# Half-Year Investor Presentation

For the half-year ending 31 December 2019 (H1'20)

February 2020

moneyme

PRIVATE & CONFIDENTIAL

# To be the favourite credit partner for Generation Now

# H1'20 Performance Highlights<sup>1</sup>



H1'20 performance ahead of expectations to forecast



Revenue, gross assets and originations are on track to beat full-year forecast



Closing loan book balance 89% to the full-year forecast



Revenue up 44.3% year on year compared to 43.7% assumed in forecast



H1'20 loan provisioning to gross loan book 25% lower year on year



+\$800M of credit demand in H1'20 up 56% year on year

# A growth fintech delivering innovative credit products to Generation Now

Our new products are making sense for tomorrow's world

Enabled by our in-house built platform with AI, our products are more flexible and convenient for our customers

We are a business that focuses on profitable growth to capture market share from banks







# Freestyle product highlights

Millennials are looking for a better solution to the traditional credit card



NOW<sup>1</sup>

Gross loan book

\$43m

Represents

41%

of originations

Represents

~34%

of gross loan book

Launched virtual Mastercard with

## 35-day interest-free

Tap n' Pay and online payments

Average outstanding balance of

\$4,700



**FUTURE** 

Integrating loyalty rewards for the generation Now

**Instant Rewards** 

Cashless payments

Person

to Person

More payment solutions

**BPay Bills** 

Retail offer alongside BNPL

Retail channel distribution

\$30.5B domestic online retail market<sup>2</sup>

# Personal loan product highlights

5-minute application with high powered tech to decision customers quickly

NOW<sup>1</sup>

Gross loan book

\$83m

Represents

59%

of originations

Represents

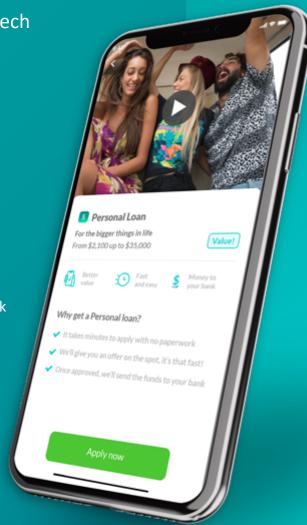
~65%

of gross loan book

Average loan value of

\$5,000

up 25% year on year



**FUTURE** 

Opportunity to increase offer up to

\$50,000

# Strong continuation of profitable growth

Expanding relevance to more customers, with:

- enhanced pricing
- increased loan offer
- distribution through new partnerships

1) As at 31 December 2019 Page 6

# ListReady product highlights

To be the only choice for listing your house

NOW<sup>1</sup>

170+

agencies signed up

500+

vendors

1,000+

agents signed up

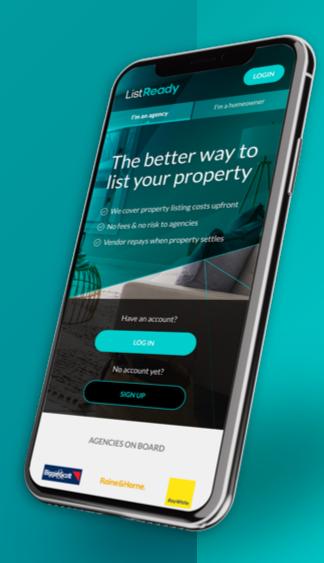
Already

\$1.2m

originated

## **Record Low Losses**

ID and ownership verification + RP Data analysis



**FUTURE** 

# Brand acceleration

Agency sign-ups are continuing to grow and large scale partnerships are expected

# Trust and transparency

Awareness is growing at an incredible rate and resonating with agents and vendors

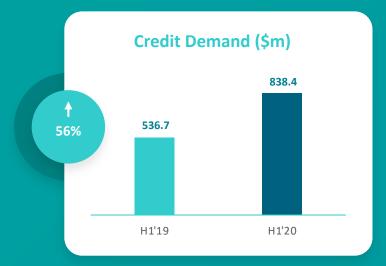
# Broaden product use case

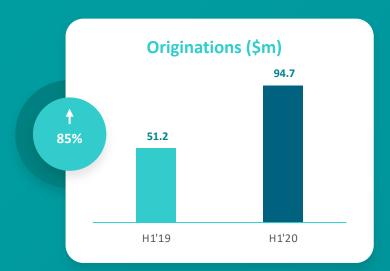
To include staging, conveyancing, styling and more!

