

14 November 2019

#### By electronic lodgement

The Manager Company Announcements Office ASX Ltd 20 Bridge Street SYDNEY NSW 2000

#### Rapid Insights Presentation

Pinnacle Investment Management Group Limited is pleased to attach a copy of a presentation that will be given to investors and analysts at a Rapid Insights conference to be hosted at Wilsons Advisory on 20 November 2019.

For further information, please contact 1300 651 577.

Yours faithfully,

Calvin Kwok
Company Secretary



PINNACLE INVESTMENT MANAGEMENT GROUP LIMITED (PNI)

Investor Presentation – Wilsons Sydney Rapid Insights Conference, Nov 2019

Ian Macoun – Managing Director

Alan Watson – Chairman

Adrian Whittingham – Executive Director

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# Latest Update



- FUM at 31 October 2019 of \$57.3 billion, compared with \$54.3 billion at 30 June 2019
- S&P/ASX 300 index up 0.8%; MSCI World index up 2.1% in the four months to 31 October 2019
- MOT raise of \$45m
- Zenith Fund Awards success with Pinnacle awarded Distributor of the Year for the 4th consecutive
  year, Resolution Capital Global REIT Category Winner (sixth consecutive year), Metrics Listed Investment
  Entities Category Winner, Solaris Investment Management Australian Equities Alt. Strategies Category
  Winner, Solaris Investment Management Australian Equities Large Cap Category Finalist and Antipodes
  Partners International Equities Alternative Strategies Category Finalist

The remainder of this Presentation is as per the 31 October 2019 AGM presentation (Chairman's address and Managing Director's address, and Ramsin Jajoo presentation on 'Secular Trends Facing Our Industry') - except for performance information, which has been updated to 31 October 2019, and total FUM, which has also been updated to 31 October 2019.

# Pinnacle

# Agenda

- Chairman's address Alan Watson
- Managing Director's Address Ian Macoun
- Secular Trends Facing Our Industry Impact on Distribution Ramsin Jajoo
- Q&A

Pinnacle

CHAIRMAN'S ADDRESS

Alan Watson, Chairman

### Chairman's address



- Building a resilient, diversified business
  - Diversity of asset classes under management
  - Diversity of sources of Funds Under Management
- Medium term track record
  - Review of progress since becoming a 'pure play' Funds Management Group in
     2016
- Future growth measured and ready for opportunities

# Building a resilient, diversified business



### Resilience has been enhanced by:

- 1. Diversity of asset classes
- 2. Diversity of sources of FUM
- 3. Percentage of FUM exposed to performance fees

### Diversity of Asset Classes under management



#### CONTINUING TO INVEST IN A DIVERSIFIED PLATFORM TO STRENGTHEN FUTURE GROWTH



- Executives of both Pinnacle and Pinnacle Affiliates have significant equity interests
- Equity ownership enhances alignment with shareholders

Seed FUM and working capital Middle office and fund administration Technology and other firm 'Infrastructure'

Distribution and client services RE, compliance, finance, legal Interface for outsourced services

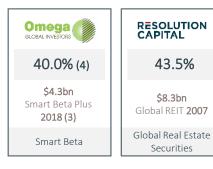




















- Gross FUM as at 30 June 2019.
- 2) Founded in 2011. Pinnacle acquired equity in August 2018
- (3) Founded in 2008. Pinnacle acquired equity in July 2018
- (4) The percentage represents Pinnacle's total shareholding in the Affiliate. Pinnacle currently holds less than 1% of the voting shares in the Affiliate. However, it has full economic rights in respect of its holding

### Adding quality affiliates





A specialist debt fund manager, offering investors actively managed access to attractive risk-adjusted returns in private debt markets



Smart beta, factor investing and client solutions (including ESG) capabilities



High conviction investment manager of Australian and Global equities



Australian equities investment management affiliate, led by David Wanis



Water, agriculture and food investments across the agricultural sector

# Diversity of Sources of Funds Under Management



- 1. Institutional Domestic
- 2. Institutional Offshore
- 3. Retail Intermediated
- 4. Retail Direct



### Australian Institutional Funds Market – Challenges and Mitigants

- Trends Amalgamation, 'Insourcing' and some increase in 'passive' (index) funds
- Pinnacle response:
  - Client base diversity (78 institutional separate accounts, 95 institutional separate accounts; the largest client <1% of revenues)
  - Retail FUM continues to grow
  - Industry FUM growth mitigates the basis point fee compression
  - Affiliates' proactive capacity management resists fee compression
  - Attractive investment performance still commands premium fees
  - Performance fees offer better alignment of interests and provide attractive economics for our strongly performing managers
  - We continue to diversify our asset class offerings, and
  - We are diversifying the markets into which we are offering our investment strategies

## An Unusual Year in the Retail Market

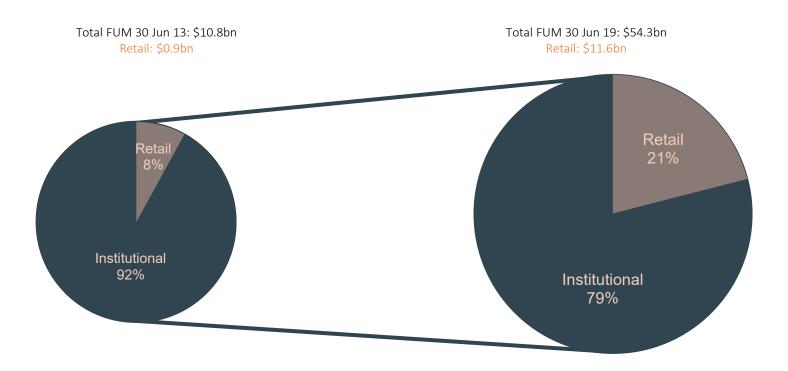


- Royal Commission
- Federal election
- Geo-political concerns
  - US-China Trade Conflict
  - Brexit
  - Hong Kong
- Consequence: Too early to predict medium term effects, but lower inflows short term
- Pinnacle response: We have a diversified skill base in Retail and a market-leading
   Distribution capability

