# JUMBO INTERACTIVE LIMITED RESULTS PRESENTATION

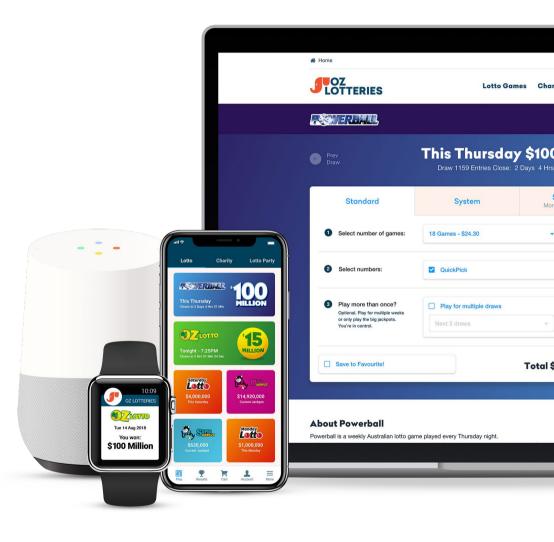
For the financial year ended 30 June 2020



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#### **PLAYERS SHIFTING ONLINE**

#### Pure digital business model

- No supply chain issues
- No importation, warehouses, deliveries.
- Contactless payments
- Like for like sales have increased as seen in July 2020 with the \$80m
   Powerball

#### Greater portion of older demographics

- 24% spike in the 65+ demographic in April 2020.
- Older demographics spend more

# Age 24% Age

#### **OFFLINE LOTTERIES SHIFTING ONLINE**

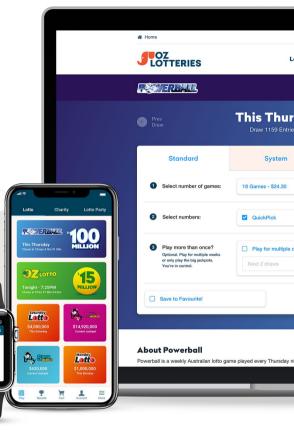
 Many lotteries worldwide have suffered during Covid-19

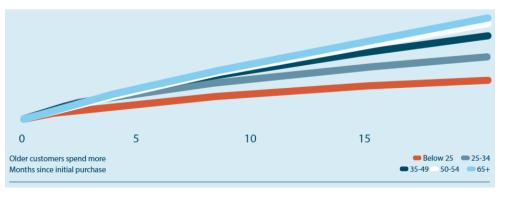
 Lotteries without an online sales channel have seen declines in sales

Australia has performed well

 Charity lotteries have been impacted with restrictions on fun runs, dinners and other

fund raising events





## **RESULTS HIGHLIGHTS**



#### **GROWTH DURING COVID AND LOW JACKPOTS**

- Pure digital and online business with no supply chain issues
   (no importation, warehouses or physical deliveries)
- Like for like sales demonstrate consistent growth during
   Covid-19 months
- Sales in July 2020 with \$80 mil Powerball similar to Sep 2019
   with \$150 mil Powerball
- 39 major Jackpots (FY19: 49)
- Number of Active Customers up 9% to 827,411



Monthly Sales OzLotteries.com to July 2020

- TTV up 8.7% pcp to \$348.6 million
  - 28% (23.5% pcp) of all lottery sales in Australia are sold online.
- REVENUE up 9.1% pcp to \$71.1 million
- NPAT Underlying steady at \$26.5 million
- EBITDA Underlying up 7.6% pcp to \$43.2 million

