



Introduction

Interim Highlights¹

- Average funds under management up 9% to \$100.9 billion
- Management and services fees revenue up 8% to \$311.4 million
- Profit before tax and performance fees of the Funds Management business up 8% to \$256.2 million
- Net profit after tax up 3% to \$202.3 million
- Adjusted net profit after tax decreased by 2% to \$213.1 million
- Interim dividend up 5% to 97.1 cents per share, 75% franked

Kirsten Morton, CFO: 1H21 Financial Results

Brett Cairns, CEO: Business Overview

Q&A: Hamish Douglass, Brett Cairns & Kirsten Morton





1H21 Financial Results

Kirsten Morton, Chief Financial Officer

Magellan Financial Group Interim Results

| \$ million | 31 Dec 2020 | 31 Dec 2019 | % change |
|---|-------------|-------------|----------|
| Management and services fees | 311.4 | 288.2 | 8% |
| Performance fees | 12.4 | 41.7 | (70%) |
| Share of after tax results of equity accounted investments | (6.1) | - | n/m |
| Other revenue and income | 9.4 | 7.1 | 31% |
| Adjusted revenue and other income | 327.1 | 337.1 | (3%) |
| Adjusted expenses | (52.6) | (56.0) | (6%) |
| Adjusted net profit before tax | 274.5 | 281.0 | (2%) |
| Adjusted net profit after tax | 213.1 | 216.8 | (2%) |
| Transaction costs related to strategic initiatives (after tax) | (2.9) | (37.7) | (82%) |
| Amortisation expense of intangible assets | (2.3) | (2.3) | (2%) |
| Net unrealised change in fair value of financial assets and liabilities (after tax) | (5.6) | 18.9 | (130%) |
| Net profit after tax | 202.3 | 195.7 | 3% |
| Key statistics | | | |
| Diluted EPS (cents per share) | 110.6 | 108.2 | 2% |
| Adjusted diluted EPS (cents per share) | 116.4 | 119.9 | (3%) |
| Interim dividend (cents per share) | 97.1 | 92.9 | 5% |
| Franking | 75% | 75% | |

Tax and Dividends

- Effective tax rate for the six months to 31 December 2020 is 22.2% (Offshore Banking Unit)
- Dividends:
 - Interim dividend of 97.1 cents per share (75% franked)
 - Pay dividends promptly 25 February 2021
 - Dividend policy¹:
 - Interim and Final dividends based on 90%-95% of profit of Funds Management business excluding crystallised performance fees
 - Annual Performance Fee Dividend of 90%-95% of net crystallised performance fees after tax

Subject to corporate, legal and regulatory consideration

Expenses

- Costs associated with strategic initiatives considered as outside day-to-day operating expenses
 - Excluded from Funds Management business
 - Excluded from dividend payout
- Cost to income ratio (excluding performance fees) of 16.8% during the period
 - Key driver of profit is not expense movements, but FUM movements
- Expect Funds Management business expenses in 2021 financial year to be at the lower end of the \$110-\$115 million range





Business Overview

- 1. Funds Management Business
- 2. Business Resilience and Diversification Update