### Growth in Retail FUM



#### Retail FUM evolution

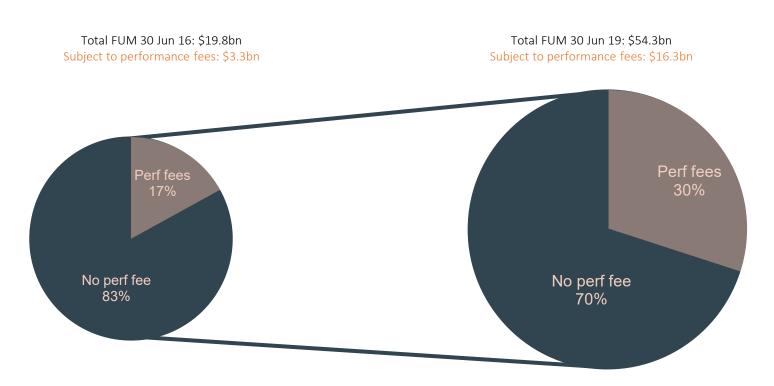


- Pinnacle has invested significantly in retail distribution and has generated substantial retail FUM in the last 6 years (~\$10bn of retail FUM growth)
- Initiatives include growth of internal and external sales teams, direct retail and exchange traded funds (open & closed ended)

### Growth in Performance Fee FUM



#### FUM subject to performance fees



- Significant growth in both absolute and percentage of FUM subject to performance fees
- Diversification across asset classes

### Progress since 2016



Pinnacle is a multi affiliate investment management firm with a mission to establish, grow and support a diverse stable of world-class fund managers

Goals and	l strategy	stated in	า 2016
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Continue to provide high quality distribution, Responsible Entity and infrastructure services

Support its Affiliated fund managers' high standards

Remain focussed on investing, to enable continued strong performance and FUM growth

Grow retail FUM

Continue to assess third party distribution and new boutique opportunities

#### **Progress**

7 Affiliates, now 13 Affiliates

Funds Under Management trebled from \$19.3 billion as at 30 April 2016 to \$56.9 billion as at 30 September 2019 (with retail \$12.2 billion)

Net profit after tax also trebled (to \$30.5 million in FY19, from in 1HFY16 of \$4.7 million)

EPS has grown from 5.2c in FY16 to 18.3c in FY19 – over 350%

FY19 dividends of 15.4c compared with 3.3c in FY16, 67% p.a. compound growth

## 2019 Financial Highlights



- NPAT from continuing operations attributable to shareholders of \$30.5 million, up 32% from \$23.1 million in the prior year
- Earnings per share from continuing operations of 18.3 cents, up 33% from 14.3 cents in the prior year
- Share of NPAT from Pinnacle Affiliates of 33.1 million, up 33% from \$24.9 million
- Fully franked final dividend of 9.3 cents per share payable on 5 October 2019
- Cash and Principal Investments of \$51.2 million as at 30 June 2019

## Fully franked dividend yield AND earnings growth



- 15.4 cents per share Fully Franked dividends FY19
- Up 67% pa from 3.3 cents in FY16
- Ample franking credits (\$28.8m at 30 June 2019)
- Shareholders appreciate dividend income (in addition to earnings growth)
- Earnings have grown well in excess of 20% pa
- FY19 dividends represent approx. 3.1% pa yield at current share price (equal to 4.4% including franking benefit)
- Franking credit balance (\$28.8m) at 30% company tax rate enables potential fully franked dividends of \$67.2m

### Future Growth - Measured



- Investment in distribution platform
  - Grow ahead of our Affiliates
  - Listen to clients and move quickly to meet their evolving needs
  - Do not become the market be ahead of it
- Investment in new affiliates adds diversification
  - Global equities (developed & emerging markets)
  - Private capital (debt & equity)
  - Absolute return (single & multi-asset)
- Result: Corporate Stability and, meeting clients' evolving needs

### Future Growth – Ready for Opportunities



- \$51.2m of cash and principal investments at 30 June 2019
- Includes \$23.2m invested in strategies managed by Pinnacle Affiliates
- Excludes nearly \$6m of cash applied for Affiliate equity recycling loans, working capital loans (Two Trees) and
   Affiliate equity purchased
- Excludes post balance date impact of final dividend of \$17 million, offset by final dividends to be received from Affiliates in H1 FY20
- Strategically valuable for Pinnacle to have capital available to seed new Affiliates, facilitate Affiliate equity recycling, and respond to very high quality 'Horizon 3' opportunities
- \$30m new debt facility available as additional 'dry powder'

Pinnacle

MANAGING DIRECTOR'S ADDRESS

lan Macoun, Managing Director

# Managing Director's Address



- Group financial summary
- Enhancing the platform strength, stability and reputation
  - Diversified platform
  - Enhanced opportunities for growth
- Pinnacle affiliates continue to win major industry awards
- Continuing strong investment performance of Affiliates
- FUM and Net FUM inflows
- Pinnacle Foundation
- Recap on Horizon 3 what could we acquire?

### Group financial summary



	FY2019 (\$M)	FY2018 (\$M)	YoY change
PINNACLE			
Revenue	21.1	16.5	27.9%
Expenses	(23.7) <sup>1,2</sup>	(18.3) <sup>1,2</sup>	29.5%
Share of Pinnacle Affiliates net profit after tax	33.1	24.9	32.9%
Net profit before tax (NPBT) from continuing operations	30.5	23.1	32.0%
Taxation	-	-	
NPAT from continuing operations	30.5	23.1	32.0%
Basic earnings per share:			
From continuing operations	18.3	14.3	28.0%
Total attributable to shareholders	18.3	14.5	26.2%
Diluted earning per share:			
From continuing operations	17.1	13.2	29.5%
Total attributable to shareholders	17.1	17.1	27.6%

- Group NPAT from continuing operations of \$30.5m, compared to \$23.1m in FY18, an increase of 32.0%
- EPS from continuing operations of 18.3 cents per share,
   compared to FY18 EPS of 14.3 cents per share
- Fully franked final dividend of 9.3 cents per share declared, payable in October 2019, taking the total dividend for FY19 to 15.4 cents per share
- Cash and principal investments of \$51.2m as at 30 June 2019
- P&L 'investment' in support of Horizon 2 growth adding resources to cater for growth (including ahead of forthcoming growth)
- As we have consistently stated, we will continue to invest in activities which we believe will bring substantial benefits over the medium term, whilst recognising that such investment may restrain growth to some degree in the short term

<sup>&</sup>lt;sup>1</sup> Includes salaries of additional people, recruitment costs etc. – number of people in 'Pinnacle parent' increased from 39 at 1 July 2017, to 54 at 30 June 2018 and to 68 at 30 June 2019 (approximately 50% distribution and marketing; 50% infrastructure/fund services).