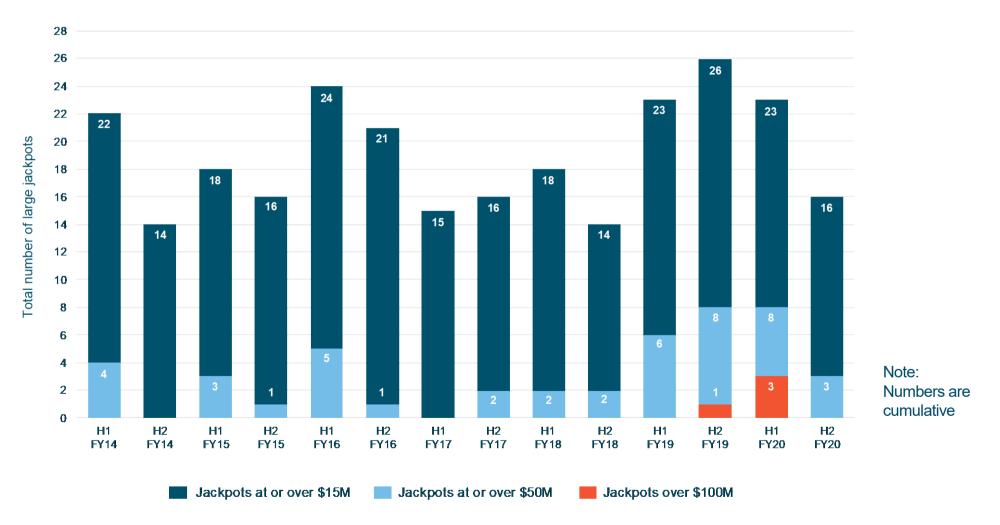
Continuing Operations	FY20 Actual	FY19 Actual	<b>Change</b> Actual
TTV	\$384.6 mil	\$320.7 mil	up 8.7%
Revenue	\$71.1 mil	\$65.2 mil	up 9.1%
EBITDA Underlying	\$43.2 mil	\$40.2 mil	up 7.6%

# RESULTS HIGHLIGHTS (CONTINUED)



#### LOWER RUN OF LARGE JACKPOTS

- 39 large jackpots (Oz Lotto/Powerball at or above \$15 million) vs. 49 in pcp:
  - Average value per large jackpot \$40.1 million vs. \$38.4 million
- 11 Jackpots at or above \$50 million vs 14 in pcp:



# RESULTS HIGHLIGHTS (CONTINUED)



#### LIKE FOR LIKE GROWTH

- CONSISTENT GROWTH AT ALL LEVELS
  - High Jackpots \$80m Powerball
  - Low Jackpots <\$15m</p>
  - OzLotto \$15m
- Powerball \$20m

# 2019 2019 2018 2017

#### SALES FROM POWERBALL \$80 MILLION JACKPOTS

# Sales growth is strong even in smaller Jackpots" 2019 2019

#### SALES FROM OZLOTTO \$15 MIL JACKPOTS



SALES FROM ALL JACKPOTS UNDER \$15 MILLION

# **CERTAINTY TO 2030**

#### 10 YEAR AGREEMENTS WITH TABCORP

#### Extending 15 year relationship

- Binding Term Sheet signed 28 June 2020.
- Long Term Reseller Agreements signed 25 Aug 2020.
- Certainty provides ability to continue growing sales in Australia over the long term.
- 28% of tickets sold online in Australia (FY19 23.5%)
- Long term focus necessary to grow the SaaS business

#### Service Fees

- Upfront extension fee \$15m
- Service Fee 1.5% of subscription price in FY21
- Service Fee 2.5% of subscription price in FY22
- Service Fee 3.5% of subscription price in FY23
- Service Fee 4.5% of subscription price in FY24 onward
- If value of subscriptions is in excess of \$400m in any year, 4.65% fee on value in excess of \$400m
- Subscription price is approx. 20% below Jumbo ticket price (TTV).







<sup>&</sup>lt;sup>1</sup>Source: Tabcorp Holdings Limited public filings

# SOFTWARE AS A SERVICE (SaaS)

## "POWERED BY JUMBO"

- Mater Lotteries
  - Agreement signed November 2018.
- Endeavour Foundation
  - Agreement signed August 2019 (5+5 year SaaS agreement)
- Deaf Lottery
  - Signed 5 December 2019 (5+5 year SaaS agreement)
- Multiple Sclerosis Queensland
  - Signed 25 February 2020 (5+5 year SaaS agreement)
- Classics For A Cause
  - Signed 8 April 2020





