322.2	\$	251.7	

#### Adjusted selling, general and administrative expenses ("Adjusted SG&A")

US\$ Millions	Three Months and Half Year Ended 30 September									
		Q2'20		Q2'19		1H'20		1H'19		
SG&A expenses	\$	98.1	\$	98.9	\$	199.6	\$	203.8		
Excluding:										
AICF SG&A expenses		(0.4)		(0.4)		(8.0)		(0.7)		
Adjusted SG&A expenses	\$	97.7	\$	98.5	\$	198.8	\$	203.1		
Net sales		660.1		644.6		1,316.9		1,295.6		
SG&A expenses as a percentage of net sales		14.9%		15.3%		15.2%		15.7%		
Adjusted SG&A expenses as a percentage of net sales		14.8%		15.3%		15.1%		15.7%		





Q2 FY20 MANAGEMENT PRESENTATION 7 November 2019



### James Hardie Industries plc Condensed Consolidated Financial Statements

**Condensed Consolidated Financial Statements** as of and for the Period Ended 30 September 2019

# James Hardie Industries plc Index

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#### Report of Independent Registered Public Accounting Firm

To the Shareholders and Board of Directors of James Hardie Industries plc

#### **Results of Review of Interim Financial Statements**

We have reviewed the accompanying condensed consolidated balance sheet of James Hardie Industries plc ("the Company") as of 30 September 2019, the related condensed consolidated statements of operations and comprehensive income for the three and six-month periods ended 30 September 2019 and 2018, the condensed consolidated statements of cash flows for the six-month periods ended 30 September 2019 and 2018, the condensed consolidated statements of changes in shareholders' equity (deficit) for the three and six-month periods ended 30 September 2019 and 2018, and the related notes (collectively referred to as the "condensed consolidated interim financial statements"). Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated interim financial statements for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of 31 March 2019, the related consolidated statements of operations and comprehensive income, cash flows and changes in shareholders' equity (deficit) for the year then ended, and the related notes (not presented herein); and in our report dated 21 May 2019, we expressed an unqualified audit opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of 31 March 2019, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

#### **Basis for Review Results**

These financial statements are the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the SEC and the PCAOB. We conducted our review in accordance with the standards of the PCAOB. A review of interim financial statements consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ Ernst & Young LLP

Irvine, California 7 November 2019

#### James Hardie Industries plc Condensed Consolidated Balance Sheets

(Millions of US dollars)	3	(Unaudited) 80 September 2019		31 March 2019
Assets				
Current assets:				
Cash and cash equivalents	\$	95.6	\$	78.7
Restricted cash and cash equivalents		5.2		5.1
Restricted cash and cash equivalents - Asbestos		38.1		39.8
Restricted short-term investments - Asbestos		74.3		17.7
Accounts and other receivables, net of provision for doubtful trade debts of US\$2.2 million and US\$2.9 million as of 30 September 2019 and 31 March 2019		240.8		254.6
Inventories		310.4		317.4
Prepaid expenses and other current assets		30.0		31.3
Insurance receivable - Asbestos		4.3		7.5
Workers' compensation - Asbestos		1.9		2.0
Total current assets		800.6		754.1
Property, plant and equipment, net		1,415.7		1,388.4
Operating lease right-of-use assets		72.4		_
Finance lease right-of-use assets		0.9		_
Goodwill		195.8		201.1
Intangible assets, net		168.5		174.4
Insurance receivable - Asbestos		40.6		43.7
Workers' compensation - Asbestos		24.6		25.8
Deferred income taxes		1,057.6		1,092.9
Deferred income taxes - Asbestos		319.9		349.3
Other assets		6.0		2.9
Total assets	\$	4,102.6	\$	4,032.6
Liabilities and Shareholders' Equity				
Current liabilities:				
Accounts payable and accrued liabilities	\$	264.2	\$	255.5
Accrued payroll and employee benefits		65.1		84.9
Operating lease liabilities		13.1		_
Finance lease liabilities		0.3		_
Accrued product warranties		6.7		6.8
Income taxes payable		13.4		13.4
Asbestos liability		105.3		110.5
Workers' compensation - Asbestos		1.9		2.0
Other liabilities		12.1		9.9
Total current liabilities		482.1		483.0
Long-term debt		1,429.9		1,380.3
Deferred income taxes		79.0		80.4
Operating lease liabilities		62.8		
Finance lease liabilities		0.8		_
Accrued product warranties		37.5		39.8
Income taxes payable		25.2		25.2
Asbestos liability		880.0		979.1
·		24.6		
Workers' compensation - Asbestos				25.8 44.6
Other liabilities  Total liabilities		3,063.3	-	3,058.2
Commitments and contingencies (Note 11)		.,		.,,,,,
Shareholders' equity:				
Common stock, Euro 0.59 par value, 2.0 billion shares authorized; 442,699,727 shares issued and outstanding at 30 September 2019 and 442,269,905 shares issued and outstanding at 31 March 2019		230.3		230.0
Additional paid-in capital		202.8		197.6
Retained earnings		651.9		577.1
Accumulated other comprehensive loss		(45.7)		(30.3
Total shareholders' equity		1,039.3		974.4
· ·	\$	4,102.6	•	4,032.6
Total liabilities and shareholders' equity	Ψ	4,102.6	\$	4,032.0

## Condensed Consolidated Statements of Operations and Comprehensive Income (Unaudited)

	Three Months Ended 30 September				Six Months Ended 30 September			
(Millions of US dollars, except per share data)	2019		2018	2019			2018	
Net sales	\$ 660.1	\$	644.6	\$	1,316.9	\$	1,295.6	
Cost of goods sold	(420.0)		(437.5)		(843.7)		(867.4)	
Gross profit	240.1		207.1		473.2		428.2	
Selling, general and administrative expenses	(98.1)		(98.9)		(199.6)		(203.8)	
Research and development expenses	(8.2)		(9.8)		(15.8)		(19.2)	
Asset impairments	_		(13.1)		_		(13.1)	
Asbestos adjustments	18.8		14.2		27.3		39.3	
Operating income	152.6		99.5		285.1		231.4	
Interest expense, net of capitalized interest	(15.0)		(13.3)		(29.5)		(24.7)	
Interest income	0.8		8.0		1.6		1.6	
Other income (expense)	0.1		0.1		(0.1)		0.3	
Income before income taxes	138.5		87.1		257.1		208.6	
Income tax expense	(35.4)		(17.6)		(67.5)		(48.5)	
Net income	\$ 103.1	\$	69.5	\$	189.6	\$	160.1	
Income per share:								
Basic	\$ 0.23	\$	0.16	\$	0.43	\$	0.36	
Diluted	\$ 0.23	\$	0.16	\$	0.43	\$	0.36	
Weighted average common shares outstanding (Millions):								
Basic	442.3		441.6		442.3		441.6	
Diluted	444.5		443.1		444.3		443.1	
Comprehensive income, net of tax:								
Net income	\$ 103.1	\$	69.5	\$	189.6	\$	160.1	
Cash flow hedges	_		_		_		(0.1)	
Currency translation adjustments	(14.8)		(5.6)		(15.4)		(23.6)	
Comprehensive income	\$ 88.3	\$	63.9	\$	174.2	\$	136.4	

#### **Condensed Consolidated Statements of Cash Flows**

(Unaudited)

	Six Months Ended 30 September					
(Millions of US dollars)		2019	ор го	2018		
Cash Flows From Operating Activities						
Net income	\$	189.6	\$	160.		
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization		63.6		58.9		
Lease expense		9.1		_		
Deferred income taxes		34.3		15.		
Stock-based compensation		5.5		6.		
Asbestos adjustments		(27.3)		(39.		
Asset impairments		_		13.		
Other, net		7.5		10.		
Changes in operating assets and liabilities:						
Accounts and other receivables		8.2		0.		
Inventories		2.6		2.		
Lease assets and liabilities, net		(7.4)		_		
Prepaid expenses and other assets		(7.7)		(0.		
Insurance receivable - Asbestos		4.0		2.		
Accounts payable and accrued liabilities		30.5		18.		
Claims and handling costs paid - Asbestos		(53.5)		(58.		
Income taxes payable		(0.4)		7.		
Other accrued liabilities		(6.8)		(13.		
Net cash provided by operating activities	\$	251.8	\$	183.		
Cash Flows From Investing Activities	•	(400.4)	•	(100		
Purchases of property, plant and equipment	\$	(123.4)	\$	(139.		
Proceeds from sale of property, plant and equipment		8.0		_		
Capitalized interest		(4.4)		(2.		
Acquisition of business, net of cash acquired		_		(558.		
Purchase of restricted short-term investments - Asbestos		(75.5)		(89.		
Proceeds from restricted short-term investments - Asbestos		17.5		38.		
Net cash used in investing activities	\$	(177.8)	\$	(751.		
Cash Flows From Financing Activities						
Proceeds from credit facilities	\$	240.0	\$	150.		
Repayments of credit facilities		(180.0)		(130.		
Proceeds from 364-day term loan facility		_		492.		
Repayment of finance lease obligations and borrowings		(0.2)		_		
Dividends paid		(113.9)		(128.		
Net cash (used in) provided by financing activities	\$	(54.1)	\$	383.		
Effects of exchange rate changes on cash and cash equivalents, restricted cash and restricted cash - Asbestos	\$	(4.6)	\$	4.		
Net increase (decrease) in cash and cash equivalents, restricted cash and restricted cash - Asbestos		15.3		(179.		
Cash and cash equivalents, restricted cash and restricted cash - Asbestos at beginning of period		123.6		313.		
Cash and cash equivalents, restricted cash and restricted cash - Asbestos at end of period	\$	138.9	\$	133.		
Non-Cash Investing and Financing Activities						
Capital expenditures incurred but not yet paid	\$	9.6	\$	29.3		
Supplemental Disclosure of Cash Flows Activities						
Cash paid to AICF	\$	108.9	\$	103.0		

