

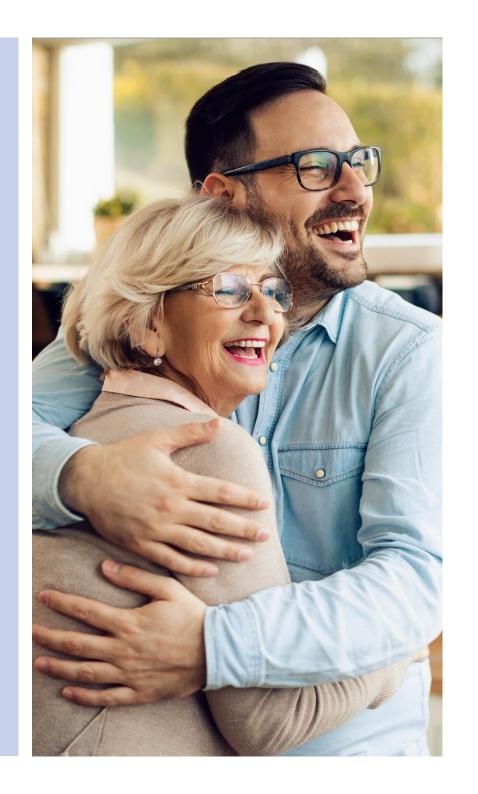
February 2021

Newcastle, NSW



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Financial Results 1H FY21



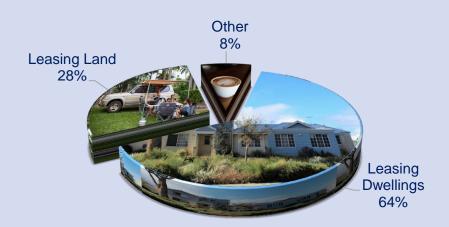
## **Aspen Group Overview**

- Aspen is a leading provider of quality accommodation on competitive terms in the residential, retirement and short stay sectors
- Our customers range from single to large family households of all ages. Our addressable market is worth over \$1 trillion - about 6.5 million households (70% of total) are either renting or servicing a mortgage of which 1.5 million are considered "stressed", paying more than 30% of income on housing costs
- Aspen's fully integrated platform encompassing operations, asset management, development and capital management enables us to provide a broad spectrum of products and services to our customers under different regulatory regimes and ownership schemes - examples:
  - o Rentals of dwellings
  - Shared Equity where Aspen and the customer own different components of the property - eg. Aspen leases land sites to customers who own their dwellings in land lease communities and mixed-use parks
  - Sales of dwellings and land
- We provide one, some or the entire range of our accommodation products and services at each of our properties.
   Our offering is flexible and can be pivoted between products.
   This enables Aspen to maximise the profitability and value of properties and reduce risk by optimising the customer mix based on demand, length of stay, service offering, relative pricing and expenses, regulation, capital costs and other factors

# Current Lease Offering (by number of dwellings and land sites)



## **Operating Revenue Sources (FY20)**





#### As at 31 December 2020

Portfolio Value \$186m

Number of Dwellings/Sites 2,361

Average Value per Dwelling/Site \$79k

WACR 8.3%



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Average Book Value per Dwelling/Site	\$254k	\$284k	\$68k	\$78k	\$69k
Average Weekly Rent (Medium/Long Term)	\$346	\$229 <sup>1</sup>	\$268 <sup>2</sup>	\$172	\$158

<sup>1.</sup> Includes residents under Retirement Village leases at below-market rent

<sup>2.</sup> Based on short stay cabin conversions into medium-long term rentals across Mixed Use / Tourist Parks

## **Results Summary - 1H FY21**

Aspen's affordable accommodation strategy is continuing to deliver strong growth in earnings and distributions...

#### **STRATEGY**

- Key strategic priority is positioning for leadership and scale in the provision of truly affordable accommodation
- **(4)**
- We are mitigating risks through diversification by property type, customer type, location and regulatory regime, and having a measured exposure to development
- Balance sheet capacity for growth many profitable opportunities within the portfolio and potential for acquisitions at attractive prices in Australia's \$7 trillion residential markets

#### FINANCIAL (change from pcp)

- Operating EPS 4.55 cents up 20%
- DPS 3.10 cents up 13%
- NAV \$1.20 up 5%
- Portfolio value \$186 million up 16%
- Gearing 23% reduced from 29%
- Revenue \$17.8 million up 8%
- Operating EBITDA \$6.0 million up 37%
- Operating Profit \$5.3 million up 45%

#### **OPERATIONS**

- Dwelling and land sites 2,361
- Longer-term leases generating stable cash flows



- Rental revenue down 2% to \$14.9 million, with short stay business impacted by COVID-19
- Material cost reduction (including JobKeeper for 3 months)
- Net operating income \$7.05m up 11%
- Margin expansion from 42% to 47%

#### **DEVELOPMENT** (owned and within funds)

- Aspen's affordable offering average prices:
  - House & Land \$337k
  - House only \$296k
  - Land \$145k
- 100 home and land sales in the half up 89% on record FY20 full year result
  - 11 at Aspen's Four Lanterns and Sweetwater Grove
  - 86 at CQ and CREST, from which Aspen earns project management fees
- Strong development pipeline of over 618 sites across the platform



Key Metrics	1H FY21 \$m	1H FY20 \$m	Change	FY20
Statutory Profit	9.54	3.18	200% 🖜	11.87
Total Revenue	17.77	16.43	8% 📤	30.38
Operating & Development Net Income	8.02	6.78	18% 🛖	12.46
Margin	45%	41%		41%
- Rental & ancillary services revenue	14.88	15.13	(2%)	28.13
- Direct property expenses	(7.83)	(8.77)		(16.35)
Net Operating Income	7.05	6.36	11% 🛨	11.78
Operating Margin	47%	42%		42%
- Development & trading revenue	2.89	1.30	122% 🛖	2.25
- Cost of sales	(1.92)	(0.89)		(1.57)
Net Development Income	0.97	0.41	135% 👚	0.68
Development Margin	34%	32%		30%
Net Corporate overheads	(2.05)	(2.42)	(15%)	(4.43)
Operating EBITDA	5.96	4.36	37% 🛨	8.03
Net finance expense	(0.67)	(0.71)	(5%)	(1.39)
Tax	-	-	-	-
Operating Profit <sup>1</sup>	5.29	3.66	45% 👚	6.64
Securities (weighted)	116.36	96.32	21%	97.59
Operating EPS (cents)	4.55	3.80	20% 📤	6.80
DPS (cents)	3.10	2.75	13% 🛖	6.00