<sup>&</sup>lt;sup>2</sup> Includes mark-to-market and realized gains/losses on principal investments, net of hedging. These were net gains of \$1.2m in FY19 (reduces 'expenses'), compared with net losses of \$1.8m in FY18 (increases 'expenses').

### Significant components of FY 2019 results



- Continuing growth in 'Pinnacle Parent' revenues and costs
  - Significant 'P&L' investment in support of Horizon 2 initiatives (including Offshore distribution, ETF, Direct to retail consumers, new Affiliates)
  - Net gains on principal investments of \$2,715k, compared with losses of \$705k in FY18
  - Continued strong inflows drive distribution fee revenues, including close to \$850m raised into Metrics' LITs in 2H; however, 'traditional' retail flows were lower in 2H which led to lower than anticipated flowand revenue-based fees
- Significant growth in Pinnacle's share of Affiliate profits on the PCP
  - Impact of higher starting FUM
  - Continuing investment in certain Affiliates ahead of future growth
  - Cost of Two Trees, Longwave and Riparian included as negative NPAT; Firetrail profitable from September following significant early inflows
  - Low performance fees for FY19

### PNI balance sheet



	FY2019 (\$M)	FY2018 (\$M)	YoY change
CURRENT ASSETS			
Cash and cash equivalents	26.7	9.3	187.1%
Financial assets	24.5	22.1	10.7%
Total cash and financial assets	51.2	31.4	62.9%
Other current assets	18.3	12.6	
Total current assets	69.5	44.0	57.9%
NON-CURRENT ASSETS			
Investments in affiliates	113.4	55.6	103.9%
Other current assets	3.9	5.3	(25.8%)
Total non-current assets	117.3	60.9	92.6%
Total Assets	186.8	104.9	78.0%
Total liabilities	9.7	6.8	42.7%
Net assets	177.1	98.1	80.5%
Net shareholders' equity	177.1	98.1	80.5%

- Cash and Principal Investments of \$51.2 million
- Includes \$23.2 million invested in strategies managed by Pinnacle Affiliates
- \$60m capital raising (10.9m shares) and \$10m Share Purchase
   Plan proceeds (1.8m shares) in July 2018
- Excludes impact of final dividend of 9.3 cents per share paid on 4th October 2019
- Also excludes impact of Affiliate dividends received post 30
   June 2019

# Enhancing the platform - strength, stability and reputation



- Stable & diversified platform
  - Continuing investment excellence
  - Widespread industry recognition and support
  - 'Article of faith' reputation
- Further investment in distribution capability
  - Direct to retail
  - International
- Proven ability to build high quality investment managers, and facilitate substantial success, quickly
- Expanding distribution capability, at high quality
- Critical to maintain highest standards of service and support to Pinnacle Affiliates
- Strong and flexible balance sheet

### Pinnacle Affiliates continue to win major industry awards



#### 2019 Zenith Fund Awards:

- Pinnacle Distributor of the Year (fourth consecutive year)
- Resolution Capital Global REIT Category Winner (sixth consecutive year)
- Metrics Listed Investment Entities Category Winner
- Solaris Investment Management Australian Equities Alt. Strategies Category Winner
- Solaris Investment Management Australian Equities Large Cap Category Finalist
- Antipodes Partners International Equities Alternative Strategies Category Finalist

#### 2019 Lonsec/Money Management Fund Manager of the Year:

- Solaris Equities (Long/Short) Category Winner
- Antipodes Partners Equities (Long/Short) Category Finalist
- Metrics Listed Products Category Finalist

#### 2019 Australian Alternative Investment Awards:

Metrics – Best Private Debt Fund Category Winner

#### 2018 Professional Planner | Zenith Fund Awards:

- Pinnacle Distributor of the Year (third consecutive year)
- Resolution Capital Global REIT Category Winner (fifth consecutive year)
- Solaris Investment Management Australian Equities Alt. Strategies Category Winner
- Antipodes Partners International Equities Alternative Strategies Category Finalist
- Antipodes Partners International Equities Global Category Finalist
- Hyperion International Equities Global Category Finalist
- Spheria Asset Management Australian Equities Small Cap Category Finalist

#### 2018 Lonsec/Money Management Fund Manager of the Year:

Resolution Capital – Global REIT Category Finalist

#### 2017 Lonsec/Money Management Fund Manager of the Year:

- Antipodes Partners Equities (Long/Short) Category Winner
- Antipodes Partners Global Equities (Broad Cap) Category Winner
- Antipodes Partners Emerging Manager Category Winner
- Antipodes Partners Overall Fund Manager of the Year Finalist
- Spheria Asset Management Emerging Manager Finalist

#### 2017 Professional Planner | Zenith Fund Awards:

- Pinnacle Distributor of the Year (second consecutive year)
- Resolution Capital Global REIT Category Winner (fourth consecutive year)
- Antipodes Partners International Equities Alternative Strategies Category Winner (second consecutive year)
- Antipodes Partners International Equities Global Category Winner
- Antipodes Partners Overall Fund Manager of the Year

#### 2016 Morningstar Fund Manager of the Year Awards:

- Hyperion Australian Fund Manager of the Year
- Hyperion Domestic Equities Category Winner, Australia
- Hyperion Domestic Equities Small Caps Category Winner, Australia

# Continuing strong investment performance of Affiliates



94% of Pinnacle Affiliated
Investment Manager
strategies and products (with
a track record exceeding 5
years) have outperformed
their benchmarks over the 5
years to 31 October 2019