# James Hardie Industries plc Condensed Consolidated Statements of Changes in Shareholders' Equity (Deficit)

(Unaudited)

	Three Months Ended 30 September 2019										
(Millions of US dollars)	ommon Stock		Additional Paid-in Capital		Retained Earnings	Accumulated Other Comprehensive Loss			Total		
Balances as of 30 June 2019	\$ 230.0	\$	200.2	\$	548.8	\$	(30.9)	\$	948.1		
Net income	_		_		103.1		_		103.1		
Other comprehensive loss	_		_		_		(14.8)		(14.8)		

Stock-based compensation	0.3	2.6			2.9
Balances as of 30 September 2019	\$ 230.3	\$ 202.8	\$ 651.9	\$ (45.7)	\$ 1,039.3

	Six Months Ended 30 September 2019									
(Millions of US dollars)	Additional Common Paid-in Retained Stock Capital Earnings				Accumulated Other Comprehensive Loss		Total			
Balances as of 31 March 2019	\$	230.0	\$	197.6	\$	577.1	\$ (30.3)	) :	\$ 974.4	
Net income		_		_		189.6	_		189.6	
Other comprehensive loss		_		_		_	(15.4)	)	(15.4)	
Stock-based compensation		0.3		5.2		_	_		5.5	
Adoption of ASU 2016-02		_		_		0.2	_		0.2	
Dividends declared		<u> </u>		<u> </u>		(115.0)			(115.0)	
Balances as of 30 September 2019	\$	230.3	\$	202.8	\$	651.9	\$ (45.7)	) 5	\$ 1,039.3	

# James Hardie Industries plc Condensed Consolidated Statements of Changes in Shareholders' Equity (Deficit)

(Unaudited)

			_	
Throo	Monthe	Ended 30	September	r 2012

(Millions of US dollars)	ommon Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total		
Balances as of 30 June 2018	\$ 229.5	\$ 189.4	\$ 483.1	\$ (19.4)	\$	882.6	
Net income	_	_	69.5	_		69.5	
Other comprehensive loss	_	_	_	(5.6)		(5.6)	
Stock-based compensation	0.3	2.1		_		2.4	
Balances as of 30 September 2018	\$ 229.8	\$ 191.5	\$ 552.6	\$ (25.0)	\$	948.9	

Six Months Ended 30 September 2018

(Millions of US dollars)		Common Stock		Additional Paid-in Capital		Retained Earnings	Accumulated Other Comprehensive Loss	Total
Balances as of 31 March 2018	\$	229.5	\$	185.6	\$	(635.3)	\$ (1.3)	\$ (221.5)
Net income		_		_		160.1	_	160.1
Other comprehensive loss		_		_		_	(23.7)	(23.7)
Stock-based compensation		0.3		5.9		_	_	6.2
Adoption of ASU 2016-16		_		_		1,160.3	_	1,160.3
Dividends declared		_	_		_	(132.5)		(132.5)
Balances as of 30 September 2018	\$ \$	229.8	\$	191.5	\$	552.6	\$ (25.0)	\$ 948.9

#### 1. Background and Basis of Presentation

#### **Nature of Operations**

James Hardie Industries plc ("JHI plc") manufactures and sells fiber cement, fiber gypsum and cement-bonded building products for interior and exterior building construction applications, primarily in the United States, Australia, Europe, New Zealand, the Philippines and Canada. On 3 April 2018, JHI plc completed the acquisition of German-based XI (DL) Holdings GmbH (n/k/a James Hardie Europe Holdings 2) and its subsidiaries (including, but not limited to, Fermacell GmbH (n/k/a James Hardie Europe GmbH)) (collectively, "Fermacell"). Fermacell manufactures and sells fiber gypsum and cement-bonded building products primarily in continental Europe.

#### **Basis of Presentation**

The condensed consolidated financial statements represent the financial position, results of operations and cash flows of JHI plc and its wholly-owned subsidiaries and variable interest entities ("VIE"). Unless the context indicates otherwise, JHI plc and its direct and indirect wholly-owned subsidiaries and VIE (as of the time relevant to the applicable reference), are collectively referred to as "James Hardie" or the "Company." These interim condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the notes thereto, included in the Company's Annual Report on Form 20-F for the fiscal year ended 31 March 2019, which was filed with the United States Securities and Exchange Commission ("SEC") on 21 May 2019, and subsequently amended on 8 August 2019.

The condensed consolidated financial statements included herein are unaudited; however, they contain all adjustments (all of which are normal and recurring) which, in the opinion of the Company's management, are necessary to state fairly the condensed consolidated balance sheet of the Company at 30 September 2019, the condensed consolidated statements of operations and comprehensive income for the three and six months ended 30 September 2019 and 2018, the condensed consolidated statements of cash flows for the six months ended 30 September 2019 and 2018 and the condensed consolidated statements of changes in shareholders' equity (deficit) for the three and six months ended 30 September 2019 and 2018.

The Company has recorded on its balance sheet certain foreign assets and liabilities, including asbestosrelated assets and liabilities under the terms of the Amended and Restated Final Funding Agreement ("AFFA"), that are denominated in foreign currencies and subject to translation (foreign entities) or remeasurement (Asbestos Injuries Compensation Fund ("AICF") entity and Euro denominated debt) into US dollars at each reporting date. Unless otherwise noted, the Company converts foreign currency denominated assets and liabilities into US dollars at the current spot rate at the end of the reporting period; while revenues and expenses are converted using an average exchange rate for the period. Gains or losses resulting from transactions denominated in foreign currencies are included in Selling, general and administrative expenses in the condensed consolidated statements of operations and comprehensive income, and may be offset by other transactions. For the three and six months ended 30 September 2019, the Company recorded a foreign exchange gain relating to its Euro denominated debt which was economically offset by a foreign exchange loss on loans between subsidiaries resulting in a net translation gain of US \$1.0 million and US\$0.7 million, respectively, which was recorded in Selling, general and administrative expenses in the condensed consolidated statements of operations and comprehensive income. For the three and six months ended 30 September 2018, the Company recorded a foreign exchange gain relating to its Euro denominated debt which was economically offset by a foreign exchange loss on loans between subsidiaries resulting in a net translation gain of US\$0.1 million and US\$1.9 million, respectively, which was recorded in the Selling, general and administrative expenses in the condensed consolidated financial statements of operations and comprehensive income.

The results of operations for the three and six months ended 30 September 2019 are not necessarily indicative of the results to be expected for the full year. The balance sheet at 31 March 2019 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States of America ("US GAAP") for complete financial statements in this interim financial report.

#### **Significant Accounting Policies - Leases**

The Company adopted ASU No. 2016-02 ("ASC 842"), which supersedes the lease accounting requirements in ASC Topic 840, starting with fiscal year beginning 1 April 2019, with the impact of initial application recognized as a cumulative-effect adjustment to retained earnings of US\$0.2 million. As a result of the adoption of this standard, the Company has changed its accounting policy for leases, as outlined below.

At lease commencement, which is generally when the Company takes possession of the asset, the Company records a lease liability and a corresponding right-of-use ("ROU") asset. Lease liabilities represent the present value of minimum lease payments over the expected lease term, which includes options to extend the lease when it is reasonably certain those options will be exercised. Determining the lease term and amount of lease payments to include in the calculation of the ROU asset and lease liability for leases containing options requires the use of judgment to determine whether the exercise of an option is reasonably certain, and if the option period and payments should be included in the calculation of the associated ROU asset and liability. In making this determination, the Company considers all relevant economic factors that would compel the Company to exercise an option. The Company's leases generally do not provide a readily determinable implicit borrowing rate. As such, the discount rate used to calculate present value is the lessee's incremental borrowing rate, which is primarily based upon the periodic risk-adjusted interest margin and the term of the lease.

