

ASX Announcement

26 August 2021

WooBoard 2021 Appendix 4G & Corporate Governance Statement

WooBoard Technologies Limited (ASX: WOO) (WooBoard) today provides the attached WooBoard 2021 Appendix 4G & Corporate Governance Statement.

-ENDS -

This announcement was authorised for release by the Board of Directors.

For further information, please contact:

Company Enquiries Josh Quinn, Company Secretary WooBoard Technologies Limited josh@wooboard.com Media Enquiries wooboard@mcpartners.com.au

About Wooboard

WOOBOARD TECHNOLOGIES (ASX:WOO) is an Australian-based software-as-a-service solutions company that provides enterprises with a range of services based on its proprietary employee reward, recognition and mindfulness platform, WooBoard. The focus is around creating happier and more productive employees by offering modules targeting mental health and wellbeing, skill building and performance optimisation of employees of large global enterprises.

WOOBOARD TECHNOLOGIES LIMITED ABN 64 600 717 539 MLC CENTRE, LEVEL 57, 19-29 MARTIN PLACE, SYDNEY NSW 2000

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity

WOOBOARD TECHNOLOGIES LIMITED

ABN/ARBN

64 600 717 539

Financial year ended:

30 June 2021

Our corporate governance statement¹ for the period above can be found at:²

These pages of our annual report:

This URL on our website: https://wooboard.com/investor-centre/

The Corporate Governance Statement is accurate and up to date as at 25 August 2021 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.³

Date: 25 August 2021

Name of authorised officer authorising lodgement:

Joshua Quinn

Company Secretary

See notes 4 and 5 below for further instructions on how to complete this form.

¹ "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

 $^{^2}$ Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

³ Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes " \underline{OR} " at the end of the selection and you delete the other options, you can also, if you wish, delete the " \underline{OR} " at the end of the selection.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

| Corpo | rate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|-------|---|--|--|
| PRINC | IPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O | /ERSIGHT | |
| 1.1 | A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. | | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 1.2 | A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. | | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 1.3 | A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment. | | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 1.4 | The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board. | | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |

⁴ Tick the box in this column only if you have followed the relevant recommendation in full for the whole of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

⁵ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

| Corporate Governance Council recommendation | | Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ | |
|---|---|--|--|--|
| 1.5 | A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period. | and we have disclosed a copy of our diversity policy at: [insert location] and we have disclosed the information referred to in paragraph (c) at: [insert location] and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period. | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable | |
| 1.6 | A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. | and we have disclosed the evaluation process referred to in paragraph (a) in the Corporate Governance Statement. and whether a performance evaluation was undertaken for the reporting period in accordance with that process in the Corporate Governance Statement. | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable | |

| Corpo | rate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|-------|--|--|--|
| 1.7 | A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. | and we have disclosed the evaluation process referred to in paragraph (a) in the Corporate Governance Statement. and whether a performance evaluation was undertaken for the reporting period in accordance with that process in the Corporate Governance Statement. | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |

| Corpor | ate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|--------|--|---|--|
| PRINCI | PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD | /ALUE | |
| 2.1 | The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. | [If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://wooboard.com/investor-centre/ and the information referred to in paragraph (4) in the Corporate Governance Statement and paragraph (5) in the Directors' Report in the Annual Report. [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively at: | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 2.2 | A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership. | and we have disclosed our board skills matrix at: [insert location] | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 2.3 | A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. | and we have disclosed the names of the directors considered by the board to be independent directors in the Corporate Governance Statement. and, where applicable, the information referred to in paragraph (b) in the Corporate Governance Statement. and the length of service of each director in the Annual Report. | Set out in our Corporate Governance Statement |

| Corpor | ate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: $^{\rm 5}$ | |
|--------|---|--|--|--|
| 2.4 | A majority of the board of a listed entity should be independent directors. | | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable | |
| 2.5 | The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity. | | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable | |
| 2.6 | A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively. | | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable | |
| PRINC | PLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY | Y AND RESPONSIBLY | | |
| 3.1 | A listed entity should articulate and disclose its values. | and we have disclosed our values in our code of conduct. | □ set out in our Corporate Governance Statement | |
| 3.2 | A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code. | and we have disclosed our code of conduct at: https://wooboard.com/investor-centre/ | set out in our Corporate Governance Statement | |
| 3.3 | A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy. | and we have disclosed our whistleblower policy at: https://wooboard.com/investor-centre/ | set out in our Corporate Governance Statement | |
| 3.4 | A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy. | and we have disclosed our anti-bribery and corruption policy in our code of conduct. | set out in our Corporate Governance Statement | |

