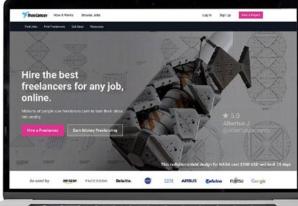


Matt Barrie
<a href="#">Chief Executive Officer</a>

ASX: FLN OTCQX: FLNCF investor@freelancer.com

# Powering the world's entrepreneurs & commerce









#1 for Secure Online Payments

over US\$6 billion in

transactions secured



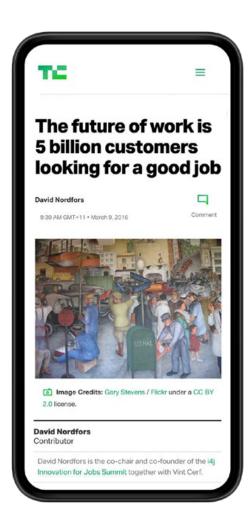
#1 Online Services Marketplace over US\$5 billion in jobs awarded

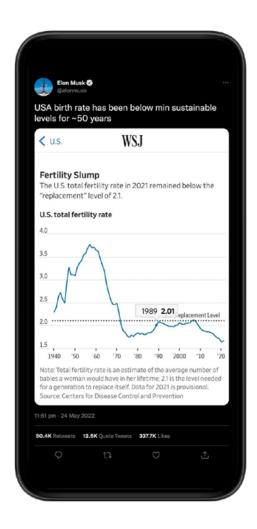
Freelancer Limited ASX: FLN, OTCQX: FLNCF



#1 Online Freight Marketplace in Australia, over 680 million km in freight posted **Freelancer.com** is your partner in the new world of work.







.. solving a trillion dollar problem









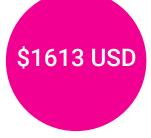




## Make it real.

We help small businesses, startups, entrepreneurs and large enterprises turn that spark of an idea into reality.

This architectural design cost and took 12 days to make



## Change lives.

"Coming from a third-world country and the smallest in West Africa where opportunities are very limited, Freelancer.com has helped me expand globally by helping me make a living from something that I really have a passion for, design."

### **Sulayman Sanyang**

Video & Motion Graphics Banjul, Gambia

\*\*\*\*

5.0/5.0 rating, 24 reviews





## **Create the Future.**

We help entrepreneurs create products & services that will make a better world.





## **Freelancer Group Results for 1H22**

- Freelancer Limited delivers all-time record first half Gross Payment Volume in 1H22 of \$652.2 million (up 15.2% on pcp) or US\$470.7 million (up 7.8% on pcp):
  - Freelancer GMV \$64.7m down 4.8% on pcp (US\$46.6m, down 11.0%)
  - Escrow GPV of \$564.1m, up 18.7% on pcp (US\$407.2m, up 11.1%)
- Revenue \$29.2m (up 5.1% on pcp) or US\$20.9m (down 2.1%), second highest 1H:
  - Freelancer revenue \$23.5m up 3.4% on pcp (US\$16.9m, down 3.6%)
  - Escrow revenue \$5.7m up 12.8% on pcp (US\$4.1m, up 4.2%)
- In Australian dollars, FX was a tailwind of +6.8% in 1H22 on pcp.
- Group Operating EBITDA was (\$4.1m), NPAT (\$3.1m).
- Escrow.com was profitable in 1H22 with EBITDA of \$0.7m.
- Freight division now approximately break-even in June.
- Operating cash flow for the year was \$2.3 million (1H21: \$2.7 million).
- Cash & equivalents Jun 30 of \$31.7 million, up 5% vs Dec 21.
   Escrow cash off-balance sheet US\$42.6 million.



<sup>1.</sup> Depreciation of \$2.2m and finance costs of \$0.9m relating to office leases (accounted for in accordance with AASB 16 Leases) are included in EBITDA

## **Freelancer Group Results for 1H22**

#### Loadshift & Freightlancer 2Q22:

- 20,580 requests for transport (up 10.6% on pcp)
- 29,082,912 kilometres of freight posted (up 8.3% on pcp)
- ~\$89 million of notional Gross Load Value (> \$350 million per annum)

#### Metrics:

- Average load distance: 1,432 km / load
- Average time to first bid: 18 minutes
- Average number of bids per job: 4.7
- Average freight charge: \$3.05 per kilometre
- Average load size: \$4,367.60

#### Milestones:

More distance on average day than the Earth to the Moon (384,400 km)



## **Group Gross Payment Volume (GPV) 1H22**

#### GPV all-time record for 1H of \$652.2m (up 15.2% on pcp) or US\$470.7m (up 7.8% on pcp)

#### Group

• 1H22 GPV \$652.2m up 15.2% on pcp (US\$470.7m up 7.8%)

#### **Freelancer**

- GPV \$88.2m down 2.7% on pcp (US\$63.5m, down 9.1%)
- GMV \$64.7m down 4.8% on pcp (US\$46.6m, down 11.0%)

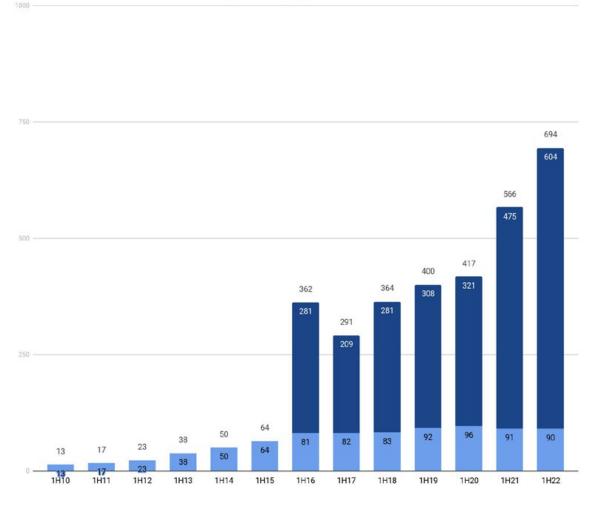
#### **Escrow**

 Escrow GPV of \$564.1m, up 18.7% on pcp (US\$407.2m, up 11.1%)

FX tailwind of +6.8% as AUD/USD moved from an 0.7715 to 0.7192..

~74% of group revenue is USD, 7% AUD

Gross Payment Volume (GPV) is calculated as the total payments to Freelancer or Escrow users for products and services transacted through the Freelancer or Escrow websites (GMV) plus net Revenue. Based on Freelancer's unaudited management accounts which have not been subject to an auditor's review.



Escrow.com Freelancer.com



## Net revenue 1H22

Revenue \$29.2m (up 5.1% on pcp), second highest 1H on record or US\$20.9m (down 2.1% on pcp)

#### Group

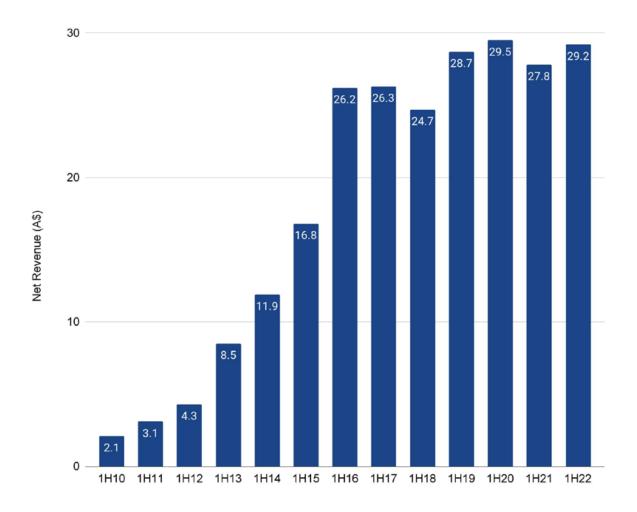
- Revenue \$29.2m, up 5.1%.
- Group revenue ~74% USD, 7% AUD
- Gross margin remains high at 85.4%

#### Freelancer

- Freelancer revenue \$23.5m, up 3.4%
- Commissions unchanged at 13% since FY10

#### **Escrow**

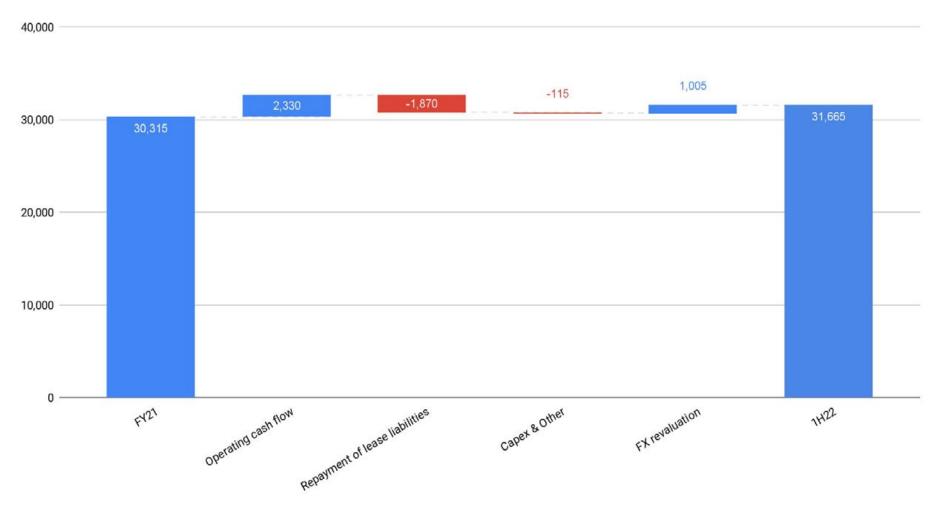
- Revenue \$5.7m, up 12.8% on pcp (US\$4.1m, up 4.2%)
- Escrow blended take rate ~1.00%





## **Cash flow profile 1H22**

## Cash & cash equivalents at \$31.7 million at 30 June 2022



- Positive operating cash flow in 1H22 of \$2.3m
- Escrow had off-balance sheet cash of US\$42.6 million at 30 June 2022



## **Summary profit & loss statement 1H22**

#### Target sustained positive operating EBITDA by end 3Q22

- Group 1H22 NPAT \$(3.1m) vs \$(1.7m) in pcp.
   Increased NPAT loss primarily due to:
  - Lower than expected revenues from the core consumer marketplace
  - Employee expenses up 17% and marketing up 31% in anticipation of higher revenues
  - At June 22, marketing back to ~1H21 levels and employee expenses ~half back
- Escrow division profitable for 1H22, freight division cashflow positive in June 22.
- Towards end of 2Q22, numerous cost efficiencies across all categories. Together with ongoing strategies to improve revenue growth, objective is to ensure sustained level of positive operating EBITDA is achieved by the end of 3Q22.

