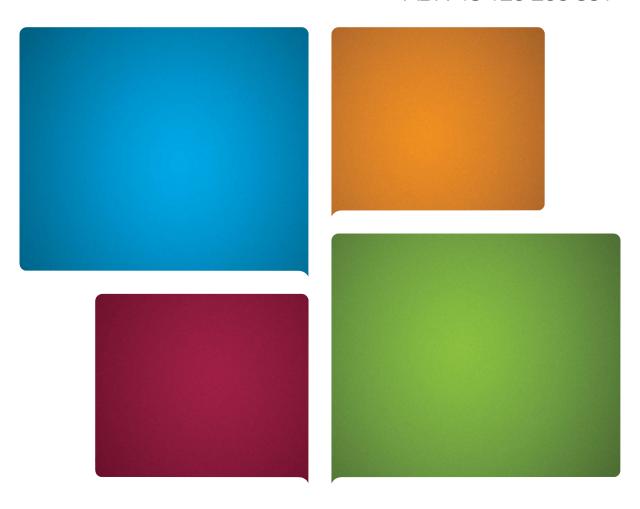
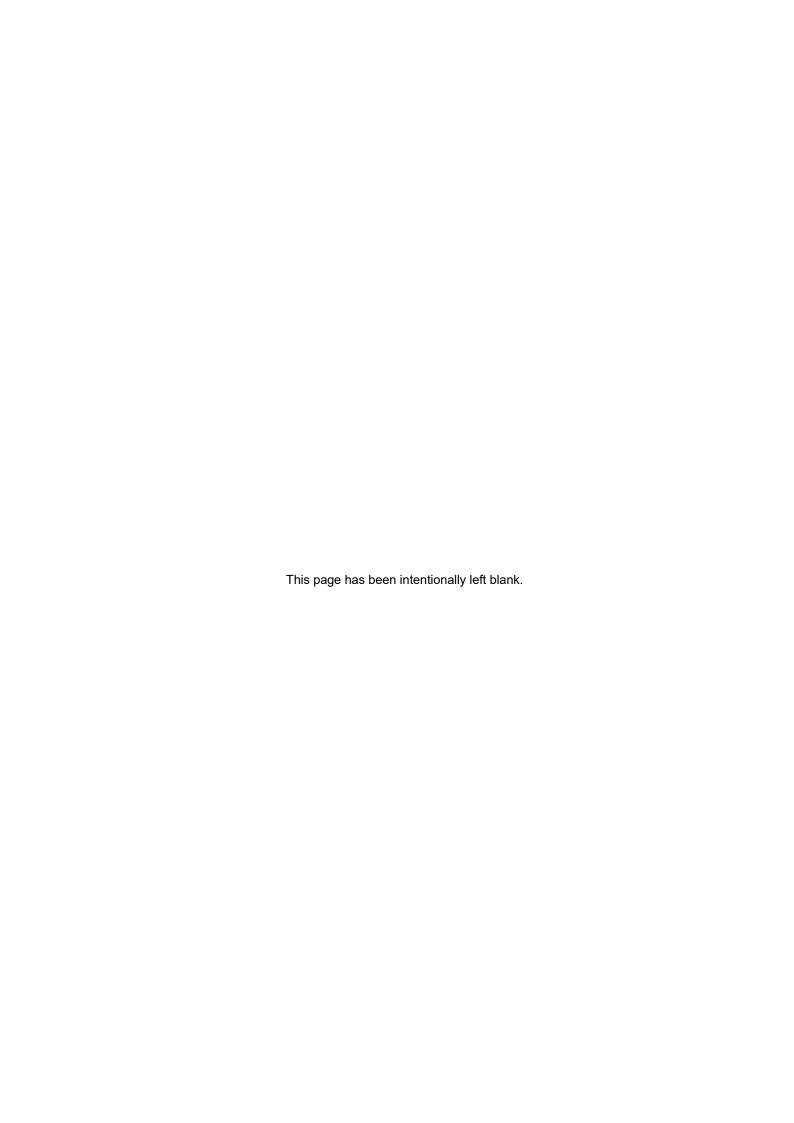


## Half Year Report 30 June 2021

ABN 48 126 266 831





## Appendix 4D and 2021 Half Year Report Release Date: 20 August 2021

20 August 2021

ASX Market Announcements Office ASX Limited 20 Bridge Street Sydney, NSW, Australia, 2000

### Smartgroup Corporation Ltd - Results for announcement to the market

In accordance with the ASX Listing Rules, Smartgroup Corporation Ltd (ASX: SIQ) encloses for release to the market:

- 1. Appendix 4D,
- 2. Review of operations, and
- 3. Smartgroup Corporation Ltd Half Year Report for the period ending 30 June 2021.

Smartgroup Corporation Ltd will conduct a briefing on the results at 9:00 am (Sydney time) on 20 August 2021.

Anthony Dijanosic Chief Financial Officer 1300 665 855

Jonathan Swain
Joint Company Secretary
02 8280 7355

This announcement was authorised for release to the ASX by the Board of Directors of Smartgroup.

### **Table of Contents**

APPENDIX 4D	PAGE 1
REVIEW OF OPERATIONS	2
DIRECTORS' REPORT	5
AUDITOR'S INDEPENDENCE DECLARATION	7
FINANCIAL STATEMENTS	
Consolidated Statement of Profit or Loss and Other Comprehensive Income	8
Consolidated Statement of Financial Position	9
Consolidated Statement of Changes in Equity	10
Consolidated Statement of Cash Flows	11
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS	12
Basis of preparation	12
Critical accounting judgements, estimates and assumptions	12
Dividends	12
Operating segments	13
Intangible assets	16
Trade and other receivables	17
Borrowings	18
Equity - issued capital	18
Equity - reserves	20
Earnings per share	20
Fair value of financial instruments	21
Cash held on behalf of customers and associated liabilities	21
Events occurring after the reporting period	22
Assets and liabilities held for sale	22
DIRECTORS' DECLARATION	24
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SMARTGROUP CORPORATION LTD	25
CORPORATE DIRECTORY	27

### Appendix 4D

### Statutory results for announcement to the market

		\$'000'	s	\$'000's
Revenue from ordinary activities	down	(2,022)	2% to	109,419
Profit from ordinary activities after tax attributable to the owners of Smartgroup Corporation Ltd	up	9,175	53% to	26,551
Net profit for the period attributable to the owners of Smartgroup Corporation Ltd	up	9,175	53% to	26,551

Dividend information	Amount per share (cents)		Tax rate for franking credit
Final 2020 dividend per share (paid 23 March 2021)	17.5	17.5	30%
Special 2020 dividend per share (paid 23 March 2021)	9.0	9.0	30%
Special 2021 dividend per share (paid 23 March 2021)	5.5	5.5	30%
Interim 2021 dividend per share (payable 16 September 2021)	17.5	17.5	30%

The record date for determining entitlement to the interim dividend is 2 September 2021. There is no dividend reinvestment plan in place.

Net tangible assets	30 June 2021	31 Dec 2020
Net tangible assets per ordinary security, cents per share	(34.11)	(30.76)

### Independent auditor's review

The financial report for the half year ended 30 June 2021 has been reviewed by PricewaterhouseCoopers and there is no review, dispute, or qualification.

