

Money in Motion

+61 (07) 3557 1100

Level 12 333 Ann Street Brisbane QLD 4000

EML Payments Limited

07 April 2021

ASX Market Announcements 20 Bridge Street SYDNEY NSW 2000

INVESTOR PRESENTATION

EML PAYMENTS LIMITED (ASX: EML) ("EML") is pleased to provide the attached investor presentation for release to the market.

About EML Payments Limited

EML provides an innovative payment solutions platform, helping businesses all over the world create awesome customer experiences. Wherever money is in motion, our agile technology can power the payment process, so money can be moved quickly, conveniently and securely. We offer market-leading programme management and highly skilled payments expertise to create customisable feature-rich solutions for businesses, brands and their customers.

We encourage you to learn more about EML Payments Limited, by visiting: https://www.emlpayments.com/

This announcement has been authorised for release by the Board of Directors.

For further information, please contact:

Robert Shore Group CFO

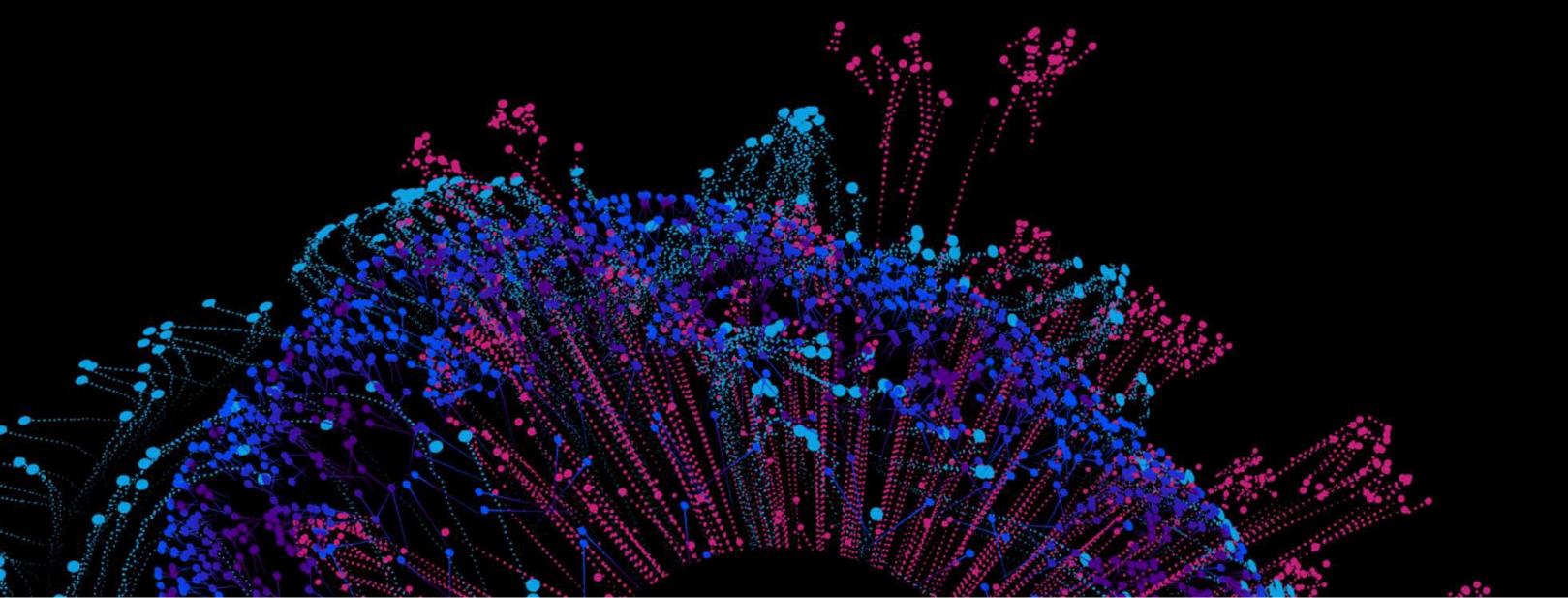
+61 (0) 419 590 128

EML Payments Limited (ASX: EML) rshore@emlpayments.com.au

Investor Presentation

Acquisition of Sentenial Limited





Money in Motion

Important Notice & Disclaimer

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By attending an investor presentation or briefing, or accepting, accessing or reviewing this Presentation, you acknowledge and agree to the terms set out below. This Presentation has been prepared in relation to EML's acquisition of all of the share capital in Sentenial Limited, a company incorporated in Ireland, and its subsidiaries ('Sentenial') ('the Acquisition').

Summary Information

This Presentation is for information purposes only and is a summary only. It should be read in conjunction with EML's most recent financial report and EML's other periodic and continuous disclosure information lodged with the Australian Securities Exchange ('ASX'), which is available at www.asx.com.au.

The content of this Presentation is provided as at the date of this Presentation (unless otherwise stated). Reliance should not be placed on information or opinions contained in this Presentation and, subject only to any legal obligation to do so, EML does not have any obligation to correct or update the content of this Presentation. Certain information in this Presentation has been sourced from Sentenial, its representatives, advisers or associates.

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An investment in EML shares is subject to known and unknown risks, some of which are beyond the control of EML and its directors. EML does not guarantee any particular rate of return or the performance of EML nor does it guarantee any particular tax treatment.

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All financial information in this Presentation is in Australian dollars (\$ or AUD) unless otherwise stated. This presentation includes certain financial information relating to Sentenial which is derived from financial information made available by Sentenial in connection with the Acquisition (for which EML does not take any responsibility). This Presentation includes certain pro forma financial information. The pro

forma historical and forecast financial information provided in this Presentation is for illustrative purposes only and is not represented as being indicative of EML's views on its, nor anyone else's, future financial position and/or performance. The pro forma historical and forecast financial information has been prepared by EML in accordance with the measurement and recognition principles, but not the disclosure requirements, prescribed by the Australian Accounting Standards (AAS).

Investors should be aware that certain financial measures included in this Presentation are 'non-IFRS financial information' under ASIC Regulatory Guide 230: 'Disclosing non-IFRS financial information' published by ASIC, and are not recognised under AAS and International Financial Reporting Standards (IFRS). The non-IFRS financial information financial measures include earnings before interest, tax, Depreciation and amortisation (EBITDA), net profit after tax before acquisition related amortisation and expenses (NPATA), earnings per share before amortisation (EPSA) and gross debit volume (GDV). Such non-IFRS financial information/non-GAAP financial measures do not have a standardised meaning prescribed by AAS or IFRS. Therefore, the non-IFRS financial information may not be comparable to similarly titled measures presented by other entities, and should not be construed as an alternative to other financial measures determined in accordance with AAS or IFRS. Although EML believes these non-IFRS financial measures provide useful information to investors in measuring the financial performance and condition of its business, investors are cautioned not to place undue reliance on any non-IFRS financial information/non-GAAP financial measures included in this Presentation.

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Past performance

Past performance, including past share price performance of EML and pro forma financial information given in this Presentation, is given for illustrative purposes only and should not be relied upon as (and is not) an indication of EML's views on its future financial performance or condition. Past performance of EML and Sentenial cannot be relied upon as an indicator of (and provides no guidance as to) the future performance of EML. Nothing contained in this Presentation nor any information made available to you is, or shall be relied upon as, a promise, representation, warranty or guarantee, whether as to the past, present or future.

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This Presentation contains certain "forward-looking statements". The words "expect", "anticipate", "estimate", "intend", "believe", "guidance", "should", "could", "may", "will", "predict", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements. Forward-looking statements, opinions and estimates provided in this Presentation are based on assumptions and contingencies that are subject to change without notice and involve known and unknown risks and uncertainties and other factors that are beyond the control of EML, its directors and management. This includes statements about market and industry trends, which are based on interpretations of current market conditions.

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looking statement may have been prepared or otherwise. Readers are cautioned not to place undue reliance on forward-looking statements and except as required by law or regulation, none of EML, its representatives or advisers assumes any obligation to update these forward-looking statements. No representation or warranty, express or implied, is made as to the accuracy, likelihood of achievement or reasonableness of any forecasts, prospects, returns or statements in relation to future matters contained in this Presentation. The forward-looking statements are based on information available to EML as at the date of this Presentation. Except as required by law or regulation (including the ASX Listing Rules), none of EML, its representatives or advisers undertakes any obligation to provide any additional or updated information whether as a result of a change in expectations or assumptions, new information, future events or results or otherwise. Indications of, and guidance or outlook on, future earnings or financial position or performance are also forward-looking statements.