#### Notes

- ♦ Operating earnings are exclusive of non-cash share based payments expense of \$93k in 1H22 and \$78k in1H21.
- Net of employee expenses attributable to cost of sales.
- Occupancy costs adjusted to include depreciation of \$2.2m (1H21: \$2.3m) and finance costs of \$0.9m (1H21: \$1.1m) relating to property leases and deducting sublease rental income of \$0.9m (1H21: \$0.9m).
- ◆ Depreciation and amortisation expense of \$146k in 1H22 and \$122k in 1H21. Excludes depreciation arising from AASB16 leases.

(A\$m)	1H22	1H21	Change	
1 Jan - 30 Jun	Actual	Actual	Onlange	
Net Revenue	29.2	27.8	+5%	
Gross Profit	25.0	23.2	+8%	
Gross margin (%)	85.4%	83.3%	+2.1%	
Other income	0.1	0.2	n/m	
Employee expenses	(14.6)	(12.5)	+17%	
Administrative expenses	(6.2)	(5.7)	+7%	
Marketing related expenses	(5.0)	(3.8)	+31%	
Occupancy costs	(2.4)	(2.7)	-11%	
FX losses	(1.0)	(0.7)	+35%	
Share-based payment expense	(0.1)	(0.1)	n/m	
EBITDA	(4.2)	(2.1)	n/m	
EBIT	(4.3)	(2.2)	n/m	
NPAT	(3.1)	(1.7)	n/m	
Excluding share-based payments expense				
EBITDA	(4.2)	(2.0)	n/m	
EBIT	(4.3)	(2.1)	n/m	
NPAT	(3.1)	(1.6)	n/m	



## **Summary balance sheet 1H22**

#### Additionally A\$42.6 million of cash is off-balance sheet in Escrow.com's trust accounts

- Cash & equivalents at end of 1H22 \$31.7m (up 4.5% from Dec 21), no net debt.
- Trade and other receivables includes receivables from various payment gateways in relation to partially completed transactions
- Other assets increase due to timing of prepayments, particularly annual insurance renewals
- Trade and other payables includes user obligations (user balances and milestone payments held on balance sheet). These increased by 9.4% from FY21
  - Deferred tax assets reflected net of Deferred tax assets of \$12.5m and Deferred tax liabilities of \$(5.2m).
  - \* Reserves include non controlling interest in Freightlancer Group.

( <b>A\$m</b> ) 30 June 2022	1H22 Actual	<b>FY21</b> Actual	Change
Cash and cash equivalents	31.7	30.3	+4%
Trade and other receivables	6.7	7.2	-7%
Other assets	3.5	2.5	+37%
Plant and equipment	0.6	0.6	n/m
Intangibles	34.1	34.1	-
Right of Use Asset	16.6	18.8	-12%
Deferred tax assets (net)	7.3	6.0	+22%
Total assets	100.5	99.6	+1%
Trade and other payables	46.3	41.3	+12%
Lease Liabilities	19.8	21.8	-9%
Other liabilities	5.7	5.1	+11%
Total liabilities	71.8	68.2	n/m
Net assets	28.7	31.4	-9%
Contributed equity	38.9	38.8	+1%
Reserves	5.0	8.3	+93%
Retained earnings	(15.2)	(15.7)	-14%
Total equity	28.7	31.4	+9%















# 53

## **Regional Websites**

**North America Asia Pacific Europe** United Kingdom Australia US (International) Canada European Union New Zealand France Hong Kong Bangladesh Germany **Africa** India Greece Indonesia Portugal South Africa Spain Japan Kenya Korea, Republic of Malaysia Sweden Pakistan Iceland Philippines Ireland P.R. China Italy Singapore Netherlands Thailand Turkey Poland Vietnam Romania Russia **Latin America** Ukraine Argentina Norway Brazil • Hungary Chile Finland Colombia Denmark Ecuador Albania Mexico Slovenia Peru Uruguay

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## Languages

#### Languages

日本語 Afrikaans 한국어 Bahasa Indonesia Norsk-Bokmål Bahasa Malaysia Nederlands বাংলা Polski Català Português Čeština Română Dansk Русский язык Deutsch Shqip ελληνικά Slovene English Svenska Español Kiswahili Suomi Thai Filipino Türkçe Français Tiếng Việt हिन्द Українська Magyar мова Italiano 中文(简体)

# 39

## **Currencies**

#### **Currencies**

USD	CNY
NZD	DKK
AUD	VND
GBP	AED
HKD	ARS
SGD	BDT
PHP	COP
EUR	PKR
CAD	CHF
ZAR	HUF
INR	ILS
JMD	KRW
CLP	NOK
MXN	QAR
IDR	RON
MYR	RUB
SEK	SAR
JPY	THB
PLN	TRY
BRL	





## **Freelancer Statistics**

Freelancer is changing lives around the world, whether it be for entrepreneurs, small businesses or large organizations. We provide easy access to talented freelancers from all around the world, who offer a wide range of services at competitive prices.

60m+

TOTAL REGISTERED USERS 21m+

TOTAL JOBS POSTED

65%

OF PROJECTS
RECEIVE BIDS IN
UNDER 60
SECONDS

41

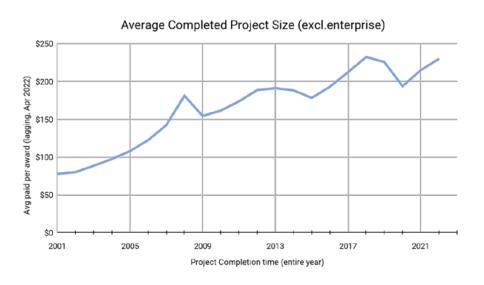
AVERAGE BIDS PER PROJECT

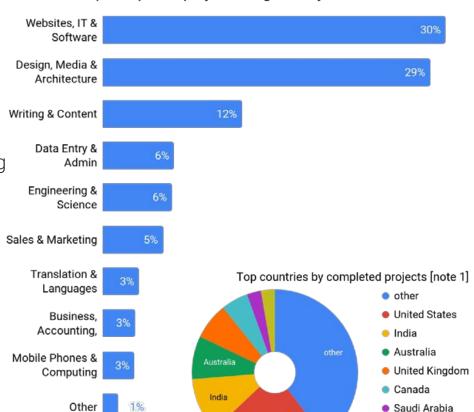


## Marketplace dynamics 2Q22

## "Every job, every country, every language, every currency, at any time"

- Over 2,000 job categories as diverse as Aerospace Engineering, Biotechnology, Sales, Manufacturing, Mechanical Engineering
- Complexity & sophistication growing over time
- Average completed project size was US\$241 in 2Q22<sup>3</sup>, up 12% on pcp. Note that this graph is lagging and this number will rise as further payments can increase over time for projects.





United States

Product Sourcing & Manufacturing

Top completed project categories by volume



Germany

<sup>1.</sup> Based on the number of completed projects in FY21.

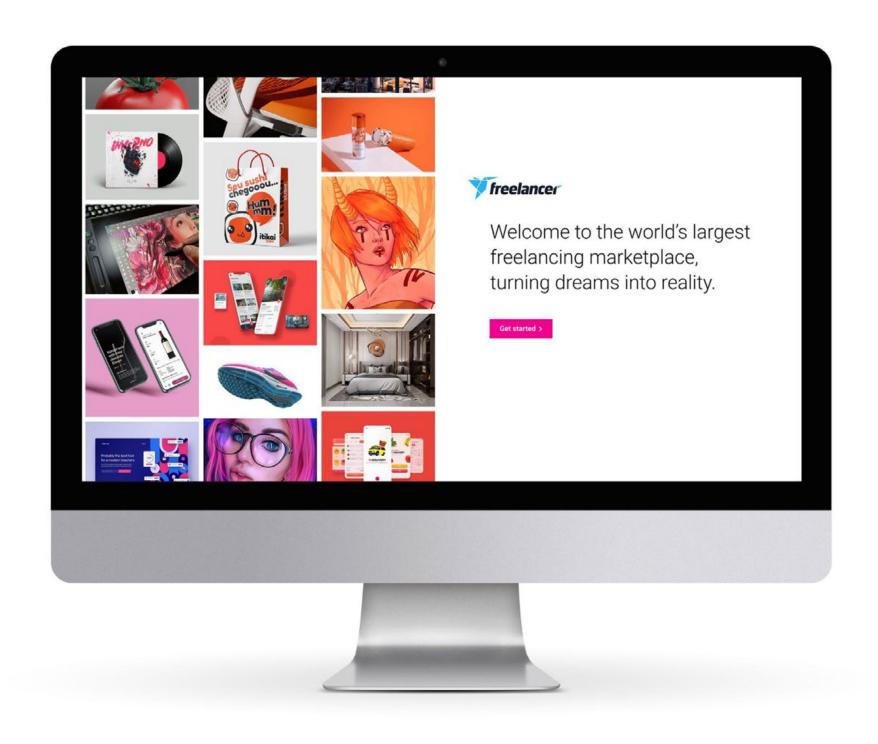
<sup>2.</sup> Based on the value of project payments for projects that were posted in FY21.

<sup>3.</sup> Average amount paid per completed project. Note that this number can continue to rise as further payments are made on these projects over time.