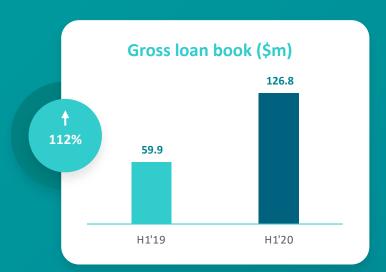
1) As at 31 December 2019

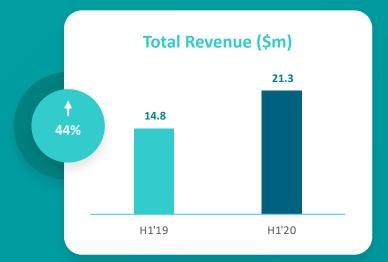


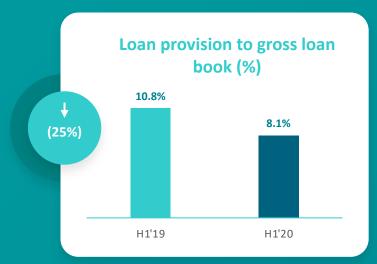
# H1'20 Financial Update<sup>1</sup>

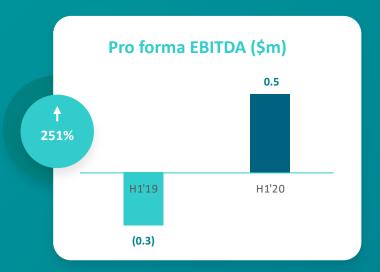




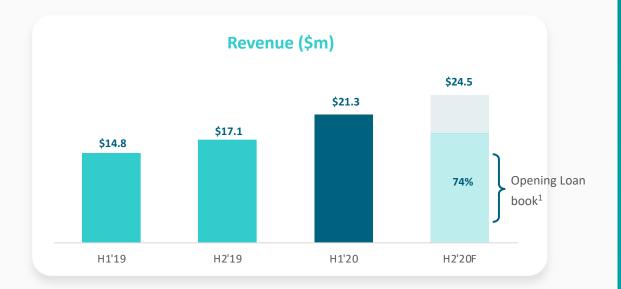


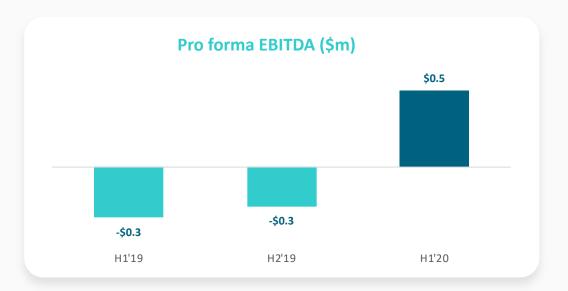






## **Strong Revenue and EBITDA Growth**





44%

#### **Revenue increase YoY**

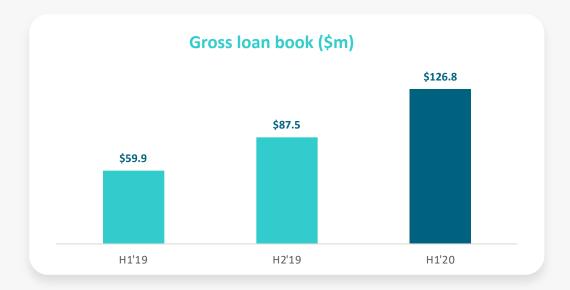
- H1'20 total revenue hit record levels, representing a 44% increase on H1'19
- 74% of H2'20 forecast revenue expected to come from the loan book as at 31 December 2019
- Full-year revenue is expected to be above prospectus forecast

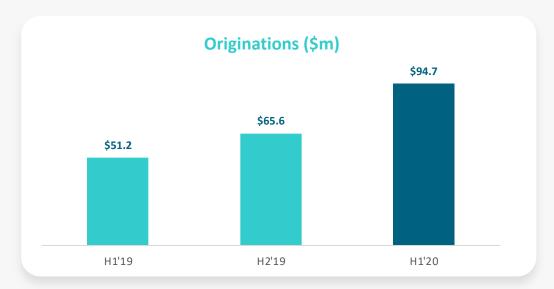
\$0.5m

#### **Positive pro forma EBITDA**

 First half positive pro forma EBITDA reporting \$0.5m in H1'20, compared to (\$0.2m) in H1'19 and (\$0.2m) H2'19