- Rental and ancillary services revenue decline of 2% mainly attributable to the COVID-19 event, in particular border restrictions impacting tourism trade at Adelaide Caravan Park, Tween Waters, Highway 1 and Darwin FSR. This was largely offset by the strong performance at Koala Shores, revenue from Darwin FSR's new entertainment facilities, and acquisitions including the Perth portfolio, Cooks Hill, and Lindfield apartments
- Net Operating Income increase of 11% with margin improving to 47%, driven by good cost controls across the business (including JobKeeper for 3 months) and higher margins from recently acquired residential properties
- Net Development income is from the sale of 11 houses at Four Lanterns and Sweetwater Grove at an average margin of \$88k (vs. 4 in 1H FY20 at average margin of \$103k)
- Net corporate overheads decreased 15% reflecting lower travel and external consultant costs. Aspen earned \$0.20m in project management fees from the Mill Hill Capital funds
- Net interest expense decreased 5% due to lower interest rates

## **Reconciliation of Statutory Profit to Operating Profit**

	1H FY21 \$m	1H FY20 \$m
Statutory Net Profit after Tax	9.54	3.18
Adjustments:		
Depreciation of PPE	0.35	0.25
Asset revaluations	(4.83)	0.07
Transaction costs and other	0.24	0.16
Operating Profit	5.29	3.66
Net finance expense	0.67	0.71
Operating EBITDA	5.96	4.36
Net corporate overheads and other	2.05	2.42
Operating and Development Net Income	8.02	6.78

#### Asset revaluations

- Aspen Karratha Village (AKV) was externally revalued during the period and all other properties were subject to Director reviews
- A revaluation gain of \$5m was recorded at AKV. AKV's net operating income (NOI) was \$3.9 million in FY20 while the Woodside agreement was in place. The property is now being operated under a short stay model and the external valuation assumes 17% cap rate and stabilised NOI of \$2.9m based on 52% occupancy and \$134 average room rate after a period of building new short stay patronage over the first 12 months
- No material revaluation adjustment was recorded in relation to the other properties

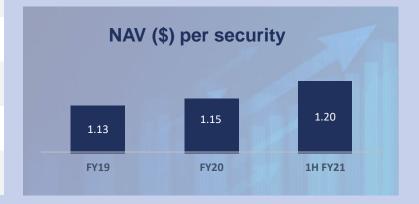
#### Depreciation / R&M / SIBC

- Aspen spent \$0.71m during the half maintaining its properties:
  - R&M totalled \$0.35m expensed at the property level, therefore already deducted from NOI
  - SIBC totalled \$0.36m initially capitalised to the balance sheet

## **Balance Sheet and Capital Management**

Key Metrics	Dec 2020 \$m	Dec 2019 \$m	Change	Jun 2020 \$m
Property Assets	185.7	159.7	16%	167.0
Total Assets	205.4	173.3	19%	190.7
- Cash	7.9	4.0		8.2
- Gross Debt	53.6	52.5		42.5
Net Debt	45.7	48.5	(6%)	34.3
Gearing <sup>1</sup>	23.1%	28.7%		18.8%
Loan to Value Ratio <sup>2</sup>	25.0%	31.0%		20.8%
Interest Cover Ratio <sup>3</sup>	6.9x	6.2x		5.5x
Net Asset Value (NAV)	140.2	109.7		134.0
Securities at period end	116.4m	96.3m		116.3m
NAV per Security	\$1.20	\$1.14	5%	\$1.15

- Property Assets increased 16% over the year driven mainly by the acquisition of Cooks Hill coliving community, Mount Barker land, and the Burleigh Heads build to rent community, and revaluation gains
- Drawn debt of \$53.6m, gearing of 23% and LTV of 25% - comfortably below covenant limit of 50%
- Debt facility limit is \$71m of which \$17.4m was undrawn at balance date
- Interest Cover Ratio (ICR) of 6.9x comfortably above facility covenant limit of 2.0x
- NAV up 5% over the year



FY21 Outlook 1.7

Aspen is well positioned to continue to grow profits and the book value of equity over the medium term and we are aiming for growth of at least 10% per annum. However, business conditions and profitability may remain volatile over the short term:

- Rents are expected to continue to increase steadily across our residential and land lease properties, particularly for our Perth portfolio once WA's COVID-19 related moratorium on rent increases ends on 28 March 2021
- The outlook for our short stay business is clouded by the COVID-19 event. International travel is likely to remain off limits for at least the next 12 months which should benefit domestic holiday parks, but only if travel and gathering restrictions become less chaotic
- We have pivoted to a short stay operating model at AKV after the expiry of Woodside's long-term agreement in late January 2021 which has increased volatility and will result in reduced income in the short term as we build our customer base – we expect to ultimately make higher profits
- The development and trading component of our business is positioned for strong growth in the years ahead - sales of new houses at our land lease communities have increased materially and our pipeline is larger than ever. Good momentum has continued into 2H - we have already secured 12 sales contracts/deposits at our land lease communities which is above total settlements in 1H
- If Perth residential rents and prices continue to increase, opportunities may arise to sell individual houses and recycle the capital into other areas of our portfolio where we can offer cheaper rents to our customer base and earn higher returns



FY21 Outlook 1.8

## Demand for Aspen's accommodation is increasing

- Population is growing in our markets
- Our properties are typically in "lifestyle" locations close to jobs
- New technology and shifts in consumer preferences are enhancing, not disrupting, demand:
  - Our new dwellings are efficiently designed and well insulated which reduces their environmental footprint, energy use and operating costs
  - Rapidly improving communication networks and internet services have enabled our customers to spend more time at home, working and living
- Our relatively low rents have become more attractive in the weaker economic environment and they are well supported by government subsidies:
  - We do not provide leasing incentives to our customers, which makes rents more affordable (not artificially inflated), reduces credit risk and improves income growth potential
- Our relatively low prices have also become more attractive:
  - Very low interest rates and rising house prices are increasing the need and incentive for retirees to free up capital in their houses and move into our communities

We continue to seek new opportunities to grow the business and portfolio on a profitable basis in the residential, retirement and short stay sectors through acquisitions and development:

- We have plenty of opportunities to recycle capital within the portfolio to grow NAV and EPS
- Some segments of Australia's accommodation industry are stressed, and this is presenting acquisition opportunities for Aspen

## **Capital Recycling to Grow NAV and EPS**

From low yielding properties into other areas of the portfolio where we can offer lower rents to our customer base while making higher investment returns...