Minimum lease payments include base rent as well as fixed escalation of rental payments. In determining minimum lease payments, the Company separates non-lease components such as common area maintenance or other miscellaneous expenses that are updated based on landlord estimates for real estate leases. Additionally, many of the Company's transportation and equipment leases require additional payments based on the underlying usage of the assets such as mileage and maintenance costs. Due to the variable nature of these costs, the cash flows associated with these costs are expensed as incurred and not included in the lease payments used to determine the ROU asset and associated lease liability.

ROU assets represent the right to control the use of the leased asset during the lease term and are initially recognized as an amount equal to the lease liability. In addition, prepaid rent, initial direct costs, and adjustments for lease incentives are components of the ROU asset. Over the lease term, the lease expense is amortized on a straight-line basis beginning on the lease commencement date. ROU assets are assessed for impairment as part of the impairment of long-lived assets, which is performed whenever events or changes in circumstances indicate that the carrying amount of an asset or asset group may not be recoverable.

A ROU asset and lease liability are not recognized for leases with an initial term of 12 months or less, and the lease expense is recognized on a straight-line basis over the lease term. See Note 5 for further details.

#### Immaterial Change in Statement of Cash Flows Line Items

In connection with the preparation of the condensed consolidated financial statements for the six months ended 30 September 2019, the Company determined that amounts previously reported in its condensed consolidated statement of cash flows for the six months ended 30 September 2018, reflected an error in the amount of purchases of property, plant and equipment which were not yet paid. This error overstated net cash used in investing activities by US\$0.6 million for the six months ended 30 September 2018, with an equal overstatement of net cash provided by operating activities for the six months ended 30 September 2018.

The Company also determined that this error occurred for the twelve months ended 31 March 2019 and 2018, which resulted in an understatement of net cash used in investing activities of US\$16.4 million and US\$6.5 million, respectively, with an equal understatement of net cash provided by operating activities.

This error had no effect on the Company's consolidated balance sheets, statements of operations and comprehensive income or statements of changes in shareholders' equity (deficit) as of and for the three and six months ended 30 September 2018 and for the years ended 31 March 2019 and 2018.

In accordance with the relevant guidance, management evaluated the materiality of the error from a qualitative and quantitative perspective. Based on such evaluation, the Company concluded that the error did not have a material impact on the previously reported condensed consolidated statement of cash flows for the six months ended 30 September 2018 nor the twelve months ended 31 March 2019 and 2018, or affect the trend of financial results. The amounts presented within this report in the condensed consolidated statement of cash flows have been adjusted for the six months ended 30 September 2018, and the Company will adjust future filings for the years ended 31 March 2019 and 2018, as set forth in the following table:

	Six Months Ended 30 September 2018		Year E 31 Marc		Year E 31 Mar	Ended ch 2018
(Millions of US dollars)	As reported	As adjusted	As reported	To be adjusted	As reported	To be adjusted
Cash Flows From Operating Activities						
Accounts payable and accrued liabilities	18.8	18.2	(12.9)	3.5	14.2	20.7
Net cash provided by operating activities	184.1	183.5	287.6	304.0	302.0	308.5
Cash Flows From Investing Activities						
Purchases of property, plant and equipment	(140.0)	(139.4)	(301.1)	(317.5)	(203.7)	(210.2)
Net cash used in investing activities	(751.9)	(751.3)	(848.0)	(864.4)	(239.0)	(245.5)

The understatement of cash flows from operating activities for the year ended 31 March 2018 resulted in a recalculation of the payment to AICF. During the second quarter of fiscal year 2020, a payment of US\$8.0 million representing the cash flow error was paid to AICF along with the payment of US\$100.9 million representing 35% of the Company's as reported free cash flow for the fiscal year ended 31 March 2019. See Note 9 for AICF funding.

#### 2. Accounting Pronouncements

#### Recently Adopted

In February 2016, the FASB issued ASU No. 2016-02, which provides guidance on the amount, timing, and uncertainty of cash flows arising from leases. The standard requires lessees to recognize lease assets and lease liabilities on the balance sheet and requires expanded disclosures about leasing arrangements. Lessor accounting will remain largely unchanged from current guidance, however ASU No. 2016-02 will provide improvements that are intended to align lessor accounting with the lessee model and with updated revenue recognition guidance. The amendments in ASU No. 2016-02 shall be applied on a modified retrospective basis, and are effective for fiscal years and interim periods within those years, beginning after 15 December 2018, with early adoption permitted. In July 2018, the FASB issued ASU No. 2018-11, which provided a second accepted transition method, which would allow companies to adopt the new lease standard as a cumulative-effect adjustment to the opening balance of retained earnings as of the beginning of the period of adoption, rather than at the beginning of the earliest period presented. The Company adopted ASU No. 2016-02 (and related clarifying guidance issued by the FASB) starting with fiscal year beginning 1 April 2019 using the modified retrospective transition method outlined in ASU No. 2018-11 with the impact of initial application recognized as a cumulative-effect adjustment of US\$0.2 million. Further, the Company recognized a ROU asset of US\$79.7 million and a lease liability of US\$82.0 million, with the offsetting balance representing a reduction in the previously recognized deferred rent balance at 1 April 2019. As of the date of adoption, there was no impact on the Company's consolidated statements of operations and comprehensive income or consolidated statements of cash flows. See Note 5 for further details.

#### Recently Issued

In April 2019, the FASB issued ASU No. 2019-04, Codification Improvements to Topic 326, Financial Instruments - Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments, which affects a variety of topics in the Codification and applies to all reporting entities within the scope of the affected accounting guidance. The amendments in ASU No. 2019-04 are being issued as updates related to ASU No. 2016-01, ASU No. 2016-13 and ASU No. 2017-12. The amendments in ASU No. 2019-04 are effective for fiscal years and interim periods within those years, beginning after 15 December 2019 using a modified retrospective approach, with early adoption permitted. The Company will adopt ASU No. 2019-04 starting with the fiscal year beginning 1 April 2020 and does not expect the adoption of this standard to have a material impact on its consolidated financial statements.

#### 3. Earnings Per Share

The Company discloses basic and diluted earnings per share ("EPS"). Basic EPS is calculated using net income divided by the weighted average number of common shares outstanding during the period. Diluted EPS is similar to basic EPS except that the weighted average number of common shares outstanding is increased to include the number of additional common shares calculated using the Treasury Method that would have been outstanding if the dilutive potential common shares, such as stock options and restricted stock units ("RSUs"), had been issued.

Basic and diluted common shares outstanding used in determining net income per share are as follows:

	Three Months Ended 30 September			Six M Ended 30		
(Millions of shares)	2019		2018	2019		2018
Basic common shares outstanding	442.3		441.6	442.3		441.6
Dilutive effect of stock awards	2.2		1.5	2.0		1.5
Diluted common shares outstanding	444.5		443.1	444.3		443.1
(US dollars)	2019		2018	2019		2018
Net income per share - basic	\$ 0.23	\$	0.16	\$ 0.43	\$	0.36
Net income per share - diluted	\$ 0.23	\$	0.16	\$ 0.43	\$	0.36

There were no potential common shares which would be considered anti-dilutive for the three and six months ended 30 September 2019 and 2018.

Unless they are anti-dilutive, RSU's which vest solely based on continued employment are considered to be outstanding as of their issuance date for purposes of computing diluted EPS and are included in the calculation of diluted EPS using the Treasury Method. Once these RSU's vest, they are included in the basic EPS calculation on a weighted-average basis.

RSU's which vest based on performance or market conditions are considered contingent shares. At each reporting date prior to the end of the contingency period, the Company determines the number of contingently issuable shares to include in the diluted EPS calculation, as the number of shares that would be issuable under the terms of the RSU arrangement, if the end of the reporting period were the end of the contingency period. Once these RSU's vest, they are included in the basic EPS calculation on a weighted-average basis.

Potential common shares of 1.0 million for the three and six months ended 30 September 2019 and 2.1 million and 1.9 million for the three and six months ended 30 September 2018, respectively, have been excluded from the calculation of diluted common shares outstanding as they are considered contingent shares which are not expected to vest.

