# NEARMAP

### INVESTOR PRESENTATION FY21 RESULTS 18 AUGUST 2021

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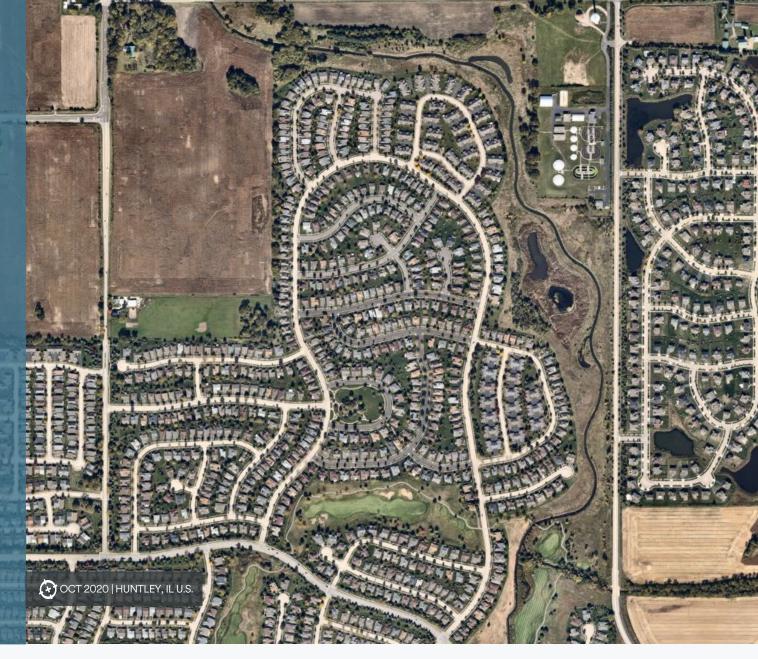
All currency amounts are in Australian Dollars unless otherwise noted.

Tables may not add due to rounding.

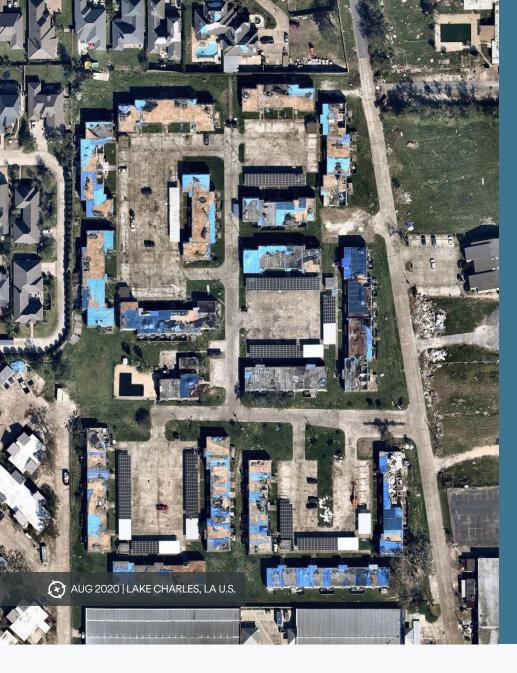


# AGENDA

KEY HIGHLIGHTS FY21 PROGRESS STRATEGY & OUTLOOK APPENDIX







### **KEY HIGHLIGHTS**

Annual Contract Value (ACV) portfolio closed FY21 at \$133.8m (CC), exceeding initial guidance of \$120m-\$128m

• Record incremental ACV growth from the North American portfolio for consecutive half year periods

Breakthrough in HyperCamera3 progress

- HyperCamera3 design completed and prototype system tested in flight
- Significant technological breakthrough and further extends technology leadership

First year of monetising commercially available Nearmap AI

• Tens of millions of attributes on subscription

Balance Sheet strength maintained; supports future investment

Disciplined investment post capital raise with minimal cash consumption

1 Guidance was based on the FY20 year-end USD exchange rate of 0.6863 as outlined at the time guidance was issued



### DELIVERING CERTAINTY IN UNCERTAIN TIMES...



### WITH A **CLEAR** STRATEGY, **CONSISTENT** PERFORMANCE & **PASSIONATE** TEAM



## **NEARMAP FY21 RESULTS**

RECORD PERFORMANCE IN NORTH AMERICA DRIVES STRONG ACV GROWTH

\$

ANNUAL CONTRACT VALUE<sup>1</sup> \$128.2m (**\$133.8m † 26%** at CC)



SALES TEAM CONTRIBUTION RATIO<sup>2</sup> 89% † from 54%



STATUTORY REVENUE \$113.4m † 17%



SUBSCRIPTION RETENTION 93.1% † from 90.1%



GROSS MARGIN<sup>2</sup> **75%** † from 69%



CASH AT BANK **\$123.4m** † from \$33.8m<sup>3</sup>

1 Annual Contract Value (ACV) presented on an "as reported" basis at period end US Dollar (USD) exchange rate of 0.7518 and a "constant currency" (CC) basis at the FY20 period end USD exchange rate of 0.6863, to compare to the prior comparative period (pcp), removing the impact of USD exchange rate movements and facilitating comparability of operating performance 2 Gross margin and Sales Team Contribution Ratio presented on a pre-capitalisation basis; refer appendix for definition 3 Excludes bank guarantees of \$2.3m which have been classified as cash on the Balance Sheet

All figures shown are presented in Australian Dollars (AUD) and on a pcp basis unless otherwise stated





## **FY21 BUSINESS OVERVIEW**





GO-TO-MARKET STRATEGY

- ACV growth of 48% on pcp across NA insurance, roofing and government
- Validation of refined NA go-to-market strategy
- Strong performance from SME sales in ANZ, new sales leadership in place to drive renewed Enterprise sales from FY22

PRODUCT & TECHNOLOGY

- First year of monetising commercially available wide-scale Artificial Intelligence (AI) content, with tens of millions of attributes on subscription
- HyperCamera3 prototype designed and tested in aerial flight; significant technological breakthrough

PEOPLE & PERFORMANCE

- Flexible working conditions enabling employees to work remotely and productively; engagement levels top quartile<sup>1</sup>
- Headcount growth of 27% in support of refined go-tomarket strategy
- Nearmap has a world class team and continues to attract outstanding talent

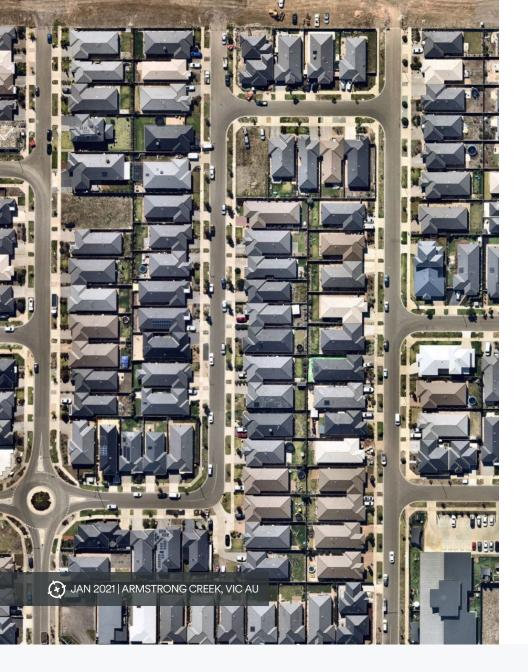


### BALANCE SHEET & FINANCIAL POSITION

- Group ACV growth of 26% (CC) driven by a record NA performance
- Balance Sheet strength with \$123m of cash and no debt
- Minimal cash consumption with capital raise proceeds selectively deployed ahead of increased investment in FY22



