NAOS EMERGING OPPORTUNITIES COMPANY LIMITED

NCC generally invests in micro-cap industrial companies with a market cap of <\$250m

MONTHLY INVESTMENT REPORT & NTA UPDATE AS AT 31 JANUARY 2022

Net Tangible Asset Value Breakdown

| Pre Tax NTA | Post Tax & Pre Unrealised Gains Tax NTA | Post Tax NTA | Share Price | Number of Holdings | Cumulative Fully Franked Dividends | Fully Franked Dividend Yield | |
|-------------|---|--------------|-------------|-----------------------|---------------------------------------|---------------------------------|--|
| \$1.19 | \$1.19 | \$1.15 | \$1.03 | 13 | \$0.575 | 7.28% | |

Market Insight

For the month of January, the NCC Investment Portfolio outperformed the benchmark S&P / ASX Small Ordinaries Accumulation Index (XSOAI) by +5.83% with the investment portfolio decreasing by -3.17% compared to the benchmark which fell by -9.00% in an extremely volatile month for domestic equities. The NCC Investment Portfolio has now returned +12.64% p.a. since inception in February 2013, significantly outperforming the XSOAI which has returned +6.58% p.a. over this time. January brought with it a number of notable events in lead up to the February reporting season where the majority of the NCC investee companies will report their 1H FY22 earnings. Both Saunders International (ASX: SND) and COG Financial Services (ASX: COG) provided strong trading updates and Contango Asset Management (ASX: CGA) provided a Q2 FY22 Quarterly Activities Report which showed that the company was cash flow positive after a steady increase in funds under management (FUM) over the last couple of years.

Investment Portfolio Performance Monthly and FY Returns*

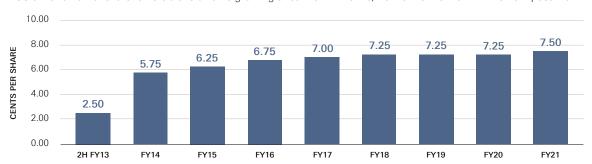
| | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | FY Total Return |
|------|--------|--------|--------|--------|--------|--------|---------|--------|---------|--------|--------|--------|--------------------|
| FY22 | +1.29% | +0.55% | -0.10% | +0.06% | +0.80% | +1.76% | -3.17% | | | | | | +1.12% |
| FY21 | +7.98% | -0.90% | +3.69% | +6.01% | +5.57% | +1.25% | +0.23% | +4.28% | -0.79% | +8.79% | +2.72% | +1.82% | +48.34% |
| FY20 | +6.85% | +2.86% | +6.56% | -3.56% | -0.04% | +4.11% | +11.11% | -8.57% | -28.25% | +5.39% | +8.70% | +1.32% | -0.54% |
| FY19 | -2.42% | +3.94% | +2.88% | -6.09% | -6.12% | -2.92% | -0.24% | +4.96% | -1.80% | -3.54% | -1.43% | +0.20% | -12.51% |
| FY18 | +3.43% | +4.94% | -1.24% | +2.32% | +2.39% | +0.14% | -0.77% | -1.52% | +0.43% | -1.49% | -1.89% | +0.44% | +7.13% |
| FY17 | +4.63% | +6.48% | +3.65% | -0.49% | -0.45% | +1.92% | +0.08% | -1.93% | +0.82% | -3.69% | +0.70% | +0.44% | +12.39% |
| FY16 | +2.28% | -5.77% | +0.86% | +3.72% | +1.10% | +4.56% | -3.26% | +4.96% | +1.57% | +4.67% | +5.31% | +2.97% | +24.77% |
| FY15 | +2.30% | +3.58% | -1.51% | -2.39% | +0.58% | +0.46% | +0.58% | +2.81% | -2.59% | -0.18% | +2.37% | -4.27% | +1.43% |
| FY14 | +9.19% | +7.64% | +2.80% | +5.11% | -4.84% | -3.57% | +4.76% | +3.87% | +2.91% | -0.70% | +0.85% | +0.67% | +31.54% |
| FY13 | | | | | | | | +0.03% | +3.81% | +3.03% | +4.48% | -0.99% | +10.67% |

Investment Portfolio Performance is post all operating expenses, before fees, interest, taxes, initial IPO commissions and all subsequent capital raising costs, Performance has not been grossed up for franking credits received by shareholders.

SND continued its impressive run of positive announcements, providing a 1H FY22 trading update which saw revenue in line with guidance, but reported EBIT that was almost double the previous guidance due to margins remaining as strong as at the FY21 full-year result. In our view this was an extremely pleasing result and highlights how much the SND business has improved and matured over the past few years. Management also stated that they will be updating the FY22 guidance at the 1H FY22 result. SND was recently awarded the largest contract in the company's history, and as such we would expect revenue and EBIT to be significantly upgraded. We will be looking for detail as to how the benefits of scale flow through to the EBIT line and therefore how much EBIT margins can further increase from the current level of circa 9%. It is also worth noting that the cash balance of the business now sits at \$36 million with minimal to no debt.

Fully Franked Dividend Profile (Cents Per Share)

NCC aims to deliver shareholders a sustainable growing stream of dividends, franked to the maximum extent possible.





