# **Corporate Governance Statement**

#### LawFinance Limited (ACN 088 749 008)

The board of the Company ("Board") recognises the importance of establishing a comprehensive system of control and accountability as the basis for the administration of corporate governance.

To the extent relevant and practical, the Company has adopted a corporate governance framework that is consistent with *The Corporate Governance Principles and Recommendations (4th Edition)* as published by ASX Corporate Governance Council ("**Recommendations**").

The Board has adopted the following suite of corporate governance policies and procedures which are available on the Company's website at https://www.lawfinance.com.au/investor-centre/governance/.

- Code of Conduct
- Audit and Risk Committee Charter
- Remuneration and Nomination Committee Charter
- Continuous Disclosure Policy
- Securities Trading Policy
- Complaints Policy
- Conflicts Management Policy
- Privacy Policy

The Board is committed to administering the policies and procedures with openness and integrity, pursuing the true spirit of corporate governance commensurate with the Company's needs.

The Company is pleased to report that its practices are largely consistent with the Recommendations of the ASX Corporate Governance Council and sets out below its compliance and departures from the Recommendations for the year ended 31 December 2020.

In the context of the Company's nature, scale and operations, the Board considers that the current corporate governance regime is an efficient, practical and cost-effective method of directing and managing the Company. As the Company's activities develop in size, nature and scope, the implementation of additional corporate governance policies and structures will be reviewed and considered.

| PRIN  | ICIPLES AND RECOMMENDATIONS   | COMPLY<br>(YES/NO) | EXPLANATION   |  |
|-------|---|--------------------|---|--|
| Princ | ciple 1: Lay solid foundations for managem  | ent and ove        | ersight   |  |
| Reco  | Recommendation 1.1  A listed entity should have and disclose a board charter setting out:  (a) the respective roles and responsibilities of its board and management; and |                    | The Board is responsible for the corporate governance of the Company.  The Company has adopted a Board Charter which sets out, amongst other things, the specific responsibilities of the Board, the roles and responsibilities of the Chairman, Board and management, as well as the matters expressly reserved for the decision of the Board and those delegated to management.   |  |
|       |   |                    | A copy of the Company's Board Charter is available on the Company's website:  https://www.lawfinance.com.au/investor-centre/governance/  The Company is committed to the circulation of relevant materials to Directors in a timely manner to facilitate Directors' participation in Board discussions on a fully informed basis.  It is expected that the division of responsibility of the Board and senior executives will vary with the evolution of the Company. |  |

| PRINCIPLES AND RECOMME  | NDATIONS COMPLY (YES/NO)  |   |
|---|---|---|
|   |   | The Company intends to regularly review the balance of responsibilities between the Board and management to ensure that the division of functions remains appropriate to the needs of the Company.  |
| Recommendation 1.2  A listed entity should:  (a) undertake appropriate chappointing a director or sor putting someone forwas a Director; and  (b) provide security holders information relevant to a whether or not to elect or Director. | senior executive, ard for election, with all material decision on | The Remuneration and Nomination Committee's role includes identifying and recommending candidates for the Board to the Board. These recommendations will occur after considering the necessary and desirable competencies of new Board members, the range of and depth of skills and the diversity of the Board, and making appropriate checks as to the character, experience, education, criminal record and bankruptcy history of the candidate being put forward. In the absence of the Committee undertaking this role, it may be undertaken by the Board.  All material information relevant to a decision on |
|   |   | whether to elect or re-elect a Director will be provided to security holders in any notice of meeting pursuant to which the resolution to elect or re-elect such Director will be voted on.   |
| Recommendation 1.3  A listed entity should have a wri with each Director and senior exout the terms of their appointments.  | xecutive setting  | Each Director and senior executive of the Company is party to a written agreement with the Company which sets out the terms and conditions of that Director's or senior executive's appointment.  |
| Recommendation 1.4  The company secretary of a list be accountable directly to the be chair, on all matters to do with the functioning of the board.  | oard, through the   | The Board Charter outlines the role, responsibility and accountability of the Company Secretary. The Company Secretary is accountable directly to the Board, through the Chair, on all matters relating to the proper functioning of the Board. The Chairman and the Company Secretary co-ordinate the Board agenda.  |
|   |   | A copy of the Company's Board Charter is available on the Company's website: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a>  |
| Recommendation 1.5  A listed entity should:  (a) have and disclose a dive (b) through its board or a co board set measurable of achieving gender diversi composition of its board,  | mmittee of the NO pjectives for ty in the senior                  | Given its current size and stage of development, the Company has not found it necessary to create a formal diversity policy or to annually report on measurable objectives with respect to achieving gender diversity or diversity generally. However, the Company has and continues to remain committed to ideals of diversity throughout its business practices.  |
| executives and workforce (c) disclose in relation to each period: 1) the measurable obj that period to achie diversity; 2) the entity's progres achieving those obj 3) either:  | ch reporting NO jectives set for eve gender es towards            | As the Company continues to grow, the Board intends to review its practices and, if deemed necessary in the future, the Board may consider adopting a formal diversity policy.  |