Brett Cairns, Chief Executive Officer

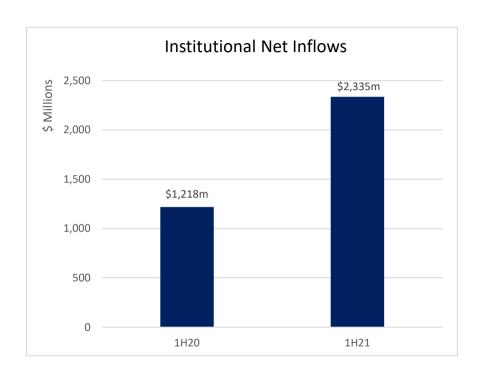
Funds Management Business

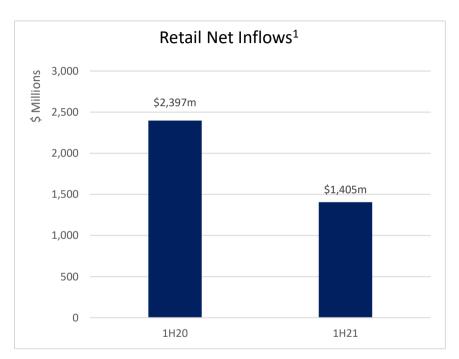
| \$ million | 31 Dec 2020 | 31 Dec 2019 | % change |
|--|-------------|-------------|----------|
| Revenue | | | |
| Management fees | 309.4 | 285.9 | 8% |
| Performance fees | 12.4 | 41.7 | (70%) |
| Services fees | 2.0 | 2.4 | (15%) |
| Interest and other revenue | (3.6) | 4.0 | (190%) |
| | 320.2 | 333.9 | (4%) |
| Expenses | | | |
| Employee expense | 34.2 | 36.2 | (5%) |
| Other expense | 17.4 | 18.7 | (7%) |
| | 51.6 | 54.9 | (6%) |
| Profit before tax | 268.6 | 279.0 | (4%) |
| Profit before tax and before performance fees ¹ | 256.2 | 237.3 | 8% |

Key Statistics

| | 31 Dec 2020 | 31 Dec 2019 | % change |
|--|-------------|-------------|----------|
| Average Funds Under Management (\$ billion) | 100.9 | 92.8 | 9% |
| Average AUD/USD exchange rate | 0.7234 | 0.6848 | 6% |
| Avg. number of employees | 132 | 128 | 3% |
| Employee expense/total expense | 66.4% | 65.9% | |
| Cost/Income | 16.1% | 16.4% | |
| Cost/Income (excl performance fees) ¹ | 16.8% | 18.8% | |

1H21 Net Flows





Total net inflows for the 6 months ended 31 December 2020: \$3.7 billion

Funds Under Management

As at 31 December 2020 (\$ billion)

| Strategy | 30 June 2020 | Net Inflows | Investment Performance | 31 December 2020 ¹ |
|------------------------------|--------------|-------------|------------------------|-------------------------------|
| Global Equities | \$74.3 | \$1.7 | \$0.0 | \$75.1 |
| Global Listed Infrastructure | \$15.9 | \$2.1 | \$0.3 | \$18.2 |
| Australian Equities | \$7.0 | -\$0.1 | \$1.1 | \$8.0 |
| | \$97.2 | \$3.7 | \$1.3 | \$101.3 |





Business Overview

- 1. Funds Management Business
- 2. Business Resilience and Diversification Update

Brett Cairns, Chief Executive Officer

Restructure of Global Equities Retail Funds

- Restructure of three Global Equities retail funds into a single trust (Magellan Global Fund) completed in December 2020
- Magellan Global Fund now has two unit classes:
 - Closed Class Units quoted on ASX under the ASX Listing Rules
 - Open Class Units quoted on ASX under the AQUA Rules and off market access
- Simplifies investment proposition whilst allowing investors greater flexibility in accessing Magellan's flagship investment strategy
- Potential for more efficient secondary trading in Closed Class Units
- Extension of progress Magellan has made to provide retail investors greater access and choice in how to invest with reduced friction

Restructure Partnership Benefits

- Following the successful restructure Magellan has now launched both the Partnership Offer and separate Bonus MGF Option Issue:
 - Partnership Offer: \$1-for-\$4 offer to all Magellan Global Fund unitholders to subscribe for Closed Class Units and receive additional Closed Class Units worth 7.5% of subscription value in partnership with Magellan. Closed Class Units issued under the capital raising will also have an attached option; and
 - Bonus MGF Option Issue: Separate bonus option issue to all Closed Class unitholders on 1-for-2 pro rata basis allowing option holders to subscribe for Closed Class Units at a 7.5% discount to NAV
- All partnership benefits and restructure costs funded by Magellan, not Magellan Global Fund or its unitholders
- Magellan to fund via existing financial resources and a corporate debt facility
- Partnership Offer closes on 23 February 2021

Recent Fund Initiatives

MFG Core Series

 MFG Core International Fund (CXA: MCSG / APIR: MGE3851AU), MFG Core ESG Fund (CXA: MCSE / APIR: MGE8722AU) and MFG Core Infrastructure Fund (CXA: MCSI / APIR: MGE9182AU) now available to retail investors through the Chi-X securities exchange or direct application

Magellan Sustainable Fund Magellan Sustainable Fund (CXA: MSUF / APIR: MGE4669AU) now available to retail investors through the Chi-X securities exchange or direct application

Retirement income

- Continuing discussions with regulators
- Seeking to launch once necessary approvals have been obtained

Principal Investments

- We view investments in our Principal Investments portfolio as either:
 - Internal investments: investments in our funds that provide alignment with our clients and allow for seeding of new strategies
 - External investments: investments outside Magellan's funds management business that meet certain criteria
- The Board has set a pre-tax hurdle of 10% p.a. (over business cycle) for the Principal Investments portfolio

Principal Investments (cont.)