## Freelancer is the largest & lowest cost elastic cloud workforce

- Access the world's largest on-demand elastic cloud workforce of over 50m users in 247
  countries, regions & territories with over 1800+ skills, speaking 34 languages and transacting in 39
  currencies.
- No crowdsourcing platform globally has the liquidity of Freelancer.com.
- **For clients** it's free to post your job, free to review receive obligation-free quotes, free to chat with freelancers and review samples of work, portfolios etc.
  - 3% project commissions paid by clients when a project is awarded and accepted.
- **For freelancers** it's free to view projects posted, free to bid on projects, free to chat to clients, free to fill in your profile, upload your portfolio & provide samples of work.
  - 10% project commissions paid by freelancers when a project is awarded and accepted
- Try it today by posting your job for free.





## **Projects**

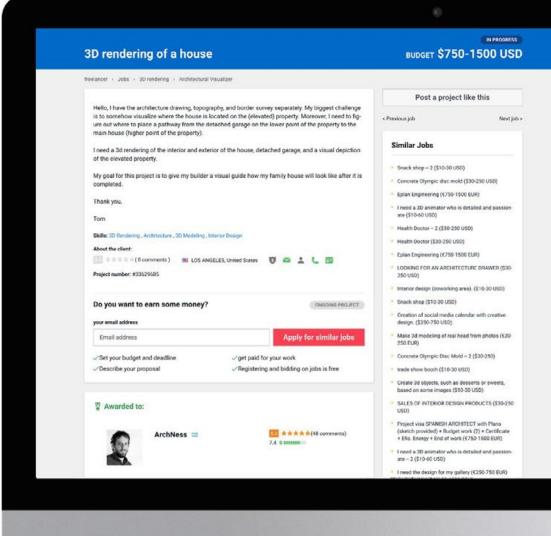
65%

of projects receive bids within 60 seconds

by Nestor M. @ArchNess

\$1500.00 USD





https://www.freelancer.es/projects/rendering/Architectural-Visualizer-33629685/

## **Contests**

## Get the perfect design by crowdsourcing your ideas to millions of freelancers

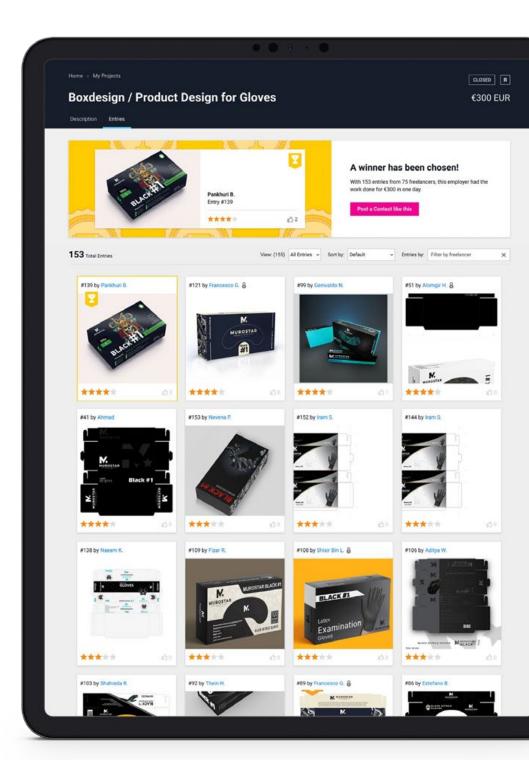
The larger the prize, the better the entries, and freelancers dynamically adapt their style to suit your feedback.

Unmatched liquidity: 1,100,000+ entries per month ~13,000,000 entries per year

88%

of contests receive entries within 1 hour

247
average entries per contest

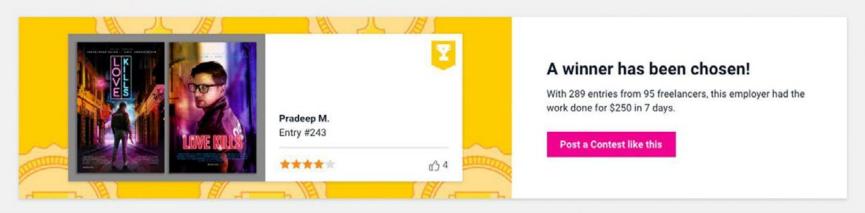


#### \$250 USD



Entries

Description



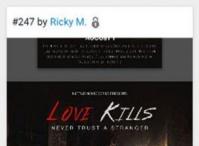
289 Total Entries View: (289) All Entries View: (289) Default View: (289) Filter by freelancer X















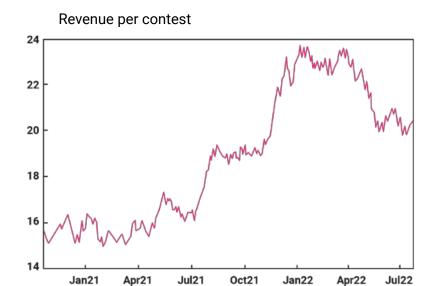


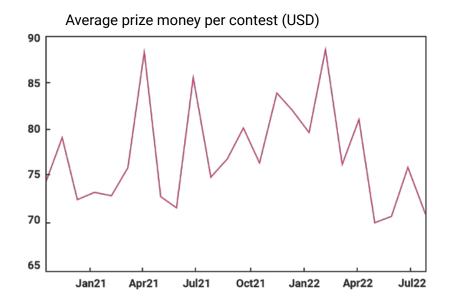


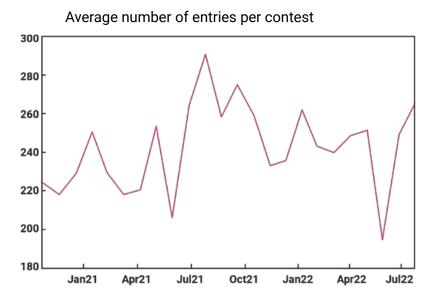
This poster design cost and took 7 days to make