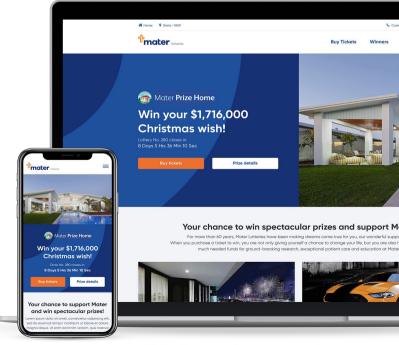






50%

- 50% of TTV from current contracts operationalised
  - Mater Lotteries 100% operational in July 2020
  - Endeavour partially complete. Target Dec 2020
  - Deaf Lottery partially complete. Target Sep 2020
  - Multiple Sclerosis QLD partially complete. Target Dec 2020
  - Classics for a Cause partially complete. Target Sep 2020



# SOFTWARE AS A SERVICE (SaaS)



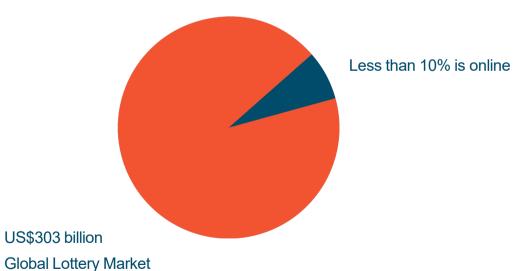
# "POWERED BY JUMBO"

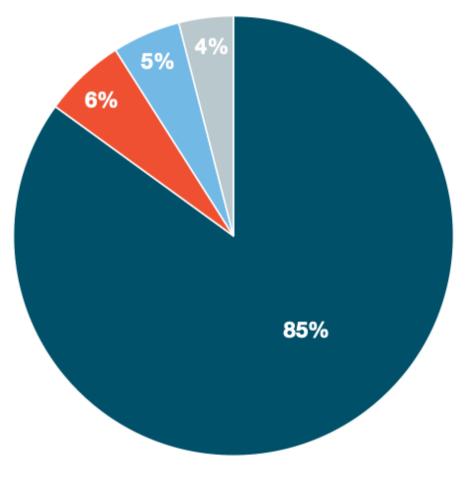
#### Large Global Lottery Market

- US\$303 billion Global Lottery Market¹
- Less than 10% is online
- "Powered by Jumbo" is a complete solution for lotteries seeking to move online

#### A\$26 billion TAM – Total Addressable Market

<ul> <li>Australia Charity Lotteries</li> </ul>	A\$1.0 billion TAM	4%
<ul> <li>Canada Charity Lotteries</li> </ul>	A\$1.3 billion TAM	5%
<ul> <li>UK Charity Lotteries</li> </ul>	A\$1.6 billion TAM	6%
<ul> <li>USA Government Lotteries</li> </ul>	A\$22 billion TAM	85%





**A\$26** billion TAM

# **SOFTWARE AS A SERVICE (SaaS)**

# JUMBO

## **GATHERWELL UK**

# LARGEST EXTERNAL LOTTERY MANAGER TO LOCAL AUTHORITIES AND SCHOOLS IN THE UK

- Acquired 29 Nov 2019
  - 1,300 of 32,770 Schools (4%)
  - 67 of 408 Principal Councils (16%)
  - New Onelottery.co.uk opening up new markets.
  - \$1.6bil TAM
  - TTV up 32% to \$12.6m on a 12-month basis
- Remote First model navigates Covid-19 well
  - Resilient and highly scalable business model
  - 95% ticket sales are recurring
  - Technology developed inhouse
- Applications for the Australian market and beyond
  - "Powered by Jumbo" SaaS suited to large lotteries
  - Gatherwell model suited to small lotteries
  - Potential to introduce the Gatherwell SaaS into other markets





Yourschoollottery.co.uk



Onelottery.co.uk

# INNOVATION AND ADVANCED DATA ANALYTICS



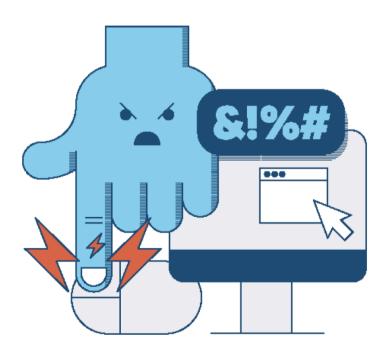
#### **CUSTOMER ENGAGEMENT AND LOYALTY**

#### Further innovations to enhance engagement and loyalty

 Improved data analytics leading to improvements in cohort analysis and customer understanding.

