



ASX Release

1 April 2021

Boral completes sale of its 50% share in USG Boral and announces an on-market buy-back

Boral Limited (ASX: BLD) today announced the completion of the sale of its 50% share in the USG Boral joint venture to Gebr Knauf KG (Knauf) for US\$1.015 billion (A\$1.33 billion at current exchange rates) and its intention to undertake an on-market share buy-back.

Subject to finalisation of standard completion adjustments, at current exchange rates, Boral expects to report a profit on sale after tax of approximately A\$450 million¹ as a result of the divestment of its 50% share of USG Boral.

In line with Boral's financial framework, the final sale proceeds of A\$1.33 billion will be used to reduce Boral's net debt position from ~A\$1.9 billion to Boral's targeted net debt of \$1.5 billion. This creates a surplus of approximately \$1 billion, which is available to reinvest in the business and/or return to shareholders.

After taking into account Boral's future expected operating and cash flow requirements, Boral has decided to undertake an on-market share buy-back. Subject to prevailing share price and market conditions, Boral intends to buy back up to 10% of shares on issue, or approximately 122 million shares, over the next 12 months. The buy-back will be fully funded from sale proceeds.

Boral's CEO & Managing Director, Zlatko Todorcevski, said:

"The sale of our 50% interest in USG Boral to Knauf for an attractive premium creates substantial value for Boral's shareholders.

"The sale enables Boral to reduce net debt to our current target of A\$1.5 billion, and create surplus capital available for return to shareholders, which is consistent with Boral's financial framework.

"We believe that an on-market buy-back is the most effective method of returning this surplus capital to our shareholders."

Boral is permitted to buy back up to 10% of issued capital in any 12-month period without shareholder approval. Boral will continue to assess options to distribute any additional surplus capital having regard to the size of the surplus and the most efficient method for distribution at the relevant time. This may include seeking shareholder approval at the Annual General Meeting to extend the buy-back.

An Appendix 3C in respect of the on-market share buy-back is attached.

Authorised for lodgement by Dominic Millgate, Company Secretary.

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¹ After taking into account the benefit of previously unrecognised capital tax losses.

ABN/ARSN

Appendix 3C

Announcement of buy-back (except minimum holding buy-back)

Information and documents given to ASX become ASX's property and may be made public. Introduced 1/9/99. Origin: Appendix 7B. Amended 13/3/2000, 30/9/2001, 11/01/10

Boı	ral Limited	13 008 421 761				
We	e (the entity) give ASX the following	ng information.				
Inf	Information about buy-back					
1	Type of buy-back	On-market share buy-back				
2	*Class of shares/units which is the subject of the buy-back (eg, ordinary/preference)	Ordinary shares				
3	Voting rights (eg, one for one)	One for one				
4	Fully paid/partly paid (and if partly paid, details of how much has been paid and how much is outstanding)	Fully paid				
5	Number of shares/units in the ⁺ class on issue	1,225,653,798				
6	Whether shareholder/unitholder approval is required for buy-back	Shareholder approval is not required				
7	Reason for buy-back	Capital management				
,	neadon for our buck	Capital management				

Name of entity

⁺ See chapter 19 for defined terms.

8	Any other information material to a shareholder's/unitholder's decision whether to accept the offer (eg, details of any proposed takeover bid)	None			
On-market buy-back					
9	Name of broker who will act on the company's behalf	Jarden Australia Pty Limited and Citigroup Global Markets Australia Pty Limited			
10	Deleted 30/9/2001.				
12	If the company/trust intends to buy back a maximum number of shares - that number Note: This requires a figure to be included, not a percentage. If the company/trust intends to buy back shares/units within a period of time - that period of time; if the company/trust intends that the buy-back be of unlimited duration - that intention If the company/trust intends to buy back shares/units if conditions are met - those	Up to a maximum of 10% of the issued ordinary shares of the Company as at the date of this announcement, being 122,565,379 shares. The Company reserves the right to suspend or terminate the buy-back at any time. Commencing no earlier than 19 April 2021 and ending within 12 months from the date of this announcement. The Company reserves the right to suspend or terminate the buy-back at any time.			
	conditions				
Employee share scheme buy-back					
14	Number of shares proposed to be bought back	Not applicable			
15	Price to be offered for shares	Not applicable			

Sel	ective	buy-back		
16	class o	of person or description of f person whose shares are ed to be bought back	Not applicable	
17	Numbe bought	er of shares proposed to be back	Not applicable	
18	Price to	be offered for shares	Not applicable	
Eat	ual acc	ess scheme		
19	Percen	stage of shares proposed to ght back	Not applicable	
20		number of shares proposed bought back if all offers are ed	Not applicable	
21	Price t	o be offered for shares	Not applicable	
22	offer	ed date for participation in erence: Appendix 7A, clause 9.	Not applicable	
Co	mpli	ance statement		
1.		The company is in compliance with all Corporations Act requirements relevant to this buy-back.		
or, f	or trusts	s only:		
1.	The trust is in compliance with all requirements of the Corporations Act as modified by Class Order 07/422, and of the trust's constitution, relevant to this buy-back.			
2.	There is no information that the listing rules require to be disclosed that has not already been disclosed, or is not contained in, or attached to, this form.			
Sign	here:	(Company Secretary)	Date: 1 April 2021	
Prin	t name:	Dominic Millgate		

⁺ See chapter 19 for defined terms.