



CIMIC Group Limited  
ABN 57 004 482 982

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12 March 2021

ASX Market Announcements  
Australian Securities Exchange Limited  
Level 4  
20 Bridge Street  
SYDNEY NSW 2000

## 2021 AGM NOTICE OF MEETING AND VOTING FORM

In accordance with Listing Rule 3.17, please find attached copies of the Chairman's Letter to Shareholders, Notice of Meeting and Voting Form for CIMIC Group's 2021 Annual General Meeting (AGM).

This year, CIMIC's AGM will be held on Wednesday 14 April 2021 as a hybrid meeting:

- at the Heritage Ballroom, Fullerton Hotel Sydney, No.1 Martin Place, Sydney, New South Wales; and
- via CIMIC's AGM website **[www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021)**.

The Chairman's Letter together with the Company's 2020 Annual Report will be dispatched to shareholders today.

The Notice of Meeting and Voting Form are available to shareholders on the Company's AGM website and the CIMIC Group website **[www.cimic.com.au](http://www.cimic.com.au)**

The 2020 Annual Report was previously released to the ASX on 10 February 2021.

Yours faithfully  
CIMIC GROUP LIMITED

**Authorised by** the CIMIC Group Continuous Disclosure Committee

### Contacts

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Ms Fiona Tyndall, Communications T+61 2 9925 6188

CIM

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Securityholder Reference Number (SRN)



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## CIMIC GROUP 2021 ANNUAL GENERAL MEETING

Dear Shareholder,

It is my pleasure to invite you to CIMIC Group's Annual General Meeting (AGM or the meeting) which will be held at 10am (Sydney time) on Wednesday, 14 April 2021.

This year, given the serious health risks associated with COVID-19 and the requirement to maintain social distancing, we have decided to hold a hybrid AGM, meaning you are invited to attend, participate and vote either in person or online.

Details on how to participate, ask questions and vote are available in our 2021 Notice of Meeting, which is available at our AGM website [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021), or via the link on the CIMIC Group website [cimic.com.au](http://cimic.com.au) or by scanning the personalised QR code below. Also available on these websites is our 2020 Annual Report.



Visit our AGM website at [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021)

SRN/HIN: I9999999999

In summary:

- Our AGM will be held at The Fullerton Hotel Sydney, No.1 Martin Place, Sydney, New South Wales. Shareholders may ask questions and vote in person, by attending the venue and registering.
- Our AGM will also be made accessible via a live webcast and an online platform. This includes a facility for you to submit questions in relation to the business of the meeting, to hear the discussion and to vote in real time during the meeting. Participation is via the online platform at our AGM website [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021). You will need a computer or mobile/tablet device with internet access to attend the meeting online. A guide to accessing the meeting online is also available at this website.
- Whether you attend in person, online, or not at all, you may vote in advance of the meeting by lodging your vote online at our AGM website [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021).

The business of the meeting is explained in our Notice of Meeting and will include:

- Consideration of the Financial Reports, which is a non-voting item;
- The adoption of the Remuneration Report;
- The re-election of Directors Russell Chenu, Peter Sassenfeld and Kathryn Spargo; and
- Proposed amendments to CIMIC's Constitution, which is a special resolution.

The Board considers that all resolutions to be voted on at the AGM are in the best interests of shareholders and recommends that you vote in favour of all items.

Our AGM is an important event in our shareholder calendar, at which the Board can engage with shareholders and I hope that you can join us, either in person or online. The online option permits all shareholders to attend the meeting regardless of location.

I will provide an update at the meeting on our performance and answer your questions. Questions can be asked during the meeting or submitted in advance through [returningofficer@computershare.com.au](mailto:returningofficer@computershare.com.au) (alternative options are also provided in our Notice of Meeting). While time may not permit me to address all shareholder questions, I will try to address the more frequently raised questions during the course of the meeting.

There will be an opportunity during the meeting to vote on the resolutions, or you can do so ahead of the meeting by submitting a proxy online or registering a direct vote by no later than 10am (Sydney time) on Monday 12 April 2021.

All shareholders, including those who attend in person or online, are able to view a replay of the webcast after the meeting.

If it becomes necessary to make alternative arrangements with respect to any aspect of our AGM, we will advise you through our AGM website and by making an announcement to the ASX.

In closing I thank you for your support during an unusual period. I am pleased that we have been able to keep CIMIC Group projects operating throughout the pandemic. Doing so has meant our clients and communities could continue to rely on us for essential services and that we could support the many countries where we operate by generating economic activity.

In 2021 we remain focused on the health and safety of our people and communities and on the delivery of leading projects that meet our clients' needs and underpin the economy.

We are progressing our core activities of construction, mining and mineral processing, services and public private partnerships, and targeting the generation of sustainable returns for our shareholders.

I look forward to updating you further at the AGM.

Sincerely,

**Juan Santamaria**

Executive Chairman and Chief Executive Officer

## How to participate online



### Login

You can watch and participate in the AGM via the live webcast and online platform by visiting our AGM website [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021). A user guide is also available at this website.

To login you will need:

- The meeting ID: 366-304-247
- Your SRN/HIN
- The postcode registered on your holding if you are an Australian shareholder. Overseas shareholders should refer to the user guide.

Proxyholders should contact Computershare, on +61 3 9415 4024 to obtain the login details to participate online.



### Voting

Once polls are open, shareholders and proxyholders can vote by clicking on the bar chart icon.



### Ask a question

Click this icon to submit a written question. Questions may be moderated or amalgamated if there are multiple or similar questions on the same topic.

## How to participate in person

Our AGM will be held at The Fullerton Hotel Sydney, No.1 Martin Place, Sydney, New South Wales. You can register from 9am on the day of the meeting.



## 2021 NOTICE OF ANNUAL GENERAL MEETING





Systems Connect Line-wide Work  
CPB Contractors, New South Wales, Australia

Cover image: Parramatta Light Rail  
CPB Contractors, New South Wales, Australia



## CONTENTS

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# NOTICE OF MEETING

## To: The Shareholders

CIMIC Group Limited (CIMIC or the Company) will hold its Annual General Meeting (AGM) at 10.00am (Sydney time) on Wednesday, 14 April 2021 at the Heritage Ballroom, Fullerton Hotel Sydney, No. 1 Martin Place, Sydney, New South Wales, for the purpose of transacting the business set out in this Notice.

CIMIC is continuing to monitor developments in relation to the COVID-19 pandemic, including guidance from the Federal and State Governments and regulators. In light of restrictions on public gatherings, and the continuing importance of social distancing, this year's AGM will also be conducted online. Shareholders will be able to participate online, including voting in real time and asking questions. Further information on how to participate in the online meeting is provided on page 4 and on the following website [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021)

If it becomes necessary to make alternative arrangements with respect to any aspect of the AGM, CIMIC will advise shareholders through its website and [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021) and by making an ASX announcement.

## BUSINESS

### 1 Annual Financial Report and Directors' and Auditor's Reports

To receive the financial report, directors' report and auditor's report for the Company and its controlled entities for the financial year ended 31 December 2020 (2020 Financial Year).

Note: There is no requirement for shareholders to approve these reports.

### 2 Remuneration Report

To consider and if thought fit pass the following resolution as a non-binding ordinary resolution:

*"That, for the purposes of section 250R(2) of the Corporations Act 2001 (Cth) and for all other purposes, the Remuneration Report for the 2020 Financial Year be adopted."*

Note: The vote on this resolution is non-binding.

### 3 Re-election of Directors

To consider and if thought fit pass the following resolutions as ordinary resolutions:

#### 3.1 Re-election of Russell Chenu as a director of the Company

*That Russell Chenu, who retires by rotation and offers himself for re-election, be re-elected as a director of the Company.*

#### 3.2 Re-election of Peter Sassenfeld as a director of the Company

*That Peter Sassenfeld, who retires by rotation and offers himself for re-election, be re-elected as a director of the Company.*

#### 3.3 Re-election of Kathryn Spargo as a director of the Company

*That Kathryn Spargo, who retires by rotation and offers herself for re-election, be re-elected as a director of the Company.*

### 4 Amendments to Constitution

To consider and if thought fit pass the following resolution as a special resolution:

*"That the Constitution of the Company be amended with immediate effect from the date of this special resolution by:*

- a. deleting all the words shown as struck through and shown in red text; and*
- b. inserting all of the words shown in underline and blue text,*

*in the proposed amended Constitution attached as Annexure A to this Notice of Meeting."*

## ADDITIONAL INFORMATION

The Explanatory Notes and the voting information form part of this Notice and should be read in conjunction with it.

The Chairman intends to vote undirected proxies on, and in favour of, all resolutions set out in this Notice to the extent permitted by law.

The Chairman will call a poll for all proposed resolutions. Please refer to the Explanatory Notes for further information on the proposed resolutions and applicable voting exclusions.

By Order of the Board

Louise Griffiths, Company Secretary  
Sydney

12 March 2021



## KEY DATES

### Eligibility to attend and vote

You are eligible to attend (including attendance online) and vote at the meeting if you are registered as a CIMIC shareholder at 7.00 pm (Sydney time) on Monday, 12 April 2021.

### Last date to submit Voting Form

Shareholders who do not plan to attend the AGM or to participate online are encouraged to complete and return a Voting Form to CIMIC's Share Registrar, Computershare Investor Services, by no later than 10.00 am (Sydney time) on Monday, 12 April 2021. See below on 'Submitting Your Voting Form' on page 5 for further information.


## QUESTIONS FROM SHAREHOLDERS


Shareholders may direct questions during the meeting (whether in person or online) to the Chairman about the operations and management of CIMIC, or to CIMIC's auditor about the content of the auditor's report and the conduct of the audit for the 2020 Financial Year.

Shareholders may also submit written questions in advance of the meeting by no later than 5.00 pm (Sydney time) on Wednesday 7 April 2021. Responses to the most frequently asked questions will be consolidated and made available at the meeting and posted on CIMIC's website as soon as practicable after the meeting.

Please send any written questions to CIMIC's Share Registrar:

 By hand: Computershare Investor Services Pty Limited  
Level 3, 60 Carrington Street  
Sydney NSW 2000  
Australia

 By mail: Computershare Investor Services Pty Limited  
GPO Box 242  
Melbourne VIC 3001

 By email: [returningofficer@computershare.com.au](mailto:returningofficer@computershare.com.au)

 By fax: (within Australia) 1800 783 447  
(outside Australia) +61 3 9473 2555

## YOUR PRIVACY

Attendees at the meeting may be video recorded.

## HOW TO ATTEND

### Attending the meeting in person

Subject to Government advice in relation to public gatherings, eligible shareholders may attend the meeting and vote in person. You can register from 9.00 am (Sydney time) on the day of the meeting.

If you intend to attend the meeting in person, you do not need to submit a Voting Form in advance, however please bring your personalised letter with you as it will help you to register your attendance at the meeting.

You may still attend the meeting and vote in person even if you have lodged a direct vote or appointed a proxy. Your attendance will cancel your direct vote (unless you instruct CIMIC or Computershare Investor Services otherwise) or suspend your proxy appointment while you are present at the meeting.

### Attending the meeting online

If you choose to participate online, you will be able to view a live webcast of the AGM, ask questions online and submit your votes in real time.

For further instructions on how to participate online please view the online meeting user guide at [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021)

Technical difficulties may arise during the course of the Meeting. The Chairman has discretion as to whether and how the meeting should proceed in the event that a technical difficulty arises. In exercising his discretion, the Chairman will have regard to the number of shareholders impacted and the extent to which participation in the business of the meeting is affected. Where he considers it appropriate, the Chairman may continue to hold the meeting and transact business, including conducting a poll and voting in accordance with valid direct votes and proxy instructions. For this reason, shareholders are encouraged to lodge a directed proxy or direct vote even if they plan to attend the meeting online.

### The Meeting ID for the AGM is: 366-304-247

If it becomes necessary to make alternative arrangements with respect to any aspect of the AGM, CIMIC will advise shareholders through its website and [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021) and by making an ASX announcement.

## HOW TO VOTE

### Direct voting

You may vote directly on resolutions considered at the meeting without attending the meeting or appointing a proxy.

To vote by direct vote, mark Box "A" (in "Step 1") on the Voting Form. You must complete the voting directions for Items 2, 3.1, 3.2, 3.3 and 4 (in "Step 2") by marking "For", "Against" or "Abstain" for your vote to be counted.

### Appointing a proxy

You can appoint a proxy to attend and vote on your behalf as an alternative to attending the meeting or casting a direct vote.

To appoint a proxy, mark Box "B" (in "Step 1") on the Voting Form. You can direct your proxy how to vote on Items 2, 3.1, 3.2 and 3.3 and 4 (in "Step 2") by marking "For", "Against" or "Abstain".

A proxy does not need to be a shareholder of CIMIC. A proxy may be an individual or a company. If you are entitled to cast two or more votes at the meeting, you may appoint up to two proxies. If you appoint two proxies, you should write both names on the Voting Form and specify the percentage of votes or number of securities for each proxy in step 1. If you do not specify a percentage or number, each proxy may exercise half of the votes. Proxies given by corporations may be executed either in accordance with the Corporations Act 2001 (Cth) (**Corporations Act**) or under the hand of a duly authorised officer or attorney. The Voting Form and the power of attorney or other authority under which the Voting Form is signed (if any), or a certified copy of the power of attorney or authority, must be received by Computershare Investor Services no later than 10.00 am (Sydney time) on Monday 12 April 2021. See 'Submitting Your Voting Form'

for contact details of Computershare Investor Services Pty Limited.

If you sign the Voting Form, and mark both Box “A” and Box “B” (in “Step 1”), or neither, the Chairman will be appointed as your proxy. The Chairman intends to vote undirected proxies on, and in favour of, all the proposed resolutions.

### IMPACT OF YOUR PROXY APPOINTMENT ON YOUR VOTING INSTRUCTIONS

If you appoint the Chairman as your proxy and do not direct him how to vote, you are authorising the Chairman to cast your undirected vote on all proposed resolutions to the extent permitted by law.

If you appoint any other member of CIMIC’s key management personnel (**KMP**) or their closely related party as your proxy, they will not be able to vote your proxy on Item 2 (Remuneration Report) unless you have directed them how to vote by completing Item 2 (in “Step 2”) on the Voting Form.

“Closely related party” is defined in the Corporations Act and includes, for example, a spouse, child, dependant and certain other close family members of a member of the KMP, as well as any company controlled by a member of the KMP.

If you intend to appoint a member of the KMP, or their closely related party or the Chairman as your proxy, you are encouraged to direct them how to vote on Items 2, 3 and 4 (in “Step 2”) on the Voting Form by marking “For”, “Against” or “Abstain” for each of these items of business.

#### The Chairman’s voting intentions






The Chairman intends to vote undirected proxies on, and in favour of, all the proposed resolutions to the extent permitted by law. If there is a change to how the Chairman intends to vote undirected proxies, CIMIC will make an announcement to the market.

The Chairman’s decision on the validity of a direct vote, vote cast by a proxy or vote cast in person, is conclusive.

### SUBMITTING YOUR VOTING FORM

Your completed Voting Form must be received by Computershare Investor Services no later than 10.00 am (Sydney time) on Monday, 12 April 2021. An original or a certified copy of any power of attorney or other authority under which the Voting Form was signed must also be received by this time unless previously provided to Computershare Investor Services.

You can lodge your vote:

-  online at [www.investorvote.com.au](http://www.investorvote.com.au) by following the instructions. You will need your Securityholder Reference Number (**SRN**) or Holder Identification Number (**HIN**); or
-  by mail to Computershare Investor Services, GPO Box 242, Melbourne VIC 3001
-  by faxing it to (03) 9473 2555
-  by hand delivering it to Computershare Investor Services Pty Limited, Level 3, 60 Carrington Street, Sydney NSW 2000; or
-  using a mobile device by scanning the QR code on the front of the Chairman’s letter. To scan the QR code you will need a QR code reader application that can be downloaded for free on your mobile device.