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Executive Summary

EML Payments Limited (EML) has entered into a binding agreement to acquire 100% of Sentenial Group ('SG' or 'Sentenial') for an enterprise value of €70.0 million (A\$108.6 million) (Upfront Enterprise Value), plus an earn-out component of up to €40.0 million (A\$62.1 million) (Earn-out Consideration) (together the **Acquisition**) **Transaction Details** SG, through its regulated subsidiary Nuapay, operates in the fast growing European Open Banking sector and is expected to be accretive in year three Financial Year (FY) 2024, with EML intending to reinvest profits into growth opportunities in FY22 and FY23. SG was founded in 2003, building out a technology platform to be a leading provider of account-to-account (A2A) payments across the United Kingdom (UK) and Europe. They service major banking customers including Barclays, Lloyds and Citibank with a bank-grade platform and innovative suite of solutions. SG has serviced major banks, blue chip enterprises, small-medium size businesses (SMEs) and payment service providers for nearly two decades. The majority of the business is the provision of direct debit, credit transfers and instant payments for major European banks with annual volumes of more than €45 billion in Sentenial Calendar Year (CY) 2020. Sentenial provides the software platform through a Software-as-a-Service (SaaS) revenue model with charges for access to the Group platform, as such the yield is low, at circa 1-2 basis points (bps). Overview In 2018, the platform was extended to Open Banking and has connected to over 1,750 banks and financial institutions across Europe; servicing key customers such as Worldpay. This fast growing Open Banking product is integrated within Nuapay's A2A capabilities which in CY20 processed volumes of more than €700 million. Nuapay typically provides regulated services using Payment Institution licences issued by the Financial Conduct Authority (FCA), UK and L'Autorité de contrôle prudentiel et de résolution (ACPR), France and generates higher yields of circa 10-50 bps. Broadens Solution Suite: Adds Open Banking offerings to EML's solution suite; ability to cross-sell Nuapay Open Banking solutions into EML's digital banking and corporate customers across EML's European footprint. Leading Global Player: Post-completion of the Acquisition EML Payments Limited & all it's subsidiary companies (Group) is expected to become one of the largest Fintech enablers in Open Banking and prepaid globally, with the pro forma Group processing in aggregate ~A\$90 billion of Gross Debit Volume (GDV). Segment Diversification and Revenue Mix: Further diversifies EML's segment mix to accelerate growth in the Virtual Account Numbers (VANs) segment, to be renamed to Digital Payments reflecting the range of payment solutions and capabilities EML can offer our customers. **Transaction** Operating Leverage: Builds on scale of our European operations, enabling greater operating leverage, including improved scale and cost efficiency of EML's **Strategic Rationale** direct Faster Payments connection via the Bank of England. & Financial Financially Attractive: SG is expected to have an attractive three year forecast net revenue Compound Annual Growth Rate (CAGR) of 65%+ from FY21 – **OutcomesS** FY23 and strong 35%+ Earnings Before Interest, Taxes, Depreciation & Amortisation (EBITDA) margin for FY23. The acquisition is expected to be mid-teen pro forma EPSA accretive in FY23, inclusive of synergies. Achievement of earn-out targets would correlate to incremental Open Banking revenue growth of 900% or €27 million (A\$41.9 million). The Group expects SG to achieve the earn-out targets and contribute EBITDA approximating €15 million (A\$23 million) in year three. Assuming the full earn-out is achieved the total purchase price would be €110 million, representing a revenue multiple of less than 3 times. Management Team Alignment: The earn-out structure and vendor scrip component of the Acquisition incentivises the management team of SG who will enter into ongoing Executive Service Agreements. Earn-out is focused on Open Banking revenue growth (from €3 million to €30 million) required by 31 December 2023 to achieve the full earn-out.

Executive Summary

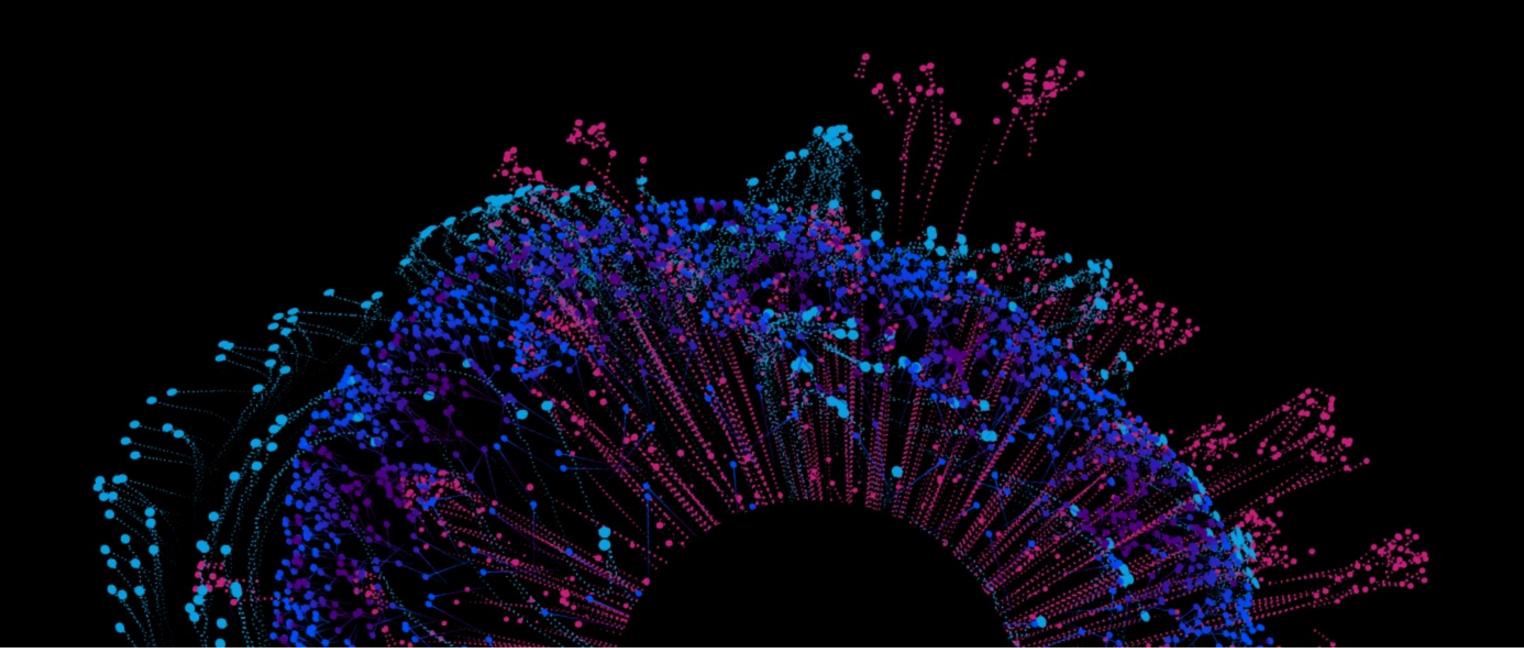
Acquisition Consideration ¹	 Upfront Enterprise Value of €70 million (A\$108.6 million) comprising €38.9 million (A\$60.3 million) cash and €31.1 million (A\$48.2 million) in EML shares to the vendors, issued at an estimated A\$5.00 per share¹. Approximately 9.60 million shares are expected to be issued¹, which is c. 2.9% of the issued share capital of EML. Approximately 60% of the upfront EML shares issued will be subject to a 6 month restriction from sale 		
Consideration	 Earn-out Consideration comprising up to €40 million (A\$62.1 million) contingent on Nuapay (Open Banking) achieving a revenue target of €30 million in the 12 month period ending on 31 December 2023. Earn-out payable in cash or equity at EML's discretion in 2024. 		
	 €2.5 million (A\$3.9 million) will be held in escrow for 12 months following completion of the Acquisition for claims made under the Acquisition agreement alongside a Warranty & Indemnity Insurance Policy. 		
	- The cash component of the Upfront Enterprise Value, transaction costs and target cash on hand at close is to be funded by a combination of:		
	 EML existing cash on hand 		
Acquisition Funding	 New senior secured term loan and revolving credit facilities of A\$31 million. The Group has agreed a total facility of up to circa A\$225 million with a three year tenor to support working capital and future growth, which includes a A\$100 million accordion facility. Covenants of gearing, senior debt and interest cover apply. 		
	 The Earn-out Consideration, to the extent paid, will be funded either in cash from operating cash flows and available debt capacity, or equity issuance using a 10 day Volume Weighted Average Price (VWAP), calculated to the payment date. 		
Timing and Conditions	 Completion of the Acquisition is subject to change of control regulatory approvals from the FCA (UK) and the ACPR (France). The Acquisition is expected to complete in late FY21. 		