#### **Notes to Condensed Consolidated Financial Statements (continued)**

#### 4. Revenues

The following represents the Company's disaggregated revenues for the three months ended 30 September 2019 and 2018:

Three	Months	Fnded	30	Septemb	er 2019
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(Millions of US dollars)	 America Cement	sia Pacific er Cement	Ει	rope Building Products	Other inesses	Co	onsolidated
Fiber cement revenues	\$ 459.6	\$ 112.6	\$	12.4	\$ _	\$	584.6
Fiber gypsum revenues	_	_		75.5	_		75.5
Other revenues	 	<u> </u>		<u> </u>			_
Total revenues	\$ 459.6	\$ 112.6	\$	87.9	\$ 	\$	660.1

#### Three Months Ended 30 September 2018

(Millions of US dollars)	 America Cement	sia Pacific per Cement	Ει	rope Building Products	В	Other usinesses	С	onsolidated
Fiber cement revenues	\$ 435.6	\$ 117.3	\$	9.6	\$	_	\$	562.5
Fiber gypsum revenues	_	_		77.8		_		77.8
Other revenues	 	<u> </u>		<u> </u>		4.3		4.3
Total revenues	\$ 435.6	\$ 117.3	\$	87.4	\$	4.3	\$	644.6

The following represents the Company's disaggregated revenues for the six months ended 30 September 2019 and 2018:

#### Six Months Ended 30 September 2019

(Millions of US dollars)	th America er Cement	sia Pacific per Cement	E	urope Building Products	В	Other Susinesses	С	onsolidated
Fiber cement revenues	\$ 911.9	\$ 220.6	\$	24.9	\$	_	\$	1,157.4
Fiber gypsum revenues	_	_		158.9		_		158.9
Other revenues	_	 		<u> </u>		0.6		0.6
Total revenues	\$ 911.9	\$ 220.6	\$	183.8	\$	0.6	\$	1,316.9

#### Six Months Ended 30 September 2018

(Millions of US dollars)	 n America r Cement	sia Pacific per Cement	Eu	rope Building Products	Вι	Other usinesses	Co	nsolidated
Fiber cement revenues	\$ 869.4	\$ 234.4	\$	18.8	\$	_	\$	1,122.6
Fiber gypsum revenues	_	_		164.0		_		164.0
Other revenues		<u> </u>				9.0		9.0
Total revenues	\$ 869.4	\$ 234.4	\$	182.8	\$	9.0	\$	1,295.6

The process by which the Company recognizes revenues is similar across each of the Company's reportable segments and is described in further detail below. Fiber cement and fiber gypsum revenues are primarily generated from the sale of siding and various boards used in internal and external applications, as well as accessories. Fiber gypsum revenues also includes the sale of cement-bonded boards in the Europe Building Products segment. Other revenues in the Other Businesses segment are generated from the sale of fiberglass products and windows in North America.

The Company recognizes revenues when the requisite performance obligation has been met, that is, when the Company transfers control of its products to customers, which depending on the terms of the underlying contract, is generally upon delivery. The Company considers shipping and handling activities that it performs as activities to fulfill the sales of its products, with amounts billed for such costs included in net sales and the associated costs incurred for such services recorded in cost of sales, in accordance with the practical expedient provided by ASC 606 ("Revenue from Contracts with Customers").

Certain of the Company's customers receive discounts and rebates as sales incentives, amounts which are recorded as a reduction to revenue at the time the revenue is recognized. These amounts are an estimate recorded by the Company based on historical experience and contractual obligations, the underlying assumptions of which are periodically reviewed and adjusted by the Company as necessary.

The Company's contracts are generally short-term in nature, generally not exceeding twelve months, with payment terms varying by the type and location of products or services offered; however, the period of time between invoicing and when payment is due is not significant.

#### 5. Leases

The Company adopted ASC 842 starting with fiscal year beginning 1 April 2019 using the modified retrospective transition method through a cumulative-effect adjustment to retained earnings, and has elected the practical expedient available under the guidance to not adjust comparative periods presented.

The adoption of this standard on 1 April 2019 resulted in the recognition of US\$82.0 million of lease liabilities based on the present value of the remaining minimum rental payments using the discount rates as of the effective date. Corresponding ROU assets of US\$79.7 million and a cumulative-effect adjustment of US\$0.2 million to retained earnings were recognized, with the offsetting balance representing a reduction in the previously recognized deferred rent balance.

The Company has elected not to recognize ROU assets and lease liabilities for short-term leases across all asset classes that have a lease term of 12 months or less. The Company recognizes the lease payments associated with its short-term leases as an expense on a straight-line basis over the lease term.

The Company's lease portfolio consists primarily of real estate, forklifts at its manufacturing facilities and a fleet of vehicles primarily for sales representatives. The lease term for all of its leases includes the non-cancellable period of the lease plus any additional periods covered by either an option to extend (or not to terminate) the lease that the Company is reasonably certain to exercise, or an option to extend (or not to terminate) the lease controlled by the lessor. ASC 842 requires a lessee to discount its unpaid lease payments using the interest rate implicit in the lease or, if that rate cannot be readily determined, its incremental borrowing rate. As most of the Company's leases do not provide an implicit rate, the Company used its incremental borrowing rate based on the information available at the commencement date in determining the present value of future lease payments.

In addition, the Company has also elected the package of practical expedients permitted under the transition guidance, which, among other things, allows for carry-forwards of historical lease classifications, the determination of whether a contract contains a lease under the new definition of a lease and whether previously capitalized initial direct costs gualify for capitalization.

#### **Notes to Condensed Consolidated Financial Statements (continued)**

The following table represents the Company's ROU assets and lease liabilities at 30 September 2019:

(Millions of US dollars)	30 Sept	ember 2019
Assets:		
Operating leases, net	\$	72.4
Finance leases, net		0.9
Total right-of-use assets	\$	73.3
Liabilities:		
Operating leases:		
Current	\$	13.1
Non-Current		62.8
Total operating lease liabilities	\$	75.9
Finance leases:		
Current	\$	0.3
Non-Current		0.8
Total finance lease liabilities	\$	1.1
Total lease liabilities	\$	77.0

The following represents the Company's lease expense for the three and six months ended 30 September 2019:

(Millions of US dollars)	 Months September	_	ix Months 30 September
Operating leases	\$ 4.6	\$	9.1
Short-term leases	0.3		0.5
Variable leases	_		0.1
Finance leases	 0.1		0.2
Total lease expense	\$ 5.0	\$	9.9

At 30 September 2019 the weighted-average remaining lease term of the Company's leases is as follows:

(In Years)	30 September 2019
Operating leases	10.4
Finance leases	3.3

At 30 September 2019 the weighted-average discount rate of the Company's leases is as follows:

	30 September 2019
Operating leases	4.7%
Finance leases	5.0%

#### **Notes to Condensed Consolidated Financial Statements (continued)**

The following are future lease payments for non-cancellable leases at 30 September 2019:

Years ended 31 March (Millions of US dollars):	C	perating Leases	Finance Leases	Total
2020	\$	8.5	\$ 0.2	\$ 8.7
2021		14.6	0.4	15.0
2022		11.3	0.3	11.6
2023		7.5	0.3	7.8
2024		5.0	_	5.0
Thereafter		45.1	 	45.1
Total	\$	92.0	\$ 1.2	\$ 93.2
Less: imputed interest				16.2
Total lease liabilities				\$ 77.0

Supplemental cash flow and other information related to leases was as follows:

(Millions of US dollars)	30 Septem	iber 2019
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows used for operating leases	\$	8.9
Operating cash flows used for finance leases		_
Financing cash flows used for finance leases		0.2
Non-cash ROU assets obtained in exchange for new lease liabilities		3.5

#### 6. Cash and Cash Equivalents, Restricted Cash and Restricted Cash - Asbestos

The following table provides a reconciliation of *Cash and cash equivalents, Restricted cash and Restricted cash - Asbestos* reported within the condensed consolidated balance sheets that sum to the total of the same such amounts shown in the condensed consolidated statements of cash flows:

(Millions of US dollars)	eptember 2019	31 March 2019
Cash and cash equivalents	\$ 95.6	\$ 78.7
Restricted cash	5.2	5.1
Restricted cash - Asbestos	 38.1	 39.8
Total cash and cash equivalents, restricted cash and restricted cash - Asbestos	\$ 138.9	\$ 123.6

Restricted cash relates to an insurance policy which restricts the cash from general corporate purposes.

Restricted cash - Asbestos is restricted for the settlement of asbestos claims and for the payment of the operating costs of AICF.

#### 7. Inventories

Inventories consist of the following components:

(Millions of US dollars)	eptember 2019	31 March 2019
Finished goods	\$ 236.5	\$ 235.0
Work-in-process	8.3	7.3
Raw materials and supplies	80.0	88.8
Provision for obsolete finished goods and raw materials	(14.4)	(13.7)
Total inventories	\$ 310.4	\$ 317.4

As of 30 September 2019 and 31 March 2019, US\$41.8 million and US\$32.9 million, respectively, of the Company's finished goods inventory balance was held at vendor managed inventory locations.