# EXPLANATORY NOTES

The Explanatory Notes form part of the Notice and should be read in conjunction with it. The Explanatory Notes provide additional information in relation to each Item of business for the meeting.

## ITEM 1 – ANNUAL FINANCIAL REPORT AND DIRECTORS’ AND AUDITOR’S REPORTS

Shareholders will be given a reasonable opportunity at the meeting to ask questions about, or make comments on, the Financial Report and the Directors’ and Auditor’s Reports as well as on the management of the Company. These reports form part of the Company’s 2020 Annual Report which is accessible on the Company’s website, at: [www.cimic.com.au/investor-and-media-centre/publications](http://www.cimic.com.au/investor-and-media-centre/publications) and [www.edocumentview.com.au/CIM2021](http://www.edocumentview.com.au/CIM2021)

Shareholders will be given a reasonable opportunity at the meeting to ask questions of the Company’s external auditor, Deloitte Touche Tohmatsu, relevant to:

- the conduct of the audit;
- the preparation and content of the Auditor’s Report;
- the accounting policies adopted by the Company in relation to the preparation of the financial statements; and
- the independence of the auditor in relation to the conduct of the audit.

## ITEM 2 – REMUNERATION REPORT

The Remuneration Report on pages 50 to 60 of the Company’s 2020 Annual Report sets out the remuneration policies of the Company and reports on the remuneration arrangements in place for Non-executive Directors, Executive Directors and the KMP during the 2020 Financial Year.

In accordance with section 250SA(1) of the Corporations Act, Shareholders will have a reasonable opportunity at the meeting to ask questions about, or make comments on, the Remuneration Report before calling for a vote.

As prescribed by the Corporations Act, the vote on the adoption of the Remuneration Report is advisory only and does not bind the Directors or the Company. However, the Board does take the outcome of the vote and discussion at the meeting into account in setting remuneration policies for future years. In accordance with the requirements of the Corporations Act, if 25% or more of the votes cast are against the adoption of the Remuneration Report at two consecutive annual general meetings, shareholders will, broadly, be required to vote at the second of those annual general meetings on a resolution that another meeting be held within 90 days at which all of the Company’s directors (other than the managing director) at the time of the last annual general meeting must cease to be directors and be subject to re-election by shareholders.

### Recommendation

The Board unanimously recommends that shareholders vote **in favour** of Item 2.

### Voting exclusions

CIMIC will disregard any votes cast in favour of the resolution relating to Item 2:

- by or on behalf of a member of the KMP whose remuneration is disclosed in the Remuneration Report or a closely related party of a member of the KMP, regardless of the capacity in which the vote is cast; and
- as a proxy by a member of the KMP at the date of the meeting, or a closely related party of a member of the KMP,
- unless the vote is cast as proxy for a person entitled to vote on Item 2 in accordance with a direction on the proxy form; or
- by the Chairman of the meeting pursuant to an express authorisation to exercise the proxy even though Item 2 is connected directly or indirectly with the remuneration of CIMIC’s KMP.

## ITEM 3 – RE-ELECTION OF DIRECTORS

Each of the Directors seeking re-election will address shareholders at the meeting. The following is a summary of their qualifications and experience.

### Item 3.1 – Re-election of Russell Chenu as a director of the Company

Mr Russell Chenu will retire by rotation in accordance with the directors’ rotation provision under clause 7.1(d) of the Constitution and in accordance with ASX Listing Rule 14.4 and offers himself for re-election as a Director of the Company at this meeting.

Details for Mr Russell Chenu are set out below:



#### Mr Russell Chenu

*Independent, Non-executive Director  
BCom, MBA, CPA*

Appointed Independent Non-executive Director in June 2014.

Chairman of the Audit and Risk Committee. Member of the Ethics, Compliance and Sustainability

Committee and the Remuneration and Nomination Committee.

Mr Chenu has a Bachelor of Commerce from the University of Melbourne and an MBA from the Macquarie Graduate School of Management. Mr Chenu is an experienced corporate and finance professional who previously held senior finance and management positions with a number of ASX-listed companies. In a number of these senior roles, he was engaged in significant strategic business planning and business change, including several turnarounds, new market expansions and management leadership initiatives.

Mr Chenu was CFO of James Hardie Industries plc from 2004 to 2013. As CFO, he was responsible for accounting, treasury, taxation, corporate finance, information technology and systems, and procurement. Mr Chenu is a former Director of James Hardie Industries plc (August 2014 to November 2020).

Mr Chenu is a Director of the following additional ASX-listed entities: Metro Performance Glass Limited (since July 2014) and Reliance Worldwide Corporation Limited (since April 2016).

#### Recommendation

The Board (excluding Mr Russell Chenu) unanimously recommends that shareholders vote **in favour** of Item 3.1.

#### Item 3.2 – Re-election of Peter Sassenfeld as a director of the Company

Mr Peter Sassenfeld will retire by rotation in accordance with the director rotation provision under clause 7.1(d) of the Constitution and in accordance with ASX Listing Rule 14.4 and offers himself for re-election as a Director of the Company at this meeting.

Details for Mr Peter Sassenfeld are set out below:



**Mr Peter Sassenfeld**

*Non-executive Director  
MBA*

Appointed Non-executive Director in November 2011.

Member of the Audit and Risk Committee.

Mr Sassenfeld has an MBA from the University of Saarland.

Mr Sassenfeld was appointed as the CFO of HOCHTIEF AG in November 2011 and is also the CFO of HOCHTIEF Solutions AG. Mr Sassenfeld is a Director of HOCHTIEF Australia, The Turner Corporation and Flatiron Holding Inc. Mr Sassenfeld has previously worked as the CFO of Ferrostaal AG and Krauss Maffei AG and in senior finance roles at Bayer AG and the Mannesmann Group. He was a director of Abertis Infraestructuras, S.A.

#### Recommendation

The Board (excluding Mr Peter Sassenfeld) unanimously recommends that shareholders vote **in favour** of Item 3.2.

#### Item 3.3 – Re-election of Kathryn Spargo as a director of the Company

Ms Kathryn Spargo will retire by rotation in accordance with the director rotation provision under clause 7.1(d) of the Constitution and in accordance with ASX Listing Rule 14.4 and offers herself for re-election as a Director of the Company at this meeting.

Details for Ms Kathryn Spargo are set out below:



**Ms Kathryn Spargo**

*Independent, Non-executive Director  
LLB (Hons), BA, FAICD*

Appointed Non-executive Director in September 2017.

Chairman of the Ethics, Compliance and Sustainability Committee and Remuneration and Nomination

Committee and Member of the Audit and Risk Committee.

Ms Spargo holds a Bachelor of Law with Honours and an Arts degree from the University of Adelaide. Ms Spargo is a fellow of the Australian Institute of Company Directors.

Ms Spargo has broad commercial experience, both in advisory roles (having worked in legal practice in the public and private sectors), and as a director of listed and unlisted companies.

Ms Spargo is a Director of the following additional ASX listed companies: Sigma Healthcare Limited (since December 2015), Sonic Healthcare Limited (since July 2010) and Adairs Limited (since May 2015). She is also a director of the Geelong Football Club, Coinvest Ltd and Future Fuels Cooperative Research Centre. Ms Spargo's previous Board positions included Chairman of UGL, as well as directorships at Fulton Hogan, SMEC Holdings, Fletcher Building (March 2012 to September 2017), Xenith IP Ltd (April 2017 to August 2019), Pacific Hydro, Suncorp Portfolio Services, IOOF, Investec Bank, and Transfield Services Infrastructure Fund.

#### Recommendation

The Board (excluding Ms Kathryn Spargo) unanimously recommends that shareholders vote **in favour** of Item 3.3.

### ITEM 4 - AMENDMENTS TO CONSTITUTION

Pursuant to the Corporations Act, the Company may amend its constitution if the amendments are approved by special resolution of the members. This means that the resolution must be passed by at least 75% of the votes cast by members who are present at the meeting and entitled to vote on the resolution. The relevant resolution will therefore be proposed as and must be passed as a special resolution at the meeting.

The proposed amendments are set out in Annexure A to these Explanatory Notes (**Proposed Amended Constitution**).

The proposed amendments are recommended by the Board for the general purpose of:

- providing greater flexibility for and clarity around the Company holding general meetings using, or with the assistance of, one or more technologies, including, to the extent permissible under the Corporations Act, a wholly virtual meeting; and
- removing ambiguity concerning a director's ability to sign a written resolution in counterpart or electronically.

To assist members in considering the Proposed Amended Constitution, the table on the following page has been prepared to summarise the key amendments. The table is intended as a summary and should be read only as a guide to, but not a substitute for review of, the Proposed Amended Constitution.

## Summary Table

Rule	The Company's existing Constitution	Basis for proposed amendments
<b>Definitions and interpretation</b>	Rule 1.1(f) of CIMIC's current constitution provides that only members, proxies or representatives that are physically present in person are considered to be present at members' meetings.	Given the uncertainty around the permanence of the temporary reforms to the Corporations Act to facilitate the holding of meetings (including AGMs) via virtual technology (particularly those that expressly provide that persons attending by technology are taken to be present), and for the purpose of providing the Company and its members with greater flexibility in the absence of such temporary reforms, it is proposed that rule 1.1(f) is amended to expressly provide that members, proxies, attorneys and representatives attending through technological means under the new rule 6.11 are considered to be present at members' meetings.
<b>General meetings – use of technology</b>	Whilst the Company is currently empowered by the temporary reforms and by section 249S of the Corporations Act to use technology to hold a general meeting at 2 or more venues, rule 6 of the Company's existing Constitution does not expressly provide that general meetings may be held using technology.	Given the uncertainty around the permanence of the temporary reforms to the Corporations Act to facilitate the holding of meetings via virtual technology and to provide clarity around the use of technology for the purpose of a general meeting, it is proposed that new rule 6.11 be inserted into the Constitution to expressly empower the Company to hold its general meetings using technology (to the extent permitted by law) and prescribe certain conditions that apply to general meetings that are held in that way.
<b>Directors - Written resolutions</b>	Whilst rule 7.14 of the Company's existing Constitution allows the directors to pass a resolution without a meeting being held if each director entitled to vote signs or consents to a written resolution, the directors are not expressly empowered to sign written resolutions in counterpart or electronically.	To reduce ambiguity around written resolutions signed electronically, it is proposed that additional provisions be inserted in rule 7.14 to confirm that written resolutions may be signed by the directors electronically and in counterpart.

If passed by shareholders at the meeting, these amendments will have immediate effect.

### Recommendation

The Board unanimously recommends that shareholders vote **in favour** of Item 4.





## **Annexure A**

### **Proposed Amended Constitution for CIMIC Group Limited**



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**CIMIC Group Limited ACN 004 482 982****A public company limited by shares**

## 1 Preliminary

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### 1.1 Definitions and interpretation

- (a) The meanings of the terms used in this constitution are set out below.

Term	Meaning
<b>Act</b>	<i>Corporations Act 2001</i> (Cth).
<b>AGM</b>	an annual general meeting of the company that the Act requires to be held.
<b>ASX Settlement Operating Rules</b>	the operating rules of ASX Settlement Pty Limited and, to the extent that they are applicable, the operating rules of the Exchange and the operating rules of ASX Clear Pty Limited.
<b>Board</b>	the directors for the time being of the company or those of them who are present at a meeting at which there is a quorum.
<b>Business Day</b>	has the meaning given to that term in the Listing Rules.
<b>Exchange</b>	the Australian Securities Exchange or such other body corporate that is declared by the Board to be the company's primary stock exchange for the purposes of this definition.
<b>Listing Rules</b>	the listing rules of the Exchange as they apply to the company.
<b>Proper ASTC Transfer</b>	has the meaning given to that term in the <i>Corporations Regulations 2001</i> (Cth).

Term	Meaning
<b>Record Time</b>	<ol style="list-style-type: none"> <li>1 in the case of a meeting for which the caller of the meeting has decided, under the Act, that shares are to be taken to be held by the persons who held them at a specified time before the meeting, that time; and</li> <li>2 in any other case, 48 hours before the relevant meeting, or, if this time would fall on a trading day, 7.00pm (Sydney time) on that day.</li> </ol>
<b>Representative</b>	in relation to a member that is a body corporate means a person authorised in accordance with the Act (or a corresponding previous law) by the body corporate to act as its representative at the meeting.
<b>Seal</b>	any common seal, duplicate seal or certificate seal of the company.
<b>Transmission Event</b>	<ol style="list-style-type: none"> <li>1 for a member who is an individual – the member’s death, the member’s bankruptcy, or a member becoming of unsound mind, or a person who, or whose estate, is liable to be dealt with in any way under the laws relating to mental health; and</li> <li>2 for a member who is a body corporate – the dissolution of the member or the succession by another body corporate to the assets and liabilities of the member.</li> </ol>
<b>URL</b>	Uniform Resource Locator, the address that specifies the location of a file on the internet.

(b)	A reference in this constitution to a partly paid share is a reference to a share on which there is an amount unpaid.
(c)	A reference in this constitution to an amount unpaid on a share includes a reference to any amount of the issue price which is unpaid.
(d)	A reference in this constitution to a call or an amount called on a share includes a reference to a sum that, by the terms of issue of a share, becomes payable on issue or at a fixed date.
(e)	A reference in this constitution to a member for the purposes of a meeting of members is a reference to a registered holder of shares as at the relevant Record Time.
(f)	<p><u>Without limiting rule 6.11(a),</u> A reference in this constitution to a member present at a general meeting is a reference to:</p> <ol style="list-style-type: none"> <li>(1) a member present in person, or by proxy, attorney or Representative <u>(and includes any member, proxy, attorney or Representative participating by use of technology in accordance with rule 6.11 of this constitution);</u> or</li> <li>(2) except in any rule that specifies a quorum or except in any rule prescribed by the Board, a member who has duly lodged a valid direct vote in relation to the general meeting under rule 6.8.</li> </ol>

- (g) A chairperson or deputy chairperson appointed under this constitution may be referred to as chairman or chairwoman, or deputy chairman or chairwoman, or as chair, if applicable.
- (h) A reference in this constitution to a person holding or occupying a particular office or position is a reference to any person who occupies or performs the duties of that office or position.
- (i) A reference to a document being 'signed' or to 'signature' includes that document being executed under hand or under seal or by any other method and, in the case of a communication in electronic form, includes the document being authenticated in accordance with the Act or any other method approved by the Board.
- (j) Unless the contrary intention appears, in this constitution:
  - (1) the singular includes the plural and the plural includes the singular;
  - (2) words that refer to any gender include all genders;
  - (3) words used to refer to persons generally or to refer to a natural person include a body corporate, body politic, partnership, joint venture, association, board, group or other body (whether or not the body is incorporated);
  - (4) a reference to a person includes that person's successors and legal personal representatives;
  - (5) a reference to a statute or regulation, or a provision of any of them includes all statutes, regulations or provisions amending, consolidating or replacing them, and a reference to a statute includes all regulations, proclamations, ordinances and by-laws issued under that statute;
  - (6) a reference to the Listing Rules or the ASX Settlement Operating Rules includes any variation, consolidation or replacement of those rules and is to be taken to be subject to any applicable waiver or exemption; and
  - (7) where a word or phrase is given a particular meaning, other parts of speech and grammatical forms of that word or phrase have corresponding meanings.
- (k) Specifying anything in this constitution after the words 'including', 'includes' or 'for example' or similar expressions does not limit what else is included unless there is express wording to the contrary.
- (l) In this constitution, headings and bold type are only for convenience and do not affect the meaning of this constitution.