| PRINCIPLES AND RECOMMENDATIONS  | COMPLY  | EXPLANATION   |
|---|---------|---|
| (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.  Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual Directors; and (b) disclose for each reporting period, whether a performance evaluation has been undertaken in the reporting period in accordance with that process during or in respect of that period. | YES YES | The performance of the Board as a group and of individual Directors is to be assessed each year through a process as determined by the Board at its discretion.  In particular, all Directors seeking re-election at an annual general meeting will be subject to a formal performance appraisal to determine whether the Board (with the Director absenting themselves) recommend their re-election to shareholders.  The Company did not undertake an evaluation of the performance of the Board, its committees and individual directors during the financial year ended 31 December 2020. |
| Recommendation 1.7  A listed entity should:  (a) have and disclose a process for periodically evaluating the performance of its senior executives at least once every reporting period; and  (b) disclose in relation to each reporting period, whether a performance evaluation has been undertaken in the reporting period in accordance with that process during or in respect of that period.   | YES     | The Board and senior management team will regularly review the performance of its senior executives and address any issues that may emerge through a process as determined by the Board or senior management team, at their discretion.  The Company undertook an evaluation of the performance of its senior executives during the financial year ended 31 December 2020.  |

### Principle 2: Structure the board to be effective and add value

| ·   |          |  |  |  |
|---|----------|--|--|--|
| Recommendation 2.1  |          | The Company has a remuneration and nomination committee (Remuneration and Nomination   |  |  |
| The board of a listed entity should:  |          | Committee), which currently does not have at least   |  |  |
| (a) have a nomination committee which: (i) has at least three members, a majority of whom are independent Directors; and  | NO<br>NO | three members, a majority of whom are independent directors. Considering the size of the Company and that the full board comprises four directors, the Company considers that it is not appropriate to   |  |  |
| (ii) is chaired by an independent<br>Director,<br>and disclose:   | NO       | strictly follow the Principles and Recommendations.  |  |  |
| (iii) the charter of the committee;   | YES      | A copy of the Company's Remuneration and   |  |  |
| (iv) the members of the committee; and  | NO       | Nomination Committee Charter is available on the Company's website:  |  |  |
| (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or   | NO       | https://www.lawfinance.com.au/investor-<br>centre/governance/  |  |  |
| (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.                    | N/A      |  |  |  |
| Recommendation 2.2  | NO       | The Board strives to ensure that it is comprised of  |  |  |
| A listed entity should have and disclose a board skill matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.  |          | directors with a blend of skills, experience and attributes appropriate for the Company and its business.  |  |  |
|   |          | However, the Board is of the belief that a Board Skills Matrix is not required given the stage of development of the business. The Board will continue to monitor whether it will be appropriate for the company to adopt a Board Skills Matrix as the Company continues to develop. |  |  |
| Recommendation 2.3  | NO       | Given its current size and stage of development, the   |  |  |
| A listed entity should disclose:  |          | Company has not found it necessary to disclose the   |  |  |
| <ul> <li>(a) the names of the Directors considered by the board to be independent Directors;</li> <li>(b) if a Director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX</li> </ul>   |          | names of directors considered by the Board to be independent Directors. However, the Company has disclosed details of each director, including their length of service, in the 2020 Annual Report  |  |  |
| Corporate Governance Principles and Recommendation (3rd Edition), but the board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and  (c) the length of service of each Director |          | As the Company continues to grow, the Board will consider whether it is appropriate to appoint additional independent director/s to the Board.   |  |  |
|   |          |  |  |  |