	5Y	10Y	Inception	Inception date
INNACLE INVESTMENT MANAGEMENT				
Hyperion Asset Management - Gross Performance				
Hyperion Australian Growth Companies Fund	11.59%	11.12%	12.72%	01 Oct 2002
Outperformance	3.04%	2.88%	3.27%	
Hyperion Small Growth Companies Fund	14.06%	16.02%	17.47%	01 Oct 2002
Outperformance	4.45%	11.40%	10.06%	
Hyperion Australian Equities Composite	11.71%	11.29%	13.63%	01 Nov 1996
Outperformance	3.15%	3.06%	4.46%	
Hyperion Global Growth Companies Fund (Class B Units)	23.52%		21.98%	22 May 2014
Outperformance	9.92%		8.23%	
Plato Investment Management - Gross Performance				
Plato Australian Shares Core Fund	9.14%	9.38%	6.98%	30 Oct 2006
Outperformance	0.58%	1.14%	0.86%	
Plato Australian Shares Equity Income Fund - Class A	10.67%		12.56%	09 Sep 2011
Outperformance	0.54%		1.92%	
Solaris Investment Management - Gross Performance				
Solaris Core Australian Equity Fund	10.45%	9.58%	7.38%	09 Jan 2008
Outperformance	1.98%	1.24%	2.02%	
Solaris High Alpha Australian Equity Fund	10.73%	9.55%	8.12%	04 Feb 2008
Outperformance	2.25%	1.21%	2.39%	
Solaris Total Return Fund (including franking credits)	12.17%		12.33%	13 Jan 2014
Outperformance	2.05%		1.94%	
Resolution Capital - Gross Performance				
Resolution Capital Real Assets Fund	14.26%	13.70%	10.03%	30 Sep 2008
Outperformance	1.60%	1.37%	2.47%	
Resolution Capital Global Property Securities Fund	10.71%	14.66%	12.26%	30 Sep 2008
Outperformance	2.70%	2.08%	4.20%	
Palisade Investment Partners - Gross Performance				
Palisade Diversified Infrastructure Fund	12.66%	12.16%	10.76%	01 Aug 2008
Palisade Australian Social Infrastucture Fund	13.52%		15.32%	31 May 2011
Omega Global Investors - Gross Performance				
Omega Global Corp Bonds Fund	4.82%		6.58%	11 Mar 2010
Outperformance	-0.53%		-0.72%	
Omega Global Listed Infrastructure Fund	8.78%		12.28%	03 Aug 2012
Outperformance	0.03%		0.27%	
Metrics Credit Partners - Gross Performance				
DASLF	5.00%		5.33%	04 Jun 2013
RBA Cash Rate	3.33%		3.47%	
BBSW (90 Days)	3.07%		3.24%	

# Affiliates' investment performance – 31 October 2019



NNACLE INVESTMENT MANAGEMENT	1Y	3Y	5Y	10Y	Inception	Inception date
Hyperion Asset Management - Gross Performance						
Hyperion Australian Growth Companies Fund	24.59%	13.67%	11.59%	11.12%	12.72%	01 Oct 2002
Outperformance	5.10%	1.14%	3.04%	2.88%	3.27%	
Hyperion Small Growth Companies Fund	26.10%	13.52%	14.06%	16.02%	17.47%	01 Oct 2002
Outperformance	11.69%	3.14%	4.45%	11.40%	10.06%	
Hyperion Australian Equities Composite	26.93%	14.00%	11.71%	11.29%	13.63%	01 Nov 1996
Outperformance	7.43%	1.46%	3.15%	3.06%	4.46%	
Hyperion Global Growth Companies Fund (Class B Units)	21.14%	25.86%	23.52%		21.98%	22 May 2014
Outperformance	4.53%	9.58%	9.92%		8.23%	
Plato Investment Management - Gross Performance						
Plato Australian Shares Core Fund	18.69%	12.86%	9.14%	9.38%	6.98%	30 Oct 2006
Outperformance	-0.80%	0.33%	0.58%	1.14%	0.86%	
Plato Australian Shares Equity Income Fund - Class A	22.68%	14.59%	10.67%		12.56%	09 Sep 2011
Outperformance	1.41%	0.32%	0.54%		1.92%	
Plato Global Shares Income Fund	8.65%	10.97%			7.25%	30 Nov 2015
Outperformance	-7.16%	-4.72%			-3.58%	
Solaris Investment Management - Gross Performance						
Solaris Core Australian Equity Fund	18.30%	14.38%	10.45%	9.58%	7.38%	09 Jan 2008
Outperformance	-0.98%	1.82%	1.98%	1.24%	2.02%	
Solaris High Alpha Australian Equity Fund	17.63%	14.93%	10.73%	9.55%	8.12%	04 Feb 2008
Outperformance	-1.66%	2.37%	2.25%	1.21%	2.39%	
Solaris Total Return Fund (including franking credits)	21.48%	16.41%	12.17%		12.33%	13 Jan 2014
Outperformance	0.22%	2.14%	2.05%		1.94%	
Solaris Australian Equity Long Short Fund	18.45%				18.45%	01 Mar 2017
Outperformance	-0.83%				7.88%	
Solaris Australian Equity Income Fund	22.18%				13.98%	12 Dec 2016
Outperformance	0.92%				1.23%	
Resolution Capital - Gross Performance						
Resolution Capital Real Assets Fund	25.46%	14.49%	14.26%	13.70%	10.03%	30 Sep 2008
Outperformance	1.59%	1.48%	1.60%	1.37%	2.47%	
Resolution Capital Global Property Securities Fund	23.05%	12.07%	10.71%	14.66%	12.26%	30 Sep 2008
Outperformance	3.74%	2.86%	2.70%	2.08%	4.20%	
Palisade Investment Partners - Gross Performance						
Palisade Diversified Infrastructure Fund	9.88%	11.53%	12.66%	12.16%	10.76%	01 Aug 2008
Palisade Australian Social Infrastucture Fund	9.44%	11.00%	13.52%		15.32%	31 May 2011
Antipodes Partners - Gross Performance						
Global Fund	3.18%	10.50%			11.26%	01 Jul 2015
Outperformance	-12.65%	-4.59%			0.88%	
Global Long Only	7.40%	13.69%			12.58%	01 Jul 2015
Outperformance	-8.43%	-1.39%			2.20%	
Asia Fund	11.83%	12.25%			10.74%	01 Jul 2015
Outperformance	-4.66%	0.13%			3.41%	



