

26 April 2022

Presentation to Goldman Sachs Emerging Leaders Conference

Jumbo Interactive Limited CEO and Founder, Mike Veverka, is giving the attached presentation at the Goldman Sachs 13th Annual Emerging Leaders Conference today.

- Ends -

Authorised for release by the Board of Directors.

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About Jumbo Interactive

Jumbo is Australia's leading dedicated digital lottery company, making lotteries easier by offering its proprietary lottery software platform and lottery management expertise to the government and charity lottery sectors in Australia and globally, and by retailing lottery tickets in Australia and the South Pacific via ozlotteries.com.

Jumbo was founded in Brisbane in 1995, listed on the ASX in 1999, and has ~160 employees creating engaging and entertaining lottery experiences for its global player base.



Presentation to Goldman Sachs Emerging Leaders Conference



We exist to make lotteries easier and we will do this by being the number one choice in digital lottery services

Jumbo Interactive (Jumbo) is a dedicated digital lottery software and services company, providing our best in class lottery software platform and lottery management expertise to the charity and government lottery sectors in Australia and Globally



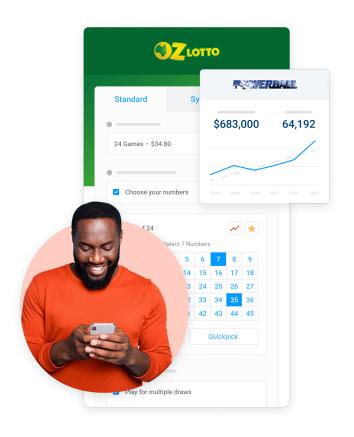
ASX 300 company founded in 1995 and listed on the ASX in 1999



>2million active players across Australasia and the UK



160 employees across
Australasia and the UK

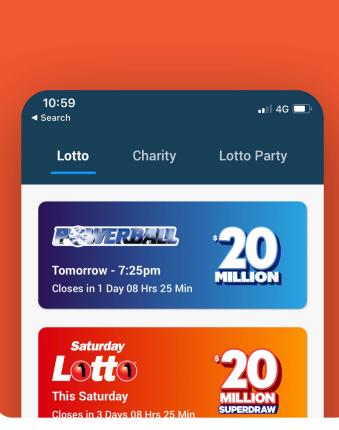


Three operating segments



Lottery Retailing

Jumbo is a fully accredited retailer of Australian digital lottery tickets through Oz Lotteries.



Software-as-a-Service (SaaS)

We license our 'Powered by Jumbo' (PBJ) digital lottery platform as a SaaS solution to government and charity lottery operators in Australia and globally.



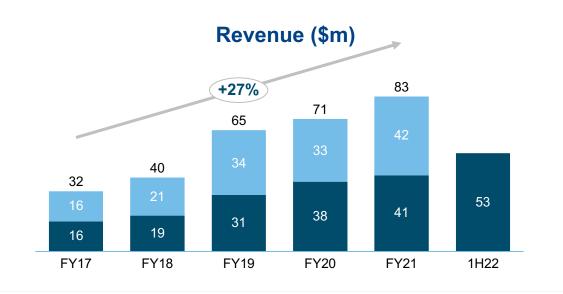
Managed Services

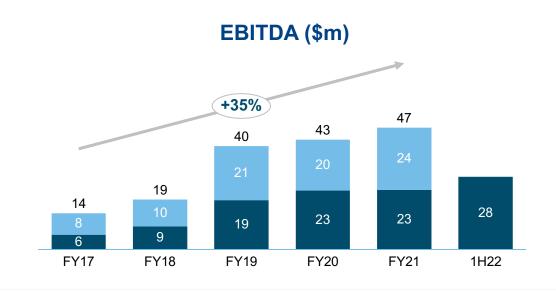
We provide cost effective lottery management services for charities and worthwhile causes that are looking to establish a lottery program or enhance an existing program.