<sup>1</sup>Measured as employee engagement against a comparator group of technology peers



# **GROUP PERFORMANCE**

New business and net upsell delivering balanced Group incremental ACV growth

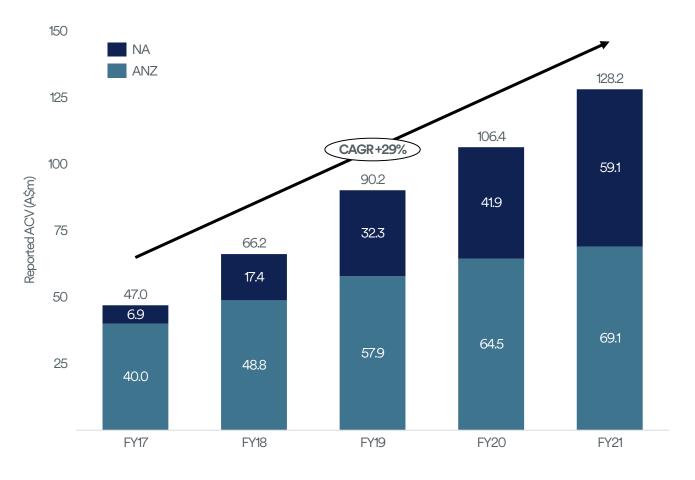
ACV movement (A\$m)	FY20	FY21	FY21	% Chg
	Reported	Reported	at CC	at CC
Opening portfolio	90.2	106.4	106.4	18%
New business	16.0	16.1	17.2	7%
Net upsell	8.3	16.4	17.8	115%
Churn	(8.9)	(7.4)	(7.7)	14%
Net incremental	15.4	25.2	27.4	77%
FX impact	0.8	(3.4)		
Closing portfolio	106.4	128.2	133.8	26%
12 month retention	90.1%	93.1%	92.8%	2.7 ppts
Average Revenue Per Subscription (ARPS) Subscriptions	10,178 10,458	11,391 11,255	11,889 11,255	17% 8%
Sales Team Contribution Ratio (STCR) <sup>1</sup>	54%	89%	90%	36 ppts
Top 10 customers Multi year deals Premium content	19% 43% 54%	20% 42% 66%		

<sup>1</sup>Sales Team Contribution Ratio presented on a pre-capitalisation basis; refer appendix for definition

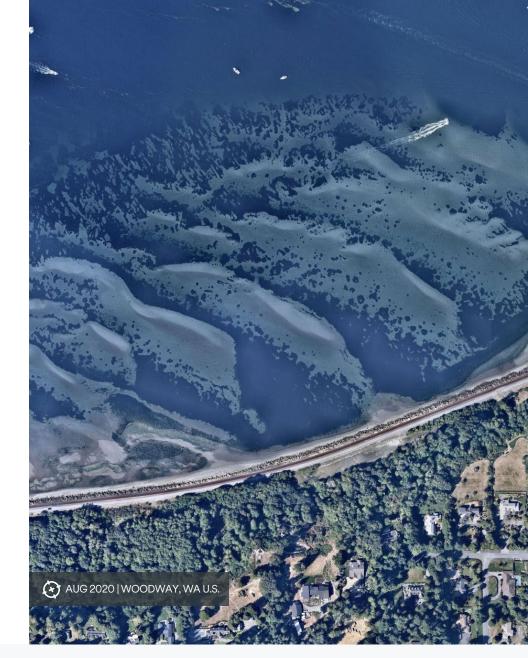


# **GROUP ACV PORTFOLIO**

Strong and consistent incremental ACV growth



NA: North America, ANZ: Australia & New Zealand





# **SUMMARY FINANCIALS**

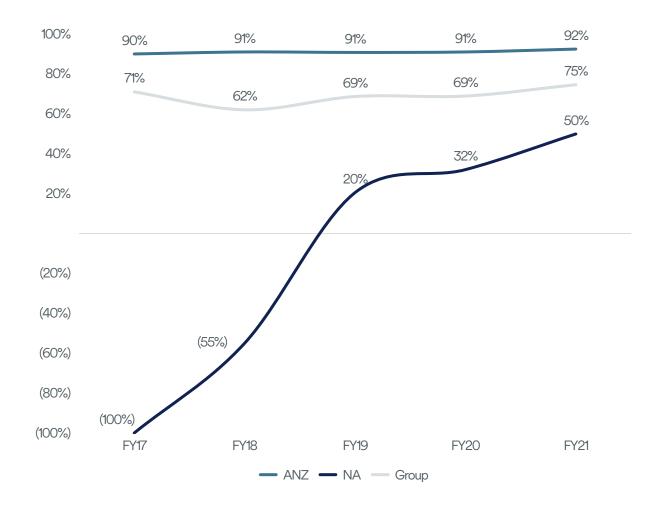
A\$m	FY20	FY21	FY21	% Chg
	Reported	Reported	at CC	at CC
Revenue	96.7	113.4	119.0	23%
Cost of revenue	(36.1)	(32.1)	(34.6)	4%
Statutory gross profit	60.6	81.4	84.4	39%
Statutory gross margin (%)	63%	72%	71%	8 ppts
Operating expenses				
Sales & Marketing	(42.8)	(41.4)	(44.2)	(3%)
Technology & Product	(28.9)	(33.0)	(33.3)	(15%)
Corporate	(26.5)	(27.8)	(28.2)	(6%)
Total operating expenses	(98.3)	(102.2)	(105.7)	(8%)
EBIT 1	(37.6)	(20.8)	(21.3)	43%
D&A	46.7	45.1	47.6	2%
EBITDA <sup>1</sup>	9.1	24.3	26.3	189%
EBITDA margin (%)	9%	21%	22%	13 ppts
Loss after tax <sup>1</sup>	(36.7)	(18.8)	(18.9)	49%

- Revenue growth of +23% (CC) driven by record ACV expansion of
   North American portfolio
- Operating expenses growth of 8% (CC) reflecting:
  - Increased headcount vs pcp (FY21: 361; FY20: 284) across all functions of the business to support increased scale and future growth
  - Sales commissions relating to new business and upsold contracts capitalised from 1 January 2021, in line with the revised sales commission plan (FY21: \$6.1m capitalised). Refer appendix
    - Operating expense growth of 18% (CC) of Sales & Marketing on a pre-capitalised basis
- EBITDA of \$26.3m (CC) and EBITDA margin of 22% (CC) (FY20: \$9.1m, 9%) reflecting operating leverage of increased scale in North America and change in sales commission structure



<sup>1</sup> Refer appendix for a reconciliation of net loss after tax to EBITDA and EBIT