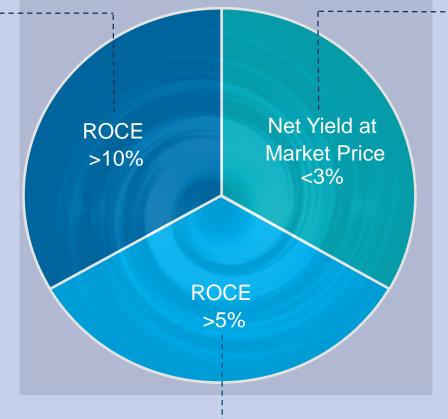
## **New Development**

- Net income yield on cost >10% from installing new dwellings at existing properties and leasing
- Development profits: >30% margin when selling new dwellings under a land lease model









## **Fully Developed Residential**

- Net income yield c.3% price typically set by owner-occupiers who don't pay land tax and are usually highly geared at low interest rates
- Capital growth: above CPI over the long run and also cyclical



## Redevelopment / refurbishment

- Net income yield on total cost >5% from refurbishing / repurposing buildings and leasing
- Capital growth: >30% valuation uplift on completion, above CPI over the long run and also cyclical









2

Operations and Development & Trading





#### Residential Perth Portfolio **Lindfield Apartments** Cooks Hill Co-Living **Burleigh Heads** Settled in November 2019 Settled in August 2019 Settled in July 2020 for average Settled in December 2020 for price of \$68k1 per room average price of \$175k1 per house Modern family dwellings acquired at Treatts Road refurbishment an average price \$238k1 Plans submitted to Council for Median price of 3 bedroom houses program almost complete with only 3 units with RV tenants remaining in Burleigh Heads up 4% over past redevelopment into a co-living Portfolio is fully leased<sup>2</sup>, quality of community with 50 self-contained 12 months to \$850k tenancies has improved and arrears • Both Treatts Road and Pacific **Highlights** studio apartments (Domain.com.au) have declined Highway properties are fully leased<sup>2</sup> and market rents have been Median price of 1 bedroom units in Perth metro vacancy rate <1% Newcastle up 8% over past 12 recovering from cyclical lows during the depths of COVID months to \$510k (Domain.com.au) Average rents remain around \$350 per week despite rapidly increasing market rents, due to a COVIDrelated moratorium on rent increases for sitting tenants until 28 March 2021 Perth house prices are increasing We may sell individual houses as Review of Retirement Village Gain DA, complete redevelopment Fix outstanding issues with there are attractive opportunities to scheme status at Treatts Road works for total cost of c.\$4-5m (\$80infrastructure and refurbish houses. recycle the capital into other parts 100k per unit) at total cost of c.\$4m (\$222k per Pacific Highway property is zoned of our portfolio at higher returns, house) higher density residential Lease units post refurbishment to whilst offering lower rents to our Lease houses post refurbishment to **Opportunities** achieve ROCE >5% customer base achieve ROCE >5%

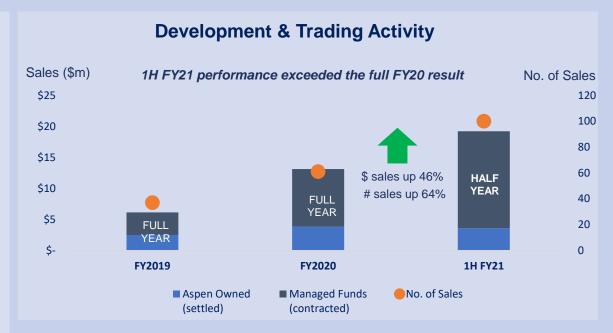
		Land Lease		Mixed	d-Use
	Four Lanterns	Mandurah Gardens	Sweetwater Grove	Barlings Beach	Highway One
Highlights	<ul> <li>NOI up 14% on 1H FY20 with increased rate, increased number of sites leased and good cost control</li> <li>7 new house sales were settled in 1H at an average price of \$321k (inc. GST)</li> </ul>	<ul> <li>NOI up 7% on 1H FY20 (adjusted for land tax reversal in pcp) with good cost control, but rents have not increased due to moratorium on rent increases</li> <li>Enquiries and sales of existing houses were slow in 1H, but momentum has picked up in 2H as Perth residential vacancies have declined and residential rents and prices have increased</li> </ul>	<ul> <li>NOI down 4% on 1H FY20 due to development works which has reduced the number of leased dwellings/sites</li> <li>Stage 1 of community upgrade and addition of 29 new houses underway - main civil works and 13 houses completed, further 16 houses to commence shortly</li> <li>4 new house sales were settled in 1H at an average price of \$237k (inc. GST) and land rent of \$160 per week</li> </ul>	<ul> <li>NOI up 7% on 1H FY20 due to increase in rates and good cost control</li> </ul>	<ul> <li>NOI down 8% on 1H FY20 with short stay tourism and corporate custom being impacted by COVID and chaotic travel and gathering restrictions</li> <li>Trial of 4 new Xodboxes has been very successful – quickly leased for residential use at rents of \$275-\$325 per week, achieving marginal ROCE &gt;15%</li> </ul>
Opportunities	<ul> <li>3 houses contracted/deposited so far in 2H, of which 1 has settled – first stage sold out</li> <li>There are 13 developed land sites available for the final stage and we have commenced selling new houses off the plan</li> <li>Property approved for higher density residential and local vacant land prices are higher than book value</li> <li>Improvement / churn of existing dwellings over time</li> </ul>	<ul> <li>Rent will increase from 28         March 2021 post end of         moratorium</li> <li>Increase rate of sales –         already 5         settlements/contracts in 2H</li> </ul>	<ul> <li>9 houses contracted/deposited so far in 2H, of which 5 have settled</li> <li>New house pipeline increased by 21 to 100 by freeing up land</li> <li>Increased pricing on new houses</li> <li>Improvement / churn of existing dwellings over time</li> <li>Expect cap rate compression from 8.50% as property is converted into LL / rental community</li> </ul>	<ul> <li>Upgrade of park facilities and infrastructure to commence shortly post completion of heritage study</li> <li>Potential to further differentiate site fees in accordance with location (beachside v. landside)</li> <li>Potential to sell our beachfront tourist cabins and lease the land sites to increase ROCE</li> </ul>	<ul> <li>Expanding affordable long term cabin rental and land lease product on under utilised land</li> <li>Opportunities to acquire adjoining land</li> <li>Infrastructure upgrades to improve efficiency and amenity</li> </ul>