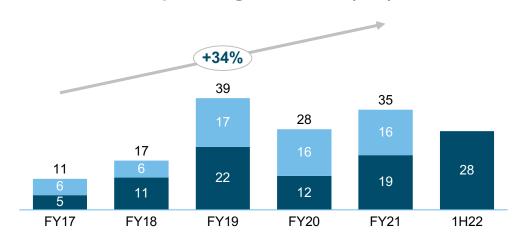
A growth company with strong earnings and cash generation



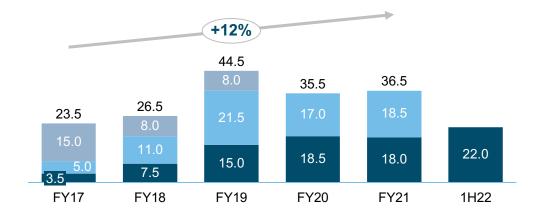




Operating cashflow (\$m)



Dividend declared (cps)



Our strategy



We have a clear strategy with three operating segments. This will set us up for sustained growth both domestically and overseas in the medium to long term.

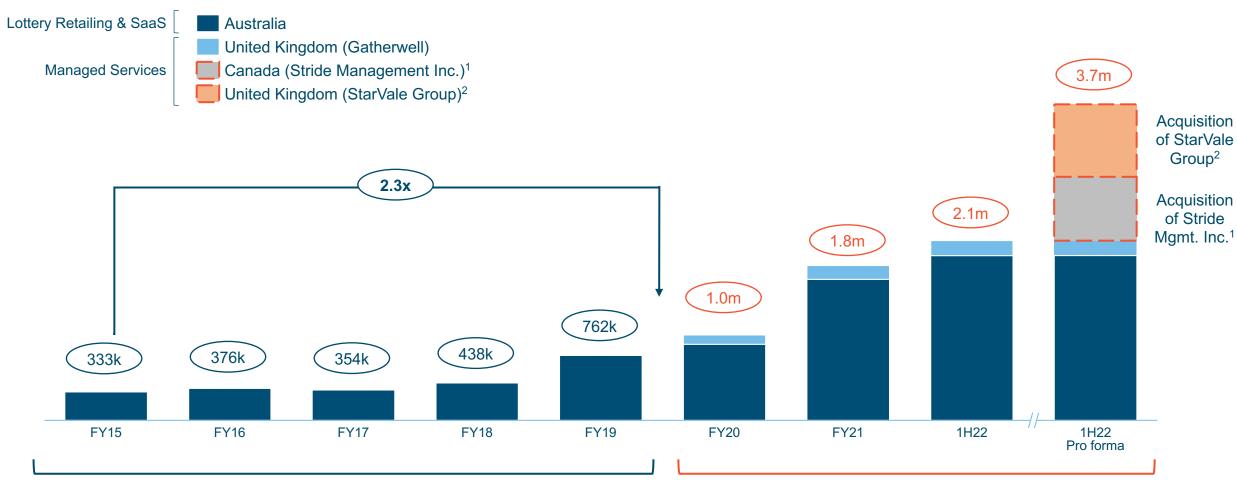
- 1. Source: Australian gambling statistics report (2018-19)
- 2. Total TAM of \$25bn equates to TAM by region of: UK \$1.6bn; US \$22bn; and Canada \$1.3bn: UK TAM of \$1.6bn: The UK Gambling Commission reports TTV for sector of £775m (Sept 2019) applying a 5-year CAGR of +14% and/or PY rise of 8% gives a range of £837m to £884m in sector growth (to Sept 20). Using 6-month average GBP £1 to AUD \$1.89, this leaves forecast TTV between \$1.67bn and \$1.58bn (Reference UKGC Annual Report18/19). 2018 US lottery sales were USD28bn. With 50% iLottery penetration forecast in next 5 years (23 US lotteries). Management has modelled 25% of draw game sales likely to be converted to digital, this coupled with a doubling of sales with the upsell of Instant Win Games, Management forecasts the iLottery market to be worth \$14.6bn (3% growth adjustment) USD \$1 to AUD \$1.50 equating to a TAM of \$21.9bn.
- Total TAM of \$42bn equates to TAM by region of: UK \$18.8bn; Canada \$13.1bn; and Australia \$10.5bn: Sources: Australia \$10.5 billion - ACNC (Australian Charities and Not-for-profits Commission) Report 2018; UK \$18.8 billion - CAF (Charities Aid Foundation) Report UK Giving 2019; Canada \$13.1 billion -JIN Research - independent consultant.

