

Indy Singh – Executive Chairman, Fiducian GroupRahul Guha – Executive Chairman, Fiducian Services

Fiducian Group (ASX:FID)

FIDUCIAN

INTEGRITY: TRUST: EXPERTISE

## **Fiducian Group Investor Presentation**



- FY 20 Highlights
- Business Overview
- Financials
- Growth Strategy and Business Outlook
- Key Dates and Contacts
- Annexures

### **FY 20 Highlights**



**Statutory NPAT** 



Statutory NPAT of \$10.5 million

**UEBITDA** 



UEBITDA\* up 8.9% to \$17.5m

UNPAT



UNPAT\* up **5.6%** to \$12.7m

**Dividends** 



Dividends up **3.1%** to 23.00 cents/ share

**Financial Planners** Offices



74 Aligned Planners & Offices across Associates Australia

**Net Inflows** 



Net Inflows increased two fold 106.7% to \$217m

**FUMAA** 



FUMAA\* up \$600 million (by 8%) to \$8.0b

**Acquisition Funding** 



\$412 million FUA\* acquired in 2019-20

**Fund Performance** 



	3 yrs	5 yrs	7 yrs
Growth	<b>6</b> /174	<b>3</b> /167	<b>1</b> /163
Balanced	<b>9</b> /174	<b>5</b> /167	<b>4</b> /163
Cap Stable	<b>10</b> /112	<b>9</b> /105	<b>5</b> /101
Ultra Growth	<b>26</b> /118	<b>8</b> /109	<b>2</b> /102

Flagship funds performance ranking for three, five and seven years to 30 June 2020 against all funds in the Morningstar survey

### **FY 20 Highlights**



- Fiducian proved its resilience and remains growth focussed even in uncertain economic conditions
- Throughout the pandemic our planners have maintained contact with clients and continued to assist them resulting in:
  - \$217 million Net-flows to the platform an increase of more than double the previous year
  - H2 Net-flows at \$125 million were 36% higher than H1 and 190% higher compared to H1 in previous year
- Management is committed to long term growth with staff retention
  - Our staff are key assets to the business and there have been no retrenchments or reductions in salaries
  - Staff have received an increase in salary for the new financial year and also a performance bonus equal to last year or as per their employment terms
  - This should assist with the retention of skilled staff
- We have a strong pipeline of acquisition opportunities and new franchisees looking to join our business

### **Profit Generating Sustainable Business Model**



Funds Management



• Process driven, client focused investment products

- 15 Managed Funds: 4 Diversified Funds, 4 Sector Funds, 7 Specialist Funds
- \$2.90 Billion in Funds under Management (FUM) (30 June 2020: \$2.79 Billion)

WRAP Platform



• Market competitive Investment and Superannuation Wrap, SMA and SMSF administration services

- Trustee of the Fiducian Superannuation Service and IDPS Operator for Fiducian Investment Service
- \$2.24 Billion in Funds under Administration (FUAdmin) (30 June 2020: \$2.19 Billion)

Financial Planning



- Respected non-bank financial planning licensee with over twenty one years of experience
- 41 high quality practices, 74 representatives, national footprint
- \$3.08 Billion Funds Under Advice (FUA) (30 June 2020: \$3.05 Billion)

FinTech



- Specialist Fintech system developer
- Developer of 'FORCe' Financial Planning software
- Developer of 'FASTRACK' platform administration system

#### **Funds Management**



- Fiducian process delivers above average returns with greater Diversification and below average risk
- 15 Funds using Fiducian's Manage-the-Manager (MTM) system of investment
- Select expert Managers with proven performance, differing investment processes / styles
- Combine experts with different weightings up to 39 Fund Managers
- Dynamic asset allocation and continuous management
- Obtain combined results from teams of expert fund managers, not individual stars
- Consistently superior results against the world's best fund managers in the Australian market