### NA DRIVING GROSS MARGIN EXPANSION



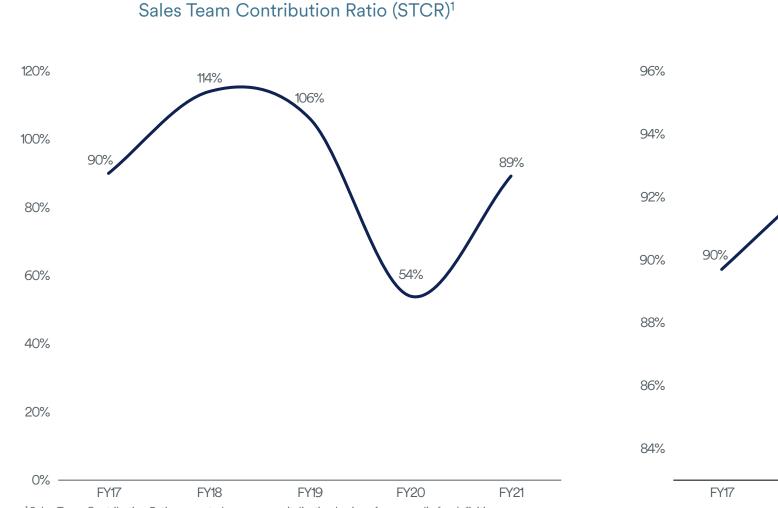
Group gross margin profile continues to expand, ending FY21 at 75% (FY20: 69%)<sup>1</sup>

- Gross margins in North America of 50%, reflecting the operating leverage within the business as Nearmap scales revenue growth (FY20: 32%)<sup>2</sup>
- Gross margins in Australia & New Zealand of 92%, which have remained consistently strong and highlight the attractive unit economics of repeating this scale in other geographies (FY20: 91%)

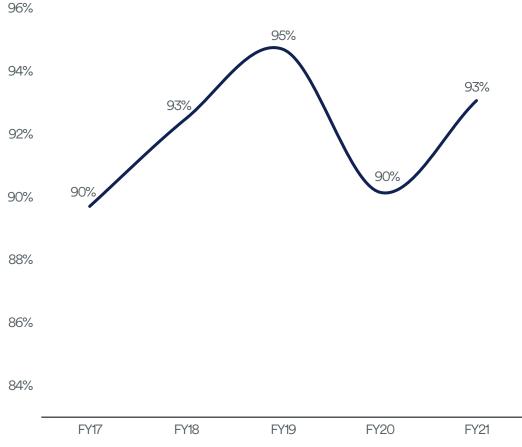
<sup>1</sup> Gross margins are presented on a pre-capitalisation basis; refer appendix for definition <sup>2</sup> Gross margins in North America are calculated on a USD basis



### **INVESTMENT CYCLE INCREASING RETURNS**



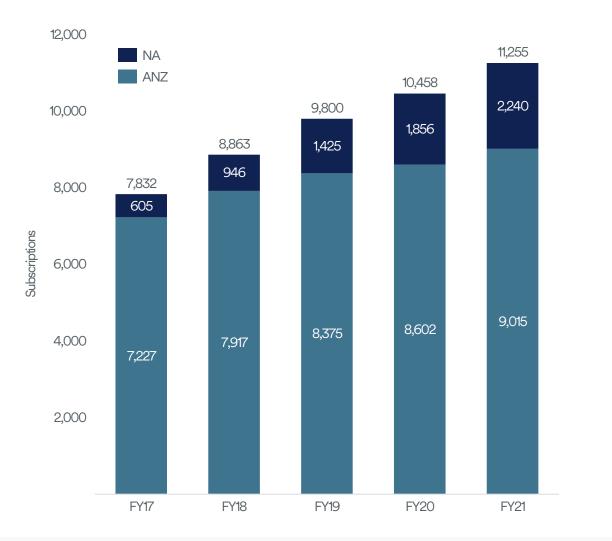
<sup>1</sup>Sales Team Contribution Ratio presented on a pre-capitalisation basis; refer appendix for definition

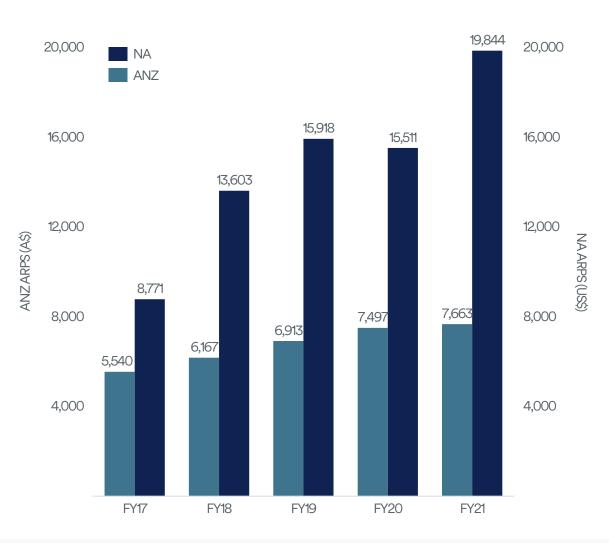


Subscription Retention



## **SUBSCRIPTION & ARPS GROWTH CONTINUES**









## **RECORD PERFORMANCE IN NORTH AMERICA**

ACV movement (US\$m)	FY20	FY21	% Chg
	Reported	Reported	
Opening portfolio	22.7	28.8	27%
New business	7.1	7.9	12%
Net upsell	2.8	9.6	238%
Churn	(3.8)	(1.9)	51%
Net incremental	6.1	15.6	156%
Closing portfolio	28.8	44.5	54%
ARPS	15,511	19,844	28%
Subscriptions	1,856	2,240	21%





110% Sales Team Contribution<sup>1</sup> Ratio (FY20: 46%)



93.5% Subscription Retention (FY20: 83.1%)



<sup>1</sup> Gross margin and Sales Team Contribution Ratio presented on a pre-capitalisation basis; refer appendix for definitions



# **CONTINUED NA CORE VERTICAL GROWTH**



#### INSURANCE: 45% pcp ACV growth

- Increased insurance vertical penetration with another two of the top ten North American P&C carriers subscribing to Nearmap content<sup>1</sup>
- Reliable post catastrophe content driving efficiencies in claims assessment and delivering ACV growth



#### GOVERNMENT: 45% pcp ACV growth

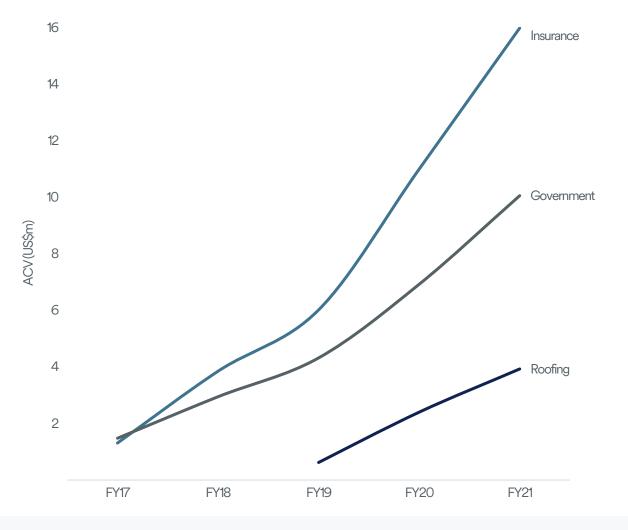
- Strengthened ties and integrations with Government GIS ecosystem to deliver ACV expansion
- Government continues to drive adoption of premium and AI content types



#### ROOFING: 64% pcp ACV growth

- Continued transaction volume growth with superior semi-automated technology
- Market opportunity remains significant with differentiated and patented technology uniquely positioned to drive ACV growth

<sup>1</sup> Source: National Association of Insurance Commissioners 2020 Property/Casualty Market Share report