Making Lotteries Easier			Mission
The number one choice in digital lottery and services to the charity and government lottery sectors			Vision
Three distinct operating segments servicing the full lottery management value chain			
Lottery Retailing	Software-as-a-Service	Managed Services	
\$6bn¹ Australia	\$25bn² US, UK, Canada	\$42bn ³ UK, Canada, Australia	Total Addressable Market
Selling lottery tickets through internet and mobile devices	Licensing our 'Powered by Jumbo" SaaS lottery platform to Government and larger charity lottery operators	Providing lottery management services to charities and worthwhile causes	Overview of Business Activity
Lottery Management Excellence			
Exceptional player experience	Continual innovation	Lottery expertise built up over 25 years	Core Capabilities
Proprietary Lottery Technology Stack			
High standard of performance and reliability	Scalable and versatile	Incremental platform improvements benefit all operating segments	
Revenue model - % of Player spend (Total Transaction Value)			Revenue model

Jumbo pro forma active player growth



Active players that made a purchase in the 12-month period (FY15 – 1H22)



Includes contribution from Lottery Retailing only

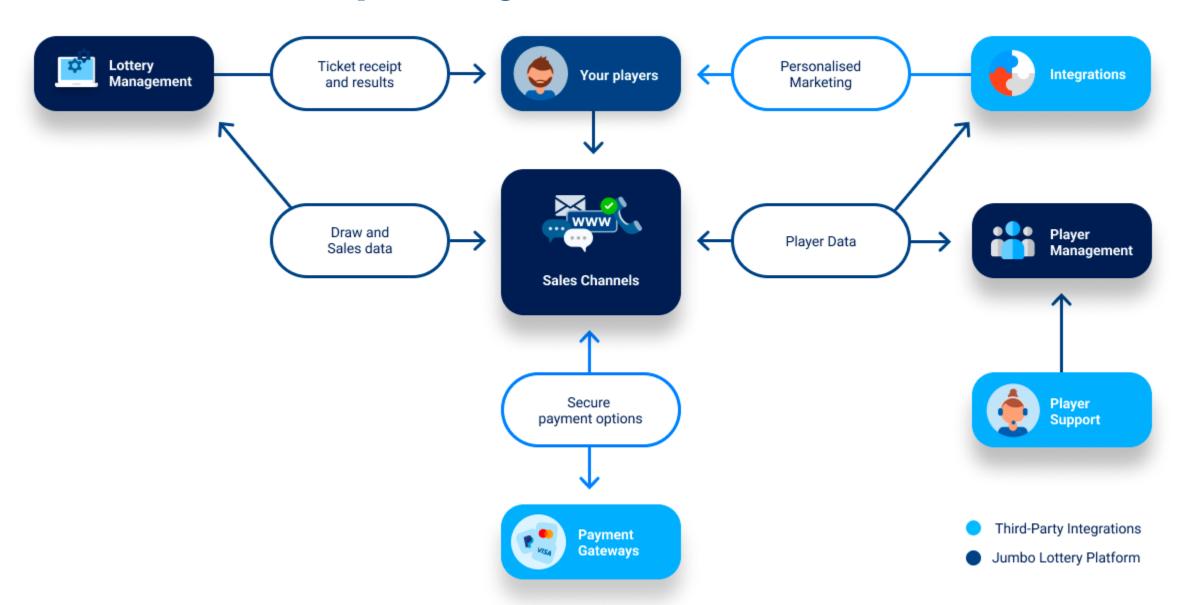
Includes contribution from SaaS and Managed Services