1-year return (ranking) p.a.	3-year return (ranking) p.a.	5-year return (ranking) p.a.	7-year return (ranking) p.a.	10-year return (ranking) p.a.
1.1% <b>(12/118)</b>	4.8% (10/109)	4.2% (10/103)	5.3% <b>(5/98)</b>	5.8% <b>(9/87)</b>
-1.3% <b>(17/190)</b>	6.6% <b>(9/172)</b>	5.9% <b>(7/163)</b>	7.9% <b>(4/160)</b>	8.1% (11/136)
-2.3% <b>(50/190)</b>	6.9% <b>(8/172)</b>	6.3% (3/163)	8.6% (1/160)	8.7% <b>(1/136)</b>
-2.0% <b>(5/127)</b>	6.3% (16/120)	6.7% <b>(2/109)</b>	9.8% (1/104)	9.8% (1/90)
ds				
26.8%	20.5%	16.6%	21.3%	20.8%
-12.7%	-4.4%	0.7%	12.6%	7.1%
	(ranking) p.a. 1.1% (12/118) -1.3% (17/190) -2.3% (50/190) -2.0% (5/127) ds	(ranking) p.a.       (ranking) p.a.         1.1% (12/118)       4.8% (10/109)         -1.3% (17/190)       6.6% (9/172)         -2.3% (50/190)       6.9% (8/172)         -2.0% (5/127)       6.3% (16/120)         ds       26.8%         20.5%	(ranking) p.a.       (ranking) p.a.       (ranking) p.a.         1.1% (12/118)       4.8% (10/109)       4.2% (10/103)         -1.3% (17/190)       6.6% (9/172)       5.9% (7/163)         -2.3% (50/190)       6.9% (8/172)       6.3% (3/163)         -2.0% (5/127)       6.3% (16/120)       6.7% (2/109)         ds       26.8%       20.5%       16.6%	(ranking) p.a.       (ranking) p.a.       (ranking) p.a.       (ranking) p.a.       (ranking) p.a.         1.1% (12/118)       4.8% (10/109)       4.2% (10/103)       5.3% (5/98)         -1.3% (17/190)       6.6% (9/172)       5.9% (7/163)       7.9% (4/160)         -2.3% (50/190)       6.9% (8/172)       6.3% (3/163)       8.6% (1/160)         -2.0% (5/127)       6.3% (16/120)       6.7% (2/109)       9.8% (1/104)

2020 Money Management Fund Manager of the Year

Finalist: Fiducian Balanced Fund (Multi Asset – Balanced)

2017 FundSource Awards – International Equity Sector

Winner: Fiducian Funds management - Technology Fund Finalist: Fiducian Funds management - India Fund

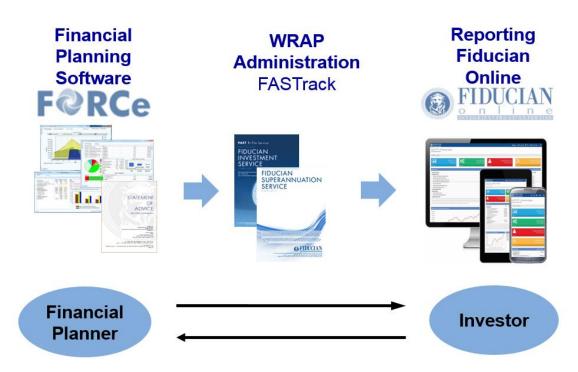




# WRAP Platforms (FSSWRAP Platforms (FSS/FIS) – FinTech (FORCe & FASTrack)



- Competitive Fees, Flexible Structure
- Public offer "Superannuation Fund"
- Investor Directed Portfolio Service (IDPS)
- 15 Multi-manager Funds using the Fiducian Manage-the-Manager system
- 57 Single Manager Fund Choices
- 13 Managed Discretionary Accounts and Separately Managed Accounts (Direct Share Ownership)
- Term Deposits
- Investments are held by external parties –
   National Australia Bank, for security and safe keeping
- Administration for SMAs, IMAs and MDAs



# Fully Integrated Fintech Solution for Advisers and Clients

## Financial Planning – Focus on Quality and Expertise



- We are selective in recruiting Financial Planners
- National footprint with 41 offices, 74 representatives
- 32 Franchised offices
- 9 Salaried offices
- \$412 million FUA acquisitions in FY20