| PRINCIPLES AND RECOMMENDATIONS   | COMPLY<br>(YES/NO) | EXPLANATION   |
|--|--------------------|---|
| Recommendation 2.4 A majority of the board of a listed entity should be Independent Directors.   | NO                 | Given its current size and stage of development, the Company has not found it necessary for the Board to comprise of a majority of independent directors.  As the Company continues to grow, the Board will consider whether it is appropriate to appoint additional independent director/s to the Board.   |
| Recommendation 2.5  The chair of the board of a listed entity should be an Independent Director and, in particular, should not be the same person as the CEO of the entity.  | YES                | The Board's current Chairman, Mr Tim Storey is a non-executive Director. Mr Storey satisfies the ASX Corporate Governance Principles and Recommendations definition of an independent director because he was not an executive of the Company within the last three years. Mr Storey brings an independent judgement to bear on issues before the Board.  Mr Daniel Kleijn is the Chief Executive Officer of the Company.   |
| Recommendation 2.6  A listed entity should have a program for inducting new Directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as a Director effectively. | YES                | Each new Director of the Company will, upon appointment, participate in an induction program. This will include meeting with members of the existing Board, Company Secretary, management and other relevant executives to familiarise themselves with the Company, its procedures and prudential requirements, and Board practices and procedures.  All Directors are encouraged to undergo continual professional development and, subject to prior approval by the Chairman, all Directors may have access to various resources and professional development training to address any skills gaps.                |
| Principle 3: Instil a Culture of acting Lawfully, E  | thically and       | l Responsibly   |
| Recommendation 3.1 A listed entity should articulate and disclose its values   | NO                 | The Company does not currently have a formal statement of values.   |
| Recommendation 3.2  A listed entity should:  (a) have and disclose a code of conduct for its Directors, senior executives and employees; and  (b) ensure that the board or a committee of the board is informed of any material breaches of that code.   | YES                | The Board is committed to the establishment and maintenance of appropriate ethical standards in order to instil confidence in both clients and the community in the way the Company conducts its business.  The Company has adopted a Code of Conduct which applies to Directors, employees and contractors of the Company. A copy of the Company's Code of Conduct is available on the Company's website: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a> The Board is informed of any material breaches of the Code of Conduct. |

| PRINCIPLES AND RECOMMENDATIONS  | COMPLY<br>(YES/NO) | EXPLANATION   |
|---|--------------------|---|
| Recommendation 3.3  A listed entity should:  (a) have and disclose a whistleblower policy; and  (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy. | NO                 | The Company has a stand-alone Whistleblower Policy in place. Additionally, the Company's Code of Conduct also sets out the processes for reporting breaches of the Company's policies or the law and the available protections for whistleblowers.  A copy of the Company's Code of Conduct is available on the Company's website: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a> The Board is informed of any material breaches of the Code of Conduct.   |
| Recommendation 3.4  A listed entity should:  (a) have and disclose an anti-bribery and corruption policy; and  (b) ensure that the board or committee of the board is informed of any material breaches of that policy. | NO                 | The Company does not currently have a stand-alone Anti-bribery and Corruption Policy in place. However, the Company's Code of Conduct includes a direction in relation to bribes, inducements and commissions. The Code of Conduct applies to all officers, employees and contractors who represent the Company.  A copy of the Company's Code of Conduct is available on the Company's website: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a> The Board is informed of any material breaches of the Code of Conduct. |

| PRINCIPLES AND RECOMMENDATIONS  | COMPLY<br>(YES/NO) | EXPLANATION   |  |  |
|---|--------------------|---|--|--|
| Principle 4: Safeguard the integrity of corporate reports   |                    |   |  |  |
| Recommendation 4.1  The board of a listed entity should:  (a) have an audit committee which:  (i) has at least three members, all of whom are Non-Executive Directors and a majority of whom are Independent Directors; and  (ii) is chaired by an Independent Director, who is not the chair of the board,  and disclose:  (iii) the charter of the committee;  (iv) the relevant qualifications and experience of the members of the committee; and  (v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. | NO NO YES NO NO NO | The Company has a separately constituted audit and risk committee (Audit and Risk Committee) which currently does not have at least three members, a majority of whom are independent directors. Considering the size of the Company and that the full board comprises four directors, the Company considers that it is not appropriate to strictly follow the Principles and Recommendations.  As the Company continues to grow, the Board will consider whether it is appropriate to appoint additional independent director/s to the Board.  This committee charter outlines the keys areas of responsibility for the audit committee, outlining its responsibility for oversight of the quality and integrity of the accounting, auditing, financial reporting and operational risks of the company.  A copy of the Company's Audit and Risk Committee Charter is available on the Company's website: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a> |  |  |
| Recommendation 4.2  The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.  |                    | Prior to the execution of the financial statements of the Company, the Company's Chief Executive Officer and Chief Financial Officer provide the Board with written assurances that the financial records of the Company have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively in all material aspects.  |  |  |
| Recommendation 4.3  A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.  | YES                | The Board ensures that any periodic corporate report the Company releases to the market that has not been subject to audit or review by an external auditor discloses the process taken to verify the integrity of its content.   |  |  |