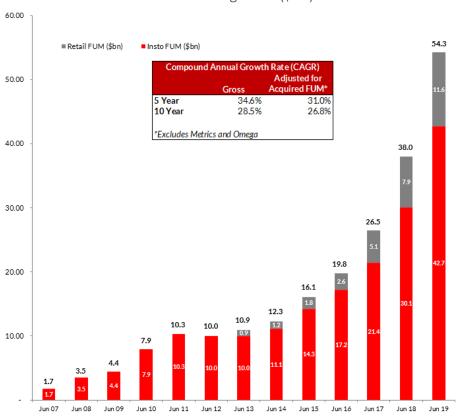


	1Y	3Y	5Y	10Y	Inception	Inception date
NNACLE INVESTMENT MANAGEMENT						
Spheria Asset Management - Gross Performance						
Microcap Fund	11.08%	10.42%			13.67%	16 May 2016
Outperformance	-3.33%	0.04%			3.68%	
Smaller Companies Fund	10.06%	12.05%			11.24%	11 Jul 2016
Outperformance	-4.34%	1.67%			2.41%	
Opportunities Fund	12.78%	14.26%			12.77%	11 Jul 2016
Outperformance	0.00%	2.93%			2.55%	
Two Trees Investment Management - Gross Performance						
Global Macro Fund	6.65%				-1.00%	01 Nov 2017
Outperformance	5.00%				-2.77%	
Firetrail Investments - Gross Performance						
High Conviction Fund	9.80%				3.37%	14 Mar 2018
Outperformance	-9.48%				-8.35%	
Absolute Return Fund	-4.24%				-1.42%	14 Mar 2018
Outperformance	-5.54%				-2.79%	
Omega Global Investors - Gross Performance						
Omega Global Corp Bonds Fund	10.66%	4.15%	4.82%		6.58%	11 Mar 2010
Outperformance	-1.44%	-0.72%	-0.53%		-0.72%	
Omega Global Listed Infrastructure Fund	17.01%	8.05%	8.78%		12.28%	03 Aug 2012
Outperformance	-1.57%	-0.43%	0.03%		0.27%	
Metrics Credit Partners - Gross Performance						
DASLF	5.32%	5.02%	5.00%		5.33%	04 Jun 2013
RBA Cash Rate	4.02%	3.59%	3.33%		3.47%	
BBSW (90 Days)	3.79%	3.29%	3.07%		3.24%	
SPDF	8.83%	8.49%			8.29%	26 Nov 2015
RBA Cash Rate	7.54%	7.06%			6.72%	
BBSW (90 Days)	7.30%	6.76%			6.43%	
SPDF II	8.43%				9.04%	09 Oct 2017
RBA Cash Rate	7.14%				7.63%	
BBSW (90 Days)	6.90%				7.32%	
REDF	9.52%				8.99%	09 Oct 2017
RBA Cash Rate	8.23%				7.58%	
BBSW (90 Days)	7.99%				7.26%	
WIT	6.76%				6.58%	09 Oct 2017
RBA Cash Rate	5.47%				5.17%	
BBSW (90 Days)	5.23%				4.85%	
MXT - net performance only	5.70%				5.47%	09 Oct 2017
RBA Cash Rate	4.40%				4.06%	
BBSW (90 Days)	4.17%				3.74%	
Longwave Capital Partners - Gross Performance						
Longwave Australian Small Companies Fund					17.82%	01 Feb 2019
Outperformance					4.00%	

### FY19 funds under management







- FUM of \$54.3bn as at 30 June 2019 (increased to \$57.3bn as at 31 October 2019)
- FUM has grown at a CAGR of 34.6% p.a. over the last ten years (31.0% excluding \$6.8bn 'acquired' in July 2018)
- Increase in FUM of \$16.3bn in the year to 30 June 2019
  - \$6.8bn acquired
  - net inflows of \$6.5bn
  - market movements/investment performance of \$3.0bn
- Of the \$6.5bn of net inflows to 30 June 2019, \$2.9bn was retail
- Large institutional flows into Firetrail; now close to institutional capacity
- Low net institutional flows elsewhere during FY19, although there remains a strong pipeline of prospects for the FY20 financial year

29

# Pinnacle Affiliates financial highlights

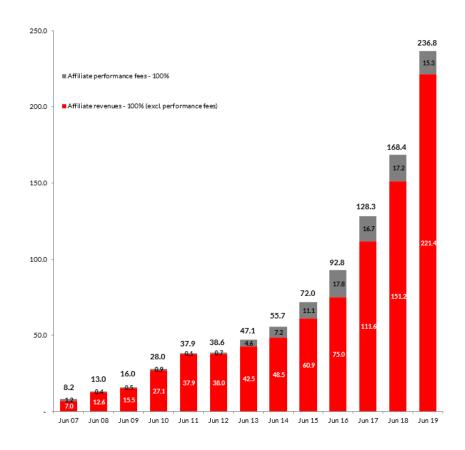


# Strong FUM and revenue growth in Pinnacle Affiliates:

- Total affiliates' revenues of \$236.8m, including \$15.3m
   (6.5%) in performance fees. In FY18, total affiliates' revenues of \$168.4m included \$17.2m (or 10.2%) in performance fees
- Growth in base management fees of 47.4%

	FY2019 (\$M)	FY2019 (\$M)	YoY change
PINNACLE AFFILIATES (100% aggregate basis)			
FUM (\$billion)	54.3 <sup>1</sup>	38.0	42.9%
Revenue (\$million)	236.8	168.4	40.6%
Net profit before tax	123.1	88.9	38.5%
Tax expense	(34.0)	(27.3)	24.5%
Net profit after tax	89.1	61.6	44.6%