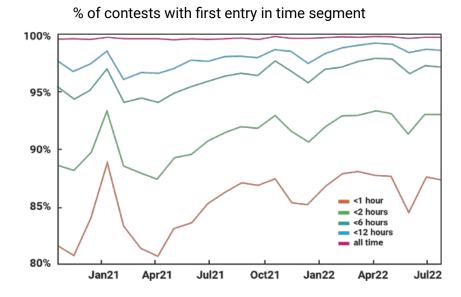
\$250 USD

## Contests

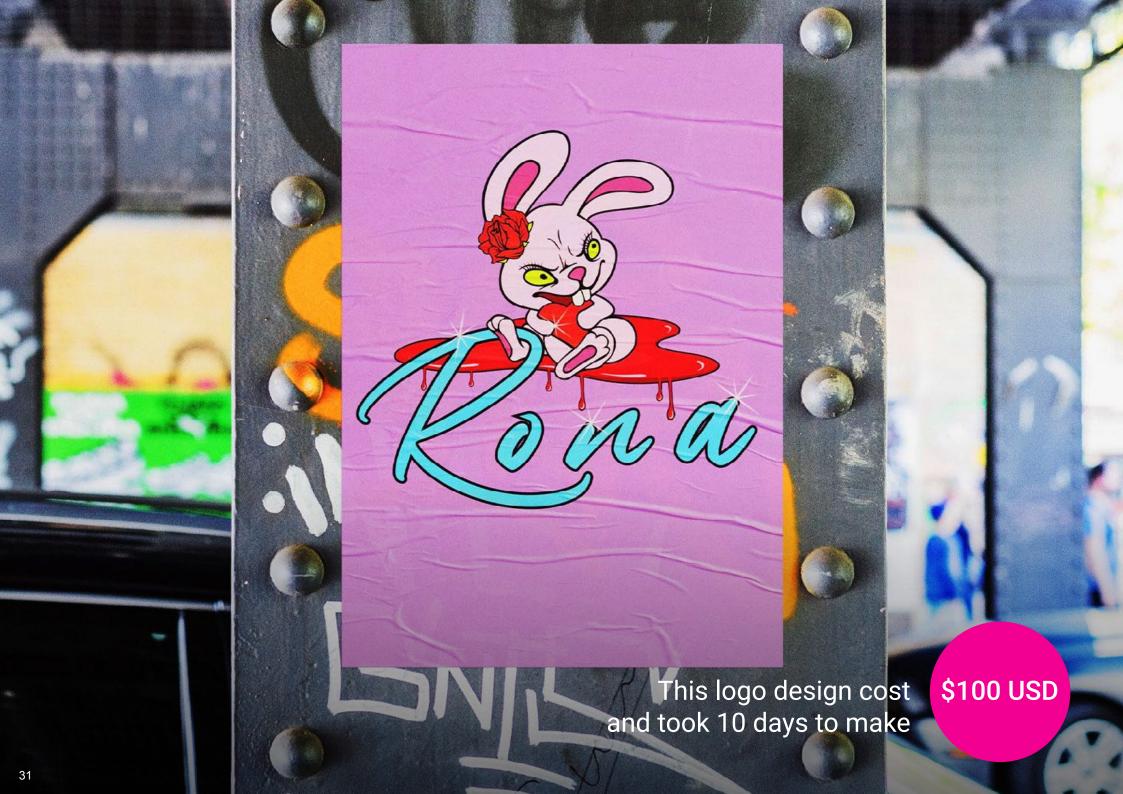








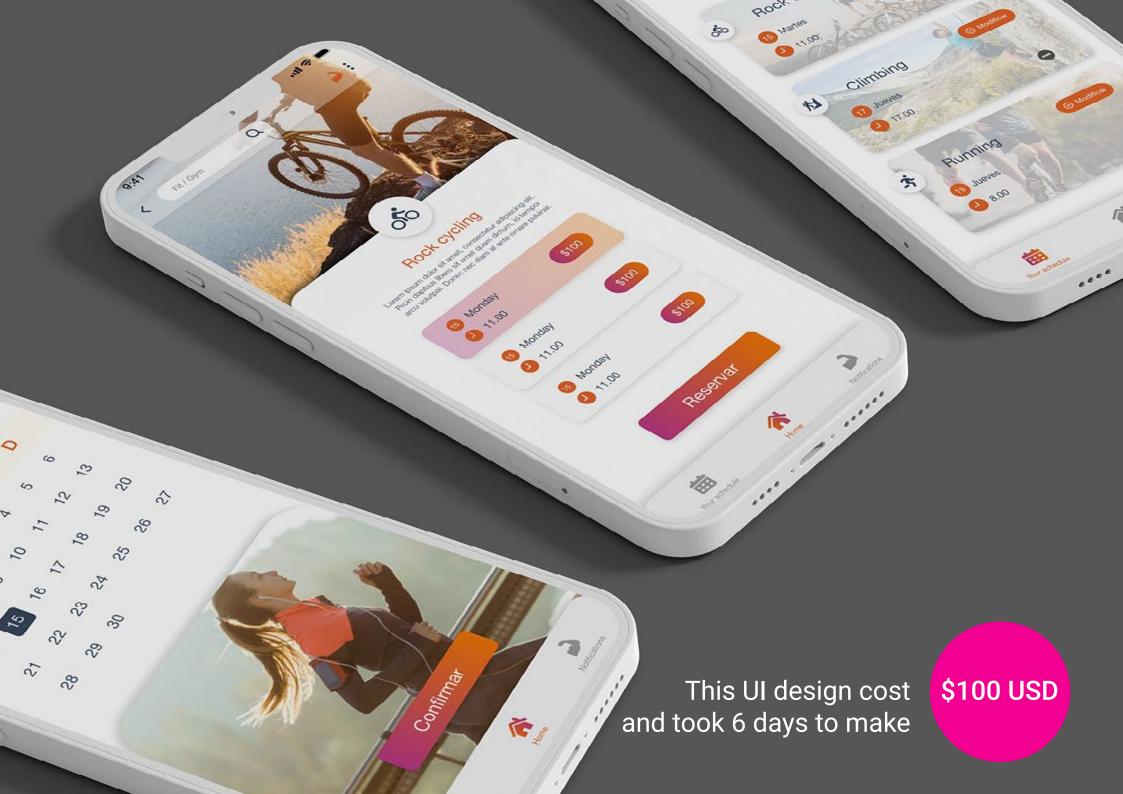


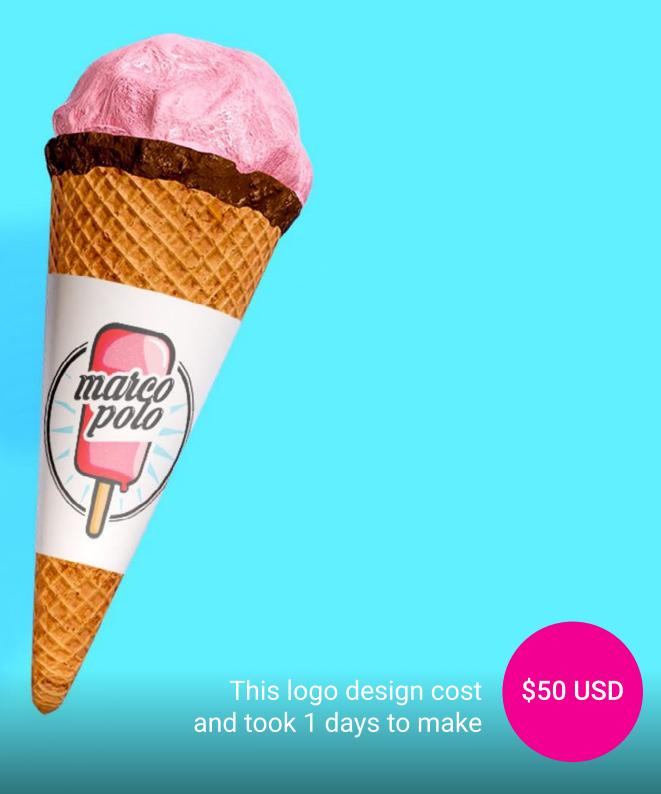




This logo design cost and took 10 days to make

\$175 USD























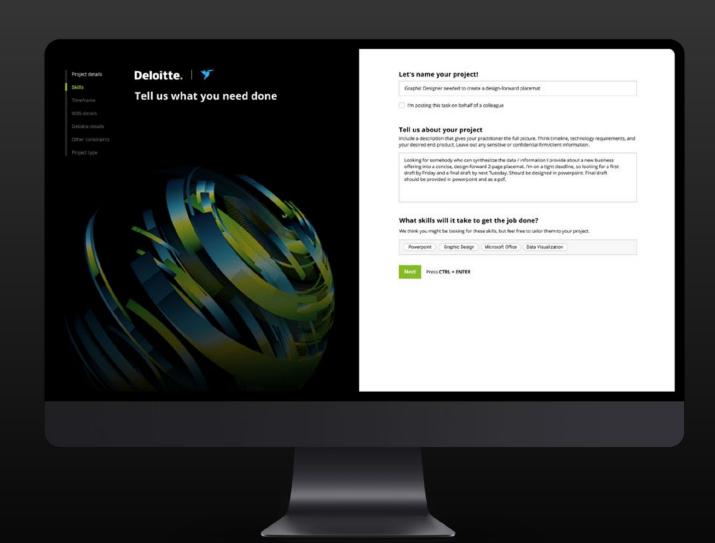






## Deloitte. | >







## Deloitte.

"We accelerated the launch of the MyGigs Platform, a self-service short-term staffing app connecting our internal talent pool to open project opportunities, in an effort to create the #1 remote talent experience. Since March 2020, **the number of gig workers has more than doubled** to a total of 16,800 and the number of job posts has increased by 10x for a total of 100k hours. As we begin to navigate the "new normal," we will focus on **onboarding another 35,000 internal resources** and drive to delivering 20% of all projects\* through this platform. MyGigs is **changing the way we deliver work** on our projects to our firm, our clients, and our society!"

\* US Consulting projects



Nishita Henry,
Chief Innovation Officer @ Deloitte



## Deloitte.

This **Telecommunications Infrastructure** project cost

\$1,500

and was done in

2 weeks

70 page report researching national broadband landscape and solutions.











Freelancer has worked with NASA since 2015 to crowdsource solutions to complex problems faced by astronauts on the cutting edge of space exploration.

6,762

**FREELANCERS PARTICIPATING**  137

**COUNTRIES PARTICIPATING**  14,657

**DESIGNS TO DATE** 

"[NASA saw] extraordinary cost-savings (80-99%) when compared to traditional methods... implemented.. 30% faster than standard agencies or vendors.. 97% across a wide range of federal space programs"\*

http://freelancer.com/nasa



<sup>\*</sup> Excerpt from "Surprising results from large crowds using Micro-Purchase Challenges- using contests on freelancing communities to source innovative, impactful and cost-effective solutions" which is available for download at the Laboratory for Innovation Science at Harvard, Authored by S Tang, P. Phillips (Freelancer.com) and S. Radar, Johnson Space Center Deputy Manager, Center for Excellence in Collaborative Innovation (CoECI) https://innovationscienceguide.org/resources/surprising-results-from-large-crowds-using-micro-purchase-challenges-using-contests-on-freelancing-communities-to-source-innovative-impactful-and-cost-effective-solutions

# Success with NASA led to Freelancer jointly winning the US\$25 million

## NASA Open Innovation Services 2 contract (NOIS2).

Under NOIS2 NASA became the centre of excellence for open innovation for US Government departments.



National Aeronautics and Space Administration Lyndon B. Johnson Space Center 2101 NASA Parkway Houston, Texas 77058-3696



June 1, 2020

Reply to Attn of: BH4-20-085

Freelancer International Pty Limited ATTN: Robert Matthew Barrie, CEO Level 20, 680 George St Sydney NSW 2000 Australia

Subject: RFP 80JSC020R0030, Source Selection Notification, NASA Open Innovation Services 2 (NOIS2)

Congratulations on your selection for award of the NOIS2 Contract. A copy of the source selection statement that describes the basis for this selection is enclosed.

A Post-award Conference will be conducted in the near future to present the overall contract requirements and to introduce the team members. NASA will contact you regarding a date and an agenda for the conference.

One electronic copy of your proposal will be retained in the permanent contract file, and all remaining copies will be destroyed.

If you have any questions regarding the content of this letter, please contact the undersigned at



Enclosure NOIS2. Source Selection Statement

## Freelancer powers U.S. Government

Success with NOIS2 saw funding increase 600% to US\$175 million in November 2021



- Computational fluid dynamics
- Electrical engineering
- Physics
- Data science
- Machine learning

- Physics
- Mechanical engineering
- Graphic design
- UI/UX design
- Software engineering

- Network science
- Advanced manufacturing
- Transcription
- Information security















## **AIRBUS**

This **Andon Manufacturing Consulting** project cost

\$21,000

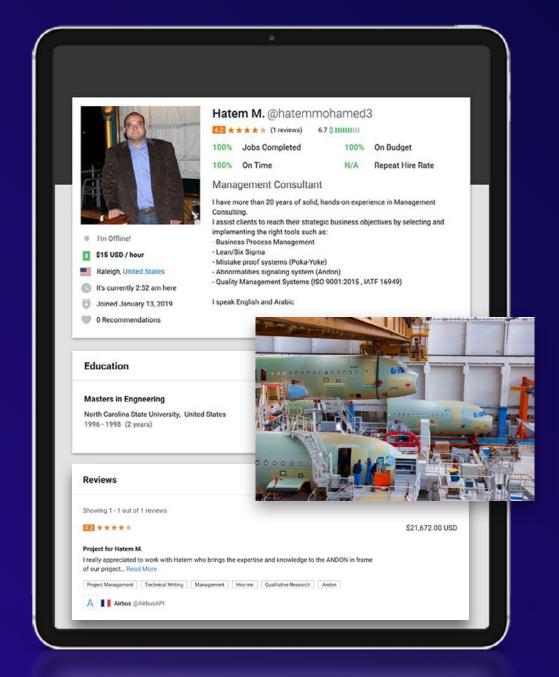
and was done in

#### 3 months

Main Industrial Architect Cross Program for Airbus Helicopter

Main Component Assembly Manager for Airbus Helicopter

Airbus told it us a 3 month RFI process would take 5 months, costing ~\$200k.