2. AUD:EUR rate set at 0.645

^{1.} Issue price calculated as a 10 day Volume-weighted average price ending on the day of signing the Share Purchase Agreement, approximately \$5.00 / share.

Introducing Sentenial & Nuapay





Money in Motion

Leading Fintech group delivering bank-grade payments & Open Banking platform built for the future

Trusted market leading Fintech platform

- Full suite of A2A payment solutions including open banking, credit transfers, direct debits, instant payment and bank accounts
- Proven track record developing cutting edge payments technologies & innovative product solutions, trusted by global organisations
- Scaled platform processing over €45 billion in volume annually
- Owns regulatory licences to provide services across the UK & the European Economic Area (EEA)
- Highly talented management team with a technology-led business of skilled experts
- Proven track record servicing major European banking customers

With two complementary business models



White Label Platform-as-a-Service

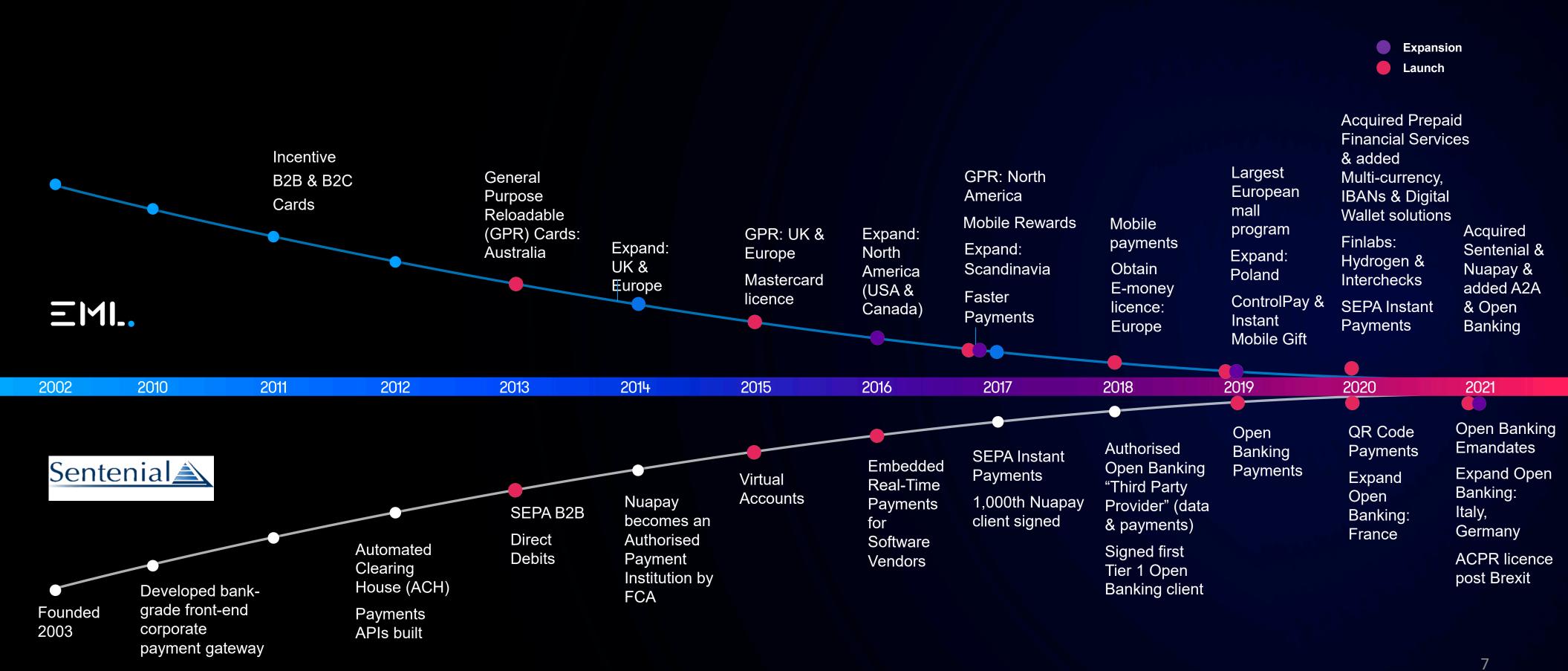
A pure play SaaS provider - white labelling the platform's superior processing technology to tier one banks & corporates. Sentenial provide 24/7 critical services for global businesses.



A2A Payments & Open Banking Platform

A directly marketed bank-grade platform providing regulated alternative payments & Open Banking to a variety of customers including Fintechs, global merchant acquirers, payment gateways, software providers & corporates.

Sentenial has a strong track record of product development that positions them to take advantage of Open Banking and A2A Payments



Key Investment Highlights

A significant 3 year growth opportunity with earn-out tied to €27 million in incremental revenues



Open Banking Growth Opportunity

Leading Open Banking provider in Europe. Combining EML & Nuapay platforms presents opportunity to deepen customer relationships; improve margins and attract new industry verticals.



Attractive client base

Large enterprise base of customers across banking, corporate & software including 4 of the top 7 banks in the UK.















Bank Grade, Cloud-Native Technology Platform

Highly scalable platform that has had continual investment to future proof the business and allow for agile deployments and rapid growth.



Customer Choice for Products

Add alternate (non-card) payment products to EML's platform to address customer demand, complimenting card scheme based payments.



Platform for international growth

Well positioned to export the technology globally for expansion into other regions that EML operate in and that have Open Banking opportunities.



Diversified Distribution Channels & Revenue Streams

Multiple channels to market including ecommerce, merchant acquirers, software providers, fintechs & other distributors with revenue generated from SaaS, services & transaction fees.









Combining A2A & Open Banking with our existing prepaid & Banking-as-a-Service (BaaS) capabilities expands our addressable market & deepens existing relationships

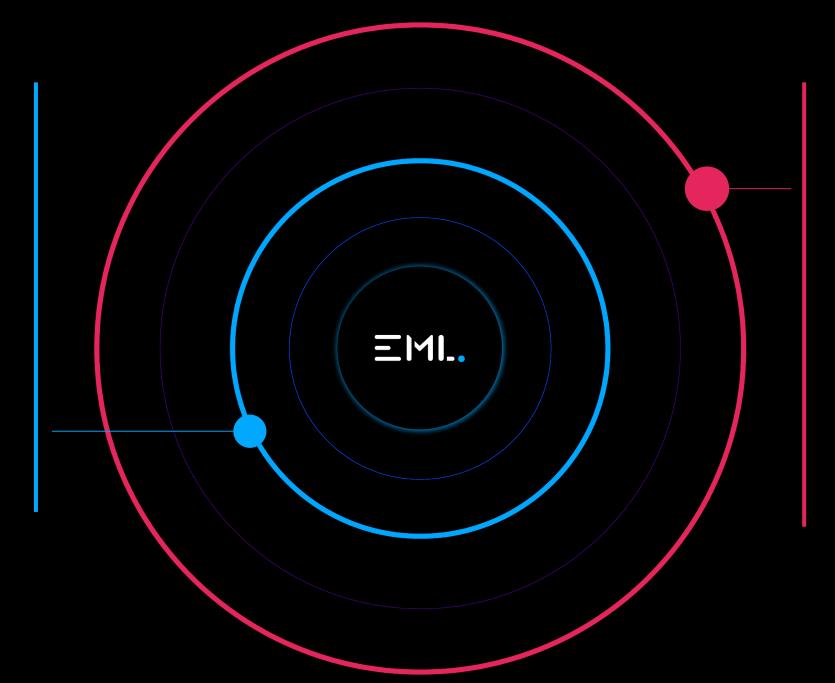
PREPAID & BaaS

Reloadable, gift-incentive and virtual account numbers

Strong growth driven by disruption

Continued strong growth
consumer need for cash
& credit alternatives + growth in
ecommerce