#### 8. Long-Term Debt

At 30 September 2019 and 31 March 2019, the Company held two forms of debt: an unsecured revolving credit facility and senior unsecured notes due 2025, 2026 and 2028. The effective weighted average interest rate on the Company's total debt was 4.4% at 30 September 2019 and 31 March 2019. The weighted average term of the unsecured revolving credit facility and senior unsecured notes, including undrawn facilities, was 5.8 years and 6.3 years at 30 September 2019 and 31 March 2019, respectively.

#### **Unsecured Revolving Credit Facility**

The Company maintains a US\$500.0 million unsecured revolving credit facility (the "Credit Facility") with certain commercial banks and HSBC Bank USA, National Association, as administrative agent, which is set to mature in December 2022. The size of the Credit Facility may be increased by up to US\$250.0 million through the exercise of an accordion option.

Debt issuance costs in connection with the Credit Facility are recorded as an offset to Long-Term Debt in the Company's consolidated balance sheets and are being amortized as interest expense using the effective interest method over the stated term of 5 years. At 30 September 2019 and 31 March 2019, the Company's total debt issuance costs have an unamortized balance of US\$2.2 million and US\$2.6 million, respectively.

The amount drawn under the Credit Facility was US\$210.0 million and US\$150.0 million at 30 September 2019 and 31 March 2019, respectively. The effective weighted average interest rate on the Company's total outstanding Credit Facility was 3.9% and 4.3% at 30 September 2019 and 31 March 2019, respectively.

Borrowings under the Credit Facility generally bear interest at: (i) a rate per annum equal to the London Interbank Offered Rate ("LIBOR"), plus an applicable margin; or (ii) a base rate plus an applicable margin. For both LIBOR and base rate loans, the applicable margin is calculated based on a pricing grid linked to the Company's consolidated net leverage ratio. The applicable margin for LIBOR loans ranges from 1.25% to 2.00% and for base rate loans ranges from 0.25% to 1.00% The Company also pays a commitment fee of between 0.20% and 0.35% on the actual daily amount of the unutilized revolving loans. The applicable commitment fee percentage is based on a pricing grid linked to the Company's consolidated net leverage ratio. In the event that the Company achieves certain credit ratings, an alternative commitment fee and margin rate may apply.

#### **Notes to Condensed Consolidated Financial Statements (continued)**

The Credit Facility is guaranteed by certain wholly-owned subsidiaries of JHI plc. The Credit Facility agreement contains certain covenants that, among other things, restrict the ability to incur indebtedness and grant liens other than certain types of permitted indebtedness and permitted liens, make certain restricted payments, and undertake certain types of mergers or consolidations actions. In addition, the Company: (i) must not exceed a maximum ratio of net debt to earnings before interest, tax, depreciation and amortization (as calculated under the Credit Facility) and (ii) must meet or exceed a minimum ratio of earnings before interest, tax, depreciation and amortization to interest charges (as calculated under the Credit Facility). At 30 September 2019, the Company was in compliance with all covenants contained in the Credit Facility agreement.

#### 2026 Senior Notes

In October 2018, James Hardie International Finance Designated Activity Company ("JHIF"), a wholly-owned subsidiary of JHI plc, completed the sale of €400.0 million (US\$437.5 million, based on the exchange rate at 30 September 2019) aggregate principal amount of senior unsecured notes due 1 October 2026 (the "2026 Notes").

Debt issuance costs in connection with the 2026 Notes are recorded as an offset to Long-Term Debt on the Company's condensed consolidated balance sheets and have an unamortized balance of US\$5.3 million and US\$5.7 million at 30 September 2019 and 31 March 2019, respectively. The debt issuance costs are being amortized as interest expense using the effective interest method over the stated term of 8 years. Interest is payable semi-annually in arrears on 1 October and 1 April of each year at a rate of 3.625% with first payment made on 1 April 2019.

The 2026 Notes are guaranteed by certain wholly-owned subsidiaries of JHI plc.

The indenture governing the 2026 Notes contains covenants that, among other things, limit the ability of the guarantors and their restricted subsidiaries to incur liens on assets, make certain restricted payments, engage in certain sale and leaseback transactions and merge or consolidate with or into other companies. These covenants are subject to certain exceptions and qualifications as described in the indenture. At 30 September 2019, the Company was in compliance with all of its requirements under the indenture related to the 2026 Notes.

The Company's 2026 Notes have an estimated fair value of US\$462.8 million (based on EUR/USD exchange rate at 30 September 2019) based on the trading price observed in the market at or near the balance sheet date and are categorized as Level 1 within the fair value hierarchy.

#### 2025 and 2028 Senior Notes

In December 2017, JHIF completed the sale of US\$800.0 million aggregate principal amount of senior unsecured notes. The sale of the senior notes were issued at par with US\$400.0 million due 15 January 2025 (the "2025 Notes") and the remaining US\$400.0 million due 15 January 2028 (the "2028 Notes").

Debt issuance costs in connection with the 2025 and 2028 Notes are recorded as an offset to Long-Term Debt on the Company's condensed consolidated balance sheets.

Debt issuance costs in connection with the 2025 Notes have an unamortized balance of US\$4.8 million and US\$5.2 million at 30 September 2019 and 31 March 2019, respectively. The debt issuance costs are being amortized as interest expense using the effective interest method over the stated term of 7 years. Interest is payable semi-annually in arrears on 15 January and 15 July of each year at a rate of 4.75%.

#### Notes to Condensed Consolidated Financial Statements (continued)

Debt issuance costs in connection with the 2028 Notes have an unamortized balance of US\$5.3 million and US\$5.6 million at 30 September 2019 and 31 March 2019, respectively. The debt issuance costs are being amortized as interest expense using the effective interest method over the stated term of 10 years. Interest is payable semi-annually in arrears on 15 January and 15 July of each year at a rate of 5.00%.

The 2025 and 2028 Notes are guaranteed by certain wholly-owned subsidiaries of JHI plc.

The indenture governing the 2025 and 2028 Notes contains covenants that, among other things, limit the ability of the guarantors and their restricted subsidiaries to incur liens on assets, make certain restricted payments, engage in certain sale and leaseback transactions and merge or consolidate with or into other companies. These covenants are subject to certain exceptions and qualifications as described in the indenture. At 30 September 2019, the Company was in compliance with all of its requirements under the indenture related to the 2025 and 2028 Notes.

The Company's 2025 and 2028 Notes have an estimated fair value of US\$827.5 million at 30 September 2019, based on the trading price observed in the market at or near the balance sheet date and are categorized as Level 1 within the fair value hierarchy.

#### Off Balance Sheet Arrangements

As of 30 September 2019, the Company had a total borrowing base capacity under the Credit Facility of US \$500.0 million with outstanding borrowings of US\$210.0 million, and US\$6.0 million of drawn letters of credit and bank guarantees. These letters of credit and bank guarantees relate to various operational matters including insurance, performance bonds and other items, leaving the Company with US\$284.0 million of available borrowing capacity under the Credit Facility.

#### 9. Asbestos

In February 2007, the Company's shareholders approved the AFFA, an agreement pursuant to which the Company provides long-term funding to the AICF.

#### Asbestos Adjustments

Asbestos-related assets and liabilities are denominated in Australian dollars. The reported values of these asbestos-related assets and liabilities in the Company's condensed consolidated balance sheets in US dollars are subject to adjustment depending on the closing exchange rate between the two currencies at the balance sheet dates, the effect of which is included in *Asbestos adjustments* in the condensed consolidated statements of operations and comprehensive income.

The following table sets forth the *Asbestos adjustments* included in the condensed consolidated statements of operations and comprehensive income for the three and six months ended 30 September 2019 and 2018:

		Three I Ended 30		Six Months Ended 30 September				
(Millions of US dollars)	<b>2019</b> 2018			2019			2018	
Effect of foreign exchange on other Asbestos net liabilities	\$	18.9	\$	14.1	\$	26.5	\$	40.4
Adjustments in insurance receivables		_		(0.3)		_		(0.3)
(Loss) Gain on foreign currency forward contracts		(0.1)		0.4		0.8		(8.0)
Asbestos adjustments	\$	18.8	\$	14.2	\$	27.3	\$	39.3

#### Claims Data

The following table shows the activity related to the numbers of open claims, new claims and closed claims during each of the past five years and the average settlement per settled claim and case closed:

	Six Months Ended	For the Years Ended 31 March						
	30 September 2019	2019	2018	2017	2016	2015		
Number of open claims at beginning of period	332	336	352	426	494	466		
Number of new claims	353	568	562	557	577	665		
Number of closed claims	310	572	578	631	645	637		
Number of open claims at end of period	375	332	336	352	426	494		
Average settlement amount per settled claim	A\$281,000	A\$262,000	A\$253,000	A\$224,000	A\$248,000	A\$254,000		
Average settlement amount per case closed	A\$252,000	A\$234,000	A\$217,000	A\$168,000	A\$219,000	A\$218,000		
Average settlement amount per settled claim	US\$195,000	US\$191,000	US\$196,000	US\$168,000	US\$183,000	US\$223,000		
Average settlement amount per case closed	US\$175,000	US\$171,000	US\$168,000	US\$126,000	US\$161,000	US\$191,000		

Under the terms of the AFFA, the Company has rights of access to actuarial information produced for AICF by the actuary appointed by AICF, which is currently KPMG Actuarial. The Company's disclosures with respect to claims statistics are subject to it obtaining such information, however, the AFFA does not provide the Company an express right to audit or otherwise require independent verification of such information or the methodologies to be adopted by the approved actuary. As such, the Company relies on the accuracy and completeness of the information provided by AICF to the approved actuary and the resulting information and analysis of the approved actuary when making disclosures with respect to claims statistics.