Wealth Creation





**Retirement Planning** 

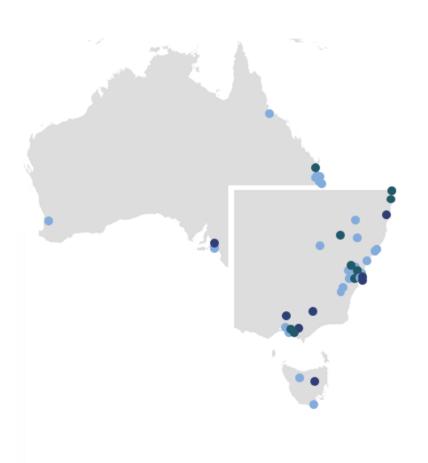




Superannuation



Personal Insurance



### **Integrated Business Model**



Our clients experience the Fiducian difference:

Financial Planning Funds: \$3.05 billion Revenue: \$20.8 million Administration / Platforms Funds: \$2.19 billion Revenue: \$19.1 million Funds Management Funds: \$2.79 billion Revenue: \$15.0 million

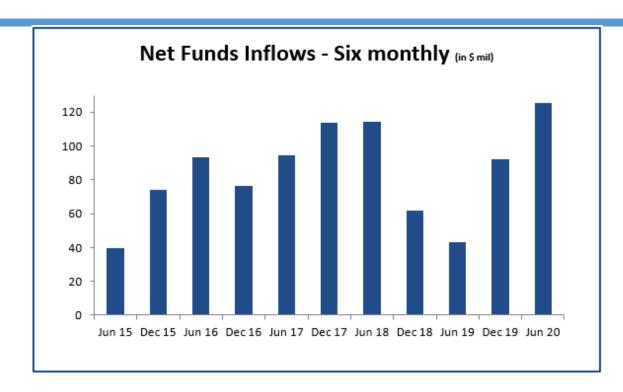
Full Year Gross Revenue \$54.9 mil

Fiducian Integrated Business Model FUMAA \$8.03 billion

Total **FUMAA \$8.22 billion** as at 31 July 2020.

#### **Net Fund In-Flows in Platform**





#### Funds Inflows and Outflows (in \$ mil)

Years	Inflows	Outflows	Net Funds Inflows
Jun 15	88	( 48)	40
Dec 15	111	(37)	74
Jun 16	135	(42)	93
Dec 16	115	( 39)	77
Jun 17	175	(80)	94
Dec 17	157	(44)	114
Jun 18	166	(51)	115
Dec 18	108	( 46)	62
Jun 19	107	(64)	43
Dec 19	158	( 66)	92
Jun 20	183	( 58)	125

- Net In-flows of \$217 million in FY 2020
  - 107% increase to previous year
  - H2 Net-flows at \$125 million increased 36% compared to H1 and 190% against comparative half in previous year
- Both Salaried and Franchised networks contributing to the Inflows
- Combination of organic flows from active referrals and inorganic flows from strategic acquisitions

