

Armour Energy (ASX:AJQ)

ASX Announcement

4 August 2021

Armour announces Board & Management team for proposed IPO and demerger of McArthur Oil & Gas business

The Board of Directors of Armour Energy Limited (Armour; the Company; ASX:AJQ) is pleased to announce the Board and Management team for the proposed demerger and separate ASX listing of McArthur Oil & Gas Ltd. (McArthur).

The proposed Board and Management team bring a wealth of experience across the resources industry, particularly within the petroleum sector. The McArthur team has an established track record in the Northern Territory and McArthur Basin developing businesses, delivering exploration programmes and establishing a social license to operate with all Governmental, landholder and traditional owner stakeholders.

The team – "knows the ground" – and has hands-on experience in the Northern Territory and has been involved either technically or commercially in many of the exploration tenements throughout the McArthur Basin and the Beetaloo Sub-basin.

McArthur Board

Greg Martin as the Independent Chair of the Board and has 40 years' experience in the energy, utilities, infrastructure, resources, financial services and private equity sectors. Greg is a former Managing Director & CEO of AGL and Murchison Metals, Chairman NT Gas Pipeline, Non-Executive Director of Santos Limited, Energy Developments Limited, and the Australian Energy Market Operator. His current roles include Chairman of Iluka Resources Limited and Non-Executive Director of Spark Infrastructure.

Brad Lingo, CEO of Armour, will provide ongoing support to the new McArthur business in the role of Director. In a transitional executive director role, Mr. Lingo's focus will be in actively managing the implementation of the proposed McArthur demerger and IPO process through to its successful completion. Following the demerger, Brad will be focussed on the Company maintaining strong shareholder engagement and working with the management team in formulating and implementing the early-stage Glyde gas appraisal and development strategy.

The Independent Non-Executive Board members are Karen Green, Ray Hall and Geoff Barker. Karen and Ray are based in Darwin and provide a strong local presence in the Northern Territory for McArthur.

Karen Green brings 33 years chartered accountancy and business advisory experience across both the public and private sectors. Karen is a 30-year resident in the Northern Territory and has spent over 20 years as equity partner in the Deloitte Darwin practice, 5 years as Managing Partner for the Northern Territory. Karen also currently serves on the Northern Territory National Security Advisory Panel, as a Non-Executive Director on the Airport Development Group and is an Australian Institute of Company Directors NT Committee Member.



Ray Hall is a Certified Environment Practitioner with over 25 years' experience in the Northern Territory based in Darwin. Ray is the owner of the Northern Territory's largest environmental consultancy and has particular interest in fostering business opportunities for indigenous groups and developing a sustainable future for the Northern Territory.

Geoff Barker brings over 40 years of global experience in the upstream oil and gas sector most recently as Group Executive Development at Beach Energy. Geoff is a petroleum engineer by background and was a partner and Executive Director at the international oil & gas consultants RISC Advisory for 21 years, previously holding senior technical and management positions at Bridge Oil, Shell and Woodside.

McArthur Management Team

Andrew Logan as Interim CEO and Chief Technical Officer. Andrew has 36 years of broad international upstream oil & gas experience covering both conventional and unconventional sectors. Andrew has 8 years' experience in the Northern Territory most recently as CEO of Sweetpea Petroleum managing its assets in the McArthur Basin (Beetaloo Sub-basin). Andrew is a geoscientist by background.

David Spring as Chief Operating Officer and **Peter Harding-Smith** as Chief Financial Officer will complete the Executive Management Team.

David has extensive experience over 37 years as a leader and geoscientist in the international oil and gas industry, most recently as an Executive General Manager Exploration with Senex Energy. Previously he held senior management roles with Mubadala Petroleum, Maersk Oil and BHP Petroleum.

Peter is a senior finance professional with over 20 years' experience in a wide range of industries and businesses. Peter is a Chartered Accountant and a Fellow of the Governance Institute of Australia. Peter joins McArthur from Armour where he was General Manager Corporate Finance.

In addition to the proposed Board and Management team, the Company is also engaged in recruiting a fulltime CEO to complete the proposed management team. An announcement on the selection of a fulltime CEO is expected to be made shortly and prior to the commencement of the IPO.

Additional details on the McArthur Board and Management team are provided in Annex 1 to this announcement.

Armour's Executive Chairman, Nick Mather said "I am delighted that such a high-quality vastly experienced Board and Executive Management team has been assembled to run McArthur. The proposed Board and Management team not only have a deep and intimate knowledge of the McArthur and Beetaloo Basins, but they really know the Northern Territory and how to get things done both technically and commercially."

Armour's CEO Brad Lingo added "The application of the collective skill-sets of the Board and Management team to the McArthur business bodes well for a successful ASX listing and going forward the exploration, development and commercialisation of the McArthur assets. I am really excited by the prospect of helping to be part of the team to get McArthur launched and see it executing an active and robust exploration programme to prove up the significant resource potential of the McArthur Basin."