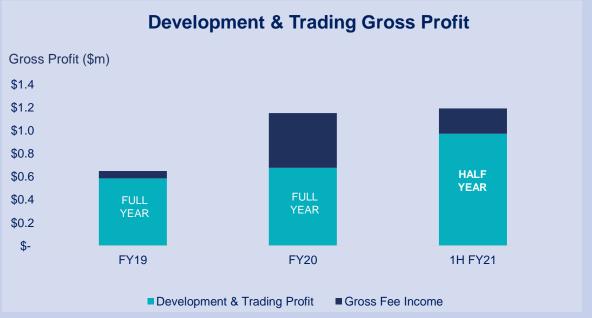
		Workforce			
	Adelaide CP	Koala Shores	Tween Waters	Darwin Freespirit	AKV
Highlights	<ul> <li>NOI down 56% on 1H FY20 largely due to the impacts of COVID and chaotic travel and gathering restrictions</li> <li>Heritage church leased to commercial tenant and heritage house refurbished and leased</li> </ul>	<ul> <li>NOI up 48% on 1H FY20 due to increased occupancy, improved room and site inventory, higher rates and good cost controls</li> <li>10 cabins refurbished</li> </ul>	<ul> <li>NOI down 7% on 1H FY20 with COVID and chaotic travel and gathering restrictions materially impacting revenue, offset largely by tight cost controls and longer stay leasing (peak January business was also materially impacted by the VIC border closure)</li> </ul>	<ul> <li>NOI up 42% on 1H FY20 with COVID materially impacting accommodation revenue, but more than offset by the introduction of new entertainment facilities, tight cost controls and longer stay leasing</li> <li>New energy efficient hot water systems installed</li> <li>New electricity meters installed on cabins to pass through the cost to residential customers</li> </ul>	<ul> <li>NOI up 6% on 1H FY20</li> <li>Aspen has assumed management of the property and will operate a short stay model post expiry of Woodside agreement in January 2021</li> <li>Activity in Karratha Region has been robust (airline passenger arrivals have largely recovered from the COVID-lows)</li> </ul>
Opportunities	<ul> <li>Recovery in profits once COVID passes</li> <li>Zoned for higher density residential – currently assessing masterplan options for new apartments and townhouses, co-living and caravan park complex</li> </ul>	<ul> <li>Planning in place for upgrade of common facilities including pool and conference room</li> </ul>	<ul> <li>Recovery in profits once COVID passes</li> <li>Property is well located and approved for higher density with 10m height limit – potential apartment development in future</li> </ul>	<ul> <li>Recovery in short term accommodation revenues once COVID passes</li> <li>More infrastructure upgrades to improve efficiency and amenity</li> </ul>	<ul> <li>Potential for strong growth in business activity in Karratha, particularly if Woodside's various gas projects and Perdaman's Urea Plant are greenlighted</li> <li>Can switch back to long term lease agreement at any time if in demand</li> <li>Current book value is c.50% of replacement cost</li> </ul>

## **Development & Trading Activity**

## Solid momentum in development and trading activity has continued in FY21:

- Development and sales of houses under a land lease model:
  - 11 house settlements in 1H FY21 v. 7 for all of FY20
  - Four Lanterns: profit of \$719k from the sale of 7 houses (\$421k profit in 1H FY20)
  - Sweetwater Grove sales commenced in FY21 generating profit of \$254k from the sale of 4 houses
  - The average sales margin at Four Lanterns was \$103k and \$63k at Sweetwater Grove
- Project management of MHC Funds' residential and retirement developments:
  - Fee income of \$200k (in line with 1H FY20)
- Resale of homes in our communities where Aspen acts as agent:
  - Fee income of \$19k from the resale of 3 homes at Mandurah Gardens Estate (\$14k in 1H FY20)
- Trading profits from sale of properties:
  - None in the half





# **Development & Trading Activity**

## Strong growth continues in the profitable development and trading of house and land inventory...

	House and Land Sales Summary				House & Lot Inventory – 31 Dec 2020			
		No. of Sales <sup>4</sup>	ales <sup>4</sup>		Average Sales Price		Developed	Future Pipeline
	1H FY21	1H FY20	Variance	1H FY21	1H FY20	Built Houses	Land Lots	(Approved)
Development and Sale of Houses <sup>1</sup>								
Four Lanterns	7	4	75%	\$321k	\$359k	1	13	
Sweetwater Grove	4	0	N/A	\$237k	N/A	9	16	71
Mount Barker	-	-	-	-	-	-	-	97
Total	11	4	175%	\$291k	\$359k	10	29	168
Project Management <sup>2</sup>								
Coorong Quays (CQ)	61	12	408%	\$148k	\$167k	1	32	450+
CREST	23	6	283%	\$277k <sup>5</sup>	\$311k	57	49	0
Rockleigh	2	5	(60%)	\$115k	\$156k	-	-	-
Total	86	23	274%	\$182k	\$202k	58	81	450+
Resale of Homes <sup>3</sup> : Mandurah Gardens	3	2	50%	\$130k	\$160k			
Total	100	29	245%	\$192k	\$221k	68	110	618+

<sup>1.</sup> At our Four Lanterns and Sweetwater Grove LLCs we develop and sell houses only (and lease the underlying land sites); at Mount Barker we are aiming to change the current development approval from 97 residential land lots to about 50 residential land lots and 140 LLC sites



<sup>2.</sup> Aspen earns Project Management fees equal to 7% of total project costs on the Mill Hill Capital Funds' projects

<sup>3.</sup> Aspen earns 10% commission for the sale of existing houses owned by customers (we usually share these fees with local real estate agents)

<sup>4.</sup> Sales represents settled sales for Aspen-owned properties, and both settled and contracted/deposited sales for the managed funds

<sup>5.</sup> Lower average price reflects the change in sales mix to more land lots vs house and land sales compared to the prior corresponding period

Attractive investment opportunities exist within the current portfolio to increase profits and value...

			Time Frame			
Key Projects	Project Dwellings / Sites1	FY21	FY22	FY23	FY24 and Beyond	
Development – new income producing sites / enhance quality of broader asset and tenancies / capital return and trading profit opportunities						
1. Four Lanterns	14	Develop and sell houses under	land lease model			
2. Sweetwater Grove	96	Develop and sell houses under	land lease model on spare land / u	pgrade remainder of park dwelling	gs as rental or LL product	
Total	110				,	
Redevelopment/Refurbishment – achieve higher rents at existing sites / enhance quality of asset and tenancies / increase asset value						
3. Lindfield Apartments	3	Refurbish remaining 3 RV units	when available / review RV schem	ie e		
4. Burleigh Heads Townhouses	18	Complete civil works / r	efurbish houses			
Total	21		,			
Future Projects – Planning Stage						
5. Cooks Hill Co-Living Community	50	Redevelop into 50 self-	contained units			
6. Mount Barker	97+	Chang	ge current DA – develop combinati	on of residential land lots and LLC		
7. Highway 1	50+		Expansion and reconfiguration	- additional rental and land lease	sites	
8. Adelaide Caravan Park	100+			Redevelop in	nto higher density mixed-use	
Total	297+				,	
Grand Total	428+					

<sup>1.</sup> The number of dwellings/sites that are being developed/redeveloped in each project – some sites are subject to council approvals





3

**Portfolio** 



## **Portfolio Summary**

#### Portfolio Aggregates<sup>1</sup>

Properties*	16
Land Area	74 hectares
Approved Sites	2,361
Dwellings Owned by Aspen	859