## **Financial Highlights**

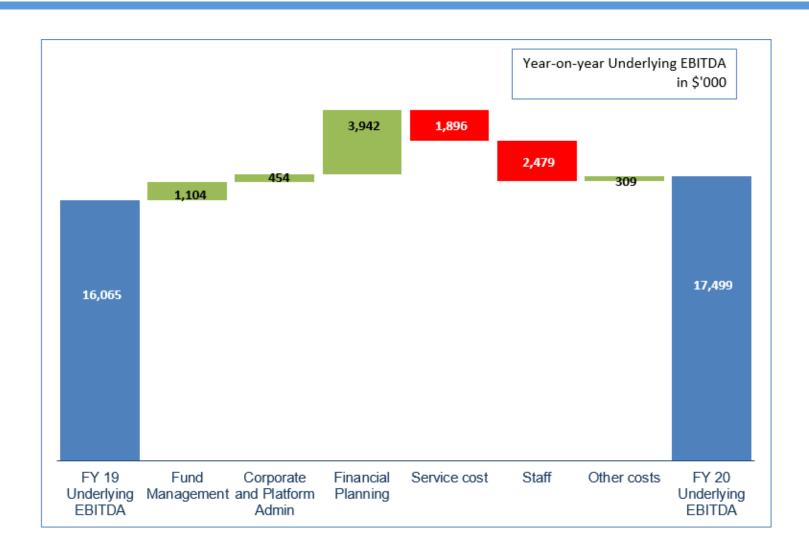


Financial highlights				
Year Ending 30 June	2020	2019	\$ Growth	% Change
Funds Under Management, Advice and Administration				
(FUMAA)	8.0 Billion	7.4 Billion	0.6 Billion	8% 🕢
	\$'000	\$'000		
Operating Revenue	54,904	49,404	5.5 Million	11% 🕡
Fees and Charges paid	(14,617)	(12,721)		
Net Revenue	40,287	36,682	3.6 Million	10% 🕡
Gross Margin	73%	74%		
EBITDA	18,344	16,065	2.3 Million	14% 🕜
Add back rent and deduct interest on lease liabilities	(845)	-		
Underlying EBITDA	17,499	16,065	1.4 Million	9% 🕡
Depreciation	(212)	(89)		
Tax on underlying earnings	(4,562)	(3,929)		
Underlying NPAT (UNPAT)	12,725	12,047	0.7 Million	6% 🕢
Amortisation	(2,023)	(1,697)		
AASB 16 Leases adjustment impacts - Office Lease	(239)	-		
Statutory NPAT	10,463	10,350	0.1 Million	1% 🕡
Basic EPS based on UNPAT (in cents)	40.5	38.3		6% 🕜
Basic EPS based on NPAT (in cents)	33.3	33.0		

FINANCIALS

#### FY 2020 Results: 9% UEBITDA Growth





- Revenue increase from Organic & Inorganic inflows plus increased financial market valuations
- Fund Management, Administration and Financial Advice performed strongly
- Service provider costs increased in line with higher revenue
- Staff and Other costs increased to compensate for additional staff in financial planner compliance and acquired client bases

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### **Segment Results**



**Funds Management** 

Revenue for the full-year is \$15.0 mil on average FUM \$2.7 bil

Top quartile performance has driven significant inflows Benefitting from scaled fees from underlying managers

Administration

Platform Revenue for the full-year is \$19.1 mil on average FUAdm \$2.2 bil

Scale efficiencies, Reduction of cost to income ratio (2016: 63%, 2020: 52%) Experienced management team and board in place

Financial Planning

Revenue for the full-year is \$20.8 mil on average FUA \$3.0 bil

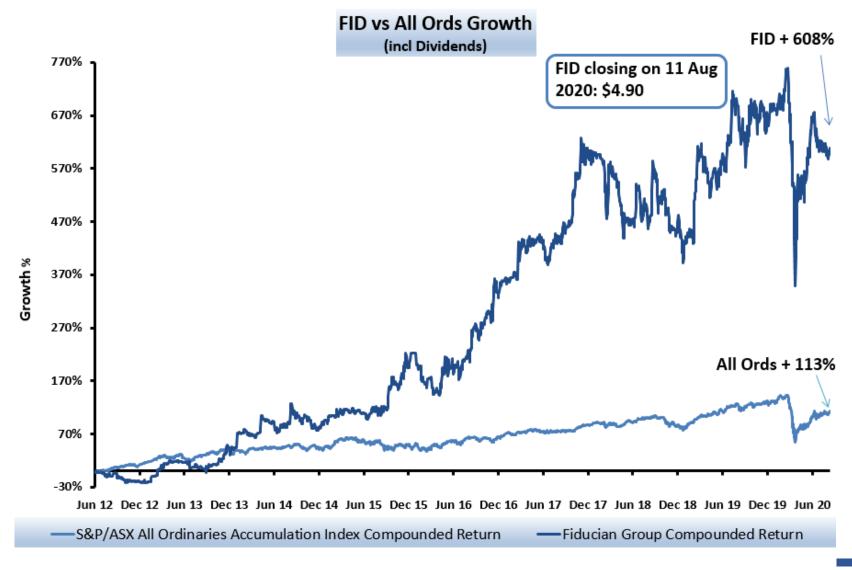
Strong organic growth across salaried and franchisee network

