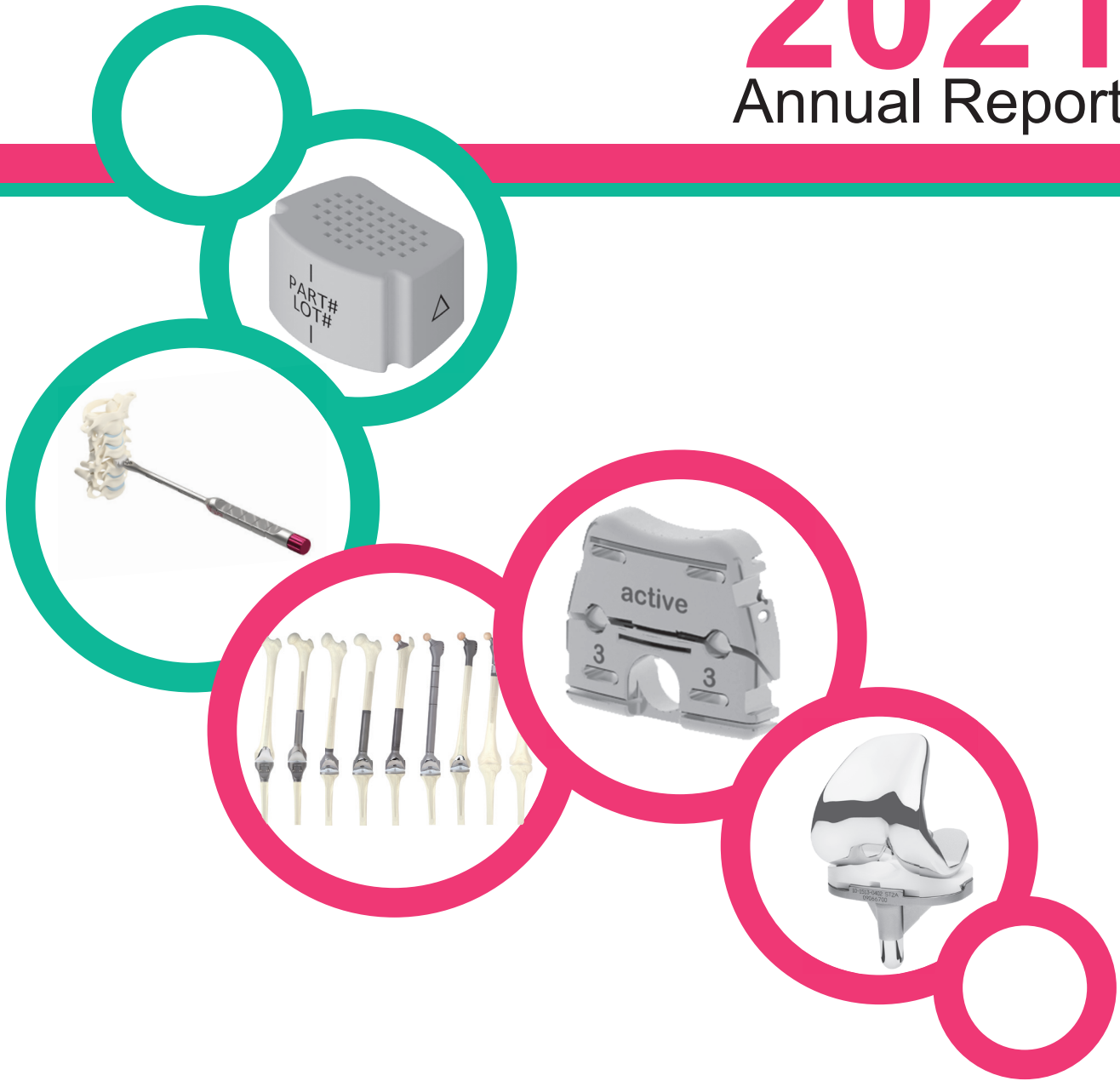


2021

Annual Report





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**Exclusive distributors of Waldemar Link
GmbH & Co. KG products in Australia.**



**Range of complex lower limb, hip and
knee replacements, including
oncology solutions.**



Chairman's Letter

On behalf of the Allegra Orthopaedics' Board, I am pleased to present our Annual Report for the year ended 30 June 2021.

Despite the significant on going global impact caused by the COVID-19 pandemic, Allegra continued to perform well in FY2021. Allegra's management have taken all the necessary steps and precautions to ensure its staff are safe and that its office remains fully operational in a Covid compliant environment.

We are very pleased with the progress achieved by our Innovation Division with our flagship innovation project, the Sr-HT-Gahnite Cervical Spinal Cage Device. We continue to invest extensively in the commercialisation of the spinal cage, as well as the bioceramic coating application for orthopaedic implants and ACL screws.

Below are further insights on each operating division:

Innovation Division

We have continued to invest confidently in the division and are pleased with the results achieved.

Following the delay in 2020 of our large animal study in Lyon France, due to travel restrictions and the ongoing impact of COVID-19, we are now commencing another large animal study being performed at SAHMRI (South Australian Health and Medical Research Institute) with the intention of obtaining approval from the Federal Drug Administration ('FDA') in the United States. The Australian Therapeutic Goods Administration (TGA) submission will continue in parallel with the FDA application to explore the pathway to receive approval for sale in Australia.

As well as the spinal cage device, both the coating project and the ACL screw project, from the Sr-HT Gahnite material, are also progressing well. These additional projects demonstrate just two of a multitude of applications for the Sr-HT-Gahnite technology.



Orthopaedics Division

Our flagship product, the Active Primary Total Knee System continues to be a priority product for Allegra.

The Waldemar LINK GmBh & Co ('Link') comprehensive product range adds further dimension to our orthopaedic product portfolio, by enabling us to deliver the range and complexity of total joint revision and tumour devices to meet the current and future demand from our customers.

We will be seeing new product offerings from Link, available in Australia, for both upper and lower limb applications as we receive regulatory approvals. This Link range offers a comprehensive solution to lower limb surgeons and their patients

We also continue to see success with our long-standing suppliers, such as ArthroSurface. We are underway to receive regulatory approval for ArthroSurface's new revolutionary Stemless Total Shoulder Replacement.

ArthroSurface was recently acquired by Anika in January 2020, which will create further product expansion opportunities from the Anika range of joint preservation solutions. Our sub-distribution agreements with Newclip and KLS Martin Australia continue to add value to our portfolio.

Given the above, we continue to be excited about the future prospects of Allegra. The Board of Directors wishes to extend a thank you to all employees for their contribution and commitment. We also thank all shareholders, customers and business partners for the confidence and support they have given us.

Sincerely

Non-Executive Chairman



Corporate Directory 30 June 2021

Directors	Peter Kazacos Anthony Hartnell Sean Mulhearn Nicholas Hartnell
Company secretary	Justyn Stedwell
Registered office	Level 8 18-20 Orion Road Lane Cove West, NSW 2066 Head office telephone: 02 9119 9200
Share register	Automic Group Level 5 126 Phillip Street Sydney, NSW 2000 Shareholders enquiries: 1300 288 664
Auditor	Crowe Sydney Level 15 1 O'Connell Street Sydney, NSW 2000
Bankers	Commonwealth Bank of Australia PO Box 327 Silverwater, NSW 2128
Stock exchange listing	Allegra Orthopaedics Limited shares are listed on the Australian Securities Exchange (ASX code: AMT)
Website	www.allegraorthopaedics.com
Corporate Governance Statement	<p>The directors and management are committed to conducting the business of Allegra Orthopaedics Limited in an ethical manner and in accordance with the highest standards of corporate governance. Allegra Orthopaedics Limited has adopted and has substantially complied with the ASX Corporate Governance Principles and Recommendations (Fourth Edition) ('Recommendations') to the extent appropriate to the size and nature of the consolidated entity's operations.</p> <p>The Corporate Governance Statement, which sets out the corporate governance practices that were in operation during the financial year and identifies and explains any Recommendations that have not been followed, which is approved at the same time as the Annual Report can be found at: www.allegraorthopaedics.com/corporate-governance</p>



Directors' report 30 June 2021

the 'consolidated entity') consisting of Allegra Orthopaedics Limited (referred to hereafter as the 'company' or 'parent entity') and the entities it controlled at the end of, or during, the year ended 30 June 2021.

Directors

The following persons were directors of Allegra Orthopaedics Limited during the whole of the financial year and up to the date of this report, unless otherwise stated:

Peter Kazacos
 Anthony Hartnell
 Sean Mulhearn
 Nicholas Hartnell

Principal activities

During the financial year the principal continuing activities of the consolidated entity are as follows:

- The sale, design and distribution of its medical device product range within its Orthopaedic Division; and
- Within the Innovation Division, advancing the development and commercialisation of innovative technologies into products which can be taken to market. The current major project being a ceramic bone substitute which is both load bearing and biocompatible.

Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

Review of operations

The loss for the consolidated entity after providing for income tax amounted to \$578,845 (30 June 2020: \$1,165,382).

Revenues

Total revenue from ordinary activities for the year ended 30 June 2021 was \$4,501,218 (30 June 2020: \$5,013,659).

A comparison of full year revenue compared with the previous year is as follows:

	2021 \$	2020 \$	Change \$	Change %
Sales of goods	4,341,996	4,933,910	(591,914)	(12.00%)
Commission revenue	159,222	79,749	79,473	99.65%
<i>Other income</i>				
	2021 \$	2020 \$	Change \$	Change %
Other income	1,800,153	1,187,499	612,654	51.59%

Expenses

A comparison of full year expenses compared with the previous year is as follows:

	2021 \$	2020 \$	Change \$	Change %
Cost of sales and purchases of consumables	(1,874,480)	(2,113,160)	238,680	(11.29%)
Corporate and administration expenses	(1,809,626)	(1,770,932)	(38,694)	2.18%
Quality and research and development expenses	(2,322,927)	(2,551,003)	228,076	(8.94%)
Sales and marketing expenses	(860,491)	(923,492)	63,001	(6.82%)
Finance costs	(13,228)	(10,147)	(3,081)	30.36%

'Cost of sales and purchases of consumables' are \$238,680 lower compared with the previous financial year ending 30 June 2020. This is mainly due to the decrease in sales revenue during FY2021.

'Corporate and administration expenses' are comparable with the previous financial year ending 30 June 2020, increased by 2.18%.



Directors' report 30 June 2021

'Quality and research and development expenses' are lower by \$228,076. The decrease reflects the delay in spending on the consolidated entity's preclinical large animal study for the cervical fusion device in Lyon France due to COVID-19 travel restrictions (refer to ASX announcement 7 August 2020).

'Sales and marketing expenses' are lower by 6.82%, mainly due to reduced marketing and travelling activities caused by COVID-19 lockdown orders and travel restrictions.

The earnings before interest, tax, depreciation and amortisation ('EBITDA') was a loss of \$48,535 (30 June 2020: \$692,800). The improvement in the EBITDA results from the delay in overseas R&D expenditures and increased R&D refund received during the financial year.

The following table summarises key reconciling items between statutory profit/(loss) after tax attributable to the shareholders of the company and EBITDA.

	Consolidated	
	2021 \$	2020 \$
Loss after income tax	(578,845)	(1,165,382)
Add: Depreciation and amortisation	517,618	464,629
Add: Finance cost	13,228	10,147
Less: Interest income	(536)	(2,194)
EBITDA	(48,535)	(692,800)

Significant changes in the state of affairs

On 6 July 2020, the company announced that it had successfully acquired all the registered patents and application for patents held by the University of Sydney in relation to a bio ceramic material known as Sr-HT-Gahnite which can be utilised in a variety of applications including its use as a synthetic bone substitute. Consequently, the company has issued to the University of Sydney 4,806,000 ordinary shares in the consolidated entity.

On 7 August 2020, the company announced that due to the global impact of the COVID-19 pandemic and the restrictions on international travel, the Innovation Division has had to delay the last stage of the preclinical large animal study for the cervical fusion device in Lyon France (refer to ASX announcement 15 November 2019).