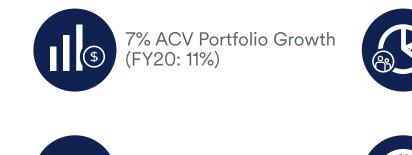






### **CONTINUED GROWTH IN ANZ LEADERSHIP**

ACV movement (A\$m)	FY20 Reported	FY21 Reported	% Chg
Opening portfolio	57.9	64.5	11%
New business	5.8	5.7	(2%)
Net upsell	4.2	3.8	(8%)
Churn	(3.4)	(4.9)	(45%)
Net incremental	6.6	4.6	(30%)
Closing portfolio	64.5	69.1	7%
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ARPS	7,497	7,663	2%
Subscriptions	8,602	9,015	5%

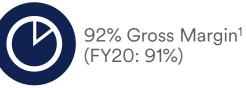




49% Sales Team Contribution<sup>1</sup> Ratio (FY20: 74%)



92.3% Subscription Retention (FY20: 94.1%)

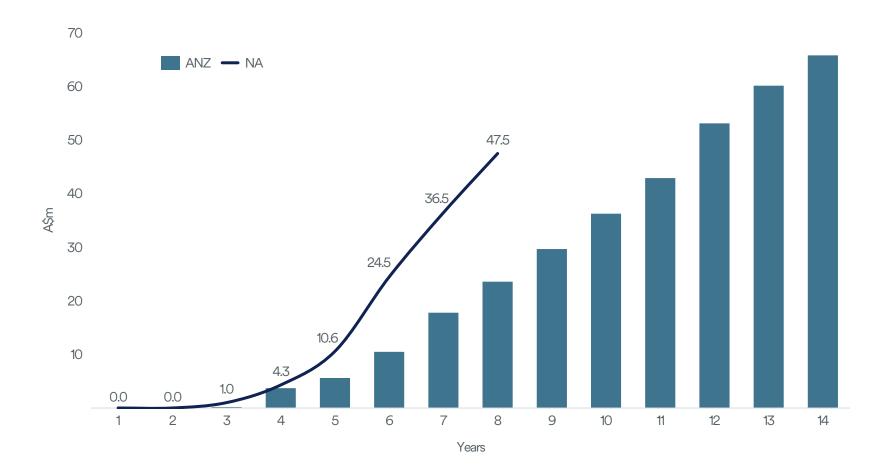


<sup>1</sup> Gross margin and Sales Team Contribution Ratio presented on a pre-capitalisation basis; refer appendix for definitions



# **CONTINUED NA REVENUE ACCELERATION**

Australia & New Zealand (ANZ) to North America (NA) subscription revenue rebased to first year of capture

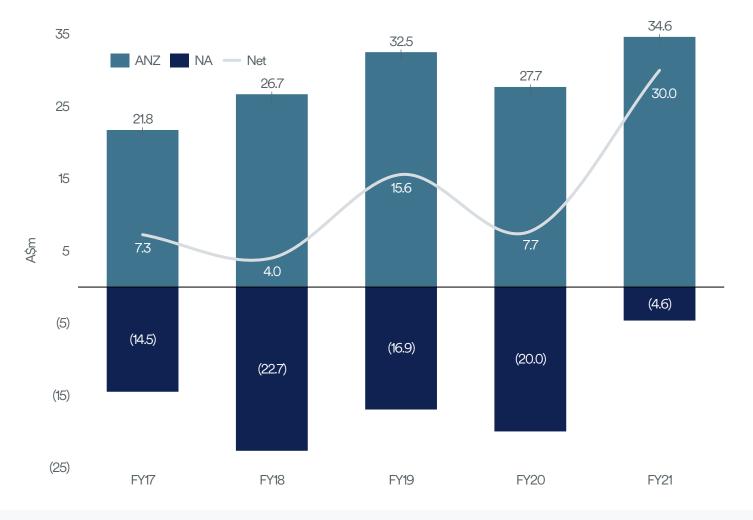


 NA revenue of \$47.5m in the eighth year of capture approaching revenue generated in ANZ in the twelfth year of capture (FY21 NA revenues were \$53.1m on a CC basis)



# **CASHFLOW SEGMENT CONTRIBUTION**

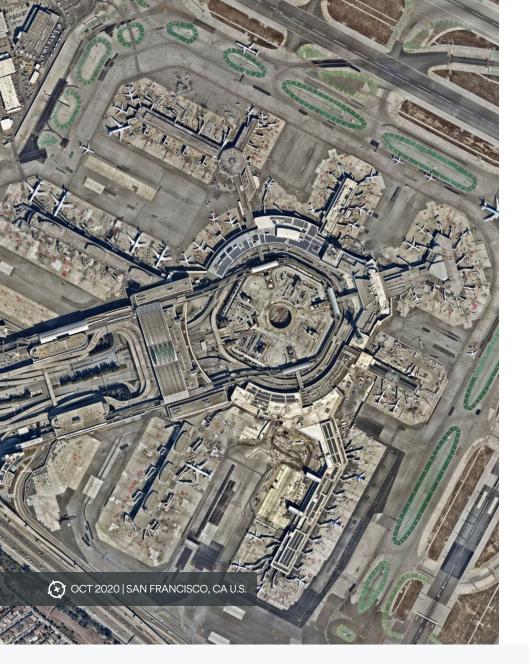
Long-term trend moving in the right direction



- Excluding the unallocated segment, net cash generation from the Group is at the highest ever levels<sup>1</sup>
- Cash consumption in the NA region at lowest level in five years
- Target to continue improvement in NA cashflows, working towards cashflow break-even position in NA

<sup>1</sup> Segment contribution excludes the unallocated segment as outlined in the cashflow waterfall; refer Analyst Pack for further details





## HYPERCAMERA3 PROGRESS

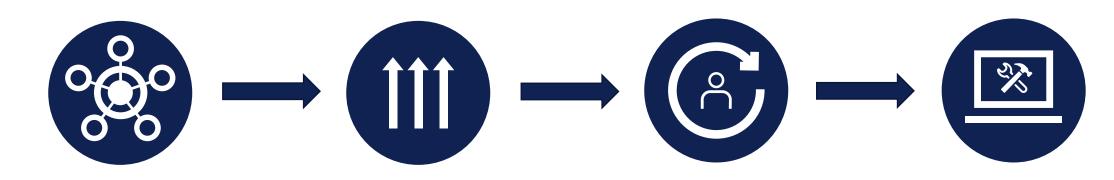
Design complete of the next generation of world leading patented aerial camera systems, HyperCamera3 (HC3)



- HC3 is designed from the ground up, using almost completely custom designed component parts which have never been successfully manufactured before
- Prototype HC3 system tested in flight and content processed through the proprietary Nearmap processing software, successfully testing HC3 content within existing processing capabilities
- Patent applications filed in national and international markets to ensure protection of intellectual property rights to this proprietary and world leading technology
- HC3 delivers superior productivity and wide operating flexibility, and remains on track for commercial roll-out in FY22



### **GO-TO-MARKET STRATEGY TO DRIVE SUCCESS**



## OPERATIONAL REGIONALISATION

We recognise every region is unique and give our people autonomy to make decisions based on the best outcome in each region where we operate

#### INDUSTRY VERTICALISATION

We focus on several core industry verticals where customers derive the most value from our knowledge, expertise and leading product and content types

#### CUSTOMER ORIENTATION

We focus on how to add value for our customers and help them solve their most complex and difficult challenges

#### WORFLOW INTEGRATION

We invest in new and existing product and content types, embedding Nearmap more deeply into customer workflows and becoming an invaluable resource within their organisations