## INNOVATION CHALLENGES

NICHD launched a US\$400,000 challenge crowdsourcing solutions identifying factors and interventions that impact maternal morbidity and severe maternal morbidity.

12 prizes totaling US\$400,000 were awarded to 7 teams for innovative solutions to identify risk factors in first-time pregnancies.

#### Freelance winners included:

Columbia University and Hunter College, New York City

On Predicting and Understanding Preeclampsia: a Machine Learning Approach

Ansaf Salleb-Aouissi, Ph.D., Team Lead (Columbia)

Delfina. San Francisco\*

Random Forests for Accurate Prediction of the Risk of Hypertensive Disorders of Pregnancy at Term Ali Ebrahim, Ph.D., Team Lead

IBM Data Science and Al Elite, San Francisco\* Outcomes Among Nulliparous Women Ainesh Pandey, Team Lead

University of Washington, Seattle\*

Structural Equation Model Identifies Causal Pathways Between Social Determinants of Maternal Health, Biomarkers of Allostatic Load, and Hypertensive Disorders of Pregnancy among U.S. Racial Groups

Monica Keith, Ph.D., Team Lead



	Disorders of
<b>Pregancy Pred</b>	dictor
addresing health disparities	aternal Morbidity Challenge, where it received <u>awards for innovation and</u> se. The information on this site is <b>not</b> intended or implied to be a substitute
Enter parameters to calculate hypertensive risk.	
Model Parameters	
Complete blood count test	Complete blood count Hemographic gfcl.
First trimester serum screen PAPP-A Results studielle of the Wedion (MoM)	First trimester serum screen β HCG Maliples of the Medion (MoN)
Second trimester screen Total β HCG Results Multiples of the Median (MoM)	Second trimester screen uEstriol Results  Multiples of the Medion (MoM)
Inhibin A (DIA) Results	Third trimester lab studies (> 24 0 weeks) Blood count, Lowest hemoglobin during third trimester before labor and delivery test date.





## **Managed Services**

Our elite managed services teams operate 24x7 to help you work with the top 1% of our talent. They ensure that your projects get done smoothly, on time and on budget.

**Recruiter** • Preferred Freelancer Program

Record-breaking NPS rating achieved in 2021

74%

GROWTH IN NUMBER OF PREFERRED FREELANCERS



### **Introducing Photo Anywhere**

Give us a location, we'll send you photos in 24-48 hours.

Built on top of the **Freelancer API**, the Photo Anywhere app allows users to order photographs from anywhere in the world.

Give it a try, you'll be amazed.

#### www.photoanywhere.com

#### **Journalism**

You now have a global photojournalism team.

#### Retail

Check how your products are displayed in stores.

#### **Ecommerce**

Get photos taken and QA before you buy online.

#### **Real Estate**

Get recent photos taken of a property.

#### **Market Research**

Check up on competitors, commodity stockpiles.

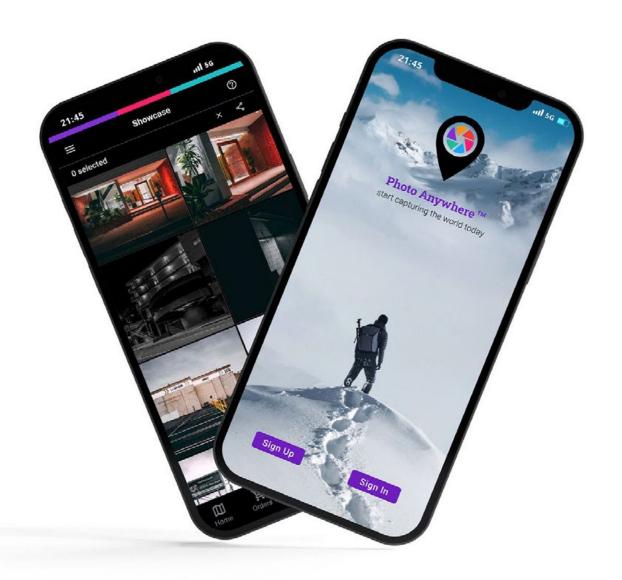
#### **Travel Planning**

Or virtual travelling in the age of Covid.

And more..









### Senior Management Team | Freelancer

#### Specialists in growth, finance, operations, infrastructure, international execution, compliance and engineering



**Neil Katz** Chief Financial Officer B Com (Hons) ACA EPGC (Stanford)



**Andrew Boyton** A/Vice President. Engineering BE (Software) BSc (Maths), PhD (Formal verification)



**Adam Byrnes** Vice President. Product & Growth BE (Electrical) (Hons I) / BSc (Adv) (Physics)



Yves Sv Vice President. Operations BSc (Computer Science)



Shaun McMeeken Vice President of **Enterprise Sales** B Bus (Monash) (Virginia Tech)



Sebastián Siseles Vice President. International JD (University of Buenos Aires) / MBA (Pittsburgh)/ Marketing Diploma (FAECC, Argentina)



**Laurent Goudet** Chief Technology Officer BSc (Mathematics & Computer Science) (Honours) / MSc (Embedded Systems) (Honours)



**Bryndis Henrikson** Vice President. Managed Services BSc (Missouri)

Neil Katz is the Chief Financial Officer at the Freelancer Group and is responsible for the finance and administration functions of the Company. Neil has over 20 years experience in finance, accounting and general management. Neil has held CFO roles at a number of technology companies, including IPscape. Threatmetrix (acquired by NYSE:RELX), Sensory Networks (acquired by NASDAQ:INTC) and Aptrix (acquired by NYSE:IBM).

Andrew is responsible for leading the global engineering teams, defining and executing the company's long-term technical roadmap, and aligning engineering excellence with business goals. Andrew holds first-class honours degree in Software Engineering, a Mathematics degree, and a Ph.D. in Computer Science from the University of New South Wales. Australia, and serves on the board of directors for two residential colleges at the same university.

Adam Byrnes is responsible for product leadership at Freelancer. Operations at He advises on the product direction and strategy of the Freelancer the company's global marketplace, and provides mentorship to other product managers internal policies, and in the business. Adam holds first class honours degrees in Advanced Physics and **Electrical Engineering** from the University of Sydney

Yves Sv is the Vice President of Freelancer.com, where he is responsible for operations including strategy planning, optimizing execution and delivery across engineering, people operations and customer support. Yves holds a BSc (Computer Science) degree from the University of the Philippines Manila, and has nearly 20 vears of experience in the technology industry.

Shaun McMeeken is the Vice President of Enterprise Sales at Freelancer.com, where he supports Fortune 500 and similar organisations implement new talent models to optimise their workforce for the future. He was a member of the founding ANZ Executive Board at Groupon where he led the sales team as Vice President Sales.

Sebastián Siseles is responsible for creating. Chief Technology communicating, maintaining, and aligning and is responsible for the company's international expansion strategy for long-term. An Argentine entrepreneur with an MBA from the University Software Architect to of Pittsburgh, Sebastián has a background in law specialising in corporate Laurent has been finance and M&A.

Laurent Goudet is the Officer at Freelancer the technical direction of the company, ensuring alignment with its business goals. Prior to transitioning from Chief Technology Officer in early 2021, leading multiple technical initiatives, transforming the Web & Missouri State native clients into mobile-friendly, fast, and reliable web applications, lifting the user experience and reducing the engineering costs.

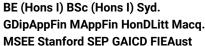
Bryndis has been leading operations at the Freelancer Group for nearly a decade. She implements innovative management strategies which focus on building a mission-driven culture. Prior to Freelancer. Bryndis spent time designing standards-based eLearning programs in Taiwan. She earned a Bachelor of Science from University.



#### **Board of Directors**

#### Technology focused entrepreneurial board with successful exits to major global corporations.





Matt Barrie is an award winning technology entrepreneur. Matt was Adjunct Associate Professor at the Department of Electrical and Information Engineering at the University of Sydney where he taught Cryptography for fifteen years and, later, Technology Venture Creation. He is the co-author of over 20 US patent applications. Previously he founded and was CEO of Sensory Networks Inc., a vendor of high performance network security processors which sold to Intel Corporation (NASDAQ:INTC).



BSc (Hons I) PhD (Computer Science) MAICD

Darren transitioned from Executive Director and Chief Technology Officer of Freelancer to Non-Executive Director in late 2015. In his time as an executive he was responsible day-to-day for strategic leadership of the company's operating and technical direction. Darren has experience in computer security, protocols, networking and software. Prior to joining Freelancer, Darren was a co-founder of Sensory Networks, where he held the roles of Chief Technology Officer and subsequently Chief Executive Officer. In 2013 Sensory Networks sold to Intel Corporation (NASDAQ:INTC).



Simon is a founding investor of Freelancer. Simon has more than 17 years experience in high growth technology businesses in both Australia and the United States. His technical expertise includes proficiency in multiple software development languages, computer security and vulnerability analysis, and he is co-author and inventor of a number of technology patents. Simon founded and was CEO of PC Tools, which he grew to over \$100 million in revenue, more than 250 employees and offices in 7 countries. PC Tools was acquired by Symantec Corporation (NASDAQ:SYMC) in October 2008 in one of Australia's largest ever technology acquisitions.