On 4 December 2020, the company announced that the Sr-HT-Gahnite Spinal Cage Device's revised design significantly improved strength, as shown by results from an accredited testing facility in the USA. This result has put the new cage design above the 95th percentile for published data on FDA approved cages. In addition, the new design has also successfully passed the regulatory-required 5 million dynamic cycles without any signs of fracture or failure. The company announced its plans to commence a pilot animal study with the new Spinal Cage design following the news.

On 21 December 2020, the company announced that it has achieved an exciting milestone for the Spinal Cage Device by reporting that the revised cage design has successfully passed additional testing involving dynamic torsion and dynamic compression shear tests applied to the Spinal Cage. The positive test results confirmed the effectiveness of the revised Spinal Cage design, as well as demonstrated an excellent fatigue performance of the implant under physiological spinal loads. Therefore, the company confirmed that it is progressing towards its plan to conduct a large animal study, as per FDA requirements.

On 6 April 2021, the company announced the successful completion of its 8-week timeline for the large animal pilot study performed at SAHMRI (South Australian Health and Medical Research Institute). The CT imaging taken during the large animal study has shown stable implants with complete fusion in both lumbar and cervical zones, confirming the company's pivotal milestone to obtain a 90 day FDA 510(k) clearance in the near future. In addition, this also paved the way for Allegra's submission to Australia's Therapeutic Goods Administration ('TGA') later this year.

On 19 April 2021, the company announced that it had engaged Robert Bell, a USA-based business leader in the Orthopaedics industry, to lead the consolidated entity's Technology and Innovation Division. Robert will play a pivotal role in Allegra's move to obtaining FDA 510(k) clearance to enter the \$7.4 billion North American spinal implant market with his extensive experience in the industry and his strong background in the commercialisation of medical devices.

There were no other significant changes in the state of affairs of the consolidated entity during the financial year.



Directors' report 30 June 2021

Matters subsequent to the end of the financial year

The consequences of the Coronavirus (COVID-19) pandemic are continuing to be felt around the world, and its impact on the consolidated entity, if any, has been reflected in its published results to date. The current Coronavirus (COVID-19) lockdown in NSW and the State Government's decision to temporarily postpone non-urgent elective surgeries at private hospitals will potentially impact the short-term revenue of the consolidated entity. However, the company's product range covers emergency and urgent elective surgeries, which will continue to be carried out. The consolidated entity monitors the situation closely and will react swiftly if the Government proposes new Coronavirus (COVID-19) rules.

No other matter or circumstance has arisen since 30 June 2021 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.

Likely developments and expected results of operations

The consolidated entity continues to execute on its two primary objectives.

The first objective being the continuing improvement of sales and distribution of its medical device product range contained within its Orthopaedic division. It is expected this division will continue to trade profitably for FY2022.

The second objective relates to the consolidated entity's Innovation division, where investment continues in its key strategic project to develop and commercialise its Sr-HT-Gahnite bone substitute material into a market-ready product. Currently, the major project underway is the commercialisation of a cervical spinal fusion cage developed from the biocompatible ceramic material, Sr-HT-Gahnite. The Sr-HT-Gahnite is a highly porous and biocompatible calcium silicate. It has many advantages over existing synthetic bone materials, including strength and the ability to be 3D printed. Further applications for the Sr-HT-Gahnite include fixation screws that secure ligaments to the bone, a coating material along with a novel coating manufacturing process for existing and new implants to deposit the company's proprietary bioceramic material onto orthopaedic implants. This division has no product revenues, with all costs related to product development being expensed as incurred; hence this division is expected to operate at a loss in FY2022.

The consolidation of the consolidated entity's two operating divisions is expected to be a trading loss in FY2022 due to the on-going investment required by the Innovation division which is expected to exceed the continuing profits from the Orthopaedic division.

Environmental regulation

The consolidated entity is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Information on directors

Name:	Peter Kazacos
Title:	Non-Executive Director and Chairman
Qualifications:	B.E, B.Sc., OAM
Experience and expertise:	Peter has over 40 years' experience in the IT industry. He founded KAZ in 1988, guided it from a small IT services company in NSW to one of Asia Pacific's leading IT services and business process outsourcing service providers with over 4,000 employees, as a fully owned subsidiary of Telstra. He also founded Anittel Ltd, building it into one of Australia's leading IT&C service providers operating outside the major metropolitan areas, leading to its acquisition in 2010 by Anittel Group Limited (since renamed Axxis Technology Group Ltd.), representing a major strategic milestone in the transformation and convergence of the IT&T industry. Prior to founding KAZ and Anittel, Peter held a number of senior technical positions in the Australian IT industry with leading Australian organisations. Peter was the recipient of the inaugural Australian Entrepreneur of the Year 2001 award in the Technology, Communications, E-Commerce and Biotechnology category.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Chairman of the Nomination and Remuneration Committee and member of the Audit and Risk Committee
Interests in shares:	1,195,764 ordinary shares
Interests in options:	82,452 options over ordinary shares



Directors' report report 30 June 2021

Name: Anthony Hartnell
Title: Non-Executive Director
Qualifications: BEc LLB (Hons) (ANU), LL.M (Highest Hons) (George Washington University)
Experience and expertise: Anthony who has been honoured as an Officer in the Order of Australia has had a distinguished legal career in both government and private practice. He is a founding partner of Atanaskovic Hartnell, a legal firm specialising in corporate and commercial law, particularly covering corporate financing, takeovers and regulatory issues. He was the inaugural Chairman of the Australian Securities Commission. He has chaired a number of ASX-listed companies.
Other current directorships: Molopo Energy Limited and Aurora Funds Management Limited
Former directorships (last 3 years): None
Special responsibilities: Chairman of the Audit and Risk Committee and member of the Nomination and Remuneration Committee
Interests in shares: 247,484 shares held directly, 14,310 held indirectly through Hartnell Retirement Fund and 306,268 held indirectly through close related party. Excludes holding by Nicholas Hartnell which is detailed below.
Interests in options: 54,968 options over ordinary shares

Name: Sean Mulhearn
Title: Non-Executive Director
Qualifications: BEc (University of Sydney)
Experience and expertise: Sean has been involved in the financial markets for over 30 years' with experience in Asia, Europe and the Americas. Sean has particular expertise in risk management. He founded Jacaranda Capital Partners, a boutique advisory and markets training business with offices in Singapore and Australia.
Other current directorships: None
Former directorships (last 3 years): Non-Executive Director of Greka Drilling Limited
Special responsibilities: Member of the Audit and Risk Committee and member of the Nomination and Remuneration Committee.
Interests in shares: 728,079 ordinary shares
Interests in options: 82,452 options over ordinary shares

Name: Nicholas Hartnell
Title: Non-Executive Director
Qualifications: MBBS (University of Sydney)
Experience and expertise: As an orthopaedic surgeon, Nicholas brings to Allegra a wealth of orthopaedic industry experience. He completed a Bachelor of Medicine and Bachelor of Surgery at the University of Sydney in 1995. Since then he has been focused on orthopaedic training and specialisation and hence has many years of experience in all facets of Orthopaedic care. Nicholas set up his practice in Bowral in the Southern Highlands, NSW and has since expanded his surgical practice into the Goulburn, and Camden/Campbelltown areas. As a result of Nicholas' extensive experience as an orthopaedic surgeon, he will continue in his role as a member of Allegra's Panel of Surgeon Advisers.
Other current directorships: None
Former directorships (last 3 years): None
Special responsibilities: None
Interests in shares: 1,224,090 held directly and 38,274,948 held indirectly through Robinwood Investments Pty Ltd
Interests in options: 3,000,000 options over ordinary shares

'Other current directorships' quoted above are current directorships for listed entities only and excludes directorships in all other types of entities, unless otherwise stated.

'Former directorships (in the last 3 years)' quoted above are directorships held in the last 3 years for listed entities only and excludes directorships in all other types of entities, unless otherwise stated.



Directors' report 30 June 2021

Company secretary

Justyn Stedwell is a professional Company Secretary consultant, with over 10 years' experience as a Company Secretary of ASX-listed companies in various industries including biotechnology, agriculture, mining and exploration, information technology and telecommunications. Justyn's qualifications include a Bachelor of Commerce (Economics and Management) from Monash University, a Graduate Diploma of Accounting at Deakin University and a Graduate Diploma in Applied Corporate Governance at the Governance Institute of Australia. He is currently the Company Secretary of several ASX listed companies.

Meetings of directors

The number of meetings of the company's Board of Directors ('the Board') held during the year ended 30 June 2021, and the number of meetings attended by each director were:

	Full Board		Nomination and Remuneration Committee		Audit and Risk Committee	
	Attended	Held	Attended	Held	Attended	Held
Peter Kazacos	11	11	-	-	2	2
Anthony Hartnell	11	11	-	-	2	2
Sean Mulhearn	11	11	-	-	2	2
Nicholas Hartnell	10	11	-	-	2	2

Held: represents the number of meetings held during the time the director held office.

Remuneration report (audited)

The remuneration report, which has been audited, outlines the director and other key management personnel ('KMP') arrangements for the consolidated entity, in accordance with the requirements of the Corporations Act 2001 and its Regulations.

KMP are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including all directors.

The remuneration report is set out under the following main headings:

- Principles used to determine the nature and amount of remuneration
- Details of remuneration
- Service agreements
- Share-based compensation
- Additional information
- Additional disclosures relating to KMP

Principles used to determine the nature and amount of remuneration

As a medical device sales, design and distribution business with an innovation division, competing against global multi-nationals, the consolidated entity requires a board and senior management team that have both the technical capability and relevant experience to execute the consolidated entity's business plan.

The consolidated entity's KMP remuneration framework develops as economic conditions and the financial performance of the consolidated entity permits. The objective continues to be to ensure reward for performance is competitive and appropriate for the results delivered.

The remuneration structures explained below are designed to attract suitably qualified candidates, retain key employees, reward the achievement of strategic objectives, and achieve the broader outcome of creation of value for shareholders.

The remuneration structures take into account:

- Key criteria for good reward governance practices, namely: competitiveness and reasonableness, alignment to shareholders' interests, alignment of KMP remuneration with performance, transparency and capital management;
- The capability and experience of the KMP;
- The ability of KMP to control performance; and
- The consolidated entity's earnings and company share price performance.



Directors' report 30 June 2021

Remuneration committee

The Nomination and Remuneration Committee ('NRC') is responsible for ensuring that there is gender parity in the remuneration levels of employees and believes this to be the case.

The remuneration structures are intended to motivate employees for quality short and long term performance. The mix between short term and long term variable components is to maintain a focus on the sustainable short term performance of the consolidated entity, whilst ensuring its positioning for its longer term success.

Remuneration structure

The structure of non-executive directors and executive remunerations are determined separately.

Non-executive directors' remuneration

The aggregate remuneration that may be paid to non-executive directors for their directorship services is a maximum of \$500,000 per annum. This remuneration may be divided among the non-executive directors in such a manner as the Board may determine. The maximum may not be increased without prior approval from shareholders at a general meeting. Directors will seek approval from time to time as deemed appropriate.

Fees and payments to non-executive directors are intended to reflect the demands which are made on, and the responsibilities of, the directors.

Executive remuneration

The consolidated entity aims to reward KMP with a level and mix of remuneration based on their position and responsibility, which is both fixed and variable.

The KMP remuneration and reward framework has four components:

- Base pay and non-monetary benefits;
- Short-term performance incentives;
- Share-based payments; and
- Other remuneration such as superannuation and long service leave.

The combination of these comprises the KMP's total remuneration.

Fixed remuneration

Fixed remuneration consists of base remuneration (which is calculated on a total cost basis including Government Statutory employer contributions to superannuation funds, except for the Chief Executive Officer ('CEO') whose base remuneration excludes superannuation). This base remuneration is structured to be reasonable and fair relative to the scale of the consolidated entity's business. It assumes the fulfilment of core performance requirements and expectations.

Remuneration levels are reviewed annually by the NRC through a process that considers individual and overall performance of the consolidated entity. In addition, regard is had to information from publicly available external remuneration sources to ensure senior KMP remuneration is competitive in the market place having regard to the size of the consolidated entity and the fiscal constraints of a growing company.

Consolidated entity performance and link to remuneration

Performance linked remuneration is designed to reward KMP for meeting or exceeding their financial and personal objectives.