| Corporate Governance Council recommendation | | Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|---|---|---|--|
| PRINCI | IPLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPOR | TS | |
| 4.1 | The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. | Image: Second | set out in our Corporate Governance Statement |
| 4.2 | The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively. | | □ set out in our Corporate Governance Statement |
| 4.3 | A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor. | | Set out in our Corporate Governance Statement |

| Corpor | rate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|--------|--|---|--|
| PRINC | IPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE | | · |
| 5.1 | A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1. | Image: Second system Image: Second system Image: Second | □ set out in our Corporate Governance Statement |
| 5.2 | A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made. | | set out in our Corporate Governance Statement |
| 5.3 | A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation. | | Set out in our Corporate Governance Statement |
| PRINC | IPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS | - | • |
| 6.1 | A listed entity should provide information about itself and its governance to investors via its website. | Image: Second system Image: Second system and we have disclosed information about us and our governance on our website at: https://wooboard.com/investor-centre/ | □ set out in our Corporate Governance Statement |
| 6.2 | A listed entity should have an investor relations program that facilitates effective two-way communication with investors. | | set out in our Corporate Governance Statement |
| 6.3 | A listed entity should disclose how it facilitates and encourages participation at meetings of security holders. | and we have disclosed how we facilitate and encourage participation at meetings of security holders in the Corporate Governance Statement. | □ set out in our Corporate Governance Statement |
| 6.4 | A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands. | | □ set out in our Corporate Governance Statement |

| Corpor | ate Governance Council recommendation | recommendation in full for the whole of the period above. We | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|--------|---|--|--|
| 6.5 | A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically. | | □ set out in our Corporate Governance Statement |
| PRINCI | PLE 7 – RECOGNISE AND MANAGE RISK | • | |
| 7.1 | The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework. | [If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://wooboard.com/investor-centre/ and the information referred to in paragraph (4) in the Corporate Governance Statement and paragraph (5) in the Directors' Report in the Annual Report. [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at: | Set out in our Corporate Governance Statement |
| 7.2 | The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place. | and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period in the Corporate Governance Statement. | □ set out in our Corporate Governance Statement |

| Corporate Governance Council recommendation | | Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|---|--|---|--|
| 7.3 | A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. | [If the entity complies with paragraph (a):] and we have disclosed how our internal audit function is structured and what role it performs at: [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes in the Corporate Governance Statement. | □ set out in our Corporate Governance Statement |
| 7.4 | A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks. | and we have disclosed whether we have any material exposure to environmental and social risks in the Corporate Governance Statement. and, if we do, how we manage or intend to manage those risks at: [insert location] | □ set out in our Corporate Governance Statement |

| Corpora | ate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|---------|---|--|--|
| PRINCI | PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY | | |
| 8.1 | The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. | [If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://wooboard.com/investor-centre/ and the information referred to in paragraph (4) in the Corporate Governance Statement and paragraph (5) in the Directors' Report in the Annual Report. [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: [insert location] | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 8.2 | A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives. | And we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives in the Remuneration Report in the Annual Report. | set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 8.3 | A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. | And we have disclosed our policy on this issue or a summary of it at: https://wooboard.com/investor-centre/ | set out in our Corporate Governance Statement <u>OR</u> we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |

| Corpor | rate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|--------|--|--|---|
| ADDIT | IONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA | ASES | |
| 9.1 | A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents. | and we have disclosed information about the processes in place at: | set out in our Corporate Governance Statement <u>OR</u> we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 9.2 | A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time. | | set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable |
| 9.3 | A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit. | | set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable |
| ADDIT | IONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGEI | D LISTED ENTITIES | |
| - | Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements. | and we have disclosed the information referred to in paragraphs (a) and (b) at: [insert location] | Set out in our Corporate Governance Statement |

| Corpo | orate Governance Council recommendation | Where a box below is ticked, ⁴ we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement: | Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵ |
|-------|---|--|--|
| - | Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager. | and we have disclosed the terms governing our remuneration as manager of the entity at: | □ set out in our Corporate Governance Statement |
| | | [insert location] | |