### **Record Loan Book Growth**



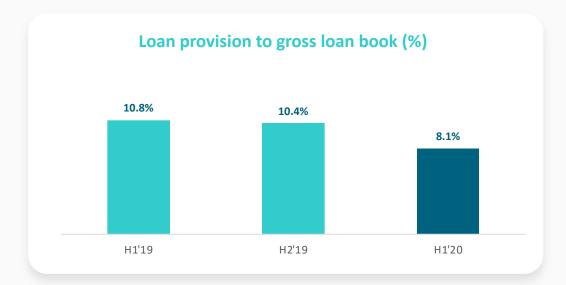


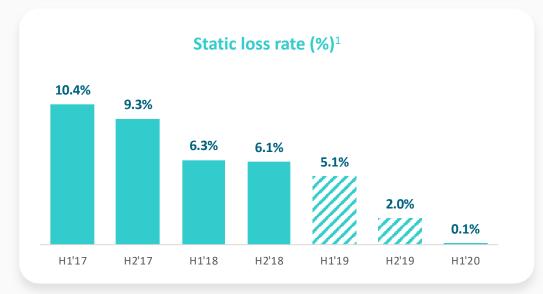
# 112%

#### Loan book growth YoY

- H1'20 gross loan book hit record levels, representing a 112% increase on H1'19
- Loan originations for H1'20 were up 85% year on year
- Gross loan book for H1'20, represents 89% of the full-year 2020 forecast closing gross loan book of \$141.9m
- The 30 June 2020 closing gross loan book is expected to materially exceed the 2020 forecast
- The additional loan growth will have a material benefit to revenue beyond 2020

# **Improving Credit Performance**





# 25%

#### **Reduction in loan provisioning**

- Development of MoneyMe's Horizon platform continues to deliver stronger credit performance with lower than provisioned losses
- Loan provision to gross loan book reduced to 8.1% from 10.4% at 30 June 2019 (full-year 2020 forecast 9.8%)
- Loss rates are improving for each cohort, reflecting improving credit performance

1) As at 31 December 2019, Static Loss Rates represent the principal not ultimately recovered on a given cohort, divided by the cohort's original loan principal or credit limit amount in the case of the Freestyle Virtual Credit Account. On average, a cohort is considered fully seasoned 24 months from the end of a cohort period (H1'19, H2'19 and H2'20 cohorts are not yet fully seasoned)

# **Key Operating Metrics**

#### Half-Year performance vs Full-Year Forecast

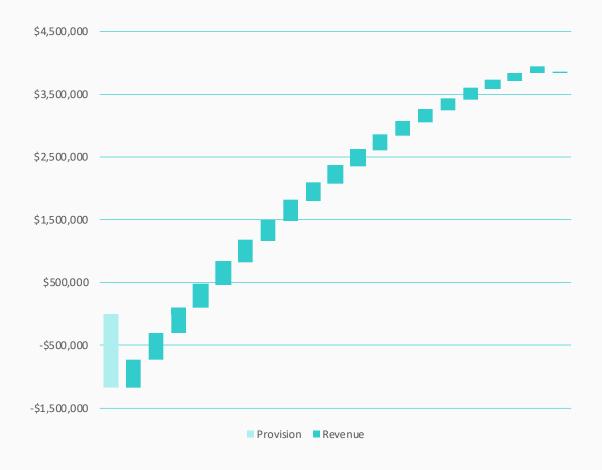
	H1'20	2020F	Indicator <sup>1</sup>
Income			
Total revenue (\$m)	21.3	45.8	On plan
Total revenue growth (%)	43.9%	43.7%	Ahead
Portfolio weighted average simple interest rate (%)	22.3%	22.9%	On plan
Loan book growth			
Originations (\$m)	94.7	168.2	Ahead
Originations growth (%)	85%	43.9%	Ahead
Closing gross loan book (\$m)	126.8	141.9	Ahead
Closing gross loan book growth (%)	111.8%	62.2%	Ahead
Loan book quality			
Net charge off (%)	4.8%	5.8%	Ahead
Loan provision to gross loan book (%)	8.1%	9.8%	Ahead
Cost measures			
Funding cost rate (%)	10.7%	11.4%	Ahead
Sales & marketing expenses to total revenue (%)	11.2%	11.9%	Ahead
General & administrative expenses to total revenue (%)	22.0%	20.7%	Below Plan