## **PRIORITIES & OUTLOOK**

#### **PRODUCT & CONTENT**

- Complete HyperCamera3 prototype testing and commence roll-out of HyperCamera3 systems throughout FY22
- Deliver tailored industry vertical solutions for core growth verticals
- Continue to drive returns from investments made in new and expanding content

#### **GO-TO-MARKET STRATEGY**

- Continue execution of go-to-market strategy in NA; adding industry specialists and targeted marketing programs
- Continue investment into operational systems and data to support go-tomarket strategy
- Sales leadership in place to drive renewed Enterprise sales in ANZ and build out a go-to-market strategy aligned with the NA strategy

#### **OUTLOOK & GUIDANCE**

- \$30m of capital raise proceeds to be deployed into key FY22 growth initiatives
- Continue to target 20-40% ACV growth medium to long term, with underlying retention >90%
- Uncertainty exists relating to potential ongoing impacts of COVID-19 and this guidance is provided on the basis that market conditions do not materially change



### **UNIQUELY POSITIONED FOR A GLOBAL OPPORTUNITY**









#### A GLOBAL OPPORTUNITY

Large and growing global addressable market opportunity for location intelligence data sets derived from aerial imagery

#### INDUSTRY LEADING PRODUCT & TECHNOLOGY

Rich library of content, expanding product suite enabled by leading camera and processing technology

#### SCALABLE SUBSCRIPTION BUSINESS MODEL

Unique, highly scalable subscription business model that delivers high value content and insights to a wide range of use cases

### PASSIONATE & SPECIALIST TEAM

Deep industry and technology expertise, with a passion to deliver on the Company's leadership position



# APPENDIX

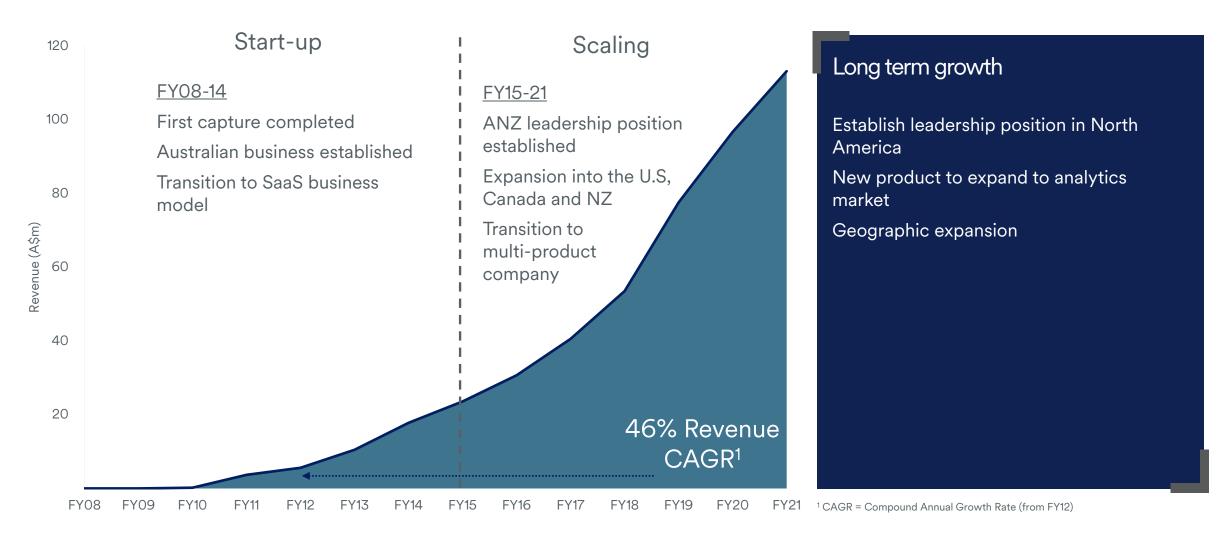
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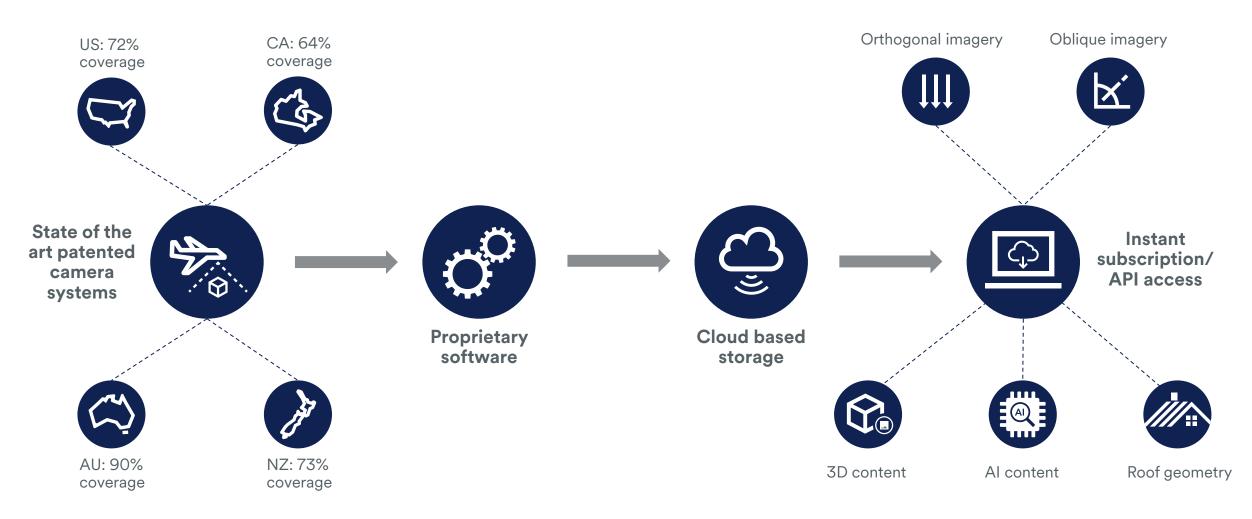
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### THE NEARMAP GROWTH JOURNEY