## **1.2 Application of the Act, Listing Rules and ASX Settlement Operating Rules**

- (a) The rules that apply as replaceable rules to companies under the Act do not apply to the company except so far as they are repeated in this constitution.
- (b) Unless the contrary intention appears:
  - (1) an expression in a rule that deals with a matter dealt with by a provision of the Act, the Listing Rules or the ASX Settlement Operating Rules has the same meaning as in that provision; and
  - (2) subject to rule 1.2(b)(1), an expression in a rule that is used in the Act has the same meaning in this constitution as in the Act.

## **1.3 Exercising powers**

- (a) The company may, in any way the Act permits:



- (1) exercise any power;
  - (2) take any action; or
  - (3) engage in any conduct or procedure,

which, under the Act a company limited by shares may exercise, take or engage in.
- (b) Where this constitution provides that a person 'may' do a particular act or thing, the act or thing may be done at the person's discretion.
- (c) Where this constitution confers a power to do a particular act or thing, the power is, unless the contrary intention appears, to be taken as including a power exercisable in the same way and subject to the same conditions (if any) to repeal, rescind, revoke, amend or vary that act or thing.
- (d) Where this constitution confers a power to do a particular act or thing, the power may be exercised from time to time and may be exercised subject to conditions.
- (e) Where this constitution confers a power to do a particular act or thing concerning particular matters, the power is, unless the contrary intention appears, to be taken to include a power to do that act or thing as to only some of those matters or as to a particular class of those matters, and to make different provision concerning different matters or different classes of matters.
- (f) Where this constitution confers a power to make appointments to an office or position (except the power to appoint a director under rule 7.1(b)), the power is, unless the contrary intention appears, to be taken to include a power:
  - (1) to appoint a person to act in the office or position until a person is formally appointed to the office or position;
  - (2) to remove or suspend any person appointed (without prejudice to any rights or obligations under any contract between the person and the company); and
  - (3) to appoint another person temporarily in the place of any person removed or suspended or in the place of any sick or absent holder of the office or position.
- (g) Where this constitution gives power to a person to delegate a function or power:
  - (1) the delegation may be concurrent with, or (except in the case of a delegation by the Board) to the exclusion of, the performance or exercise of that function or power by the person;
  - (2) the delegation may be either general or limited in any way provided in the terms of delegation;
  - (3) the delegation need not be to a specified person but may be to any person holding, occupying or performing the duties of a specified office or position;
  - (4) the delegation may include the power to delegate; and
  - (5) where performing or exercising that function or power depends on that person's opinion, belief or state of mind about a matter, that function or power may be performed or exercised by the delegate on the delegate's opinion, belief or state of mind about that matter.

## 1.4 Currency

Any amount payable to the holder of a share, whether in relation to dividends, repayment of capital, participation in surplus property of the company or otherwise, may, with the agreement of the holder or under the terms of issue of the share, be paid in the currency of a country other than Australia. The Board may fix a time on or before the payment date as the time at which the applicable exchange rate will be determined for that purpose.

## **1.5 Transitional provisions**

This constitution must be interpreted in such a way that:

- (a) every director, alternate director, chief executive officer, managing director and secretary in office in that capacity immediately before this constitution is adopted continues in office subject to, and is taken to have been appointed or elected under, this constitution;
- (b) any register maintained by the company immediately before this constitution is adopted is taken to be a register maintained under this constitution;
- (c) any Seal adopted by the company as a Seal immediately before this constitution is adopted is taken to be a Seal which the company has under a relevant authority given by this constitution;
- (d) for the purposes of rule 4.1(p):
  - (1) a cheque issued under the predecessor of rule 4.1(k) is taken to have been issued under rule 4.1(k);
  - (2) any money held at the date of adoption of this constitution for a member under the predecessor of rule 4.1(m) is taken to have been held in an account under rule 4.1(m);
  - (3) any money held at the date of adoption of this constitution for a member the company regards as uncontactable is taken to have been held in an account under rule 4.1(n); and
- (e) unless a contrary intention appears in this constitution, all persons, things, agreements and circumstances appointed, approved or created by or under the constitution of the company in force before this constitution is adopted continue to have the same status, operation and effect after this constitution is adopted.

## **2 Share capital**

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### **2.1 Shares**

Subject to this constitution, the Board may:

- (a) issue, allot or grant options for, or otherwise dispose of, shares in the company; and
- (b) decide:
  - (1) the persons to whom shares are issued or options are granted;
  - (2) the terms on which shares are issued or options are granted; and
  - (3) the rights and restrictions attached to those shares or options.

### **2.2 Preference shares**

- (a) The company may issue preference shares including preference shares which are, or at the option of the company or holder are, liable to be redeemed or convertible into ordinary shares.
- (b) Each preference share confers on the holder a right to receive a preferential dividend, in priority to the payment of any dividend on the ordinary shares, at the rate and on the basis decided by the Board under the terms of issue.

- (c) In addition to the preferential dividend and rights on winding up, each preference share may participate with the ordinary shares in profits and assets of the company, including on a winding up, if and to the extent the Board decides under the terms of issue.
- (d) The preferential dividend may be cumulative only if and to the extent the Board decides under the terms of issue, and will otherwise be non-cumulative.
- (e) Each preference share confers on its holder the right in a winding up and on redemption to payment in priority to the ordinary shares of:
  - (1) the amount of any dividend accrued but unpaid on the share at the date of winding up or the date of redemption; and
  - (2) any additional amount specified in the terms of issue.
- (f) To the extent the Board may decide under the terms of issue, a preference share may confer a right to a bonus issue or capitalisation of profits in favour of holders of those shares only.
- (g) A preference share does not confer on its holder any right to participate in the profits or assets of the company except as set out above.
- (h) A preference share does not entitle its holder to vote at any general meeting of the company except in the following circumstances:
  - (1) during a period in which a dividend or part of a dividend on the share is in arrears;
  - (2) on a proposal to reduce the share capital of the company;
  - (3) on a resolution to approve the terms of a buy back agreement;
  - (4) on a proposal that affects rights attached to the preference share;
  - (5) on a proposal to wind up the company;
  - (6) on a proposal for the disposal of the whole of the property, business and undertaking of the company;
  - (7) during the winding up of the company; or
  - (8) in any other circumstances in which the Listing Rules require holders of preference shares to be entitled to vote.
- (i) The holder of a preference share who is entitled to vote in respect of that share under rule 2.2(h) is, on a poll, entitled to the greater of one vote per share or such other number of votes specified in, or determined in accordance with, the terms of issue for the share.
- (j) In the case of a redeemable preference share, the company must, at the time and place for redemption specified in, or determined in accordance with, the terms of issue for the share, redeem the share and, on receiving a redemption request under the terms of issue, pay to or at the direction of the holder the amount payable on redemption of the share.
- (k) A holder of a preference share must not transfer or purport to transfer, and the Board, to the extent permitted by the Listing Rules, must not register a transfer of, the share if the transfer would contravene any restrictions on the right to transfer the share set out in the terms of issue for the share.

## 2.3 Alteration of share capital

Subject to the Act, the Board may do anything required to give effect to any resolution altering the company's share capital, including, where a member becomes entitled to a fraction of a share on a consolidation, by:



- (a) making cash payments;
- (b) determining that fractions may be disregarded to adjust the rights of all members;
- (c) appointing a trustee to deal with any fractions on behalf of members; and
- (d) rounding (or rounding up) each fractional entitlement to the nearest whole share.

## **2.4 Conversion or reclassification of shares**

Subject to rule 2.5, the company may by resolution convert or reclassify shares from one class to another.

## **2.5 Variation of class rights**

- (a) The rights attached to any class of shares may, unless their terms of issue state otherwise, be varied:
  - (1) with the written consent of the holders of 75% of the shares of the class; or
  - (2) by a special resolution passed at a separate meeting of the holders of shares of the class.
- (b) The provisions of this constitution relating to general meetings apply, with necessary changes, to separate class meetings as if they were general meetings except that:
  - (1) a quorum is 2 persons holding or representing at least one-third of the issued shares of the class or, if there is one holder of shares in a class, that person; and
  - (2) any holder of shares of the class present may demand a poll.
- (c) The rights conferred on the holders of any class of shares are to be taken as not having been varied by the creation or issue of further shares ranking equally with them.

## **2.6 Joint holders of shares**

Where 2 or more persons are registered as the holders of a share, they hold it as joint tenants with rights of survivorship, on the following conditions:

- (a) they are liable individually as well as jointly for all payments, including calls, in respect of the share;
- (b) subject to rule 2.6(a), on the death of any one of them the survivor is the only person the company will recognise as having any title to the share;
- (c) any one of them may give effective receipts for any dividend, bonus, interest or other distribution or payment in respect of the share; and
- (d) except where persons are jointly entitled to a share because of a Transmission Event, or where required by the Listing Rules or the ASX Settlement Operating Rules, the company may, but is not required to, register more than 3 persons as joint holders of the share.

## **2.7 Equitable and other claims**

The company may treat the registered holder of a share as the absolute owner of that share and need not:

- (a) recognise a person as holding a share on trust, even if the company has notice of a trust; or

- (b) recognise, or be bound by, any equitable, contingent, future or partial claim to or interest in a share by any other person, except an absolute right of ownership in the registered holder, even if the company has notice of that claim or interest.

## **2.8 Restricted securities**

If, at any time, any of the share capital of the company is classified by the Exchange as 'restricted securities', then despite any other provision of this constitution:

- (a) the restricted securities must not be disposed of during the escrow period except as permitted by the Listing Rules or the Exchange;
- (b) the company must refuse to acknowledge a disposal (including registering a transfer) of the restricted securities during the escrow period except as permitted by the Listing Rules or the Exchange; and
- (c) during a breach of the Listing Rules relating to restricted securities or a breach of a restriction agreement, the holder of the restricted securities is not entitled to any dividend or distribution, or voting rights, in respect of the restricted securities.

## **3 Calls, forfeiture, indemnities, lien and surrender**

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### **3.1 Calls**

- (a) Subject to the terms on which any shares are issued, the Board may:
  - (1) make calls on the members for any amount unpaid on their shares which is not by the terms of issue of those shares made payable at fixed times; and
  - (2) on the issue of shares, differentiate between members as to the amount of calls to be paid and the time for payment.
- (b) The Board may require a call to be paid by instalments.
- (c) The Board must send members notice of a call at least 14 days (or such longer period required by the Listing Rules) before the amount called is due, specifying the amount of the call, the time for payment and the manner in which payment must be made.
- (d) Each member must pay the amount called to the company by the time and in the manner specified for payment.
- (e) A call is taken to have been made when the resolution of the Board authorising the call is passed.
- (f) The Board may revoke a call or extend the time for payment.
- (g) A call is valid even if a member for any reason does not receive notice of the call.
- (h) If an amount called on a share is not paid in full by the time specified for payment, the person who owes the amount must pay:
  - (1) interest on the unpaid part of the amount from the date payment is due to the date payment is made, at a rate determined under rule 3.9; and
  - (2) if the share was issued after the date this constitution is adopted, any costs, expenses or damages the company incurs due to the failure to pay or late payment.
- (i) Any amount unpaid on a share that, by the terms of issue of the share, becomes payable on issue or at a fixed date:

- (1) is treated for the purposes of this constitution as if that amount were payable under a call duly made and notified; and
- (2) must be paid on the date on which it is payable under the terms of issue of the share.
- (j) The Board may, to the extent the law permits, waive or compromise all or part of any payment due to the company under the terms of issue of a share or under this rule 3.1.

### 3.2 Proceedings to recover calls

- (a) In a proceeding to recover a call, or an amount payable due to the failure to pay or late payment of a call, proof that:
  - (1) the name of the defendant is entered in the register as the holder or one of the holders of the share on which the call is claimed;
  - (2) the resolution making the call is recorded in the minute book; and
  - (3) notice of the call was given to the defendant complying with this constitution,
 is conclusive evidence of the obligation to pay the call and it is not necessary to prove the appointment of the Board who made the call or any other matter.
- (b) In rule 3.2(a), **defendant** includes a person against whom the company alleges a set-off or counterclaim, and a **proceeding** to recover a call or an amount is to be interpreted accordingly.

### 3.3 Payments in advance of calls

- (a) The Board may accept from a member the whole or a part of the amount unpaid on a share even though no part of that amount has been called.
- (b) The Board may authorise payment by the company of interest on an amount accepted under rule 3.3(a), until the amount becomes payable, at a rate agreed between the Board and the member paying the amount.
- (c) The Board may repay to a member any amount accepted under rule 3.3(a).

### 3.4 Forfeiting partly paid shares

- (a) If a member fails to pay the whole of a call or an instalment of a call by the time specified for payment, the Board may serve a notice on that member:
  - (1) requiring payment of the unpaid part of the call or instalment, together with any interest that has accrued and all costs, expenses or damages that the company has incurred due to the failure to pay;
  - (2) naming a further time (at least 14 days after the date of the notice) by which, and at the manner in which, the amount payable under rule 3.4(a)(1) must be paid; and
  - (3) stating that if the whole of the amount payable under rule 3.4(a)(1) is not paid by the time and in the manner specified, the shares on which the call was made will be liable to be forfeited.
- (b) If a member does not comply with a notice served under rule 3.4(a), the Board may by resolution forfeit any share concerning which the notice was given at any time after the day named in the notice and before the payment required by the notice is made.
- (c) A forfeiture under rule 3.4(b) includes all dividends, interest and other amounts payable by the company on the forfeited share and not actually paid before the forfeiture.

- (d) Where a share has been forfeited:
  - (1) notice of the resolution must be given to the member in whose name the share stood immediately before the forfeiture; and
  - (2) an entry of the forfeiture, with the date, must be made in the register of members.
- (e) Failure to give the notice or to make the entry required under rule 3.4(d) does not invalidate the forfeiture.
- (f) A forfeited share becomes the property of the company and the Board may sell, reissue or otherwise dispose of the share as it thinks fit and, in the case of reissue or other disposal, with or without crediting as paid up any amount paid on the share by any former holder.
- (g) A person whose shares have been forfeited ceases to be a member as to the forfeited shares, but must, unless the Board decides otherwise, pay to the company:
  - (1) all calls, instalments, interest, costs, expenses and damages owing on the shares at the time of the forfeiture; and
  - (2) interest on the unpaid part of the amount payable under rule 3.4(g)(1), from the date of the forfeiture to the date of payment, at a rate determined under rule 3.9.
- (h) The forfeiture of a share extinguishes all interest in, and all claims and demands against the company relating to, the forfeited share and, subject to rule 3.8(i), all other rights attached to the share.
- (i) The Board may:
  - (1) exempt a share from all or part of this rule 3.4;
  - (2) waive or compromise all or part of any payment due to the company under this rule 3.4; and
  - (3) before a forfeited share has been sold, reissued or otherwise disposed of, cancel the forfeiture on the conditions it decides.

### **3.5 Members' indemnity**

- (a) If the company becomes liable for any reason under a law to make a payment to a person other than a member:
  - (1) in respect of shares held solely or jointly by a member;
  - (2) in respect of a transfer or transmission of shares by a member;
  - (3) in respect of dividends, bonuses or other amounts due or payable or which may become due and payable to a member; or
  - (4) in any other way for, on account of or relating to a member,rules 3.5(b) and 3.5(c) apply, in addition to any right or remedy the company may otherwise have.
- (b) The member or if the member is dead, the member's legal personal representative must:
  - (1) fully indemnify the company against that liability;
  - (2) on demand reimburse the company for any payment made; and
  - (3) pay interest on the unpaid part of the amount payable to the company under rule 3.5(b)(2), from the date of demand until the date the company is reimbursed in full for that payment, at a rate determined under rule 3.9.



- (c) The Board may:
  - (1) exempt a share from all or part of this rule 3.5; and
  - (2) waive or compromise all or part of any payment due to the company under this rule 3.5.

### **3.6 Lien on shares**

- (a) The company has a first lien on:
  - (1) each partly paid share for all unpaid calls and instalments due on that share; and
  - (2) each share for any amounts the company is required by law to pay and has paid in respect of that share.

