## VIRTUAL INVESTOR DAY CONFERENCE JUNE 8-10, 2021



PREMIUM PRODUCT, TIER 1 JURISDICTION, HIGH QUALITY INFRASTRUCTURE



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On June 20, 2019, Champion Iron Limited released the results of the Feasibility Study for the Bloom Lake Phase II expansion project reported in the National Instrument 43-101 – Standards of Disclosure for Mineral Projects ("National Instrument 43-101") technical report entitled "Bloom Lake Mine – Feasibility Study Phase 2" by BBA Inc., Soutex and WSP Canada Inc., having an effective date of June 20, 2019 and filed on August 2, 2019 (the "Phase II Feasibility Study"). Champion Iron Limited is not aware of any new information or data that materially affects the information included in the Phase II Feasibility Study and confirms that all material assumptions and technical parameters underpinning the estimates in the Phase II Feasibility Study continue to apply and have not materially changed. The Phase II Feasibility Study dated August 2, 2019 is available at <a href="https://www.sedar.com">www.sedar.com</a>.

Certain mineral resource and reserve estimates mentioned in this Presentation are strictly historical in nature, are non-compliant with National Instrument 43-101 or the JORC Code (2012 edition) and should therefore not be relied upon. Historical estimates have not been verified in accordance with the Appendix 5A (JORC Code) since their last technical report. A "qualified person", as defined in National Instrument 43-101, or a "competent person", as defined in JORC Code (2012 edition), has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral reserves and Champion Iron Limited is not treating the historical estimates as current mineral resources, and it is uncertain whether, following evaluation or further exploration work, the historical estimates will be able to be reported as mineral reserves or ore reserves in accordance with National Instrument 43-101 or the JORC Code (2012 edition). See Appendix for more details on historical estimates.

Certain estimates are foreign estimates from an Australian perspective. These reserves and resources are not material mining projects and are for properties adjacent to or near the Company's existing mining tenements and therefore the reports on these mineralisations have not been prepared in accordance with the JORC Code (2012 edition) and the ASX Listing Rules.

The non-IFRS financial performance measures included in this Presentation include: total cash cost or C1 cash cost, all-in sustaining costs ("AISC"), average realized selling price, earnings before interest, tax, depreciation and amortization ("EBITDA"), adjusted net income and adjusted earnings per share ("adjusted EPS"). These measures are intended to provide additional information and should not be considered in isolation, or as a substitute for, measures of performance prepared in accordance with IFRS. These measures do not have any standardized meaning prescribed under IFRS and therefore may not be comparable to other issuers.

Reference to P62: Platts TSHODEX 62% Fe CFR China:

#### Qualified Person and data verification.

Mr. Vincent Blanchet, Senior Geologist at Quebec Iron Ore Inc., a wholly-owned subsidiary of the Company (P.Geo.) is a "qualified person" as defined by National Instrument 43-101 and has reviewed and approved the disclosure of the scientific and technical information contained in this Presentation. Mr. Blanchet's review and approval does not include statements as to the Company's knowledge or awareness of new information or data or any material changes to the material assumptions and technical parameters underpinning the Phase II Feasibility Study. Mr. Blanchet is a member of the Ordre des Ingénieurs du Québec.

Certain information contained in this Presentation has been obtained from published sources prepared by third parties and has not been independently verified and no representation or warranty, expressed or implied, is made with respect to, and no undue reliance shall be placed on, the information or opinions contained herein or in any verbal or written communication made in connection with this Presentation.

This Presentation has been authorized for release to the market by the CEO of Champion Iron Limited, David Cataford.

All information quoted "ner tonne" refer to ner dry metric tonne ("dmt")

All amounts are in Canadian dollars unless otherwise stated.