| PRINCIPLES AND RECOMMENDATIONS  | COMPLY<br>(YES/NO) | EXPLANATION  |  |
|---|--------------------|--|--|
| Principle 5: Make timely and balanced disclosure  |                    |  |  |
| Recommendation 5.1  A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.  | YES                | The Company has adopted a Continuous Disclosure Policy which details the processes and procedures which have been adopted by the Company to ensure that it complies with its continuous disclosure obligations as required under the ASX Listing Rules and other relevant legislation.  A copy of the Company's Continuous Disclosure Policy is available on the Company's website:  https://www.lawfinance.com.au/investor-centre/governance/   |  |
| Recommendation 5.2  A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.   | YES                | The Company Secretary ensures the Board is provided with copies of all material market announcements promptly after they have been made.   |  |
| Recommendation 5.3  A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation. | YES                | Pursuant to the Company's Continuous Disclosure Policy ahead of any new and substantive investor or analyst presentation, a copy of the presentation materials must be released to ASX (even if the information in the presentation would not otherwise require market disclosure).  |  |
| Principle 6: Respect the rights of security hold  | ers                |  |  |
| Recommendation 6.1  A listed entity should provide information about itself and its governance to investors via its website.  | YES                | Shareholders can access information about the Company and its governance (including its constitution and adopted corporate governance policies) from the Company's website:  https://www.lawfinance.com.au/investor-centre/governance/.  The Company will regularly update the website and contents therein as deemed necessary.   |  |
| Recommendation 6.2  A listed entity should have an investor relations program that facilitates effective two-way communication with investors.  | NO                 | The Company does not have a formal investor relations program or shareholder communications policy in place but ensures that all material information is provided to investors via its website, through announcements released to the ASX, its annual report and general meetings.   |  |
| Recommendation 6.3  A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.  | YES                | Shareholders will be encouraged to participate at all general meetings of the Company by written statement contained in every Notice of Meeting sent to shareholders prior to each meeting.  The Company intends to accommodate shareholders who are unable to attend general meetings in person by accepting votes by proxy.  Further, any material presented to shareholders at the meeting will be released to the ASX immediately prior to the commencement of the meeting for the benefit of those shareholders who are unable to attend in person. The Company will also announce to |  |

| PRINCIPLES AND RECOMMENDATIONS   | COMPLY<br>(YES/NO) | EXPLANATION  |
|--|--------------------|--|
|  |                    | the ASX the outcome of each meeting immediately following its conclusion.  |
|  |                    | At each general meeting, shareholders will be given an opportunity to ask questions in relation to the resolutions put to shareholders at that meeting, and in respect of the Company's business and operations generally.   |
|  |                    | At each AGM, shareholders will also be invited by the Chairman to ask questions of the Company's external auditor and the Board in relation to the annual financial report of the Company and the conduct of the audit.  |
| Recommendation 6.4  A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.  | YES                | All substantive resolutions at a meeting of security holders will be decided by a poll rather than a show of hands   |
| Recommendation 6.5  A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.   | YES                | Shareholders have the option of electing to receive all shareholder communications by e-mail and can update their communication preferences with the Company's registrar, Automic Registry Services, at any time.  |
| Principle 7: Recognise and manage risk   |                    |  |
| Recommendation 7.1  The board of a listed entity should:  (a) have a committee or committees to oversee risk, each of which:  (i) has at least three members, a majority of whom are Independent Directors; and  (ii) is chaired by an Independent Director, and disclose:  (iii) the charter of the committee; (iv) the members of the committee; and  (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework. | NO NO YES NO NO    | The Company has a separately constituted audit and risk committee (Audit and Risk Committee) which currently does not have at least three members, a majority of whom are independent directors. Considering the size of the Company and that the full board comprises four directors, the Company considers that it is not appropriate to strictly follow the Principles and Recommendations.  As the Company continues to grow, the Board will consider whether it is appropriate to appoint additional independent director/s to the Board.  This committee charter outlines the keys areas of responsibility for the audit committee, outlining its responsibility for oversight of the quality and integrity of the accounting, auditing, financial reporting and operational risks of the company.  A copy of the Company's Audit and Risk Committee Charter is available on the Company's website:  https://www.lawfinance.com.au/investor-centre/governance/ |