In each case the lien extends to reasonable interest and expenses incurred because the amount is not paid.
- (b) The company's lien on a share extends to all dividends payable on the share and to the proceeds of sale of the share.
- (c) The Board may sell a share on which the company has a lien as it thinks fit where:
  - (1) an amount for which a lien exists under this rule 3.6 is presently payable; and
  - (2) the company has given the registered holder a written notice, at least 14 days before the date of the sale, stating and demanding payment of that amount.
- (d) The Board may do anything necessary or desirable under the ASX Settlement Operating Rules to protect any lien, charge or other right to which the company is entitled under this constitution or a law.
- (e) When the company registers a transfer of shares on which the company has a lien without giving the transferee notice of its claim, the company's lien is released so far as it relates to amounts owing by the transferor or any predecessor in title.
- (f) The Board may:
  - (1) exempt a share from all or part of this rule 3.6; and
  - (2) waive or compromise all or part of any payment due to the company under this rule 3.6.

### **3.7 Surrender of shares**

- (a) The Board may accept a surrender of a share by way of compromise of a claim.
- (b) Any share so surrendered may be sold, reissued or otherwise disposed in the same manner as a forfeited share.

### **3.8 Sale, reissue or other disposal of shares by the company**

- (a) A reference in this rule 3.8 to a sale of a share by the company is a reference to any sale, reissue or other disposal of a share under rule 3.4(f) or, rule 3.6(c) or rule 5.4.
- (b) When the company sells a share, the Board may:
  - (1) receive the purchase money or consideration given for the share;
  - (2) effect a transfer of the share or execute or appoint a person to execute, on behalf of the former holder, a transfer of the share; and

- (3) register as the holder of the share the person to whom the share is sold.
- (c) A person to whom the company sells shares need not take any steps to investigate the regularity or validity of the sale, or to see how the purchase money or consideration on the sale is applied. That person's title to the shares is not affected by any irregularity by the company in relation to the sale. A sale of the share by the company is valid even if a Transmission Event occurs to the member before the sale.
- (d) The only remedy of a person who suffers a loss because of a sale of a share by the company is a claim for damages against the company.
- (e) The proceeds of a sale of shares by the company must be applied in paying:
  - (1) first, the expenses of the sale;
  - (2) secondly, all amounts payable (whether presently or not) by the former holder to the company,
 and any balance must be paid to the former holder on the former holder delivering to the company proof of title to the shares acceptable to the Board.
- (f) The proceeds of sale arising from a notice under rule 5.4(b) must not be applied in payment of the expenses of the sale and must be paid to the former holder on the former holder delivering to the company proof of title to the shares acceptable to the Board.
- (g) Until the proceeds of a sale of a share sold by the company are claimed or otherwise disposed of according to law, the Board may invest or use the proceeds in any other way for the benefit of the company.
- (h) The company is not required to pay interest on money payable to a former holder under this rule 3.8.
- (i) On completion of a sale, reissue or other disposal of a share under rule 3.4(f), the rights which attach to the share which were extinguished under rule 3.4(h) revive for the benefit of the new holder.
- (j) A written statement by a director or secretary of the company that a share in the company has been:
  - (1) duly forfeited under rule 3.4(b);
  - (2) duly sold, reissued or otherwise disposed of under rule 3.4(f); or
  - (3) duly sold under rule 3.6(c) or rule 5.4,
 on a date stated in the statement is conclusive evidence of the facts stated as against all persons claiming to be entitled to the share, and of the right of the company to forfeit, sell, reissue or otherwise dispose of the share.

### **3.9 Interest payable by member**

- (a) For the purposes of rules 3.1(h)(1), 3.4(g)(2) and 3.5(b)(3), the rate of interest payable to the company is:
  - (1) if the Board has fixed a rate, that rate; or
  - (2) in any other case, a rate per annum 2% higher than the rate prescribed in respect of unpaid judgments in the Supreme Court of the state or territory in which the company is registered.
- (b) Interest accrues daily and may be capitalised monthly or at such other intervals the Board decides.

## 4 Distributions

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### 4.1 Dividends

- (a) The Board may pay any interim and final dividends that, in its judgment, the financial position of the company justifies.
- (b) The Board may rescind a decision to pay a dividend if it decides, before the payment date, that the company's financial position no longer justifies the payment.
- (c) The Board may pay any dividend required to be paid under the terms of issue of a share.
- (d) Paying a dividend does not require confirmation at a general meeting.
- (e) Subject to any rights or restrictions attached to any shares or class of shares:
  - (1) all dividends must be paid equally on all shares, except that a partly paid share confers an entitlement only to the proportion of the dividend which the amount paid (not credited) on the share is of the total amounts paid and payable (excluding amounts credited);
  - (2) for the purposes of rule 4.1(e)(1), unless the Board decides otherwise, an amount paid on a share in advance of a call is to be taken as not having been paid until it becomes payable; and
  - (3) interest is not payable by the company on any dividend.
- (f) Subject to the ASX Settlement Operating Rules, the Board may fix a record date for a dividend, with or without suspending the registration of transfers from that date under rule 5.3.
- (g) Subject to the ASX Settlement Operating Rules, a dividend in respect of a share must be paid to the person who is registered, or entitled under rule 5.1(c) to be registered, as the holder of the share:
  - (1) where the Board has fixed a record date in respect of the dividend, on that date; or
  - (2) where the Board has not fixed a record date in respect of that dividend, on the date fixed for payment of the dividend,and a transfer of a share that is not registered, or left with the company for registration under rule 5.1(b), on or before that date is not effective, as against the company, to pass any right to the dividend.
- (h) When resolving to pay a dividend, the Board may direct payment of the dividend from any available source permitted by law, including:
  - (1) wholly or partly by the distribution of specific assets, including paid-up shares or other securities of the company or of another body corporate, either generally or to specific members; and
  - (2) unless prevented by the Listing Rules, to particular members wholly or partly out of any particular fund or reserve or out of profits derived from any particular source, and to the other members wholly or partly out of any other particular fund or reserve or out of profits derived from any other particular source.
- (i) Subject to the ASX Settlement Operating Rules, where a person is entitled to a share because of a Transmission Event, the Board may, but need not, retain any dividends payable on that share until that person becomes registered as the holder of that share or transfers it.

- (j) The Board may retain from any dividend payable to a member any amount presently payable by the member to the company and apply the amount retained to the amount owing.
- (k) The Board may decide the method of payment of any dividend or other amount in respect of a share. Different methods of payment may apply to different members or groups of members (such as overseas members). Without limiting any other method of payment which the company may adopt, payment in respect of a share may be made:
  - (1) by such electronic or other means approved by the Board directly to an account (of a type approved by the Board) nominated in writing by the member or the joint holders; or
  - (2) by cheque sent to the address of the member shown in the register of members or, in the case of joint holders, to the address shown in the register of members of any of the joint holders, or to such other address as the member or any of the joint holders in writing direct.
- (l) A cheque sent under rule 4.1(k):
  - (1) may be made payable to bearer or to the order of the member to whom it is sent or any other person the member directs; and
  - (2) is sent at the member's risk.
- (m) If the Board decides that payments will be made by electronic transfer into an account nominated by a member, but no such account is nominated by the member or an electronic transfer into a nominated account is rejected or refunded, the company may credit the amount payable to an account of the company to be held until the member nominates a valid account.
- (n) Where a member does not have a registered address or the company believes that a member is not known at the member's registered address, the company may credit an amount payable in respect of the member's shares to an account of the company to be held until the member claims the amount payable or nominates a valid account.
- (o) An amount credited to an account under rules 4.1(m) or 4.1(n) is to be treated as having been paid to the member at the time it is credited to that account. The company will not be a trustee of the money and no interest will accrue on the money. The money may be used for the benefit of the company until claimed, reinvested under rule 4.1(p) or disposed of in accordance with the laws relating to unclaimed monies.
- (p) If a cheque for an amount payable under rule 4.1(k) is not presented for payment for at least 11 calendar months after issue or an amount is held in an account under rules 4.1(m) or 4.1(n) for at least 11 calendar months, the Board may reinvest the amount, after deducting reasonable expenses, into shares in the company on behalf of, and in the name of, the member concerned and may stop payment on the cheque. The shares may be acquired on market or by way of new issue at a price the Board accepts is market price at the time. Any residual sum which arises from the reinvestment may be carried forward or donated to charity on behalf of the member, as the Board decides. The company's liability to provide the relevant amount is discharged by an application under this rule 4.1(p). The Board may do anything necessary or desirable (including executing any document) on behalf of the member to effect the application of an amount under this rule 4.1(p). The Board may determine other rules to regulate the operation of this rule 4.1(p) and may delegate its power under this rule to any person.

## 4.2 Capitalising profits

- (a) Subject to:
  - (1) the Listing Rules;



- (2) any rights or restrictions attached to any shares or class of shares; and
- (3) any special resolution of the company,

the Board may capitalise and distribute to members, in the same proportions as the members are entitled to receive dividends, any amount:

- (4) forming part of the undivided profits of the company;
- (5) representing profits arising from an ascertained accretion to capital or a revaluation of the assets of the company;
- (6) arising from the realisation of any assets of the company; or
- (7) otherwise available for distribution as a dividend.

(b) The Board may resolve that all or any part of the capitalised amount is to be applied:

- (1) in paying up in full, at an issue price decided by the Board, any unissued shares in or other securities of the company;
- (2) in paying up any amounts unpaid on shares or other securities held by the members;
- (3) partly as specified in rule 4.2(b)(1) and partly as specified in rule 4.2(b)(2);
- (4) any other method permitted by law.

The members entitled to share in the distribution must accept that application in full satisfaction of their interest in the capitalised amount.

(c) Rules 4.1(e), 4.1(f) and 4.1(g) apply, so far as they can and with any necessary changes, to capitalising an amount under this rule 4.2 as if references in those rules to:

- (1) a dividend were references to capitalising an amount; and
- (2) a record date were references to the date the Board resolves to capitalise the amount under this rule 4.2.

(d) Where the terms of options (existing at the date the resolution referred to in rule 4.2(b) passed) entitle the holder to an issue of bonus shares under this rule 4.2, the Board may in determining the number of unissued shares to be so issued, allow in an appropriate manner for the future issue of bonus shares to options holders.

### **4.3 Ancillary powers**

(a) To give effect to any resolution to reduce the capital of the company, to satisfy a dividend as set out in rule 4.1(h)(1) or to capitalise any amount under rule 4.2, the Board may settle as it thinks expedient any difficulty that arises in making the distribution or capitalisation and, in particular:

- (1) make cash payments in cases where members are entitled to fractions of shares or other securities;
- (2) decide that amounts or fractions of less than a particular value decided by the Board may be disregarded to adjust the rights of all parties;
- (3) fix the value for distribution of any specific assets;
- (4) pay cash or issue shares or other securities to any member to adjust the rights of all parties;
- (5) vest any of those specific assets, cash, shares or other securities in a trustee on trust for the persons entitled to the distribution or capitalised amount; and

- (6) authorise any person to make, on behalf of all the members entitled to any specific assets, cash, shares or other securities as a result of the distribution or capitalisation, an agreement with the company or another person which provides, as appropriate, for the distribution or issue to them of shares or other securities credited as fully paid up or for payment by the company on their behalf of the amounts or any part of the amounts remaining unpaid on their existing shares or other securities by applying their respective proportions of the amount resolved to be distributed or capitalised.
- (b) Any agreement made under an authority referred to in rule 4.3(a)(6) is effective and binds all members concerned.
- (c) If a distribution, transfer or issue of specific assets, shares or securities to a particular member or members is, in the Board's discretion, considered impracticable or would give rise to parcels of securities that do not constitute a marketable parcel, the Board may make a cash payment to those members or allocate the assets, shares or securities to a trustee to be sold on behalf of, and for the benefit of, those members, instead of making the distribution, transfer or issue to those members. Any proceeds receivable by members under this rule 4.3(c) will be net of expenses incurred by the company and trustee in selling the relevant assets, shares or securities.
- (d) If the company distributes to members (either generally or to specific members) securities in the company or in another body corporate or trust (whether as a dividend or otherwise and whether or not for value), each of those members appoints the company as his or her agent to do anything needed to give effect to that distribution, including agreeing to become a member of that other body corporate.

#### **4.4 Reserves**

- (a) The Board may set aside out of the company's profits any reserves or provisions it decides.
- (b) The Board may appropriate to the company's profits any amount previously set aside as a reserve or provision.
- (c) Setting aside an amount as a reserve or provision does not require the Board to keep the amount separate from the company's other assets or prevent the amount being used in the company's business or being invested as the Board decides.

#### **4.5 Carrying forward profits**

The Board may carry forward any part of the profits remaining that they consider should not be distributed as dividends or capitalised, without transferring those profits to a reserve or provision.

## **5 Transfer and transmission of shares**

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### **5.1 Transferring shares**

- (a) Subject to this constitution and to any restrictions attached to a member's shares, a member may transfer any of the member's shares by:
  - (1) a Proper ASTC Transfer; or
  - (2) a written transfer in any usual form or in any other form approved by the Board.

- (b) A transfer referred to in rule 5.1(a)(2) must be:
  - (1) signed by or on behalf of the transferor and, if required by the company, the transferee;
  - (2) if required by law, duly stamped; and
  - (3) left for registration at the company's registered office, or at any other place the Board decides, with such evidence the Board requires to prove the transferor's title or right to the shares and the transferee's right to be registered as the owner of the shares.
- (c) Subject to rules 5.2(a) and 5.3, where the company receives a transfer complying with rule 5.1, the company must register the transferee named in the transfer as the holder of the shares to which it relates.
- (d) A transferor of shares remains the holder of the shares until a Proper ASTC Transfer has been effected or the transferee's name is entered in the register of members as the holder of the shares.
- (e) The company must not charge a fee for registering a transfer of shares unless:
  - (1) the company is not listed on the Exchange; or
  - (2) the fee is permitted by the Listing Rules.
- (f) The company (or the company's securities registry) may put in place, and require compliance with, reasonable processes and procedures in connection with determining the authenticity of an instrument of transfer, notwithstanding that this may prevent, delay or interfere with the registration of the relevant instrument of transfer.
- (g) The company may retain a registered transfer for any period the Board decides.
- (h) The Board may do anything that is necessary or desirable for the company to participate in any computerised, electronic or other system for facilitating the transfer of shares or operation of the company's registers that may be owned, operated or sponsored by the Exchange or a related body corporate of the Exchange.
- (i) The Board may, to the extent the law permits, waive any of the requirements of this rule 5.1 and prescribe alternative requirements instead, to give effect to rule 5.1(h) or for another purpose.

## **5.2 Power to decline to register transfers**

- (a) The Board may decline to register, or prevent registration of, a transfer of shares or apply a holding lock to prevent a transfer in accordance with the Act or the Listing Rules where:
  - (1) the transfer is not in registrable form;
  - (2) the company has a lien on any of the shares transferred;
  - (3) registration of the transfer may breach a law of Australia;
  - (4) the transfer is paper-based and registration of the transfer will result in a holding which, at the time the transfer is lodged, is less than a marketable parcel;
  - (5) the transfer is not permitted under the terms of an employee share plan; or
  - (6) the company is otherwise permitted or required to do so under the Listing Rules or, except for a Proper ASTC Transfer, under the terms of issue of the shares.
- (b) If the Board declines to register a transfer, the company must give notice of the refusal as required by the Act and the Listing Rules. Failure to give that notice will not invalidate the decision of the Board to decline to register the transfer.

- (c) The Board may delegate its authority under this rule 5.2 to any person.

### **5.3 Power to suspend registration of transfers**

The Board may suspend the registration of transfers at any time, and for any periods, permitted by the ASX Settlement Operating Rules that it decides.

