

# WILSONS VIRTUAL RAPID INSIGHTS CONFERENCE

**12 November 2020** 





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# MITCHELL SERVICES MARKET PROFILE

ASX Information		Major Shareholders		
ASX Stock Symbol	MSV	Mitchell Group	17.9%	
Shares Issued	199,238,740	Scott Tumbridge	7.2%	
		Other Directors & Management	3.4%	
Share Price (at 09/11/2020)	A\$0.52	Institutions	21.0%	
Market Capitalisation A\$103.6m		Other Shareholders	50.5%	

#### **Board of Directors**



Nathan Mitchell Executive Chairman

Peter Miller Non-Executive Director

Neal O'Connor Non-Executive Director Scott Tumbridge Executive Director

Robert Douglas Non-Executive Director

Peter Hudson Non-Executive Director

# **Executive Management Team**



Andrew Elf
Chief Executive Officer

Greg Switala CFO & Company Secretary



# **COVID 19 RESPONSE**

- Detailed response and contingency plans
- 10% of our workforce relocated temporarily to keep rigs operational
- 20% of our workforce changed rosters on a temporary basis to keep rigs operational
- Credit to our entire team who have continued to deliver safe and efficient services to our clients
- Our rapid response and previous operational performance saw
   Mitchell Services as the driller of choice when restrictions began





### PEOPLE AND COMMUNITY





- The health and safety of our people and the well being of our communities are essential
- We are focused on creating sound value to grow shareholder value and returns
- Social value protects our business today and positions us to take advantage of future opportunities
- The Mitchell Services Foundation was incorporated in June 2020 and will be the philanthropic arm of the Mitchell Services business

# **FY20 BUSINESS OVERVIEW**

Revenue of \$175.5m

↑46%

from FY19

EBITDA of \$35m

45%

from FY19

Net Debt of \$27.6m

↓ 28%

reduction from Dec 19

Quality of business model proven during global pandemic

Fully franked special dividend

paid July 2020

Strong balance sheet provides flexibility

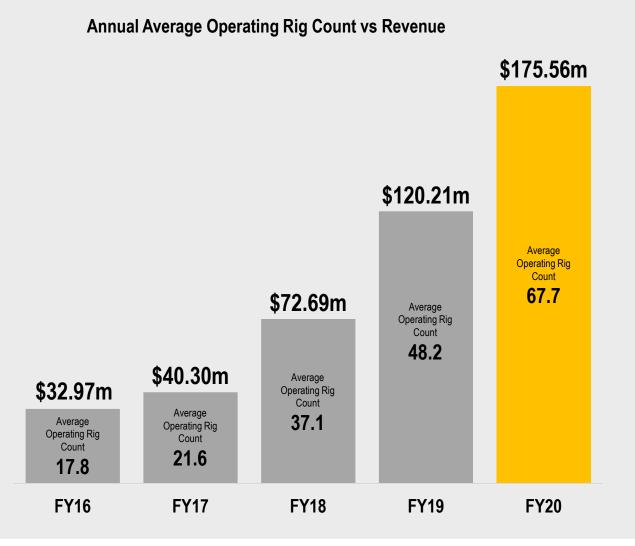


### **OPERATIONAL HIGHLIGHTS**

- Achieved revenue and EBITDA guidance during a global pandemic proving the quality of the business model
- Rig utilisation has been marginally impacted by Covid-19 but utilisation is now increasing again
- Revenue diversity continues to improve by commodity, geography and drilling type
- Approximately 90% of revenue is derived from
   Tier 1 clients at the mine site resource definition, development and production stage which is a critical service in the mining lifecycle