Short-term incentive ('STI')

At this stage in the consolidated entity's development, shareholder wealth is enhanced by the achievement of objectives in the development of the consolidated entity's products, within a framework of prudent financial management and consistent with the consolidated entity's annual business plan.

If the consolidated entity meets/or exceeds pre-determined performance hurdles set by the NRC, a short-term incentive ('STI') is available to KMP during the annual review. These performance hurdles ensure variable reward is only available when value has been created for shareholders.

The CEO has a target STI opportunity depending on the accountabilities of the role and impact on the consolidated entity's performance.



Directors' report 30 June 2021

The NRC determines whether objectives have been met. The STI bonus payments may be adjusted up or down in line with under or over achievement against the performance hurdles levels. This is at the discretion of the NRC.

Long-term incentives ('LTI')

The long-term incentive is intended to be provided to KMP and directors in the form of ordinary shares or options over ordinary shares in the company so to align KMP and directors interests with shareholders' interests.

The ability to obtain the ordinary shares or options over ordinary shares will generally be conditional on the individual achieving certain performance hurdles, such as service conditions and the achievement of key performance indicators ('KPIs'). However, ordinary shares or options over ordinary shares may be granted on whatever terms are required and appropriate to secure the services of KMP. The NRC is required to approve the number of ordinary shares or options over ordinary shares that ultimately vest.

The consolidated entity's Securities Dealing Policy prohibits transactions in associated products which limit the risk of participating in invested entitlements under any equity based remuneration schemes.

Use of remuneration consultants

During the financial year ended 30 June 2021, the consolidated entity did not engage remuneration consultants to review its STI and LTI remuneration framework.

Voting and comments made at the company's 2020 Annual General Meeting ('AGM')

At the 28 October 2020 AGM, 99.90% of the votes received were for the adoption of the remuneration report for the year ended 30 June 2020. The company did not receive any specific feedback at the AGM regarding its remuneration practices.

Details of remuneration

The KMP of the consolidated entity consisted of the directors of the company and the following person:

- Jenny Swain - Chief Executive Officer

Amounts of remuneration

Details of the remuneration of the directors and other KMP of the company are set out in the following tables.

	Short-term benefits			Post-employment benefits	Long-term benefits	Share-based payments	Total
	Cash salary and fees	Bonus	Non-monetary	Super annuatio	Leave benefits	Equity-settled options	
2021	\$	\$	\$	\$	\$	\$	\$
<i>Non-Executive Directors:</i>							
Peter Kazacos (Chairman)	62,520	-	-	-	-	1,074	63,594
Anthony Hartnell	45,000	-	-	-	-	1,074	46,074
Sean Mulhearn	45,000	-	-	-	-	1,074	46,074
Nicholas Hartnell	45,000	-	-	-	-	-	45,000
<i>Other KMP:</i>							
Jenny Swain	300,000	32,000	-	21,694	4,997	23,046	381,737
	497,520	32,000	-	21,694	4,997	26,268	582,479



Directors' report 30 June 2021

	Short-term benefits			Post-employment benefits	Long-term benefits	Share-based payments	Total
	Cash salary and fees	Bonus	Non-monetary	Super-annuation	Leave benefits	Equity-settled options	
2020	\$	\$	\$	\$	\$	\$	\$
<i>Non-Executive Directors:</i>							
Peter Kazacos (Chairman)	62,520	-	-	-	-	1,073	63,593
Anthony Hartnell	45,000	-	-	-	-	1,073	46,073
Sean Mulhearn	45,000	-	-	-	-	1,073	46,073
Nicholas Hartnell	45,000	-	-	-	-	-	45,000
<i>Other KMP:</i>							
Jenny Swain*	300,000	165,289	-	21,003	7,572	16,682	510,546
	497,520	165,289	-	21,003	7,572	19,901	711,285

* Bonus paid was discretionary.

The proportion of remuneration linked to performance and the fixed proportion are as follows:

Name	Fixed remuneration		At risk -STI		At risk- LTI	
	2021	2020	2021	2020	2021	2020
<i>Non-Executive Directors:</i>						
Peter Kazacos	98%	98%	-	-	2%	2%
Anthony Hartnell	98%	98%	-	-	2%	2%
Sean Mulhearn	98%	98%	-	-	2%	2%
Nicholas Hartnell	100%	100%	-	-	-	-
<i>Other Key Management Personnel:</i>						
Jenny Swain	86%	65%	8%	32%	6%	3%

Service agreements

On appointment to the Board, all non-executive directors enter into a service agreement with the company in the form of a letter of appointment. The letter summarises the Board policies and terms, including remuneration, relevant to the office of director.

Remuneration and other terms of employment for KMP (other than directors and company secretary) are formalised in service agreements. Details of these agreements are as follows:

Name:	Jenny Swain
Title:	Chief Executive Officer
Agreement commenced:	2 May 2016
Details:	The contract of employment with the CEO provides for a base salary plus statutory superannuation. The NRC reviews this amount annually. An annual performance bonus maybe payable upon the achievement of relevant KPI's. In addition employee share options maybe offered as part of a long term incentive ('LTI') at the discretion of the NRC. Either party may terminate this agreement on the giving of 3 months' notice.

KMP have no entitlement to termination payments in the event of removal for misconduct.

Share-based compensation

Issue of shares

There were no shares issued to directors and other KMP as part of compensation during the year ended 30 June 2021.



Directors' report 30 June 2021

Options

The terms and conditions of each grant of options over ordinary shares affecting remuneration of directors and other KMP in this financial year or future reporting years are as follows:

Name	Number of options granted	Grant date	Vesting date and exercisable date	Expiry date	Exercise price at grant date	Fair value per option
Peter Kazacos	82,452	9 November 2017	Variable*	9 November 2023	\$0.125	\$0.0521
Anthony Hartnell	82,452	9 November 2017	Variable*	9 November 2023	\$0.125	\$0.0521
Sean Mulhearn	82,452	9 November 2017	Variable*	9 November 2023	\$0.125	\$0.0521
Jenny Swain	932,538	8 December 2017	Variable*	8 December 2023	\$0.125	\$0.0521
Jenny Swain	1,000,000	31 January 2020	Variable**	31 January 2026	\$0.160	\$0.0436

* Vesting dates for the options granted are variable:

- Tranche 1 options: from date of grant to 31 July 2019
- Tranche 2 options: from date of grant to 31 July 2020
- Tranche 3 options: from date of grant to 31 July 2021

** Vesting dates for the options granted are variable:

- Tranche 1 options: from date of grant to 31 January 2021
- Tranche 2 options: from date of grant to 31 January 2022
- Tranche 3 options: from date of grant to 31 January 2023

Options granted carry no dividend or voting rights.

Additional information

The Board considers that the above performance-linked remuneration structures will generate the desired outcome based on the experience of other companies.

Additional disclosures relating to KMP

Shareholding

The number of shares in the company held during the financial year by each director and other members of KMP of the consolidated entity, including their closely related parties, is set out below:

	Balance at the start of the year	Received as part of remuneration	Additions	Disposals/ other	Balance at the end of the year
<i>Ordinary shares</i>					
Peter Kazacos	1,195,764	-	-	-	1,195,764
Anthony Hartnell*	535,578	-	32,484	-	568,062
Sean Mulhearn	728,079	-	-	-	728,079
Nicholas Hartnell**	39,499,038	-	-	-	39,499,038
Jenny Swain	267,027	-	-	-	267,027
	42,225,486	-	32,484	-	42,257,970

* 220,000 shares held directly, 9,310 held indirectly through Hartnell Retirement Fund and 306,268 held indirectly through close related party. Excludes holding by Nicholas Hartnell which is detailed in its own line in the table.

** 1,224,090 held directly and 38,274,948 held indirectly through Robinwood Investments Pty Ltd.



Directors' report 30 June 2021

Option holding

The number of options over ordinary shares in the company held during the financial year by each director and other members of KMP of the consolidated entity, including their personally related parties, is set out below:

	Balance at the start of the year	Granted	Exercised	Expired/forfeited/other	Balance at the end of the year
<i>Options over ordinary shares</i>					
Peter Kazacos	82,452	-	-	-	82,452
Anthony Hartnell	82,452	-	(27,484)	-	54,968
Sean Mulhearn	82,452	-	-	-	82,452
Nicholas Hartnell*	-	3,000,000	-	-	3,000,000
Jenny Swain	1,932,538	-	-	-	1,932,538
	2,179,894	3,000,000	(27,484)	-	5,152,410

Granted with shareholder approval at the 2020 AGM however are not part of his remuneration package as a Director (refer note 26).

On 31 January 2020, the company announced that subject to shareholder approval at the 2020 AGM, the company will issue 90,000 Options to each Company director on the same term of the options issued to eligible employees in January 2020 pursuant to the Company's ESOP.

At the 28 October 2020 AGM, approval was not sought for 90,000 options for each Director and these options were not issued.

This concludes the remuneration report, which has been audited.

Shares under option

Unissued ordinary shares of Allegra Orthopaedics Limited under option at the date of this report are as follows:

Grant date	Expiry date	Exercise price	Number under option
9 November 2017	9 November 2023	\$0.125	219,872
8 December 2017	8 December 2023	\$0.125	1,372,538
31 January 2020	31 January 2026	\$0.160	1,700,000
28 October 2020	28 October 2024	\$0.150	3,000,000
			6,292,410

Shares issued on the exercise of options

There were 94,151 ordinary shares of Allegra Orthopaedics Limited issued on the exercise of 27,484 options held by Directors and 66,667 options held by employees during the year end 30 June 2021 and up to the date of this report.

Indemnity and insurance of officers

The company has indemnified the directors and executives of the company for costs incurred, in their capacity as a director or executive, for which they may be held personally liable, except where there is a lack of good faith.

During the financial year, the company paid a premium in respect of a contract to insure the directors and executives of the company against a liability to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.



Directors' report 30 June 2021

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

Non-audit services

There were no non-audit services provided during the financial year by the auditor.

Officers of the company who are former partners of Crowe Sydney

There are no officers of the company who are former partners of Crowe Sydney.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this directors' report.

Auditor

Crowe Sydney continues in office in accordance with section 327 of the Corporations Act 2001.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors

Peter Kazacos
Director

26 August 2021
Sydney

26 August 2021

The Board of Directors
Allegra Orthopaedics Limited
Level 8, 18-20 Orion Road
Lane Cove West NSW 2066

Dear Board Members

Allegra Orthopaedics Limited


In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the Directors of Allegra Orthopaedics Limited.

As lead audit partner for the audit of the financial report of Allegra Orthopaedics Limited for the financial year ended 30 June 2021, I declare that to the best of my knowledge and belief, that there have been no contraventions of:

- (i) the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Allegra Orthopaedics Limited and the entities it controlled during the year.

Yours sincerely



Crowe Sydney



John Haydon
Senior Partner

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is the Crowe Australasia external audit division. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd. Services are provided by Crowe Sydney, an affiliate of Findex (Aust) Pty Ltd. Liability limited by a scheme approved under Professional Standards Legislation.

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General information

The financial statements cover Allegra Orthopaedics Limited as a consolidated entity consisting of Allegra Orthopaedics Limited and the entities it controlled at the end of, or during, the year. The financial statements are presented in Australian dollars, which is Allegra Orthopaedics Limited's functional and presentation currency.

Allegra Orthopaedics Limited is a listed public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Level 8
18-20 Orion Road
Lane Cove West, NSW 2066

A description of the nature of the consolidated entity's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 26 August 2021. The directors have the power to amend and reissue the financial statements.