This Announcement is Authorised by the Board of Directors

Karl Schlobohm

Company Secretary



For further information contact:

Nicholas Mather – Executive Chairman 07-3303 0680

Brad Lingo – CEO 07-3303 0680

Karl Schlobohm – Joint Company Secretary 07-3303 0661

Sarah Schuiringa – Marketing & Communications 07-3303 0619

Executives

Bradley Lingo - Chief Executive Officer Karl Schlobohm – Company Secretary Michael Laurent – Chief Operating Officer Toni Hawkins – Chief Financial Officer Mark Greenwood – Chief Commercial Officer

Directors

Nicholas Mather – Executive Chairman Stephen Bizzell - Non-Executive Director Roland Sleeman – Non-Executive Director Eytan Uliel – Non-Executive Director

Armour Energy

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Annex 1

Proposed McArthur Oil & Gas Pty Ltd Board and Management Team

MCARTHUR - OUR PEOPLE - BOARD NOMINEES



Grea Martin Geoff Barker

Independent Chair

Mr Mortin is Chairman of Buka Resources Limited & Hunter Water Corporation. Deputy Chair of Western Power & Non-Beachise Director of Spark Infrastructives. Ne Martin was a Member of the COAC Briegy Council Energy Appointments Selection Fanel and was previously a Nan-Beachtie Director of Santos Limited, Energy Developments United and Me Australian Briegy Mariset Operator Limited.

Mr Martin has 40 years' experience in the utilities, financial services, energy and energy related infrastructure section in Australia, New Badand and internationally. Wr Martin was CEO and Managing Disroter of the Australian Cass Ugirl Company for five years. Mr Martin Han joined Challenger Financial Services Circup as Child Executive intrastructure, principally impaged in the management of predominantly European and North and South American infrastructure investments.



Non-Executive Director

40 years of global experience in the upstream oil and gas industry. Prior to joining McArthur, Mr Barker was Group Executive Development at Beach Finance. Energy.

Foot roles include Member of the Energy and Resources Advisory Board. University of Adelside, Non-Executive Director of Royalco Resources Ltd. Portine and Director of leading all and gas consulting film REC where he managed development and value enhancement studies and wide range of conventional and unconventional or some of the projects.

My Barker has also held serior management and technical positions in development and operations of Woodside, Shell and Bridge OE, Mr Barker is a member of the AICD, SPE and holds on M.Eng. Sc. [Pet. Eng.] trom Sydney University



Karen Green Non-Executive Director

Ms Green brings 33 years chartered accountancy and business advisory experience across the public and private sectors.

Ms Creen is a 30-year resident in the Northern Territory and has spent over 20 years as an equity partner in the Defolte Darwin practice, if years as Managing Partner for the Northern Territory.

Ms Green also currently serves on the Northern Territory National Security Advisory Panal. as a Non-Security Director on the Airport Development Croup and is on Australian Institute of Company Directors NI Committee Member. No Green has previously served on the Darwin Part Corporation and the Burless Advisory Corporation the Department of Inade Business, Imbavallies.



Ray Hall Non-Executive Director

Mr Hall is a Certified Environment Practitioner with the Environment Institute of Australia and New Zealand with over 25 years' experience in Northern Australia.

After studying Geology his career has evolved through developing pioneering innovative haltard Resource Management based business operfunities, especially for indigenous Croups through for now owning and operating the Northern Territory's largest environmental consultancy.

Mr Hall is the deputy chair of the Minerals Council (NI), EIG Committee, has just completed a 6 year term as a board member of Territory Natural Resource Management and is an independent Director of Injalak Arts at Gunbalanya in Amhem Land



Brad Lingo

Director

Proven executive in the Australian OE & Cas Sector having been Managing Director of Diffesorch Energy from 2009 Director of Diffesorch Energy from 2009 Dorpe I and I all agree company train 2 agree 1 day oil production company to a leading ASX 200 Cooper Basin focused oil & gas company.

During his years at Drillsearch he was the pioneer of taking 3D seamic out into the field, discovering over 50 commercial of labcoveries on a success rate of 82%. He was instrumental in increasing the market capitalisation of the company from 540m to -\$800m before being acquired by Beach Energy.

in his time at Drillsearch Brad received industry recognition including winning the SMH/East Coles SEP/ASX 200 Energy Best CEO 2014"



MCARTHUR - OUR PEOPLE - MANAGEMENT



Andrew Logan

Interim CEO / Chief Technical Officer

36 years of broad international upstream oil 8 gas experience covering conventional and unconventional EAP, in a variety of technical operational commercial business development; consultancy, management and executive roles, Spanning exploration new ventures, operated 8, non-operated exploration ventures, exploration as production operations, and development and production assets. Nr Logan's experience has been gained in a variety of organisations including Halburton. BHP Betroleum, ADNOC, Oil Search, Pongage and Sasol, Mact recently CEO of Sweetpea Petroleum deology from Imperial College Landon, and an MBA from Kingston University Business School London.



Peter Harding- Smith Chief Financial Officer & Commercial

An experienced public company senior finance professional with 204 years of experience over a wide range of industries and businesses. Peter has a deep experience in merges and capulations, debt and equity fluring, investorizedations, corporate governance and financial management. Peter is a Charlesed Accountant and a fellow of the Governance institute of Australia. More recently, he was the CFO and Company Scarlary at Orbis Gold, which was ocquired in 2018 by Conadian gold producer SEMAFO. Inc and CFO at Comet Ridge Limited.



David Spring Chief Operating Officer & HSE

A Graduate of the Australian Institute of Company Directors, David is an Experienced Esecutive with over 33 years of international experience in the upstream oil and agai industry, David has a demonstrated history of working as a Leader in Exploration, Operations, HE and Business Development in conventional and unconventional oil and aga plays. He has previously held senior roles in Senex Energy, Moeric Oil, Mubadala Petroleum and EHP Petroleum after starting his career as a geophyticist with Essa Australia.



Geoff Hokin Geology Consultant

Convertional and unconventional ESP geology services to oil and gas industries across Australia.

Service legal positions in the energy and resources industry and gas industries across Australia.

Service legal positions in the energy and resources industry and gas industries across A



Olivia Versace

Legal Consultant



Neil McDonald

Stakeholder Management Consultant