#### **Density:**

- sites per hectare 32
- dwelling / sites ratio 36%
- Portfolio Value: \$186m
  - per hectare \$2.5m
- Valuation WACR 8.3%

- Aspen currently has 16 properties valued at approximately \$186m:
  - Average value of approximately \$79k per approved dwelling/site
  - o Only \$2.5m per hectare / \$250 per sqm of land
  - WACR of 8.3%
- Aspen also manages two major residential and retirement projects and earns project management fees for this service
- General traits that Aspen seeks in properties it acquires:
  - Desirable locations particularly metropolitan
  - Large land parcels that are under-utilised
  - Existing dwellings priced at well below replacement cost that have alternative uses and can be refurbished / repurposed
  - o Land and development cost at the low end of (or below) local competition
  - Competitive operating costs (e.g. tax incentives / subsidies)
  - o Flexibility / optionality
  - Strong potential for higher value use over time

- per approved dwelling/site

#### Increasing Property Value – providing our customers attractive lifestyles at competitive prices and rents



Camping / Sites



\$79k



Manufactured Homes



**Residential Homes** 

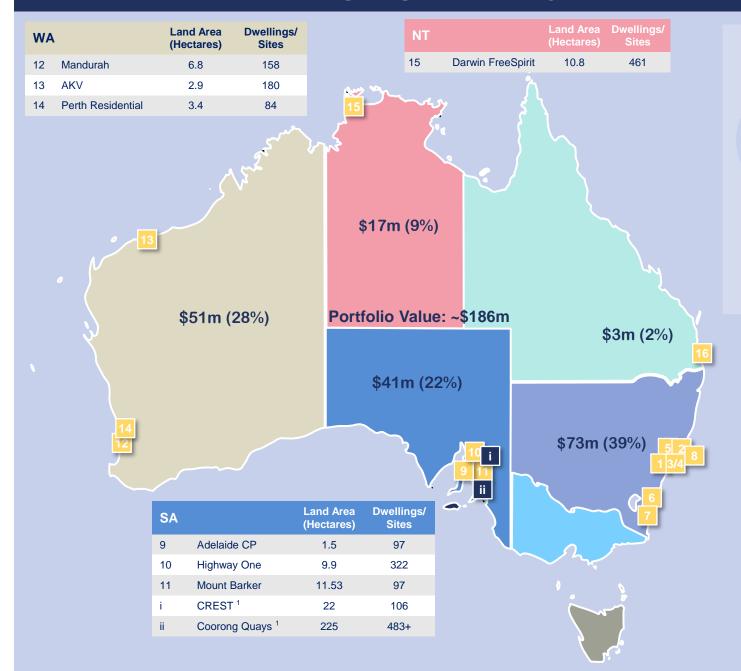


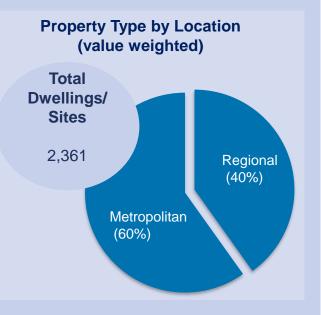
Apartments / Co-Living

<sup>\*</sup> Perth Residential Portfolio of 84 dwellings is counted as 1

# Aspen's portfolio is geographically diversified...

## 3.2



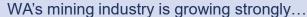


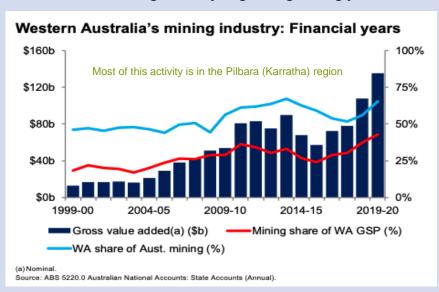
Que			
16	Burleigh Heads	0.94	18

NS	w	Land Area (Hectares)	Dwellings/ Sites
1	Four Lanterns	3.9	131
2	Sweetwater Grove	6.0	214
3	Lindfield Kiah	0.19	20
4	Lindfield Kalinda	0.16	22
5	Koala Shores	5.1	144
6	Barlings Beach	8.8	260
7	Tween Waters	1.9	98
8	Cooks Hill	0.19	55

# Perth Portfolio: Acquisition timing and rationale supported

## 3.3

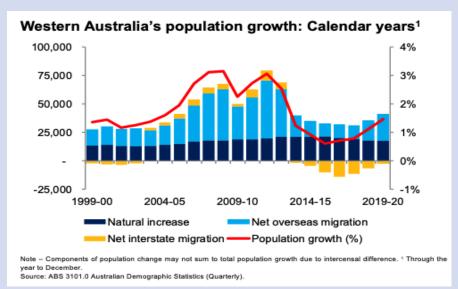




# Leading to higher demand for housing, lower vacancy rates, increasing rents...



## Fueling economic activity and population growth...



#### ...and increasing values



# Aspen Karratha Village (AKV)

## We expect economic activity to increase in Karratha, underpinned by major projects...

- We are transitioning to a short stay operating model at AKV after the expiry of Woodside's long-term agreement in late January 2021
- AKV provides highly attractive workforce accommodation in the region – offering large rooms, excellent facilities, food packages, and a community atmosphere when working remotely
- We expect to earn higher profits over the long run under a short stay model given the additional operating intensity and volatility





#### New land and jobs in regional WA but still a housing crisis

ABC Pilbara / By Susan Standen - Posted Thursday 13 August 2020

Western Australia has seen around 5,000 workers migrate to the state for work since COVID-19 border restrictions have been in force.

New modelling by the Chamber of Minerals and Energy shows a need for more than 8,000 new workers for the resources sector over the next 12-18 months.

From Broome to Esperance, people are looking to buy land and settle in WA, according to Development WA (Landcorp), but the resources-rich northern WA city of Karratha is the hotspot.

But although there is an impending influx of workers for the new resources boom in Karratha, in the north-west of the state, there is still a housing shortage. And that's despite both state and local governments having put in money to bring down land costs to stimulate new builds.