IT Development Significant investment in developing end-to-end Straight Through Processing Administration capabilities Upgrades to accommodate SMA administration and user pays process

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### FID outperformance against All Ords Accum Index





- Since Jun 12, FID has outperformed All Ords by 495% (including dividend)
- Dividend pay-out policy is 60-70% of Net Profit After Tax
- Double digit EPS growth in 15 out of 20 years since listing
- Full year dividends is 23.00 cents – 3% growth over the comparable period

### **Growth Strategy Outlook**





**Funds Management** 

Leverage of successful Manage-The-Manager model and expand in new markets where profitable



**Administration** 

Distribute Managed Accounts capabilities, offer Badged solutions to IFA market and build on SMSF Administration



Financial Planning

Continue to attract high quality planners and expand through value accretive acquisitions



IT Development

Commercialise Financial Planning software and Leverage platform administration services with new system functionality development

#### **Business Outlook – 3 Revenue Streams**

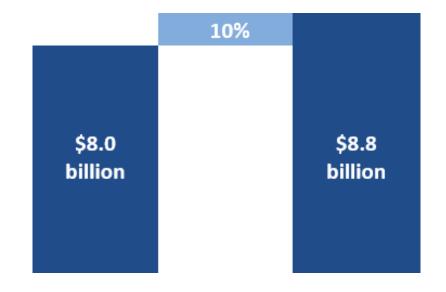


Revenue Growth is a function of volume of FUMAA

#### **Example:**



#### Plus, additional revenue growth if financial market rise



#### **Example:**

Assets rise 10%

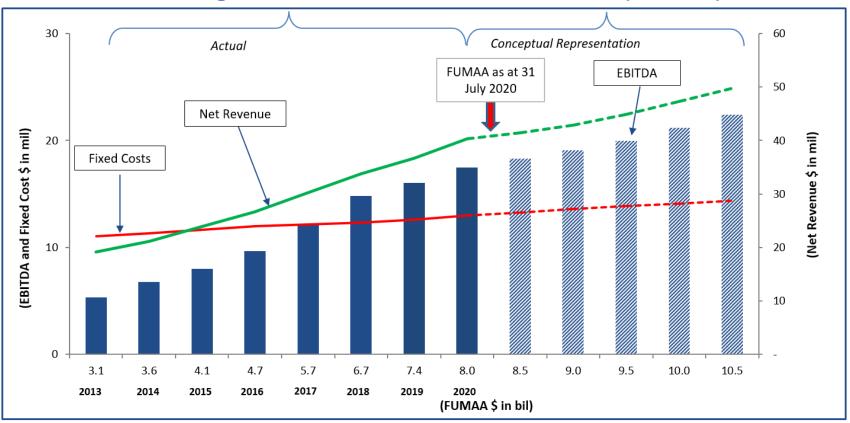
FUMMA of \$8.0 billion rises to \$8.8 billion

## Projecting the Potential: Conceptual Representation FIDU



The following is a concept extrapolation\* of how increasing scale lifts EBITDA at an accelerating rate above a relatively fixed cost base:

#### Funds under Management, Administration and Advice (FUMAA) & EBITDA



\* This is not a projection or a forward-looking statement, and should not be read or relied upon as such. This concept extrapolation may or may not be correct or accurate.

• This is simply extrapolating how revenue and EBITDA could grow and is not a forecast

### **Industry Consolidation and Opportunities**



- Grow Funds Under Advice organically and through strategic acquisitions of financial planning businesses
- A number of established participants are exiting or have announced their intentions to exit the industry
- New educational standards may expedite adviser exits in the short to medium term
- Regulation and change in industry dynamics could lead to enhanced opportunities for Fiducian
- Fiducian is considering a pipeline of growth opportunities in acquisition, franchised planners, white label / badged platform clients and funds distribution
- Focus is to continue on a sustainable business path, where revenue growth generates a higher rate of profit growth and increases shareholder income and value

#### **Key Dates and Contacts**



#### **Key Dates**

- Record date for final dividend: Monday, 31 August 2020
- Final dividend payment date: Monday, 14 September 2020
- Annual General Meeting: Thursday, 22 October 2020

#### **Contacts**

Investor Relations: Media Relations:

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## **Five Year Summary: Financials**



	2020	2019	2018	2017	2016
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Performance					
Gross Revenue	54,904	49,404	45,873	40,752	35,451
Underlying EBITDA (UEBITDA)	17,499	16,065	14,832	12,290	9,673
Underlying Net Profit After Tax (UNPAT)	12,725	12,047	10,505	8,710	7,036
Statutory Net Profit After Tax (NPAT)	10,463	10,350	9,198	7,512	5,839
Cost To Income Ratio (CTI) - ex amortisation %	55%	56%	56%	60%	63%
Financial Position					
Total Assets	54,653	45,899	40,561	36,277	33,690
Total Equity	38,123	34,826	31,131	27,620	24,127
Cash	13,961	11,792	13,885	9,548	9,691
Shareholder Information					
Number of shares outstanding (numbers)	31,442,623	31,442,623	31,242,623	31,264,368	31,110,855
Market Capitalisation (in \$ million)	157	162	146	128	72
EPS based on UNPAT (in cents)	40.5	38.3	33.6	27.8	22.6
EPS based on NPAT (in cents)	33.3	33.0	29.4	24.0	18.8
Dividends (in cents)	23.0	22.3	20.0	16.0	12.5
Share Price - 30 June closing (in \$)	5.00	5.16	4.66	4.09	2.31



**16%**Annualised UNPAT
Growth



16% Annualised EPS Growth



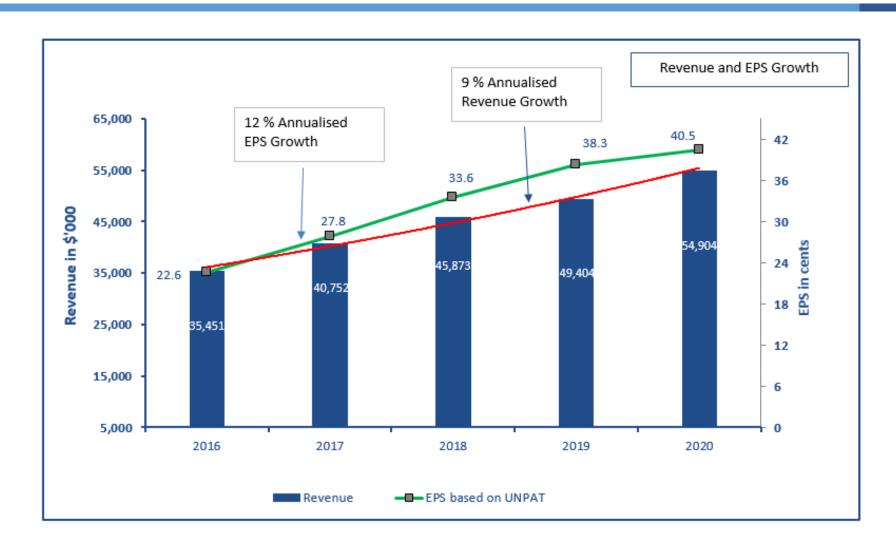
8%
Cost to Income %
Reduction

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<sup>✓</sup> Sustainable Growth history consistently over the long term