#### Aggregate affiliate revenues (\$m)<sup>1</sup>



<sup>1</sup> \$57.3 billion at 31 October 2019

### Pinnacle Charitable Foundation



- Pinnacle is passionate about enabling better lives through investment excellence. This belief is strongly demonstrated through Pinnacle's commitment together with the Affiliates to the Pinnacle Charitable Foundation to drive positive, long term social change
- The Foundation's vision is for a compassionate, creative and clever Australia including a vibrant not for-profit sector. The Foundation's support is frequently provided at an early stage, offering seed funding to young, passionate charities as they seek to make a tangible impact within their communities
- Financially backed by Pinnacle and with access to extensive pro bono services across investment management, portfolio reporting, finance and IT, the Foundation operates with low overheads and high impact. Its investment strategy aims to provide reasonable capital protection whilst driving growth over the longer term. Investments are held in a range of suitable products offered across Affiliates —which all rebate associated management fees
- For the 2019 financial year, Pinnacle made cash contributions of \$311,000 (FY18: \$225,000) to the Foundation, with the Pinnacle Affiliates contributing a further \$110,000 to Foundation projects in collaboration (FY18: \$66,000)
- During the 2019 financial year, combined donations totaling over \$410,000 were directed towards supporting five key priorities:
  - · mental health awareness, and prevention / early intervention strategies to reduce mental illness;
  - children facing acute or systemic disadvantage;
  - legal assistance for victims of domestic violence and sexual abuse;
  - development of corporate procurement initiatives for Indigenous communities; and
  - medical research seeking treatments / cures for children's genetic diseases and for Alzheimer's disease
- The Foundation was the largest recipient of a matched employee payroll giving program offered by Pinnacle and several Affiliates. Donations to more than 40 charities in FY19 through the matched giving program totalled just under \$60,000. This is in addition to the \$410,000 donated by the Foundation and Affiliates to the five identified priority causes

### Recap on Horizon 3 Criteria – What could we acquire?



#### Criteria

- Must not place the Company at risk
- Only consider if low risk and high return on capital
- Exercise great care and careful due diligence
- Must be synergistic with existing core
- Few will meet this test

#### Status

- Metrics Credit and Omega acquisitions in July 2018
- We will continue to explore opportunities such as:
  - existing profitable investment management firms that we could help
  - distribution/retail businesses that may be synergistic



SECULAR TRENDS FACING OUR INDUSTRY

# Ramsin Jajoo, Head of Retail Distribution

# Australian market – who moved my super?





### **Investment Management**

- \$3.6 trillion
- #7 largest in the world
- #1 Asia Pacific



### Superannuation

- \$2.8 trillion
- #4 largest in the world

Source: ABS & APRA as at 31st March 2019

# Australian market segmentation



28%



#### Self directed

- \$749 billion
- 600,206 SMSF's

44%



Engaged (Intermediated)

- \$1.2 trillion
- 187 superfunds

28%



Disengaged (Institutional)

- \$747 billion
- 187 superfunds

### Consolidation of the Australian market

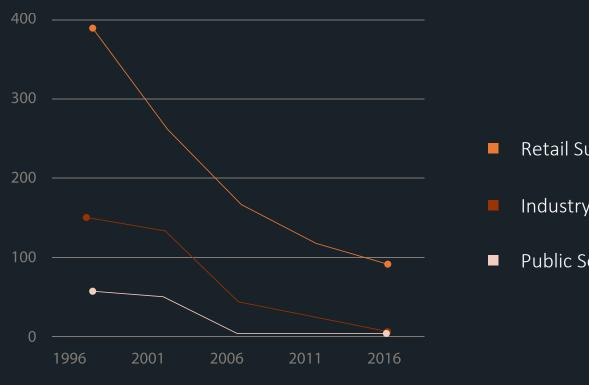




Corporate Superfunds

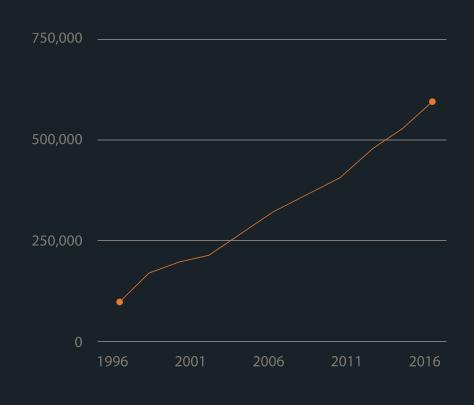
# Institutional – consolidation and convergence





- Industry Superfunds
- **Public Sector**





Self Managed Superfunds









44%



- \$1.2 trillion
- 187 superfunds



\$750 billion

Advisers



\$450 billion

Individual (DIY)



\$250 billion

\$700 billion

\$1 trillion

\$747 billion









Accountants

**Direct Investors** 

Advisers

Institutional









Digitalization

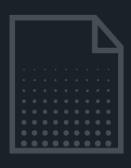
Regulation

Personalization









Digitalization

Regulation

Personalization



Data + Algorithm + Action = A.I.

Memory Compute Storage



1956

2013

5MB



Western Digital.

Western Digital.

Western Digital.

Western Digital.

Western Digital.

What Western Digital.

W

4TB

Capacity x 1 million times

Source: TNW and Amazon

# Digital eco-system: trends and technologies impacting investors



#### **Trends**

- Active vs Passive
- Engaging millennials
- Going global, going mobile
- Sustainable investing
- Great wealth transfer
- Automated wealth management
- Holistic financial perspective
- Gamification
- Quantamental investing

- Multi-goal assessment
- Smart beta
- Business intelligence
- Behavioural investing
- Fiduciary standards
- Fee compression
- Underbanked & financial literacy
- Social sentiment & crowdsourcing
- Conversational UI

#### Advanced Technologies

- Artificial intelligence
- Cognitive computing
- Internet of things
- Blockchain
- Cloud
- Componentization
- Augmented / virtual reality

Source: Morningstar Inc.



How can technology help me do my job better?



Which technology allows me today to do what I could never do before?