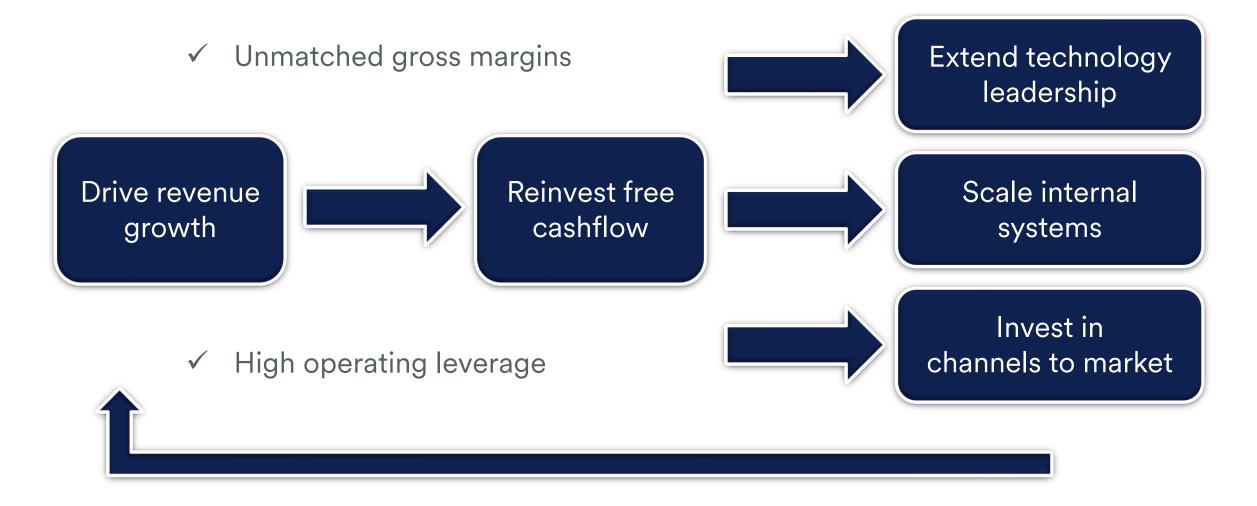
### THE NEARMAP VALUE CHAIN



N.B population coverage



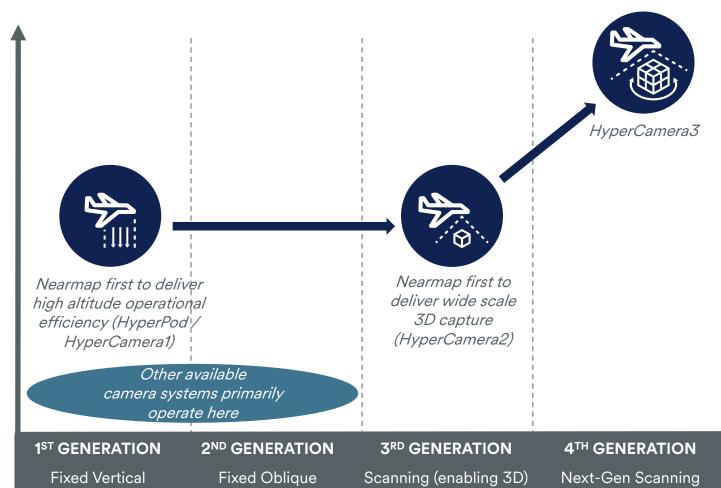
# A CONSISTENT & PROVEN GROWTH STRATEGY





### NEARMAP IS ALREADY ESTABLISHED AT THE FOREFRONT OF CAMERA SYSTEM EVOLUTION

- Capture technology leadership: Nearmap has a significant competitive advantage through ongoing investment in its patented camera systems
- Market-leading cameras: Nearmap flies higher and faster than any other system, enabling the capture of high-resolution imagery with unrivalled efficiency
- Third generation camera scanning systems: Since 2017, HyperCamera2 enables the creation of regularly updated, wide-scale 3D content by Nearmap





### STATUTORY INCOME STATEMENT

### RECONCILIATION OF STATUTORY NET LOSS AFTER TAX TO EBIT & EBITDA

A\$m	FY20	FY21
Revenue	96.7	113.4
Other income	0.8	1.1
Total revenue and other income	97.5	114.5
Employee benefits expense	(56.5)	(58.6)
Amortisation	(38.2)	. ,
Depreciation	(8.5)	(9.5)
Other operational expenses	(31.2)	(31.0)
Total expenses	(134.5)	(134.7)
Operating loss	(37.0)	(20.3)
Net finance costs	(0.2)	(2.2)
Loss before tax	(37.1)	(22.5)
Income tax benefit	0.4	3.6
Loss after tax	(36.7)	(18.8)
Other comprehensive income		
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(0.0)	(0.4)
Fair value gain/(loss) on cash flow hedges	(1.0)	0.0
Transfer of hedging losses/(gains) to the consolidated statement of profit or loss	(0.1)	1.0
Income tax associated with these items	0.3	(0.3)
Other comprehensive income/(loss) for the year	(0.8)	0.3
Total comprehensive loss	(37.5)	(18.5)
Loss per share		
Basic loss per share (cents per share)	(8.14)	(3.88)
Diluted loss per share (cents per share)	(8.14)	

A\$m	FY20	FY21
Loss after tax	(36.7)	(18.8)
Income tax	(0.4)	(3.6)
Interest income	(0.7)	(0.5)
Interest expense	0.7	0.5
Foreign exchange	(0.5)	1.7
EBIT	(37.6)	(20.8)
Amortisation & Depreciation	46.7	45.1
EBITDA	9.1	24.3



### STATUTORY BALANCE SHEET & CASH FLOW STATEMENT

A\$m	FY20	FY21	A\$m
Assets			Liabili
Current assets			Curre
Cash and cash equivalents	36.1	123.4	Trade
Trade receivables	19.8	23.9	Uneari
Other current receivables	2.4	5.5	Emplo
Prepayments and other current assets	3.2	6.3	Lease
Current tax receivable	-	0.1	Other
Total current assets	61.5	159.2	Currer

Non-current assets		
Property, plant and equipment	33.4	25.1
Intangible assets	47.4	49.3
Deferred tax assets	4.3	5.8
Other non-current receivables	-	0.4
Total non-current assets	85.1	80.5

Total assets	146.7	239.7

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Liabilities		
Current liabilities		
Trade and other payables	5.6	7.6
Unearned revenue	47.5	55.8
Employee benefits	6.5	11.8
Lease liabilities	4.5	4.7
Other current liabilities	2.4	0.0
Current tax liabilities	1.2	-
Total current liabilities	67.7	79.9
Non-current liabilities		
Unearned revenue	-	0.9
Deferred tax liabilities	9.7	8.2
Employee benefits	0.4	0.6
Lease liabilities	9.9	5.1
Other non-current liabilities	2.2	2.1
Total non-current liabilities	22.2	17.1
Total liabilities	89.9	97.0
Net assets	56.7	142.7
Equity		
Contributed equity	126.6	224.2
Reserves	19.1	26.1
Profits reserve	7.1	
Accumulated losses	(96.0)	•
Total equity	56.7	142.7

FY20 FY21

A\$m	FY20	FY21
Cash flows from operating activities		
Receipts from customers	100.2	123.8
Payments to suppliers and employees	(87.3)	(92.3)
Interest received	0.8	0.2
Other receipts	0.0	-
Income taxes paid	(1.7)	(0.6)
Net cash from operating activities	12.1	31.0
Cash flows from investing activities		
Investment in fixed-term deposits	-	(2.4)
Purchase of plant and equipment	(8.3)	(1.9)
		(

Net cash used in investing activities	(49.5)	(35.6)
Proceeds from sale of unlisted investments	-	0.5
Proceeds from sale of plant and equipment	0.3	-
Payments for capture costs	(24.1)	(20.0)
Payments for development costs	(17.4)	(11.8)
Purchase of plant and equipment	(8.3)	(1.9)

#### Cash flows from financing activities

•		
Proceeds from share offer, net of transaction costs	-	92.7
Proceeds from exercise of share options	1.6	2.9
Proceeds from repayment of share option loans	0.4	1.1
Payments for treasury shares	(0.4)	-
Payments for lease liabilities	(3.9)	(4.7)
Net cash from financing activities	(2.3)	92.1
Net increase/(decrease) in cash and cash equivalents	(39.8)	87.5
Cash and cash equivalents at the beginning of the period	75.9	36.1
Effect of movement of exchange rates on cash held	(0.0)	(0.2)
Cash and cash equivalents	36.1	123.4