| PRINCIPLES AND RECOMMENDATIONS  | COMPLY<br>(YES/NO)            | EXPLANATION   |  |
|---|-------------------------------|---|--|
| Recommendation 7.2  The board or a committee of the board should:  (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and  (b) disclose in relation to each reporting period, whether such a review has taken place.   | YES                           | The Board annually reviews and approves the risk management framework and oversight policies of the Company to satisfy itself that it continues to be sound.  The Board confirms such a review took place this financial year.  |  |
| Recommendation 7.3  A listed entity should disclose:  (a) if it has an internal audit function, how the function is structured and what role it performs; or  (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.  | NO<br>YES                     | The Company does not have an internal audit function and does not disclose the processes it uses to improve risk management. Nonetheless, it remains committed to effective management and control of these factors, and the management and Board periodically evaluates the effectiveness of its risk management and internal control processes.   |  |
| Recommendation 7.4  A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.   | YES                           | The nature of the Company's operations are such that the Board does not consider it to have any material exposure to environmental or social risks.  The Board will continue to monitor that it does not consider that these are relevant risks to the Company.  All material risks to environmental or social risks will be announced to the market, in accordance with the requirements of the ASX Listing Rules and otherwise.   |  |
| Principle 8: Remunerate fairly and responsibly  |                               |   |  |
| Recommendation 8.1  The board of a listed entity should:  (a) have a remuneration committee which:  (i) has at least three members, a majority of whom are Independent Directors; and  (ii) is chaired by an Independent Director,  and disclose:  (iii) the charter of the committee;  (iv) the members of the committee; and  (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or | NO<br>NO<br>YES<br>N/A<br>N/A | The Company has a remuneration and nomination committee (Remuneration and Nomination Committee), which currently does not have at least three members, a majority of whom are independent directors. Considering the size of the Company and that the full board comprises four directors, the Company considers that it is not appropriate to strictly follow the Principles and Recommendations.  As the Company continues to grow, the Board will consider whether it is appropriate to appoint additional independent director/s to the Board.  A copy of the Company's Remuneration and Nomination Committee Charter is available on the Company's website:  https://www.lawfinance.com.au/investor-centre/governance/ |  |

| PRINCIPLES AND RECOMMENDATIONS  | COMPLY<br>(YES/NO) | EXPLANATION  |
|---|--------------------|--|
| (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.   | YES                |  |
| Recommendation 8.2  A listed entity should separately disclose its policies and practices regarding the remuneration of Non-Executive Directors and the remuneration of Executive Directors and other Senior Executives.  | YES                | Information regarding the remuneration practices of the Company is contained in the Remuneration Report section of the Company's 2020 Annual Report.   |
| Recommendation 8.3  A listed entity which has an equity-based remuneration scheme should:  (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and  (b) disclose that policy or a summary of it. | YES                | The Company has a Securities Trading Policy that prohibits Directors, Officers, and employees from entering into transactions or arrangements which limits the economic risk of participating in unvested entitlements under any equity-based remuneration scheme.  A copy of the Securities Trading Policy is available on the Company's website:  https://www.lawfinance.com.au/investor-centre/governance/. |

## **Appendix 4G**

# Key to Disclosures Corporate Governance Council Principles and Recommendations

| mame  | or entity                         |   |                           |  |  |
|---|-----------------------------------|---|---------------------------|--|--|
| LawFi   | nance Limited                     |   |                           |  |  |
| ABN/A   | RBN                               |   | Financial year ended:     |  |  |
| 72 088 749 008  |                                   |   | 31 December 2020          |  |  |
| Our co  | rporate governance statem         | nent <sup>1</sup> for the period above can be fo          | und at: <sup>2</sup>      |  |  |
|   | These pages of our annual report: |   |                           |  |  |
| $\boxtimes$   | This URL on our website:          | https://www.lawfinance.com.au/investor-centre/governance/ |                           |  |  |
| The Corporate Governance Statement is accurate and up to date as at 31 March 2021 and has been approved by the board. |                                   |   |                           |  |  |
| The an  | nexure includes a key to w        | here our corporate governance disc                        | closures can be located.3 |  |  |
| Date: 31 March 2021   |                                   |   |                           |  |  |
| Name of authorised officer authorising lodgement:   |                                   | Andrew Palfreyman   |                           |  |  |
|   |                                   |   |                           |  |  |

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

See notes 4 and 5 below for further instructions on how to complete this form.