^{1.} Acquisition of Stride Management Inc. announced 26 August 2021 (subject to regulatory approval)

^{2.} Acquisition of StarVale Group announced 27 January 2022 (subject to regulatory approval)

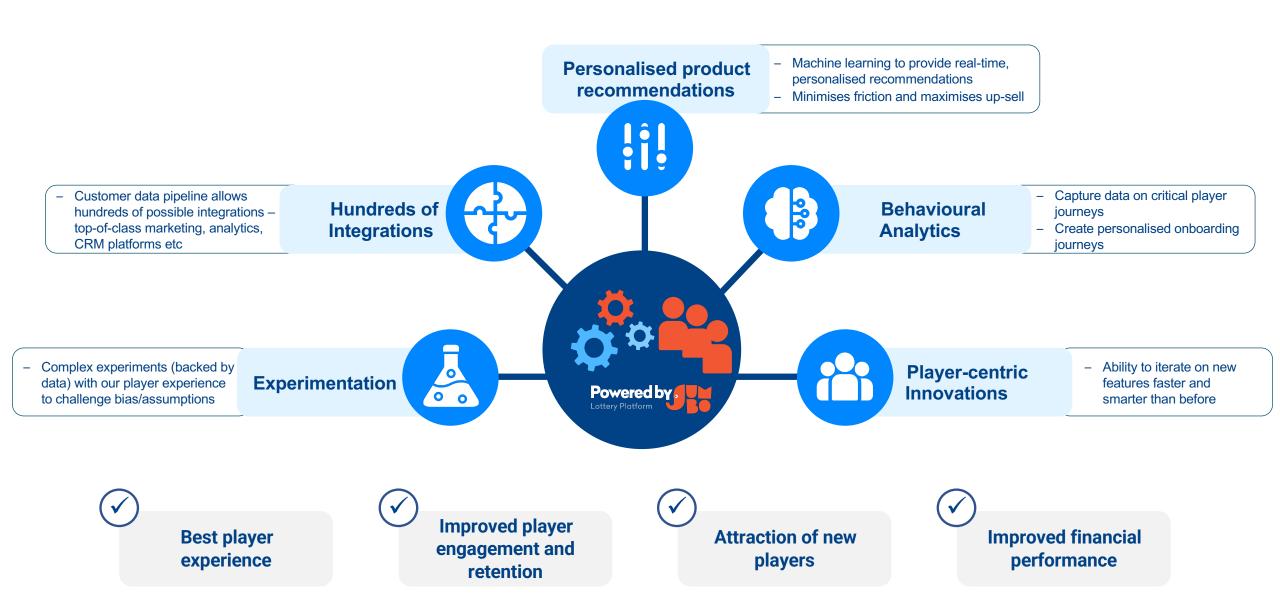
Best in class lottery management software





Complemented by modern technology and integrations

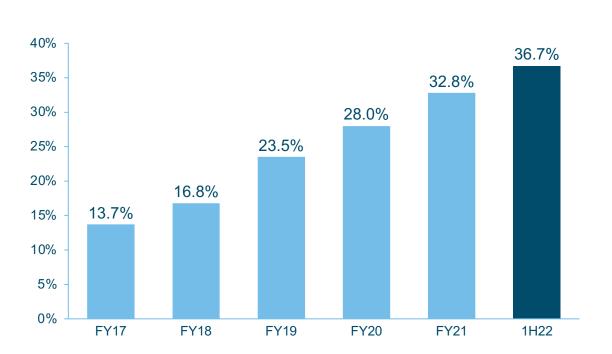






- Australian digital sales of lottery tickets up to 36.7% (FY21: 32.8%, 1H21: 32.1%)
- 33 large jackpots (Oz Lotto/Powerball ≥ \$15m) as at 31 March 2022 relative to 27 in pcp
- Average value per large jackpot up 32.6% to \$41.5m as at 31 March 2022 (vs \$31.3m in pcp)