Statement of profit or loss and other comprehensive income for the year ended 30 June 2021

		Consolidated	
	Note	2021 \$	2020 \$
Revenue from contracts with customers	4	4,501,218	5,013,659
Other income	5	1,800,153	1,187,499
Interest revenue calculated using the effective interest method		536	2,194
Expenses			
Cost of sales and purchases of consumables		(1,874,480)	(2,113,160)
Corporate and administration expenses		(1,809,626)	(1,770,932)
Quality and research and development expenses		(2,322,927)	(2,551,003)
Sales and marketing expenses		(860,491)	(923,492)
Finance costs	6	(13,228)	(10,147)
Loss before income tax expense		(578,845)	(1,165,382)
Income tax expense	7	-	-
Loss after income tax expense for the year attributable to the owners of Allegra Orthopaedics Limited		(578,845)	(1,165,382)
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year attributable to the owners of Allegra Orthopaedics Limited		(578,845)	(1,165,382)
		Cents	Cents
Basic earnings per share	30	(0.55)	(1.17)
Diluted earnings per share	30	(0.55)	(1.17)

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes



Statement of financial position as at 30 June 2021

	Note	Consolidated 2021 \$	2020 \$
Assets			
Current assets			
Cash and cash equivalents		363,223	755,592
Trade and other receivables	8	1,273,978	1,433,363
Inventories	9	3,018,795	3,232,224
Prepayments		162,538	83,105
Total current assets		4,818,534	5,504,284
Non-current assets			
Property, plant and equipment	10	642,499	903,467
Right-of-use assets	11	59,676	152,596
Intangibles	12	712,834	179,653
Security deposits		105,607	105,071
Total non-current assets		1,520,616	1,340,787
Total assets		6,339,150	6,845,071
Liabilities			
Current liabilities			
Trade and other payables	13	1,206,452	1,635,537
Contract liabilities - deferred income	14	-	332,122
Borrowings	15	211,454	7,943
Lease liabilities	16	60,341	158,595
Employee benefits		122,179	92,394
Total current liabilities		1,600,426	2,226,591
Non-current liabilities			
Borrowings	15	83,327	-
Employee benefits		72,012	64,600
Provisions	17	10,000	10,000
Total non-current liabilities		165,339	74,600
Total liabilities		1,765,765	2,301,191
NET ASSETS		4,573,385	4,543,880
Equity			
Issued capital	18	15,366,235	14,875,788
Share-based payments reserve	19	764,204	646,301
Accumulated losses		(11,557,054)	(10,978,209)
Total equity		4,573,385	4,543,880



Statement of changes in equity for the year ended 30 June 2021

Consolidated	Issued capital \$	Share-based payments reserve \$	Accumulated losses \$	Total equity \$
Balance at 1 July 2019	14,865,163	615,280	(9,812,827)	5,667,616
Loss after income tax expense for the year	-	-	(1,165,382)	(1,165,382)
Other comprehensive income for the year, net of tax	-	-	-	-
Total comprehensive income for the year	-	-	(1,165,382)	(1,165,382)
<i>Transactions with owners in their capacity as owners:</i>				
Contributions of equity, net of transaction costs (note 18)	10,625	-	-	10,625
Share-based payments	-	31,021	-	31,021
Balance at 30 June 2020	14,875,788	646,301	(10,978,209)	4,543,880

Consolidated	Issued capital \$	Share-based payments reserve \$	Accumulated losses \$	Total equity \$
Balance at 1 July 2020	14,875,788	646,301	(10,978,209)	4,543,880
Loss after income tax expense for the year	-	-	(578,845)	(578,845)
Other comprehensive income for the year, net of tax	-	-	-	-
Total comprehensive income for the year	-	-	(578,845)	(578,845)
<i>Transactions with owners in their capacity as owners:</i>				
Contributions of equity, net of transaction costs (note 18)	490,447	-	-	490,447
Share-based payments (note 31)	-	117,903	-	117,903
Balance at 30 June 2021	15,366,235	764,204	(11,557,054)	4,573,385

The above statement of changes in equity should be read in conjunction with the accompanying notes



Statement of cash flows for the year ended 30 June 2021

	Note	Consolidated 2021 \$	2020 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		5,354,517	5,953,798
Receipts from service agreement contract (inclusive of GST)		204,600	-
Payments to suppliers and employees (inclusive of GST)		(6,650,368)	(6,678,694)
		(1,091,251)	(724,896)
Other revenue		28,118	13,925
Interest received		-	313
Interest and other finance costs paid		(12,916)	(9,525)
Income taxes refunded relating to research and development		714,078	541,685
Net cash used in operating activities	29	(361,971)	(178,498)
Cash flows from investing activities			
Payments for property, plant and equipment		(30,757)	(140,558)
Payments for intangibles		(85,728)	-
Net cash used in investing activities		(116,485)	(140,558)
Cash flows from financing activities			
Proceeds from issue of shares	18	8,333	10,625
Share issue transaction costs		(2,114)	-
Proceeds from borrowings		250,000	-
Repayment of borrowings		(63,195)	-
Repayment of insurance loan		(183,291)	(76,456)
Repayment of lease liabilities		(165,646)	(146,596)
Grant received		242,000	210,650
Net cash from/(used in) financing activities		86,087	(1,777)
Net decrease in cash and cash equivalents		(392,369)	(320,833)
Cash and cash equivalents at the beginning of the financial year		755,592	1,076,425
Cash and cash equivalents at the end of the financial year		363,223	755,592

The above statement of cash flows should be read in conjunction with the accompanying notes



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

The consolidated entity has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the consolidated entity.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for for-profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

Historical cost convention

The financial statements have been prepared under the historical cost convention.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the consolidated entity's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Parent entity information

In accordance with the Corporations Act 2001, these financial statements present the results of the consolidated entity only. Supplementary information about the parent entity is disclosed in note 27.

Principles of consolidation

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of Allegra Orthopaedics Limited ('company' or 'parent entity') as at 30 June 2021 and the results of all subsidiaries for the year then ended. Allegra Orthopaedics Limited and its subsidiaries together are referred to in these financial statements as the 'consolidated entity'.

Subsidiaries are all those entities over which the consolidated entity has control. The consolidated entity controls an entity when the consolidated entity is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the consolidated entity. They are de-consolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between entities in the consolidated entity are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the consolidated entity.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.

Where the consolidated entity loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative translation differences recognised in equity. The consolidated entity recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

Operating segments

Operating segments are presented using the 'management approach', where the information presented is on the same basis as the internal reports provided to the Chief Operating Decision Makers ('CODM'). The CODM is responsible for the allocation of resources to operating segments and assessing their performance.

Foreign currency translation

The financial statements are presented in Australian dollars, which is Allegra Orthopaedics Limited's functional and presentation currency.

Foreign currency transactions

Foreign currency transactions are translated into the entity's functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Foreign operations

The assets and liabilities of foreign operations are translated into Australian dollars using the exchange rates at the reporting date. The revenues and expenses of foreign operations are translated into Australian dollars using the average exchange rates, which approximate the rates at the dates of the transactions, for the period. All resulting foreign exchange differences are recognised in other comprehensive income through the foreign currency reserve in equity.

The foreign currency reserve is recognised in profit or loss when the foreign operation or net investment is disposed of.

Revenue recognition

The consolidated entity recognises revenue as follows:

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the consolidated entity is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the consolidated entity: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

Sale of goods

The consolidated entity generates revenues from the sale of orthopaedics products to customers which are generally hospitals and healthcare organisations. Revenue from orthopaedic implant products (for example knees and hips) are recognised by Allegra when such implants have been implanted into patients by orthopaedic surgeons working at customer locations, which is when the consolidated entity's performance obligation is satisfied. Revenues from consumable items (for example K-wires, Saw Blades, Screws and PPE) are recognised when the consumable products have been delivered to the customer based on a purchase order received from the customer.

Commissions revenue

Commission revenues are earned by Allegra for facilitating the sales of orthopaedics products of other vendors. Commission revenue is recognised in the month when the sales of such orthopaedics products have been delivered and invoiced by the product vendor to the end user customer.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

Grant income

Grant monies received by Allegra are initially recognised as a contract liability owing to the Grant provider. Grant income is then recognised in the month that Allegra incurs allowable expenditures in accordance with the conditions and terms set out in the approved Grant Agreement with the Grant provider.

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the consolidated entity will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Other income

Other income, such as the research and development tax offset, is recognised when the right to receive payment is established. The research and development tax offset is recognised in profit or loss on a systematic basis over the periods in which eligible expenses are incurred.

Income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate for each jurisdiction, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to be applied when the assets are recovered or liabilities are settled, based on those tax rates that are enacted or substantively enacted, except for:

- when the deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or
- when the taxable temporary difference is associated with interests in subsidiaries, associates or joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed at each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entities which intend to settle simultaneously.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the consolidated entity's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

A liability is classified as current when: it is either expected to be settled in the consolidated entity's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The consolidated entity has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Inventories

Finished goods are stated at the lower of cost and net realisable value on a 'first in first out' basis. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Investments and other financial assets

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. They are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on the purpose of the acquisition and subsequent reclassification to other categories is restricted. The fair values of quoted investments are based on current bid prices. For unlisted investments, the consolidated entity establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the consolidated entity has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, its carrying value is written off.

Financial assets at amortised cost

A financial asset is measured at amortised cost only if both of the following conditions are met: (i) it is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and (ii) the contractual terms of the financial asset represent contractual cash flows that are solely payments of principal and interest.

Impairment of financial assets

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

For financial assets mandatorily measured at fair value through other comprehensive income, the loss allowance is recognised in other comprehensive income with a corresponding expense through profit or loss. In all other cases, the loss allowance reduces the asset's carrying value with a corresponding expense through profit or loss.

Property, plant and equipment

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Plant and equipment	2-20 years
Fixtures and fittings	2-13 years
Leasehold improvements	3-5 years
Instrument sets	5-20 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the consolidated entity. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the consolidated entity expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The consolidated entity has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Intangible assets

Intangible assets acquired as part of a business combination, other than goodwill, are initially measured at their fair value at the date of the acquisition. Intangible assets acquired separately are initially recognised at cost. Indefinite life intangible assets are not amortised and are subsequently measured at cost less any impairment. Finite life intangible assets are subsequently measured at cost less amortisation and any impairment. The gains or losses recognised in profit or loss arising from the derecognition of intangible assets are measured as the difference between net disposal proceeds and the carrying amount of the intangible asset. The method and useful lives of finite life intangible assets are reviewed annually. Changes in the expected pattern of consumption or useful life are accounted for prospectively by changing the amortisation method or period.

Website

Significant costs associated with the development of the revenue generating aspects of the website, including the capacity of placing orders, are deferred and amortised on a straight-line basis over the period of their expected benefit, being their finite useful life of between 10 and 20 years.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

Patents and trademarks

Significant costs associated with patents and trademarks are deferred and amortised on a straight-line basis over the period of their expected benefit, being their finite life of between 1 and 20 years.

The expected benefit of the patents and trademarks will commence when the relevant product is available for sale.

Research and development

Research costs are expensed in the period in which they are incurred. Development costs are capitalised when it is probable that: the project will be a success considering its commercial and technical feasibility; the consolidated entity is able to use or sell the asset; the consolidated entity has sufficient resources and intent to complete the development; and its costs can be measured reliably. Costs included in research and development are external direct costs and direct payroll and related costs based on employee's time spent on the project.

Set-up costs of new products

Initial set-up costs associated with the manufacture of new products are capitalised as intangible assets and amortised over the expected life cycle of the product.

Regulatory costs

Regulatory costs are costs paid to the regulatory body, TUV, to obtain CE certification for one product. Once received, the Certificate lasts 3 years and is amortised over the book life of 3 years.

Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the consolidated entity prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Contract liabilities - deferred income

Contract liabilities represent the consolidated entity's obligations to another party resulting from an executed agreement. In this financial report, the contract liability balance relates to grant funds actually received from a grant provider which, upon receipt, are treated as unearned income. This contract liability is transferred and recognised as grant income in the Statement of profit and loss when the consolidated entity incurs allowable expenditure as defined under the terms and conditions of the grant agreement between the consolidated entity and the grant provider.

Borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Loans and borrowings are removed from the statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount and any consideration paid is recognised in profit or loss.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

Lease liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the consolidated entity's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Variable lease payments include rent concessions in the form of rent forgiveness or a waiver as a direct consequence of the Coronavirus (COVID-19) pandemic and which relate to payments originally due on or before 30 June 2021.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Finance costs

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

Provisions

Provisions are recognised when the consolidated entity has a present (legal or constructive) obligation as a result of a past event, it is probable the consolidated entity will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. If the time value of money is material, provisions are discounted using pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision resulting from the passage of time is recognised as a finance cost.