#### Removing Pain Points

- Rage Click Detection
- Revealed up to \$500,000 lost sales over 6 month period due to confusion around button placement.



#### **DRIVEN BY INNOVATION**

#### Lotto Party

- Friends play socially as a group
- Collects funds and lodges tickets without leaving the app

#### Super Combos and Public Syndicates (Group Play)

Advanced game types proving to be popular

Advanced number pickers

#### Charity Games

Popular when Jackpots low



# **VISION & STRATEGY**

## **THE \$1 BILLION VISION**

'\$1 Billion in ticket sales on the Jumbo platform by FY22'

- Half way there
- \$340 million ticket sales on OzLotteries.com FY20
- \$140 million total value for 5 SaaS contracts

#### **CAN WE GET TO \$1 BILLION IN TICKET SALES?**

- Aiming to grow OzLotteries.com ticket sales at historical 5 year CAGR 21.0%
- Aiming to sign up additional SaaS contracts by end of **FY22**
- AU TAM \$1.0 billion
- UK TAM \$1.6 billion
- CA TAM \$1.3 billion
- US TAM \$22 billion
- The \$1 billion vision is not a forecast or target. The vision is a guiding light and aspirational vision for management and staff to aim for.





# **VISION & STRATEGY (CONTINUED)**



#### **NUTS AND BOLTS**

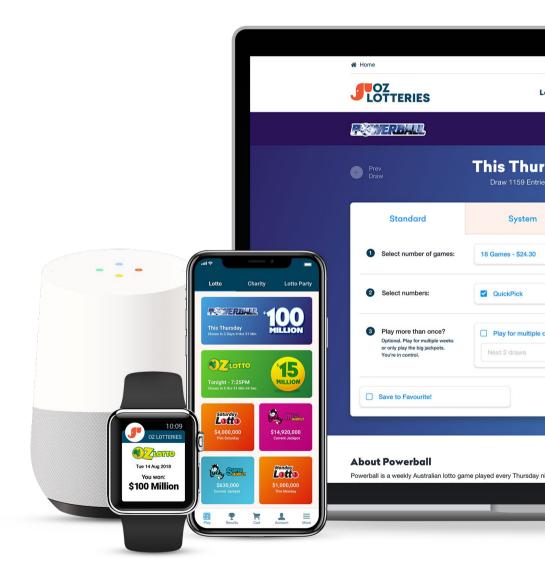
#### **HOW WILL WE GET TO \$1 BILLION IN TICKET SALES?**

#### Best of breed Software Platform

- Jumbo's own metrics prove the platform's effectiveness
- Ongoing software development
- Continue to improve customer engagement KPI's
- Continue to maintain 'Powered by Jumbo' SaaS competitiveness

#### OzLotteries.com

- Continue building success
- Room for growth 28% of lottery tickets in Australia sold online 1
- Growing customer database underpinning future growth
- Strong relationships continue to build a strong relationship with Tabcorp and with the major charitable lottery operators in Australia.



# **VISION & STRATEGY (CONTINUED)**



#### STRATEGY - FIRST TO MARKET WITH ONLINE INNOVATIONS

#### Lotto Party - Online lottery syndication:

- First online lottery operator to offer syndication in Australia
- Group play as a percentage of total TTV has increased to 10%
- Combats jackpot fatigue
- Drives growth through "Refer a friend"
- Attracts a younger demographic

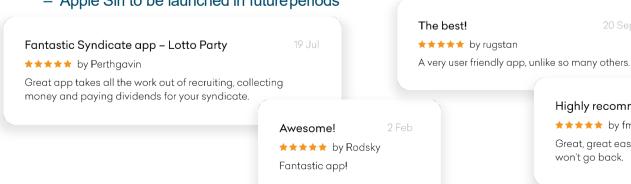
#### Class leading mobile App:

- Trend to mobile continues
- Mobile accounts for about 75% of all customer interactions
- Jumbo offers a 5-star App to the Australian market
- Provides automatic results notification ensuring continued customer interaction after a draw

#### Voice interaction:

- Oz Lotteries voice app launched on Google Assistant
- Product is still new in the market but early indications are good







Highly recommend **★★★★★** by fmmac1999

won't go back.