Housing stock is short in Karratha with only 40 houses available to buy and sales have increased 72 per cent for the March to June quarter 2020

## Project Examples:

# Woodside: Scarborough & Pluto Train 2 Project<sup>1</sup>

- Final investment decision expected 2H 2021
- \$15.8 billion capex in WA to 2051
- 3,200 peak construction workforce

## Perdaman Industries: Urea project<sup>2</sup>

- Awaiting final investment decision
- \$4 billion total investment
- 2,000 peak construction workforce including 200 permanent jobs at the plant

Woodside Karratha LNG Gas Plant

## **1H FY21 Acquisitions – Attractively Priced**

Mount Barker, SA
Development Land





Build to Rent Townhouses
Burleigh Heads, Qld





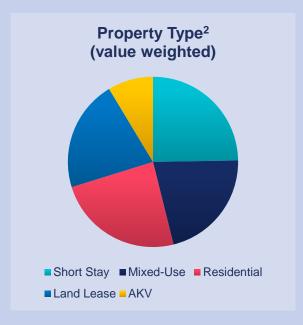
3 Cooks Hills, NSW Co-living



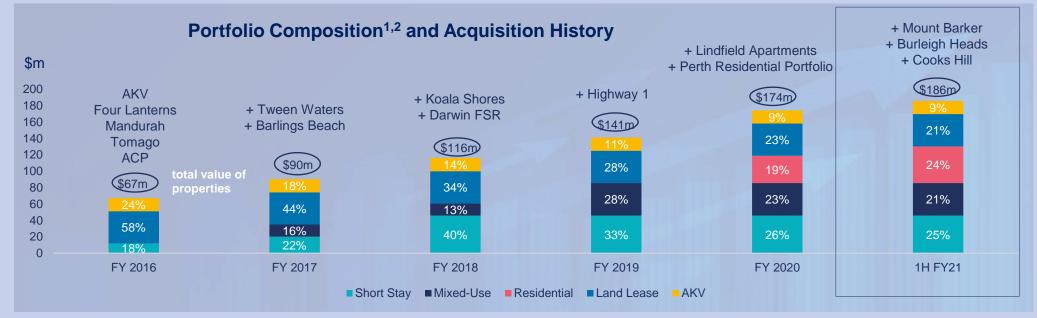


Status:	Settled December 2020	Settled December 2020	Settled July 2020		
Purchase Price:	\$4.51m	\$3.15m	\$3.75m		
Dwellings/Sites:	97 Sites	18 Houses	55 Rooms		
Land Area:	11.53 hectares	9,388 sqm	1,948 sqm		
Value Metrics:					
- Per Dwelling/Site	\$46k	\$175k	\$68k		
- Per Sqm Land	\$39	\$336	\$1,925		

- Aspen's portfolio composition and income streams have improved materially over the past few years.
  - o Increased weighting to:
    - Metropolitan locations
    - More stable, less seasonal rental income
    - Capital growth v. income profile
    - More liquid properties individual houses and apartment buildings in metropolitan locations are easier and quicker to rent and sell
  - Continued pivoting between short stay and long stay offer when conditions change to maximise profits
  - AKV weighting has reduced Aspen is in a stronger position to be able to optimise risks/rewards







<sup>1:</sup> Value weighted based on property values

<sup>2.</sup> Excludes value of CREST and Coorong Quays which are managed by Aspen Group and owned by Funds

		New South Wales						Queensland		
	Four Lanterns	Lindfield Kiah	Lindfield Kalinda	Sweetwater Grove	Koala Shores	Cooks Hill Co-Living Community	Barlings Beach	Tween Waters	NSW TOTAL	Burleigh Heads
Region	Sydney Metro	Sydney Metro	Sydney Metro	Greater Newcastle	Greater Newcastle	Greater Newcastle	South Coast	South Coast		Gold Coast
Land Ownership	Freehold	Freehold	Freehold	Freehold	Free/Leasehold	Freehold	Freehold	Freehold		Freehold
Customer Tenure	Land Lease	Rental	Rental	Land Lease / Rental	Short Stay	Rental	Land Lease / Short Stay	Short Stay		Rental
Total Land Area (HA) 1	3.9	0.19	0.16	6.0	5.1	0.19	8.8	1.9	26.3	0.94
Approved Sites <sup>2</sup>	131	20	22	214	144	55	260	98	944	18
- per Ha	33	104	140	36	28	289	30	50	36	19
Owned Dwelling Inventory <sup>3</sup>	8	20	22	53	40	55	33	33	264	18
- per Approved Site	6%	100%	100%	25%	28%	100%	13%	34%	28%	100%
Property Value <sup>4</sup> (\$m)	12.4	6.9	5.0	13.1	8.7	3.8	14.8	8.2	72.9	3.2
Valuation Cap Rate <sup>5</sup>	6.50%	3.74%	3.97%	8.50%	8.85%	4.50% <sup>6</sup>	8.75%	9.00%	7.34%	N/A
Value Per HA (\$m)	3.2	35.8	31.9	2.2	1.7	20.1	1.7	4.2	2.8	3.4
Value Per Approved Site (\$k)	95	345	228	61	60	69	57	84	77	175

- 1. Sweetwater Grove land area excludes "Environmental Conservation" land that is not currently approved for development
- 2. Approved Sites is the total number of underlying units or land sites currently permitted on the property under title, licence or other conditions
- 3. Owned Dwelling Inventory are houses, apartments, cabins, vans, commercial/retail space etc. that Aspen owns that can be sold or leased on short to long term basis to customers
- 4. Property values are a mixture of Directors' and external valuations
- 5. Valuation cap rate that has been applied by external valuers in the most recent external valuations
- 6. The valuation utilised a capitalisation rate range of 7 7.5% based on their adopted gross annual rent. We have adjusted this a net rate assuming 60% margin

# **Aspen Group: Portfolio Summary**

		W	/A		South Australia				NT	GROUP
	Mandurah Gardens	AKV	Perth Residential	WA TOTAL	Adelaide CP	Highway One	Mount Barker	SA TOTAL	Darwin FSR	TOTAL
Region	South Coast	Pilbara	Perth Metro		Adelaide Metro	Adelaide Metro	Adelaide Metro		Darwin Metro	
Land Ownership	Freehold	Freehold	Freehold		Freehold	Freehold	Freehold		Freehold	
Customer Tenure	Land Lease	Short Stay	Rental		Short Stay	Short Stay / Rental / Land Lease	Under Review		Short Stay / Rental	
Total Land Area (HA) 1	6.8	2.9	3.4	13.1	1.5	9.9	11.5	22.9	10.8	74.0
Approved Sites <sup>2</sup>	158	180	84	422	97	322	97	516	461	2,361
- per Ha	23	62	24	32	65	33	8	23	43	32
Owned Dwelling Inventory <sup>3</sup>	1	180	84	265	47	115	N/A	162	150	859
- per Approved Site	1%	100%	100%	63%	48%	36%	N/A	31%	33%	36%
Property Value <sup>4</sup> (\$m)	13.7	16.0	21.3	51.1	11.9	24.9	4.5	41.4	17.1	185.7
Valuation Cap Rate <sup>5</sup>	7.50%	17.00%	4.25%	9.12%	8.25%	9.25%	N/A	7.95%	9.00%	8.34%
Value Per HA (\$m)	2.0	5.5	6.2	3.9	7.9	2.5	0.4	1.8	1.6	2.51
Value Per Approved Site (\$k)	87	89	254	121	123	77	46	80	37	79