Employee benefits

Short-term employee benefits

Liabilities for wages and salaries and other employee benefits expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

Employee benefits not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on high-quality corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows. Liabilities for employee entitlements which have vested in the employee at reporting date are recognised as current liabilities notwithstanding that they are not expected to be settled within 12 months of reporting date as the consolidated entity does not have an unconditional right to defer settlement.

Share-based payments

Equity-settled share-based compensation benefits are provided to employees.

Equity-settled transactions are awards of shares, or options over shares, that are provided to employees in exchange for the rendering of services.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

The cost of equity-settled transactions are measured at fair value on grant date. Fair value is independently determined using either the Binomial or Black-Scholes option pricing model that takes into account the exercise price, the term of the option, the impact of dilution, the share price at grant date and expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate for the term of the option, together with non-vesting conditions that do not determine whether the consolidated entity receives the services that entitle the employees to receive payment. No account is taken of any other vesting conditions.

The cost of equity-settled transactions are recognised as an expense with a corresponding increase in equity over the vesting period. The cumulative charge to profit or loss is calculated based on the grant date fair value of the award, the best estimate of the number of awards that are likely to vest and the expired portion of the vesting period. The amount recognised in profit or loss for the period is the cumulative amount calculated at each reporting date less amounts already recognised in previous periods.

Market conditions are taken into consideration in determining fair value. Therefore any awards subject to market conditions are considered to vest irrespective of whether or not that market condition has been met, provided all other conditions are satisfied.

If equity-settled awards are modified, as a minimum an expense is recognised as if the modification has not been made. An additional expense is recognised, over the remaining vesting period, for any modification that increases the total fair value of the share-based compensation benefit as at the date of modification.

If the non-vesting condition is within the control of the consolidated entity or employee, the failure to satisfy the condition is treated as a cancellation. If the condition is not within the control of the consolidated entity or employee and is not satisfied during the vesting period, any remaining expense for the award is recognised over the remaining vesting period, unless the award is forfeited.

If equity-settled awards are cancelled, it is treated as if it has vested on the date of cancellation, and any remaining expense is recognised immediately. If a new replacement award is substituted for the cancelled award, the cancelled and new award is treated as if they were a modification.

Issued capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Earnings per share

Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to the owners of Allegra Orthopaedics Limited, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.



Notes to the financial statements - 30 June 2021

Note 1. Significant accounting policies (continued)

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the consolidated entity for the annual reporting period ended 30 June 2021. The consolidated entity has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Note 2. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Coronavirus (COVID-19) pandemic

Judgement has been exercised in considering the impacts that the Coronavirus (COVID-19) pandemic has had, or may have, on the consolidated entity based on known information. This consideration extends to the nature of the products and services offered, customers, supply chain, staffing and geographic regions in which the consolidated entity operates. The current Coronavirus (COVID-19) lock-down in NSW and the State Government's decision to temporarily postpone non-urgent elective surgeries at private hospitals will potentially impact the short-term revenue of the consolidated entity. However, the company's product range covers emergency and urgent elective surgeries, which will continue to be carried out. The consolidated entity monitors the situation closely and will react swiftly if the Government proposes new Coronavirus (COVID-19) rules.

Provision for impairment of inventories

The provision for impairment of inventories assessment requires a degree of estimation and judgement. The level of the provision is assessed by taking into account the recent sales experience, the ageing of inventories and other factors that affect inventory obsolescence.

Estimation of useful lives of assets

The consolidated entity determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the consolidated entity's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The consolidated entity reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.



Notes to the financial statements - 30 June 2021

Note 2. Critical accounting judgements, estimates and assumptions (continued)

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the consolidated entity estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Going concern

The directors have determined that the consolidated entity is a going concern, and these financial statements have been prepared on this basis.

Note 3. Operating segments

Identification of reportable operating segments

The consolidated entity is organised in two main operating segments namely the orthopaedics and the innovation division. Corporate costs which cannot be allocated to a segment are listed separately. These operating segments are based on the internal reports that are reviewed and used by the Board of Directors (who are identified as the Chief Operating Decision Makers ('CODM')) in assessing performance and in determining the allocation of resources. There is no aggregation of operating segments.

The CODM reviews earnings before interest, tax, depreciation and amortisation ('EBITDA'). The accounting policies adopted for internal reporting to the CODM are consistent with those adopted in the financial statements.

The information reported to the CODM is on a monthly basis.

The consolidated entity operates predominantly in one geographical region being Australia.

Types of products and services

The principal products and services of each of these operating segments are as follows:

Orthopaedics division	This division has an extensive and well-established range of orthopaedic implant products and surgical instrumentation from Australian and international suppliers covering all specialities from foot and ankle, primary hip and knee, to complex lower limb revision arthroplasty and tumour solutions. The division constantly seeks out leading-edge products to include in its product offering for its customers and their patients.
Innovation division	The consolidated entity has an Innovation Division engaging a dedicated engineering team and a US-based Innovation & Technology Manager, with a mandate to explore and develop innovative early-stage technologies into commercially viable products available for manufacture by the company. Currently, the major project underway is the commercialisation of a cervical spinal fusion cage developed from the biocompatible ceramic material, Sr-HT-Gahnite. The Sr-HT-Gahnite is a highly porous and biocompatible calcium silicate. It has many advantages over existing synthetic bone materials, including strength and the ability to be 3D printed. Further applications for the Sr-HT-Gahnite include fixation screws that secure ligaments to the bone, a coating material along with a novel coating manufacturing process for existing and new implants to deposit the company's proprietary bioceramic material onto orthopaedic implants.
Corporate costs (unallocated)	Relates to the corporate running costs of the consolidated entity such as director and company secretary fees, audit fees, tax fees, annual reports, ASIC and ASX fees, as well as AGM costs and director insurance costs.

Intersegment transactions

Intersegment transactions were made at market rates. The orthopaedics division allocates a percentage of its overhead salaries to the innovation division. Intersegment transactions are eliminated on consolidation.

Major customers

During the year ended 30 June 2021 approximately 60.71% (\$2,732,594) (30 June 2020: 64.5% (\$3,233,714)) of the consolidated entity's external revenue was derived from sales to two major hospital groups.



Notes to the financial statements - 30 June 2021

Note 3. Operating segments (continued)

Operating segment information

	Orthopaedics division \$	Innovation division \$	Corporate costs (unallocated) \$	Total \$
Consolidated - 2021				
Revenue				
Sale of goods	4,341,996	-	-	4,341,996
Commissions revenue	159,222	-	-	159,222
Total sales revenue	4,501,218	-	-	4,501,218
Government grants	-	224,622	-	224,622
Sundry income	61,083	327,500	-	388,583
Research and development tax offset	-	1,186,948	-	1,186,948
Total revenue	4,562,301	1,739,070	-	6,301,371
EBITDA				
Depreciation and amortisation	(421,320)	(96,298)	-	(517,618)
Interest revenue	536	-	-	536
Finance costs	(6,837)	(6,391)	-	(13,228)
Profit/(loss) before income tax expense	382,252	(555,808)	(405,289)	(578,845)
Income tax expense	-	-	-	-
Loss after income tax expense				(578,845)

	Orthopaedics division \$	Innovation division \$	Corporate costs (unallocated) \$	Total \$
Consolidated - 2020				
Revenue				
Sale of goods	4,933,910	-	-	4,933,910
Commissions revenue	79,749	-	-	79,749
Total sales revenue	5,013,659	-	-	5,013,659
Government grants	-	292,021	-	292,021
Sundry income	83,535	458,500	-	542,035
Research and development tax offset	-	353,443	-	353,443
Total revenue	5,097,194	1,103,964	-	6,201,158
EBITDA				
Depreciation and amortisation	(399,615)	(65,014)	-	(464,629)
Interest revenue	2,194	-	-	2,194
Finance costs	(10,147)	-	-	(10,147)
Profit/(loss) before income tax expense	678,423	(1,448,922)	(394,883)	(1,165,382)
Income tax expense	-	-	-	-
Loss after income tax expense				(1,165,382)

Note 4. Revenue from contracts with customers

	Consolidated	
	2021 \$	2020 \$
Sale of goods	4,341,996	4,933,910
Commissions revenue	159,222	79,749
Revenue from contracts with customers	4,501,218	5,013,659



Notes to the financial statements - 30 June 2021

Note 4. Revenue from contracts with customers (continued)

Disaggregation of revenue

The disaggregation of revenue from contracts with customers is as follows:

	Consolidated	
	2021	2020
	\$	\$
<i>Major customer group</i>		
Government	1,257,952	1,357,268
Non-government	3,243,266	3,656,391
	4,501,218	5,013,659
<i>Geographical regions</i>		
Australia	4,409,340	4,978,493
New Zealand	91,878	35,166
	4,501,218	5,013,659

Note 5. Other income

	Consolidated	
	2021	2020
	\$	\$
Government grants	224,622	292,021
Subsidies and grants	327,500	458,500
Sundry income	61,083	83,535
Research and development tax offset	1,186,948	353,443
Other income	1,800,153	1,187,499



Notes to the financial statements - 30 June 2021

Note 6. Expenses

	Consolidated	
	2021	2020
	\$	\$
Loss before income tax includes the following specific expenses:		
<i>Depreciation</i>		
Plant and equipment	81,370	62,945
Fixtures and fittings	11,684	11,067
Leasehold improvements	2,045	8,906
Instrument sets	204,228	197,747
Land and buildings - right-of-use assets	172,487	152,595
Total depreciation	471,814	433,260
<i>Amortisation</i>		
Website	3,640	3,640
Patents and trademarks	8,148	8,171
New product line set-up costs	19,559	19,558
Regulatory costs	14,457	-
Total amortisation	45,804	31,369
Total depreciation and amortisation	517,618	464,629
<i>Impairment</i>		
Inventory - expense	281,544	164,711
<i>Finance costs</i>		
Interest and finance charges paid/payable on lease liabilities	13,228	10,147
<i>Net foreign exchange (gain)/loss</i>		
Net foreign exchange (gain)/loss	(2,827)	29,938
<i>Leases</i>		
Short-term lease payments	23,392	42,074
<i>Employee benefits expense</i>		
Wages and salaries	1,886,347	1,919,356
Defined contribution superannuation expense	133,709	119,949
Share-based payments expense	117,903	31,021
Total employee benefits expense	2,137,959	2,070,326



Notes to the financial statements - 30 June 2021

	\$	\$
<i>Numerical reconciliation of income tax expense and tax at the statutory rate</i>		
Loss before income tax expense	(578,845)	(1,165,382)
Tax at the statutory tax rate of 26% (2020: 27.5%)	(150,500)	(320,480)
Tax effect amounts which are not deductible/(taxable) in calculating taxable income:		
Concessional research and development expenditure treatment	579,725	405,706
Research and development tax incentive	(308,606)	(144,989)
Share based payment	-	8,531
Prior year tax losses not recognised now recouped	120,619	(51,232)
Current year temporary differences and tax losses not recognised	(151,175)	(154,509)
Adjustment recognised for prior year clawback on R&D Grants expended	30,556	157,948
	-	47,793
Income tax expense	-	-

	Consolidated	
	2021	2020
	\$	\$
<i>Tax losses not recognised</i>		
Unused tax losses for which no deferred tax asset has been recognised	266,365	1,685,338
Potential tax benefit @ 25% (2020: 26%)	66,591	438,188

The above potential tax benefit for tax losses has not been recognised in the statement of financial position. These tax losses can only be utilised against future taxable income if the continuity of ownership test is passed, or failing that, the same business test is passed.

Note 8. Trade and other receivables

	Consolidated	
	2021	2020
	\$	\$
<i>Current assets</i>		
Trade receivables	464,847	914,538
Other receivables	-	165,382
Research and development tax receivable	809,131	353,443
	1,273,978	1,433,363

Allowance for expected credit losses

The consolidated entity has recognised a provision \$nil in impairment of assets (30 June 2020: \$nil) in profit or loss, in respect of impairment of receivables for the year ended 30 June 2021.