External Investments Criteria

High quality management teams • No operational involvement by Magellan, oversight via non-executive director representation No distraction from our Funds Management business 2 High quality companies with meaningful scale in their sector 3 Contributes to the intellectual capital of the business and provides meaningful optionality 4 Attractive financial returns

Barrenjoey°

Partnering with **BARCLAYS**

Magellan investment

• \$156 million investment for 40% non-dilutive economic stake (5% voting)

Business update

- Welcomed David Gonski as Independent Chairman
- Established many of the key foundations and on track to complete those that remain
- Employs ~150, assembled from ~30 different institutions
- Advisory business operating since late 2020
- Markets businesses due to go live progressively from 2Q21
- Client onboarding process has commenced
- Integration with Barclays is well progressed



Magellan investment

- \$20 million investment for ~16% (fully diluted) shareholding
- Relationship to explore initiatives to improve access and reduce friction from the investment process for investors

Business update

- Established in 2015 and now employs over 60 employees across offices in Sydney, Melbourne and Perth
- Offers a complete suite of trading and administrative functions for any business providing financial advice or wealth management services, be that an adviser, stockbroker, or fintech
- Touches more than 50% of all retail equity transactions completed in Australia each day and hosts \$7 billion for end investors on its HIN platform



ABOUT GYG



- Guzman y Gomez or "GYG" is Australia's fastest growing fast food business, serving clean, authentic, fresh and made to order Mexican food.
- Since opening its first restaurant in Newtown, Sydney in 2006, GYG has expanded its footprint to 148 restaurants across Australia, Singapore, Japan and the USA.
- GYG's success is driven by a passion and energy that underpins everything we do, from our obsession with food and speed of service to our exceptional guest experience.
- With significant whitespace available in both domestic and international markets, GYG is only getting started.
- Led by Founder and CEO Steven Marks, and closely supported by CFO and COO Mike Hirschowitz, GYG is focused on becoming the best restaurant company in the world.



Multi-site restaurant of the year 2020

GLOBAL SNAPSHOT



\$410m

annualised global sales¹

39%

Australian sales growth FY21 to date

\$387m

annualised Australian sales¹

27%

Australian like-for-like growth FY21 year to date²

>70%

of restaurants exceeding 25% ROI³

148

restaurants globally

GYG

450+

customised orders per hour

3.3m

social reach per month

1. Annualised based on the first 7 months of FY21 (July 20 - Jan 21)

2. Like-for-like (LFL) growth for the first seven months of FY21 financial year

3. Based on annualised FY21 EBITDA (excl Gov Stimulus) for all Australian restaurants

Principal Investments

Principal Investment portfolio:

| Investment (\$ million) | 31 Dec 2020 | 30 June 2020 |
|--|-------------|--------------|
| Internal investments | | |
| Cash | 0.7 | 1.4 |
| Investments in: | | |
| Magellan Funds ¹ | 387.3 | 388.3 |
| Seed portfolios | 8.8 | 7.8 |
| Other ² | 0.5 | 7.4 |
| External investments | | |
| Equity accounted investments ³ | 170.1 | - |
| Total | 567.4 | 404.9 |
| Net deferred tax ⁴ | (32.5) | (31.2) |
| Net principal investments | 534.9 | 373.7 |
| Net principal investments per share (cents) ⁵ | 291.2 | 205.0 |

Investment Returns:

| Time Period | Return |
|---|--------|
| 1 Year to 31 December 2020 | -1.2% |
| 3 Years to 31 December 2020 p.a. | 10.8% |
| 5 Years to 31 December 2020 p.a. | 10.4% |
| Since Inception to 31 December 2020 p.a. ⁶ | 11.0% |

^{1.} Investments are set out in note 7 of the interim financial statements; 2. Comprises receivables and payables; 3. Comprises interests held in Barrenjoey Group Holdings Pty Ltd and FinClear Holdings Ltd. Excludes Guzman y Gomez (Holdings) Limited; 4. Arises from changes in the fair value of financial assets offset by the deferred tax asset relating to unused tax losses; 5. Based on 183,687,634 ordinary shares on issue at 31 December 2020 (30 June 2020: 182,280,222 ordinary shares). 6. Return excludes previous investment in MFF Capital Investments Limited. Inception date of 1 July 2007





Q&A

Hamish Douglass, Chairman Brett Cairns, Chief Executive Officer Kirsten Morton, Chief Financial Officer

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