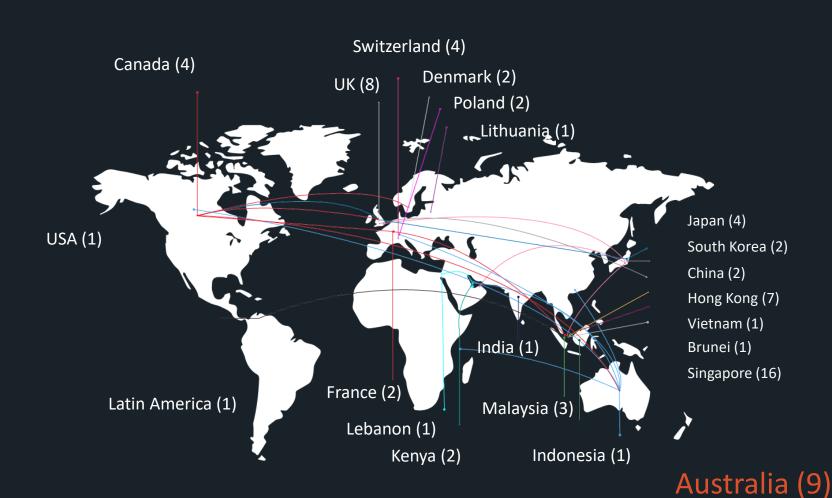
Digitalization

Regulation

Personalization

## Global regulatory collaboration









Regulation

Fiduciary Transparency Differentiation









Digitalization

Regulation

Personalization





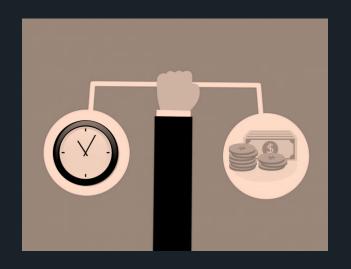
Personalization

Passive
Value / low cost

Goals-based

Values aligned





# Funds Without Fees? That's Just the Beginning

By Crystal Kim Aug. 31, 2018 7:37 pm ET









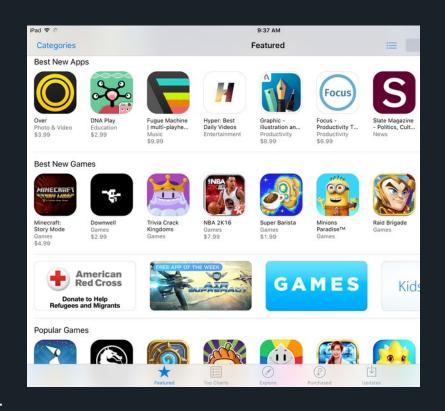


Solaris Core Australian Equity Fund (Performance Alignment) – Zero Management Fee

NEW: Pinnacle aShares Dynamic Cash – Zero Fee (ASX Ticker: Z3RO)

### Next gen – Asset Manager IP manufacturers





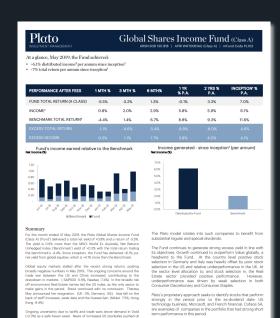


App Store

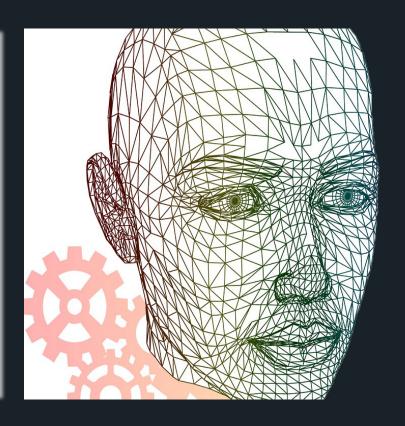
Model Marketplace Advisor / Investor Subscriptions\*