Notes to the financial statements - 30 June 2021

Note 9. Inventories

	Consolidated	
	2021	2020
	\$	\$
<i>Current assets</i>		
Finished goods - at lower of cost or net realisable value	3,219,528	3,328,175
Less: Provision for impairment	(200,733)	(95,951)
	3,018,795	3,232,224

Impairment of inventory from prior periods to net realisable value recognised as a expense during the year ended 30 June 2021 amounted to \$281,544 (30 June 2020: \$164,711). The expense has been included in cost of sales and purchase of consumables in profit or loss.

Note 10. Property, plant and equipment

	Consolidated	
	2021	2020
	\$	\$
<i>Non-current assets</i>		
Plant and equipment - at cost	335,497	325,922
Less: Accumulated depreciation	(188,719)	(107,747)
	146,778	218,175
Fixtures and fittings - at cost	112,328	106,741
Less: Accumulated depreciation	(96,542)	(84,858)
	15,786	21,883
Leasehold improvements - at cost	65,561	65,561
Less: Accumulated depreciation	(65,561)	(63,516)
	-	2,045
Instrument sets - at cost	1,598,266	1,575,467
Less: Accumulated depreciation	(1,118,331)	(914,103)
	479,935	661,364
	642,499	903,467

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated	Plant and equipmen \$	Fixtures and fittings \$	Leasehold improvement \$	Instrument sets \$	Total \$
Balance at 1 July 2019	149,354	22,254	10,951	791,636	974,195
Additions	131,766	10,696	-	67,475	209,937
Depreciation expense	(62,945)	(11,067)	(8,906)	(197,747)	(280,665)
Balance at 30 June 2020	218,175	21,883	2,045	661,364	903,467
Additions	10,392	5,587	-	22,799	38,778
Disposals	(419)	-	-	-	(419)
Depreciation expense	(81,370)	(11,684)	(2,045)	(204,228)	(299,327)



Notes to the financial statements - 30 June 2021

Note 11. Right-of-use assets

	Consolidated	
	2021	2020
	\$	\$
<i>Non-current assets</i>		
Land and buildings - right-of-use	384,759	305,191
Less: Accumulated depreciation	(325,083)	(152,595)
	59,676	152,596

Additions to the right-of-use assets during the year were \$79,567.

The consolidated entity leases land and buildings for its offices under agreements of between one to three years with, in some cases, options to extend.

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated	Land and buildings - right-of-use
	\$
Balance at 1 July 2019	-
Transfers in on adoption of AASB 16	305,191
Depreciation expense	(152,595)
Balance at 30 June 2020	152,596
Additions	79,567
Depreciation expense	(172,487)
Balance at 30 June 2021	59,676



Notes to the financial statements - 30 June 2021

Note 12. Intangibles

	Consolidated 2021 \$	Consolidated 2020 \$
<i>Non-current assets</i>		
Website - at cost	18,200	18,200
Less: Accumulated amortisation	(10,611)	(6,971)
	7,589	11,229
Patents and trademarks - at cost	1,168,815	669,220
Less: Accumulated amortisation	(547,357)	(539,209)
	621,458	130,011
New product line set-up costs - at cost	97,792	97,792
Less: Accumulated amortisation	(78,938)	(59,379)
	18,854	38,413
Regulatory costs - at cost	79,390	-
Less: Accumulated amortisation	(14,457)	-
	64,933	-
	712,834	179,653

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated	Website \$	Patents and trademarks \$	New product line set-up costs \$	Regulatory costs \$	Total \$
Balance at 1 July 2019	14,869	138,182	57,971	-	211,022
Amortisation expense	(3,640)	(8,171)	(19,558)	-	(31,369)
Balance at 30 June 2020	11,229	130,011	38,413	-	179,653
Additions	-	499,595	-	79,390	578,985
Amortisation expense	(3,640)	(8,148)	(19,559)	(14,457)	(45,804)
Balance at 30 June 2021	7,589	621,458	18,854	64,933	712,834

Note 13. Trade and other payables

	Consolidated 2021 \$	Consolidated 2020 \$
<i>Current liabilities</i>		
Trade payables	904,609	1,062,592
Accrued expenses	301,843	572,945
	1,206,452	1,635,537

Refer to note 21 for further information on financial instruments.



Notes to the financial statements - 30 June 2021

Note 14. Contract liabilities - deferred income

	Consolidated	
	2021	2020
	\$	\$
<i>Current liabilities</i>		
Contract liabilities - deferred income	-	332,122
<i>Reconciliation</i>		
Reconciliation of the written down values at the beginning and end of the current and previous financial year are set out below:		
Opening balance	332,122	105,143
Service agreement contract	-	786,000
Payments received in advance	220,000	191,500
Transfer to revenue - other balances	(552,122)	(750,521)
Closing balance	-	332,122

Unsatisfied performance obligations

The aggregate amount of the transaction price allocated to the performance obligations that are unsatisfied at the end of the reporting period was \$nil as at 30 June 2021 (\$332,122 as at 30 June 2020) and is expected to be recognised as revenue in future periods as follows:

	Consolidated	
	2021	2020
	\$	\$
Within 6 months	-	332,122

Note 15. Borrowings

	Consolidated	
	2021	2020
	\$	\$
<i>Current liabilities</i>		
Bank loans	108,336	-
Insurance loans	103,118	7,943
	211,454	7,943
<i>Non-current liabilities</i>		
Bank loans	83,327	-

Refer to note 21 for further information on financial instruments.

Bank loans

The Group has a bank loan with Commonwealth Bank of Australia ('CBA') which was entered into in November 2020 and is for a loan term of three years with principal and interest repayments. The loan was acquired under the Government Coronavirus SME Guarantee Scheme. Monthly repayments are \$9,028.

Insurance loans

For the consolidated entity, the insurance loan, totalling \$171,923 (30 June 2020: \$7,943), relate to principal and interest payment loans. As of 30 June 2021, the total repayment made was \$68,805. The loan balance, and interest of \$103,118, is due for repayment in full during the year end 30 June 2022.



Notes to the financial statements - 30 June 2021

Note 15. Borrowings (continued)

Financing arrangements

Unrestricted access was available at the reporting date to the following lines of credit:

	Consolidated	
	2021	2020
	\$	\$
Total facilities		
Bank overdraft	500,000	500,000
Business card facility	15,000	15,000
Insurance loans	171,923	39,777
Business loans	2,250,000	1,750,000
	2,936,923	2,304,777
Used at the reporting date		
Bank overdraft	-	-
Business card facility	70	-
Insurance loans	171,923	31,834
Business loans	250,000	-
	421,993	31,834
Unused at the reporting date		
Bank overdraft	500,000	500,000
Business card facility	14,930	15,000
Insurance loans	-	7,943
Business loans	2,000,000	1,750,000
	2,514,930	2,272,943

Note 16. Lease liabilities

	Consolidated	
	2021	2020
	\$	\$
<i>Current liabilities</i>		
Lease liability	60,341	158,595

Refer to note 21 for further information on financial instruments.

Note 17. Provisions

	Consolidated	
	2021	2020
	\$	\$
<i>Non-current liabilities</i>		
Lease make-good	10,000	10,000

Lease make good

The provision represents the present value of the estimated costs to make good the premises leased by the consolidated entity at the end of the respective lease terms.



Notes to the financial statements - 30 June 2021

Note 18. Issued capital

	2021 Shares	Consolidated 2020 Shares	2021 \$	2020 \$
Ordinary shares - fully paid	104,459,203	99,559,052	15,366,235	14,875,788

Movements in ordinary share capital

Details	Date	Shares	Issue price	\$
Balance	1 July 2019	99,559,052		14,865,163
Monies received from sale of previously issued shares to foreign investors deemed ineligible to hold shares (sale at a premium)	31 July 2019	-	\$0.000	10,625
Balance	30 June 2020	99,559,052		14,875,788
Issue of shares on exercise of options	6 July 2020	27,484	\$0.125	3,436
Issue of shares for the acquisition of patents	6 July 2020	4,806,000	\$0.100	480,600
Issue of shares on exercise of options	22 October 2020	66,667	\$0.125	8,333
Share issue transaction costs		-	\$0.000	(1,922)
Balance	30 June 2021	104,459,203		15,366,235

Ordinary shares

Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of the company in proportion to the number of and amounts paid on the shares held. The fully paid ordinary shares have no par value and the company does not have a limited amount of authorised capital.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

Share buy-back

There is no current on-market share buy-back.

Capital risk management

The consolidated entity's objectives when managing capital are to safeguard its ability to continue as a going concern, so that it can provide returns for shareholders and benefits for other stakeholders and to maintain an optimum capital structure to reduce the cost of capital.

Capital is regarded as total equity, as recognised in the statement of financial position, plus net debt. Net debt is calculated as total borrowings less cash and cash equivalents.

In order to maintain or adjust the capital structure, the consolidated entity may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The consolidated entity would look to raise capital when an opportunity to invest in a business or company was seen as value adding relative to the current parent entity's share price at the time of the investment. The consolidated entity is not actively pursuing additional investments in the short term as it continues to integrate and grow its existing businesses in order to maximise synergies.

The capital risk management policy remains unchanged from the 30 June 2020 Annual Report.



Notes to the financial statements - 30 June 2021

Note 19. Share-based payments reserve

	Consolidated	
	2021	2020
	\$	\$
Share-based payments reserve	764,204	646,301

Share-based payments reserve

The reserve is used to recognise the value of unexercised options provided to employees and directors as part of their remuneration, and other parties as part of their compensation for services.

Note 20. Dividends

Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

Franking credits

	Consolidated	
	2021	2020
	\$	\$
Franking credits available for subsequent financial years based on a tax rate of 26% (2020: 27.5%)	320,477	320,477

The above amounts represent the balance of the franking account as at the end of the financial year, adjusted for:

- franking credits that will arise from the payment of the amount of the provision for income tax at the reporting date
- franking debits that will arise from the payment of dividends recognised as a liability at the reporting date
- franking credits that will arise from the receipt of dividends recognised as receivables at the reporting date

Note 21. Financial instruments

Financial risk management objectives

The consolidated entity's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The consolidated entity's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the consolidated entity. The consolidated entity uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of interest rate, foreign exchange and other price risks and ageing analysis for credit risk.

Risk management is carried out by senior finance executives ('finance') under policies approved by the Board of Directors ('the Board'). These policies include identification and analysis of the risk exposure of the consolidated entity and appropriate procedures, controls and risk limits. Finance identifies, evaluates and hedges financial risks within the consolidated entity's operating units. Finance reports to the Board on a monthly basis.

Market risk

Foreign currency risk

The consolidated entity is not exposed to any significant foreign exchange risk.

Price risk

The consolidated entity is not exposed to any significant price risk, except for the Federal Government's decisions relating to reductions in prosthesis rebates which impact the sale price of hip, knee and other related products.

Interest rate risk

The consolidated entity's main interest rate risk arises from long-term borrowings and lease liabilities. Those issued at variable rates expose the consolidated entity to interest rate risk. Those issued at fixed rates expose the consolidated entity to fair value interest rate risk.



Notes to the financial statements - 30 June 2021

The consolidated entity is not exposed to any significant interest rate risk.

Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the consolidated entity. The consolidated entity has a strict code of credit, including obtaining agency credit information, confirming references and setting appropriate credit limits. The consolidated entity obtains guarantees where appropriate to mitigate credit risk. The maximum exposure to credit risk at the reporting date to recognised financial assets is the carrying amount, net of any provisions for impairment of those assets, as disclosed in the statement of financial position and notes to the financial statements. The consolidated entity does not hold any collateral.

The consolidated entity has adopted a lifetime expected loss allowance in estimating expected credit losses to trade receivables through the use of a provisions matrix using fixed rates of credit loss provisioning. These provisions are considered representative across all customers of the consolidated entity based on recent sales experience, historical collection rates and forward-looking information that is available.

Generally, trade receivables are written off when there is no reasonable expectation of recovery. Indicators of this include the failure of a debtor to engage in a repayment plan, no active enforcement activity and a failure to make contractual payments for a period greater than 1 year.

Liquidity risk

Vigilant liquidity risk management requires the consolidated entity to maintain sufficient liquid assets (mainly cash and cash equivalents) and available borrowing facilities to be able to pay debts as and when they become due and payable.