### **Review of Operations** 30 June 2021

	30 June 2021 \$'000	30 June 2020 \$'000	Movement
Revenue	109,419	111,441	(2%)
Share of profit/(loss) from joint venture accounted for using the equity method	149	(155)	(196%)
Expenses			
Product costs	(2,666)	(3,229)	(17%)
Employee benefits expense	(40,295)	(42,839)	( %)
Administration and corporate expenses	(14,854)	(13,602)	%
Occupancy expenses	(525)	(742)	(29%)
Advertising and marketing expenses	(760)	(1,190)	(36%)
Other expenses	(1,038)	(1,839)	(44%)
Acquisition transaction costs	41	(11)	(473%)
Earnings before interest, tax, depreciation, and amortisation (EBITDA)	49,471	47,834	3%
Finance costs	(1,068)	(2,658)	(60%)
Depreciation expense	(1,673)	(1,555)	8%
Amortisation of acquired intangible assets	(5,956)	(10,475)	(43%)
Amortisation of contract rights	(517)	(507)	2%
Impairment of joint venture investment	-	(5,118)	(100%)
Loss on revaluation of an asset held for sale	(1,434)	-	N/A
Profit before income tax for the half year	38,823	27,521	41%
Income tax expense	(12,272)	(10,145)	21%
Net profit after income tax for the half year	26,551	17,376	53%
Add: Amortisation, tax effected	4,169	7,432	(44%)
Add: Acquisition transaction and onerous lease costs, tax effected	(29)	7	(514%)
Add: Accelerated vesting of LFSP <sup>1</sup>	-	375	(100%)
Add: Cash tax benefit on deductible amortisation	1,411	1,769	(20%)
Add: Impairment of joint venture investment	-	5,118	(100%)
Add: Loss on revaluation of an asset held for sale	1,434	-	N/A
NPATA <sup>2</sup>	33,536	32,077	5%
EBITDA margin	45%	43%	2% pts
NPATA margin	31%	29%	2% pts
Net operating cash inflow <sup>3</sup>	35,979	35,786	1%
Net operating cash inflow as a percentage of NPATA <sup>3</sup>	107%	112%	(5%)
	Cents	Cents	Movement
NPATA per share <sup>4</sup>	25.1	24.1	4%
Dividends declared per share <sup>4</sup>	17.5	17.0	3%

Resulting from the modification of LTIP vesting conditions for the former CEO. Refer to the 2019 Annual Report for further details.

NPATA is the net profit after tax, adjusted to exclude the non-cash tax-effected amortisation of intangibles and significant non-operating items.

Net cash inflow from operating activities has been adjusted to exclude transaction costs relating to business acquisitions, and receipts and payments related to customer salary packaging bank accounts.

NPATA per share and dividends declared per share at 30 June 2021 are based on 133,541,979 shares (30 June 2020: 132,880,310 shares), which includes the

<sup>4,024,444</sup> shares held by the Company under the Loan Funded Share Plan (LFSP) (30 June 2020: 3,362,775 shares).

## Review of Operations (continued) 30 June 2021

### Financial performance

The 2021 Half Year Report reflects ongoing improvement in the financial performance of Smartgroup Corporation Ltd and its controlled entities (the Group). Smartgroup has delivered earnings growth with a strong EBITDA margin of 45%, despite on-going business disruptions from the COVID-19 pandemic, including lockdowns and motor vehicle supply shortages.

Revenue at \$109,419,000 is 2% lower than the half year to 30 June 2020, though reflects a 4% increase compared to the half year to 31 December 2020. Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) at \$49,471,000 is 3% higher than the half year to 30 June 2020 and 5% higher than the half year to 31 December 2020.

Interim 2021 Net Profit After Tax and Amortisation (NPATA) of \$33,536,000 represents an increase of 5% over the half year to 30 June 2020 and a 1% increase over the half year to 31 December 2020.

Salary packages at 373,500 have increased by 5% from June 2020 and 4% from December 2020, following the successful onboarding of several new clients, as well as organic growth. Smartgroup has also renewed or extended all major contracts that fall due in 2021, including the Department of Defence, which has been renewed for a further 5 years, inclusive of extensions,

Despite ongoing new motor vehicle supply shortages, novated leasing volumes continue to grow from their Q2 2020 low, with settlement numbers for the half year to 30 June 2021 being 2% higher than the half year to 30 June 2020 and 4% above the half year to 31 December 2020. The proportion of customers refinancing their existing lease, rather than starting a lease on a new vehicle, remains elevated with new novated leases for the half year to 30 June 2021 at a stable 74%.

Pleasingly, new novated lease orders reached pre-COVID levels in Q2 this year and the Smartgroup team are executing on these orders more efficiently than ever. With motor vehicle supply shortages pushing novated lease settlement timeframes out further this half year, this has resulted in significant growth in the vehicle order pipeline. Smartgroup books revenue only when a settlement occurs, so this deferred settlement pipeline has essentially deferred revenue that, in a pre-COVID environment, would normally have been booked in this period. While there is little doubt that the various lockdowns in July and August will have an impact on vehicle order levels, Smartgroup has shown that the business is in good shape operationally and is well positioned for when lockdowns ease.

As a result of the vehicle supply shortages and delayed new lease settlements, the number of novated leases under management has reduced by 3% from June 2020 and 2% from December 2020. Fleet vehicles under management increased by 2% from June 2020 and 1% from December 2020.

The transition of the Advantage business commenced late last year and continued throughout the first half of 2021. This will continue to be a work in progress into 2022. To date, Smartgroup has successfully transitioned and integrated 7 salary packaging, novated leasing and fleet businesses acquired since 2015.

The first half of 2021 has seen Smartgroup launch the Smart Future program. The program will build new capabilities to improve customer experience, enhance digital assets and drive simplification. Work has commenced with the roll-out of a customer training program to frontline team members and improvements to the novated leasing customer journey. Early benefits from the program can be seen with changes resulting in stronger customer engagement and more vehicles ordered.

The full implementation of the program is estimated to result in a \$15-20 million annual EBITDA uplift by 2024 (in addition to the normal organic growth expectations of the business), with two-thirds of this coming from revenue expansion and one third from sales and service efficiencies. The program is estimated to cost \$5-6 million per annum from 2021 to 2023, of which c.\$4 million per annum is currently expected to be capitalised, noting that no expenditure relating to this program has been capitalised in the half year to 30 June 2021.

## Review of Operations (continued) 30 June 2021

### **Regulatory Matters**

As disclosed in the 2020 Annual Report, the legislation regarding the Deferred Sales Model for the sale of Add On Insurance Products passed through Parliament in December 2020. Full compliance with this model is required by 5 October 2021 and Smartgroup is currently well progressed in making the necessary changes to processes and systems to ensure compliance.

Smartgroup estimates that it generated approximately \$4.8 million in commissions, funding revenue and other revenue related to the sale of add-on insurance products, for the half year to 30 June 2021. Smartgroup is not yet able to provide specific detail on the likely impact of the introduction of the Deferred Sales Model.

### Cashflow and net corporate debt

The Group net corporate debt position at 30 June 2021 is \$4,473,000 (Net cash \$2,468,000 as at 31 December 2020). Leverage, as measured by net debt / last twelve months EBITDA, is 0.05x (31 December 2020: n/a).

During the period, Smartgroup extended its debt facilities for another 2 years to 1 July 2024.

Gross debt drawn at 30 June 2021 is \$25,900,000.

### Directors' Report

The Directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as the Group) consisting of Smartgroup Corporation Ltd (referred to hereafter as the Company or parent entity) and the entities it controlled at the end of, or during, the half year ended 30 June 2021.

#### **Directors**

The following people were Directors of the Company during the whole of the reporting period and up to the date of this report, unless otherwise stated:

Michael Carapiet Timothy Looi Gavin Bell Andrew Bolam Carolyn Colley Deborah Homewood John Prendiville Ian Watt

### **Principal activities**

During the reporting period the principal continuing activities of the Group consisted of outsourced administration, fleet management, and software, distribution, and group services. Outsourced administration comprises salary packaging, novated leasing, and payroll administration.

#### **Dividends**

Dividends paid during the half year ended 30 June 2021 were as follows:

	30 June 2021 \$'000
Final dividend for the year ended 31 December 2020 or 17.5 cents per ordinary share	23,100
Final special dividend for the year ended 31 December 2020 of 9.0 cents per ordinary share	11,880
Interim special dividend for the year ended 31 December 2021 of 5.5 cents per ordinary share	7,260

On 19 August 2021, the Directors declared a fully-franked dividend of 17.5 cents per ordinary share. The record date is 2 September 2021, and the dividend will be paid on 16 September 2021. This dividend has not been included as a liability in these financial statements. The total estimated dividend to be paid is \$23,400,000.