## CHAMPION IRON 🖎

## **CORPORATE OVERVIEW**

#### Largest publicly listed pure-play high-grade iron ore producer globally



- → Top Tier Jurisdiction
- → Established production in region since the 50's
- → 2<sup>nd</sup> largest hub of high-grade export globally
- → Access to infrastructure



- → Nearly US\$4 Billion invested at site to date
- → 7.4 Mtpa nameplate capacity
- → Ongoing Phase II construction expected to double production
- → High-grade 66.4% Fe with low impurities
- → 20-year mine life



- → Proven management team
- → 10.6% management ownership\*



#### FISCAL YEAR 2021 HIGHLIGHTS

- → Net average realized selling price US\$127.3/t
- → Total Cash Cost US\$41.0/t FOB
- → \$1,281.8M Revenue
- → \$819.5M EBITDA



<sup>\*</sup> Management ownership including board of directors as of May 31, 2021



## **COVID-19 RESPONSE**

- Implemented and operating a rapid testing COVID-19 laboratory at the Bloom Lake mine, using technology approved and certified by Health Canada
- Capable of screening up to 225 employees and contractors daily







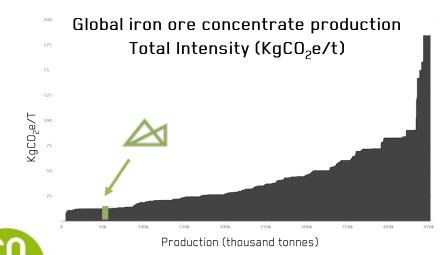


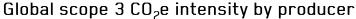
Established a contingency plan, if required, for each sector of activity in the event of multiple COVID-19 detections

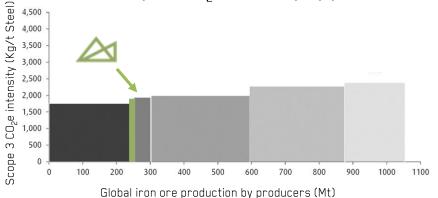
## **GREEN SOLUTION**

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- At 66.4% Fe, Bloom Lake produces one of the highest quality iron ore products globally
- Bloom Lake's iron ore concentrate is produced with one of the lowest CO<sub>2</sub> footprints globally





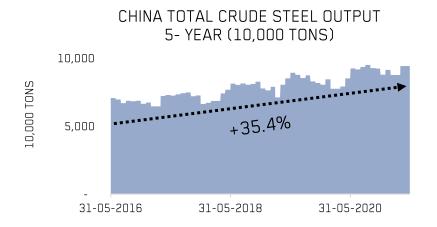


- Confirmed ability to produce a Direct Reduction (DR) pellet feed material (~68% Fe)
- Ability to adapt and service Electric Arc Furnaces (EAFs)

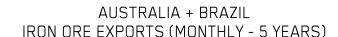
## CHAMPION IRON 🖎

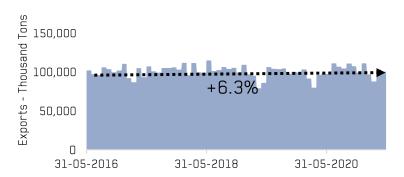
# GROWING INDUSTRY LACK OF DEVELOPMENT CAPITAL

→ Steel output rising faster than iron ore supply in major hubs

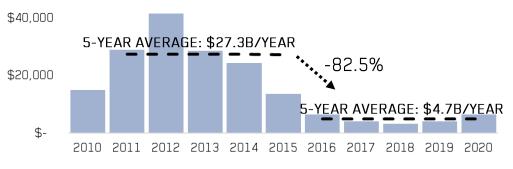


- Industry supply is limited with low growth capital in recent years
- Industry majors focus on return of capital to investors