<sup>1.</sup> Sweetwater Grove land area excludes "Environmental Conservation" land that is not currently approved for development

<sup>2.</sup> Approved Sites is the total number of underlying units or land sites currently permitted on the property under title, licence or other conditions

<sup>3.</sup> Owned Dwelling Inventory are houses, apartments, cabins, vans, commercial/retail space etc. that Aspen owns that can be sold or leased on short to long term basis to customers

<sup>4.</sup> Book values are a mixture of Directors' and external valuations

<sup>5.</sup> Valuation cap rate that has been applied by external valuers in the most recent external valuations





4

**Managed Funds** 



## Funds Managed by Aspen – 1H FY21

#### **Coorong Quays**

- Operating profit 5% above forecast
- Marina berth occupancy up 11%
- Excellent land sales with 61 contracts in 1H FY21 compared to 23 for all of FY20
- Completed civil works on 32 residential land lots in 1H FY21 and commenced works on a further 40 lots for completion in 2H FY21.
   Preparing for construction of a further 69 lots in 1H FY22
- Commenced 2<sup>nd</sup> stage of new house construction in the Alexandrina Cove Lifestyle Village after selling 3 of the 4 houses in stage 1
- Project on track to generate 2-3x equity multiple

#### **CREST @ Woodside**

- Stage 1 and 2A civil works are complete allowing for the titling and sale of the first 49 lots and 15 more houses to be leased or sold with a licence to occupy
- 11 houses and 10 land lots (21 in total) settled in 1H FY21 compared to 15 for all of FY20.
- The balance of civil works and house refurbishments for the site are now contracted and underway with civil works expected to complete in FY21 and further 24 house refurbishments in 1H FY22
- Project on track to generate 2-3x equity multiple

#### Rockleigh

All lots have now been sold and settled









# 5

Ethical, Social, and Corporate Governance



## **Environmental, Social and Corporate Governance Program**

## 5.1

#### Social

- Aspen improves society and reduces inequality by providing quality accommodation on affordable terms to a wide variety of Australian households in the residential, retirement and short stay sectors. Many of our customers are disadvantaged with below-average wealth and income, and therefore find it difficult to secure suitable accommodation
- Our properties are located in past and present Indigenous communities and we actively seek to help these communities and conserve heritage items.
   For instance, to help protect the Barlings Beach Aboriginal Place, we recently completed an archaeological dig within our Barlings Beach park with the assistance of the Mogo Local Aboriginal Land Council. Another example is the protection and proposed public display of an Aboriginal Scar Tree within our Mount Barker property

#### **Environmental**

- Looking after the environment today and for future generations is essential. We recognise the need to continually reduce environmental impacts, work towards sustainable resource use and ensure emissions are at or below levels that can be reabsorbed without harm
- We continually embrace new technologies to deliver innovative products and services to our customers whilst minimising costs and our ecological footprint. For instance, where feasible, our communities include:
  - New homes and community facilities with improved building techniques, designs and materials that must meet current regulated building codes that are usually equivalent to the top 6 Star NABERS rating (eg. replacing obsolete caravans with highly insulated Xodboxes that require significantly less energy for heating and cooling)
  - Energy and water monitoring systems that enable us and our customers to better regulate and reduce energy and water use
  - Solar installations (eg. rooftop solar panels, solar-boosted hot water heaters, solar lights for pathways and gardens)
  - Appliances and devices that consume less energy and water (eg. LED lighting, low-flow shower heads, automated shut down of air conditioners)
  - Recycled water systems (eg. recycling wastewater for grounds watering)
  - Recycled waste collection facilities
  - Shared community facilities including pools, gym facilities, tennis courts and garden/vegetable/fruit pods
  - Shared vehicles for group transport (eg. community bus) and bike storage areas

#### Governance

- Aspen Group comprises the stapled head entities Aspen Group Limited and Aspen Property Trust. Aspen Group Limited is a company with a Board of
  Directors and Aspen Property Trust is a trust governed by a Responsible Entity, Evolution Trustees Limited which is independent from Aspen Group
  Limited and has its own Board. Between the two entities' Boards, there are currently 6 members of which 5 are considered independent. The only
  member who is considered non-independent is the Joint Chief Executive Officer by virtue of his executive role and substantial shareholding in Aspen
  Group
- The Boards have ultimate responsibility for ensuring that Aspen's sustainability strategies are robust and that systems are in place for managing Aspen's key areas of sustainability risk and opportunity
- Our senior executives ensure that the organisation continues to perform in a way that demonstrates integrity on our environmental position, our commitment to the communities in which we operate and the opportunities we provide for our people and business partners to contribute to current and future generations
- Our current key management personnel are the Joint Chief Executive Officers. They are aligned to the long-term performance of Aspen Group through their substantial personal shareholdings and the structure of their remuneration packages where 50% of total remuneration is deferred for up to 3 years, subject to vesting conditions including qualitative and quantitative performance measures





6

Aspen Group
Statutory
Accounts Extracts



# **Statutory Accounts Extract: Statement of Profit and Loss**

6.1

for the period ended 31 December 2020

		CONSO	LIDATED
			Restated
	^	31 December 2020	31 December 2019*
	Note <sup>^</sup>	\$'000	\$'000
Continuing operations			
Rental income		13,712	14,130
Home sales		2,894	1,301
Food and Beverage, other ancillary sales, and net gaming revenue		1,164	1,001
Other revenue	1	250	208
Total revenue		18,020	16,640
Other income – insurance claim	2	577	-
Expenses and other items			
Operational expenses	2	(2,759)	(3,186)
Property expenses	2	(3,143)	(2,864)
Cost of Homes sold		(1,922)	(887)
Employee expenses	2	(3,679)	(4,505)
Administration expenses	2	(786)	(939)
Depreciation and amortisation expenses		(354)	(247)
Other expenses		(605)	(32)
Total expenses		(13,248)	(12,660)
Net Fair value gain/(loss) on Investment properties		4,832	(69)
Earnings before interest and income tax expense (EBIT)		10,181	3,911
Finance income	2	99	108
Finance costs	2	(745)	(836)
		. ,	
Profit before income tax		9,535	3,183
Income tax expense			-
Profit from continuing operations		9,535	3,183
Profit for the year		9,535	3,183
Profit attributable to ordinary equity holders of the parent entity		9,535	3,183
Profit/(Loss) attributable to non-controlling interest	11	-	
Profit for the year		9,535	3,183