### Recent Awards | Freelancer.com



#### **HR Tech Award**

Talent Acquisition:
Best Virtual / Hybrid Solution

HR Tech Awards 2022



#### **Gold Stevie**

Innovation in Technology Management, Planning & Implementation (Other Service Industries)

The Asia-Pacific Stevie Awards 2022



#### **APAC Insider**

Best Cloud-Based Freelancing & Crowdsourcing Talent Platform

Southeast Asia Business Awards 2022



#### **Gold Stevie**

Excellence in Innovation in Technology Industries (More than 100 Employees)

The Asia-Pacific Stevie Awards 2021



#### **Gold Stevie**

Innovation in Technology Management, Planning & Implementation (Other Service Industries)

The Asia-Pacific Stevie Awards 2021



#### **Gold Stevie**

Communications, Investor Relations or PR Executive of the Year: Sebastian Siseles

The International Business Stevie Awards 2019



#### **Gold Stevie**

Executive of the Year: Matt Barrie - for Business or Professional Services

The International Business Stevie Awards 2019



#### **Silver Stevie**

Innovative Achievement in Growth

The Asia-Pacific Stevie Awards 2022



#### **Bronze Stevie**

Innovative Achievement in Sales or Revenue Generation : Freelancer Enterprise

The Asia-Pacific Stevie Awards 2022



#### **HR Tech Award**

Best Comprehensive Solution

HR Tech Awards 2021



#### **Silver Stevie**

Achievement in Growth

The International Business Stevie Awards 2021



## Official Webby Honoree

Best Employment Website

24th Annual Webby Awards 2020





Inspect goods & services before releasing funds

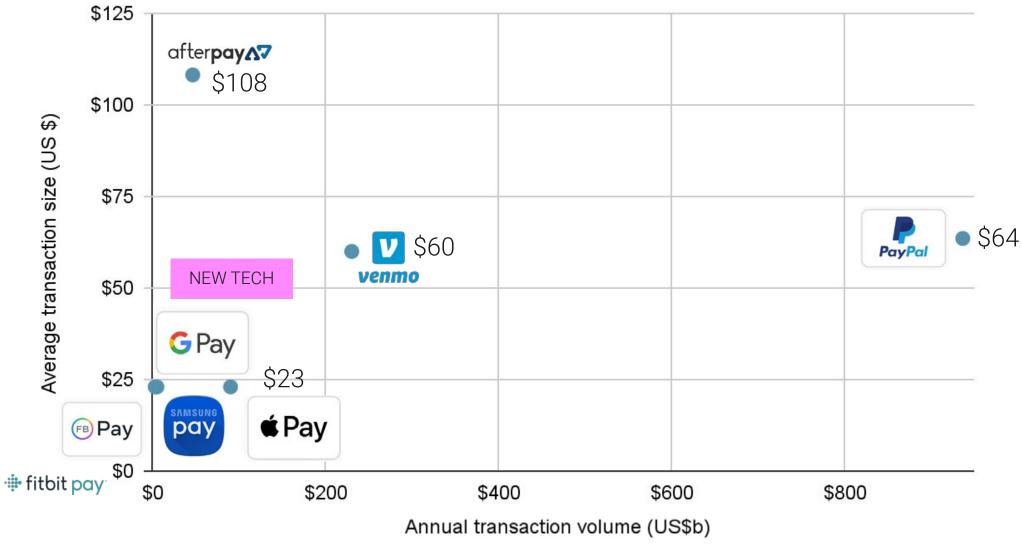
OVER US\$5,800,000,000 IN TRANSACTIONS SECURED

investor@escrow.com



The world's trade is going online, but digital payments can only buy a coffee, not sell a car

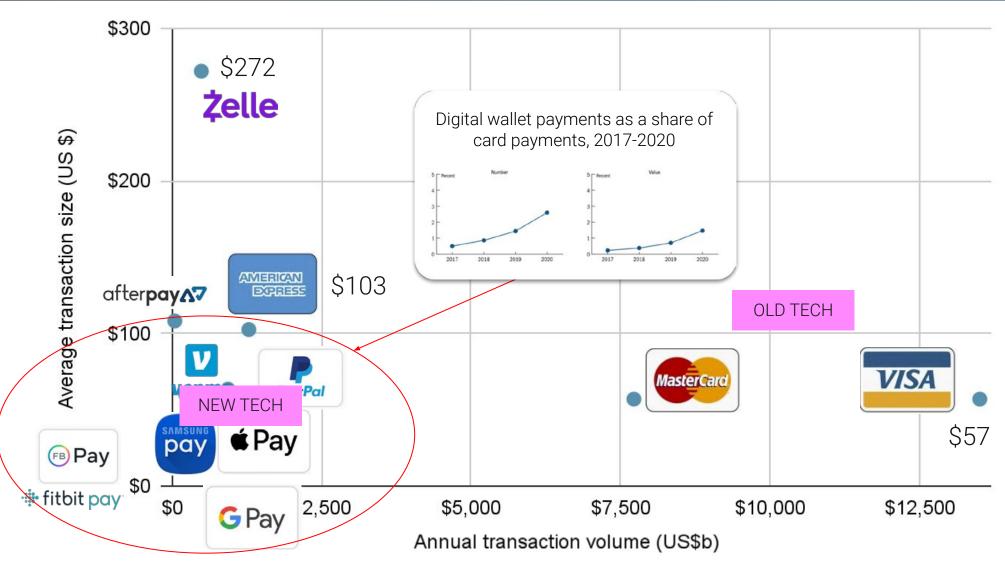
## Most of the innovation in payments is in low-value



Apple Pay, Google Pay: https://appleinsider.com/articles/21/08/17/apple-pay-accou



### The red ocean in small value payments <3% of card volume

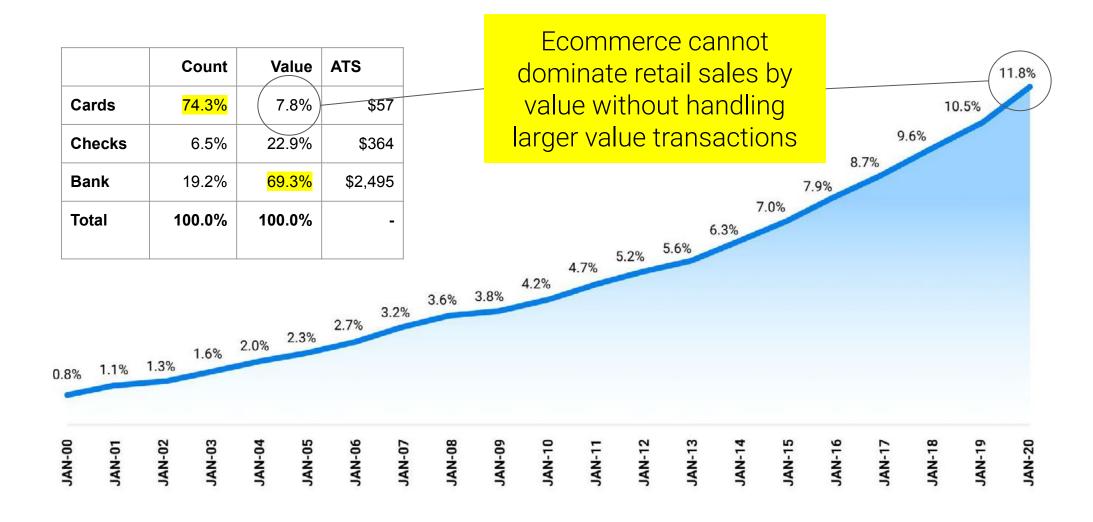


Includes all card transactions made via a digital wallet, including tokenized digital wallet. Include: Digital wallet transactions made by using electronic devices, such as smartphone, smart watch, or activity tracker, by "tapping" the device at the point-of-sale (POS) terminal (i.e., Apple Pay, Samsung Pay, Google Pay, Fitbit Pay, Masterpass). Also include tokenized digital wallet transactions made by using customer's payment credentials saved in a virtual account number. These credentials can be stored either on a smartphone or in the cloud. When making a purchase, a substitute account number and a transaction specific code ("token") are used to process payments. This can include purchasing items online with a computer or using a smartphone to make a purchase with a browser or in-app (i.e., Apple Pay, Google Pay, Masterpass, Visa Checkout, Amex Express Checkout). Include digital wallet near-field communication (NFC) transactions, MST (magnetic secure transmission) transactions, quick response (QR) code transactions, barcode transactions, in-app transactions. Do not include: Card-on-file e-commerce transactions (cardholder-initiated or merchant-initiated) (i.e., installment payment) or transactions made via contactless cards (i.e., "tap and pay").

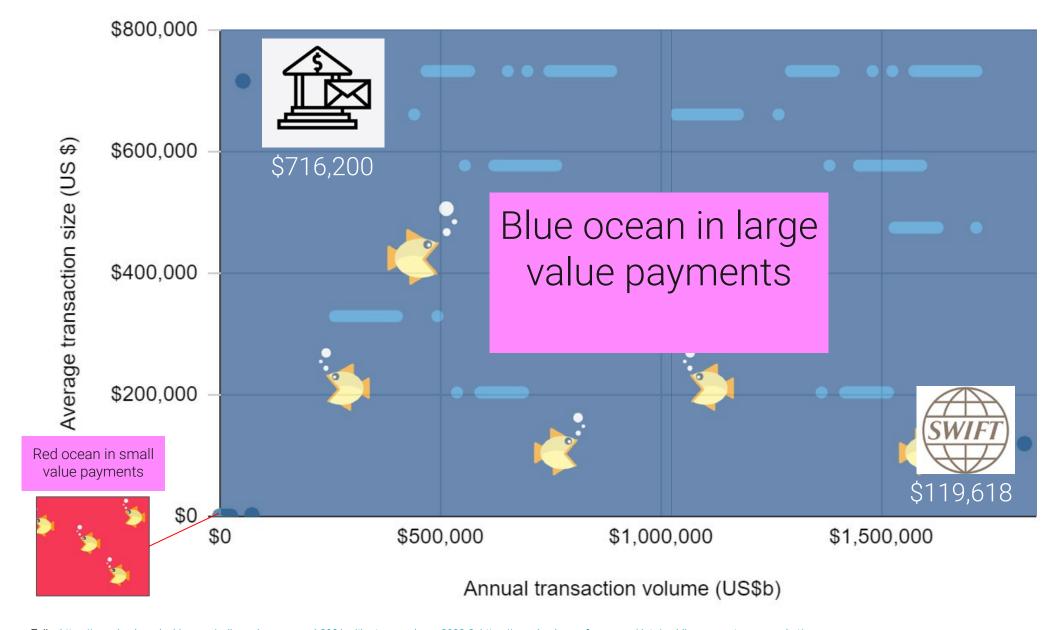


### Card volume <8% of US domestic payments

Annual US e-commerce retail sales as percentage of total sales, seasonally adjusted