Revenue yields: 10 – 600bps



A2A & OPEN BANKING

Mass market A2A payments & data sharing

Yet to be allocated market, exponential growth & large addressable market

Exponential growth

regulation & consumer need for fast, seamless customer experience & merchant need for alternate cost effective options

Revenue yields: 10-50 bps

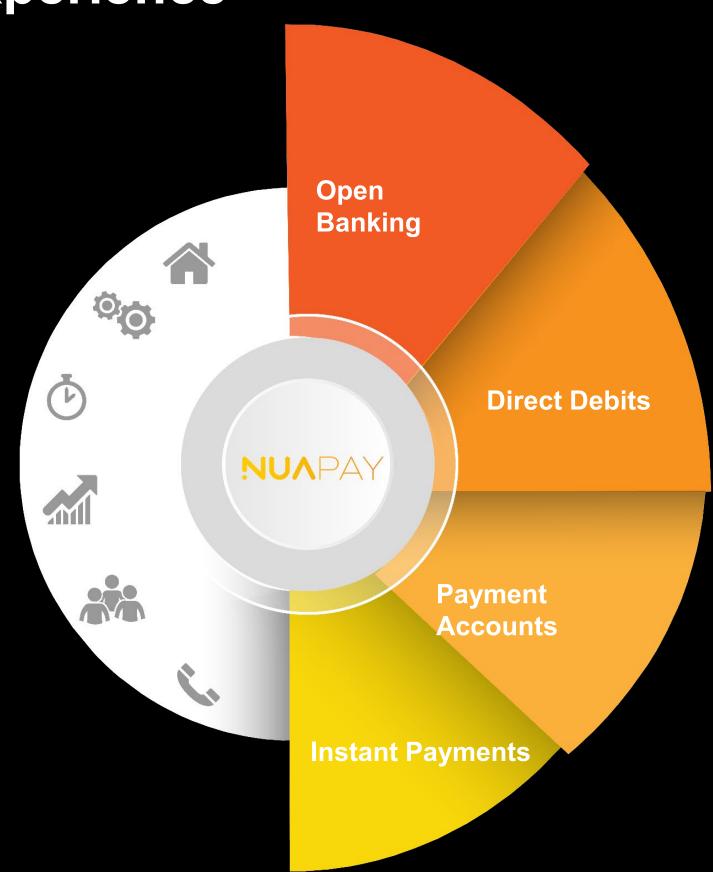
Nuapay offers a full suite of A2A payment options in Europe with trust, scale and experience

Comprehensive Product Suite

- Market leading range of payment options including direct debit,
 Open Banking & payouts/refunds
- Automated reconciliation, real time or batch frequency based on customer needs

Highly Credible Payments Provider

- Trusted by a range of blue chip big brands
- Fully licenced & ISO27001/9001
 certified with 24/7 uptime
 & support
- Private & public cloud payment processing infrastructure



Focused on Powering Partners

- Platform used to power a range of payment service providers, independent software vendors and fintechs
- White label low-touch and fully customisable solutioning via APIs

Innovation focus

- Industry leading technology, kept up to current modern standards
- Dynamic & scalable service that supports high growth
- Innovative market leading solutions

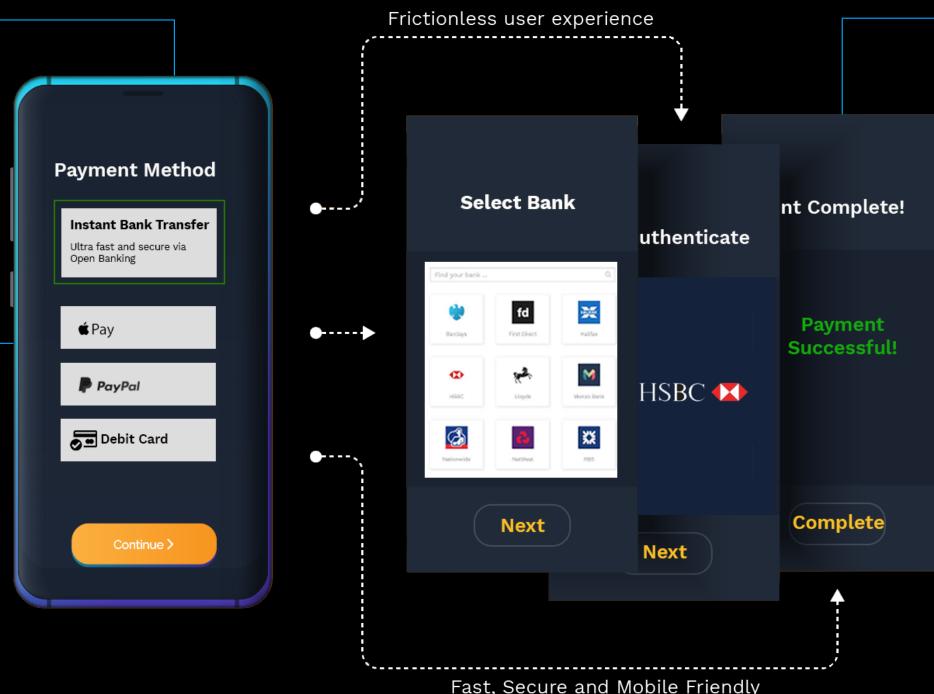
Nuapay have established themselves as one of the market leaders in Open Banking payments

Specialist in Open Banking payments

- Open Banking integrated into existing Nuapay platform
- Mobile first solution for seamless, embedded payment experiences

Pan-European solution

- Platform already live in the UK,
 France, Germany & Italy
- Connected into over 1,750 banks across Europe and growing



Feature rich payment capabilities

- Market leading functionality
- Refunds, instalment solutions & payouts
- Multi-channel offering: online, in person, phone & post/bill payments

Powering disruptive partners

- Product offers fully customisable UI/UX
- Focus on Open Banking for merchant acquirers, payment gateways, software providers & other platforms for integrated solutions
- Powering new fintech partners, delivering innovative alternative payment options

Highly Experienced Management Team

with deep Fintech expertise



Sean Fitzgerald

Founder & CEO at Sentenial

Sean founded Sentenial in 2003 growing the company to be a trusted delivery partner for mission critical A2A payment capabilities for top tier banks, payment service providers and corporates.

A physics and chemistry graduate with a strong entrepreneurial mindset, before founding Sentenial, Sean held senior positions in the global microelectronics and speciality chemicals industries driving the introduction of new technologies.