#### The rise of the machines

# Pinnacle



Last Close 16 Jul 2019 1 . 78	Fair Value <sup>©</sup> 16 Jul 2019 02:00 UTC 2.05			Market Cap 19-Jul 2019 5,333.2 Mil			Sector Finan	leds Insu	ance - Life	Country of Domicille  (13) Australia			
There is no one analyst in which Shar Rating are attributed to the Research for Morningstor, Inc., supports the quantitative fair is Davidson is guided by Morning Trading Policy in carrying out his of Interests, Visit http://global.r	never, Mr. Le le responsible siue. As an en star, Inc.'s Coo s responsibilit	e Davidson, I for overseein ployee of Mo te of Ethics or ion, For inflore	lead of Quantit g the methodo mingstar, Inc., of Personal Sec nation respection	ative logs that Mr. unities	Price vs. Quan 2015	titative Fai 2016	r Value	2017	2011	2019		2020	Forecast Range Foreasted Price
Company Profile  AMP is a wealth management business, providing financial					~~							_	▲ Dividend ▲ Split Momentum: —
advice via a network of employed and aligned financial advisors, which is the largest in Australia and New Zealand. It						<b>~</b> ^	V	~~					Standard Deviation: 25.27 Liquidity: High
operates a vertically integrated business model where its								1	4		-	Edward.	
financial advisors invest client funds into superfunds and nonsuper investments manufactured by AMP and via its													1.77 52-Wk
nonsuper investments i platforms. It also opera													1.77 5-Yr
business that increasin													
institutional investors,	as well as	a retail be	anking busi	ness	11.0	-8.		17.3	-48.1 -32.8	-25.7			Total Return %
Ouantitative Scores		_		_	477	-150		5.09	10.00	7.72			+/- Market (Morningstar World Index) Trailing Dividend Yield %
usantitative Scores		Scores All F	lel Sector B	of Country	6.00	7.7		7.61	8.16	7.72			Forward Dividend Yield %
	Narrow	87	73	89	17.0	15.0		-36.2	13.8	181.6			Price/Earnings
	Undervalu		52	27	0.9	1.	3	1.0	0.4	0.8			Price/Revenue
Quantitative Uncertainty		98	99	95					L				Morningstar Rating®
Financial Health	Moderate	31	8	11	111	100	Marie		100				*****
AMP						m							***
Undervalued Fa	idy Valued		(	Venalued	2814 17,309	13,711	3	2016 14,378	2917 17,463	2918 6,768		<b>TTM</b> 6,768	Financials (Fiscal Year in Mil) Revenue
Source: Morningstar Equit	Research				-13.0	-20.	r	4.8	21.5	-61.2	1	0.0	% Change
				_	-	-	- [	-	-	-		-	Operating Income
Valuation	Current	S.Vr. don	Sector	Country	884	977		.944	848	28		28	% Change Not become
Price/Quant Fair Value	0.88	0.93	0.87	0.79					-				Operating Cash Flow
Price/Earnings	181.0	18.6	12.7	16.2	-186	-198		-11	-46	-37		-37	Capital Spending
Forward P/E	9.3	-	10.5	14.0	900	1,144		164	-1,444	-4,018		-4,018	Free Cash Flow
Price/Cash Flow Price/Free Cash Flow	_	34.5 132.4	9.5 10.9	10.8	5.2 0.30	0.33		-0.12	-8.3 0.29	-59.4 0.01		-59.4 0.01	% Sales FPS
rnosytiee Cash How Trailing Dividend Yield 9	7.73	6.03	3.64	3.77	31.0	10.0		-0.12 -135.3	029	-96.6		0.0	% Change
Price/Book	0.8	1.9	1.1	1.8	0.68	0.3		0.05	0.01	-1.07	1	-1.39	Free Cash Flow/Share
Price/Sales	0.8	0.9	2.9	2.7	0.24	0.21		0.28	0.29	0.25	1	0.25	Dividends/Share
				_	2.76	2.8		2.94	2.50	2.39	1	2.27	Book Value/Share
Profitability	Current	5-Yr Aug	Sector Median	Country Median	2,911	2,92		2,934	2,896	2,916	1	2,946	Shares Outstanding (Mill)
Return on Equity %	0.4	6.0	10.1	12.7	109	111		.43	118	0.4		0.4	Profitability Return on Equity %
Return on Assets % Revenue/Employee (K)	0.0	0.3	1.4	6.7 400.1	0.7	0.3		-4.3	11.6	0.4		0.0	Return on Equity % Return on Assets %
novenue/Employee (K)	_		762.0	400.1	5.1	7.5		-2.4	4.9	0.4		0.4	Net Margin %
Financial Hoalth			Sector	Country	0.13	0.10		0.10	0.12	0.05		0.05	Asset Turnover
		5-Yr Aug	Median	Median	16.5	16.4		18.8	20.6	21.7		21.7	Financial Leverage Gross Margin %
Distance to Default Solvency Score	0.4	0.6	0.8	0.6	= [				1 -			_	Gross Margin % Operating Margin %
Solvency Score Assets/Equity	21.7	18.8	3.7	1.3	5,574	10,680		5,241	7,654	7,827	- [	7,827	Long-Term Debt
Long-Term Debt/Equity	1.1	1.0	0.3	0.2	8,186	8,511		7,462	7,202	6,685	1	6,685	Total Equity
				_	40.4	33.0		58.8	247.7	79.6		79.6	Fixed Asset Turns
Growth Per Share	1-Year	3-Year	5-Year	10-Year	Semi-Annual F	levense &	EPS Jun		_	Tetal	enue Gro	wth Year	On Year %
Revenue %	-61.2	-21.0	-19,4	-4.5	Hovenue (Mil) 2018		Jun 6.666.0	Sep		Total 293.0			61.5
Operating Income %	_	_	_	_	2017	_	7,182.0	_	10,281.0 17,	453.0	19.1		21.5 21.5
Earnings %	-96.6	-88.9	-48.5	-29.0	2016	-	5,913.0 8.476.0	-	8,465.0 14; 5,242.0 13	378.0 718.0 4.6	-		
Dividends % Book Value %	-14.0 -8.2	-3.8 -7.7	0.4 -3.7	-6.5 8.3	2015 Earnings Per Sh		0,476.0		0,242.0 13,	/100 -65			-10.3
Stock Total Return %	-62	-23.8	-10.5	-11	2018	_	0.04	_		0.01		-43.5	
	40.7	20.0	10.0	40	2017	-	0.15	_		0.29			
					2016	_	0.18	_	-0.30 0.16	0.12 2014	2005	20	16 2017 2018
					2010		with	_	0.10				



Fact sheets\*

¹ Inception date 1 March 2016. ² Distributed income, net of withholding tax. # MSCI World ex Australia, Net Returns Unhedged Index. The Fund remains actively positioned to deliver superior income for low tax investors, whilst maintaining full equity capital exposure and diversification to both global developed countries and acctors.

The Fund is available on a wide set of platforms listed on the

All data is at 31 May 2019 unless indicated otherwise. Fund returns are after applicable fees, costs and taxes.

Past performance is not a reliable indicator of future performance.

Stock reports\*

# Instant investment plan based on your conversation





Hi Mary, your personalized investment plan based on your conversation today is ready. Shall we proceed?

Yes Alexa

Your personalized plan is ready for execution

Source: GCN & Morningstar 57



# "Loyalty today is nothing more than the absence of something better"

Howard Tullman, Former CEO of 1871\*

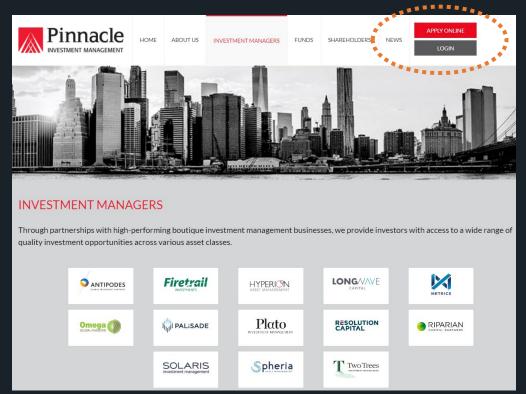


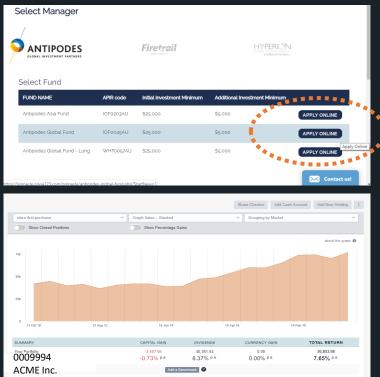
"FRICTION FREE"

DATA + TRANSPARENCY + EFFICIENCY

# Helping investors and advisors reduce friction







http://pinnacleinvestment.com/

# Conclusion





Technology

Accelerating change



Innovation

Survive and thrive



Enabling better lives

Investment excellence

Pinnacle

Q&A