Great, great easy to use app,

**Faultless ★★★★** by Bibby N The first app that actually works!

# FINANCIAL PERFORMANCE



	FY20	FY19	Change
	\$'000	\$'000	%
Total Transaction Value	348,601	320,659	8.7%
Revenue from continuing operations	71,168	65,212	9.1%
Cost of sales	(5,326)	(5,068)	5.1%
Gross Profit	65,842	60,144	9.5%
Other income	342	472	(27.5%)
Distribution expenses	(31)	(28)	10.7%
Marketing expenses	(5,578)	(6,956)	(19.8%)
Occupancy expenses	(104)	(742)	(86%)
Administrative expenses	(17,637)	(12,695)	38.9%
Fair value movement on financial liabilities	(176)	-	(>100.0%)
Finance costs	(17)	(7)	>100%
EBITDA	42,641	40,188	6.1%
Depreciation and amortisation	(5,987)	(3,433)	74.4%
EBIT	36,654	36,755	(0.3%)
Net interest received/(paid)	771	1,464	(47.3%)
Net Profit before Tax	37,425	38,219	(2.1%)
Income tax expense	(11,542)	(11,799)	(2.2%)
Net Profit after Tax	25,883	26,420	(2.0%)
Basic earnings per share (cents)	41.5	43.9	(5.5%)
Diluted earnings per share (cents)	41.1	42.5	(3.3%)

#### **KEY ITEMS:**

- TTV up 8.7% and Revenue up 9.1% on increased customer activity and Gatherwell acquisition
- COSs margin to TTV 1.4% vs 1.6% pcp
- Marketing expenses down 19.8% with reduced large jackpot activity
- Administrative expenses up by 38.9% mainly due to Gatherwell acquisition and positioning the business to underpin planned future growth
- EBITDA up 6.1%

#### FINANCIAL POSITION



	at 30 Jun	at 30 Jun	Change
	2020	2019	
	\$'000	\$'000	%
	·	·	
ASSETS	109,528	101,662	7.7%
Current Assets	76,008	85,536	(11.1%)
	0.1.00.1	44.000	
Intangible Assets	24,824	14,683	69.1%
Property, Plant & Equipment	485	451	7.5%
1 1		_	
Other Non-Current Assets	8,211	992	>100.0%
LIABILITIES	20 600	24 204	26.09/
	30,609	24,284	26.0%
Current Liabilities	23,574	23,666	(0.4%)
Non-Current Liabilities	7,035	618	>100.0%
	2,000		
TOTAL EQUITY	78,919	77,378	2.0%

#### **KEY ITEMS:**

#### **CASH**

- Strong cash position of \$72.3 million
  - General funds down 17.0% from \$73.8 million to \$61.3 million with funding of \$8.8 million Gatherwell acquisition from cash reserves
  - Customer funds up 12.5% to \$11.0 million
- Growth delivered without the requirement for debt in the business

#### **INTANGIBLE ASSETS**

 Increase from Gatherwell acquisition \$9.0 million and website development costs \$6.5 million

#### **CAPITAL**

- Capex of \$6.7 million (\$5.2 million pcp)
  - FY21 capex estimated at \$6.5 million to\$7.0 million due to expanding SaaS business

#### **EQUITY**

- Contributed equity up 2.0%
  - Exercise of 300,000 options by KMP/staff (\$0.8 million)