#### Asbestos-Related Assets and Liabilities

The Company has included on its consolidated balance sheets the asbestos-related assets and liabilities of AICF under the terms of the AFFA. These amounts are detailed in the table below, and the net total of these asbestos-related assets and liabilities is referred to by the Company as the "Net AFFA Liability."

(Millions of US dollars)	otember 019	31 March 2019
Asbestos liability – current	\$ (105.3)	\$ (110.5)
Asbestos liability – non-current	(880.0)	(979.1)
Asbestos liability – Total	(985.3)	(1,089.6)
Insurance receivable – current	4.3	7.5
Insurance receivable – non-current	40.6	43.7
Insurance receivable – Total	44.9	51.2
Workers' compensation asset – current	1.9	2.0
Workers' compensation asset – non-current	24.6	25.8
Workers' compensation liability – current	(1.9)	(2.0)
Workers' compensation liability – non-current	(24.6)	(25.8)
Workers' compensation – Total	_	_
Other net liabilities	(2.3)	(2.1)
Restricted cash and cash equivalents of AICF	38.1	39.8
Restricted short-term investments of AICF	74.3	17.7
Net Unfunded AFFA liability	\$ (830.3)	\$ (983.0)
Deferred income taxes – non-current	319.9	349.3
Income tax payable	12.8	25.3
Net Unfunded AFFA liability, net of tax	\$ (497.6)	\$ (608.4)

The following is a detailed rollforward of the Net Unfunded AFFA liability, net of tax, for the six months ended 30 September 2019:

(Millions of US dollars)	Asbestos Liability	Insurance Receivables	Restricted Cash and Investments	Other Assets and Liabilities	Net Unfunded AFFA Liability	Deferred Tax Assets	Income Tax Payable	Net Unfunded AFFA Liability, net of tax
Opening Balance - 31 March 2019	\$ (1,089.6)	\$ 51.2	\$ 57.5	\$ (2.1)	\$ (983.0)	\$ 349.3	\$ 25.3	\$ (608.4)
Asbestos claims paid <sup>1</sup>	53.1	_	(53.1)	_	_	_	_	_
Payment received in accordance with AFFA	_	_	108.9	_	108.9	_	_	108.9
AICF claims-handling costs incurred (paid)	0.4	_	(0.4)	_	_	_	_	_
AICF operating costs paid - non claims-handling	_	_	(0.8)	_	(0.8)	_	_	(0.8)
Insurance recoveries	_	(4.0)	4.0	_	_	_	_	_
Movement in income tax payable	_	_	_	_	_	(13.1)	(11.9)	(25.0)
Other movements	_	_	1.4	(0.2)	1.2	_	_	1.2
Effect of foreign exchange	50.8	(2.3)	(5.1)	_	43.4	(16.3)	(0.6)	26.5
Closing Balance - 30 September 2019	\$ (985.3)	\$ 44.9	\$ 112.4	\$ (2.3)	\$ (830.3)	\$ 319.9	\$ 12.8	\$ (497.6)

<sup>1</sup> Claims paid of US\$53.1 million reflects A\$76.6 million converted at the average exchange rate for the period based on the assumption that these transactions occurred evenly throughout the period.

#### **AICF Funding**

The AICF payment of US\$108.9 million which represents 35% of the Company's free cash flow, as defined by the AFFA, for fiscal year 2019 and the corrections to operating cash flows discussed in Note 1 was paid by the Company during the second quarter of fiscal year 2020. For the three and six months ended 30 September 2019, the Company did not provide financial or other support to AICF that it was not previously contractually required to provide.

Free cash flow as defined in the AFFA, for the six months ended 30 September 2019 is US\$191.6 million, which is equivalent to operating cash flows of US\$251.8 million, plus adjustments of US\$60.2 million.

#### **Restricted Short-Term Investments**

In July 2018, AICF invested A\$120.0 million of its excess cash in time deposits. During the year ended 31 March 2019, A\$95.0 million of these time deposits matured and were classified to *Restricted cash and cash equivalents - Asbestos* on the condensed consolidated balance sheet. During the six months ended 30 September 2019, the remaining time deposits of A\$25.0 million matured and were reclassified to *Restricted cash and cash equivalents - Asbestos* on the condensed consolidated balance sheets.

In July 2019, AICF invested A\$110.0 million (US\$74.3 million, based on the exchange rate at 30 September 2019) of its excess cash in time deposits. These time deposits are reflected within *Restricted short-term investments - Asbestos* on the condensed consolidated balance sheet as of 30 September 2019 and have been classified as available-for-sale. At 30 September 2019, AICF's short-term investments were revalued resulting in a mark-to-market fair value adjustment of nil.

#### Notes to Condensed Consolidated Financial Statements (continued)

These time deposits bear a fixed interest rate and have a maturity as follows:

		A\$ Millions
Maturity Date	Interest Rate	Total Amount
31 December 2019	1.80%	20.0
31 January 2020	1.79%	15.0
28 February 2020	1.74%	20.0
31 March 2020	1.70%	20.0
30 April 2020	1.70%	20.0
1 June 2020	1.70%	15.0

#### AICF - NSW Government Secured Loan Facility

AICF may borrow, subject to certain conditions, up to an aggregate amount of A\$320.0 million (US\$216.2 million, based on the exchange rate at 30 September 2019). The AICF Loan Facility is available to be drawn for the payment of claims through 1 November 2030, at which point, all outstanding borrowings must be repaid. Borrowings made under the AICF Loan Facility are classified as current, as AICF intends to repay the debt within one year.

At 30 September 2019 and 31 March 2019, AICF had an outstanding balance under the AICF Loan Facility of nil.

#### 10. Derivative Instruments

The Company uses derivatives for risk management purposes and does not engage in speculative activity. A risk management objective for the Company is to mitigate interest rate risk associated with the Company's external credit facilities and foreign currency risk primarily with respect to forecasted transactions denominated in foreign currencies. The determination of whether the Company enters into a derivative transaction to achieve these risk management objectives depends on a number of factors, including an evaluation of the extent to which derivative instruments will achieve such risk management objectives of the Company.

The Company may from time to time enter into interest rate swap contracts to protect against upward movements in US Dollar LIBOR and the associated interest the Company pays on its external credit facilities. Interest rate swaps are recorded in the financial statements at fair value. Changes in fair value are recorded in the condensed consolidated statements of operations and comprehensive income in *Other income (expense)*.

#### Interest Rate Swaps

The fair value of interest rate swap contracts is calculated based on the fixed rate, notional principal, settlement date and present value of the future cash inflows and outflows based on the terms of the agreement and the future floating interest rates as determined by a future interest rate yield curve. The model used to value the interest rate swap contracts is based upon well recognized financial principles, and interest rate yield curves can be validated through readily observable data by external sources. Although readily observable data is used in the valuations, different valuation methodologies could have an effect on the estimated fair value. Accordingly, the interest rate swap contracts are categorized as Level 2 within the fair value hierarchy.

For interest rate swap contracts, the Company has agreed to pay fixed interest rates while receiving a floating interest rate. These contracts have a fair value of nil and US\$0.3 million at 30 September 2019 and 31 March 2019, respectively, which is included in *Accounts and other receivables*.

#### Notes to Condensed Consolidated Financial Statements (continued)

At 30 September 2019, the weighted average fixed interest rate of these contracts is 2.3% and the weighted average remaining life is 0.3 years.

For the three months ended 30 September 2019, the Company included in *Other income (expense)* an unrealized loss of nil and a realized gain of US\$0.1 million on interest rate swap contracts. For the six months ended 30 September 2019, the Company included in *Other income (expense)* an unrealized loss of US\$0.3 million and a realized gain of US\$0.2 million on interest rate swap contracts.