WOOBOARD TECHNOLOGIES LIMITED ACN 600 717 539

CORPORATE GOVERNANCE STATEMENT - FOR THE FINANCIAL YEAR ENDING 30 JUNE 2021

The Directors and management of WooBoard Technologies Limited (**WOO** or the **Company**) are committed to conducting the Group's business in the highest standards of corporate governance. The Company has adopted and substantially complied with the ASX Corporate Governance Principles and Recommendations (Fourth Edition) (**Recommendations**) to the extent appropriate to the size and nature of the Company's operations.

The Company has prepared this statement which sets out its corporate governance practices that were in operation throughout the financial year ended 30 June 2021. This statement is current as at 25 August 2021 and has been approved by the Board of the Company.

The Company's Corporate Governance Charters and Policies are available on the Company's website at https://wooboard.com/investor-centre/ (the **Website**).

| RECOMMENDATION | COMPLY | EXPLANATION | | |
|--|-------------|--|--|--|
| Principle 1: Lay solid foundations for management and oversight | | | | |
| Principle 1: Lay solid foundations for management and overs Recommendation 1.1 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. | ight YES | The Company has adopted a formal charter (Board Charter). A copy of the Board Charter its available on the Company's Website. The Board Charter sets out the respective roles and responsibilities of the Board and management. The key responsibilities of the Board include: providing leadership and setting the strategic objectives of the Company; appointing the chairperson (and potentially any deputy chairperson); appointing and when necessary replacing the chief executive officer ("CEO"); approving the appointment and when necessary replacement of other senior executives of the Company; overseeing management's implementation of the Company's strategic objectives and its performance generally; through the chairperson, overseeing the role of the company secretary; approving operating budgets and major capital expenditure; overseeing the integrity of the Company's accounting and expendition of the Company's accounting and expendition of the company and the chairperson of the company and major capital expenditure; | | |
| | | corporate reporting systems, including the external audit; overseeing the Company's process for making timely and balanced disclosure of all material information concerning it that a reasonable person would expect to have a material effect on the price or value of the Company's securities; | | |
| | | ensuring that the Company has in place an appropriate risk management framework and setting the risk appetite within which the Board expects management to operate; | | |
| | | approving the Company's remuneration framework; and monitoring the effectiveness of the Company's governance | | |

| RECOMMENDATION | COMPLY | EXPLANATION |
|--|--------|--|
| | | practices. Under the Company's constitution, the Board may delegate responsibility to committees to consider certain issues in further detail and then report back to and advise the Board. Standing |
| | | committees established by the Board will adopt charters setting out the authority, responsibilities, membership and operation of the committee. There are currently two standing committees: |
| | | Audit and Risk Committee; and |
| | | Nomination and Remuneration Committee. The Company may establish other committees from time to time |
| | | The Company may establish other committees from time to time to consider other matters of special importance. |
| | | The Board has delegated to its Executive Directors the authority to manage the day to day affairs of the Company and the authority to control the affairs of the Company in relation to all matters other than those responsibilities reserved for the Board. |
| Recommendation 1.2 | | The Company has previously conducted appropriate checks for |
| A listed entity should: | YES | all current directors and senior executives. Should there be further senior executive or director appointments made, the Company |
| (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and | | will undertake appropriate checks at that time. |
| (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. | | Prior to a Director's appointment or consideration for election or re-election by shareholders, WOO conducts due diligence and provides shareholders with material information relevant to a decision on whether or not to elect or re-elect a Director. In addition, before each annual general meeting, the chairperson of the Board will assess the performance of any director standing for re-election and the Board will determine their recommendation to shareholders on the re-election of the director (in the absence of the director involved). The Board (excluding the chairperson), will conduct the review of the chairperson. |