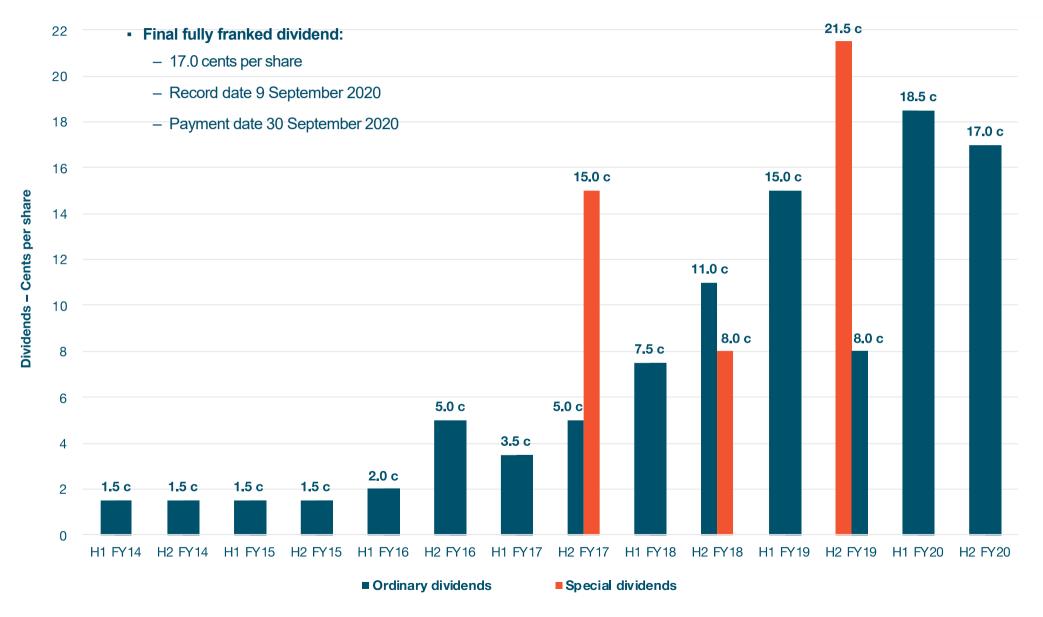
	at 30 Jun	at 30 Jun	Change
	2020	2019	
	\$'000	\$'000	%
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers	76,690	71,556	7.2%
Payments to suppliers & employees	(37,632)	(22,800)	(65.1%)
Net income tax paid	(11,569)	(11,076)	4.5%
Net interest received	754	1,456	(48.2%)
Net cash provided by operating activities	28,242	39,136	(27.8%)
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for Property, Plant & Equipment	(243)	(350)	(30.6%)
Payments for intangible assets	(6,454)	(4,824)	33.8%
Payments for investments, net of cash acquired	(4,996)	-	>100.0%
Payment for deposit for contingent consideration	(3,792)	-	>100.0%
Net cash used in investing activities	(15,485)	(5,174)	(>100.0%)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payment for lease liabilities	(903)	-	>100.0%
Proceeds from issue of shares	787	23,385	(96.6%)
Dividends paid	(24,959)	(20,681)	20.7%
Net cash provided by/(used in) financing activities	(25,075)	2,704	(>100.0%)
Net increase/(decrease) in cash & cash equivalents	(12,318)	36,666	(>100.0%)
Net foreign exchange differences	(6)	(2)	(>100.0%)
Cash at beginning of period	84,583	47,919	76.5%
Cash and cash equivalents at end of period	72,259	84,583	(14.6%)

#### **KEY ITEMS:**

- Strong cash position of \$72.3 million (\$61.3 million general funds)
- Payments for intangibles relate to website development costs (generated internally)
- Acquisition of Gatherwell \$8.8 million funded from cash reserves
- Payment of \$25.0 million in dividends (+21% on pcp)



#### **EXCEPTIONAL SHAREHOLDER RETURN FROM A GROWTH COMPANY**



OUTLOOK



#### The business is well placed for the future:

- Certainty to 2030:
  - Extended Reseller Agreements with Tabcorp to 2030
  - Increasing digital penetration 28% FY2020
  - Continuing marketing strategy to attract new customers and improve customer engagement through improved **Data Analytics**
  - Continue improvements on the software platform to be in the best possible position to take full advantage of any future game changes and/or higher levels of jackpot activity and if and when these occur
- Large Global Total Addressable Market (TAM) for SaaS business:
  - \$26 billion TAM in Australia, UK, Canada and USA.



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