% of AUS lottery sales through the online channel¹



Aggregate Division 1 Jackpots² (\$m)



- 1. Source: TAH 1H22 Results presentation
- 2. Oz Lotto/Powerball jackpots



- Matrix change expected to result in higher jackpots and increase in active players
- Tabcorp advised base price (excludes agents commission) increase of 10 cents
- Jumbo expects to increase price a further 5 cents, atop of the base price increase

Evolution of portfolio mix Portfolio mix (TTV %) 2016 2017 1H22 2018 2019 2020 2021 100% Powerball Saturday Lotto Oz Lotto Other Charities

Overview of game change¹

- Matrix change (from 45 to 47 numbers) makes Division 1 more likely to jackpot (c.40% more combinations)
- Additional supplementary number (from 2 to 3) helps maintain win frequency for Division 2-7
- Prize Boost promotional feature to increase Division 2-7 prizes by up to 30% (up to 8x p.a.)
- Expected to be implemented in May 2022 (subject to regulatory approval)

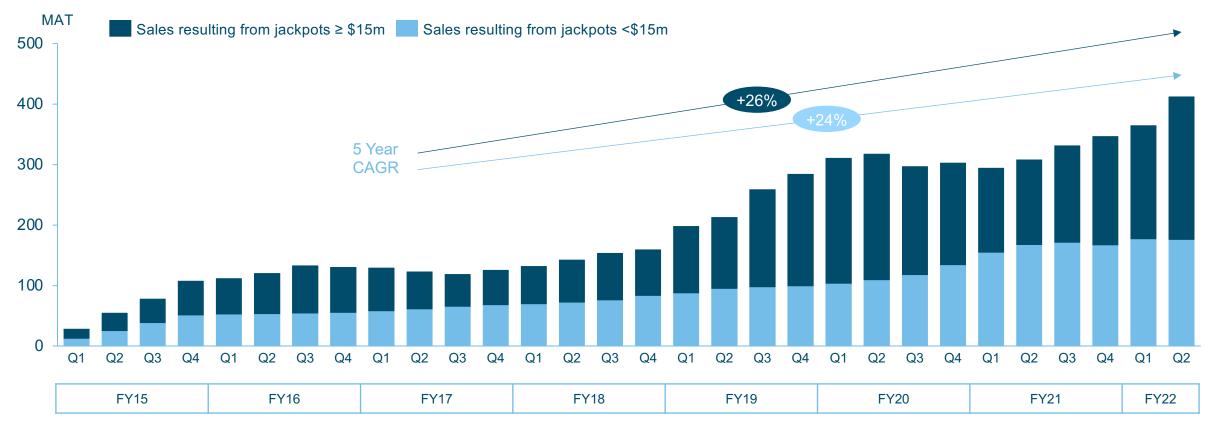


^{1.} Source: TAH 1H22 Results presentation



- 198,912 new players for the six months ended 31 December 2021, up 41% vs pcp (1H21: 140,725¹)
- \$20.02 cost per lead for the six months ended 31 December 2021, up 24% vs pcp (1H21: \$16.21¹)
- 836,582 active players for the 12-month period ending 31 December 2021, up 15% vs pcp (1H21: 726,696¹)
- \$464.65 average spend per online active player for the 12-month period ending 31 December 2021, up 11% (1H21: \$418.57¹)

Oz Lotteries Moving Annual Total (MAT)¹ TTV – by Fiscal Quarter



^{1.} Excludes contribution from Western Australia customers transitioned to SaaS (effective 21 December 2020)



- 1H22 acquisition/marketing spend as a % of new player revenue is broadly in line with the past 3 comparative halves
- Acquisition/marketing spend typically fully recovered at ~5 months on average for each new player
- Player retention/loyalty results in continued earnings contribution in 2H and beyond (after deducting initial acquisition/marketing spend)