### **Review of operations**

The profit after tax for the Group is \$26,551,000 (30 June 2020: \$17,376,000). Refer to the Review of Operations for further commentary on the results.

### **Environmental regulation**

The Group is not affected by any significant environmental regulation under Australian Commonwealth or State law in respect of its operations.

### **Auditor's independence declaration**

A copy of the Auditor's Independence Declaration as required under section 307C of the *Corporations Act 2001* is set out on page 7.

## Directors' Report (continued) 30 June 2021

### **Rounding of amounts**

The Company is of a kind referred to in *ASIC Legislative Instrument 2016/191*, relating to the 'rounding off' of amounts in the Directors' Report. Amounts in this report have been rounded off in accordance with the instrument to the nearest thousand dollars, or in certain cases, to the nearest dollar.

This report is made in accordance with a resolution of Directors.

On behalf of the Directors,

Michael Carapiet

19 August 2021 Sydney



### Auditor's Independence Declaration

As lead auditor for the review of Smartgroup Corporation Ltd for the half-year ended 30 June 2021, I declare that to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review; and
- (b) no contraventions of any applicable code of professional conduct in relation to the review.

This declaration is in respect of Smartgroup Corporation Ltd and the entities it controlled during the period.

Joe Sheeran

Partner

PricewaterhouseCoopers

be Sheea

Sydney 19 August 2021

# Consolidated Statement of Profit or Loss and Other Comprehensive Income For the half year ended 30 June 2021

	Note	30 June 2021 \$'000	30 June 2020 \$'000
Revenue		109,419	111,441
Share of profit/(loss) from joint venture accounted for using the equity method		149	(155)
Expenses			
Product costs		(2,666)	(3,229)
Employee benefits expense		(40,295)	(4 )
Administration and corporate expenses		(14,854)	(1
Occupancy expenses		(525)	(742)
Advertising and marketing expenses		(760)	(1,190)
Depreciation expense		(1,673)	(1,555)
Amortisation expense		(6,473)	(10,982)
Other expenses		(1,038)	(1,839)
Operating profit		41,284	35,308
Impairment of joint venture investment	4.4	-	(5,118)
Loss on revaluation of an asset held for sale	14	(1,434)	-
Finance costs		(1,068)	(2,658)
Acquisition transaction costs		41	(11)
Profit before income tax expense		38,823	27,521
Income tax expense		(12,272)	(10,145)
Profit after income tax expense		26,551	17,376
Other comprehensive income			
Net change in fair value of cash flow hedges taken to equity, net of tax		41	(68)
Total comprehensive income for the period		26,592	17,308

Earnings per share	Note	Cents	Cents
Basic earnings per share (cents)	10	20.5	13.4
Diluted earnings per share (cents)	10	20.5	13.4