# Record

#### **Performance across key metrics**

- Full-year 2020 performance against forecasted is expected to be in line or favourable to forecast
- Total revenue realised of \$21.3m, representing 47% of full-year 2020 forecast
- Gross loan book 89% to full-year 2020 forecast due to origination growth higher than forecast
- Total operating expenses for the H1'20 represent 49% of full-year forecast
- Loan provision expense to loan book 17% ahead of forecast (8.1% compared to 9.8%)
- Portfolio weighted average simple interest rate continues to track in line with the prospectus assumptions, with a lower than forecast funding cost rate
- Loan book growth has been achieved with cost measures demonstrating the Group's positive operating leverage
- Above Plan = more than 5% favourable variance
  On plan = less than 5% favourable or adverse variance
  Below plan = more than 5% adverse variance

# Timing of Revenue vs Loan Impairment Recognition



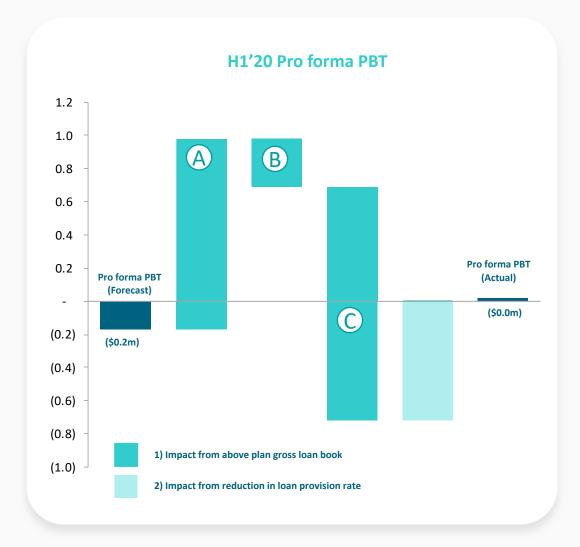
# \$5.4m

#### Increase in contracted revenue

- H1'20 closing gross loan book was \$14.4m above forecast.
  This is expected to deliver an additional ~\$5.4m<sup>1</sup>
  contracted revenue beyond 31 December 2019
- Under the recently implemented accounting standard AASB9 (Financial Instruments), MoneyMe is required to recognise an upfront accounting provision
- This results in an upfront loan impairment expense being recognised (a non-cash accounting impact)
- The provision expense is offset overtime as revenue is earned over the contracted term
- As a result of the above, full-year pro forma PBT and NPAT is expected to be positive but below forecast

<sup>1)</sup> Contracted revenue calculated based on \$14.4m above forecast gross loan book which is recognised across an average term of 20 months and a 22.3% weighted average simple interest rate.

#### **Pro Forma PBT Actuals vs Forecast**



# \$0.2m

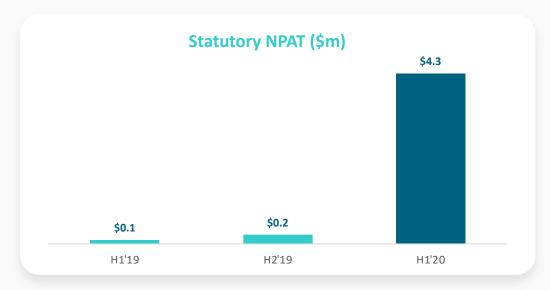
#### **Above forecast pro forma PBT**

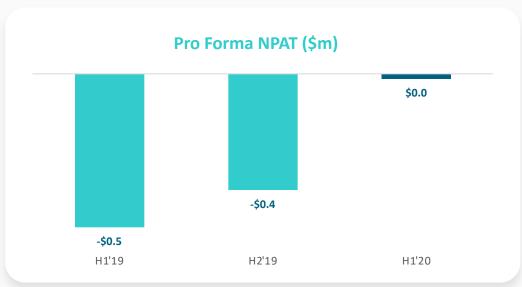
H1'20 pro forma PBT reflects:

- 1. The impact from above forecast gross loan book relating to:
  - A. An increase in interest income
  - B. Office operating expenses being brought forward to support growth<sup>2</sup>
  - C. Additional upfront loan impairment expenses under AASB9<sup>3</sup>
- 2. A reduction in the loan provision rate to 8.1% compared to 9.8% assumed in forecast