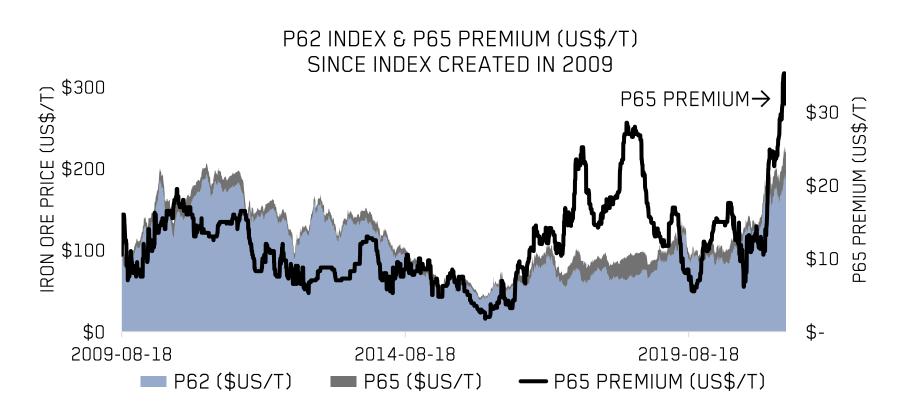
## GLOBAL IRON ORE INDUSTRY DEVELOPMENT CAPITAL (US\$M)



# IRON ORE PRICES BREAKING RECORDS

## CHAMPION IRON 🖎

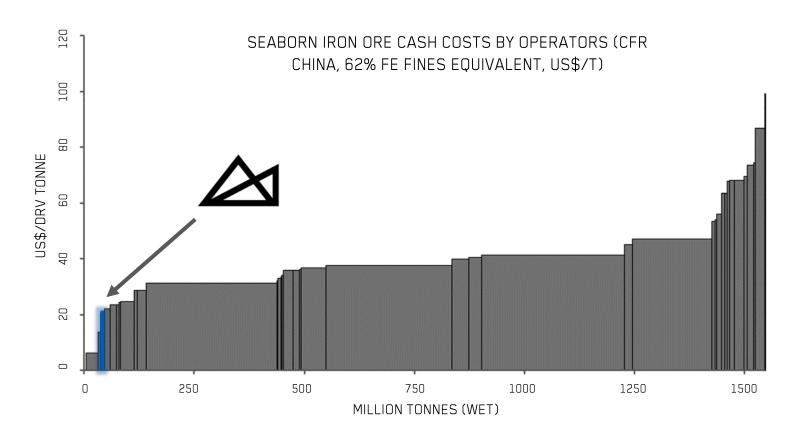
- Iron ore prices recently reached new records
- The P65 high-grade index premium is at historical highs





## PREMIUM INDUSTRY POSITION

■ Benefiting from premium pricing, Champion currently ranks as a cost leader within the industry (62% Fe equivalent)

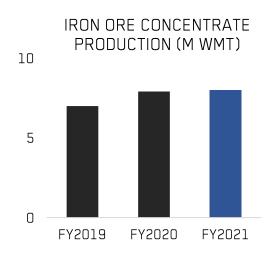


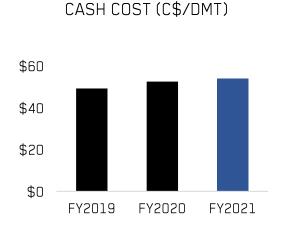
## **RECORD RESULTS**

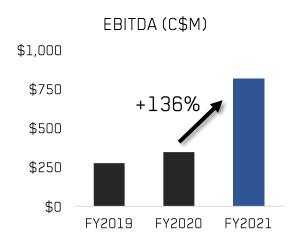
## CHAMPION IRON 🖄

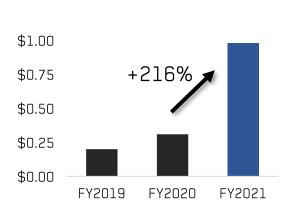
#### **RECORDS SET IN FISCAL 2021**

- Production of 8.0M wmt
- EBITDA of \$819.5M
- Adjusted net income of \$470.7M
- Adjusted EPS of \$0.98









ADJUSTED EPS (C\$M)

## **CORPORATE SNAPSHOT**





\$636.5M Cash & S-T investments \$44.0M Restricted cash\* \$-122.7M Total working capital