## Consolidated Statement of Financial Position As at 30 June 2021

Current assets         21,427         27,368           Cash and cash equivalents         21,427         43,811           Restricted cash and cash equivalents         12         57,144         48,111           Trade and other receivables         6         19,611         15,881           Income tax receivable         -         85         1,869           Assets dassified as held for sale         14         371         -           Total current assets         10,350         94,080           Non-current assets         475         827           Investments accounted for using the equity method         475         827           Deferred tax assets         11,583         12,247           Right-of-use assets         7,923         9,143           Properly and equipment         1,645         1,742           Intangible assets         5         282,200         200,402           Total annon-current assets         303,826         314,361           Total assets         407,334         408,441           LIABILITIES         200,402         200           Current liabilities         34,367         29,892           Customer salary packaging liability         12         57,144         48,111		Note	30 June 2021 \$'000	31 December 2020 \$'000
Cash and cash equivalents         21,427         27,368           Restricted cash and cash equivalents         12         57,144         48,111           Trade and other receivables         6         19,611         15,881           Income tax receivable         4,455         1,869           Assets classified as held for sale         14         871            Total current assets         103,508         94,080           Non-current assets         475         827           Investments accounted for using the equity method         475         827           Investments accounted for using the equity method         475         827           Investments assets         1,1,645         1,742           Property and equipment         1,645         1,742           Intangible assets         407,334         408,441           Total anon-current assets         30,362         314,367           Total assets         407,334         408,441           LIABILITIES         20         20           Current liabilities         34,367         2,882           Trade and other payables         34,367         2,882           Customer salary packaging liability         12         57,144         48,111      <	ASSETS			
Restricted cash and cash equivalents         12         57,144         48,111           Trade and other receivables         6         19,611         15,881           Income tax receivable         -         851           Other current assets         4,455         1,869           Assets classified as held for sale         14         871         -           Total current assets         103,508         94,080           Non-current assets         11,583         12,247           Riph-fo-fuse assets         11,583         12,247           Right-of-use assets         7,923         9,142           Property and equipment         1,645         1,742           Intagible assets         5         282,200         290,402           Total assets         407,334         408,441           LIABILITIES         15         20,303         20,822           Current liabilities         34,367         29,892           Customer salary packaging liability         12         57,144         48,111           Income tax payable         68         -         -         -           Provisions         3,640         3,738         -         -         -         -         -         - <t< td=""><td>Current assets</td><td></td><td></td><td></td></t<>	Current assets			
Trade and other receivables         6         19,611         15,881           Income tax receivable         -         855         1,869           Assets classified as held for sale         14         871         -           Total current assets         103,508         94,080           Non-current assets         103,508         94,080           Investments accounted for using the equity method         475         827           Deferred tax assets         7,923         9,148           Right-of-fuse assets         7,923         9,148           Property and equipment         1,645         1,742           Intensible assets         5         202,200         290,402           Total assets         407,334         408,441           LABILITIES         407,334         408,441           LIABILITIES         34,367         29,892           Current liabilities         34,367         29,892           Customer salary packaging liability         12         57,144         48,111           Income tax payable         680            Customer salary packaging liability         12         57,144         48,111           Income tax payable         13         3,640         3,738 </td <td>Cash and cash equivalents</td> <td></td> <td>21,427</td> <td>27,368</td>	Cash and cash equivalents		21,427	27,368
Income tax receivable	Restricted cash and cash equivalents	12	57,144	48,111
Other current assets         14         871         - 485         1,869         Assets classified as held for sale         103,508         94,080         94,080         Non-current assets         103,508         94,080         Non-current assets         11,533         12,247         827         Deferred tax assets         11,533         12,247         827         9,148         17,223         9,148         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,223         9,142         17,224         17,224         17,224         17,224         17,224         17,224         17,224         17,224         17,244         17,244         14,341         17,244         14,341         17,244         14,311         11,324         14,311         11,324         12,247         17,248         12,247         12,247         12,247         12,247         12,247         12,242         12,242         12,242         12,242         12,242         12,242         12,242         12,24	Trade and other receivables	6	19,611	15,881
Assets classified as held for sale 70 tal current assets 94,080  Non-current assets 82 11,583 12,247  Deferred tax assets 11,583 12,247  Right-of-use assets 11,583 12,247  Right-of-use assets 7,923 9,143 12,247  Right-of-use assets 7,923 9,143 12,247  Intangible assets 5 282,200 290,402 10 tal assets 10,034 10,334 10,361  Total assets 407,334 408,441  **LIABILITIES***  Current liabilities**  Trade and other payables 34,367 29,892 (20 current liabilities 11,4387 13,989 14,387 14,387 13,989 14,387 14,387 13,989 14,387 14,387 13,989 14,387 14,387 13,989 14,387 14,387 13,989 14,387 14,387 13,989 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,387 14,38	Income tax receivable		-	851
Non-current assets   103,508   94,080     Non-current assets	Other current assets		4,455	1,869
Non-current assets	Assets classified as held for sale	14		-
Investments accounted for using the equity method   475   827   Deferred tax assets   11,583   12,247   Right-of-use assets   7,923   9,143   Property and equipment   1,645   1,742   Intangible assets   5 282,200   290,402   Total non-current assets   5 282,200   290,402   Total non-current assets   407,334   408,441   LIABILITIES	Total current assets		103,508	94,080
Deferred tax assets         11,583         12,247           Right-of-use assets         7,923         9,143           Property and equipment         1,645         1,742           Intangible assets         5         282,200         290,402           Total non-current assets         303,826         314,361           Total assets         407,334         408,441           LIABILITIES           Current liabilities           Trade and other payables         34,367         29,892           Customer salary packaging liability         12         57,144         48,111           Income tax payable         680         -           Provisions         14,387         13,989           Lease liabilities         3,640         3,789           Derivative financial instruments         11         34         -           Other current liabilities         15,020         5,782           Liabilities directly associated with assets classified as held for sale         14         330         -           Total current liabilities         7,318         8,678         2,894           Provisions         2,284         2,596           Derivative financial instruments         <	Non-current assets			
Right-of-use assets         7,923         9,143           Property and equipment         1,645         1,742           Intangible assets         5         282,200         290,025           Total non-current assets         303,826         314,361           Total assets         407,334         408,441           LIABILITIES           Current liabilities           Trade and other payables         34,367         29,892           Customer salary packaging liability         12         57,144         48,111           Income tax payable         680         680         690           Provisions         14,387         13,989           Lease liabilities         3,640         3,738           Derivative financial instruments         11         34         -60           Other current liabilities         5,020         5,782           Liabilities directly associated with assets classified as held for sale         14         330         -7           Total current liabilities         2,284         2,596           Derivative financial instruments         11         -         47           Lease liabilities         7         25,685         24,673           Total non-current	Investments accounted for using the equity method			827
Property and equipment Intermet assets         1,645 282,200 290,402 290,402 290,402 303,826 314,361           Total non-current assets         303,826 314,361           Total assets         407,334 408,441           LIABILITIES           Current liabilities           Trade and other payables         34,367 29,882           Customer salary packaging liability         12 57,144 48,111           Income tax payable         680 -           Provisions         14,387 13,989           Lease liabilities         3,640 3,738           Derivative financial instruments         11 34 -         -           Other current liabilities         5,020 5,782         5,782           Liabilities directly associated with assets classified as held for sale         14 330 -         -           Total current liabilities         15,602 101,512         101,512           Non-current liabilities         2,284 2,596         2,596           Derivative financial instruments         11 - 47         47           Lease liabilities         7,318 8,678         2,596           Derivative financial instruments         11 - 47         47           Lease liabilities         7,318 8,678         6,735         24,673           Borrowings         7 25,685 24,673	Deferred tax assets		· ·	12,247
Intangible assets   5   282,200   290,402   Total non-current assets   303,826   314,361   Total assets   407,334   408,441   LIABILITIES   Current liabilities   34,367   29,892   Customer salary packaging liability   12   57,144   48,111   Income tax payable   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680   680				
Total assets         407,334         408,441           LIABILITIES           Current liabilities           Trade and other payables         34,367         29,892           Customer salary packaging liability         12         57,144         48,111           Income tax payable         680         -           Provisions         14,387         13,989           Lease liabilities         3,640         3,738           Derivative financial instruments         11         34         -           Cither current liabilities         5,020         5,782           Liabilities directly associated with assets classified as held for sale         14         330         -           Total current liabilities         115,602         101,512           Non-current liabilities         2,284         2,596           Derivative financial instruments         11         -         47           Derivative financial instruments         11         -         47           Borrowings         7         25,685         24,673           Total non-current liabilities         35,287         35,994           Total instruments         150,889         137,506           Net assets         256,44				
Total assets		5		
Current liabilities   Current liabilities   Current liabilities   Current liabilities   Current liabilities   Current liabilities   Customer salary packaging liability   12 57,144 48,111   Income tax payable   680	Total non-current assets		303,826	314,361
Current liabilities           Trade and other payables         34,367         29,892           Customer salary packaging liability         12         57,144         48,111           Income tax payable         680         -           Provisions         14,387         13,989           Lease liabilities         3,640         3,738           Derivative financial instruments         11         34         -           Other current liabilities         5,020         5,782         15,782           Liabilities directly associated with assets classified as held for sale         14         330         -           Total current liabilities         115,602         101,512           Non-current liabilities         2,284         2,596           Derivative financial instruments         11         -         47           Lease liabilities         7,318         8,678         35,287         35,994           Total non-current liabilities         35,287         35,994           Total liabilities         150,889         137,506           Net assets         256,445         270,935           EQUITY         Share capital         8         262,461         262,522           Reserves         9	Total assets		407,334	408,441
Trade and other payables         34,367         29,892           Customer salary packaging liability         12         57,144         48,111           Income tax payable         680         -           Provisions         14,387         13,886           Lease liabilities         3,640         3,738           Derivative financial instruments         11         34         -           Other current liabilities         5,020         5,782           Liabilities directly associated with assets classified as held for sale         14         330         -           Total current liabilities         115,602         101,512           Non-current liabilities         2,284         2,596           Derivative financial instruments         11         -         47           Lease liabilities         7,318         8,678           Borrowings         7         25,685         24,673           Total non-current liabilities         35,287         35,994           Total liabilities         150,889         137,506           Net assets         256,445         270,935           EQUITY         Share capital         8         262,461         262,522           Reserves         9         10,036	LIABILITIES			
Customer salary packaging liability       12       57,144       48,111         Income tax payable       680       -         Provisions       14,387       13,989         Lease liabilities       3,640       3,738         Derivative financial instruments       11       34       -         Other current liabilities       5,020       5,782         Liabilities directly associated with assets classified as held for sale       14       330       -         Total current liabilities       115,602       101,512         Non-current liabilities       2,284       2,596         Provisions       2,284       2,596         Derivative financial instruments       11       -       47         Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY         Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)<	Current liabilities			
Customer salary packaging liability       12       57,144       48,111         Income tax payable       680       -         Provisions       14,387       13,989         Lease liabilities       3,640       3,738         Derivative financial instruments       11       34       -         Other current liabilities       5,020       5,782         Liabilities directly associated with assets classified as held for sale       14       330       -         Total current liabilities       115,602       101,512         Non-current liabilities       2,284       2,596         Provisions       2,284       2,596         Derivative financial instruments       11       -       47         Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY         Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)<	Trade and other payables		34,367	29,892
Income tax payable		12		48,111
Lease liabilities       3,640       3,738         Derivative financial instruments       11       34       -         Other current liabilities       5,020       5,782         Liabilities directly associated with assets classified as held for sale       14       330       -         Total current liabilities       115,602       101,512         Non-current liabilities       2,284       2,596         Derivative financial instruments       11       -       47         Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY       Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Income tax payable		680	-
Derivative financial instruments       11       34       -         Other current liabilities       5,020       5,782         Liabilities directly associated with assets classified as held for sale       14       330       -         Total current liabilities       115,602       101,512         Non-current liabilities       2,284       2,596         Provisions       2,284       2,596         Derivative financial instruments       11       -       47         Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY         Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Provisions		14,387	13,989
Other current liabilities         5,020         5,782           Liabilities directly associated with assets classified as held for sale         14         330	Lease liabilities		3,640	3,738
Liabilities directly associated with assets classified as held for sale       14       330       -         Total current liabilities       115,602       101,512         Non-current liabilities       2,284       2,596         Provisions       2,284       2,596         Derivative financial instruments       11       -       47         Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY         Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Derivative financial instruments	11	34	-
Non-current liabilities         115,602         101,512           Provisions         2,284         2,596           Derivative financial instruments         11         -         47           Lease liabilities         7,318         8,678           Borrowings         7         25,685         24,673           Total non-current liabilities         35,287         35,994           Total liabilities         150,889         137,506           Net assets         256,445         270,935           EQUITY         Share capital         8         262,461         262,522           Reserves         9         10,036         8,776           Accumulated losses         (16,052)         (363)           Equity attributable to the owners of Smartgroup Corporation Ltd         256,445         270,935	Other current liabilities		5,020	5,782
Non-current liabilities           Provisions         2,284         2,596           Derivative financial instruments         11         -         47           Lease liabilities         7,318         8,678           Borrowings         7         25,685         24,673           Total non-current liabilities         35,287         35,994           Total liabilities         150,889         137,506           Net assets         256,445         270,935           EQUITY         Share capital         8         262,461         262,522           Reserves         9         10,036         8,776           Accumulated losses         (16,052)         (363)           Equity attributable to the owners of Smartgroup Corporation Ltd         256,445         270,935	Liabilities directly associated with assets classified as held for sale	14	330	-
Provisions       2,284       2,596         Derivative financial instruments       11       -       47         Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY       Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Total current liabilities		115,602	101,512
Derivative financial instruments       11       -       47         Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY       Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Non-current liabilities			
Lease liabilities       7,318       8,678         Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Net assets       256,445       270,935         EQUITY         Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Provisions		2,284	2,596
Borrowings       7       25,685       24,673         Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY         Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Derivative financial instruments	11	-	47
Total non-current liabilities       35,287       35,994         Total liabilities       150,889       137,506         Net assets       256,445       270,935         EQUITY       Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Lease liabilities			8,678
Total liabilities         150,889         137,506           Net assets         256,445         270,935           EQUITY         Share capital         8         262,461         262,522           Reserves         9         10,036         8,776           Accumulated losses         (16,052)         (363)           Equity attributable to the owners of Smartgroup Corporation Ltd         256,445         270,935	Borrowings	7	•	24,673
Net assets         256,445         270,935           EQUITY         Share capital         8         262,461         262,522           Reserves         9         10,036         8,776           Accumulated losses         (16,052)         (363)           Equity attributable to the owners of Smartgroup Corporation Ltd         256,445         270,935	Total non-current liabilities		35,287	35,994
EQUITY         Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Total liabilities		150,889	137,506
Share capital       8       262,461       262,522         Reserves       9       10,036       8,776         Accumulated losses       (16,052)       (363)         Equity attributable to the owners of Smartgroup Corporation Ltd       256,445       270,935	Net assets		256,445	270,935
Reserves 9 10,036 8,776 Accumulated losses (16,052) (363) Equity attributable to the owners of Smartgroup Corporation Ltd 256,445 270,935	EQUITY			
Accumulated losses (16,052) (363) Equity attributable to the owners of Smartgroup Corporation Ltd 256,445 270,935	Share capital	8	262,461	262,522
Equity attributable to the owners of Smartgroup Corporation Ltd 256,445 270,935	Reserves	9	10,036	8,776
	Accumulated losses		(16,052)	(363)
Total equity 256.445 270.935	Equity attributable to the owners of Smartgroup Corporation Ltd		256,445	270,935
20,000	Total equity		256,445	270,935