Brian Hanrahan

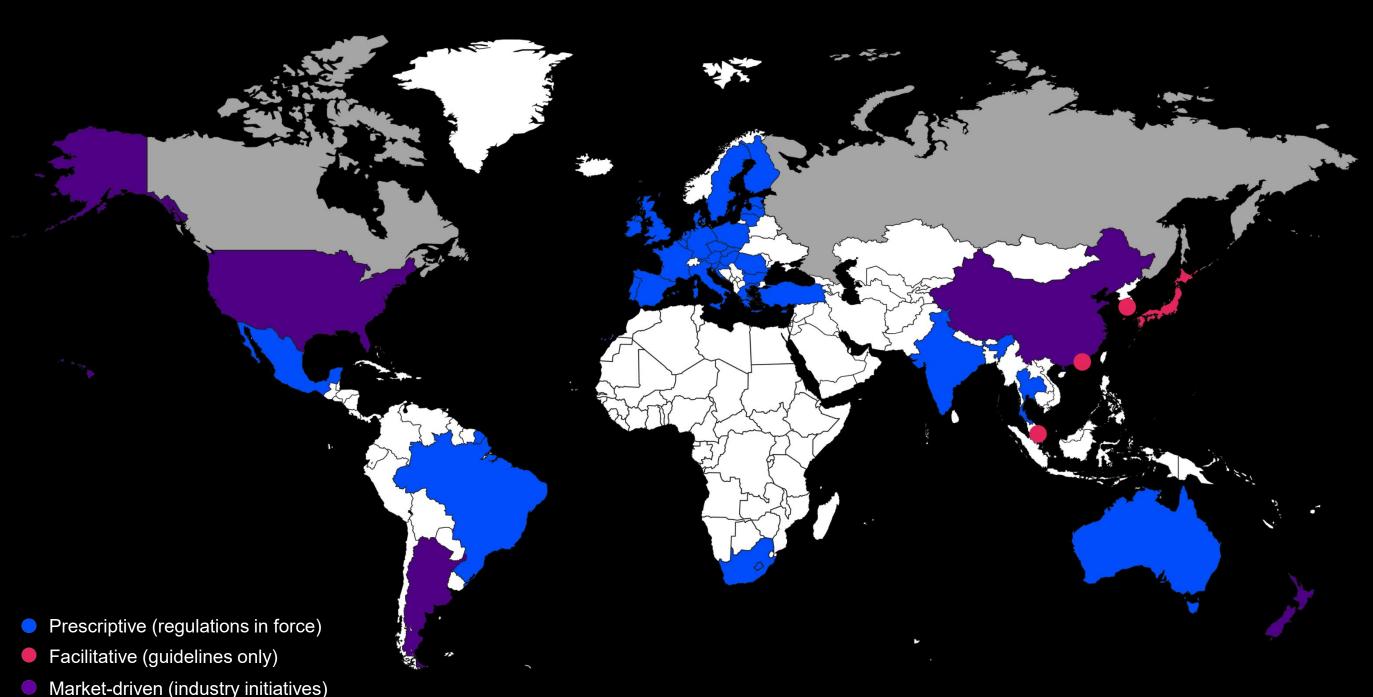
Chief Commercial Officer at Sentenial

Brian has spent over 20 years envisaging and delivering change in an effort to create a better future. He is passionate about leading teams who create world-class products and driving businesses that make a difference.

Prior to Sentenial, Brian worked in a bank for a couple of years and back in his teens he founded his first two businesses in the web development and eCommerce arenas.

Open Banking is gaining momentum globally due to disruptive technology, regulation and real-time payments access, leading to more innovation & competition

▲ 29.8% CAGR in global real-time payments (2020-25)



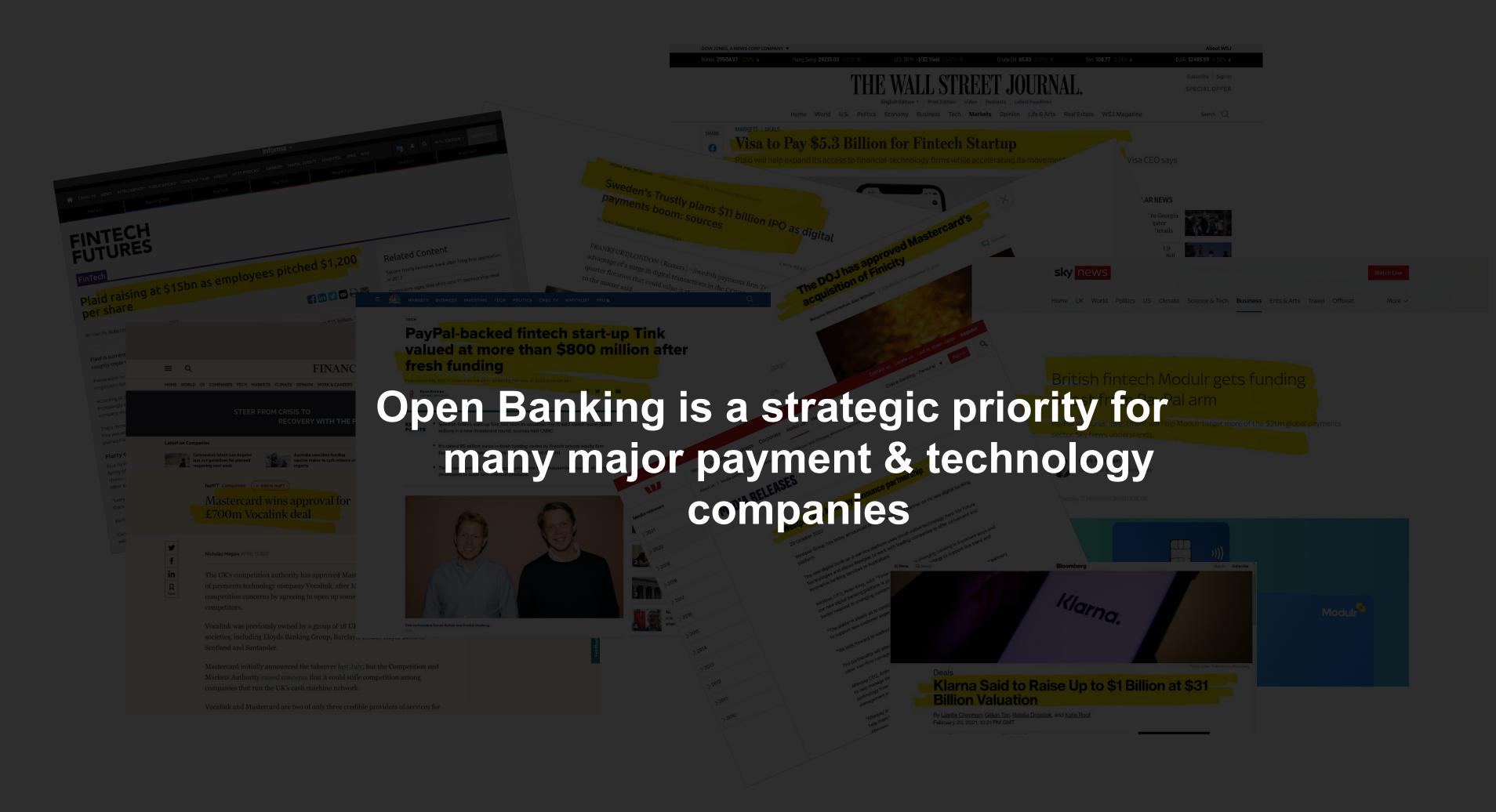
Global forecast - A2A payments

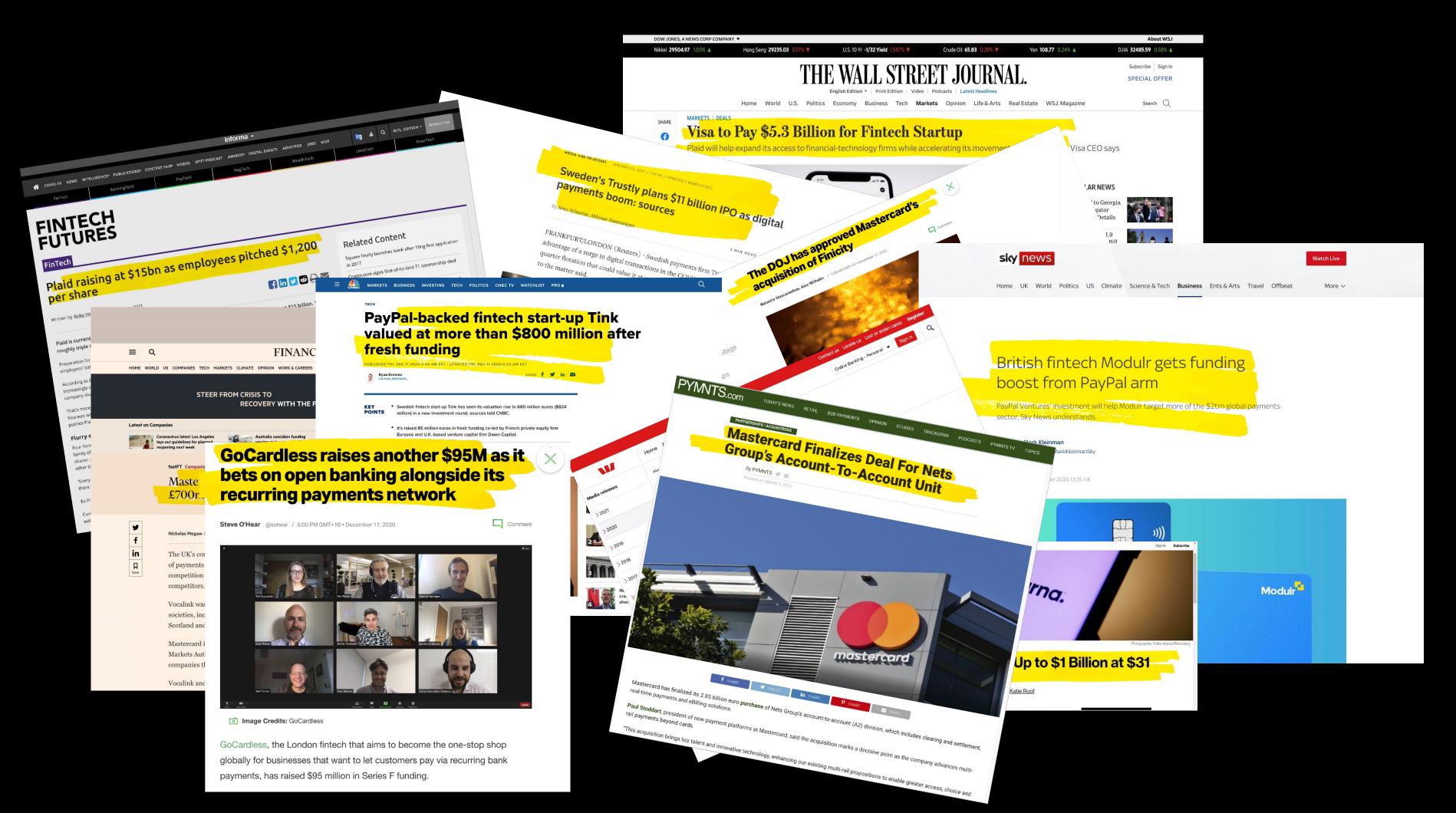
		Forecast growth (CAGR 2024)	Forecast transactions (2024)
N. N	Australia	49%	2.0 billion
(*)	Canada	21%	1.4 billion
	France	54%	2.0 billion
	Germany	43%	2.6 billion
	United Kingdom	10%	4.0 billion
	United States	42%	4.2 billion