Net cash\* positive of \$331.4M



\$226.4M Long-term debt (face value)\*
US\$220M Available & undrawn Credit Facility\*

#### MARKET STATISTICS AS OF Q4/FY21(C\$M)

#### SHAREHOLDERS (CIA-TSX; CIA-ASX; CIAFF-OTCQX)





<sup>\*</sup> Financial results as of March 31, 2021; Restricted cash for potential cost overruns on Phase II as a condition of the Credit Facility; US\$180M long-term debt at Constent FX; Credit Facility including US\$170M Term Loan and US\$50M Revolving Facility; Net cash including cash & short-term investments and restricted cash; Market Capitalization and management & directors' ownership as of May 31, 2021

## **GROWTH OPPORTUNITIES**

## CHAMPION IRON 🖎

#### **PROJECT PIPELINE**









**UNDER CONSTRUCTION** 

STUDY STAGE

DEVELOPMENT

**BLOOM LAKE** PHASE I 7.4 MTPA

**BLOOM LAKE** PHASE II 15 MTPA\*

KAMI PROJECT 7.8 MTPA\*

FIRE LAKE NORTH 9.3 MTPA\*

MOIRÉ LAKE QUINTO HARVEY TUTTLE O'KEEFE PURDY **POWDERHORN** 

**OPERATING & FINANCED\*** 

**FUTURE OPPORTUNITIES** 

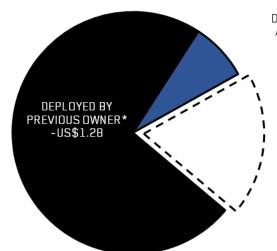
<sup>\*</sup> Bloom Lake Phase II nameplate capacity of 15 Mtpa is combined Phase I & II; Fire Lake Pre-Feasibility Study; Alderon Kami Feasibility Study. See disclosure section for information on historical estimates. On April 1, 2021, Champion completed the acquisition of the Kami Project. On December 23, 2020, the Company increased the Credit Facility from US\$200M to US\$400M, which together with cash on hand and cash flow from operations is expected to fully fund the Phase II project

## PHASE II - ADVANCED PROJECT

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### PHASE II - CAPEX (C\$M)

- Expected to double nameplate capacity to 15 Mtpa
- Approved and fully financed\*
- On track for completion by mid-2022
- Construction to date significantly de-risked the project



DEPLOYED BY CHAMPION AS OF MARCH 31, 2021 \$170.3M

> ESTIMATED REMAINING CAPEX (INCLUDING CONTINGENCIES\*) \$419.5M







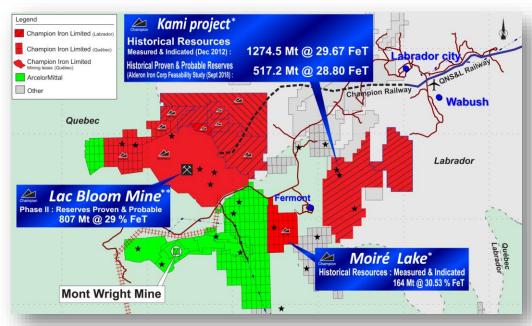


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## KAMI PROJECT ACQUISITION

■ Situated only a few kilometres south east of Bloom Lake, the Kami project has significant historical resources and historical reserves\* of high-grade iron ore near available infrastructure

- Initiated work to revise the project scope and advanced work towards an updated Feasibility Study
- Champion controls additional properties which include 1.5 billion tonnes of historical M&I resources and 3.9 billion tonnes of historical inferred resources within 60km of Bloom Lake\*\*\*



<sup>\*</sup> The historical mineral resources and reserves are historical estimates and should not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral reserves and Champion Iron is not treating the historical estimates as current mineral resources or mineral reserves. See Appendix note 1 for Kami Project and Appendix note 2 for Moiré Lake.