## Consolidated Statement of Changes in Equity For the half year ended 30 June 2021

		Share	A	Accumulated		
		capital	Reserves	losses	equity	
	Note	\$'000	\$'000	\$'000	\$'000	
Balance at 1 January 2020		259,115	8,435	9,163	276,713	
Profit for the period		_	_	17,376	17,376	
Other comprehensive income		_	(68)	· _	(68)	
Total comprehensive income for the period		-	(68)	17,376	17,308	
Transactions with owners in their capacity as owners:						
Contributions of equity, net of transaction costs and tax	8	3,395	-	_	3,395	
Share-based payments		-	429	_	429	
Dividends paid		-	-	(28,272)	(28,272)	
Balance at 30 June 2020		262,510	8,796	(1,733)	269,573	
Balance at 1 January 2021		262,522	8,776	(363)	270,935	
Profit for the period		_	_	26,551	26,551	
Other comprehensive income		_	41	· _	41	
Total comprehensive income for the period		-	41	26,551	26,592	
Transactions with owners in their capacity as owners:						
Contributions of equity, net of transaction costs and tax	8	(61)	-	-	(61)	
Share-based payments		_	1,219	-	1,219	
Dividends provided for or paid	3	_	-	(42,240)	(42,240)	
Balance at 30 June 2021		262,461	10,036	(16,052)	256,445	

## Consolidated Statement of Cash Flows For the half year ended 30 June 2021

	June 2021 \$'000	30 June 2020 \$'000
Payments to suppliers and employees Transaction costs relating to business acquisitions and disposals Interest received from cash held on behalf of customers Interest and transaction costs paid on borrowings Interest paid on lease liabilities Income taxes paid  Net cash from operating activities excluding salary packaging receipts and payments  Receipts in restricted cash Payments of customer salary packaging liability (1  Net cash inflow from operating activities  Cash flows from investing activities  Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year		
Transaction costs relating to business acquisitions and disposals Interest received from cash held on behalf of customers Interest and transaction costs paid on borrowings Interest paid on lease liabilities Income taxes paid  Net cash from operating activities excluding salary packaging receipts and payments  Receipts in restricted cash Payments of customer salary packaging liability (1 Net cash inflow from operating activities  Cash flows from investing activities  Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	123,166	136,804
Interest received from cash held on behalf of customers Interest and transaction costs paid on borrowings Interest paid on lease liabilities Income taxes paid  Net cash from operating activities excluding salary packaging receipts and payments  Receipts in restricted cash Payments of customer salary packaging liability (1 Net cash inflow from operating activities  Cash flows from investing activities  Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(76,239)	(86,889)
Interest and transaction costs paid on borrowings Interest paid on lease liabilities Income taxes paid  Net cash from operating activities excluding salary packaging receipts and payments  Receipts in restricted cash Payments of customer salary packaging liability (1 Net cash inflow from operating activities  Cash flows from investing activities Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(52)	(11)
Interest paid on lease liabilities Income taxes paid  Net cash from operating activities excluding salary packaging receipts and payments  Receipts in restricted cash  Payments of customer salary packaging liability  Net cash inflow from operating activities  Cash flows from investing activities  Capitalised contract rights  Payments for property, plant, and equipment  Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings  Proceeds from long term incentive plan  Dividends paid  Proceeds from borrowings  Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Cash and cash equivalents at the beginning of the year	14	556
Income taxes paid  Net cash from operating activities excluding salary packaging receipts and payments  Receipts in restricted cash Payments of customer salary packaging liability (1 Net cash inflow from operating activities  Cash flows from investing activities  Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(405)	(860)
Receipts in restricted cash Payments of customer salary packaging liability (1 Net cash inflow from operating activities  Cash flows from investing activities  Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Cash flows from financing activities  Net cash inflow/(outflow) from investing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(433)	(526)
Receipts in restricted cash Payments of customer salary packaging liability (1 Net cash inflow from operating activities  Cash flows from investing activities Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(10,124)	(13,299)
Payments of customer salary packaging liability  Net cash inflow from operating activities  Cash flows from investing activities  Capitalised contract rights  Payments for property, plant, and equipment  Dividends received from joint venture  Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings  Proceeds from long term incentive plan  Dividends paid  Proceeds from borrowings  Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	35,927	35,775
Net cash inflow from operating activities  Cash flows from investing activities Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	1,268,305	1,236,265
Cash flows from investing activities Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	1,259,272)	(1,245,155)
Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	44,960	26,885
Capitalised contract rights Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year		
Payments for property, plant, and equipment Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings  Proceeds from long term incentive plan Dividends paid  Proceeds from borrowings  Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year		(611)
Dividends received from joint venture Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings  Proceeds from long term incentive plan Dividends paid  Proceeds from borrowings  Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(350)	(211)
Interest received  Net cash inflow/(outflow) from investing activities  Cash flows from financing activities  Repayment of borrowings  Proceeds from long term incentive plan  Dividends paid  Proceeds from borrowings  Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	500	500
Cash flows from financing activities Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	3	197
Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	153	(125)
Repayment of borrowings Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year		
Proceeds from long term incentive plan Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(10,000)	_
Dividends paid Proceeds from borrowings Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	678	2,966
Payment of lease liabilities  Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(42,240)	(28,272)
Net cash (outflow)/inflow from financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	11,000	37,750
Net increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year	(1,459)	(1,263)
Cash and cash equivalents at the beginning of the year	(42,021)	11,181
	3,092	37,941
	27,368	39,639
	48,111	65,402
Cash and cash equivalents at the end of the period	21,427	86,470
Restricted cash and cash equivalents at the end of the period	57,144	56,512
Total	78,571	142,982

### Notes to the Consolidated Financial Statements

### 30 June 2021

### 1 Basis of preparation

Smartgroup Corporation Ltd (the Company) is a company limited by shares, incorporated and domiciled in Australia. The financial statements cover the consolidated entity (referred to hereafter as the Group) consisting of the Company and the entities it controlled for the half year ended 30 June 2021.

