



UNIBAIL-RODAMCO-WESTFIELD

Paris, Amsterdam, June 15, 2021

Press Release

URW appoints Caroline Puechoultres as Chief Customer Officer

Experienced strategic marketing executive joins Group Management Board with focus on customer-centricity, brand and retailer partnerships, digital innovation and emerging growth opportunities

Unibail-Rodamco-Westfield (URW) today announces the appointment of Caroline Puechoultres as Chief Customer Officer (CCO) effective July 15, as part of its wider strategy to capture future growth opportunities in a rapidly changing retail environment as a more customer-focused organisation.

Caroline will be responsible for growing and enhancing URW's business and consumer offering by strengthening the company's commercial partnerships with brands and retailers, further leveraging data analytics, developing media revenues and expanding omnichannel services including click & collect and curbside delivery, while also driving innovation and strengthening marketing and branding.

Caroline's experience spans retail, hospitality, media and digital, bringing valuable new skills to URW as it evolves to capture growth opportunities. Most recently, Caroline was the sales and strategy director for Carrefour Market, as well as a member of the company's senior management committee in France. She has extensive experience managing international projects and teams, gained from the diverse roles held including at Procter & Gamble, Intermarché, Tiscali, and Club Med – where notably she managed the Club Med Asia Pacific business unit as CEO based in Singapore.

Commenting on the appointment, Jean-Marie Tritant, Chief Executive Officer of URW, said: "It is critical for URW to better understand evolving consumer preferences, digital opportunities and to leverage the audience at our assets so we can drive growth as well as capitalise on the ongoing disruption of the retail industry. Caroline's expertise will help us accelerate the customer-centric transformation already underway at URW, and ensure we continue to create quality experiences, meet and exceed customer expectations, and strengthen the Westfield brand."

Caroline's appointment to the Management Board also continues the evolution of URW's governance announced in January, built on a simplified corporate centre and a decentralised structure under empowered regional Chief Operating Officers. Michel Dessolain, who served as interim CCO, will take on a new role reporting to the CEO and continue to serve as a permanent guest on the Management Board.

This announcement has been authorised by the Chief Executive Officer.

For further information, please contact:

Investor Relations

Samuel Warwood

Maarten Otte

+33 1 76 77 58 02

Maarten.Otte@urw.com

Media Relations

Nathalie Feld – Image 7

+33 6 30 47 18 37

nfeld@image7.fr



UNIBAIL-RODAMCO-WESTFIELD

Cornelia Schnepf – FinElk
+44 7387 108 998
Cornelia.Schnepf@finelk.eu

About Unibail-Rodamco-Westfield

Unibail-Rodamco-Westfield is the premier global developer and operator of Flagship Destinations, with a portfolio valued at €56.3 Bn as at December 31, 2020, of which 85% in retail, 8% in offices, 5% in convention & exhibition venues and 2% in services. Currently, the Group owns and operates 87 shopping centres, including 53 Flagships in the most dynamic cities in Europe and the United States. Present on two continents and in 12 countries, Unibail-Rodamco-Westfield provides a unique platform for retailers and brand events and offers an exceptional and constantly renewed experience for customers.

With the support of its 3,100 professionals and an unparalleled track-record and know-how, Unibail-Rodamco-Westfield is ideally positioned to generate superior value and develop world-class projects.

Unibail-Rodamco-Westfield distinguishes itself by its Better Places 2030 agenda, that sets its ambition to create better places that respect the highest environmental standards and contribute to better cities.

Unibail-Rodamco-Westfield stapled shares are listed on Euronext Amsterdam and Euronext Paris (Euronext ticker: URW), with a secondary listing in Australia through Chess Depositary Interests. The Group benefits from an BBB+ rating from Standard & Poor's and from a Baa2 rating from Moody's.

For more information, please visit www.urw.com

Visit our Media Library at <https://mediacentre.urw.com>

Follow the Group updates on Twitter [@urw_group](https://twitter.com/urw_group), LinkedIn [@Unibail-Rodamco-Westfield](https://www.linkedin.com/company/unibail-rodamco-westfield) and Instagram [@urw_group](https://www.instagram.com/urw_group)

Biography - Caroline Puechoultres

Caroline Puechoultres is a dynamic strategic marketing executive who has led global transformation and business development initiatives throughout her career in digital, hospitality and retail. Most recently Caroline was a member of the Senior Management Committee in France at Carrefour, serving as the Executive Director of Sales and Strategy for Carrefour Market, where she led a team of over 150 employees in sales, ecommerce, marketing, pricing, concept and customer service and oversaw the transformation of the business on a sales and marketing level.

Earlier in her career, after graduating from HEC in 1991 with a major in Marketing, Caroline joined Procter & Gamble where she held various marketing roles, then complemented this with experience in communication and advertising working in the French media industry. Following this, she extended her expertise in digital, working as a Marketing and Communication Director for Tiscali in what was then a more entrepreneurial environment.

As she progressed in her career, Caroline joined Club Med as a member of the Executive Committee, where she held roles in Strategy and Marketing, as well as operational responsibilities as CEO for Asia and Pacific, based in Singapore. From 2013 to 2015, she developed further a relevant experience in digital, first as a Managing Director in charge of Strategy and Marketing for Karavel-Promovacances, then as an entrepreneur launching her own start-up.

Most immediately, prior to Carrefour, she was on the Executive Committee of a major French Retailer, Intermarché ; and performed a complete overhaul of their Marketing and Commercial positioning.



UNIBAIL-RODAMCO-WESTFIELD

URW Management Board

Following the announcement, the URW Management Board is made up of the following members:

- Jean-Marie Tritant, Chief Executive Officer and Chairman of the Management Board
- Fabrice Mouchel, Chief Financial Officer (CFO)
- Olivier Bossard, Chief Investment Officer (CIO)
- Astrid Panosyan, Chief Resources Officer (CRO)
- Caroline Puechoultres, Chief Customer Officer (CCO)
- Michel Dessolain, Special Advisor to the CEO (Permanent Guest)