## Five Year Summary: Revenue and EPS Growth



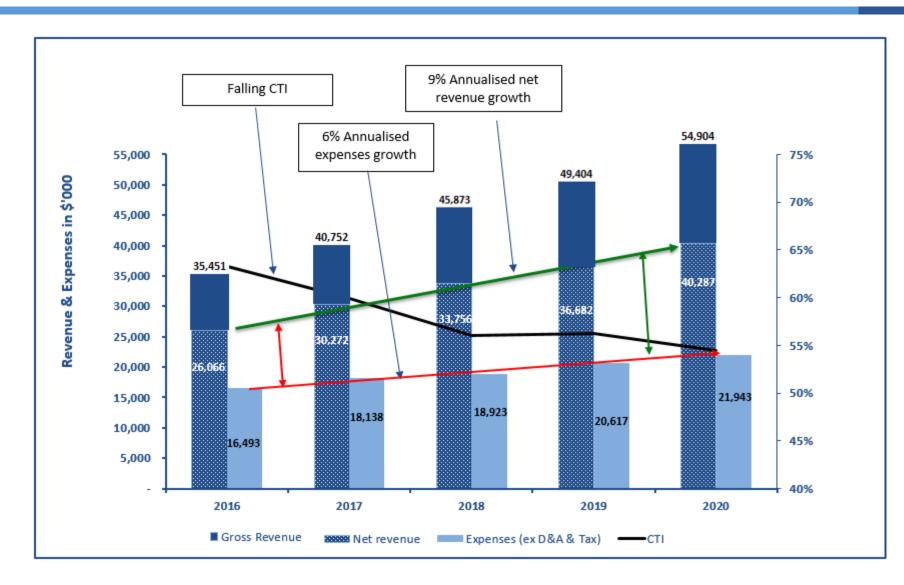


- ✓ Top-line Revenue Growth: 9% annualised
- ✓ EPS Growth: 12% annualised
- ✓ Sustainability:

   Double-digit
   Growth in 15 out of
   years since
   listing

## **Five Year Summary: Expense Management**



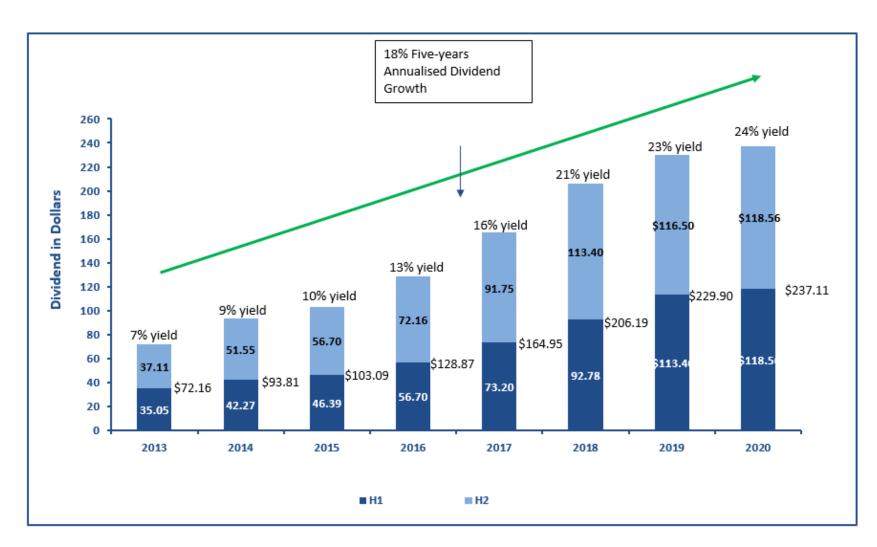


- Expanding Jaws:
   Revenue growth
   faster than
   Expense growth
- ✓ Improving Cost To Income (CTI)
  Ratio: From 63% in 2016 to 55% in 2020
- Carefully managed expenses to support growth in infrastructure and revenue generating functions

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#### **Dividends Growth**





- \$1,000 invested in July 2012:
- ✓ 24% current year yield
- √ 18% Annualised Dividend growth

ANNEXURES 23

## **Five Year Summary – Balance Sheet**



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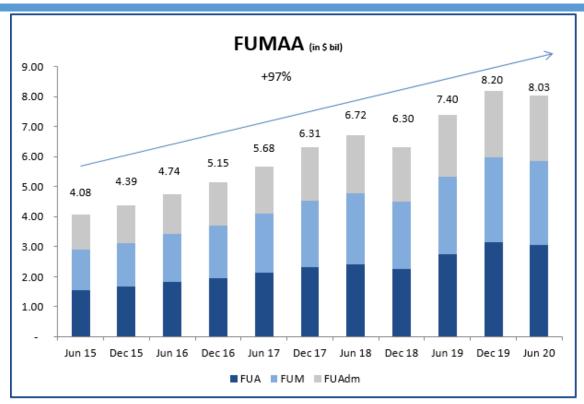
Description	2016	2017	2018	2019	2020
Cash	9,691	9,548	13,885	11,792	13,961
Client Acquisition	16,271	15,814	15,776	20,081	20,987
(including Goodwill) Other assets	- 1,835	2,258	1,470	2,953	3,175
(Net of Liabilities)					
Net Assets	24,127	27,620	31,131	34,826	38,123