The consolidated half year financial report is a general purpose financial report prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Act 2001*. Smartgroup Corporation Ltd is a for-profit entity for the purpose of preparing the financial report.

This half year financial report does not include all the notes of the type normally included in an annual financial report. Accordingly, this report is to be read in conjunction with the Annual Report for the year ended 31 December 2020 and any public announcements made by the Company during the interim reporting period, in accordance with the continuous disclosure requirements of the *Corporations Act 2001*.

The financial statements have been prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments. Cost is based on the fair values of the consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise noted.

The Company is of a kind referred to in *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191*, issued by the Australian Securities and Investments Commission, relating to 'rounding off'. Amounts in this report have been rounded off in accordance with that instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

The principal accounting policies adopted are consistent with those of the previous financial year and corresponding interim reporting period.

### Net current liability position

As at 30 June 2021, the Group had net current liabilities of \$12,094,000 due to payment of special dividends of \$19,140,000 in March 2021 and the repayment of non-current borrowings, specifically \$10,000,000 of its revolving loan facility.

The debt facilities were repaid early as the Group held an excess cash balance immediately prior to repayment.

The Group has prepared projected cash flows for the twelve months from the date of the Directors' Declaration, taking into consideration the continued business impacts of the COVID-19 pandemic. These forecasts indicate that the Group is expected to generate sufficient levels of operating cash flows to enable it to pay its debts as and when they fall due. Further, the Group currently has undrawn debt facilities of \$19,100,000 that may be drawn for operational liquidity purposes, with these facilities maturing on 1 July 2024. These factors support the Group's ability to continue as a going concern.

#### New or amended accounting standards and interpretations adopted

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are mandatory for the current reporting period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

### 2 Critical accounting judgements, estimates and assumptions

The accounting policies for critical accounting judgements, estimates and assumptions are consistent with the 2020 Annual Report, however, given the evolving nature of the current pandemic and resulting economic disruption, the Group has considered the impact of the pandemic and market volatility on estimation uncertainty.

### 3 Dividends

On 19 August 2021, the Directors declared a fully-franked interim dividend of 17.5 cents per ordinary share. The record date is 2 September 2021, and the dividend will be paid on 16 September 2021. This dividend has not been included as a liability in these financial statements. The total estimated dividend to be paid is \$23,400,000.

Dividends are paid out from the parent entity which has retained earnings as at 30 June 2021 of \$25,126,000. As at 30 June 2021, the Group has retained losses of \$16,052,000. The difference in retained earnings is due, in part, to the amortisation of intangible assets recognised in the Group financial statements arising from historic business combinations.

### 4 Operating segments

Identification of reportable operating segments

The Group has identified its segments based on the internal reports that are reviewed and used by the Chief Executive Officer and Chief Financial Officer, who are identified as the Chief Operating Decision Makers (CODM), in assessing performance and in determining the allocation of resources. There is no aggregation of operating segments.

The CODM reviews EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation). The accounting policies adopted for internal reporting to the CODM are consistent with those adopted in the financial statements.

Types of products and services

The principal products and services of each of these operating segments are as follows:

Outsourced administration (OA) This part of the business provides outsourced salary packaging services, novated

leasing, and associated products, share plan administration and outsourced payroll

services.

This part of the business provides end-to-end fleet management services. Vehicle services (VS)

Software, distribution, and groupservices

(SDGS)

This part of the business provides salary packaging software solutions, the marketing of salary packaging debit cards, distribution of vehicle insurances and workforce

management software to the healthcare industry.

Intersegment transactions

Intersegment transactions were made at market rates. Intersegment transactions are eliminated on consolidation.

Intersegment receivables, payables, and loans

Intersegment loans are initially recognised at the consideration received. Intersegment loans receivable and loans payable that earn or incur non-market interest are not adjusted to fair value based on market interest rates. Intersegment loans are eliminated on consolidation.

### 4 Operating segments (continued)

Half year ended 30 June 2021	OA	VS	SDGS	Intersegment eliminations / Corporate	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Products, services, and commissions	59,862	-	155	-	60,017
Management and administrative fees	31,295	4,145	2,754	-	38,194
Performance fees and rebates	8,899	1,922	387	-	11,208
Inter-segment sales	115	1,961	13,562	(15,638)	-
Total revenue	100,171	8,028	16,858	(15,638)	109,419
Segment results (EBITDA)	52,057	6,019	3,313	(11,918)	49,471
EBITDA margin	52%	75%	20%		45%
Depreciation					(1,673)
Amortisation					(6,473)
Loss on revaluation of an asset held for sale					(1,434)
Finance costs					(1,068)
Profit before income tax expense					38,823
Income tax expense					(12,272)
Profit after income tax expense					26,551
NPAT margin					24%
As at 30 June 2021					
Assets					
Segment assets	114,383	18,744	16,992	257,215	407,334
Total assets					407,334
Liabilities					
Segment liabilities	84,631	10,514	14,118	41,626	150,889
Total liabilities					150,889

### 4 Operating segments (continued)

Half year ended 30 June 2020	OA	VS	SDGS	Intersegment eliminations / Corporate	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue _					
Products, services, and commissions	58,562	-	6,853	-	65,415
Management and administrative fees	32,208	3,196	228	-	35,632
Performance fees and rebates	8,250	1,647	497	-	10,394
Inter-segment sales	123	1,932	12,794	(14,849)	-
Total revenue	99,143	6,775	20,372	(14,849)	111,441
Segment results (EBITDA)	45,213	3,506	10,058	(10,943)	47,834
EBITDA margin	46%	52%	49%		43%
Depreciation					(1,555)
Amortisation					(10,982)
Impairment of joint venture investment					(5,118)
Finance costs					(2,658)
Profit before income tax expense					27,521
Income tax expense					(10,145)
Profit after income tax expense					17,376
NPAT margin					16%
As at 31 December 2020					
Assets					
Segment assets	116,485	11,637	34,865	245,454	408,441
Total assets					408,441
Liabilities					
Segment liabilities	75,774	6,247	25,171	30,314	137,506
Total liabilities					137,506

### 5 Intangible assets

	30 June 2021 \$'000	31 December 2020 \$'000
Goodwill		
At cost	272,664	274,395
Total Goodwill	272,664	274,395
Customer contracts		
At cost	63,609	65,109
Accumulated amortisation	(59,888)	(58,725)
Total customer contracts	3,721	6,384
Software		
At cost	77,915	77,915
Accumulated amortisation	(76,573)	(73,281)
Total software	1,342	4,634
Contract rights		
At cost	5,168	5,168
Accumulated amortisation	(1,999)	(1,483)
Total contract rights	3,169	3,685
Brand names and logo		
At cost	1,304	1,304
Total brand names and logo	1,304	1,304
Total intangible assets	282,200	290,402

#### 6 Trade and other receivables

	30 June 2021 \$'000	31 December 2020 \$'000
Trade receivables	8,580	7,601
Less: Allowance for expected credit losses	(236)	(248)
	8,344	7,353
Contract assets	6,717	7,346
Other receivables	4,550	1,182
	11,267	8,528
Total trade and other receivables	19,611	15,881

#### Credit risk

Expected credit loss assessment for customers

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement between 14 and 30 days.