For the three months ended 30 September 2018, the Company included in *Other income (expense)* an unrealized gain of nil and a realized gain of US\$0.1 million on interest rate swap contracts. For the six months ended 30 September 2018, the Company included in *Other income (expense)* an unrealized gain of US\$0.3 million and a realized gain of nil on interest rate swap contracts.

#### Foreign Currency Forward Contracts

The Company's foreign currency forward contracts are valued using models that maximize the use of market observable inputs including interest rate curves and both forward and spot prices for currencies and are categorized as Level 2 within the fair value hierarchy.

Changes in the fair value of forward contracts that are not designated as hedges are recorded in earnings within *Other income (expense)* at each measurement date. As discussed above, these derivatives are typically entered into as economic hedges of changes in currency exchange rates.

At 30 September 2019 and 2018, the Company did not have any forward currency contracts.

The following table sets forth the total outstanding notional amount and the fair value of the Company's derivative instruments held at 30 September 2019 and 31 March 2019:

					Fair Value as of										
(Millions of US dollars)	of US dollars) Notional Amount 30 Sept									31 March 2019					
	30 September	er 2019	31 Mai	rch 2019		Assets	L	iabilities		Assets		Liabilities			
Derivatives not accounted for as hedges															
Interest rate swap contracts	\$	75.0	\$	75.0	\$	_	\$	_	\$	0.3	\$	_			
Total	\$	75.0	\$	75.0	\$	_	\$		\$	0.3	\$				

#### 11. Commitments and Contingencies

The Company is involved from time to time in various legal proceedings and administrative actions related to the normal conduct of its business, including general liability claims, putative class action lawsuits and litigation concerning its products.

Although it is impossible to predict the outcome of any pending legal proceeding, management believes that such proceedings and actions should not, individually or in the aggregate, have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows, except as they relate to asbestos as described in these consolidated financial statements.

#### **Environmental and Legal**

The operations of the Company, like those of other companies engaged in similar businesses, are subject to a number of laws and regulations on air and water quality, waste handling and disposal. The Company's

policy is to accrue for environmental costs when it is determined that it is probable that an obligation exists and the amount can be reasonably estimated.

#### 12. Income Taxes

Income taxes payable represents taxes currently payable which are computed at statutory income tax rates applicable to taxable income derived in each jurisdiction in which the Company conducts business. During the six months ended 30 September 2019, the Company paid tax, net of any refunds received, of US\$20.8 million.

Income tax expense differs from the statutory rate primarily due to the Company's mix of pre-tax income by jurisdiction, foreign taxes on domestic income, the impact of tax law changes on the remeasurement of US-based deferred tax assets and foreign exchange on asbestos.

Deferred income taxes include net operating loss carry-forwards. At 30 September 2019, the Company had tax loss carry-forwards in Australia, Europe and the US of approximately US\$78.0 million that are available to offset future taxable income in the respective jurisdiction. The Company establishes a valuation allowance against a deferred tax asset if it is more likely than not that some portion or all of the deferred tax asset will not be realized.

At 30 September 2019, the Company had a valuation allowance against a portion of the European tax loss carry-forwards in respect of which realization is not more likely than not. At 30 September 2019, the Company had European tax loss carry-forwards of approximately US\$6.2 million which will never expire and approximately US\$2.9 million which will expire in fiscal years 2022 through 2028.

The Australian tax loss carry-forwards primarily result from current and prior year tax deductions for contributions to AICF. James Hardie 117 Pty Limited, the performing subsidiary under the AFFA, is able to claim a tax deduction for its contributions to AICF over a five-year period commencing in the year the contribution is incurred. At 30 September 2019, the Company recognized a tax deduction of US\$43.8 million (A\$63.2 million) for the current year relating to total contributions to AICF of US\$468.0 million (A\$632.0 million) incurred in tax years 2016 through 2020.

At 30 September 2019, the Company had foreign tax credit carry-forwards of US\$111.6 million and research credits of US\$1.2 million that are available to offset future taxes payable. At 30 September 2019, the Company had a 100% valuation allowance against the foreign tax credit carry-forwards.

Due to the size and nature of its business, the Company is subject to ongoing reviews by taxing jurisdictions on various tax matters. The Company accrues for tax contingencies based upon its best estimate of the taxes ultimately expected to be paid, which it updates over time as more information becomes available. Such amounts are included in taxes payable or other non-current liabilities, as appropriate. If the Company ultimately determines that payment of these amounts is unnecessary, the Company reverses the liability and recognizes a tax benefit during the period in which the Company determines that the liability is no longer necessary. The Company records additional tax expense in the period in which it determines that the recorded tax liability is less than the ultimate assessment it expects.

Taxing authorities from various jurisdictions in which the Company operates are in the process of reviewing and auditing the Company's respective jurisdictional tax returns for various ranges of years. The Company accrues tax liabilities in connection with ongoing audits and reviews based on knowledge of all relevant facts and circumstances, taking into account existing tax laws, its experience with previous audits and settlements, the status of current tax examinations and how the tax authorities view certain issues.

#### **Notes to Condensed Consolidated Financial Statements (continued)**

#### **Unrecognized Tax Benefits**

At 30 September 2019 and 31 March 2019, the total amount of unrecognized tax benefits and the total amount of interest and penalties accrued by the Company related to unrecognized tax benefits that, if recognized, would affect the tax expense is US\$0.6 million and US\$0.1 million, respectively.

The Company recognizes penalties and interest accrued related to unrecognized tax benefits in *Income tax expense*. During the six months ended 30 September 2019, the total amount of interest and penalties recognized in *Income tax expense* was nil. The liabilities associated with uncertain tax benefits are included in *Other liabilities* on the Company's balance sheets.

#### 13. Stock-Based Compensation

Total stock-based compensation expense consists of the following:

	Three Months Ended 30 September				Six M Ended 30	 
(Millions of US dollars)		2019		2018	2019	2018
Liability Awards Expense	\$	2.6	\$	1.3	\$ 4.0	\$ 0.4
Equity Awards Expense		2.9		2.4	5.5	6.2
Total stock-based compensation expense	\$	5.5	\$	3.7	\$ 9.5	\$ 6.6

As of 30 September 2019, the unrecorded future stock-based compensation expense related to outstanding equity awards was US\$17.9 million and will be recognized over an estimated weighted average amortization period of 2.1 years.

#### 14. Capital Management and Dividends

The following table summarizes the dividends declared or paid during the fiscal years 2020, 2019 and 2018:

(Millions of US dollars)	US Cents/Security	US\$ Millions Total Amount	Announcement Date	Record Date	Payment Date
FY 2019 second half dividend	0.26	113.9	21 May 2019	6 June 2019	2 August 2019
FY 2019 first half dividend	0.10	43.6	8 November 2018	12 December 2018	22 February 2019
FY 2018 second half dividend	0.30	128.5	22 May 2018	7 June 2018	3 August 2018
FY 2018 first half dividend	0.10	46.2	9 November 2017	13 December 2017	23 February 2018
FY 2017 second half dividend	0.28	131.3	18 May 2017	8 June 2017	4 August 2017

Subsequent to 30 September 2019, the Company announced an ordinary dividend of US10.0 cents per security, with a record date of 18 November 2019 and a payment date of 20 December 2019.

#### 15. Operating Segment Information and Concentrations of Risk

The Company has reported its operating segment information in the format that the operating segment information is available to and evaluated by the Chief Operating Decision Maker. The North America Fiber Cement segment manufactures fiber cement interior linings, exterior siding products and related accessories in the United States; these products are sold in the United States and Canada. The Asia Pacific Fiber Cement segment includes all fiber cement products manufactured in Australia, New Zealand and the Philippines, and sold in Australia, New Zealand, Asia, the Middle East and various Pacific Islands. The Europe Building Products segment includes the Company's Fermacell business and fiber cement product manufactured in the United States that is sold in Europe. The Other Businesses segment is comprised of the Company's former North American non-fiber cement business, which included fiberglass windows, that ceased operations in April 2019. The Research and Development segment represents the cost incurred by the research and development centers. General Corporate costs primarily consist of *Asbestos adjustments*, officer and employee compensation and related benefits, professional and legal fees, administrative costs and rental expense on the Company's corporate offices.