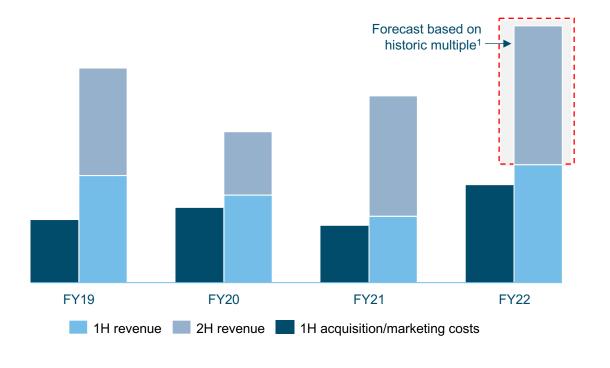
Acquisition spend as a % of new player revenue

Acquisition spend as a 70 of new player revenue

85% 86% 83% 59% 1H19 1H20 1H21 1H22

New player cohort revenue contribution

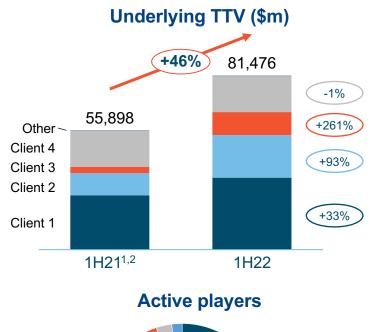
(after acquisition/marketing spend)

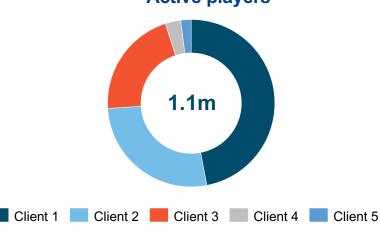


^{1.} Based on simple average of 2H vs 1H from FY19 - FY20 and relates to new player cohort only

Software-as-a-Service (SaaS)









Lotterywest update

- Encouraging early results from acquisition marketing trial in Q2 FY2022
- From Q3 FY2022 progressing to jointly funded and managed acquisition/marketing program for an initial 1 year period executed by Jumbo
- Partnership remains strong and focussed on generating player growth



UK update

- St Helena Hospice 'Make a Smile' lottery went live in late November 2021
- St Helena Hospice 'Your Hospice' lottery expected to go live in Q4 FY2022
- ~£5m in expected annual TTV once both lotteries are fully operational on the PBJ platform
- Pipeline of lotteries in the hospice sector looking at re-platforming over the next 2 years

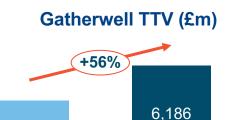


US update

- 11 out of 48 jurisdictions have an established iLottery channel
- Pace of iLottery adoption remains relatively slow vs sports betting a number of states have active legislation to permit iLottery 'in process' however these are at varying stages of the legislative cycle
- GM North America appointed (commenced 1 January 2022)
- 1. 1H21 adjusted to reflect the the effect of Western Australia customers (originally reported within Lottery Retailing) transferred to SaaS (effective 21 December 2020)
- 2. Not all SaaS clients contributed to 1H21 on a full run-rate basis

Managed Services (Gatherwell)



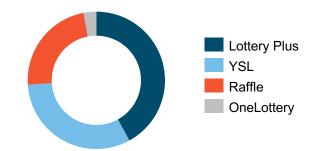


3,963

1H21

Gatherwell Tickets

1H22



Gatherwell Active players



Operational highlights



>10K

Good causes supported on platform

Net promoter score

(industry average +39)



>100

Local Government Authorities

(total market ~400)



94%

Customer satisfaction score

(2021)



Schools using **Your School Lottery**

(total market ~30k)



108 **Charities**

1H22 launches







































Managed Services

International expansion



Gatherwell

(Nov 2019)

~£9.3m1

~160k

Annual TTV

Active players



StarVale

(Jan 2022)