### **5.4 Selling non marketable parcels**

- (a) The Board may sell shares that constitute less than a marketable parcel by following the procedures in this rule 5.4.
- (b) The Board may send a notice to a member who holds less than a marketable parcel of shares in a class of shares of the company, on a date decided by the Board, which:
  - (1) explains the effect of the notice under this rule 5.4; and
  - (2) advises the holder that he or she may choose to be exempt from the provisions of this rule. A form of election for that purpose must be sent with the notice.
- (c) If, before 5.00pm Sydney time on a date specified in the notice which is no earlier than 6 weeks after the notice is sent:
  - (1) the company has not received a notice from the member exempting them from this rule 5.4; and
  - (2) the member has not increased his or her shareholding to a marketable parcel,the member is taken to have irrevocably appointed the company as his or her agent to do anything in rule 5.4(e).
- (d) In addition to initiating a sale by sending a notice under rule 5.4(b), the Board may also initiate a sale if a member holds less than a marketable parcel and that holding was created by a transfer of a parcel of shares effected on or after 1 September 1999 that was less than a marketable parcel at the time that the transfer document was initiated or, in the case of a paper-based transfer document, was lodged with the company. In that case:
  - (1) the member is taken to have irrevocably appointed the company as his or her agent to do anything in rule 5.4(e); and
  - (2) if the holding was created after the adoption of this rule, the Board may remove or change the member's rights to vote or receive dividends in respect of those shares. Any dividends withheld must be sent to the former holder after the sale when the former holder delivers to the company such proof of title as the Board accepts.
- (e) The company may:
  - (1) sell the shares constituting less than a marketable parcel as soon as practicable;
  - (2) deal with the proceeds of sale under rule 3.8; and
  - (3) receive any disclosure document, including a financial services guide, as agent for the member.
- (f) The costs and expenses of any sale of shares arising from a notice under rule 5.4(b) (including brokerage and stamp duty) are payable by the purchaser or by the company.
- (g) A notice under rule 5.4(b) may be given to a member only once in a 12 month period and may not be given during the offer period of a takeover bid for the company.



- (h) If a takeover bid is announced after a notice is given but before an agreement is entered into for the sale of shares, this rule ceases to operate for those shares. However, despite rule 5.4(g), a new notice under rule 5.4(b) may be given after the offer period of the takeover bid closes.
- (i) The Board may, before a sale is effected under this rule 5.4, revoke a notice given or suspend or terminate the operation of this rule either generally or in specific cases.
- (j) If a member is registered in respect of more than one parcel of shares, the Board may treat the member as a separate member in respect of each of those parcels so that this rule 5.4 will operate as if each parcel was held by different persons.

## **5.5 Transmission of shares**

- (a) Subject to rule 5.5(c), where a member dies, the only persons the company will recognise as having any title to the member's shares or any benefits accruing on those shares are:
  - (1) where the deceased was a sole holder, the legal personal representative of the deceased; and
  - (2) where the deceased was a joint holder, the survivor or survivors.
- (b) Rule 5.5(a) does not release the estate of a deceased member from any liability on a share, whether that share was held by the deceased solely or jointly with other persons.
- (c) The Board may register a transfer of shares signed by a member before a Transmission Event even though the company has notice of the Transmission Event.
- (d) A person who becomes entitled to a share because of a Transmission Event may, on producing such evidence as the Board requires to prove that person's entitlement to the share, choose:
  - (1) to be registered as the holder of the share by signing and giving the company a written notice stating that choice; or
  - (2) to nominate some other person to be registered as the transferee of the share by executing or effecting in some other way a transfer of the share to that other person.
- (e) The provisions of this constitution concerning the right to transfer shares and the registration of transfers of shares apply, so far as they can and with any necessary changes, to a notice or transfer under rule 5.5(d) as if the relevant Transmission Event had not occurred and the notice or transfer were executed or effected by the registered holder of the share.
- (f) Where 2 or more persons are jointly entitled to a share because of a Transmission Event they will, on being registered as the holders of the share, be taken to hold the share as joint tenants and rule 2.6 will apply to them.

## **6 General meetings**

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### **6.1 Calling general meetings**

- (a) A general meeting may only be called:
  - (1) by a Board resolution; or
  - (2) as otherwise provided in the Act.

- (b) The Board may, by notice to the Exchange, change the venue for, postpone or cancel a general meeting, but:
  - (1) a meeting that is called in accordance with a members' requisition under the Act; and
  - (2) any other meeting that is not called by a Board resolution.may not be postponed or cancelled without the prior written consent of the persons who called or requisitioned the meeting.

## **6.2 Notice of general meetings**

- (a) Notice of a general meeting must be given to each person who at the time of giving the notice:
  - (1) is a member, director or auditor of the company; or
  - (2) is entitled to a share because of a Transmission Event and has satisfied the Board of this.
- (b) The content of a notice of a general meeting called by the Board is to be decided by the Board, but it must state the general nature of the business to be transacted at the meeting and any other matters required by the Act.
- (c) Unless the Act provides otherwise:
  - (1) no business may be transacted at a general meeting unless the general nature of the business is stated in the notice calling the meeting; and
  - (2) except with the approval of the Board or the chairperson, no person may move any amendment to a proposed resolution or to a document that relates to such a resolution.
- (d) A person may waive notice of any general meeting by written notice to the company.
- (e) Failure to give a member or any other person notice of a general meeting or a proxy form, does not invalidate anything done or resolution passed at the general meeting if:
  - (1) the failure occurred by accident or inadvertent error; or
  - (2) before or after the meeting, the person notifies the company of the person's agreement to that thing or resolution.
- (f) A person's attendance at a general meeting waives any objection that person may have to:
  - (1) a failure to give notice, or the giving of a defective notice, of the meeting unless the person at the beginning of the meeting objects to the holding of the meeting; and
  - (2) the consideration of a particular matter at the meeting which is not within the business referred to in the notice of the meeting, unless the person objects to considering the matter when it is presented.

## **6.3 Admission to general meetings**

- (a) The chairperson of a general meeting may take any action he or she considers appropriate for the safety of persons attending the meeting and the orderly conduct of the meeting and may refuse admission to, or require to leave and remain out of, the meeting any person:
  - (1) in possession of a pictorial-recording or sound-recording device;

- (2) in possession of a placard or banner;
- (3) in possession of an article considered by the chairperson to be dangerous, offensive or liable to cause disruption;
- (4) who refuses to produce or permit examination of any article, or the contents of any article, in the person's possession;
- (5) who refuses to comply with a request to turn off a mobile telephone, personal communication device or similar device;
- (6) who behaves or threatens to behave or who the chairperson has reasonable grounds to believe may behave in a dangerous, offensive or disruptive way; or
- (7) who is not entitled to receive notice of the meeting.

The chairperson may delegate the powers conferred by this rule to any person he or she thinks fit.

- (b) A person, whether a member or not, requested by the Board or the chairperson to attend a general meeting is entitled to be present and, at the request of the chairperson or the Board, to speak at the meeting.
- (c) If the chairperson of a general meeting considers that there is not enough room for the members who wish to attend the meeting, he or she may arrange for any person whom he or she considers cannot be seated in the main meeting room to observe or attend the general meeting in a separate room. Even if the members present in the separate room are not able to participate in the conduct of the meeting, the meeting will nevertheless be treated as validly held in the main room.
- (d) If a separate meeting place is linked to the main place of a general meeting by an instantaneous audio-visual communication device which, by itself or in conjunction with other arrangements:
  - (1) gives the general body of members in the separate meeting place a reasonable opportunity to participate in proceedings in the main place;
  - (2) enables the chairperson to be aware of proceedings in the other place; and
  - (3) enables the members in the separate meeting place to vote on a show of hands or on a poll,
 a member present at the separate meeting place is taken to be present at the general meeting and entitled to exercise all rights as if he or she was present at the main place.
- (e) If, before or during the meeting, any technical difficulty occurs where one or more of the matters set out in rule 6.3(d) is not satisfied, the chairperson may:
  - (1) adjourn the meeting until the difficulty is remedied; or
  - (2) continue to hold the meeting in the main place (and any other place which is linked under rule 6.3(d)) and transact business, and no member may object to the meeting continuing.
- (f) Nothing in this rule 6.3 or in rule 6.6 is to be taken to limit the powers conferred on the chairperson by law.

## **6.4 Quorum at general meetings**

- (a) No business may be transacted at a general meeting, except the election of a chairperson and the adjournment of the meeting, unless a quorum of members is present when the meeting proceeds to business.

- (b) A quorum is 5 or more members present at the meeting and entitled to vote on a resolution at the meeting.
- (c) If a quorum is not present within 30 minutes after the time appointed for the general meeting:
  - (1) where the meeting was called at the request of members, the meeting must be dissolved; or
  - (2) in any other case, the meeting stands adjourned to the day, time and place the directors present decide or, if they do not make a decision, to the same day in the next week at the same time and place and if a quorum is not present at the adjourned meeting within 30 minutes after the time appointed for the meeting, the meeting must be dissolved.

## **6.5 Chairperson of general meetings**

- (a) The chairperson of the Board or, in the absence of the chairperson, the deputy chairperson of the Board is entitled, if present within 15 minutes after the time appointed for a general meeting and willing to act, to preside as chairperson at the meeting.
- (b) The directors present may choose one of their number to preside as chairperson if, at a general meeting:
  - (1) there is no chairperson or deputy chairperson of the Board;
  - (2) neither the chairperson nor the deputy chairperson of the Board is present within 15 minutes after the time appointed for the meeting; or
  - (3) neither the chairperson nor the deputy chairperson of the Board is willing to act as chairperson of the meeting.
- (c) If the directors do not choose a chairperson under rule 6.5(b), the members present must elect as chairperson of the meeting:
  - (1) another director who is present and willing to act; or
  - (2) if no other director is present and willing to act, a member who is present and willing to act.
- (d) A chairperson of a general meeting may, for any item of business or discrete part of the meeting, vacate the chair in favour of another person nominated by him or her (Acting Chairperson). Where an instrument of proxy appoints the chairperson as proxy for part of the proceedings for which an Acting Chairperson has been nominated, the instrument of proxy is taken to be in favour of the Acting Chairperson for the relevant part of the proceedings.
- (e) Wherever the term 'chairperson' is used in this rule 6, it is to be read as a reference to the chairperson of the general meeting, unless the context indicates otherwise.

## **6.6 Conduct at general meetings**

- (a) Subject to the provisions of the Act, the chairperson is responsible for the general conduct of the meeting and for the procedures to be adopted at the meeting.
- (b) The chairperson may, at any time the chairperson considers it necessary or desirable for the efficient and orderly conduct of the meeting:
  - (1) impose a limit on the time that a person may speak on each motion or other item of business and terminate debate or discussion on any business, question, motion or resolution being considered by the meeting and require the business, question, motion or resolution to be put to a vote of the members present;

- (2) adopt any procedures for casting or recording votes at the meeting whether on a show of hands or on a poll, including the appointment of scrutineers; and
  - (3) decide not to put to the meeting any resolution proposed in the notice convening the meeting (other than a resolution proposed by members in accordance with section 249N of the Act or required by the Act to be put to the meeting).
- (c) A decision by a chairperson under rules 6.6(a) or 6.6(b) is final.
- (d) Whether or not a quorum is present, the chairperson may postpone the meeting before it has started if, at the time and place appointed for the meeting, he or she considers that:
  - (1) there is not enough room for the number of members who wish to attend the meeting; or
  - (2) a postponement is necessary in light of the behaviour of persons present or for any other reason so that the business of the meeting can be properly carried out.
- (e) A postponement under rule 6.6(d) will be to another time, which may be on the same day as the meeting, and may be to another place (and the new time and place will be taken to be the time and place for the meeting as if specified in the notice that called the meeting originally).
- (f) The chairperson may at any time during the course of the meeting, and must if directed by ordinary resolution of the meeting,:
  - (1) adjourn the meeting or any business, motion, question or resolution being considered or remaining to be considered by the meeting either to a later time at the same meeting or to an adjourned meeting; and
  - (2) for the purpose of allowing any poll to be taken or determined, suspend the proceedings of the meeting for such period or periods as he or she decides without effecting an adjournment.
- (g) Only unfinished business may be transacted at a meeting resumed after an adjournment.
- (h) Where a meeting is postponed or adjourned under this rule 6.6, notice of the postponed or adjourned meeting must be given to the Exchange, but, except as provided by rule 6.6(j), need not be given to any other person.
- (i) Where a meeting is postponed or adjourned, the Board may, by notice to the Exchange, postpone, cancel or change the place of the postponed or adjourned meeting.
- (j) Where a meeting is postponed or adjourned for 30 days or more, notice of the postponed or adjourned meeting must be given as in the case of the original meeting.

## **6.7 Decisions at general meetings**

- (a) Except where a resolution requires a special majority, questions arising at a general meeting must be decided by a majority of votes cast by the members present at the meeting. A decision made in this way is for all purposes, a decision of the members.
- (b) If the votes are equal on a proposed resolution, the chairperson of the meeting has a casting vote, in addition to any deliberative vote.
- (c) Subject to rule 6.7(d), each question submitted to a general meeting is to be decided in the first instance by a show of hands of the members present and entitled to vote.
- (d) The chairperson may determine that any question to be submitted to a general meeting will be determined by a poll without first submitting the question to a show of hands.



- (e) A poll may be demanded by members in accordance with the Act (and not otherwise) or by the chairperson.
- (f) A demand for a poll does not prevent a general meeting continuing to transact any business except the question on which the poll is demanded.
- (g) Unless a poll is duly demanded, a declaration by the chairperson that a resolution has on a show of hands been carried or carried unanimously, or carried by a particular majority, or lost, and an entry to that effect in the book containing the minutes of the proceedings of the company is conclusive evidence of the fact without proof of the number or proportion of the votes recorded for or against the resolution.
- (h) If a poll is duly demanded at a general meeting, it must be taken in the way and either at once or after an interval or adjournment as the chairperson directs. The result of the poll as declared by the chairperson is the resolution of the meeting at which the poll was demanded.
- (i) The demand for a poll may be withdrawn with the chairperson's consent.

## **6.8 Direct voting**

- (a) Despite anything to the contrary in this constitution, the Board may decide that, at any general meeting or class meeting, a member who is entitled to attend and vote on a resolution at that meeting is entitled to a direct vote in respect of that resolution. A 'direct vote' includes a vote delivered to the company by post, fax or other electronic means approved by the directors.
- (b) The Board may prescribe regulations, rules and procedures in relation to direct voting, including specifying the form, method and timing of giving a direct vote at a meeting in order for the vote to be valid.

## **6.9 Voting rights**

- (a) Subject to this constitution and the Act and to any rights or restrictions attached to any shares or class of shares, at a general meeting:
  - (1) on a show of hands, every member present has one vote; and
  - (2) on a poll, every member present has one vote for each share held as at the Record Time by the member entitling the member to vote, except for partly paid shares, each of which confers on a poll only the fraction of one vote which the amount paid (not credited) on the share bears to the total amounts paid and payable (excluding amounts credited) on the share. An amount paid in advance of a call is disregarded for this purpose.
- (b) If a person present at a general meeting represents personally or by proxy, attorney or Representative more than one member, on a show of hands the person is, subject to the Act, entitled to one vote only even though he or she represents more than one member.
- (c) A joint holder may vote at a meeting either personally or by proxy, attorney or Representative as if that person was the sole holder. If more than one joint holder tenders a vote in respect of the relevant shares, the vote of the holder named first in the register who tenders a vote, whether in person or by proxy, attorney or Representative, must be accepted to the exclusion of the votes of the other joint holders.
- (d) The parent or guardian of an infant member may vote at any general meeting on such evidence being produced of the relationship or of the appointment of the guardian as the Board may require and any vote so tendered by a parent or guardian of an infant member must be accepted to the exclusion of the vote of the infant member.