Source

In process of adopting or actively considering

Source:





The next-gen digital wallet

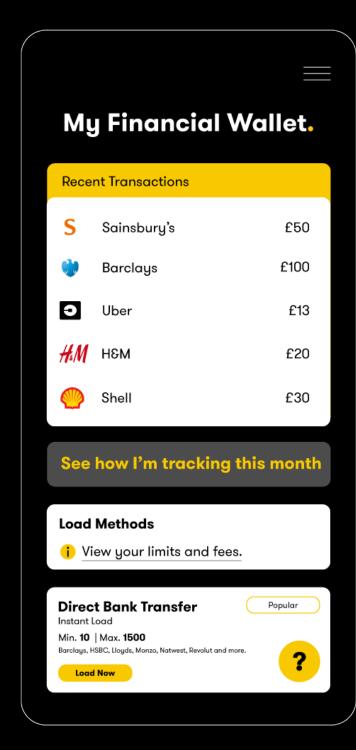
With Nuapay & EML product platforms we can offer clients a full-feature digital wallet to make & collect payments, while efficiently managing all their finances

NUAPAY POWERED

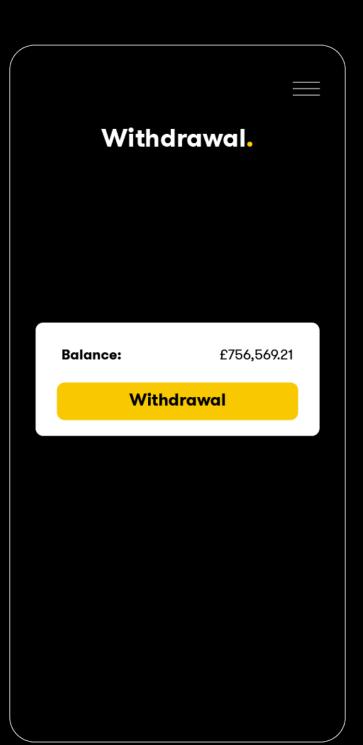
- Real time A2A money in/money out payments
- Data & insights enrichment with Open Banking
- QR code payments
- Request-to-pay/invoicing
- Smart refunds

EML POWERED

- Multi-account & parent/child wallets
- Multi-currency & International Bank Account Numbers (IBANs)
- Physical and digital card payments
- Spend controls & delegated authority
- Electronic Know Your Customer (KYC)
 & instant onboarding







Earned Wage Access & Salary Wallets

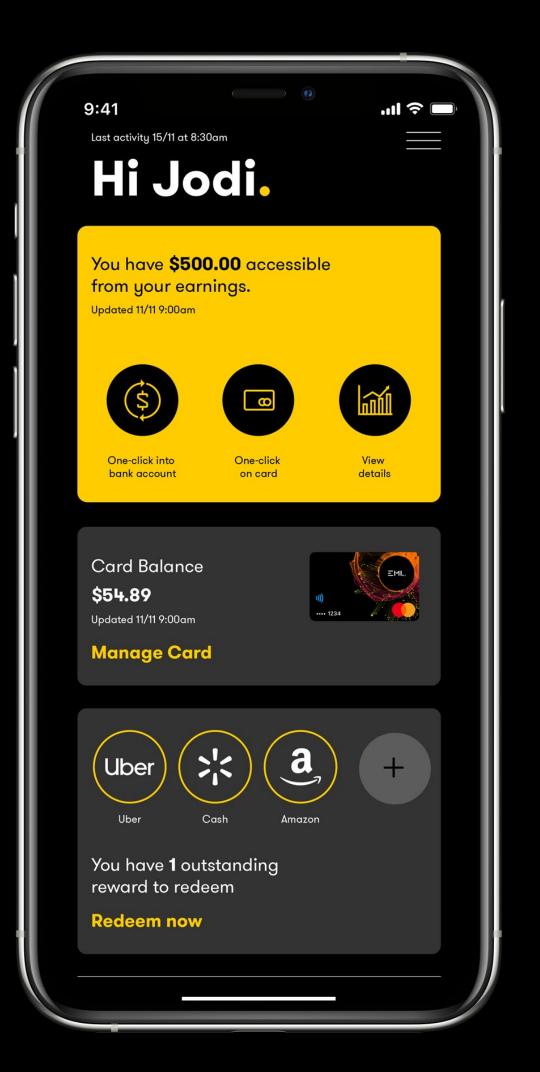
With Nuapay & EML product platforms we can offer our salary & payroll clients a full-feature salary wallet with earned-wage-access capability in real-time

NUAPAY POWERED

- Real time A2A money in/money out payments
- Recurring wallet loads/instalment payments
- Data & insights enrichment with Open Banking
- Cashflow analysis

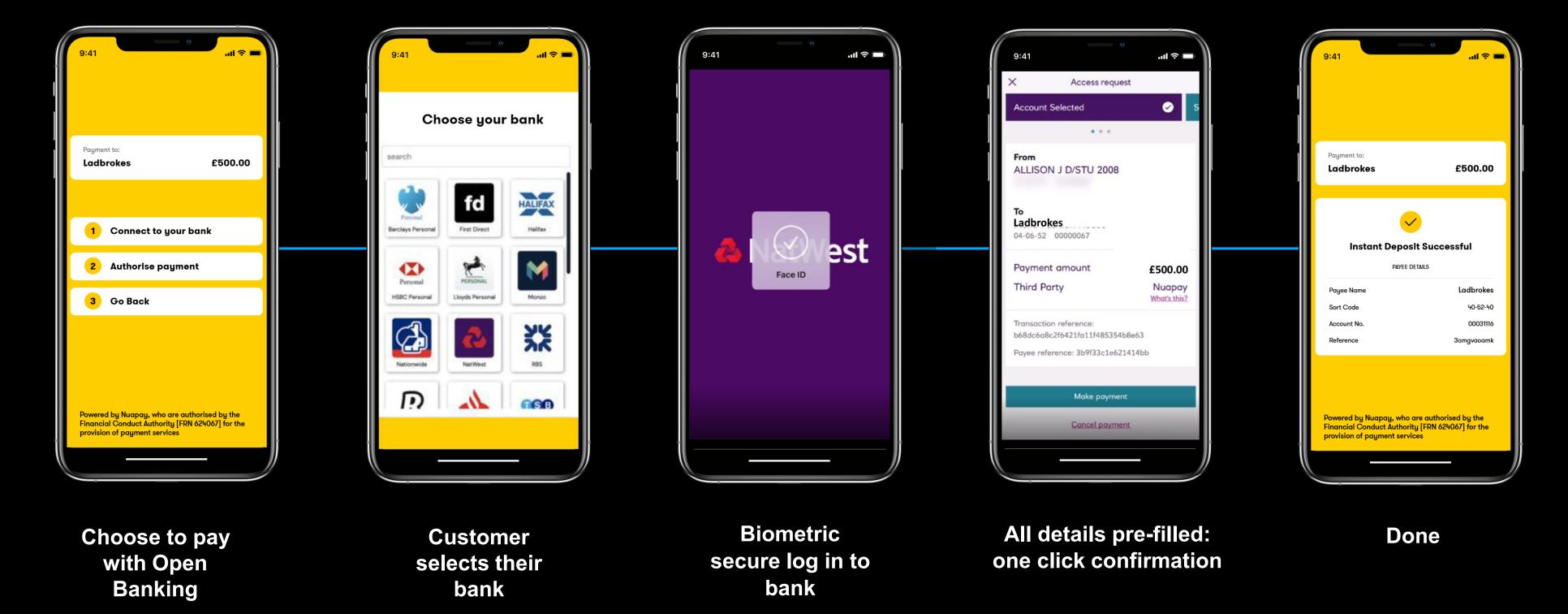
EML POWERED

- Multi-account & parent/child wallets
- Instant disbursement on physical/digital cards
- Spend controls & delegated authority
- Rewards & incentives
- Merchant coalition & loyalty technologies