- Stable Cash
   position in excess of
   regulatory
   requirement of \$8.5
   mil to support
   growth initiatives
- Significant reinvestments into business: \$1 mil spent on client acquisitions in FY20
- Net Assets Growth 9.6% annualised

ANNEXURES 24

# Funds Under Management, Administration and Advice (FUMAA) Growth





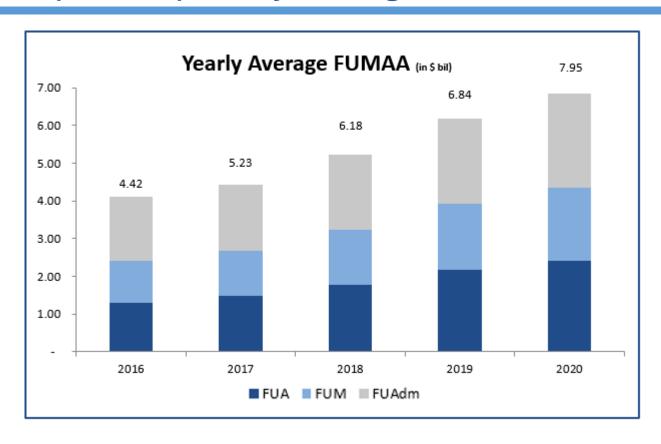
#### **FUMAA Closing Balance (in \$ bil)**

Years	FUA	FUM	FUAdm	Total
Jun 15	1.54	1.37	1.17	4.08
Dec 15	1.66	1.47	1.25	4.39
Jun 16	1.82	1.59	1.32	4.74
Dec 16	1.94	1.76	1.45	5.15
Jun 17	2.14	1.96	1.58	5.68
Dec 17	2.31	2.21	1.79	6.31
Jun 18	2.41	2.37	1.94	6.72
Dec 18	2.27	2.22	1.82	6.30
Jun 19	2.74	2.60	2.06	7.40
Dec 19	3.14	2.83	2.23	8.20
Jun 20	3.05	2.79	2.19	8.03

- ✓ Consistent FUMAA growth from strong organic and inorganic inflows and market improvements.
- √ \$412 mil acquisition announced by Fiducian for Franchisees and Salaried offices in FY20
- ✓ Increase in FUA as proportion of FUMAA reflects recent acquisition Explanatory Notes:
- FUM includes cross holdings from diversified funds into sector/specialised funds. Excluding cross holdings, FUM is \$1.88 billion
- FUA includes assets held in Fiducian and External platforms
- FUAdm includes Aligned Advisers and IFAs

# Funds Under Management, Admin and Advice (FUMAA) Yearly average Growth





#### **FUMAA Average Balance (in \$ bil)**

Years	FUM	FUAdm	FUA	Total
2016	1.47	1.22	1.73	4.42
2017	1.79	1.46	1.99	5.23
2018	2.17	1.75	2.26	6.18
2019	2.42	1.93	2.49	6.84
2020	2.73	2.24	2.98	7.95

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### **Fiducian Offices**



Albury	Gosford	Nowra	Tuggerah
Bathurst	Hunter	Orange	Windsor
Bondi Junction	Macarthur	Randwick	Wynyard
Caves Beach	Maitland	Southern Highlands	
Coffs Coast	Newcastle	Sydney CBD	
Eastgardens	Neutral Bay	Tamworth	
Queensland		Tasmania	ACT
Bayside	Sunshine Coast	Devonport	Canberra
Caboolture	Toowoomba	Hobart	
		Launceston	
Victoria			Western Australia
Colac	Mt Waverley	Sunbury	Osborne Park
Geelong	Ringwood	Surrey Hills	South Perth
Ivanhoe	Sale		
Mentone	St Kilda		

## Disclaimer



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Information provided are as at 30 June 2020 unless otherwise mentioned. Figures presented are subject to rounding. Prior period figures may have been restated where applicable to be on comparable basis with the current period.

The information was prepared on 17 August 2020.