- (e) A person entitled to a share because of a Transmission Event may vote at a general meeting in respect of that share in the same way as if that person were the registered holder of the share if, at least 48 hours before the meeting (or such shorter time as the Board determines), the Board:
  - (1) admitted that person's right to vote at that meeting in respect of the share; or
  - (2) was satisfied of that person's right to be registered as the holder of, or to transfer, the share.

Any vote duly tendered by that person must be accepted and the vote of the registered holder of those shares must not be counted.
- (f) Where a member holds a share on which a call or other amount payable to the company has not been duly paid:
  - (1) that member is only entitled to be present at a general meeting and vote if that member holds, as at the Record Time, other shares on which no money is then due and payable; and
  - (2) on a poll, that member is not entitled to vote in respect of that share but may vote in respect of any shares that member holds, as at the Record Time, on which no money is then due and payable.
- (g) A member is not entitled to vote on a resolution if, under the Act or the Listing Rules:
  - (1) the member must not vote or must abstain from voting on the resolution; or
  - (2) a vote on the resolution by the member must be disregarded for any purposes.

If the member or a person acting as proxy, attorney or Representative of the member does tender a vote on that resolution, their vote must not be counted.
- (h) An objection to the validity of a vote tendered at a general meeting must be:
  - (1) raised before or immediately after the result of the vote is declared; and
  - (2) referred to the chairperson, whose decision is final.
- (i) A vote tendered, but not disallowed by the chairperson under rule 6.9(h), is valid for all purposes, even if it would not otherwise have been valid.
- (j) The chairperson may decide any difficulty or dispute which arises as to the number of votes that may be cast by or on behalf of any member and the decision of the chairperson is final.

## **6.10 Representation at general meetings**

- (a) Subject to this constitution, each member entitled to vote at a general meeting may vote:
  - (1) in person or, where a member is a body corporate, by its Representative;
  - (2) by not more than 2 proxies; or
  - (3) by not more than 2 attorneys.
- (b) A proxy, attorney or Representative may, but need not, be a member of the company.
- (c) An instrument appointing a proxy is valid if it is in accordance with the Act or in any form approved by the Board.
- (d) For the purposes of this rule 6.10 a proxy appointment received at an electronic address specified in the notice of general meeting for the receipt of proxy appointment or otherwise received by the company in accordance with the Act is taken to have been signed or executed if the appointment:

- (1) includes or is accompanied by a personal identification code allocated by the company to the member making the appointment;
  - (2) has been authorised by the member in another manner approved by the Board and specified in or with the notice of meeting; or
  - (3) is otherwise authenticated in accordance with the Act.
- (e) A vote given in accordance with an instrument appointing a proxy or attorney is valid despite the transfer of the share in respect of which the instrument was given if the transfer is not registered by the time at which the instrument appointing the proxy or attorney is required to be received under rule 6.10(i).
- (f) Unless otherwise provided in the appointment of a proxy, attorney or Representative, an appointment will be taken to confer authority:
  - (1) even though the appointment may refer to specific resolutions and may direct the proxy, attorney or Representative how to vote on those resolutions, to do any of the acts specified in rule 6.10(g); and
  - (2) even though the appointment may refer to a specific meeting to be held at a specified time or venue, where the meeting is rescheduled, adjourned or postponed to another time or changed to another venue, to attend and vote at the rescheduled, adjourned or postponed meeting or at the new venue.
- (g) The acts referred to in rule 6.10(f)(1) are:
  - (1) to vote on any amendment moved to the proposed resolutions and on any motion that the proposed resolutions not be put or any similar motion;
  - (2) to vote on any motion before the general meeting, whether or not the motion is referred to in the appointment; and
  - (3) to act generally at the meeting (including to speak, demand a poll, join in demanding a poll and to move motions).
- (h) A proxy form issued by the company must allow for the insertion of the name of the person to be primarily appointed as proxy and may provide that, in circumstances and on conditions specified in the form that are not inconsistent with this constitution, the chairperson of the relevant meeting (or another person specified in the form) is appointed as proxy.
- (i) A proxy or attorney may not vote at a general meeting or adjourned or postponed meeting or on a poll unless the instrument appointing the proxy or attorney, and the authority under which the instrument is signed or a certified copy of the authority, are received by the company:
  - (1) at least 48 hours, or such lesser time as specified by the Board in the notice of meeting, (or in the case of an adjournment or postponement of a meeting, any lesser time that the Board or the chairperson of the meeting decides) before the time for holding the meeting or adjourned or postponed meeting or taking the poll, as applicable; or
  - (2) where rule 6.10(j)(2) applies, such shorter period before the time for holding the meeting or adjourned or postponed meeting or taking the poll, as applicable, as the company determines in its discretion.

A document is received by the company under this rule 6.10(i) when it is received in accordance with the Act, and to the extent permitted by the Act, if the document is produced or the transmission of the document is otherwise verified to the company in the way specified in the notice of meeting.

- (j) Where the company receives an instrument appointing a proxy or attorney in accordance with rule 6.10 and within the time period specified in rule 6.10(i)(1), the company is entitled to:
  - (1) clarify with the appointing member any instruction in relation to that instrument by written or verbal communication and make any amendments to the instrument required to reflect any clarification; and
  - (2) where the company considers that the instrument has not been duly executed in accordance with rule 6.10 (d) or otherwise, return the instrument to the appointing member and request that the member duly execute the instrument and return it to the company within the period determined by the company under rule 6.10(i)(2) and notified to the member.
- (k) The member is taken to have appointed the company as its attorney for the purpose of any amendments made to an instrument appointing a proxy in accordance with rule 6.10(j)(1). An instrument appointing a proxy or attorney which is received by the company in accordance with rule 6.10(j) is taken to have been validly received by the company.
- (l) The appointment of a proxy or attorney is not revoked by the appointor attending and taking part in the general meeting, but if the appointor votes on a resolution, the proxy or attorney is not entitled to vote, and must not vote, as the appointor's proxy or attorney on the resolution.
- (m) Where a member appoints 2 proxies or attorneys to vote at the same general meeting:
  - (1) if the appointment does not specify the proportion or number of the member's votes each proxy or attorney may exercise, each proxy or attorney may exercise half the member's votes;
  - (2) on a show of hands, neither proxy or attorney may vote if more than one proxy or attorney attends and the appointments specify different ways to vote on the resolution, but if the appointments all specify the same way to vote on the resolution the first named proxy or attorney may vote; and
  - (3) on a poll, each proxy or attorney may only exercise votes in respect of those shares or voting rights the proxy or attorney represents.
- (n) Unless written notice of the matter has been received at the company's registered office (or at another place specified for lodging an appointment of a proxy, attorney or Representative for the meeting) within the time period specified under rule 6.10(j), a vote cast by a proxy, attorney or Representative is valid even if, before the vote is cast:
  - (1) a Transmission Event occurs to the member; or
  - (2) the member revokes the appointment of the proxy, attorney or Representative or revokes the authority under which a third party appointed the proxy, attorney or Representative.
- (o) The chairperson may require a person acting as a proxy, attorney or Representative to establish to the chairperson's satisfaction that the person is the person duly appointed to act. If the person fails to satisfy the requirement, the chairperson may :
  - (1) exclude the person from attending or voting at the meeting; or
  - (2) permit the person to exercise the powers of a proxy, attorney or Representative on the condition that, if required by the company, he or she produce evidence of the appointment within the time set by the chairperson.
- (p) The chairperson may delegate his or her powers under rule 6.10(o) to any person.

## 6.11 Use of technology

Notwithstanding any other rule of this constitution and to the extent permitted by law, a general meeting of the company may be held using one or more technologies that give the members as a whole a reasonable opportunity to participate without being physically present in the same place, and if a general meeting is held in that way then the following will apply:

- (a) all persons so participating in the meeting are taken for all purposes (including for the purpose of any quorum requirement) to be present at the meeting while so participating;
- (b) a vote taken at the meeting must be taken on a poll, and not on a show of hands, by using one or more technologies to give each person entitled to vote the opportunity to participate in the vote;
- (c) a requirement to allow an opportunity for persons attending the meeting to speak may be complied with by using one or more technologies that allow that opportunity;
- (d) a reference in this constitution to the 'place' of the general meeting will include, as the context requires, the online or other technological place or places at which the general meeting was held or appointed to be held;
- (e) if, before or during a meeting held in accordance with this rule, any technical difficulty occurs which may materially impact the participation of members who are not physically present in the same place, the chairperson may:
  - (1) postpone or adjourn the meeting until the difficulty is remedied; or
  - (2) where the quorum remains present (including those persons participating in the meeting using technology as contemplated by rule 6.11(a)) and able to participate, continue to hold the meeting, and no member may object to the meeting being held or continuing; and
- (f) the inability of one or more members to access, or to continue to access, the meeting using technological means will not affect the validity of a meeting or any business conducted at a meeting, provided the quorum remains present (including those persons participating in the meeting using technology as contemplated by rule 6.11(a)) and able to participate.

## 7 Directors

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### 7.1 Appointment and retirement of directors

- (a) The number of directors (not including alternate directors) shall:
  - (1) not be less than 3; and
  - (2) not be more than 12,
 unless the company resolves otherwise at a general meeting.
- (b) The Board may appoint any eligible person to be a director, either as an addition to the existing directors or to fill a casual vacancy, but so that the total number of directors does not exceed the maximum number fixed under this constitution.
- (c) A director appointed by the Board under rule 7.1(b), who is not a managing director, holds office until the conclusion of the next AGM following his or her appointment.
- (d) No director who is not the managing director may hold office without re-election beyond the third AGM following the meeting at which the director was last elected or re-elected.



- (e) If there is more than one managing director, only one of them, nominated by the Board, is entitled not to be subject to vacation of office under rule 7.1(c) or retirement under rule 7.1(d) or 7.1(f).
- (f) To the extent that the Listing Rules require an election of directors to be held and no director would otherwise be required (by rules 7.1(c) or 7.1(d)) to submit for election or re-election, the director to retire is any director who wishes to retire (whether or not he or she intends to stand for re-election), otherwise it is the director who has been longest in office since their last election or appointment (excluding the managing director). As between directors who were last elected or appointed on the same day, the director to retire must be decided by lot (unless they can agree among themselves).
- (g) A director is not required to retire and is not relieved from retiring because of a change in the number or identity of the directors after the date of the notice calling the AGM but before the meeting closes.
- (h) The members may by resolution at a general meeting appoint an eligible person to be a director, either as an addition to the existing directors or to fill a casual vacancy, but so that the total number of directors does not exceed the maximum number fixed under this constitution.
- (i) The retirement of a director from office under this constitution and the re-election of a director or the election of another person to that office (as the case may be) takes effect at the conclusion of the meeting at which the retirement and re-election or election occur.
- (j) A person is eligible for election to the office of a director at a general meeting only if:
  - (1) the person is in office as a director immediately before that meeting;
  - (2) the person has been nominated by the Board for election at that meeting;
  - (3) where the person is a member, he or she has, within the timeframe specified in rule 7.1(k), given the company a notice signed by him or her stating the member's desire to be a candidate for election at that meeting; or
  - (4) where the person is not a member, a member intending to nominate the person for election at that meeting has, within the timeframe specified in rule 7.1(k), given the company a notice signed by the member stating the member's intention to nominate the person for election, and a notice signed by the person stating his or her consent to the nomination.
- (k) The relevant timeframe for the purposes of rules 7.1(j)(3) and 7.1(j)(4) is:
  - (1) in the case of a general meeting the Board has been duly requested by members under the Act to call, not less than 30 Business Days before the meeting; and
  - (2) otherwise, not less than 45 Business Days before the meeting,
 but in each case, not earlier than 90 Business Days before the date on which the meeting is to be held;
- (l) A partner, employer or employee of an auditor of the company may not be appointed or elected as a director.

## 7.2 Vacating office

In addition to the circumstances prescribed by the Act and this constitution, the office of a director becomes vacant if the director:

- (a) becomes of unsound mind or a person who is, or whose estate is, liable to be dealt with in any way under the law relating to mental health;

- (b) becomes bankrupt or insolvent or makes any arrangement or compromise with his or her creditors generally;
- (c) is convicted on indictment of an offence and the Board does not within one month after that conviction resolve to confirm the director's appointment or election (as the case may be) to the office of director;
- (d) fails to attend meetings of the Board for more than 6 consecutive months (either personally or through attendance by an alternate appointed under rule 7.15) without leave of absence from the Board and a majority of the other directors have not, within 14 days of having been given a notice by the secretary giving details of the absence, resolved that leave of absence be granted; or
- (e) resigns by written notice to the company.

### **7.3 Remuneration**

- (a) The Board may decide the remuneration from the company to which each director is entitled for his or her services as a director but the total aggregate amount provided, to all non-executive directors of the company for their services as directors must not exceed in any financial year the amount fixed by the company in general meeting.
- (b) When calculating a non-executive director's remuneration for the purposes of rule 7.3(a), any amount paid by the company or related body corporate:
  - (1) to a superannuation, retirement or pension fund for a director is to be included;
  - (2) as fees for acting as a director of the company or any child entity (including attending and participating in any board committee meetings where the Board has not made a determination under rule 7.3(g)) is to be included;
  - (3) as securities, issued with the approval of members under the Listing Rules, are to be excluded; and
  - (4) for any insurance premium paid or agreed to be paid for a director under rule 9.4 is to be excluded.
- (c) Remuneration under rule 7.3(a) may be provided in such manner that the Board decides, including by way of non-cash benefit, such as a contribution to a superannuation fund.
- (d) The remuneration is taken to accrue from day to day.
- (e) The remuneration of a director (who is not a managing director or an executive director) must not include a commission on, or a percentage of, profits or operating revenue.
- (f) The directors are entitled to be paid all travelling and other expenses they incur in attending to the company's affairs, including attending and returning from general meetings of the company or meetings of the Board or of committees of the Board. Such amounts will not form part of the aggregate remuneration permitted under rule 7.3(a).
- (g) Any director who performs extra services, makes any special exertions for the benefit of the company or who otherwise performs services which, in the opinion of the Board, are outside the scope of the ordinary duties of a non-executive director, may be remunerated for the services (as determined by the Board) out of the funds of the company. Any amount paid will not form part of the aggregate remuneration permitted under rule 7.3(a).
- (h) If a director is also
  - (1) an officer (other than a director);
  - (2) or an executive,

of the company or of a related body corporate, any remuneration that director may receive for acting in their capacity as that officer or executive may be either in addition to or instead of that director's remuneration under rule 7.3(a).

- (i) The Board may:
  - (1) at any time after a director dies or ceases to hold office as a director for any other reason, pay or provide to the director or a legal personal representative, spouse, relative or dependant of the director, in addition to the remuneration of that director under rule 7.3(a), a pension or benefit for past services rendered by that director; and
  - (2) cause the company to enter into a contract with the director or a legal personal representative, spouse, relative or dependant of the director to give effect to such a payment or provide for such a benefit.
- (j) Any director may be paid a retirement benefit, as determined by the Board, in accordance with the Act. The Board may make arrangements with any director with respect to the payment of retirement benefits in accordance with this rule 7.3(j).
- (k) The Board may establish or support, or assist in the establishment or support, of funds and trusts to provide pension, retirement, superannuation or similar payments or benefits to or in respect of the directors or former directors and grant pensions and allowances to those persons or their dependants either by periodic payment or a lump sum.

#### **7.4 Director need not be a member**

- (a) A director is not required to hold any shares in the company to qualify for appointment.
- (b) A director is entitled to attend and speak at general meetings and at meetings of the holders of a class of shares, even if he or she is not a member or a holder of shares in the relevant class.