| RECO | MMENDATION | COMPLY | EXPLANATION |
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| A liste direct | mmendation 1.3 ed entity should have a written agreement with each for and senior executive setting out the terms of their intment. | YES | The Company has written agreements with each of its Directors and Senior Executives. The written agreements set out the expectations of the role, conditions of appointment as well as the remuneration offered. |
| The acco | mmendation 1.4 company secretary of a listed entity should be untable directly to the board, through the chair, on all ers to do with the proper functioning of the board. | YES | The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. |
| | mmendation 1.5 d entity should: have and disclose a diversity policy; through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; | NO | The Company has a Diversity Policy in place, a copy of which is available on the Website. The Board did not set measurable gender diversity objectives for the past financial year, because: the Board did not anticipate there would be a need to appoint any new Directors or senior executives due to limited nature of the Company's existing and proposed activities and the Board's view that the existing Directors and senior executives have sufficient skill and experience to carry out |
| | (2) the entity's progress towards achieving those objectives; and (3) either: (a) if the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or | | the Company's plans; and if it became necessary to appoint any new Directors or senior executives, the Board considered the application of a measurable gender diversity objective requiring a specified proportion of women on the Board and in senior executive roles will, given the small size of the Company and the Board, unduly limit the Company from applying the Diversity Policy as a whole and the Company's policy of appointing based on skills and merit. |
| | (b) if the entity is a "relevant employer" under the | | During the financial year ended 30 June 2021, while the Company did not have any women on the Board, it did have one women in |

| RECOMMENDATION | COMPLY | EXPLANATION |
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| Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. | | a senior executive position. Senior Executive is defined as any person reporting directly to the Executive Director in a management capacity. |
| | | The Company is not currently deemed a Relevant Employer under the Workplace Gender Diversity Equality Act 2012 and as such has not submitted a Gender Equality Indictors. |
| Recommendation 1.6 | | |
| A listed entity should: | YES | The Board undertakes ongoing self-assessment. |
| (c) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (d) disclose for each reporting period whether a | | The review process includes an assessment of the performance of the Board, the Board Committees and each Director, with outputs collected, analysed and presented to the Board. The Board will discuss the results and agree follow up actions. |
| performance evaluation has been undertaken in accordance with that process during or in respect of that period. | | Actions from the previous review related to matters regarding Board composition, process, priorities and continuing education. The Chairman also discusses the results with individual Directors and Board Committee Chairs. The full Board (excluding the Chairman) reviews the results of the performance review of the Chairman and results are then privately discussed by the Chairman of the Audit and Risk Committee with the Chairman. |
| | | At the time of this Corporate Governance Statement, the FY21 financial year evaluation of the full Board is being finalised and will be completed prior to the end of the 2021 calendar year. |

| RECOMMENDATION | COMPLY | EXPLANATION |
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| Recommendation 1.7 A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in | YES | The Company assesses performance against Key Performance Indicators agreed with each Senior Executive. These discussions are conducted with the Executive Director with updates provided to the Board through the Board Remuneration and Nomination Committee. At the time of this Corporate Governance Statement, the FY21 |
| accordance with that process during or in respect of that period. | | financial year evaluation of the Senior Executives is being finalised and will be completed prior to the end of the 2021 calendar year. |

| RECOMMENDATION | COMPLY | EXPLANATION |
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| Principle 2: Structure the Board to be effective and add value | è | |
| Recommendation 2.1 | | |
| The board of a listed entity should: (a) have a nomination committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to | YES | The Company does have a Nomination and Remuneration Committee (NRC). All three members of the Board serve on the NRC, a majority of whom are independent directors. The Chairman of the NRC is an Independent Director. The NRC Charter is available on the Company's Website and the Directors' Report lists the number of NRC meetings in FY21 as well as the qualifications and experience of each Director. |
| discharge its duties and responsibilities effectively. | | |
| Recommendation 2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership. | NO | The Board has not, at this time, adopted a board skills matrix. However, the Company does have directors with an appropriate range of skills, experience and expertise and an understanding of and competence to deal with current and emerging issues of the business. In addition, the Company's succession plans are designed to maintain an appropriate balance of skills, experience and expertise of the Board. |