Zelle: https://www.businessinsider.com/zelle-and-venmo-end-2021-with-strong-volume-2022-2, https://www.businessofapps.com/data/mobile-payments-app-market/

Paypal: https://www.nasdag.com/articles/paypal-stock-has-given-up-all-its-pandemic-era-gains.-is-it-a-buy-now

SWIFT: https://economics.stackexchange.com/questions/9165/how-much-money-is-wire-transferred-every-year-worldwide

BPay, Bank transfer: https://www.rba.gov.au/publications/annual-reports/psb/2020/trends-in-payments-clearing-and-settlement-systems.html

Letter of Credit: https://swiftinstitute.org/wp-content/uploads/2014/11/2014-11-International-Trade-Risk-and-Role-of-Banks-Niepmann-and-Schmidt-Eisenlohr-REVISED.pdf

Checks https://go.gale.com/ps/i.do?id=GALE%7CA91090224&sid=googleScholar&v=2.1&it=r&linkaccess=abs&issn=1048115X&p=AONE&sw=w&userGroupName=anon%7E8bea63a6

Apple Pay, Google Pay: https://appleinsider.com/articles/21/08/17/apple-pay-accounted-for-92-of-us-mobile-wallet-debit-transactions-in-2020-study-says

Volumes: https://blockworks.co/bitcoin-surpasses-3-trillion-in-transactions/

Venmo: https://www.businessofapps.com/data/venmo-statistics/

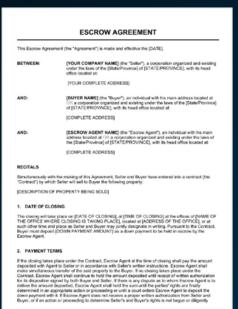




## Online payments fail above a few thousand dollars

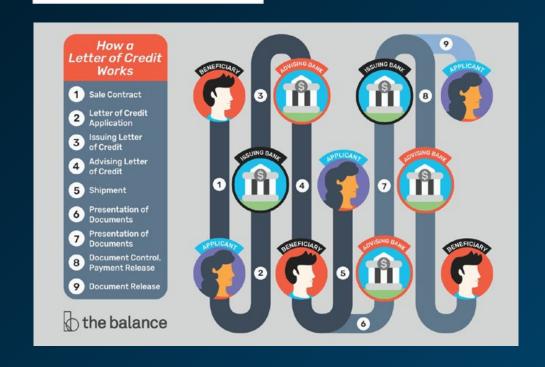
Secure business payments are bespoke, slow, error-prone & expensive.

Inspections are required before shipping.



"According to the ICC, the world-wide documentary discrepancy rates against the DLC [letters of credit] are between 60% to 70%"

https://www.researchgate.net/publication/32842036
igating\_the\_Risk\_of\_Documentary\_Discrepancy\_in\_Pr





Online payments fail with untrustworthy counterparties

Buyer protection is a terrible experience for consumers.

Card fraud over the next decade will cost \$409 billion in losses globally \* Money ▶ Property Pensions Savings Borrowing Careers

### Consumer champions

#### I could prove I had been scammed but eBay wasn't on my side

I sent all the evidence that a £450 pair of trainers were perfect. but it refunded the buyer who has kept my trainers





Easy - We'll work with the seller to make it right.

Free - It's included with your eBay purchases.

baile for eBay Buyer Protect ▲ Ebay's buyer protection ... but what about a seller who has been scammed? Photograph: NetPhotos/Alamy

I appear to have been scammed after I sold a £450 pair of trainers on eBay about a month ago to a "buyer" in the US.

They paid straight away, and the delivery address was a business in New York, but there was no contact name and they had zero feedback. This concerned me, but I believed I'd be protected by eBay.

I took pictures of the shoes and the box from every angle, and then I bubblewrapped and double-boxed them so there was zero chance of any damage, and the buyer couldn't possibly dispute their condition. Which is exactly what happened.

I sent all the evidence that a £450 pair of trainers were perfect, but it refunded the buyer who has kept my trainers

## Escrow.com solves large value payments in an untrustworthy world



Escrow.com holds the funds while the transaction completes.





### **ESCROWAPI**

Built for developers, by developers.

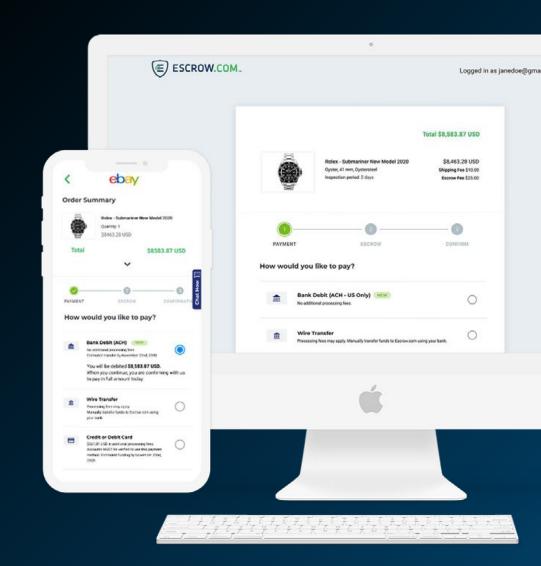
## ESCROW Pay

The simplest way to add escrow payments to your website, mobile app, online store, classified site or marketplace.

Escrow.com payments with one line of code.

### **ESCROW** Offer

Allows buyers and sellers to negotiate a price & securely transact domain names, cars, boats, aircraft or any high-value item online.





ebay Motors



Escrow.com is the only online payment method for eBay Motors listings in the United States



www.ebay.com



#### Oomplete purchase

Seller: GetMeNow



2008 Honda Civic Ex-L Sedan 4-Door

#### \$12,000.00

Escrow fee: 2-3% of the purchase price (Estimated)



#### Vehicle Purchase Protection

Covers up to \$100,000 when your transaction is completed through eBay. Restrictions apply.

#### Digital payment



ESCROW.COM.

Pay with Escrow.com, the safest and most secure transaction method for vehicles. Learn more

Complete with Escrow.com →



Escrow.com is a licensed and regulated online escrow service recommended by eBay to protect buyers and sellers.

Protection from Fraud & Risk

#### Offline payment

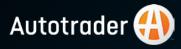
Pay offline using the following method(s):

- · Cashier's check/ Money order
- · Cash (in person)

For instructions on how to pay using one of the offline payment methods, please see Shipping and payments tab on the view item page.

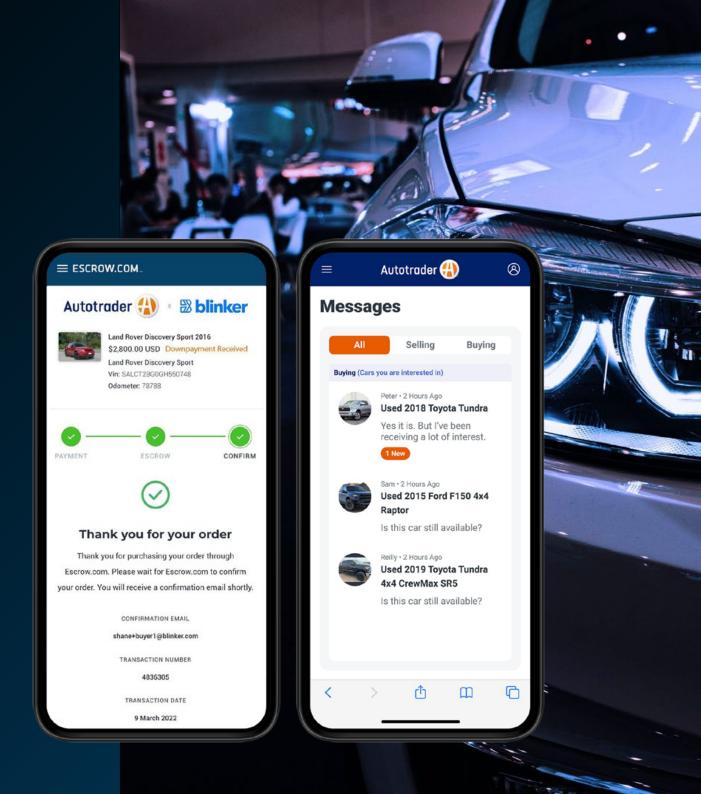
Read item description →







The Escrow.com integration allows buyers and sellers on Autotrader a complete end-to-end purchasing, secure payment and financing experience.