- 1) Office operating expense equals the sum of Total operating expenses (excluding Loan impairment expense) plus Depreciation & amortisation expense plus Corporate interest expense
- 2) See next slide for further information

## **Statutory NPAT vs Pro Forma NPAT**





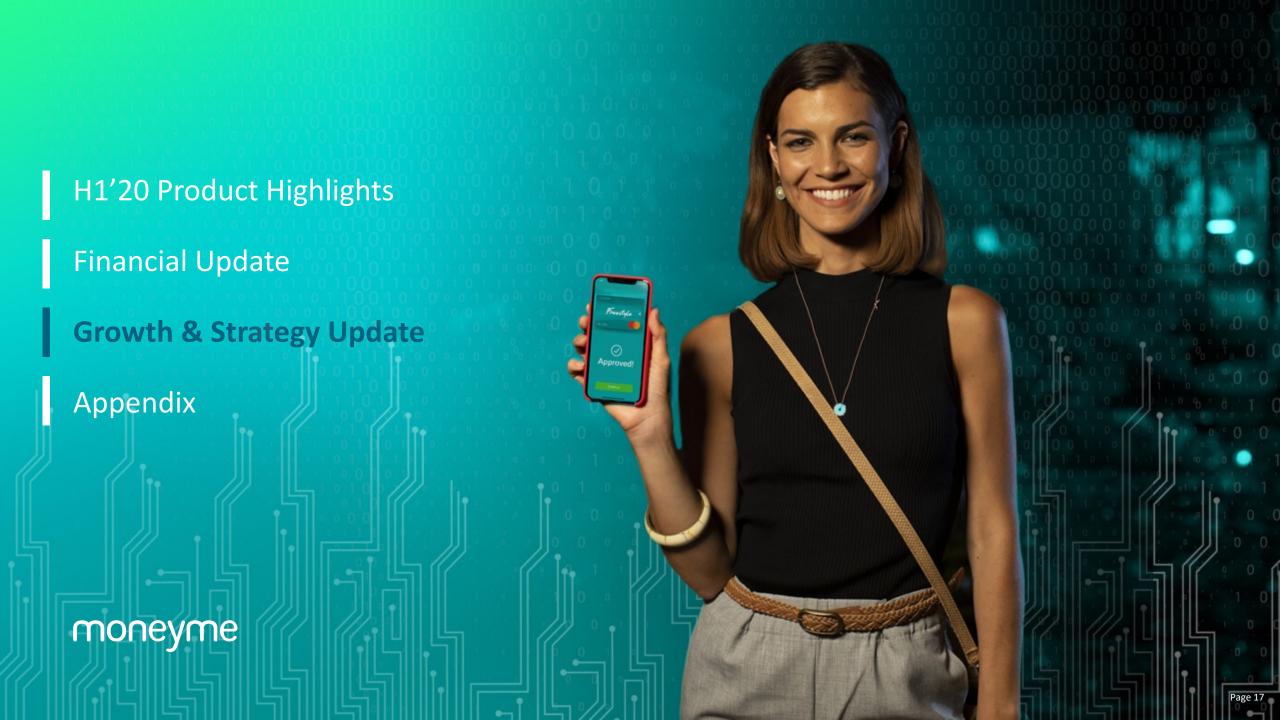
# \$4.3m

#### **Statutory NPAT for H1'20**

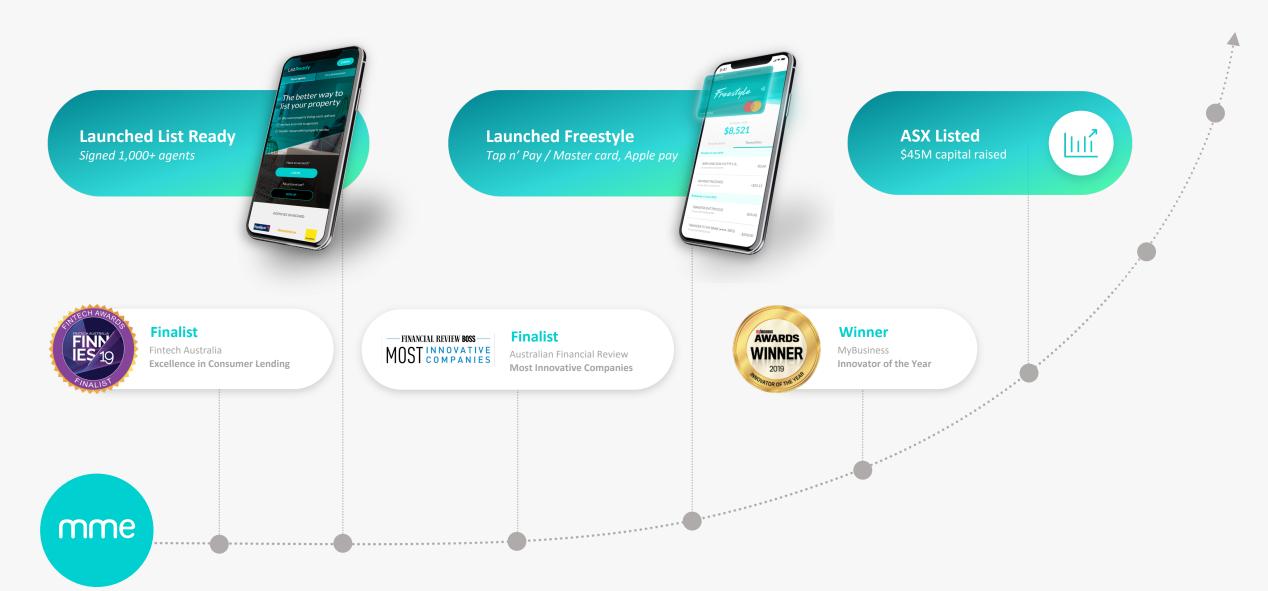
- H1'20 statutory NPAT reflects a \$5.9m income tax benefit which reflects a resetting of the tax cost base<sup>1</sup>
- Full-year statutory NPAT is expected to be positive and ahead of forecast reflecting income tax benefit realised from re-setting the tax cost base
- Pro forma NPAT reflects several adjustments including<sup>2</sup>:
  - IPO offer costs
  - Re-setting of the Group's tax base on IPO

<sup>1)</sup> Refer to the Half-Year Statutory Financial Report for further information

<sup>2)</sup> Refer to appendix "Pro forma adjustments to the Statutory P&L" for detailed reconciliation



# On strategy operational highlights



# **Capital and Funding**

MoneyMe is on plan with its capital and funding strategy to underpin future growth and profitability



✓ Substantial decrease in capital costs

Diversity in funding streams