#### **Operating Segments**

The following is the Company's operating segment information:

	Thre	Net Sales to ee Months En		S		Customers ed 30 September		
(Millions of US dollars)	2019			2018		2019	2018	
North America Fiber Cement	\$	459.6	\$	435.6	\$	911.9	\$	869.4
Asia Pacific Fiber Cement		112.6		117.3		220.6		234.4
Europe Building Products		87.9		87.4		183.8		182.8
Other Businesses		_		4.3		0.6		9.0
Worldwide total	\$	660.1	\$	644.6	\$	1,316.9	\$	1,295.6

	-		Income Taxes ded 30 September	Income Before Income Taxes Six Months Ended 30 September			
(Millions of US dollars)		2019	2018	2019	2018		
North America Fiber Cement <sup>1,9</sup>	\$	124.7	\$ 94.1	\$ 238.2	\$ 201.3		
Asia Pacific Fiber Cement <sup>1</sup>		27.0	27.5	51.8	55.8		
Europe Building Products <sup>1,6</sup>		5.8	3.4	13.7	(1.2)		
Other Businesses <sup>9</sup>		(0.5)	(17.6)	(0.1	<b>)</b> (19.1)		
Research and Development <sup>1</sup>		(6.9)	(7.1)	(13.1	<b>)</b> (14.5)		
Segments total		150.1	100.3	290.5	222.3		
General Corporate <sup>2</sup>		2.5	(8.0)	(5.4	9.1		
Total operating income		152.6	99.5	285.1	231.4		
Net interest expense <sup>3</sup>		(14.2)	(12.5)	(27.9	) (23.1)		
Other income (expense)		0.1	0.1	(0.1	) 0.3		
Worldwide total	\$	138.5	\$ 87.1	\$ 257.1	\$ 208.6		

	Total Identii	fiable Assets		
(Millions of US dollars)	30 September 2019	31 March 2019		
North America Fiber Cement	\$ 1,323.6	\$ 1,280.	.2	
Asia Pacific Fiber Cement	366.3	328.	.8	
Europe Building Products	727.9	717.	.7	
Other Businesses	2.7	10.	.9	
Research and Development	7.7	8.	.1	
Segments total	2,428.2	2,345.	.7	
General Corporate 4,5	1,674.4	1,686.	.9	
Worldwide total	\$ 4,102.6	\$ 4,032.	.6	

The following is the Company's geographical information:

	Net Sales to Customers Three Months Ended 30 September						Customers ed 30 September		
(Millions of US dollars)		2019		2018	2019			2018	
North America <sup>8</sup>	\$	459.6	\$	439.8	\$	912.5	\$	878.3	
Australia		78.0		84.5		153.1		168.4	
Germany		33.0		33.3		67.7		68.3	
New Zealand		19.5		19.9		38.6		40.5	
Other Countries <sup>7</sup>		70.0		67.1		145.0		140.1	
Worldwide total	\$	660.1	\$	644.6	\$	1,316.9	\$	1,295.6	

		Total Identif	iable	Assets
(Millions of US dollars)	30 September 2019			31 March 2019
North America <sup>8</sup>	\$	1,329.7	\$	1,294.6
Australia		237.2		235.4
Germany		503.2		512.3
New Zealand		71.7		39.2
Other Countries <sup>7</sup>		286.4		264.2
Segments total		2,428.2		2,345.7
General Corporate <sup>4,5</sup>		1,674.4		1,686.9
Worldwide total	\$	4,102.6	\$	4,032.6

Research and development expenditures are expensed as incurred and are summarized by segment in the following table:

	Three Mont	ths End	ded	30 September	Six Months Ended 30 September					
(Millions of US dollars)	2019			2018		2019		2018		
North America Fiber Cement	\$	1.4	\$	1.6	\$	2.7	\$	3.1		
Asia Pacific Fiber Cement		0.4		0.6		0.9		1.1		
Europe Building Products		0.4		0.8		0.7		1.3		
Research and Development <sup>a</sup>		6.0		6.8		11.5		13.7		
	\$	8.2	\$	9.8	\$	15.8	\$	19.2		

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#### Notes to Condensed Consolidated Financial Statements (continued)

2 Included in General Corporate costs are the following:

	Three	Months End	30 September	Six Months Ended 30 September					
(Millions of US dollars)	2019			2018		2019	2018		
Asbestos adjustments	\$	18.8	\$	14.2	\$	27.3	\$	39.3	
AICF SG&A expenses		(0.4)		(0.4)		(0.8)		(0.7)	

The Company does not report net interest expense for each operating segment as operating segments are not held directly accountable for interest expense. All net interest expense is included in General Corporate costs. Included in net interest expense is AICF net interest income of US\$0.4 million and US\$0.5 million for the three months ended 30 September 2019 and 2018, respectively. Included in net interest expense is AICF net interest income of US\$0.6 million and US\$0.8 million for the six months ended 30 September 2019 and 2018, respectively.

Included in General Corporate costs are deferred tax assets for each operating segment that are not held directly accountable for deferred income taxes.

Asbestos-related assets at 30 September 2019 and 31 March 2019 are US\$504.9 million and US\$486.9 million, respectively, and are included in General Corporate costs.

Included in the Europe Building Products segment are Fermacell integration costs of US\$2.9 million and US\$5.3 million for the three and six months ended 30 September 2019, respectively. Included in the Europe Building Products segment are Fermacell transaction and integration costs of US\$5.1 million and US\$13.8 million for the three and six months ended 30 September 2018, respectively. Also, included in the Europe Building Products segment is the amortization of the inventory fair value adjustment of nil and US\$7.3 million for the three and six months ended 30 September 2018, respectively.

Included are all other countries that account for less than 5% of net sales and total identifiable assets individually, primarily in the Philippines, Switzerland and other European countries.

The amounts disclosed for North America are substantially all related to the USA.

9 The following table summarizes asset impairment costs by segment:

	\$		\$	13.1	\$		\$	13.1
Other Businesses <sup>b</sup>		_		10.1		_		10.1
North America Fiber Cement <sup>a</sup>	\$	_	\$	3.0	\$	_	\$	3.0
(Millions of US dollars)	2019			2018		2019		2018
	Three Months Ended 30 September					x Months Ende	ed 30 September	

<sup>&</sup>lt;sup>a</sup> For the three and six months ended 30 September 2018, the Company recorded impairment charges of US\$2.6 million and US\$0.4 million to *Property, plant and equipment, net* and *Intangible assets, net,* respectively, related to the discontinuance of its MCT product line.

#### 16. Accumulated Other Comprehensive Loss

During the six months ended 30 September 2019 there were the following reclassifications out of *Accumulated other comprehensive loss:* 

(Millions of US dollars)	Cash Flow Hedges	Foreign Currency Translation Adjustments	Total
Balance at 31 March 2019	\$ 0.2	\$ (30.5)	\$ (30.3)
Other comprehensive loss	_	(15.4)	(15.4)
Balance at 30 September 2019	\$ 0.2	\$ (45.9)	\$ (45.7)

<sup>&</sup>lt;sup>a</sup> For the three months ended 30 September 2019 and 2018, Research and Development segment also included *Selling, general* and administrative expenses of US\$0.9 million and US\$0.3 million, respectively. For the six months ended 30 September 2019 and 2018, Research and Development segment also included *Selling, general* and administrative expenses of US\$1.6 million and US\$0.8 million, respectively.

<sup>&</sup>lt;sup>b</sup> For the three and six months ended 30 September 2018, the Company recorded impairment charges of US\$4.6 million, US\$3.3 million and US\$2.2 million to the *Goodwill, Property, Plant and equipment, net* and *Intangible assets, net*, respectively, due to the Company's decision to exit the Windows business in the second quarter of fiscal year 2019.

#### James Hardie Industries plc (Company)

#### **Directors' Report**

for the half year ended 30 September 2019

#### **Directors**

As of the date of this report the members of the Board are: MN Hammes (Chairman), BP Anderson, R Chenu, A Gisle Joosen, D Harrison, P Lisboa, A Lloyd (Interim CFO), M Nozari, R Rodriguez and J Truong (CEO).

There have been three changes to the composition of the Board between 1 April 2019 and the date of this report. M Nozari was appointed as a director on 6 November 2019 and A Littley and RMJ van der Meer retired as directors on 9 August 2019.

#### **Review of Operations**

Please see Management's Analysis of Results relating to the period ended 30 September 2019.

#### **Auditor's Independence**

The Directors obtained an annual independence declaration from the Company's auditors, Ernst & Young LLP.

This report is made in accordance with a resolution of the Board.

/s/ /s/

MN Hammes J Truong

Chairman Chief Executive Officer

Sydney, Australia, 7 November 2019

#### **Board of Directors' Declaration**

for the half year ended 30 September 2019

The Board declares that with regard to the attached financial statements and notes:

- a) the financial statements and notes comply with the accounting standards in accordance with which they were prepared;
- b) the information contained in the financial statements and notes fairly presents, in all material respects, the financial condition and results of operations of the Company; and
- c) in the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board.

/s/ /s/

MN Hammes J Truong

Chairman Chief Executive Officer

Sydney, Australia, 7 November 2019