The consolidated entity manages liquidity risk by maintaining adequate cash reserves and available borrowing facilities by continuously monitoring actual and forecast cash flows and matching the maturity profiles of financial assets and liabilities.

Financing arrangements

Unused borrowing facilities at the reporting date:

	Consolidated	
	2021	2020
	\$	\$
Bank overdraft	500,000	500,000
Business card facility	14,930	15,000
Insurance loans	-	7,943
Business loans	2,000,000	1,750,000
	2,514,930	2,272,943



Notes to the financial statements - 30 June 2021

Note 21. Financial instruments (continued)

Remaining contractual maturities

The following tables detail the consolidated entity's remaining contractual maturity for its financial instrument liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the financial liabilities are required to be paid and therefore these totals may differ from their carrying amount in the statement of financial position.

Consolidated - 2021	Weighted average interest rate %	1 year or less \$	Between 1 and 2 years \$	Between 2 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
Non-derivatives						
<i>Non-interest bearing</i>						
Trade payables	-	904,609	-	-	-	904,609
<i>Interest-bearing - variable</i>						
Lease liability	4.50%	60,341	-	-	-	60,341
Bank loans	4.50%	108,336	83,327	-	-	191,663
<i>Interest-bearing - fixed rate</i>						
Insurance funding agreement	3.80%	103,118	-	-	-	103,118
Total non-derivatives		1,176,404	83,327	-	-	1,259,731

Consolidated - 2020	Weighted average interest rate %	1 year or less \$	Between 1 and 2 years \$	Between 2 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
Non-derivatives						
<i>Non-interest bearing</i>						
Trade payables	-	1,062,592	-	-	-	1,062,592
<i>Interest-bearing - variable</i>						
Lease liability	4.50%	158,595	-	-	-	158,595
<i>Interest-bearing - fixed rate</i>						
Insurance funding agreement	4.48%	7,943	-	-	-	7,943
Total non-derivatives		1,229,130	-	-	-	1,229,130

The cash flows in the maturity analysis above are not expected to occur significantly earlier than contractually disclosed above.

Note 22. Fair value measurement

Fair value hierarchy

There are no amounts either measured or disclosed at fair value in these financial statements.

The carrying values of financial assets and financial liabilities within the statement of financial position represent a reasonable approximation of fair value.



Notes to the financial statements - 30 June 2021

Note 23. Key management personnel disclosures

Compensation

The aggregate compensation made to directors and other members of key management personnel of the consolidated entity is set out below:

	Consolidated	
	2021	2020
	\$	\$
Short-term employee benefits	529,520	662,809
Post-employment benefits	21,694	21,003
Long-term benefits	4,997	7,572
Share-based payments	26,268	19,901
	582,479	711,285

Note 24. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Crowe Sydney, the auditor of the company:

	Consolidated	
	2021	2020
	\$	\$
<i>Audit services - Crowe Sydney</i>		
Audit or review of the financial statements	70,650	64,900

There were no other services provided by Crowe Sydney.

Note 25. Contingent liabilities

The consolidated entity has a bank guarantee totalling \$105,607 at 30 June 2021 (30 June 2020: \$105,071) in relation to support office rental commitments.

Note 26. Related party transactions

Parent entity

Allegra Orthopaedics Limited is the parent entity.

Subsidiaries

Interests in subsidiaries are set out in note 28.

Key management personnel

Disclosures relating to key management personnel are set out in note 23 and the remuneration report included in the directors' report.

Transactions with related parties

The following transactions occurred with related parties:

	Consolidated	
	2021	2020
	\$	\$
Payment for goods and services:		
Surgeon advisory fees paid and payable to Dr Nicholas Hartnell, a director	80,000	80,000



Notes to the financial statements - 30 June 2021

Note 26. Related party transactions (continued)

Receivable from and payable to related parties

The following balances are outstanding at the reporting date in relation to transactions with related parties:

	Consolidated 2021 \$	2020 \$
Current payables:		
Surgeon advisory fees payable to Dr Nicholas Hartnell, a director	20,000	20,000

At the 28 October 2020 AGM, shareholders of the consolidated entity approved the issue of 3,000,000 share options to Dr Nicholas Hartnell.

On 31 December 2020, 1,500,000 of the issued share options has vested. The remaining 1,500,000 share options will vest on 31 December 2021, subject to the fulfilment of Dr Nicholas Hartnell's service to the consolidated entity as per the Service Agreement.

Loans to/from related parties

There were no loans to or from related parties at the current and previous reporting date.

Terms and conditions

All transactions were made on normal commercial terms and conditions.

Note 27. Parent entity information

Set out below is the supplementary information about the parent entity.

Statement of profit or loss and other comprehensive income

	Parent 2021 \$	2020 \$
Loss after income tax	(578,435)	(1,165,382)
Total comprehensive income	(578,435)	(1,165,382)

Statement of financial position

	Parent 2021 \$	2020 \$
Total current assets	4,940,632	5,626,382
Total assets	6,414,759	6,920,679
Total current liabilities	1,600,427	2,227,001
Total liabilities	1,765,766	2,301,601
Equity		
Issued capital	15,366,235	14,875,788
Share-based payments reserve	764,204	646,301
Accumulated losses	(11,481,446)	(10,903,011)



Notes to the financial statements - 30 June 2021

Note 27. Parent entity information (continued)

Contingent liabilities

The parent entity had no contingent liabilities as at 30 June 2021 and 30 June 2020.

The parent entity has a bank guarantee totalling \$105,607 at 30 June 2021 (30 June 2020: \$105,071) in relation to support office rental commitments.

Capital commitments - Property, plant and equipment

The parent entity had no capital commitments for property, plant and equipment as at 30 June 2021 and 30 June 2020.

Significant accounting policies

The accounting policies of the parent entity are consistent with those of the consolidated entity, as disclosed in note 1, except for the following:

- Investments in subsidiaries are accounted for at cost, less any impairment, in the parent entity.
- Dividends received from subsidiaries are recognised as other income by the parent entity and its receipt may be an indicator of an impairment of the investment.

Note 28. Interests in subsidiaries

The consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with the accounting policy described in note 1:

Name	Principal place of business / Country of incorporation	Ownership interest	
		2021 %	2020 %
Allegra Orthopaedics Holdings Pty Limited	Australia	100%	100%
Advanced Surgical Design & Manufacture (UK) Limited *	United Kingdom	100%	100%

* This entity is dormant.



Notes to the financial statements - 30 June 2021

Note 29. Cash flow information

Reconciliation of loss after income tax to net cash used in operating activities

	Consolidated 2021 \$	2020 \$
Loss after income tax expense for the year	(578,845)	(1,165,382)
Adjustments for:		
Depreciation and amortisation	517,618	464,629
Net loss on disposal of property, plant and equipment	419	-
Write off of inventory	281,544	164,711
Share-based payments	117,903	31,021
Foreign exchange differences	2,828	(29,939)
Government grants - non-operating	(272,809)	(641,752)
Other accruals - non-cash	-	141,862
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	159,385	(269,789)
Decrease/(increase) in inventories	213,429	(106,301)
Decrease/(increase) in prepayments	(79,433)	56,691
Increase/(decrease) in trade and other payables	(429,085)	812,682
Increase/(decrease) in contract liabilities - deferred income	(332,122)	309,118
Increase in employee benefits	37,197	53,951
Net cash used in operating activities	(361,971)	(178,498)

Changes in liabilities arising from financing activities

Consolidated	Bank loans \$	Insurance loans \$	Lease liability \$	Grant received \$	Total \$
Balance at 1 July 2019	-	84,399	-	105,143	189,542
Net cash from/(used in) financing activities	-	(76,456)	(146,596)	226,979	3,927
Initial recognition of lease liabilities on adoption of AASB 16	-	-	305,191	-	305,191
Balance at 30 June 2020	-	7,943	158,595	332,122	498,660
Net cash from/(used in) financing activities	191,663	95,175	(177,821)	(332,122)	(223,105)
Acquisition of leases	-	-	79,568	-	79,568
Balance at 30 June 2021	191,663	103,118	60,342	-	355,123

Note 30. Earnings per share

	Consolidated 2021 \$	2020 \$
Loss after income tax attributable to the owners of Allegra Orthopaedics Limited	(578,845)	(1,165,382)
	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	104,372,352	99,559,052
Weighted average number of ordinary shares used in calculating diluted earnings per share	104,372,352	99,559,052



Notes to the financial statements - 30 June 2021

Note 30. Earnings per share (continued)

	Cents	Cents
Basic earnings per share	(0.55)	(1.17)
Diluted earnings per share	(0.55)	(1.17)

Options issued during the year have been excluded from the above calculation of diluted earnings per share as their inclusion would be anti-dilutive. These options could potentially dilute basic earnings per share in the future.

Note 31. Share-based payments

Unlisted options

An Employee Share Option Plan ('ESOP') was approved at the Annual General Meeting on 25 October 2017. The options are awarded to certain employees ('participant') at the discretion of the Board. The options will not be listed.

The options are governed by the Rules of the Allegra Orthopaedics Limited Option Plan which can be found in detail at www.allegraorthopaedics.com. A summary of the terms of issue of the options are below.

Exercise

Under the option rules, the options may be exercised for the exercise price specified on grant of the option. The options may be exercised at any time between the date they vest and the last date before their expiry date.

Vesting

Vesting conditions will be specified in the letter of invitation to the participant, along with the relationship between various potential levels of performance and levels of vesting that may occur. Performance conditions may vary between different invitations and between different tranches of options described in an invitation.

For each measurement period, the Board will determine, for each tranche of options to which the measurement period applies, the extent to which they vest and the date of vesting. The Board may, at its discretion, also determine that any remaining options will be forfeited and lapse.

Lapse

The options lapse automatically:

- if the participant ceases to be employed by the company; or
- at the end of the designated exercise period for the options, unless extended in accordance with the option rules; or
- in the event that the Board forms the opinion that a participant has committed an act of fraud, defalcation or gross misconduct in relation to the Company. The company may also recover damages from vested options and restricted shares held by or for the benefit of the participant; or
- if any other incident occurs as disclosed in the Rules of the Allegra Orthopaedics Limited Option Plan.

Transfer/Dealing

The participant cannot dispose, encumber or otherwise deal with its options without the prior written approval of the Board.

Set out below are summaries of options granted under the plan:

2021

Grant date	Expiry date	Exercise price	Balance at the start of the year	Granted	Exercise	Expired/forfeited/other	Balance at the end of the year
09/11/2017	09/11/2023	\$0.125	247,356	-	(27,484)	-	219,872
08/12/2017	08/12/2023	\$0.125	1,472,538	-	-	(100,000)	1,372,538
31/01/2020	31/01/2026	\$0.160	1,900,000	-	-	(200,000)	1,700,000
28/10/2020	28/10/2024	\$0.150	-	3,000,000	-	-	3,000,000
			3,619,894	3,000,000	(27,484)	(300,000)	6,292,410
Weighted average exercise price			\$0.143	\$0.150	\$0.125	\$0.148	\$0.146



Notes to the financial statements 30 June 2021

Note 31. Share-based payments (continued)

2020

Grant date	Expiry date	Exercise price	Balance at the start of the year	Granted	Exercise	Expired/ forfeited/ other	Balance at the end of the year
09/11/2017	09/11/2023	\$0.125	247,356	-	-	-	247,356
08/12/2017	08/12/2023	\$0.125	1,472,538	-	-	-	1,472,538
31/01/2020	31/01/2026	\$0.160	-	1,900,000	-	-	1,900,000
			1,719,894	1,900,000	-	-	3,619,894
Weighted average exercise price			\$0.125	\$0.160	\$0.000	\$0.000	\$0.143

The weighted average share price during the financial year was \$0.256 (30 June 2020: \$0.133).

The weighted average remaining contractual life of options outstanding at the end of the financial year was 3.18 (30 June 2020: 4.56) years.