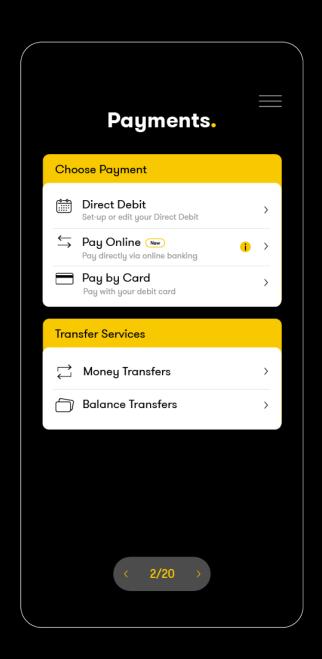
Customers can top up their gaming account in under 30 seconds & collect winnings or payouts instantly.

This experience surpasses existing payments which can take up to 2-3 minutes to complete and sometimes 3-5 business days to clear funds, with onerous manual reconciliation processes



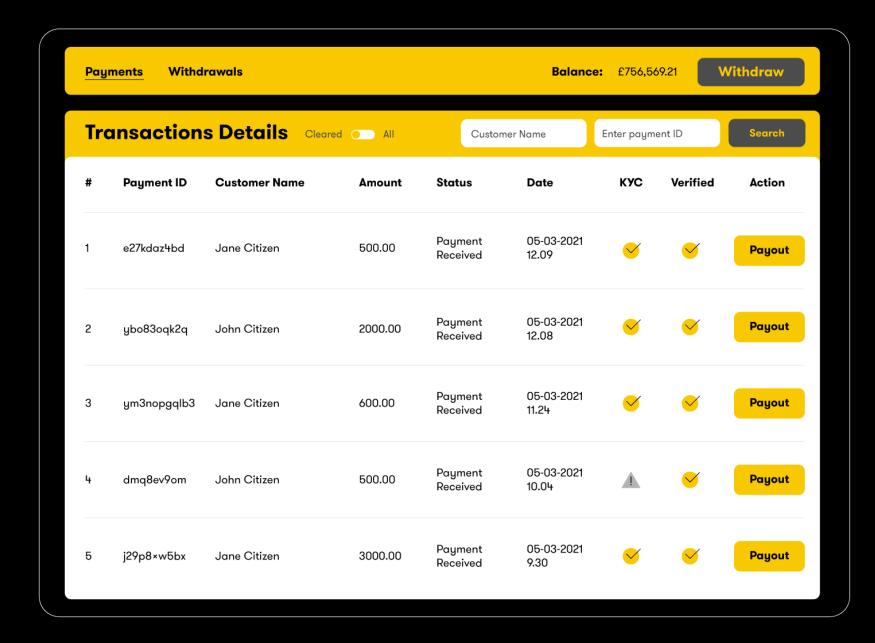
One-stop shop for all merchant payment needs

With Nuapay & EML product platforms we can offer Merchants one integrated solution to manage all their payments, embedded in their software or through their fintech partner



Receive

 Enable merchants to receive / collect payments via Open Banking, direct debit or cards



Manage

- Integrated reconciliation of all payments
- Real-time receipt and access to funds
- Open Banking for payer verification and risk management



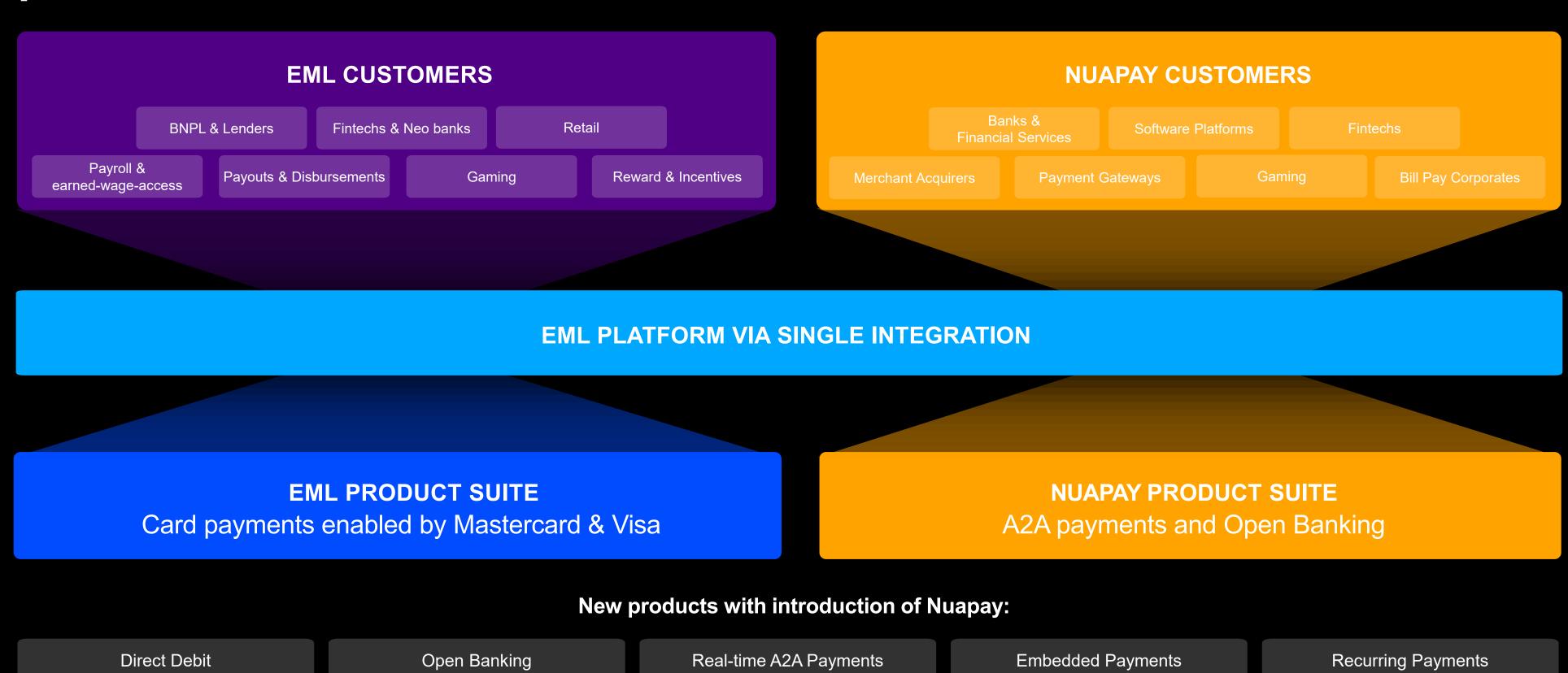
Pay

- Immediate spend for SMEs and other businesses via cards with smart spend controls
- Access to clearing schemes for outbound A2A such as payroll
- Smart digital payment solutions for suppliers; driving spend optimisation

By combining our capabilities we create a world-first platform to offer customers ultimate choice