| Recommendation 2.3 | | |
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| A listed entity should disclose: | YES | The Company's Non-executive Directors are independent. |
| (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. | | The Board assesses the independence of our Directors on appointment and annually. Each Director provides an annual attestation of his or her interests and independence. Directors are considered to be independent if they are independent of management and free from any business or other relationship that could materially interfere with, or could reasonably be perceived to materially interfere with, the exercise of their unfettered and independent judgement, who acts in the best interests of WOO as a whole, rather than the interests of an individual shareholder or other party. Materiality is assessed on a case by case basis by reference to each Director's individual circumstances rather than by applying general materiality thresholds. Each Director is required to disclose any business or other relationship that he or she has directly, or as a partner, shareholder or officer of a company or other entity that has an interest or a business or other relationship with WOO. The Board considers information about any such interests or relationships, including any related financial or other details, when assessing director independence. |
| | | The Company's Annual Report discloses the length of service of each Director, as at the end of each financial year. |
| Recommendation 2.4 | | |
| A majority of the board of a listed entity should be independent directors. | YES | The Company's Board Charter requires that, where practical, the majority of the Board should be independent. |
| | | The Board currently comprises a total of three directors, of which 2 are considered to be independent. As such, independent directors currently comprise the majority of the Board. |
| Recommendation 2.5 | | |
| The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity. | YES | The Board Charter provides that, the Chairperson is an independent and non-executive director. The Chair, Mr Rumi Guzder, is independent. |

| Recommendation 2.6 A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively. | YES | All new Directors participate in an induction program to familiarise themselves with our business and strategy, culture and values and any current issues before the Board. The induction program includes meetings with the Chairman, the Board Senior Executive. The Board encourages Directors to undertake continuing education and training to develop and maintain the skills and |
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| | | knowledge needed to perform their role as Directors effectively, including by participating in workshops and undertaking relevant external education. |
| Principle 3: Instil a culture of acting lawfully, ethically and re- | sponsibly | |
| Recommendation 3.1 A listed entity should articulate and disclose its values. | YES | The Company core values and commitments is contained within its Code of Conduct available on the Website. |
| Recommendation 3.2 A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code. | YES | A copy of the Company's Code of Conduct is available on the Website. The Company's Corporate Code of Conduct applies to the Directors, as well as all officers, employees, contractors, consultants, other persons that act on behalf of the Company, and associates of the Company The Executive Director is responsible for bringing breaches of the Codes to the attention of the Board. |
| Recommendation 3.3 A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy. | YES | A copy of the Company's Whistleblower Policy is available on the Website. The Executive Director is responsible for bringing breaches of the Codes to the attention of the Board. |
| Recommendation 3.4 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; | YES | The Company's Anti-bribery and corruption policy is contained within its Code of Conduct available on the website. The |

| and (b) ensure that the board or a committee of the board is informed of any material breaches of that policy. | | Executive Director is responsible for informing the Board of any breaches to the policy. |
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| Principle 4 – Safeguard the integrity of corporate reports | | |
| Recommendation 4.1 The board of a listed entity should: (a) have an audit committee which: (i) has at least three members, all of whom are non-executive directors and a majority of whom are independent director; and (ii) is chaired by an independent director, who is not the chair of the board, and disclose: (i) the charter of the committee; (ii) the relevant qualifications and experience of the members of the committee; and (iii) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meeting; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. | YES | The Company does have an Audit and Risk Committee (ARC). All three members of the Board serve on the ARC, a majority of whom are independent directors. The Chairman of the ARC is an Independent Director. The ARC Charter is available on the Company's Website and the Directors' Report lists the number of ARC meetings in FY21 as well as the qualifications and experience of each Director. |
| Recommendation 4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with | YES | The Directors are committed to the preparation of financial statements that present a balanced and clear assessment of the Group's financial position and prospects. |

| the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively. | | The Company has a requirement that the CEO and Chief Financial Officer (CFO) (or, if none, the person(s) fulfilling those functions) provide written assurance to the Board, prior to approval of the Company's financial statements for each financial period, that in their opinion, the Company's financial records have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the Company's financial position and performance, and that this opinion has been formed on the basis of a sound system of risk management and internal control which operates effectively. |
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| Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor. | YES | The Board delegates oversight responsibility for the integrity of unaudited periodic corporate reporting such as the Appendix 4E or Appendix 4C to the ARC. Documents are prepared by the Executive Director and then reviewed by the Board before lodgement. |