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. Trade receivables have been grouped based on shared credit risk characteristics and the days past due. Contract assets represent unbilled receivables for commission-based revenue with a lower expected credit loss as funds have been collected and are held within the restricted cash accounts.

Expected credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors that may affect the ability of the customers to settle the receivables. They are also adjusted to reflect historical and current debtor-based information impacting the probability that certain debtors will enter bankruptcy or financial re-organisation, or default on payments (more than 60 days overdue). The amount of the allowance is the difference between the asset's carrying amount and the present value of management's estimate of future cash flows, discounted at the original effective interest rate. Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

30 June 2021	Gross carrying amount (\$'000)	Expected credit loss allowance (\$'000)	Specific loss allowance (\$'000)	Total loss allowance (\$'000)	Weighted- average loss rate
Grade 1 (Financiers and insurers)	402	-	(22)	(22)	5.48%
Grade 2 (Employer/Corporate)	6,545	(16)	(87)	(103)	1.26%
Grade 3 (Dealers)	1,633	(1)	(111)	(112)	6.80%

As at 30 June 2021, the Group has \$693,000 provided in relation to counterparty arrangements with motor vehicle dealerships, given that the COVID-19 pandemic has seen both economic disruption and volatility in motor vehicle values. This provision is reflected in Current Liabilities - Provisions within the Consolidated Statement of Financial Position.

### 7 Borrowings

As at 30 June 2021, the following bank facilities were available to the Group:

- A revolving facility of \$45,000,000;
- A letter of credit facility of \$5,000,000; and
- Ancillary facilities: credit card and electronic pay away facility of \$12,500,000.

The banking facilities are guaranteed and secured by the Company and certain subsidiaries of the Company. The facilities are subject to a variable interest rate, which is based on the BBSY plus a margin. The banking facilities mature on 1 July 2024.

The Group is subject to certain financing covenants and meeting these is given priority in all capital risk management decisions. These covenants include leverage and interest cover ratios with reference to recurring earnings before interest, tax, depreciation, and amortisation, and with distribution restrictions on dividends. There have been no events of default on the financing arrangement during the half year ended 30 June 2021.

### 8 Equity - issued capital

	30 June 2021	31 December 2020	30 June 2021	31 December 2020
	Shares	Shares	\$'000	\$'000
Ordinary Shares — fully paid	133,541,979	132,820,695	287,383	283,516
Less: Shares associated with the loan funded share plan (LFSP)	(4,024,444)	(3,303,160)	(24,922)	(20,994)
	129,517,535	129,517,535	262,461	262,522

### (a) Movements in ordinary shares:

	Date	Number of shares	Total \$'000
Opening balance	1 January 2020	131,651,028	277,799
Shares issued for LFSP	6 March 2020 15 June 2020	1,245,905 835,243	8,308 5,179
Buy-back of forfeited LFSP shares	27 February 2020 19 March 2020 10 July 2020	(154,082) (697,784) (59,615)	(853) (6,277) (505)
Deferred tax directly recognised in equity	,	(00,010)	(135)
Balance	31 December 2020	132,820,695	283,516
Shares issued for LFSP	12 March 2021 19 May 2021	977,887 561,152	6,666 3,920
Buy-back of forfeited LFSP shares Deferred tax directly recognised in equity	10 March 2021	(817,755)	(6,658) (61)
Balance	30 June 2021	133,541,979	287,383

### 8 Equity - issued capital (continued)

(b) Movements in loan funded share plan

(b) Movements in loan funded share plan	Date	Number of shares	Total \$'000
Opening balance	1 January 2020	(2,682,932)	(18,684)
LFSP shares exercised	11 February 2020	549,439	3,542
Shares issued for LFSP	6 March 2020	(1,245,905)	(8,308)
	15 June 2020	(835,243)	(5,179)
Buy-back of forfeited LFSP shares	27 February 2020	154,082	853
	19 March 2020	697,784	6,277
	10 July 2020	59,615	505
Balance	31 December 2020	(3,303,160)	(20,994)
Shares issued for LFSP	12 March 2021	(977,887)	(6,666)
	19 May 2021	(561,152)	(3,920)
Buy-back of forfeited LFSP shares	10 March 2021	817,755	6,658
Balance	30 June 2021	(4,024,444)	(24,922)

On 10 March 2021, loan funded shares were granted to the management team under the LFSP based on the closing share price on 1 March 2021 (ex-dividend). Subsequently, at the Annual General Meeting on 12 May 2021, the 2021 LFSP grant to the CEO was approved, with shares being granted to the CEO and CFO based on the 20-day volume weighted average price of shares traded on ASX up to, and including, the day of the AGM (Issue Price). The shares vest over a 3-year period subject to vesting conditions, otherwise known as the "EPS Performance Hurdle" and the "TSR Performance Hurdle".

The shares granted as part of the LFSP are eligible for dividends and are held by the participant until they vest or are forfeited. Should the Company pay dividends or make capital distributions in the future, any dividends paid, or distributions made to the participant will be applied to repay the loan and to meet the tax liability on those dividends or distributions. The vesting of the shares is subject to two performance hurdles, being an earnings growth hurdle and a total shareholder return hurdle, and a continuous employment condition. The shares can only be exercised once the participant has repaid the loan.

For the half year ended 30 June 2021, the Group recorded \$6,657,893 to buy back shares issued under the LFSP, because the vesting conditions on the shares had not been met and the shares were forfeited. 817,855 shares were bought back and cancelled, resulting in a reduction of the ordinary shares on issue.

The unvested shares issued under the LFSP at 30 June 2021 have been treated as contingently issuable, as the vesting conditions have not been satisfied at the balance date. Therefore, the shares issued under the LFSP are excluded from basic earnings per share and included in diluted earnings per share.

### 9 Equity - reserves

	30 June 2021 \$'000	31 December 2020 \$'000
Cash flow hedge reserve	46	5
Share-based payments reserve	9,551	8,686
Other reserves	439	85
	10,036	8,776

Hedging reserve - cash flow hedges

The hedging reserve is used to record the effective portion of the gains or losses on derivatives which qualify as cash flow hedge instruments and are recognised in other comprehensive income. Amounts are reclassified to profit or loss when the associated hedged transaction is realised.

Share-based payments reserve

The reserve is used to recognise the value of equity benefits provided to executive Key Management Personnel and other senior management as part of their remuneration.

Other reserves

Other reserves are used to record increments and decrements to the valuation of non-current assets, and to set aside some or all of its undistributed profits to a separate reserve, to facilitate the payment of future franked dividends in future years.

### 10 Earnings per share

	30 June 2021 \$'000	30 June 2020 \$'000
Consolidated profit after income tax expense for the period attributable to the owners of Smartgroup Corporation Ltd	26,551	17,376
	Number	Number
Weighted average ordinary shares used in calculating basic earnings per share Adjustments for calculation of diluted earnings per share:	129,517,535	129,393,076
Weighted average number of ordinary shares used in calculating diluted earnings per share	129,517,535	129,631,218
	Cents	Cents
Basic earnings per share (cents)	20.5	13.4
Diluted earnings per share (cents)	20.5	13.4

#### 11 Fair value of financial instruments

Fair value of the Group's financial assets and financial liabilities measured at fair value on a recurring basis

At 30 June 2021	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Financial liabilities				
Interest rate swap contracts - cash flow hedges	-	(34)	-	(34)
Total financial liabilities (current)	-	(34)	-	(34)

	Level 1	Level 2	Level 3	Total
At 31 December 2020	\$'000	\$'000	\$'000	\$'000
Financial liabilities				
Interest rate swap contracts - cash flow hedges	-	(47)	-	(47)
Total financial liabilities (non-current)	-	(47)	-	(47)

The carrying amounts of trade and other receivables and trade and other payables are assumed to approximate their fair values, due to their short-term nature.