<sup>&</sup>lt;sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

<sup>&</sup>lt;sup>2</sup> Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

<sup>&</sup>lt;sup>3</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

#### ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

| Corporate Governance Council recommendation |   | Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5 |
|---|---|--|--|
| PRINC                                       | IPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O   | /ERSIGHT   |  |
| 1.1   | A listed entity should have and disclose a board charter setting out:     (a) the respective roles and responsibilities of its board and management; and     (b) those matters expressly reserved to the board and those delegated to management.   | and we have disclosed a copy of our board charter at:  https://www.lawfinance.com.au/investor-centre/governance/   |  |
| 1.2   | A listed entity should:     (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and     (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. |  |  |
| 1.3   | A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.   |  |  |
| 1.4   | The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.   |  |  |

<sup>&</sup>lt;sup>4</sup> Tick the box in this column only if you have followed the relevant recommendation in full for the whole of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "insert location" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

<sup>&</sup>lt;sup>5</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

| Corporate Governance Council recommendation |   | Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:                          | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup> |
|---|---|---|--|
| 1.5   | A listed entity should:  (a) have and disclose a diversity policy;  (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and  (c) disclose in relation to each reporting period:  (1) the measurable objectives set for that period to achieve gender diversity;  (2) the entity's progress towards achieving those objectives; and  (3) either:  (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or  (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.  If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period. |   | set out in our Corporate Governance Statement  |
| 1.6   | A listed entity should:     (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and     (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.   | and we have disclosed the evaluation process referred to in paragraph (a) and whether a performance evaluation was undertaken for the reporting period in accordance with that process in our Corporate Governance Statement. |  |

| Corporate Governance Council recommendation |  | Where a box below is ticked, 4 we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:   | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5 |
|---|--|---|--|
| 1.7   | A listed entity should:     (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and     (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. | and we have disclosed the evaluation process referred to in paragraph (a) and whether a performance evaluation was undertaken for the reporting period in accordance with that process in our Corporate Governance Statement. |  |

| Corpora | te Governance Council recommendation   | Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup> |
|---------|--|--|--|
| PRINCIP | PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD  | VALUE  |  |
| 2.1     | The board of a listed entity should:  (a) have a nomination committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its | We have disclosed a copy of the charter of the committee at: https://www.lawfinance.com.au/investor-centre/governance/   | Set out in our Corporate Governance Statement  |
| 2.2     | duties and responsibilities effectively.  A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.  |  | ⊠ set out in our Corporate Governance Statement  |
| 2.3     | A listed entity should disclose:  (a) the names of the directors considered by the board to be independent directors;  (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and  (c) the length of service of each director.   |  | Set out in our Corporate Governance Statement  |
| 2.4     | A majority of the board of a listed entity should be independent directors.  |  |  |

| Corporate Governance Council recommendation |   | Where a box below is ticked, <sup>4</sup> we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5 |
|---|---|--|--|
| 2.5   | The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.   |  |  |
| 2.6   | A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively. |  |  |
| PRINCI                                      | PLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY  | AND RESPONSIBLY  |  |
| 3.1   | A listed entity should articulate and disclose its values.  |  |  |
| 3.2   | A listed entity should:     (a) have and disclose a code of conduct for its directors, senior executives and employees; and     (b) ensure that the board or a committee of the board is informed of any material breaches of that code.  | and we have disclosed our code of conduct at: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a>        |  |
| 3.3   | A listed entity should:  (a) have and disclose a whistleblower policy; and  (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.   |  | ⊠ set out in our Corporate Governance Statement  |
| 3.4   | A listed entity should:  (a) have and disclose an anti-bribery and corruption policy; and  (b) ensure that the board or committee of the board is informed of any material breaches of that policy.   |  | ⊠ set out in our Corporate Governance Statement  |