### **RECONCILIATION OF REVENUE TO MOVEMENT IN CASH**

			FY20				FY21		
\\$m	ANZ		Unallocated	Group	ANZ		Unallocated	Group	
Revenue	60.2	36.5	-	96.7	65.9	47.5	-	113.4	
otal revenue	60.2	36.5	-	96.7	65.9	47.5	-	113.4	
ost of sales (pre-capitalisation)									
Cash costs to capture	(4.2)	(19.9)	-	(24.1)	(3.8)	(16.2)	-	(20.0)	
torage, administration & other	(1.0)	(5.5)	-	(6.6)	(1.2)	(7.6)	-	(8.8)	
otal cost of sales	(5.2)	(25.4)	-	(30.6)	(5.0)	(23.8)	-	(28.8)	
Gross profit (pre-capitalisation)	55.0	11.1	-	66.1	60.9	23.7	-	84.6	
Fross margin % (pre-capitalisation)	91%	30%		68%	92%	50%		75%	
Gales & marketing									
Direct sales & marketing	(8.9)	(19.9)	-	(28.8)	(9.4)	(18.9)	-	(28.3)	
ndirect sales & marketing	(8.2)	(8.7)	-	(16.9)	(9.2)	(9.5)	-	(18.7)	
otal sales & marketing costs	(17.1)	(28.5)	-	(45.6)	(18.6)	(28.3)	-	(46.9)	
echnology & product expensed	(1.9)	(2.3)	(12.9)	(17.1)	(2.0)	(2.4)	(13.2)	(17.6)	
echnology & product development costs	-	-	(15.7)	(15.7)	-	-	(12.1)	(12.1)	
otal technology & product costs	(1.9)	(2.3)	(28.7)	(32.9)	(2.0)	(2.4)	(25.3)	(29.7)	
and a subscription of the second s		(C, A)		(10, 4)	(0, 0)	(C, C)	$(C, \overline{z})$	(00.7)	
Corporate expensed	(6.5)	(6.4)	(5.5)	(18.4)	(9.0)	(6.6)	(6.7)	(22.3)	
Corporate development costs	(6.5)	(6.4)	0.0 (5.6)	0.0 (18.5)	(0, 0)	(6.6)	(6.7)	(00 7)	
otal corporate costs	(0.5)	(6.4)	(0.0)	(18.5)	(9.0)	(6.6)	(0.7)	(22.3)	
egment contribution (pre-capitalisation)	29.5	(26.1)	(34.2)	(30.9)	31.4	(13.7)	(32.1)	(14.4)	
Camera units				(2.5)				(0.3)	
Corporate capex				(4.4)				(1.1)	
otal capex costs				(6.9)				(1.4)	
Other income				0.8				1.1	
ash receipts from unearned income				7.5				9.3	
apital raise net proceeds				-				92.7	
ther items				(12.7)				(0.1)	
at in an and ((de an and ) in an ab				(404)				07 7	
et increase/(decrease) in cash				(42.1)				87.3	



### **SEGMENT NOTE**

	FY20			
A\$m	ANZ	NA	Unallocated	Total
Revenue	60.2	36.5	-	96.7
Total revenue	60.2	36.5	-	96.7
Capture cost amortisation	(6.0)	(23.5)	-	(29.5)
Storage, administration & other	(1.0)	(5.5)	-	(6.6)
Total cost of revenue	(7.0)	(29.1)		(36.1)
Gross profit	53.2	7.4	-	60.6
Gross margin (%)	88%	20%	-	63%
	(0,0)	(10, 0)		(00.0)
Direct sales & marketing	(8.9)	(19.9)	-	(28.8)
Indirect sales & marketing	(5.9)	(8.1)	-	(14.0)
Total sales & marketing costs	(14.8)	(28.0)	-	(42.8)
General & administration	(10.7)	(9.2)	(18.5)	(38.4)
Overhead depreciation	(2.2)	(1.6)	(1.6)	(5.4)
Other income	-	-	0.8	0.8
Interest expense	-	-	(0.7)	(0.7)
Total general & administration costs	(12.9)	(10.9)	(19.9)	(43.7)
Segment contribution	25.5	(31.4)	(19.9)	(25.8)
Amountication & despectation				(11.8)
Amortisation & depreciation				0.5
Foreign exchange gain Loss before tax				
Loss defore tax				(37.1)
Income tax benefit				0.4
Loss after tax				(36.7)