Investment

Beliefs

 (\bigcirc) Value with ong Term Growth

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Conviction. Long Term. Aligned

Market Insight Continued

COG also provided a trading update for its upcoming 1H FY22 results. Pleasingly, the company expects NPATA to be \$10.4 million which compares favourably to the \$8.4 million generated in 1H FY21, excluding the impact of government grants and subsidies. Importantly the quality of the earnings has increased dramatically with the broking and aggregation division generating \$6.9 million of NPATA compared to the lending division which generated \$3.8 million. The funds management business of Westlawn is included within the lending division meaning the earnings generated from pure finance funding are even lower than the \$3.8 million stated. Looking forward, COG expects the two recent acquisitions to contribute significantly in 2H FY22 and the company continues to consider acquisitions that fit their strategic direction. We believe that at the full-year result COG should post a very strong funding position which will highlight how much capital it has available to pursue internally funded acquisitions.

Finally, CGA released their Q2 Quarterly Activities Report and reported a positive net cash flow of \$0.29 million. This figure was assisted by a small amount of annual fees not being paid in the second quarter but does highlight that the recurring revenue base has continually increased for several years to a level which is almost self-sustaining. It was also notable for the month of January (to the 28th of January) CGA had achieved net FUM inflows of circa \$8.6 million, which is a commendable achievement considering many global stock markets were down ~10% for the month at that time. We will eagerly await the 1H FY22 result which will hopefully shed more light on the new product partnership that CGA announced in December, as well as the potential for the business to be profitable for 2H FY22.

Core Investment Portfolio Examples



BSA is a solutions focused technical services

their physical assets, needs and goals in the

and Telecommunication. BSA clients include

Supermarkets, Foxtel and the Fiona Stanley

areas of Building Services, Infrastructure

National Broadband Network (NBN), Aldi

organisation. BSA assist clients in implementing

BSA

ASX: BSA

Saunders International

ASX: SND

Saunders International was established in 1951and provides construction, maintenance and remediation services to the energy, resources and infrastructure sectors. Clients include Sydney Water, Australian Government, Lend Lease and Rio Tinto.



BTC health.

BTC Health ASX: BTC

BTC Health is a founder led high growth distributor of niche high quality medical devices in Australia and New Zealand. The company's strategy is to make active investments in businesses that acquire, develop and commercialize product opportunities in the healthcare space which will benefit from greater access to development capital.

Investment Portfolio Performance

| | 1 Month | 1 Year | 3 Years (p.a.) | 5 Years (p.a.) | 7 Years (p.a.) | Inception (p.a.) | Inception (Total return) |
|--|---------|---------|-------------------|-------------------|-------------------|---------------------|-----------------------------|
| NCC Investment Portfolio Performance* | -3.17% | +19.03% | +13.57% | +6.13% | +9.77% | +12.64% | +189.53% |
| S&P/ASX Small Ordinaries Accumulation Index | -9.00% | +6.65% | +10.12% | +9.64% | +9.68% | +6.58% | +76.65% |
| Performance Relative to Benchmark | +5.83% | +12.38% | +3.45% | -3.51% | +0.09% | +6.06% | +112.88% |

Investment Portfolio Performance is post all operating expenses, before fees, interest, taxes, initial IPO and all subsequent capital raising costs. Performance has not been grossed up for franking credits received by shareholders. Since inception (P.A. and Total Return) includes part performance for the month of February 2013. Returns compounded for periods greater than 12 months.

Key Metrics - Summary Data

| Weighted Average Market Capitalisation of the Investments | \$138.0 million |
|---|-----------------|
| Cash Weighting | 0.35% |
| Standard Deviation of Returns (NCC) | 15.79% |
| Standard Deviation of Returns (XSOAI) | 16.28% |
| Downside Deviation (NCC) | 10.72% |
| Downside Deviation (XSOAI) | 10.28% |
| Shares on Issue | 72,952,814 |
| NCC Directors Shareholding (Ordinary Shares) | 5,321,774 |
| NCC convertible notes on issue (ASX: NCCGA) | 230,000 |
| NCC convertible note price | \$100.75 |

NAOS Asset Management Giving Back

NAOS Asset Management Limited, the Investment Manager, donates approximately 1% of all management fees to the following charities.











Important Information: This material has been prepared by NAOS Asset Management Limited (ABN 23 107 624 126, AFSL 273529) (NAOS) as investment manager of the listed investment company referred to herein (Company). This material is provided for general information purposes only and must not be construed as investment advice. It does not take into account the investment objectives, financial situation or needs of any particular investor. Before making an investment decision, investors should consider obtaining professional investment advice that is tailored to their specific circumstances. Past performance is not necessarily indicative of future results and neither NAOS nor the Company guarantees the future performance of the Company, the amount or timing of any return from the Company, or that the investment objectives of the Company will be achieved. To the maximum extent permitted by law, NAOS and the Company disclaims all liability to any person relying on the information contained herein in relation to any loss or damage (including consequential loss or damage), however caused, which may be suffered directly or indirectly in respect of such information. This material must not be reproduced or disclosed, in whole or in part, without the prior written consent of NAOS.

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