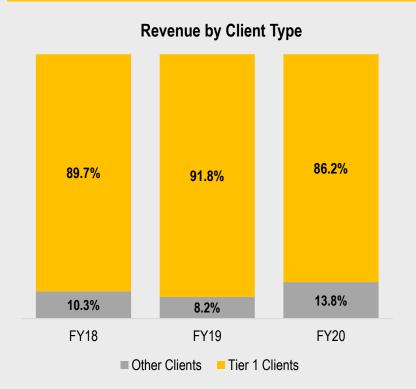
# IMPACT OF INCREASED UTILISATION ON REVENUE



- Average operating revenue per rig continued to increase due to improved productivity, pricing and drilling mix
- Mitchell Services

   anticipates further
   increases in operating
   rig count in FY21
- Operating rig count subject to change due to seasonality or other factors
  - 101 rigs in fleet

# **HIGH QUALITY REVENUE STREAMS**



- Tier 1 Clients are large / multinational mining & energy companies
- A significant majority of Mitchell Services revenue comes from Tier 1 Clients operating on long life, low cost mine sites
- Approximately 90% of revenue is at the mine site resource definition, development and production stage which is a critical service in the mining lifecycle
- Focus on production related services was further enhanced by the recent announcement of entry into the drill and blast market through a material contract award

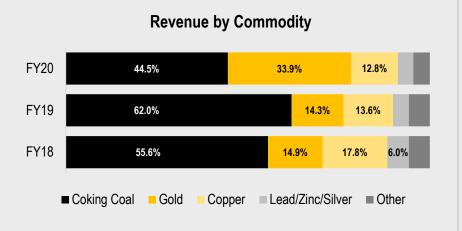
#### Revenue by Stage in the Mine Lifecycle

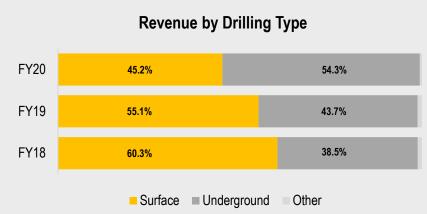


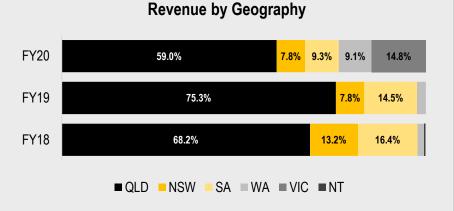


# **REVENUE DIVERSITY**

#### Diversity in revenue streams sets Mitchell Services apart from competitors







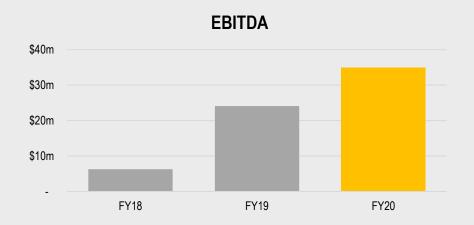
- Zero exposure to thermal coal
- Management remain mindful of diversity in revenue streams
- Gold as a percentage of revenue will increase in FY21





# **FY20 PROFIT AND LOSS**

#### Expect FY21 EBITDA to continue to grow



#### **Profit & Loss**

	FY20	FY19	Change
	\$000's	\$000's	%
Revenue	175,555	120,205	46%
EBITDA	34,951	24,112	45%
EBIT	12,606	13,894	(9%)
NPBT	10,463	12,829	(18%)
NPAT	7,203	17,368	(59%)

- Significant revenue and EBITDA growth driven by increased utilisation, increased production and seven months Deepcore contribution
- Strong EBITDA margin of 20% maintained in FY20
- Lower EBIT a function of increased PPE depreciation and amortisation of customer contracts (Deepcore Acquisition accounting)
- FY20 income tax charge of \$3.3m vs an FY19 income tax credit of \$4.5m (relating to the recognition of a deferred tax asset) driving the decrease in NPAT.