The fair value of financial liabilities is estimated by discounting the remaining contractual maturities at the current market interest rate that is available for similar financial liabilities.

Derivatives - interest rate swap contracts

The derivative financial instruments have been valued using quoted market rates. This valuation technique maximises the use of observable market data where it is available and relies as little as possible on entity specific estimates.

### 12 Cash held on behalf of customers and associated liabilities

The Group administers funds on behalf of customers, and this can take one of two forms:

- Restricted cash and cash equivalents (pooled customer funds)
- Cash held on behalf of customers (segregated bank accounts in a customer's name)

#### Restricted cash and cash equivalents

	30 June 2021 \$'000	31 December 2020 \$'000
Restricted cash and cash equivalents Customer salary packaging liability	57,144 (57,144)	48,111 (48,111)

The restricted cash and cash equivalents and in the Consolidated Statement of Cash Flows represents funds held by the Group on behalf of certain customers. The use of these funds is restricted to the making of salary packaging payments on behalf of those customers only and therefore not available for general use. The Group recognises a liability for all restricted cash balances to reflect the amounts owing to its customers.

The restricted cash accounts are held with Australia's major financial institutions. Depending on commercial arrangements, the Group may earn interest income from these accounts. For the half year ended 30 June 2021, the Group has recognised finance revenue of \$7,000 (30 June 2020: \$80,000) from restricted cash.

### 12 Cash held on behalf of customers and associated liabilities (continued)

Cash held on behalf of customers - not recognised in the Consolidated Statement of Financial Position

	30 June 2021	<b>31 December 2020</b>
	\$'000	\$'000
Accounts established by the Group as cash held on behalf of customers	145,307	131,817
Accounts established by customers directly	91,991	87,863
	237,298	219,680

Cash held on behalf of salary packaging and share plan administration customers is deposited by customers into segregated bank accounts, to be used only to settle their employees' salary packaging obligations to suppliers or for contributions into share plans. The Group cannot use these funds for any other purpose than as directed by its customers. Customers are liable to ensure adequate funds are kept in the segregated bank accounts for salary packaging and share plan payments. The Group has assessed that these assets are held in a fiduciary capacity rather than being assets of the Group and as such, have excluded them from the Consolidated Statement of Financial Position.

The segregated bank accounts used for cash held on behalf of customers are with Australia's major financial institutions. Depending on commercial arrangements, the Group may earn interest income from these accounts. For the half year ended 30 June 2021, the Group has recognised interest revenue of \$3,000 (30 June 2020: \$472,000) from those accounts established by the Group as cash held on behalf of customers, and \$4,000 (30 June 2020: \$4,000) from those accounts established by the customers directly. These amounts are recognised within management and administration revenue.

### 13 Events occurring after the reporting period

No matter or circumstance has occurred after period end that has significantly affected, or may significantly affect, the operations of the Group, the results of those operations or the state of affairs of the Group or economic entity in subsequent financial periods.

#### 14 Assets and liabilities held for sale

#### (a) Smartequity

A plan to sell Smartequity Pty Ltd and Smartequity EIS Pty Ltd (collectively, 'Smartequity'), wholly owned subsidiaries of Smartgroup Corporation Ltd, was considered in May 2021. The sale of Smartequity is expected to be completed in Q3 2021. Accordingly, as at 30 June 2021, Smartequity was a disposal group classified as assets classified as held for sale.

#### (b) Loss on revaluation of an asset held for sale

A loss of \$1,434,000 was recognised following recognition of Smartequity at the lower of its carrying amount and fair value less costs to sell. This has been disclosed as a 'loss on revaluation of a non-current asset held for sale' in the Consolidated Statement of Profit or Loss and Other Comprehensive Income. The revaluation loss has been applied to reduce the carrying amount of goodwill within the disposal group.

### 14 Assets and liabilities held for sale (continued)

### (c) Assets and liabilities classified as held for sale

The following assets and liabilities were reclassified as held for sale in relation to the disposal group as at 30 June 2021:

	30 June 2021 \$'000
Assets classified as held for sale	
Restricted cash and cash equivalents	295
Trade and other receivables	279
Goodwill	297
Total assets classified as held for sale	871

	30 June 2021 \$'000
Liabilities directly associated with assets classified as held for sale	
Trade creditors	3
Customer salary packaging liability	295
Income tax payable	32
Total liabilities directly associated with assets classified as held for sale	330

## Directors' Declaration 30 June 2021

#### In the Directors' opinion:

- (a) the attached financial statements and notes set out on pages 8 to 23 are in accordance with the *Corporations Act 2001*, including:
  - (i) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements, and
  - (ii) giving a true and fair view of the Group's financial position as at 30 June 2021 and of its performance for the half year ended on that date, and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors.

On behalf of the directors,

Michael Carapiet Chairman Sydney

19 August 2021



### Independent auditor's review report to the members of Smartgroup Corporation Ltd

### Report on the half-year financial report

### Conclusion

We have reviewed the half-year financial report of Smartgroup Corporation Ltd (the Company) and the entities it controlled from time to time during the half-year (together the Group), which comprises the consolidated statement of financial position as at 30 June 2021, the consolidated statement of changes in equity, consolidated statement of cash flows and consolidated statement of profit or loss and other comprehensive income for the half-year ended on that date, significant accounting policies and explanatory notes and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of Smartgroup Corporation Ltd does not comply with the *Corporations Act 2001* including:

- 1. giving a true and fair view of the Group's financial position as at 30 June 2021 and of its performance for the half-year ended on that date
- 2. complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

### Basis for conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity* (ASRE 2410). Our responsibilities are further described in the *Auditor's responsibilities for the review of the half-year financial report* section of our report.

We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to the audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

### Responsibilities of the directors for the half-year financial report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement whether due to fraud or error.

PricewaterhouseCoopers, ABN 52 780 433 757

One International Towers Sydney, Watermans Quay, Barangaroo, GPO BOX 2650, SYDNEY NSW 2001 T: +61 2 8266 0000, F: +61 2 8266 9999, www.pwc.com.au

Level 11, 1PSQ, 169 Macquarie Street, Parramatta NSW 2150, PO Box 1155 Parramatta NSW 2124 T: +61 2 9659 2476, F: +61 2 8266 9999, www.pwc.com.au

Liability limited by a scheme approved under Professional Standards Legislation.



### Auditor's responsibilities for the review of the half-year financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 30 June 2021 and of its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

PricewaterhouseCoopers

scewate house cogses

Joe Sheeran Partner Sydney 19 August 2021

### Corporate directory

**Directors** Michael Carapiet

Timothy Looi Gavin Bell Andrew Bolam Carolyn Colley Deborah Homewood John Prendiville Ian Watt

Company secretaries Sophie MacIntosh

Jonathan Swain

Principal registered office in Australia Level 8, 133 Castlereagh Street

Sydney NSW 2000

Australia 1300 476 278

Share and debenture register LINK Market Services

Level 12, 680 George Street

Sydney NSW 2000 1300 554 474

**Auditor** PricewaterhouseCoopers

One International Towers Watermans Quay Barangaroo

Sydney NSW 2000

Solicitors

Minter Ellison Lawyers
Level 20, 447 Collins Street

Melbourne VIC 3000

02 9921 8888

Bankers Westpac Group

275 Kent Street Sydney NSW 2000

Australia and New Zealand Banking Group Limited

242 Pitt Street Sydney NSW 2000

Stock exchange listing Smartgroup Corporation Ltd shares are listed on the Australian

Securities Exchange (ASX Code: SIQ)

Website www.smartgroup.com.au



### **Smartgroup Corporation Ltd**

National Head Office Level 8, 133 Castlereagh Street Sydney NSW 2000

smartgroup.com.au