Annual TTV

~£63m³

Active players ~850k

Stride
(Aug 2021)

Annual TTV

~C\$115m²

Active players
~750k

Remain subject to regulatory approval⁴

- 1. For the year ended 30 June 2021
- 2. Unaudited management figures for the year ended 30 September 2021
- 3. Forecast for year ended 31 December 2021
- . Regulatory approval anticipated during Q4 FY22 (Stride) and by the end of FY22 (StarVale)



Managed Services Australia

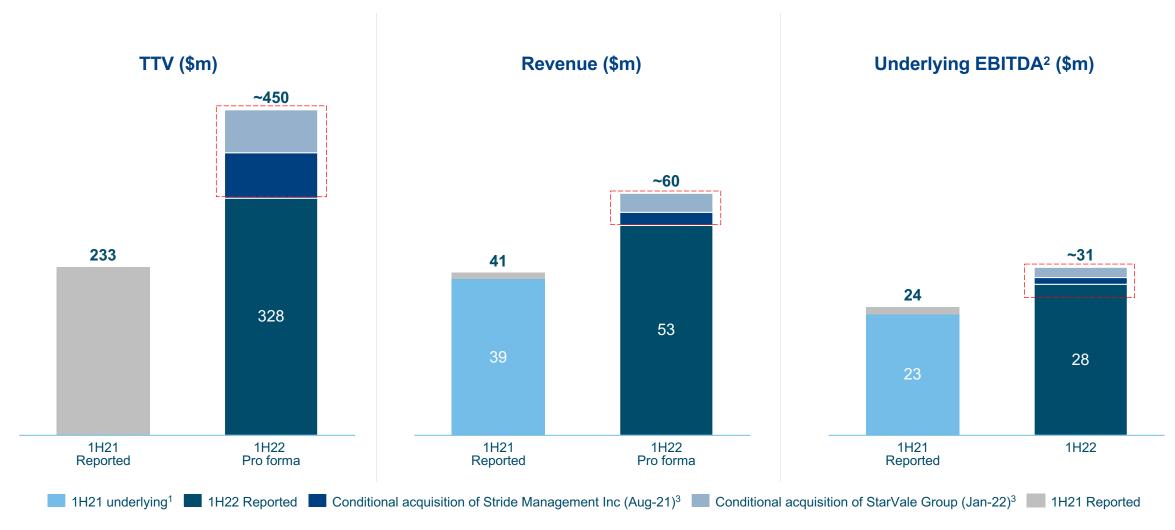
- New client agreement with LifeFlight signed in February 2022 and launched in April 2022
- New program provides scope to build a more significant platform in the region





1H22 pro forma financials (Stride + StarVale)





^{1.} Adjusted to reflect the effect of Western Australia customers (originally reported within Lottery Retailing at a ~20% revenue margin) transferred to SaaS, effective 21 December 2020 (at a 9.5% revenue margin) – see Appendix for further detail

^{2.} Statutory EBITDA adjusted for one-off costs of \$1.1m in 1H21 and \$0.1m in 1H22

^{3.} Based on 50% of Stride management forecast for the year ended 30 September 2021 and StarVale management forecast for the year ended 31 December 2021. Both acquisitions remain subject to regulatory approval - expected during Q4 FY22 (Stride) and by the end of FY22 (StarVale)

Jumbo investment highlights





Leading pure-play digital lottery specialist leveraging best in class lottery software and digital marketing expertise to create exceptional player experiences



A capital light, agile business model with a strong balance sheet enabling further strategic growth



Well positioned to capture long-term global growth opportunities underpinned by the continued shift to digital lotteries



Founder led business combined with experienced board and management team with deep technology, lottery sector and governance experience



Compelling and scalable financial model exhibiting strong revenue/profit economics and cash conversion profile



Unique culture with a talented and diverse workforce focused on delivering best in class product solutions and an unrivalled player experience

Disclaimer



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