# **Proprietary credit provisioning technology**

### 100 1,000 Initial eligibility Data reference points Online bank 40 Transaction data Customer data Fraud detection Proprietary data-set analysis Regulatory compliance c. 5-Minute application process 450 350 Machine learning default prediction Dual bureau credit checks Comprehensive credit reporting Identity verification

#### **KEY FEATURES**

- Support scale and efficiency
- Enhance credit decision including Al input
- Create dynamic customer experiences
- Allow for constant product innovations
- Provide data security and protection
- Ethical lending controls

## **Growth in new markets**

Our technology enables rapid rollout of new products and expansion into new markets



Expecting to expand to New Zealand

Exploring substantial opportunities with UK and US expansion

Larger markets, with similar credit and distribution strategies



# **Winning Major Partnerships**

**ListReady** 

Significant take-up of ListReady by major Real Estate groups around Australia

Laing + Simmons



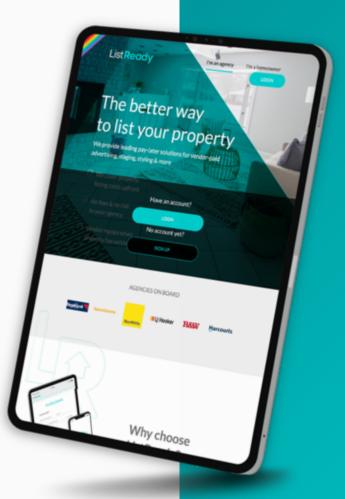


Ray White.









170+

agencies signed up<sup>1</sup>

500+

vendors1

1,000+

agents signed up1

Already

\$1.2m

originated<sup>1</sup>

## Record Low Losses

ID and ownership verification + RP Data analysis

# Attractive unit economics

Strong margin profile + low cost of acquisition + large addressable market

1) As at 31 December 2019 Page 22

## **Leading Customer Experience**





Applied online, approved instantly and received funds (commbank) moments after getting approved. Easy, straightforward, no fuss.