<sup>\*\*</sup> Bloom Lake Phase II proven and probable reserves are based on the Phase II Feasibility Study. Bloom Lake Phase II mineral reserves include Bloom Lake Phase I mineral reserves as of the effective date of the mineral reserve estimate reported in the Phase II Feasibility Study. See disclaimer page for statement regarding Phase II Feasibility Study.

<sup>\*\*\*</sup> Includes Consolidated Fire Lake, Moiré Lake, Quinto Claims and Harvey Tuttle. The historical mineral resources are historical estimates and should not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral resources or mineral reserves. See slide 12 "Company projects - Mineral Resources" and Appendix notes 2 to 5 for additional details.

## PRODUCT DEVELOPMENT

## CHAMPION IRON 🖎

### Current Offering: Blast Furnace Pellet Feed



66.3% Fe  $4.7\% \text{ SiO}_2 + \text{Al}_2\text{O}_6$ 

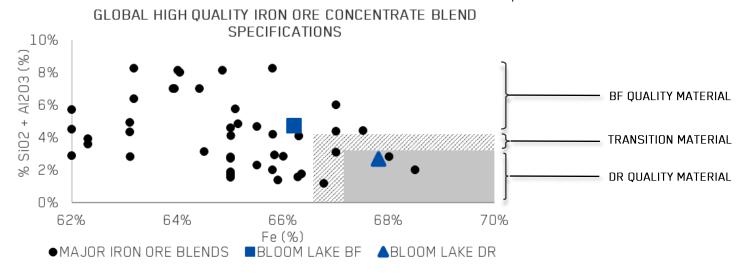
■ Product trading at a premium relative to the quoted Cost and Freight (CFR) China 62%

## Proven Product: Direct Reduction Pellet Feed



 $-68\% \ \mathrm{Fe}$   $2.8\% \ \mathrm{SiO_2} + \mathrm{Al_2O_6}$ 

- Product can be converted into Direct Reduced Iron (DRI) pellets and which can be used by Electric Arc Furnaces (EAFs)
- Potential to attract greater premium over the guoted CFR China 62%



## PRODUCT IMPROVEMENT

## CHAMPION IRON 🖎

- Advanced laboratory testing to produce a 69%+ Fe iron ore concentrate
- Preliminary results indicate an ability to upgrade the material using mild regrinding and a silica flotation stage



#### TRADITIONAL PELLETS



**COLD PELLETS** 

- Ongoing laboratory testing and development of Cold Pelletizing Technologies, following a financing contribution with a European based company
- Promising results to reduce emissions related to agglomeration by more than 95%