#### **7.5 Directors may contract with the company and hold other offices**

- (a) The Board may make regulations requiring the disclosure of interests that a director, and any person deemed by the Board to be related to or associated with the director, may have in any matter concerning the company or a related body corporate. Any regulations made under this constitution bind all directors.
- (b) No act, transaction, agreement, instrument, resolution or other thing is invalid or voidable only because a person fails to comply with any regulation made under rule 7.5(a).
- (c) A director is not disqualified from contracting or entering into an arrangement with the company as vendor, purchaser or in another capacity, merely because the director holds office as a director or because of the fiduciary obligations arising from that office.
- (d) A contract or arrangement entered into by or on behalf of the company in which a director is in any way interested is not invalid or voidable merely because the director holds office as a director or because of the fiduciary obligations arising from that office.
- (e) A director who is interested in any arrangement involving the company is not liable to account to the company for any profit realised under the arrangement merely because the director holds office as a director or because of the fiduciary obligations arising from that office, provided that the director complies with the disclosure requirements applicable to the director under rule 7.5(a) and under the Act regarding that interest.
- (f) A director may hold any other office or position (except auditor) in the company or any related body corporate in conjunction with his or her directorship and may be appointed to that office or position on terms (including remuneration and tenure) the Board decides.

- (g) A director may be or become a director or other officer of, or interested in, any related body corporate or any other body corporate promoted by or associated with the company, or in which the company may be interested as a vendor, and need not account to the company for any remuneration or other benefits the director receives as a director or officer of, or from having an interest in, that body corporate.
- (h) A director who has an interest in a matter that is being considered at a meeting of the Board may, despite that interest, vote, be present and be counted in a quorum at the meeting, unless that is prohibited by the Act. No act, transaction, agreement, instrument, resolution or other thing is invalid or voidable only because a director fails to comply with that prohibition.
- (i) The Board may exercise the voting rights given by shares in any corporation held or owned by the company in any way the Board decides. This includes voting for any resolution appointing a director as a director or other officer of that corporation or voting for the payment of remuneration to the directors or other officers of that corporation. A director may, if the law permits, vote for the exercise of those voting rights even though he or she is, or may be about to be appointed, a director or other officer of that other corporation and, in that capacity, may be interested in the exercise of those voting rights.
- (j) A director who is interested in any contract or arrangement may, despite that interest, participate in the execution of any document by or on behalf of the company evidencing or otherwise connected with that contract or arrangement.

## **7.6 Powers and duties of directors**

- (a) The business and affairs of the company are to be managed by or under the direction of the Board, which (in addition to the powers and authorities conferred on it by this constitution) may exercise all powers and do all things that are:
  - (1) within the power of the company; and
  - (2) are not by this constitution or by law directed or required to be done by the company in general meeting.
- (b) The Board may exercise all the powers of the company:
  - (1) to borrow or raise money in any other way;
  - (2) to charge any of the company's property or business or any of its uncalled capital; and
  - (3) to issue debentures or give any security for a debt, liability or obligation of the company or of any other person.
- (c) Debentures or other securities may be issued on the terms and at prices decided by the Board, including bearing interest or not, with rights to subscribe for, or exchange into, shares or other securities in the company or a related body corporate or with special privileges as to redemption, participating in share issues, attending and voting at general meetings and appointing directors.
- (d) The Board may decide how cheques, promissory notes, banker's drafts, bills of exchange or other negotiable instruments must be signed, drawn, accepted, endorsed or otherwise executed, as applicable, by or on behalf of the company.
- (e) The Board may:
  - (1) appoint or employ any person as an officer, agent or attorney of the company for the purposes, with the powers, discretions and duties (those vested in or exercisable by the Board), for any period and on any other conditions they decide;

- (2) authorise an officer, agent or attorney to delegate any of the powers, discretions and duties vested in the officer, agent or attorney; and
- (3) remove or dismiss any officer, agent or attorney of the company at any time, with or without cause.
- (f) A power of attorney may contain any provisions for the protection and convenience of the attorney or persons dealing with the attorney that the Board decides.
- (g) Nothing in this rule 7.6 limits the general nature of rule 7.6(a).

## **7.7 Delegation by the Board**

- (a) The Board may delegate any of its powers to one director, a committee of the Board, or any person or persons. A committee may include alternate directors and non-directors as members where the Board considers it appropriate.
- (b) A director, committee of the Board, or person to whom any powers have been so delegated must exercise the powers delegated in accordance with any directions of the Board.
- (c) The acceptance of a delegation of powers by a director may, if the Board so resolves, be treated as an extra service or special exertion performed by the delegate for the purposes of rule 7.3(g).
- (d) The provisions of this constitution applying to meetings and resolutions of the Board apply, so far as they can and with any necessary changes, to meetings and resolutions of a committee of the Board, except to the extent they are contrary to any direction given under rule 7.7(b).

## **7.8 Proceedings of directors**

- (a) The directors may meet together to attend to business and adjourn and otherwise regulate their meetings as they decide.
- (b) The contemporaneous linking together by telephone or other electronic means of a sufficient number of directors to constitute a quorum, constitutes a meeting of the Board. All the provisions in this constitution relating to meetings of the Board apply, as far as they can and with any necessary changes, to meetings of the Board by telephone or other electronic means.
- (c) A meeting by telephone or other electronic means is to be taken to be held at the place where the chairperson of the meeting is or at such other place the chairperson of the meeting decides, as long as at least one of the directors involved was at that place for the duration of the meeting.
- (d) A director taking part in a meeting by telephone or other electronic means is to be taken to be present in person at the meeting and all directors participating in the meeting will (unless there is a specific statement otherwise) be taken to have consented to the holding of the meeting by the relevant electronic means.
- (e) If, before or during the meeting, any technical difficulty occurs where one or more directors cease to participate, the chairperson may adjourn the meeting until the difficulty is remedied or may, where a quorum of directors remains present, continue with the meeting.

## **7.9 Calling meetings of the Board**

- (a) A director may, whenever the director thinks fit, call a meeting of the Board.



- (b) A secretary must, if requested by a director, call a meeting of the Board.

### **7.10 Notice of meetings of the Board**

- (a) Notice of a meeting of the Board must be given to each person who is, at the time the notice is given:
  - (1) a director, except a director on leave of absence approved by the Board; or
  - (2) an alternate director appointed under rule 7.15 .
- (b) A notice of a meeting of the Board:
  - (1) must specify the time and place of the meeting;
  - (2) need not state the nature of the business to be transacted at the meeting;
  - (3) may, if necessary, be given immediately before the meeting;
  - (4) may be given in person or by post or by telephone, fax or other electronic means, or in any other way consented to by the directors from time to time; and
  - (5) will be taken to have been given to an alternate director if it is given to the director who appointed that alternate director.
- (c) A director or alternate director may waive notice of a meeting of the Board by giving notice to that effect in person or by post or by telephone, fax or other electronic means.
- (d) Failure to give a director or alternate director notice of a meeting of the Board does not invalidate anything done or any resolution passed at the meeting if:
  - (1) the failure occurred by accident or inadvertent error; or
  - (2) the director or alternate director attended the meeting or waived notice of the meeting (whether before or after the meeting).
- (e) A person who attends a meeting of the Board waives any objection that person may have to a failure to give notice of the meeting.

### **7.11 Quorum at meetings of the Board**

- (a) No business may be transacted at a meeting of the Board unless a quorum of directors is present at the time the business is dealt with.
- (b) Provided that the secretary is satisfied (acting reasonably) that notice of the meeting has been received by each director, a quorum is 3 directors provided that at least 2 of those directors present are entitled to vote on any motion that may be moved at the meeting.
- (c) If there is a vacancy in the office of a director, the remaining directors may act. But, if their number is not sufficient to constitute a quorum, they may act only in an emergency or to increase the number of directors to a number sufficient to constitute a quorum or to call a general meeting of the company.

### **7.12 Chairperson and deputy chairperson of the Board**

- (a) The Board may elect a director to the office of chairperson of the Board and may elect one or more directors to the office of deputy chairperson of the Board. The Board may decide the period for which those offices will be held.
- (b) The chairperson of the Board is entitled (if present within 30 minutes after the time appointed for the meeting and willing to act) to preside as chairperson at a meeting of the Board.

- (c) If at a meeting of the Board:
- (1) there is no chairperson of the Board;
  - (2) the chairperson of the Board is not present within 30 minutes after the time appointed for the holding of the meeting; or
  - (3) the chairperson of the Board is present within that time but is not willing or declines to act as chairperson of the meeting,
- the deputy chairperson, if any, is entitled to be chairperson of the meeting. In the absence of a deputy chairperson, or if the deputy chairperson is unwilling or declines to act as chairperson of the meeting, the directors present must elect one of themselves to chair the meeting.

### **7.13 Decisions of the Board**

- (a) The Board, at a meeting at which a quorum is present, may exercise any authorities, powers and discretions vested in or exercisable by the Board under this constitution.
- (b) Questions arising at a meeting of the Board must be decided by a majority of votes cast by the directors present and entitled to vote on the matter.
- (c) Subject to rule 7.13(d), if the votes are equal on a proposed resolution, the chairperson of the meeting has a casting vote, in addition to his or her deliberative vote.
- (d) Where only 2 directors are present or entitled to vote at a meeting of the Board and the votes are equal on a proposed resolution:
  - (1) the chairperson of the meeting does not have a second or casting vote; and
  - (2) the proposed resolution is taken as lost.

### **7.14 Written resolutions**

- (a) If:
  - (1) all of the directors (other than any director excluded under rule 7.14(b)) sign or consent to a written resolution; and
  - (2) the directors who sign or consent to the resolution would have constituted a quorum at a meeting of the Board held to consider that resolution,then the resolution is taken to have been passed by a meeting of the Board.
- (b) The following directors are excluded from the requirement to sign a written resolution for the purposes of rule 7.14(a)(1):
  - (1) any director on a leave of absence approved by the Board;
  - (2) any director who disqualifies himself or herself from considering the resolution in question; and
  - (3) any director excluded from voting on the resolution under the Act.
- (c) A director may consent to a resolution by:
  - (1) signing the document containing the resolution (or a copy of that document);
  - (2) giving to the company a written notice (including by fax to its registered office or other electronic means) addressed to the secretary or to the chairperson of the Board signifying assent to the resolution and either setting out its terms or otherwise clearly identifying them; or

- (3) telephoning the secretary or the chairperson of the Board and signifying assent to the resolution and clearly identifying its terms.
- (d) For the purposes of this rule, separate copies of a document may be used for signing by the directors if the wording of the resolution and statement is identical in each copy.
- (e) Any document referred to in this rule may be in the form of a facsimile transmission or electronic notification.
- (f) A signature on a document referred to in this rule may be an electronic signature (with or without a verification code).

## 7.15 Alternate directors

- (a) A director may, with the approval of a majority of the other directors, appoint a person to be the director's alternate director for such period as the director decides.
- (b) An alternate director may, but need not, be a member or a director of the company.
- (c) One person may act as alternate director to more than one director.
- (d) In the absence of the appointor, an alternate director may exercise any powers (except the power to appoint an alternate director) that the appointor may exercise.
- (e) An alternate director is entitled, if the appointor does not attend a meeting of the Board, to attend and vote in place of and on behalf of the appointor.
- (f) An alternate director is entitled to a separate vote for each director the alternate director represents in addition to any vote the alternate director may have as a director in his or her own right.
- (g) An alternate director, when acting as a director, is responsible to the company for his or her own acts and defaults and is not to be taken to be the agent of the director by whom he or she was appointed.
- (h) The office of an alternate director is vacated if and when the appointor vacates office as a director.
- (i) The appointment of an alternate director may be terminated or suspended at any time by the appointor.
- (j) An appointment, or the termination or suspension of an appointment of an alternate director, must be in writing and signed and takes effect only when the company has received notice in writing of the appointment, termination or suspension.
- (k) An alternate director is not to be taken into account in determining the minimum or maximum number of directors allowed or the rotation of directors under this constitution.
- (l) In determining whether a quorum is present at a meeting of the Board, an alternate director who attends the meeting is to be counted as a director for each director on whose behalf the alternate director is attending the meeting.
- (m) For the avoidance of doubt, where an alternate director is entitled to receive any remuneration as:
  - (i) a director of the company (otherwise than out of the remuneration of the director appointing the alternate director); or
  - (ii) a member of a committee of the board,
 the provision of such remuneration will be governed by rule 7.3.

### **7.16 Validity of acts**

An act done by a meeting of the Board, a written resolution of directors, a committee of the Board or a person acting as a director is not invalidated by:

- (a) a defect in the appointment of a person as a director or a member of a committee; or
- (b) a person so appointed being disqualified or not being entitled to vote, if that circumstance was not known by the Board, committee or person when the act was done.

## **8 Executive officers**

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### **8.1 Managing directors and executive directors**

- (a) The Board may appoint one or more of the directors to the office of managing director or other executive director.
- (b) A managing director or other executive director may be referred to by any title the Board decides on.

### **8.2 Secretary**

The Board must appoint at least one secretary and may appoint additional secretaries.

### **8.3 Provisions applicable to all executive officers**

- (a) A reference in this rule 8.3 to an executive officer is a reference to a managing director, executive director, secretary or assistant secretary appointed under this rule 8.
- (b) The appointment of an executive officer may be for the period, at the remuneration and on the conditions the Board decides.
- (c) The remuneration payable by the company to an executive officer must not include a commission on, or percentage of, operating revenue.
- (d) The Board may:
  - (1) delegate to or give an executive officer any powers, discretions and duties it decides;
  - (2) withdraw, suspend or vary any of the powers, discretions and duties given to an executive officer; and
  - (3) authorise the executive officer to delegate any of the powers, discretions and duties given to the executive officer.
- (e) Unless the Board decides differently, the office of a director who is employed by the company or by a subsidiary of the company automatically becomes vacant if the director ceases to be so employed.
- (f) An act done by a person acting as an executive officer is not invalidated by:
  - (1) a defect in the person's appointment as an executive officer;
  - (2) the person being disqualified to be an executive officer; or
  - (3) the person having vacated office,

if the person did not know that circumstance when the act was done.

## 9 Indemnity and insurance

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### 9.1 Persons to whom rules 9.2 and 9.4 apply

Rules 9.2 and 9.4 apply:

- (a) to each person who is or has been a director, alternate director, or executive officer (within the meaning of rule 8.3(a)) of the company; and
  - (b) to such other officers or former officers of the company or of its related bodies corporate as the Board in each case determines
- (each an Officer for the purposes of this rule).

### 9.2 Indemnity

The company must indemnify each Officer on a full indemnity basis and to the full extent permitted by law against all losses, liabilities, costs, charges and expenses (Liabilities) incurred by the Officer as an officer of the company or of a related body corporate.

### 9.3 Extent of indemnity

The indemnity in rule 9.2:

- (a) is enforceable without the Officer having to first incur any expense or make any payment;
- (b) is a continuing obligation and is enforceable by the Officer even though the Officer may have ceased to be an officer of the company or its related bodies corporate; and
- (c) applies to Liabilities incurred both before and after the adoption of this constitution.

### 9.4 Insurance

The company may, to the extent permitted by law:

- (a) purchase and maintain insurance; or
- (b) pay or agree to pay a premium for insurance,

for each Officer against any Liability incurred by the Officer as an officer of the company or of a related body corporate including, but not limited to, a liability for negligence or for reasonable costs and expenses incurred in defending or responding to proceedings, whether civil or criminal and whatever their outcome.

### 9.5 Savings

Nothing in rule 9.2 or 9.4:

- (a) affects any other right or remedy that a person to whom those rules apply may have in respect of any Liability referred to in those rules;
- (b) limits the capacity of the company to indemnify or provide or pay for insurance for any person to whom those rules do not apply; or
- (c) limits or diminishes the terms of any indemnity conferred or agreement to indemnify entered into prior to the adoption of this constitution.



## **9.6 Deed**

The company may enter into a deed with any Officer to give effect to the rights conferred by this rule 9 or the exercise of a discretion under this rule 9 on such terms as the Board thinks fit which are not inconsistent with this rule 9.