A\$m         ANZ         NA Unallocated         Total           Revenue         65.9         47.5         113.4           Total revenue         65.9         47.5         113.4           Capture cost amortisation         (4.4)         (18.8)         - (23.2)           Storage, administration & other         (1.2)         (7.6)         - (8.8)           Total cost of revenue         (5.6)         (26.4)         - (32.1)           Gross profit         60.3         21.1         - 81.4           Gross margin (%)         91%         44%         - 72%           Direct sales & marketing         (7.9)         (14.4)         - (22.3)           Indirect sales & marketing         (9.1)         (9.4)         - (18.6)           Total sales & marketing costs         (17.1)         (24.2)         - (41.4)           General & administration         (10.9)         (9.0)         (20.0)         (39.9)           Overhead depreciation         (2.4)         (1.8)         (1.8)         (6.0)           Other income         -         -         1.1         1.1           Interest expense         -         (0.5)         (0.5)           Total general & administration costs         (13.3) <td< th=""><th></th><th colspan="3">FY21</th><th></th></td<>		FY21			
Total revenue       65.9       47.5       113.4         Capture cost amortisation       (4.4)       (18.8)       - (23.2)         Storage, administration & other       (1.2)       (7.6)       - (8.8)         Total cost of revenue       (5.6)       (26.4)       - (32.1)         Gross profit       60.3       21.1       - 81.4         Gross margin (%)       91%       44%       - 72%         Direct sales & marketing       (7.9)       (14.4)       - (22.3)         Indirect sales & marketing       (9.1)       (9.4)       - (18.6)         Total sales & marketing       (9.1)       (9.4)       - (18.6)         Total sales & marketing costs       (17.1)       (24.2)       - (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       (0.5)       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (17.7)       (22.5)	A\$m	ANZ	NA	Unallocated	Total
Capture cost amortisation       (4.4)       (18.8)       -       (23.2)         Storage, administration & other       (1.2)       (7.6)       -       (8.8)         Total cost of revenue       (5.6)       (26.4)       -       (32.1)         Gross profit       60.3       21.1       -       81.4         Gross margin (%)       91%       44%       -       72%         Direct sales & marketing       (7.9)       (14.4)       -       (22.3)         Indirect sales & marketing       (9.1)       (9.4)       -       (18.6)         Total sales & marketing costs       (17.1)       (24.2)       -       (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       (0.5)       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (17.7) <td>Revenue</td> <td>65.9</td> <td>47.5</td> <td>-</td> <td>113.4</td>	Revenue	65.9	47.5	-	113.4
Storage, administration & other       (1.2)       (7.6)       -       (8.8)         Total cost of revenue       (5.6)       (26.4)       -       (32.1)         Gross profit       60.3       21.1       -       81.4         Gross margin (%)       91%       44%       -       72%         Direct sales & marketing       (7.9)       (14.4)       -       (22.3)         Indirect sales & marketing       (9.1)       (9.4)       -       (18.6)         Total sales & marketing costs       (17.1)       (24.2)       -       (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (17.7)       Loss before tax       (22.5)         Income tax benefit       3.6       3.6       3.6 <td>Total revenue</td> <td>65.9</td> <td>47.5</td> <td>-</td> <td>113.4</td>	Total revenue	65.9	47.5	-	113.4
Storage, administration & other       (1.2)       (7.6)       -       (8.8)         Total cost of revenue       (5.6)       (26.4)       -       (32.1)         Gross profit       60.3       21.1       -       81.4         Gross margin (%)       91%       44%       -       72%         Direct sales & marketing       (7.9)       (14.4)       -       (22.3)         Indirect sales & marketing       (9.1)       (9.4)       -       (18.6)         Total sales & marketing costs       (17.1)       (24.2)       -       (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (17.7)       Loss before tax       (22.5)         Income tax benefit       3.6       3.6       3.6 <td>Capture cost amortisation</td> <td>(4.4)</td> <td>(18.8)</td> <td>-</td> <td>(23.2)</td>	Capture cost amortisation	(4.4)	(18.8)	-	(23.2)
Gross profit       60.3       21.1       -       81.4         Gross margin (%)       91%       44%       -       72%         Direct sales & marketing       (7.9)       (14.4)       -       (22.3)         Indirect sales & marketing       (9.1)       (9.4)       -       (18.6)         Total sales & marketing costs       (17.1)       (24.2)       -       (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (17.7)       Loss before tax       (22.5)         Income tax benefit       3.6       3.6		(1.2)	(7.6)	-	(8.8)
Gross margin (%)       91%       44%       72%         Direct sales & marketing       (7.9)       (14.4)       - (22.3)         Indirect sales & marketing       (9.1)       (9.4)       - (18.6)         Total sales & marketing costs       (17.1)       (24.2)       - (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (1.7)       (22.5)         Income tax benefit       3.6	Total cost of revenue	(5.6)	(26.4)	-	(32.1)
Direct sales & marketing       (7.9)       (14.4)       -       (22.3)         Indirect sales & marketing       (9.1)       (9.4)       -       (18.6)         Total sales & marketing costs       (17.1)       (24.2)       -       (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (1.7)       Loss before tax       (22.5)         Income tax benefit       3.6       3.6	Gross profit	60.3	21.1	-	81.4
Indirect sales & marketing       (9.1)       (9.4)       - (18.6)         Total sales & marketing costs       (17.1)       (24.2)       - (41.4)         General & administration       (10.9)       (9.0)       (20.0)       (39.9)         Overhead depreciation       (2.4)       (1.8)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       -       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (17)       Loss before tax       (22.5)         Income tax benefit       3.6       3.6	Gross margin (%)	91%	44%	-	72%
Overhead depreciation       (2.4)       (1.8)       (6.0)         Other income       -       -       1.1       1.1         Interest expense       -       -       (0.5)       (0.5)         Total general & administration costs       (13.3)       (10.8)       (21.2)       (45.4)         Segment contribution       29.8       (14.0)       (21.2)       (5.4)         Amortisation & depreciation       (15.4)       (1.7)       (1.7)         Loss before tax       (22.5)       1.1       1.1	Indirect sales & marketing	(9.1)	(9.4)	-	(18.6)
Segment contribution29.8 (14.0)(21.2)(5.4)Amortisation & depreciation(15.4)Foreign exchange loss(1.7)Loss before tax(22.5)Income tax benefit3.6	Overhead depreciation Other income Interest expense	(2.4)	(1.8) -	(1.8) 1.1 (0.5)	(6.0) 1.1 (0.5)
Amortisation & depreciation(15.4)Foreign exchange loss(1.7)Loss before tax(22.5)Income tax benefit3.6	Total general & administration costs	(13.3)	(10.0)	(21.2)	(+3.+)
Foreign exchange loss(1.7)Loss before tax(22.5)Income tax benefit3.6	Segment contribution	29.8	(14.0)	(21.2)	(5.4)
Income tax benefit 3.6	•				, ,
	Loss before tax				(22.5)
Loss after tax (18.8)	Income tax benefit				3.6
	Loss after tax				(18.8)



### IMPACT OF CHANGE TO SALES INCENTIVE PROGRAM

A\$m	FY20 Reported	FY21 Restated	FY21 at CC	% Chg at CC
Revenue	96.7	113.4	119.0	23%
Cost of revenue	(36.1)	(32.1)	(34.6)	4%
Statutory gross profit	60.6	81.4	84.4	39%
Statutory gross margin (%)	63%	72%	71%	8 ppts
Operating expenses				
Sales & Marketing	(42.8)	(46.9)	(50.4)	(18%)
Technology & Product	(28.9)	(33.0)	(33.3)	(15%)
Corporate	(26.5)	(27.8)	(28.2)	(6%)
Total operating expenses	(98.3)	(107.7)	(111.8)	(14%)
EBIT	(37.6)	(26.4)	(27.5)	27%
D&A	46.7	44.6	47.0	1%
EBITDA	9.1	18.3	19.6	116%
EBITDA margin (%)	9%	16%	16%	7 ppts

FY21 presented on a pre-capitalisation basis to reconcile the impact of the change to the sales incentive program

The Group amended its sales incentive program during the year ended 30 June 2021 to bring greater alignment to sales and customer success activities. Effective 1 January 2021 and in accordance with AASB 15 Revenue from Contracts with Customers, the Group now capitalises incremental costs of obtaining customer contracts unless the amortisation period of the asset that would have otherwise been recognised is one year or less.

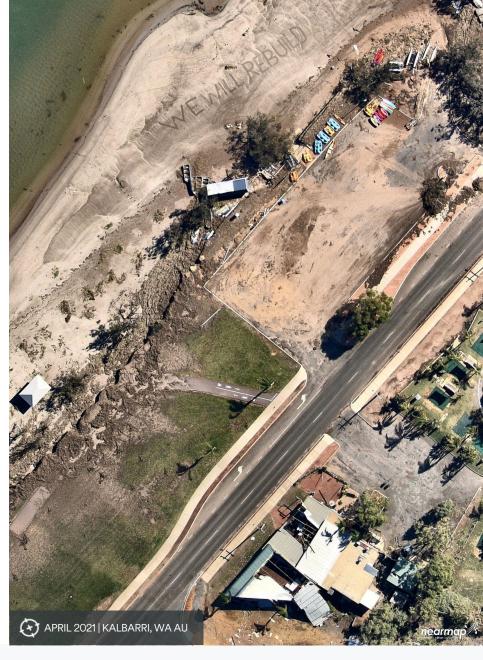
Capitalised costs comprise sales commissions and associated oncosts that are directly attributable to new revenue contracts obtained. These costs are amortised on a straight-line basis over 3 years, representing the expected duration of an average contract with a customer.

The effect of this change for the financial year ended 30 June 2021 was a reduction in employee benefits expense of \$6.1m, and an increase in amortisation expense of \$0.5m. The change has no impact on cash.



### DEFINITIONS

TERM	DEFINITION
ACV	Annual Contract Value = annualised value of all active subscription contracts in effect at a particular date
ARPS	Average Revenue Per Subscription = Portfolio ACV divided by total number of subscriptions
Churn	ACV value of subscriptions not renewed at the end of a subscription period, offset by the value of recovered subscriptions previously churned
Existing Portfolio Expansion	Net upsell minus Churn
Gross Margin (pre- capitalisation)	This represents the gross margin of revenue after deducting the cost of capture, processing and storage of the imagery before any such costs have been capitalised
N/A	Not applicable
рср	Prior comparative period
Retention	ACV value of subscriptions renewed at the end of a customer's subscription period
STCR	Sales Team Contribution Ratio = The ratio of incremental ACV generated by a sales team in a period, compared to the pre-capitalised direct costs of obtaining that incremental ACV





### **CORPORATE INFORMATION**

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