#### **FY20 BALANCE SHEET**

#### Strong balance sheet provides flexibility

	30 Jun 20	30 Jun 19	Change
	\$000's	\$000's	%
Balance Sheet Summary			
Current assets	58,553	29,717	97%
Non-current assets	83,491	40,480	106%
Total assets	142,044	70,197	102%
Current liabilities	49,459	26,469	87%
Non-current liabilities	35,124	6,134	473%
Total liabilities	84,583	32,604	159%
Net assets	57,461	37,593	53%
Working Capital Summary			
Receivables	33,076	22,776	45%
Prepayments & other assets	1,811	2,239	(19%)
Inventories	4,094	2,995	37%
Trade & other payables	(21,699)	(15,930)	36%
Premium funding	(1,214)	(816)	49%
Working Capital Investment	16,068	11,264	43%

- MSV's strong balance sheet allowed the entire cash component of the Deepcore Acquisition to be funded using debt whilst maintaining appropriate surplus capital to pay a 1.1c fully franked special dividend in July 2020.
- Cash component of Deepcore Acquisition funded through a \$16m facility provided by NAB on following key terms
  - Interest rate BBSY plus 2.7%
  - Annual principle repayments \$3.2m
  - 3 year term expires Nov 2022
- FY20 saw an overall improvement in the Company's current ratio from 1.1 in FY19 to 1.2 in FY20

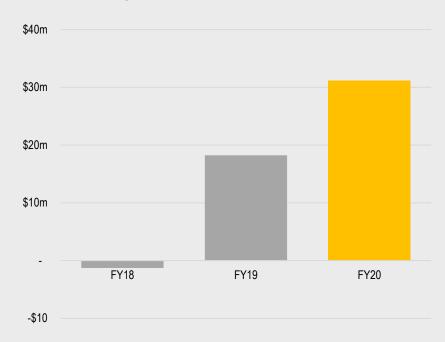


#### **FY20 CASH FLOW**

#### Strong operating cash flow will provide capital management opportunities

#### **Operating Cash Flow Summary**

	FY20	FY19	Change
	\$000's	\$000's	%
Receipts from customers	173,205	111,535	55%
Payments to suppliers / employees	(140,136)	(90,729)	54%
Cash generated from operations	33,069	20,806	59%
Interest & other financing costs	(1,919)	(1,271)	51%
Income tax paid	0	(1,309)	(100%)
Cash flow from operating activities	31,150	18,226	71%
EBITDA	34,951	24,112	45%
Cash Conversion Ratio	89%	76%	18%



MSV has continued to deliver genuine operating cash flow growth driven by the growth in EBITDA and the improvement in the underlying Cash Conversion Ratio



### **FY20 NET DEBT**

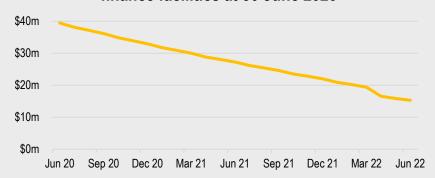
#### Well positioned to capitalise on growth opportunities

#### **Net Debt Summary**

	30 Jun 20	31 Dec 19	30 Jun 19
	\$000's	\$000's	\$000's
Equipment finance	25,323	29,750	9,792
Acquisition loan	14,169	15,781	-
Gross debt	39,492	45,531	9,792
Cash on hand	11,906	7,082	1,597
Net debt	27,586	38,449	8,195

- 28% reduction in net debt since 31 Dec 19
- Net Debt to EBITDA well under one times
- Based on the principle and interest amortisation profiles of existing facilities, gross debt would reduce to \$15m (a 63% reduction) by November 2022
- Mitchell Services is well funded to take advantage of potential growth opportunities and has access to these key debt facilities
  - \$10m working capital facility with NAB (undrawn at 30 June 2020)
  - \$15m equipment finance facility with NAB
     (\$9.9m drawn at 30 June 2020)

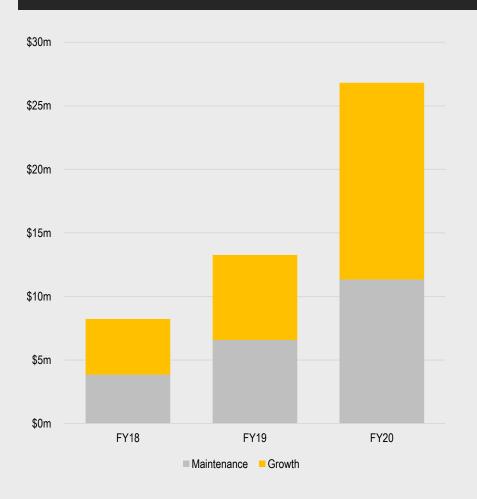
# Amortisation Profile of drawn equipment finance facilities at 30 June 2020