Google

Reviews \*\*\*





Highly recommended. No need to scan a million documents. Fast turnover!! I applied online, received an email and the funds were available within minutes of approval. Wow! One very happy customer.









Absolutely brilliant, couldn't fault any of the process. My loan was approved swiftly & the money was in my account by the time I received the email. Well done MoneyMe, so pleased.







I highly recommend MoneyMe to anyone who really needs help. Very efficient, people-centred focus with a friendly professional service. They don't beat around the bush unnecessarily. They really mean business and they truly listen and hear you well hence cater for your needs to their utmost respectful support. Thank you and well done!!!



PRODUCT REVIEW 1

- Customer satisfaction data as at 24 February 2020
- 2 Reviews are selected examples and identities are withheld for privacy

# The MoneyMe Difference



#### **Strong unit economics**

Attractive loan unit economics benefitting from repeat customers and low CAC<sup>1</sup>



#### Large addressable market

Consumer credit originated by nonbank lenders like MoneyMe expected to grow from \$30b in 2020 to \$40b by 2024<sup>2</sup>



#### Strong growth

Strong track record of revenue growth and significant demand for future growth



#### **Diversified loan portfolio**

Diverse range of customers across Australia in terms of location, age and employment. Robust risk management



#### **Technology first**

An intelligent modular platform which is scalable and has processed over **\$400m** in originations



#### **High customer satisfaction**

Strong brand advocacy and customer satisfaction with NPS of +75



#### **Credit product innovation**

Innovation is driving growth with new products for the tech--savvy generation



#### **Experienced, founder led team**

Passionate and experienced team dedicated to the Group's ongoing growth and profitability





# Financial Statements - P&L

#### Statutory and pro forma statement of profit or loss

Statutory Actual		
H1'19	H2'19	H1'20
13.0	14.6	19.1
1.8	2.5	2.2
14.8	17.1	21.3
(3.4)	(4.9)	(5.9)
(1.7)	(1.7)	(2.4)
(0.6)	(0.9)	(1.4)
(3.0)	(3.2)	(6.2)
(5.9)	(5.9)	(6.4)
(14.6)	(16.8)	(22.3)
0.3	0.3	(0.9)
(0.1)	(0.1)	(0.4)
(0.2)	(0.1)	(0.2)
0.0	0.1	(1.6)
0.1	0.1	5.9
0.1	0.2	4.3

	Pro forma Actual		
\$ millions	H1′19	H2′19	H1'20
Interest income	13.0	14.6	19.1
Other income	1.8	2.5	2.2
Total Revenue	14.8	17.1	21.3
Loan financing expense	(3.4)	(4.9)	(5.9)
Sales & marketing expense	(1.7)	(1.7)	(2.4)
Product design & development expense	(0.6)	(0.9)	(1.4)
General & administrative expense	(3.6)	(3.8)	(4.7)
Loan impairment expense	(5.9)	(5.9)	(6.4)
Total operating expenses	(15.1)	(17.3)	(20.8)
EBITDA	(0.3)	(0.3)	0.5
Depreciation & amortisation	(0.3)	(0.4)	(0.4)
Interest	(0.1)	(0.1)	(0.1)
Profit/(loss) before tax	(0.7)	(0.7)	0.0
Income tax	0.2	0.3	(0.0)
Net profit/(loss) after tax	(0.5)	(0.4)	(0.0)

## Pro forma adjustments to the Statutory P&L

#### Pro forma adjustments to statutory historical profit or loss

\$ millions	Notes	H1'19	H2′19	H1'20
Statutory NPAT		0.1	0.2	4.3
Public company costs	1	(0.5)	(0.5)	(0.3)
Executive remuneration	2	(0.4)	(0.4)	(0.1)
Offer costs	3	-	-	1.8
Corporate interest	4	0.2	0.1	0.1
Impact of AASB 16	5	0.0	0.0	-
Total pro forma adjustments		(0.7)	(0.8)	1.6
Pro forma tax effective rate applied to Pro forma PBT	6	0.1	0.2	(5.9)
Net profit/(loss) after tax		(0.5)	(0.4)	(0.0)