| RECOMMENDATION | COMPLY | EXPLANATION | | |
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| Principle 5: Make timely and balanced disclosure | Principle 5: Make timely and balanced disclosure | | | |
| Recommendation 5.1 A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1. | YES | The Company has a Disclosure and Communications Policy, a copy of which is available on the Website. | | |
| Recommendation 5.2 A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made. | YES | The Board receives copies of all material market announcements promptly after they have been made. | | |
| Recommendation 5.3 A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation. | YES | All investor or analyst presentations are released to the ASX market announcements platform ahead of the presentation. | | |
| Principle 6: Respect the rights of security holders | | | | |
| Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website. | YES | The Company provides information on its Website about the Company and copies of the key governance charters and policies referred to in this Corporate Governance Statement. | | |
| Recommendation 6.2 A listed entity should have an investor relations program that facilitates effective two-way communication with investors. | YES | The Company seek to keep shareholders fully informed about its strategy, business operations, performance, and governance. As part of the Company's investor relations program and consistent with our Disclosure and Communications Policy WOO seeks to maintain best practice and effective two-way communication with shareholders. This includes: • complying with the continuous disclosure obligations imposed | | |

| RECOMMENDATION | COMPLY | EXPLANATION |
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| | | by law; ensuring that company announcements are presented in a factual, clear and balanced way; ensuring that all shareholders have equal and timely access to material information concerning the Company; and communicating effectively with shareholders and making it easy for them to participate in general meetings. |
| Recommendation 6.3 A listed entity should disclose how it facilitates and encourages participation at meetings of security holders. | YES | Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material stating that all Shareholders are encouraged to participate at the meeting. |
| Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by poll rather than by a show of hands. | YES | All resolutions at the Company's general meetings are decided by way of a poll. |
| Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically. | YES | The Company's Disclosure and Communications Policy (copy of which is available on the Website) provides that Shareholders may elect to receive information electronically as it is posted on the Company's website. The website provides information about how to make this election. The Company will communicate by post with shareholders who have not elected to receive information electronically. |

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| Principle 7: Recognise and manage risk | | | | |
| Recommendation 7.1 The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; and (iv) the members of the committee; and (i) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management | YES | The Company does have an Audit and Risk Committee (ARC). All three members of the Board serve on the ARC, a majority of whom are independent directors. The Chairman of the ARC is an Independent Director. The ARC Charter is available on the Company's Website and the Directors' Report lists the number of ARC meetings in FY21 as well as the qualifications and experience of each Director. | | |
| framework. Recommendation 7.2 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place. | YES | The ARC Charter requires that the Committee should provide oversight of the effectiveness of the Company's system of risk management and internal controls. WOO is currently upgrading its end-to-end risk management capabilities as part of an ongoing program of work that spans both financial and nonfinancial risk. This work is expected to conclude by December 2021. | | |

| Recommendation 7.3 | | |
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| A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. | YES | The Company did not have an internal audit function for the past financial year. The Company employed the following process for evaluating and continually improving the effectiveness of its risk management and internal control processes through the ARC: oversight of the effectiveness of the Company's system of risk management and internal controls; and reviewing the Company's systems and procedures for compliance with applicable legal and regulatory requirements. |
| Recommendation 7.4 A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks. | YES | There are no known material exposures to environmental or social risks. |

| Principle 8: Remunerate fairly and responsibly | | | | |
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| Recommendation 8.1 The board of a listed entity should: | YES | The Company does have a Nomination and Remuneration Committee (NRC). All three members of the Board serve on the NRC, a majority of whom are independent directors. The | | |
| (a) have a remuneration committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or | | Chairman of the NRC is an Independent Director. The NRC Charter is available on the Company's Website and the Directors' Report lists the number of NRC meetings in FY21 as well as the qualifications and experience of each Director. | | |
| (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. | | | | |

| RECOMMENDATIONS (4 th EDITION) | COMPLY | EXPLANATION |
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| Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives. | YES | Details of the Directors and Senior Executives remuneration are set out in the Remuneration Report of the Annual Report. The structure of Non-Executive Directors' remuneration is distinct from that of executives and is further detailed in the Remuneration section of the Annual Report. |
| Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. | YES | Currently the Company does not have an equity-based remuneration scheme. The Company has a Securities Trading Policy, a copy of which can be found on the Company's Website. The Securities Trading Policy prohibits margin lending, short term or speculative trading and hedging. |