Refunds

QR Codes



Collection Accounts

Account Identity Verification

Real-time Payouts

20

Financial Performance

Sentenial Group (Euro's)	CY 2018 ¹	CY 2019 ¹	CY 2020 ¹
Gross Debit Volume (€ billion)	39.0	43.9	45.9
Sentenial Gross Debit Volume (€ billion)	38.6	43.3	45.3
Nuapay Gross Debit Volume (€ billion)	0.4	0.6	0.6
Revenue (€ million)	7.1	7.2	7.5
Net Revenue Growth (%)	7%	2%	5%
Gross Profit (€ million)	6.6	6.5	6.8
GP Margin (%)	93%	90%	91%
Overheads (€ million)	(6.4)	(6.2)	(6.0)
EBITDA (€ million)	0.2	0.3	0.8
EBITDA Margin (%)	2%	4%	11%

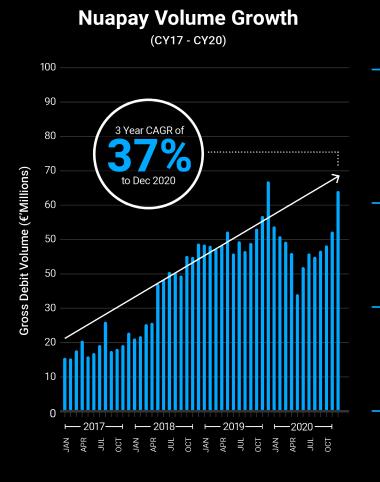
Sentenial

White Label SaaS

- A pure play software provider
- Revenue of €5.0 million, predominantly SaaS licence fees for platform access & availability
- Revenue yield is not correlated with transaction volume
- Gross Profit of €4.8 million (71% of Sentenial) in CY20 at 96% margins
- Cash generative and provides leverage from the largely fixed cost base to support Nuapay product expansion
- Slower growth of 5-10% per annum expected over the forecast period for this product

Nuapay

A2A Payments & Open Banking Platform



CY20 CY23
Actual Forecast
Nuapay Nuapay
Volumes
€0.6 billion >€15 billion

- Regulated provider of A2A and Open Banking payments
- Revenue of €2.5 million, predominantly transaction fees and technical implementation services
- Revenue yield of 10–50 bps is correlated with transaction volume
- Gross Profit of €2.0 million (29% of Sentenial) in CY2020 at 80% margins
- Rapid volume growth forecast of >150% (3 year compound annual growth) supported in year one by existing customer growth
- Incremental investment in operating resources of circa €3 million each year will be required to drive long term growth

^{1.} Sentenial's financial year ends on 31 December and is labelled as CY. Results presented have been normalised to exclude non-recurring exceptional items and estimate the impact of adopting EML's accounting policies (refer EML Payments Limited FY20 Annual Report)

^{2.} The largest clients have been forecast on an individual contract-by-contract basis alongside an estimate of new customer wins Source: Financial Due-Diligence report, Management Estimates

Deal Structure & Financing

1. Upfront Cash consideration of €38.9 million (A\$60.3 million)

- €2.5 million (A\$3.9 million) will be held in escrow for 12 months following completion of the Acquisition for claims made under the Acquisition agreement alongside a Warranty & Indemnity Insurance Policy.
- Cash consideration funded by EML existing cash reserves and draw down against a new secured term loan.
- Transaction costs of approximately A\$2-3 million are expected to be incurred in connection with the acquisition and funding.

2. Upfront equity consideration of €31.1 million (A\$48.2 million)

- EML equity will be issued at a 10 day VWAP to the date of signing the Share Purchase Agreement, estimated at \$5.00 per share¹
- This is approximately 9.60 million shares or 2.9% of the issued share capital in EML of which approximately 60% will be subject to a 6 month restriction from sale

3. Earn-out consideration of up to €40.0 million (A\$62.1 million)

- Contingent upon Nuapay (A2A Payments & Open Banking Platform) achieving a revenue target of approximately €30 million in the 12 month period ending on 31 December 2023.
- This represents growth of approximately 900% from the Nuapay revenue generated in the 12 month period ended on 31 December 2020.
- Earn-out payable in cash or equity (10 day VWAP to payment date) at EML's discretion in 2024.

New Syndicated Bank Debt Facility

Structure established to leverage Group's strong cash generation for continued growth

A\$225 million

The Group has established a total Senior Secured Facility of up to circa A\$225 million to support working capital and future growth, which includes a A\$100 million accordion facility.

€20.0 million

Initial draw down will be a Euro denominated 3 year term loan of €20.0 million (A\$31.0 million).

Standard securitisation and banking covenants apply to the facility.

A\$120 million

The Group will continue to hold cash reserves in excess of A\$120 million following close of the transaction which is expected to occur in Q4 FY21.

^{1.} Issue price calculated as a 10 day Volume-weighted average price ending on the day of signing the Share Purchase Agreement, approximately \$5.00 / share 2. AUD:EUR rate of 0.645 used throughout this presentation

Thank you

Tom Cregan

Managing Director & Group CEO tcregan@emlpayments.com.au +61 488 041 910

Rob Shore

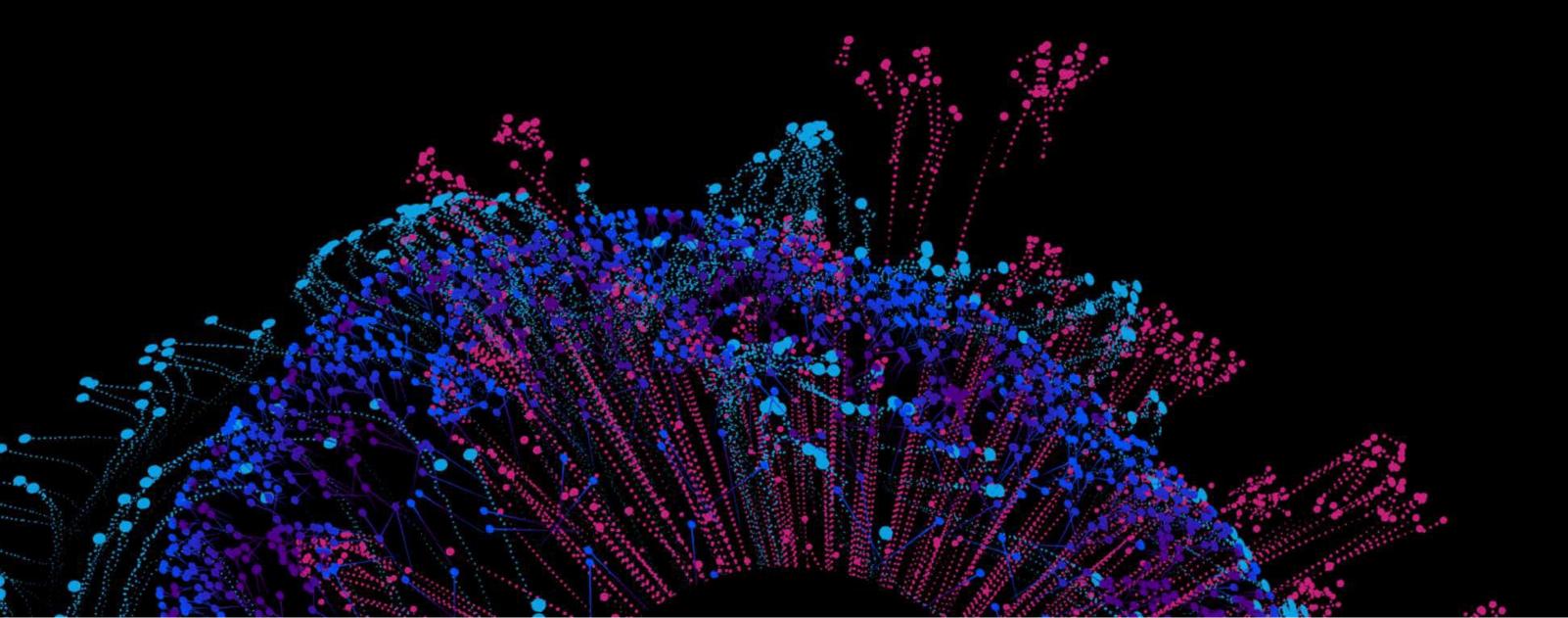
Group Chief Financial Officer rshore@emlpayments.com +61 419 590 128



Australia

Level 12, 333 Ann Street Brisbane City, QLD 4000 Telephone: +61 7 3557 1100

emlpayments.com



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