<sup>^</sup> Notes can be viewed in the financial statements

	Consolidated			
		31 December 2020	30 June 2020	
	Note ^	\$'000	\$'000	
Assets				
Current assets				
Cash and cash equivalents		7,854	8,161	
Trade and other receivables		4,132	6,910	
Inventories		1,505	1,958	
Net Investment in sublease	13	1,201	1,108	
Total current assets		14,692	18,137	
Non-current assets				
Investment properties	4	168,498	150,085	
Property, plant and equipment	3	17,157	16,919	
Intangible asset		70	82	
Right of use assets	12	527	538	
Deferred tax assets		3,125	3,125	
Net Investment in sublease	13	799	1,384	
Other		574	444	
Total non-current assets		190,750	172,577	
Total assets		205,442	190,714	
Liabilities				
Current liabilities				
Trade and other payables		7,135	9,046	
Provisions		1,198	1,213	
Lease liability	14	1,398	1,291	
Total current liabilities		9,731	11,550	
Non-current liabilities				
Interest bearing loans and borrowings	8	53,552	42,498	
Lease liability	14	1,563	2,255	
Derivative liability	10	390	381	
Total non-current liabilities		55,505	45,134	
Total liabilities		65,236	56,684	
Net assets		140,206	134,030	
Equity				
Equity attributable to equity holders of the parent				
Issued capital	6	509,746	509,715	
Reserves	6	418	201	
Accumulated losses	·	(366,121)	(372,049)	
Total equity attributable to equity holders		144,043	137,867	
Non-controlling interest	11	(3,837)	(3,837)	
	11	140,206	134,030	
Total equity		140,206	134,030	

#### Consolidated

	31 December 2020	31 December 2019
	\$'000	\$'000
Cash flows from operating activities		
Receipts from customers (inclusive of GST)	18,312	18,951
Payments to suppliers and employees (Inclusive of GST)	(13,574)	(14,527)
Net cash flows from operating activities	4,738	4,424
Cash flows (used in)/from investing activities		
Acquisition of property, plant and equipment	(373)	(214)
Acquisition of investment properties, including transaction costs	(8,405)	(30,435)
Improvements in investment properties	(2,819)	(847)
Net cash flows used in investing activities	(11,597)	(31,496)
Cash flows (used in)/ from financing activities		
Proceeds from borrowings	11,054	27,998
Proceeds from net investment in sublease	492	487
Interest received	99	108
Payment of financing and borrowing costs	(733)	(827)
Payment of lease liability	(584)	(570)
Distributions paid	(3,776)	(2,601)
Net cash flows used in financing activities	6,552	24,595
Cash and cash equivalents at beginning of the period	8.161	6,466
Net (decrease)/increase in cash and cash equivalents	(307)	(2,477)
	, ,	
Cash and cash equivalents at end of period	7,854	3,989

# **Statutory Accounts Extract: Segment Information**

	Retirement		Tou	rism	Resid	ential	Corporate		Ot	her	Consolidated	
	31 Dec 2020	31 Dec 2019	31 Dec 2020	31 Dec 2019								
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Rental income	1,738	1,743	6,834	7,833	1,046	201	4,094	4,353	-	-	13,712	14,130
Home sales	2,894	1,301	-	-	-	-	-	-	-	-	2,894	1,301
Food and Beverage and other ancillary sales	-	-	1,164	960	-	-	-	41	-	-	1,164	1,001
Other revenue	-	-	-	_	-	_	-	-	250	208	250	208
Total segment revenue 1	4,632	3,044	7,998	8,793	1,046	201	4,094	4,394	250	208	18,020	16,640
Operating EBITDA <sup>2</sup>	1,994	1,589	3,487	3,325	647	97	1,892	1,774	(2,055)	(2,370)	5,965	4,415
Finance income	-	-	-	-	-	-	-	-	3	19	3	19
Finance costs	-	-	-	-	-	-	-	-	(674)	(666)	(674)	(666)
Operating profit / (loss) before depreciation and income tax	1,994	1,589	3,487	3,325	647	97	1,892	1,774	(2,726)	(3,017)	5,294	3,768
Depreciation and amortisation	-	-	(326)	(224)	-	-	-	-	(28)	(23)	(354)	(247)
Net Fair value gain/(loss) on Investment properties	(53)	18	33	(73)	-	-	4,852	(14)	-	-	4,832	(69)
Other expenses <sup>3</sup>	-	-	-	(27)	(745)	-	-	-	(69)	(243)	(814)	(269)
Other income <sup>4</sup>	-	-	-	-	-	-	-	-	577	-	577	-
Income tax benefit/(expense)	-	-	-	-	-	-	-	-	-	-	-	-
Profit / (loss) after tax attributable to parent entity	1,941	1,607	3,194	3,001	(98)	97	6,744	1,760	(2,246)	(3,283)	9,535	3,183
Segment assets and liabilities reviewed by CODM can be analysed as follows												
Segment assets	39,284	35,383	85,606	82,525	44,717	30,435	16,000	11,000	19,835	14,051	205,442	173,394
Segment liabilities	-	-	-	-	-	-	-	-	(65,236)	(63,735)	(65,236)	(63,735)
Net assets	39,284	35,383	85,606	82,525	44,717	30,435	16,000	11,000	(45,401)	(49,684)	140,206	109,659

All segment revenues are derived from external customers.

Operating EBITDA represents earnings before interest, tax, depreciation and amortisation and excluding non-underlying items.

<sup>3</sup> Other expenses are expenses which are excluded from CODM's review of operating profits. This includes expenses such as share-based payments, fair value adjustment on interest rate swaps, and all transaction costs related to acquisitions.

Other income includes insurance claims for material damages and business distruption arising from the bush fire in FY2020 across two parks (Barling Beach Holiday Park and Tween Waters Holiday Park).





Appendices



Period / Quarter	Period / Quarter		Aspen Group Ltd	Aspen Pro	operty Trust <sup>1</sup>	Total Amount Paid	
Ended	Date Paid	Distribution Type	CPS	CPS	Tax Deferred / Non assessable income	cents	
Dec-17	28/02/2017	Ordinary	-	2.10	-	2.10	
Jun-17	29/08/2017	Ordinary	-	2.50	-	2.50	
Oct-17	20/10/2017	Special Capital	-	5.00	100.0%	5.00	
Dec-17	27/02/2018	Ordinary	-	2.10	31.4%	2.10	
Jun-18	30/08/2018	Ordinary	-	2.10	30.5%	2.10	
Dec-18	26/02/2019	Ordinary	-	2.30	45.7%	2.30	
Jun-19	30/08/2019	Ordinary	-	2.70	43.3%	2.70	
Dec-19	28/02/2020	Ordinary	-	2.75	56.5%	2.75	
Jun-20	28/08/2020	Ordinary	-	3.25	69.8%	3.25	
Dec-20	25/02/2021	Ordinary	-	3.10	70.7%	3.10	

30 June 2020	Aspen Group Ltd	Aspen Property Trust		
30 Julie 2020	Gross (\$m)	Gross (\$m)		
Revenue tax losses	70.3	-		
Capital tax losses	39.5	-		



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