## **APPENDIX**



#### NOTES ON HISTORICAL ESTIMATES USED IN THE PRESENTATION

- 1. The historical Kami Project resource estimates are based on the National Instrument 43-101 technical report entitled "Feasibility Study of the Rose Deposit and Resource Estimate for the Mills Lake Deposit of the Kamistiatusset (Kami) Iron Ore Property, Labrador" prepared for Alderon Iron Ore Corp. by BBA Inc., Stantec and Watts, Griffis and McOuat Ltd. dated January 9, 2013 and having an effective date of December 17, 2012. The historical Kami Project reserve estimates are based on the National Instrument 43-101 technical report entitled "Updated Feasibility Study of the Kamistiatusset (Kami) Iron Ore Property, Labrador" prepared for Alderon Iron Ore Corp. by BBA Inc., Gemtec Ltd., Watts, Griffis and McOuat Ltd. and Golder Associates Ltd. dated October 31, 2018 and having an effective date of September 26, 2018. Kami Project mineral resources include Kami Project mineral resources. The historical mineral resources and reserves mentioned are strictly historical in nature, are non-compliant with National Instrument 43-101 and should therefore not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral reserves.
- 2. The historical Moiré Lake resource estimates are based on the National Instrument 43-101 technical report entitled "Technical Report and Mineral Resource Estimate on the Moire Lake Property" by P&E Mining Consultants Inc. dated May 11, 2012 and having an effective date of March 28, 2012. The historical mineral resources mentioned are strictly historical in nature, are non-compliant with National Instrument 43-101 and should therefore not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral reserves and Champion Iron is not treating the historical estimates as current mineral resources or mineral reserves.
- 3. The historical Consolidated Fire Lake resource estimates are based on the National Instrument 43-101 technical report entitled "Preliminary Feasibility Study of the West and East Pit Deposits of the Fire Lake North Project" by BBA Inc., P&E Mining Consultants Inc. and Rail Cantech Inc. dated February 22, 2013 and having an effective date of January 25, 2013. The historical mineral resources mentioned are strictly historical in nature, are non-compliant with National Instrument 43-101 and should therefore not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral reserves and Champion Iron is not treating the historical estimates as current mineral resources or mineral resources.
- 4. The historical Quinto Claims resource estimates are based on the National Instrument 43-101 technical reports entitled "Mineral Resource Technical Report, Peppler Project, Quebec" (as regards Peppler Lake) and "Mineral Resource Technical Report, Lamelee Project, Quebec" (as regards Lamelée), each by G H Wahl & Associates Consulting dated February 15, 2013 and having an effective date of December 31, 2012. The historical mineral resources mentioned are strictly historical in nature, are non-compliant with National Instrument 43-101 and should therefore not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral resources or mineral resources.
- 5. The historical Harvey Tuttle resource estimates are based on the National Instrument 43-101 technical report entitled "Technical Report and Resource Estimate on the Harvey-Tuttle Property Québec, Canada" by P&E Mining Consultants Inc. dated April 13, 2011 and having an effective date of February 25, 2011. The historical mineral resources mentioned are strictly historical in nature, are non-compliant with National Instrument 43-101 and should therefore not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral reserves and Champion Iron is not treating the historical estimates as current mineral resources or mineral reserves.

# COMPANY PROJECTS MINERAL RESOURCES



CHAMPION IRON LIMITED - MINERAL RESOURCES (MILLION DRY METRIC TONNES)						
PROPERTY	GROUP	MEASURED	INDICATED	M+I	INFERRED	SOURCE
Bloom Lake	Bloom Lake	379.1	514.4	893.5	53.5	Phase II Feasibility Study. Estimate effective date – April 19, 2019. Includes Bloom Lake Phase II resources and Bloom Lake Phase I resources as of the effective date of the mineral resource estimate reported in the Phase II Feasibility Study. Mineral resources include mineral reserves.
	Fire Lake North	26.6	666.9	693.5	521.6	Historical estimates. See Appendix note 3.
Consolidated Fire	Bellechasse	-	-	-	215.1	
Lake*	Oil can	-	-	-	967.0	
	Total	26.6	666.9	693.5	1703.7	
Moiré Lake*	Moiré Lake		163.9	163.9	416.9	Historical estimates. See Appendix note 2.
Quinto Claims*	Peppler Lake	-	327.0	327.0	216.0	
	Lamelée	-	272.0	272.0	653.0	
	Hobdad	-	-	-	-	Historical estimates. See Appendix note 4.
	Lac Jean	-	=	-	-	
	Total		599.0	599.0	869.0	
Harvey Tuttle*	Harvey Tuttle	-	=	=	947.0	Historical estimate. See Appendix note 5.
O'Keefe-Purdy	O'Keefe-Purdy	-	-	-	-	
Kami*	Kami	536.9	737.6	1274.5	522.6	Historical estimates. See Appendix note 1.
Grand total		942.60	2,681.80	3,624.40	4,512.70	

<sup>\*</sup> The historical mineral resources are historical estimates and should not be relied upon. A qualified person has not done sufficient work to upgrade or classify the historical estimates as current mineral resources or mineral reserves and Champion Iron is not treating the historical estimates as current mineral resources or mineral reserves.