| Corpora | ate Governance Council recommendation  | Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup> |
|---------|--|--|--|
| PRINCIP | PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPOR   | TS   |  |
| 4.1     | The board of a listed entity should:  (a) have an audit committee which:  (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and  (2) is chaired by an independent director, who is not the chair of the board, and disclose:  (3) the charter of the committee;  (4) the relevant qualifications and experience of the members of the committee; and  (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit | We have disclosed a copy of the Audit and Risk Committee Charter at:  https://www.lawfinance.com.au/investor-centre/governance/  | set out in our Corporate Governance Statement  |
| 4.2     | engagement partner.  The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.   |  |  |
| 4.3     | A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.   |  |  |

| Corporate Governance Council recommendation |   | Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:    | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5 |
|---|---|---|--|
| PRINCI                                      | PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE   |   |  |
| 5.1   | A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.  | and we have disclosed our continuous disclosure compliance policy at: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a> |  |
| 5.2   | A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.   |   |  |
| 5.3   | A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation. |   |  |
| PRINCI                                      | PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS  |   |  |
| 6.1   | A listed entity should provide information about itself and its governance to investors via its website.  | and we have disclosed information about us and our governance on our website at:  https://www.lawfinance.com.au/investor-centre/governance/   |  |
| 6.2   | A listed entity should have an investor relations program that facilitates effective two-way communication with investors.  |   | ⊠ set out in our Corporate Governance Statement  |
| 6.3   | A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.  | and we have disclosed how we facilitate and encourage participation at meetings of security holders in our Corporate Governance Statement.  |  |
| 6.4   | A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.   |   |  |
| 6.5   | A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.                                  |   |  |

| Corporate Governance Council recommendation |   | Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5 |
|---|---|--|--|
| PRINCI                                      | PLE 7 – RECOGNISE AND MANAGE RISK   |  |  |
| 7.1   | The board of a listed entity should:  |  | ⊠ set out in our Corporate Governance Statement  |
|   | (a) have a committee or committees to oversee risk, each of which:  |  |  |
|   | (1) has at least three members, a majority of whom are independent directors; and   |  |  |
|   | <ul><li>(2) is chaired by an independent director,<br/>and disclose:</li></ul>  |  |  |
|   | (3) the charter of the committee;   |  |  |
|   | (4) the members of the committee; and   |  |  |
|   | (5) as at the end of each reporting period, the number<br>of times the committee met throughout the period<br>and the individual attendances of the members at<br>those meetings; or  |  |  |
|   | (b) if it does not have a risk committee or committees that<br>satisfy (a) above, disclose that fact and the processes it<br>employs for overseeing the entity's risk management<br>framework.                                    |  |  |
| 7.2   | The board or a committee of the board should:   | $\boxtimes$  |  |
|   | (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and                   | and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period in our Corporate Governance Statement.                                   |  |
|   | (b) disclose, in relation to each reporting period, whether such a review has taken place.  |  |  |
| 7.3   | A listed entity should disclose:  |  |  |
|   | (a) if it has an internal audit function, how the function is structured and what role it performs; or  |  |  |
|   | (b) if it does not have an internal audit function, that fact and<br>the processes it employs for evaluating and continually<br>improving the effectiveness of its governance, risk<br>management and internal control processes. |  |  |

| Corporate Governance Council recommendation |   | Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5 |
|---|---|--|--|
| 7.4   | A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks. | and we have disclosed whether we have any material exposure to environmental and social risks in our Corporate Governance Statement.   |  |

| Corpora | te Governance Council recommendation  | Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:   | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup> |
|---------|---|--|--|
| PRINCIP | LE 8 – REMUNERATE FAIRLY AND RESPONSIBLY  |  |  |
| 8.1     | The board of a listed entity should:  (a) have a remuneration committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. | We have disclosed a copy of the charter of the committee at:  https://www.lawfinance.com.au/investor-centre/governance/  | set out in our Corporate Governance Statement  |
| 8.3     | practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.  | and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives in our Annual Report available at <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a> . |  |
| 0.3     | A listed entity which has an equity-based remuneration scheme should:     (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and     (b) disclose that policy or a summary of it.   | and we have disclosed the Securities Trading Policy at: <a href="https://www.lawfinance.com.au/investor-centre/governance/">https://www.lawfinance.com.au/investor-centre/governance/</a>  |  |