- 1) Public company costs reflect the additional annual costs associated with being an ASX listed entity. These costs include Directors' fees, ASX listing fees, Share Registry costs, Directors' and officers' insurance premiums, investor relations costs, annual general meeting costs, Annual Report costs and other public company costs.
- 2) Executive remuneration reflects the new executive remuneration arrangements in place being applied to the historical periods.
- 3) Offer costs reflects, costs in relation to the Offer including the joint lead manager's underwriting and offer management fees, legal and accounting due diligence fees, tax and structuring advice, associated consultancy and advisory services in relation to the Offer. The forecast IPO costs have been apportioned between equity and profit and loss with \$1.8 million expensed in H1'20 in the profit and loss.
- 4) Corporate interest relates to the adjustment to remove the interest on the historical shareholder and non-shareholder loans, which were repaid on completion of the IPO.
- 5) AASB 16 reflects the PBT impact of the application of AASB 16 as if it had been adopted since the start of financial year 2019. We formally adopted AASB 16 from 1 July 2019 (as mandatorily required). AASB 16 requires recognition of most lease liabilities on the balance sheet, together with a related right-of-use asset. As a result, the income statement will show the lease expense as depreciation relating to the right-of-use asset and interest relating to the lease liability rather than rent expense being shown as an operating expense. As a result of the adoption of AASB 16, operating expenses are expected to decrease and depreciation and interest expense recognition will change due to the change from a straight-line rental expense to depreciation and interest expenses (with interest expenses having an accelerated profile).
- 6) Income tax reflects the application of a 27.5% corporate tax rate on Australian taxable profits after adjusting for share-based payment expenses and research and development tax credits where applicable. H1'20 pro forma tax adjustment reflects recognition of a differed tax asset resulting from the business reorganization completed in December 2019. Refer to Note 3 and 5 of the Half-Year Statutory Financial Report for further information.

# Financial Statements – Balance Sheet

#### Statutory statement of financial position

\$ millions	30 June 2019	31 Dec 2019
Cash and cash equivalents	6.1	41.1
Other receivables	0.5	1.3
Net loan receivables	78.3	116.6
Current tax asset	0.0	-
Deferred tax asset	0.8	9.2
Property, plant and equipment	0.1	0.4
Right of use asset	-	2.2
Intangible assets	0.8	1.1
Total assets	86.6	171.8
Other payables	1.1	2.2
Lease liability	-	2.4
Borrowings	81.6	115.5
Current tax payable	-	1.4
Employee related provisions	0.2	0.3
Total liabilities	82.9	121.7
Net assets	3.7	50.1
Share capital	2.8	211.8
Reorganisation reserve	-	(167.1)
Share based payments reserve	0.1	0.4
Retained earnings	0.8	5.0
Equity	3.7	50.1

# Financial Statements – Cash Flow

#### Statutory PBT to Net cash flows

\$ millions	31 Dec 2018	31 Dec 2019
Statutory PBT	0.0	(1.6)
Addback non-cash items:		
Depreciation and amortisation	0.1	0.4
Loan impairment	5.9	6.4
Other non cash items	0.3	0.3
Working capital adjustment	(0.1)	0.8
Net operating cash flow before taxation and funding	6.3	8.0
Capital expenditure	(0.3)	(0.8)
Net movement in loan book	(16.7)	(44.6)
Net movement in funding debt	28.6	33.3
Net movement in lease liability	-	(0.3)
Net operating cash flow before corporate financing activities and taxation	11.6	(12.4)
Proceeds from capital raising	-	3.0
Offer proceeds	-	41.5
Offer costs	-	(3.5)
Income tax paid	0.1	-
Net cash flow	18.0	35.0

# **Appendix 4D Net Tangible Assets Backing per Ordinary Share**

#### **Adjusted Net Tangible Assets Backing per Ordinary Shares**

	H1'20	H1'19	Notes
Net tangible assets	49.0	1.9	The material increase in H1'20 net tangible assets compared to H1'19 reflects the impact of the IPO capital raising
Number of ordinary shares	169.4	0.2	The material increase in H1'20 ordinary shares reflects the issuance of additional shares on IPO
Net tangible assets backing per ordinary shares	0.29	7.92	
Number of ordinary shares adjusted for share split	169.4	133.2	Refer to Key Offer Statistics of the prospectus (page 5) for further detail
Adjusted net tangible assets backing per ordinary shares	0.29	0.01	H1'20 net tangible assets backing per ordinary shares reflects an increase compared to H1'19 after adjusting for the issuance of additional shares on IPO