### **FY20 CAPITAL EXPENDITURE**

#### Disciplined capital management framework



- Maintenance capex continues to trend in line with P&L depreciation multiplied by utilisation rates
- Maintenance capex in FY20 (\$11.1m) represented 66% of FY20 P&L depreciation (\$16.9m) vs 80% in FY19
- Increased growth capex in FY20 was driven by:
  - Entry into the Drill and Blast market sector
  - Further organic growth in underground drilling
  - Delivery of business innovation and improvement pipeline
- Organic growth capex targeted pay back typically two to three years



# **FY21 Q1 OVERVIEW**

#### **Strong FY21 Q1 performance**

Revenue

\$53.2m

**EBITDA** 

\$10.4m

**Operating Cash Flow** 

\$9.5m

EBITDA to operating cash conversion rate

91.4%

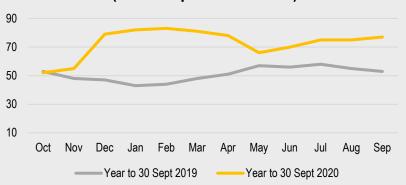
**Net Debt** 

\$25.6m

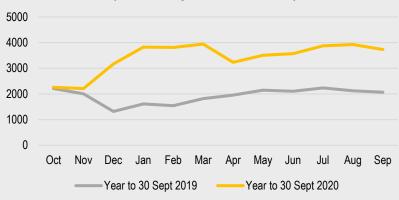
Net Debt to EBITDA

0.65

# Monthly Number of Rigs Operating (over the past 24 months)



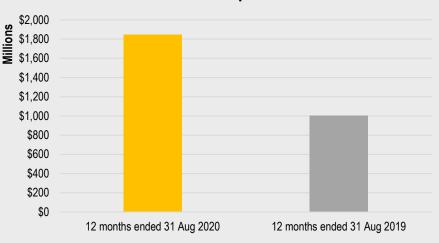
# Monthly Number of Shifts Worked (over the past 24 months)



#### **REASONS FOR OPTIMISM**

- Usually a reliable lead indicator for drilling activity levels, the value of capital raisings for gold projects completed by ASX listed junior and intermediate mining and exploration companies has nearly doubled year-on-year to 31 Aug 2020.
- The federal budget that was handed down on 6 October 2020 is expected to be materially beneficial for Mitchell Services in FY21 and FY22. The introduction of an un-capped instant asset write-off for tax purposes is likely to significantly reduce income tax liabilities in FY21 and FY22 which consequently will have a positive impact on free cash flow.

# Gold project financings for junior/intermediate miners & explorers ASX



\* Source: S&P Global Market Intelligence



#### **OUTLOOK**

- Pipeline of identified opportunities remains strong as does the demand for drilling services particularly from Tier 1 clients
- Demand for drilling services in gold is very strong and gold as a percentage of revenue will increase in FY21
- Based on current market conditions, commodity prices, current contracts, and strong opportunity pipeline, Mitchell Services expects FY21 Revenue and EBITDA to continue to grow
- Michell Services will provide more detailed FY21
  Revenue and EBITDA guidance post finalisation of the
  1H21 actual results in February 2021 pending Covid-19
  and general market conditions
- Mitchell Services is covered by Morgans



# SUMMARY

- Mitchell Services' vision is to be Australia's leading provider of drilling services to the global exploration, mining and energy industries
- Mitchell Services has a diversified revenue stream by different drilling types and commodities
- Mitchell Services has a high quality client base with a majority of work related to mine site resource definition, development and production
- Achieved EBITDA guidance in FY20 of \$35m
- Fully franked special dividend paid in July 2020
- Maintain a strong balance sheet to provide flexibility to take advantage of strategic opportunities