Note 32. Events after the reporting period

The consequences of the Coronavirus (COVID-19) pandemic are continuing to be felt around the world, and its impact on the consolidated entity, if any, has been reflected in its published results to date. The current Coronavirus (COVID-19) lock-down in NSW and the State Government's decision to temporarily postpone non-urgent elective surgeries at private hospitals will potentially impact the short-term revenue of the consolidated entity. However, the company's product range covers emergency and urgent elective surgeries, which will continue to be carried out. The consolidated entity monitors the situation closely and will react swiftly if the Government proposes new Coronavirus (COVID-19) rules.

No other matter or circumstance has arisen since 30 June 2021 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.



Directors' declaration 30 June 2021

In the directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in note 1 to the financial statements;
- the attached financial statements and notes give a true and fair view of the consolidated entity's financial position as at 30 June 2021 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

The directors have been given the declarations required by section 295A of the Corporations Act 2001.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors

Peter Kazacos
Director

26 August 2021
Sydney

Independent Auditor's Report to the Members of Allegra Orthopaedics Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Allegra Orthopaedics Limited (the Company) and its subsidiaries (the Consolidated entity), which comprises the statement of financial position as at 30 June 2021, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Consolidated entity is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Consolidated entity's financial position as at 30 June 2021 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Consolidated entity in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is the Crowe Australasia external audit division. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

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Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	How we addressed the Key Audit Matter
<p>Revenue recognition Refer to Note 1 and Note 4</p> <p>The sale of goods are recognised as revenue when the goods have been utilised by, or delivered to, the customer. As revenue from the sale of goods is a significant balance in the financial report, and impacts the reported loss for the year, we have focused particular audit attention on revenue recognition.</p>	<p>We performed the following key procedures:</p> <ul style="list-style-type: none"> • Obtained an understanding of the key controls management has in place to ensure appropriate recognition of revenue for the sale of goods and tested this process for a sample of sales throughout the year. • Tested a sample of invoices raised in the months of June 2021 and July 2021 to ensure that the revenue was recognised in the correct period. • Assessed the movement of individual revenue line items to ensure that the movements are reasonable and within our expectations when compared to movements in inventory.
<p>Research and development tax offset Refer to Note 5 and Note 8</p> <p>Under the research and development (R&D) tax incentive scheme, the Consolidated entity is entitled to receive a 43.5% refundable tax offset of eligible expenditure if its turnover is less than \$20 million per annum, and it is not controlled by income tax exempt entities.</p> <p>The R&D plan is filed with AusIndustry in the following financial year, and based on this filing, the Consolidated entity receives the incentive in cash. The Consolidated entity prepared an estimate of its total R&D expenditure to determine the potential claim under the R&D tax incentive legislation.</p> <p>As at 30 June 2021, the Consolidated entity had an estimated claim of \$809,131 for the year which has been disclosed as a receivable.</p> <p>The R&D tax incentive is a key audit matter due to the size of the balance and because judgement and interpretation of the R&D tax legislation is required by the Consolidated entity to assess the eligibility of the R&D expenditure under the scheme.</p>	<p>We performed the following key procedures:</p> <ul style="list-style-type: none"> • Agreed the estimate made in the previous year to the amount of cash received after lodgement of the R&D tax claim. • Compared the nature of R&D expenditure included in the current year estimate to the prior year estimate. • Tested a sample of R&D expenses for eligibility under the R&D Tax Incentive scheme. • Compared the amount of eligible expenditures used to calculate the estimate to the expenditure recorded in the general ledger. • Inspected copies of relevant documents lodged with the ATO related to historic claims. • Reviewed the related financial statement disclosures.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Consolidated entity's Annual Report for the year ended 30 June 2021 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Consolidated entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Consolidated entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Consolidated entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated entity to express an opinion on the Consolidated entity financial report. The auditor is responsible for the direction, supervision and performance of the Consolidated entity audit. The auditor remains solely responsible for the audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in the auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in the auditor's report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the remuneration report included in the directors' report on pages 6 to 11 of the annual report for the year ended 30 June 2021.

In our opinion, the remuneration report of Allegra Orthopaedics Limited, for the year ended 30 June 2021, complies with section 300A of the *Corporations Act 2001*.

Responsibilities

The directors of the Company are responsible for the preparation and presentation of the remuneration report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.

A handwritten signature in black ink that reads "Crowe Sydney". The word "Crowe" is written in a cursive style, and "Sydney" is written in a more fluid, cursive script.

Crowe Sydney

A handwritten signature in black ink that reads "John Haydon". The signature is written in a cursive style with a prominent initial "J".

John Haydon
Senior Partner

26 August 2021
Sydney



Shareholder information 30 June 2021

The shareholder information set out below was applicable as at 23 August 2021.

Distribution of equitable securities

Analysis of number of equitable security holders by size of holding:

	Ordinary shares		Options over ordinary shares	
	Number of holders	% of total shares issued	Number of holders	% of total shares issued
1 to 1,000	45	0.02	-	-
1,001 to 5,000	189	0.57	-	-
5,001 to 10,000	102	0.79	-	-
10,001 to 100,000	176	4.89	5	6.53
100,001 and over	49	93.73	5	93.47
	561	100.00	10	100.00
Holding less than a marketable parcel	68	0.05	-	-

Equity security holders

Twenty largest quoted equity security holders

The names of the twenty largest security holders of quoted equity securities are listed below:

	Ordinary shares	
	Number held	% of total shares issued
ROBINWOOD INVESTMENTS PTY LTD	38,274,948	36.64
NETWEALTH INVESTMENTS LIMITED (WRAP SERVICES A/C)	9,447,356	9.04
WELSH SUPERANNUATION PTY LIMITED	6,600,000	6.32
MARIE CAROLL & DAWSON CAROLL	5,636,285	5.40
BNP PARIBAS NOMINEES PTY LTD ACF CLEARSTREAM	4,958,200	4.75
THE UNIVERSITY OF SYDNEY	4,806,000	4.60
DR ANDREW WILLIAM LEICESTER & MRS SKYE CHRISTINE LEICESTER (LEICESTER SUPER FUND A/C)	3,353,123	3.21
DUGAL DIAGNOSTICS PTY LTD (THE DUGAL FAMILY A/C)	3,000,000	2.87
4 HOLES-IN-ONE PTY LTD (NUMBER 5 A/C)	3,000,000	2.87
DR ANDREW WILLIAM LEICESTER & MRS SKYE CHRISTINE LEICESTER	2,272,270	2.18
CHEW INVESTMENTS PTY LTD (CHEW INVESTMENTS A/C)	1,333,333	1.28
MR NICHOLAS HARTNELL	1,224,090	1.17
MR THOMAS JAMES CARROLL	1,000,000	0.96
MR KENNETH CAMPBELL	1,000,000	0.96
MERGIN INVESTMENTS PTY LTD (M & V CROSS SUPER FUND A/C)	1,000,000	0.96
DESTIN PTY LIMITED	946,470	0.91
MISTY HILLS NOMINEES PTY LTD	892,857	0.85
SANPEREZ PTY LTD (P CHALMERS PARTNERSHIP A/C)	795,000	0.76
MR FENTON PAUL HEALY (CHEEKY MONKEY A/C)	545,000	0.52
DESMOND J BOKOR PTY LIMITED (KOORINGA SUPER FUND A/C)	510,000	0.49
	90,594,932	86.74



Shareholder information 30 June 2021

Unquoted equity securities

	Number on issue	Number of holders
Options exercisable at \$0.125 each expiring 9 November 2023	219,872	3
Options exercisable at \$0.125 each expiring 8 December 2023	1,372,538	4
Options exercisable at \$0.160 each expiring 31 January 2026	1,700,000	5
Options exercisable at \$0.150 each expiring 28 October 2024	3,000,000	1

The following person holds 20% or more of unquoted equity securities:

Name	Class	Number held
Jenny Swain	Options over ordinary shares	1,932,538

Substantial holders

Substantial holders in the company are set out below:

	Number held	Ordinary shares % of total shares issued
ROBINWOOD INVESTMENTS PTY LTD	38,274,948	36.64
NETWEALTH INVESTMENTS LIMITED (WRAP SERVICES A/C)	9,447,356	9.04
WELSH SUPERANNUATION PTY LIMITED	6,600,000	6.32
MARIE CAROLL & DAWSON CAROLL	5,636,285	5.40

The above is the information disclosed in the most recent substantial holding notices given to the company.

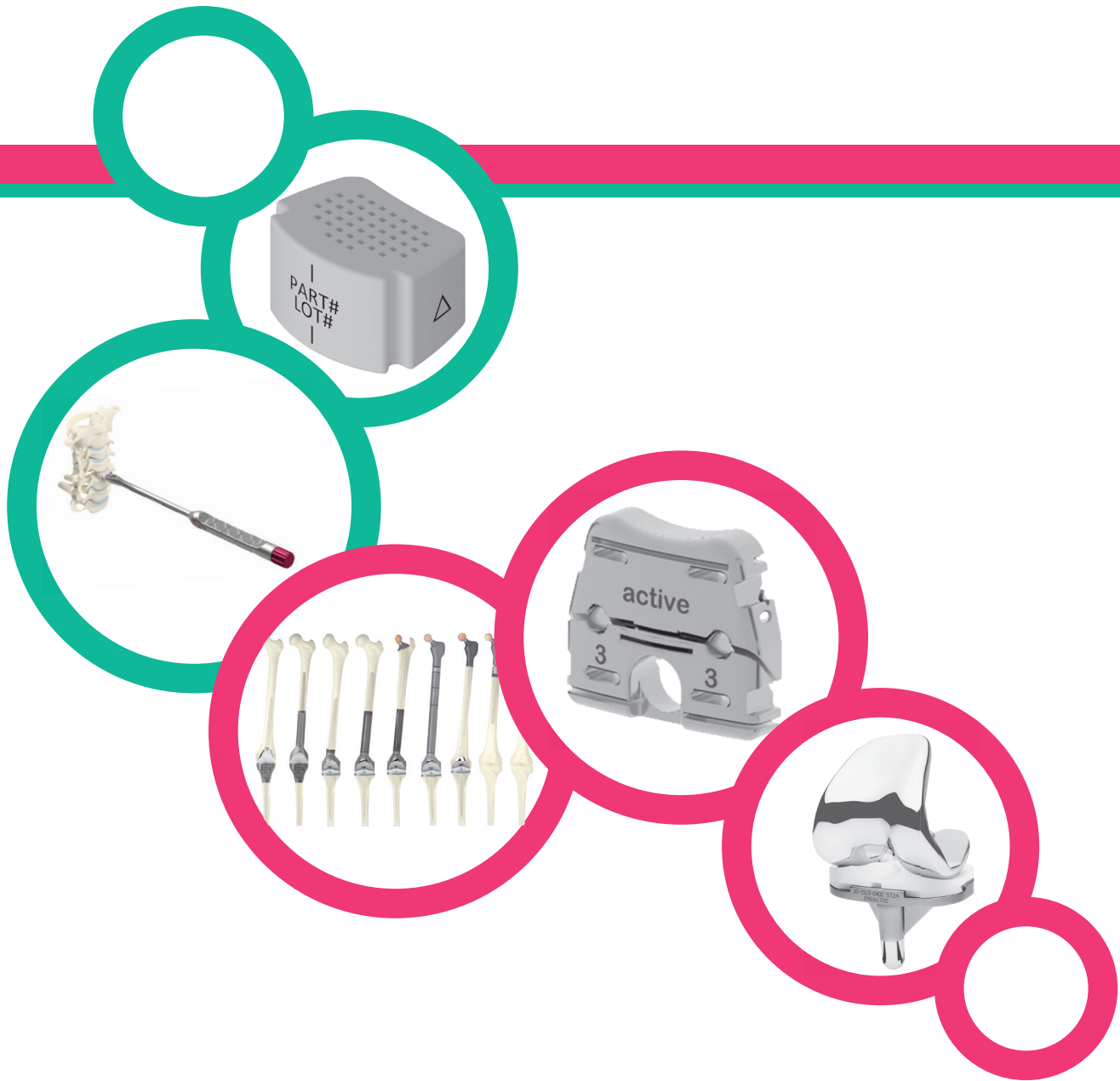
Voting rights

The voting rights attached to ordinary shares are set out below:

Ordinary shares

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

There are no other classes of equity securities.



Allegra 

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