# **10 Winding up**

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## **10.1 Distributing surplus**

Subject to this constitution and the rights or restrictions attached to any shares or class of shares:

- (a) if the company is wound up and the property of the company available for distribution among the members is more than sufficient to pay:
  - (1) all the debts and liabilities of the company; and
  - (2) the costs, charges and expenses of the winding up,the excess must be divided among the members in proportion to the number of shares held by them, irrespective of the amounts paid or credited as paid on the shares;
- (b) for the purpose of calculating the excess referred to in rule 10.1(a), any amount unpaid on a share is to be treated as property of the company;
- (c) the amount of the excess that would otherwise be distributed to the holder of a partly paid share under rule 10.1(a) must be reduced by the amount unpaid on that share at the date of the distribution; and
- (d) if the effect of the reduction under rule 10.1(c) would be to reduce the distribution to the holder of a partly paid share to a negative amount, the holder must contribute that amount to the company.

## **10.2 Dividing property**

- (a) If the company is wound up, the liquidator may, with the sanction of a special resolution:
  - (1) divide among the members the whole or any part of the company's property; and
  - (2) decide how the division is to be carried out as between the members or different classes of members.
- (b) A division under rule 10.2(a) need not accord with the legal rights of the members and, in particular, any class may be given preferential or special rights or may be excluded altogether or in part.
- (c) Where a division under rule 10.2(a) does not accord with the legal rights of the members, a member is entitled to dissent and to exercise the same rights as if the special resolution sanctioning that division were a special resolution passed under section 507 of the Act.
- (d) If any of the property to be divided under rule 10.2(a) includes securities with a liability to calls, any person entitled under the division to any of the securities may, within 10 days after the passing of the special resolution referred to in rule 10.2(a), by written notice direct the liquidator to sell the person's proportion of the securities and account for the net proceeds. The liquidator must, if practicable, act accordingly.

- (e) Nothing in this rule 10.2 takes away from or affects any right to exercise any statutory or other power which would have existed if this rule were omitted.
- (f) Rule 4.3 applies, so far as it can and with any necessary changes, to a division by a liquidator under rule 10.2(a) as if references in rule 4.3 to:
  - (1) the Board were references to the liquidator; and
  - (2) a distribution or capitalisation were references to the division under rule 10.2(a).

## 11 Inspection of and access to records

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- (a) A person who is not a director does not have the right to inspect any of the board papers, books, records or documents of the company, except as provided by law, or this constitution, or as authorised by the Board, or by resolution of the members.
- (b) The company may enter into contracts with its directors or former directors agreeing to provide continuing access for a specified period after the director ceases to be a director to board papers, books, records and documents of the company which relate to the period during which the director or former director was a director on such terms and conditions as the Board thinks fit and which are not inconsistent with this rule 11.
- (c) The company may procure that its subsidiaries provide similar access to board papers, books, records or documents as that set out in rules 11(a) and 11(b).
- (d) This rule 11 does not limit any right the directors or former directors otherwise have.

## 12 Seals

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### 12.1 Manner of execution

Without limiting the ways in which the company can execute documents under the Act and subject to this constitution, the company may execute a document if the document is signed by:

- (a) 2 directors; or
- (b) a director and a secretary; or
- (c) any other person authorised by the Board for that purpose.

### 12.2 Common seal

The company may have a common seal. If the company has a common seal, rules 12.3 to 12.7 apply.

### 12.3 Safe custody of Seal

The Board must provide for the safe custody of the Seal.

### 12.4 Using the Seal

Subject to rule 12.7 and unless a different procedure is decided by the Board, if the company has a common seal any document to which it is affixed must be signed by:

- (a) 2 directors;
- (b) by a director and a secretary; or
- (c) a director and another person appointed by the Board to countersign that document or a class of documents in which that document is included.

## **12.5 Seal register**

- (a) The company may keep a Seal register and, on affixing the Seal to any document (other than a certificate for securities of the company) may enter in the register particulars of the document, including a short description of the document.
- (b) The register, or any details from it that the Board requires, may be produced at meetings of the Board for noting the use of the Seal since the previous meeting of the Board.
- (c) Failure to comply with rules 12.5(a) or 12.5(b) does not invalidate any document to which the Seal is properly affixed.

## **12.6 Duplicate seals and certificate seals**

- (a) The company may have one or more duplicate seals for use in place of its common seal outside the state or territory where its common seal is kept. Each duplicate seal must be a facsimile of the common seal of the company with the addition on its face of the words 'duplicate seal' and the name of the place where it is to be used.
- (b) A document sealed with a duplicate seal, or a certificate seal as provided in rule 12.7, is to be taken to have been sealed with the common seal of the company.

## **12.7 Sealing and signing certificates**

The Board may decide either generally or in a particular case that the Seal and the signature of any director, secretary or other person is to be printed on or affixed to any certificates for securities in the company by some mechanical or other means.

# **13 Notices**

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## **13.1 Notices by the company to members**

- (a) Without limiting any other way in which notice may be given to a member under this constitution, the Act or the Listing Rules, the company may give a notice to a member by:
  - (1) delivering it personally to the member;
  - (2) sending it by prepaid post to the member's address in the register of members or any other address the member supplies to the company for giving notices; or
  - (3) sending it by fax or other electronic means (including providing a URL link to any document or attachment) to the fax number or electronic address the member has supplied to the company for giving notices.
- (b) The company may give a notice to the joint holders of a share by giving the notice in the way authorised by rule 13.1(a) to the joint holder named first in the register of members for the share.

- (c) The company may give a notice to a person entitled to a share as a result of a Transmission Event by delivering it or sending it in the manner authorised by rule 13.1(a) addressed to the name or title of the person, to:
  - (1) the address, fax number or electronic address that person has supplied to the company for giving notices to that person; or
  - (2) if that person has not supplied an address, fax number or electronic address, to the address, fax number or electronic address to which the notice might have been sent if that Transmission Event had not occurred.
- (d) A notice given to a member under rules 13.1(a) or 13.1(b) is, even if a Transmission Event has occurred and whether or not the company has notice of that occurrence:
  - (1) duly given for any shares registered in that person's name, whether solely or jointly with another person; and
  - (2) sufficiently served on any person entitled to the shares because of the Transmission Event.
- (e) A notice given to a person who is entitled to a share because of a Transmission Event is sufficiently served on the member in whose name the share is registered.
- (f) A person who, because of a transfer of shares, becomes entitled to any shares registered in the name of a member, is taken to have received every notice which, before that person's name and address is entered in the register of members for those shares, is given to the member complying with this rule 13.1.
- (g) A signature to any notice given by the company to a member under this rule 13.1 may be printed or affixed by some mechanical, electronic or other means.
- (h) Where a member does not have a registered address or where the company believes that member is not known at the member's registered address, all notices are taken to be:
  - (1) given to the member if the notice is exhibited in the company's registered office for a period of 48 hours; and
  - (2) served at the commencement of that period,
 unless and until the member informs the company of the member's address.

### **13.2 Notices by the company to directors**

The company may give a notice to a director or alternate director by:

- (a) delivering it personally to him or her;
- (b) sending it by prepaid post to his or her usual residential or business address, or any other address he or she has supplied to the company for giving notices; or
- (c) sending it by fax or other electronic means to the fax number or electronic address he or she has supplied to the company for giving notices.

### **13.3 Notices by directors to the company**

A director or alternate director may give a notice to the company by:

- (a) delivering it to the company's registered office;
- (b) sending it by prepaid post to the company's registered office; or
- (c) sending it by fax or other electronic means to the principal fax number or electronic address at the company's registered office.

### **13.4 Time of service**

- (a) A notice from the company properly addressed and posted is taken to be served at 10.00am Sydney time on the day after the date it is posted.
- (b) A certificate signed by a secretary or officer of the company to the effect that a notice was duly posted under this constitution is conclusive evidence of that fact.
- (c) Where the company sends a notice by fax, the notice is taken as served at the time the fax is sent if the correct fax number appears on the facsimile transmission report produced by the sender's fax machine.
- (d) Where the company sends a notice by electronic transmission, the notice is taken as served at the time the electronic transmission is sent.
- (e) Where the company gives a notice to a member by any other means permitted by the Act relating to the giving of notices and electronic means of access to them, the notice is taken as given at 10.00am Sydney time on the day after the date on which the member is notified that the notice is available.
- (f) Where a given number of days' notice or notice extending over any other period must be given, the day of service is not to be counted in the number of days or other period.

### **13.5 Other communications and documents**

Rules 13.1 to 13.4 (inclusive) apply, so far as they can and with any necessary changes, to serving any communication or document.

### **13.6 Written notices**

A reference in this constitution to a written notice includes a notice given by fax or other electronic means. A signature to a written notice need not be handwritten.

## **14 General**

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### **14.1 Submission to jurisdiction**

Each member submits to the non-exclusive jurisdiction of the Supreme Court of the state or territory in which the company is taken to be registered for the purposes of the Act, the Federal Court of Australia and the courts which may hear appeals from those courts.

### **14.2 Prohibition and enforceability**

- (a) Any provision of, or the application of any provision of, this constitution which is prohibited in any place is, in that place, ineffective only to the extent of that prohibition.
- (b) Any provision of, or the application of any provision of, this constitution which is void, illegal or unenforceable in any place does not affect the validity, legality or enforceability of that provision in any other place or of the remaining provisions in that or any other place.

ENDS







**CIMIC Group Limited**

A.B.N 57 004 482 982

## Need assistance?



**Phone:**

1300 850 505 (within Australia)  
+61 3 9415 4000 (outside Australia)



**Online:**

[www.investorcentre.com/contact](http://www.investorcentre.com/contact)

CIM

MR SAM SAMPLE  
FLAT 123  
123 SAMPLE STREET  
THE SAMPLE HILL  
SAMPLE ESTATE  
SAMPLEVILLE VIC 3030



## YOUR VOTE IS IMPORTANT

For your vote to be effective it must be received by **10.00am (Sydney time) on Monday, 12 April 2021.**

# Voting Form

## How to Vote on Items of Business

All your securities will be voted in accordance with your directions.

### VOTE DIRECTLY

**Voting 100% of your holding:** Mark either the For, Against or Abstain box opposite each item of business. Your vote will be invalid on an item if you do not mark any box OR you mark more than one box for that item.

**Voting a portion of your holding:** Indicate a portion of your voting rights by inserting the percentage or number of securities you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

### APPOINTMENT OF PROXY

**Voting 100% of your holding:** Direct your proxy how to vote by marking one of the boxes opposite each item of business. If you do not mark a box your proxy may vote or abstain as they choose (to the extent permitted by law). If you mark more than one box on an item your vote will be invalid on that item.

**Voting a portion of your holding:** Indicate a portion of your voting rights by inserting the percentage or number of securities you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

**Appointing a second proxy:** You are entitled to appoint up to two proxies to attend the meeting and vote on a poll. If you appoint two proxies you must specify the percentage of votes or number of securities for each proxy, otherwise each proxy may exercise half of the votes. When appointing a second proxy write both names and the percentage of votes or number of securities for each in Step 1 overleaf.

**A proxy need not be a securityholder of the Company.**

### SIGNING INSTRUCTIONS FOR POSTAL FORMS

**Individual:** Where the holding is in one name, the securityholder must sign.

**Joint Holding:** Where the holding is in more than one name, all of the securityholders should sign.

**Power of Attorney:** If you have not already lodged the Power of Attorney with the registry, please attach a certified photocopy of the Power of Attorney to this form when you return it.

**Companies:** Where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the Corporations Act 2001) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please sign in the appropriate place to indicate the office held. Delete titles as applicable.

### PARTICIPATING IN THE MEETING

#### Corporate Representative

If a representative of a corporate securityholder or proxy is to participate in the meeting you will need to provide the appropriate "Appointment of Corporate Representative". A form may be obtained from Computershare or online at [www.investorcentre.com](http://www.investorcentre.com) under the help tab, "Printable Forms".

## Lodge your Form:

**XX**

### Online:

Lodge your vote online at [www.investorvote.com.au](http://www.investorvote.com.au) using your secure access information or use your mobile device to scan the personalised QR code.

Your secure access information is



**Control Number: 999999**

**SRN/HIN: I999999999**

**PIN: 99999**

For Intermediary Online subscribers (custodians) go to [www.intermediaryonline.com](http://www.intermediaryonline.com)

### By Mail:

Computershare Investor Services Pty Limited  
GPO Box 242  
Melbourne VIC 3001  
Australia

### By Fax:

1800 783 447 within Australia or  
+61 3 9473 2555 outside Australia



**PLEASE NOTE:** For security reasons it is important that you keep your SRN/HIN confidential.

MR SAM SAMPLE  
FLAT 123  
123 SAMPLE STREET  
THE SAMPLE HILL  
SAMPLE ESTATE  
SAMPLEVILLE VIC 3030



**Change of address.** If incorrect, mark this box and make the correction in the space to the left. Securityholders sponsored by a broker (reference number commences with 'X') should advise your broker of any changes.



I 9999999999

I ND

## Voting Form

Please mark ☒ to indicate your directions

### Step 1

### Indicate How Your Vote Will Be Cast *Select one option only*

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At the Annual General Meeting of CIMIC Group Limited to be held at The Fullerton Hotel Sydney, No. 1 Martin Place, Sydney, New South Wales on Wednesday, 14 April 2021 at 10.00am (Sydney time) and at any adjournment or postponement of that meeting, I/We being member/s of CIMIC Group Limited direct the following:

A **Vote Directly** ☐ Record my/our votes strictly in accordance with directions in Step 2. **PLEASE NOTE:** A Direct Vote will take priority over the appointment of a Proxy. For a valid Direct Vote to be recorded you must mark FOR, AGAINST, or ABSTAIN on each item.

OR

B **Appoint a proxy to vote on your behalf** ☐ I/We hereby appoint:  
**The Chairman of the Meeting** OR   
**PLEASE NOTE:** Leave this box blank if you have selected the Chairman of the Meeting. Do not insert your own name(s).  
or failing the individual or body corporate named, or if no individual or body corporate is named, the Chairman of the Meeting, as my/our proxy to act generally at the meeting on my/our behalf and to vote in accordance with the following directions (or if no directions have been given, and to the extent permitted by law, as the proxy sees fit).

**Chairman authorised to exercise undirected proxies on remuneration related resolutions:** Where I/we have appointed the Chairman of the Meeting as my/our proxy (or the Chairman becomes my/our proxy by default), I/we expressly authorise the Chairman to exercise my/our proxy on Item 2 (except where I/we have indicated a different voting intention in step 2) even though Item 2 is connected directly or indirectly with the remuneration of a member of key management personnel, which includes the Chairman.

**Important Note:** If the Chairman of the Meeting is (or becomes) your proxy you can direct the Chairman to vote for, against or abstain from voting on Item 2 by marking the appropriate box in step 2.

### Step 2

### Items of Business

**PLEASE NOTE:** If you have appointed a proxy and you mark the **Abstain** box for an item, you are directing your proxy not to vote on your behalf on a show of hands or a poll and your votes will not be counted in computing the required majority. If you are directly voting and you mark the **Abstain** box for an item, it will be treated as though no vote has been cast on that item and no vote will be counted in computing the required majority.

		For	Against	Abstain
2	Remuneration Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3.1	To re-elect Russell Chenu as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3.2	To re-elect Peter Sassenfeld as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3.3	To re-elect Kathryn Spargo as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4	Amendments to Constitution	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Chairman of the Meeting intends to vote undirected proxies in favour of each item of business. In exceptional circumstances, the Chairman of the Meeting may change his/her voting intention on any resolution, in which case an ASX announcement will be made.

### Step 3

### Signature of Securityholder(s) *This section must be completed.*

Individual or Securityholder 1

Sole Director & Sole Company Secretary

Securityholder 2

Director

Securityholder 3

Director/Company Secretary

/ /

Date

**Update your communication details** (Optional)

Mobile Number

Email Address

By providing your email address, you consent to receive future Notice of Meeting & Proxy communications electronically

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