Escrow.com is the only secure online payment method for high value items

\$100 to \$100,000,000+

USD, EUR, CAD, AUD & GBP



**CARS** 



**BOATS** 



**AIRPLANES** 



**MOTORCYCLES** 



**DOMAINS** 



**COLLECTIBLES** 



**COMPUTERS, TV & HIFI** 



**MACHINERY & ROBOTICS** 



**ANTIQUES** 



**NETWORK EQUIPMENT** 



**GEMSTONES & JEWELRY** 



**GENERAL MERCHANDISE** 



**HEAVY EQUIPMENT** 



INTELLECTUAL PROPERTY



IMPORT/EXPORT



SPACE STATION DEPOSITS



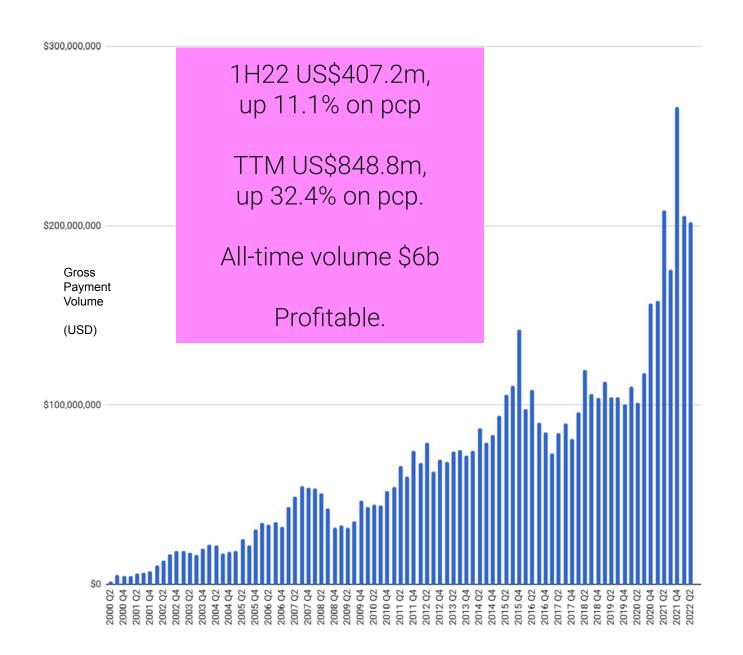




**ELECTRONICS** 



## Escrow.com Gross Payment Volume (US\$)





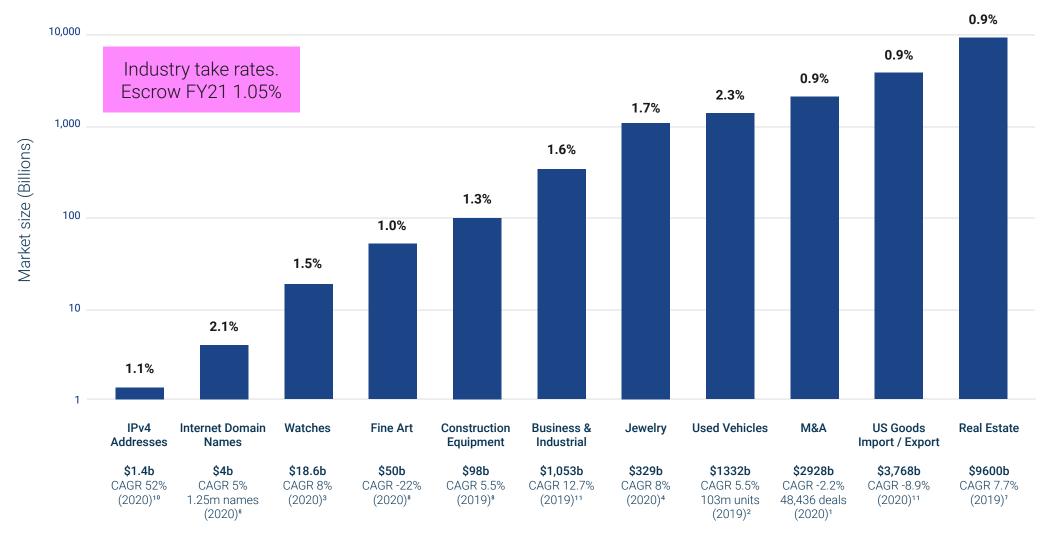




NOTE: SAMPLE OF TRANSACTIONS. THE PINK LINES INDICATE WHERE ESCROW TRANSACTIONS ARE BEING ORIGINATED BY BUYERS, AND THE BLUE LINES INDICATE WHERE TRANSACTIONS ARE BEING FULFILLED BY SELLERS. THICKER LINES INDICATE HIGHER VOLUME. WHITE DOTS INDICATE THE LOCATION OF ESCROW.COM'S USERS. ALL TIME DATA.



## Key verticals 2022+



<sup>1</sup> https://www.pwc.com/gx/en/services/deals/trends.html

<sup>11</sup> US Trade Census FT900 https://www.census.gov/foreign-trade/Press-Release/ft900\_index.html



<sup>2</sup> https://www.grandviewresearch.com/industry-analysis/used-car-market

<sup>3</sup> https://usa.watchpro.com/pre-owned-luxury-watch-market-is-worth-18-6-billion-and-growing-fast/

<sup>4</sup> https://www.grandviewresearch.com/industry-analysis/jewelry-market

<sup>5</sup> https://www.ibisworld.com/industry-statistics/market-size/web-domain-name-sales-united-states/

<sup>6</sup> https://domainnamewire.com/2021/04/14/sizing-the-domain-name-aftermarket/

 $<sup>7\</sup> https://www.msci.com/documents/1296102/19878845/MSCl\_Real\_Estate\_Market\_Size\_2020.pdf/06a13e2c-0230-f253-26fa-3318cecb1c59$ 

<sup>8</sup> https://www.gminsights.com/industry-analysis/used-construction-equipment-market

<sup>9</sup> https://www.artsy.net/article/artsy-editorial-collectors-art-market-2021-report 10 Escrow.com estimates, https://www.caida.org/catalog/papers/2013\_first\_look\_transfer\_markets/first\_look\_transfer\_markets.pdf



Beach head customers in key verticals

Domain Names	GoDaddy Sedo Buy. Park. Sell. Domains afternic & media options
IP Addresses	IPv4.GLOBAL BRANDER GROUP LARUS
Cars	Autotrader Autofrader.co  Classic Lars CD_T  HAGERTY.  Porsche Digital
Boats, Aircraft, Vehicles	YACHTSMART MOTORCYCLE.COM VINGFORM
Fine Art	ART SY ARTLAND turbare
Luxury, Watches & Jewellery, Auctions	HERITAGE A U C T I O N S AMERICA'S AUCTION HOUSE  WatchPayer verticals cope
Intellectual Property	Hilco. Streambank  Royalty Exchange
Business Sales, Mergers & Acquisitions	shopify Flippa MICROACQUIRE
Import / Export	global%sources MAALEXI
Oil & Gas	ENERGY DOMAIN a Mineral Ware company
Services	FREIGHT M MUSCOVITCH KILPATRICK TOWNSEND

## The world's largest online escrow company.



Escrow.com has 52 financial services licenses granted or in-application (Hawaii, Nevada and the territories are the only US licenses remaining to be granted).

Four U.S. states do not require Escrow.com to hold licenses (Indiana, Massachusetts, Tennessee, Wisconsin).

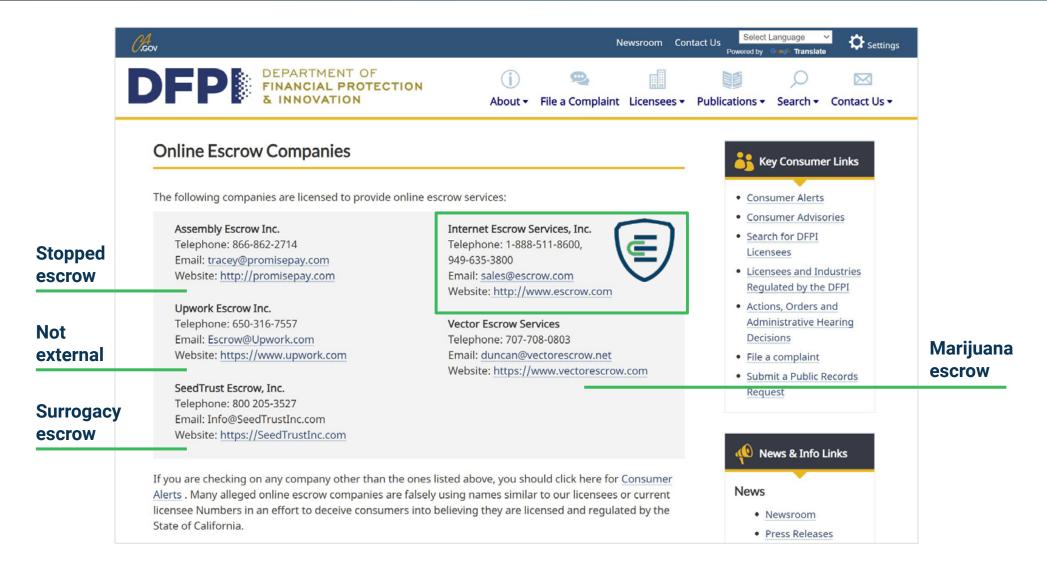
Additionally Escrow.com holds an Australian Financial Services License #501215 and is licensed as a MSB in Quebec, Canada #904468.

A UK Payments Institution license is in-application with the Financial Crimes Authority.





## Escrow.com is the only multi-jurisdiction licensed online escrow company with 52 licenses granted or in-application.



California escrow licenses



## Benefits of using Escrow.com



#### **Increase Trust**

Marketplaces are all about trust. Escrow dramatically lifts trust for platforms.



#### **Increase Network Effects**

Greater liquidity means more buyers & sellers, better choice, pricing and conversion rates.



#### **Increase Insights**

Know who your customer is, enables bidirectional feedback, what happens after the match



#### **Increase Liquidity**

Buyers can inspect the goods or services before releasing the funds, driving cross-border transactions.



#### **Compliance as a Service**

AML/KYC, bonding, SARs, IFTIs, OFAC/PEP & sanctions checks not the business of platforms.



#### **Increase Revenue**

Upselling is now possible because the platform handles the payment.





# Cars, boats & airplanes are the perfect match for Escrow.com

## Escrow.com solves trust problem

- Buyer & seller have to physically meet to transact
- Seller accepting cards risks chargebacks
- Buyer using cash or wire has to risk delivering cash safely and trusting the seller to deliver a vehicle in good standing

With Escrow.com one can ship across state lines, physical inspection and acceptance happen on delivery.

### Value-add services include:

- Title collection
- Lienholder payoff
- Lease swap arrangements
- Checking shipping documents
- Post inspection sale adjustments







enabled the secure sale of a 1930 Ford Model A from Poway, California to Farmington, New York - a distance that would normally be complicated to transact over.

"We've seen a tremendous uptick in interest for luxury watches this past year, with more than 22 million site searches for Cartier, and more than 15 million for Tag Heuer. Escrow joins Authenticity Guarantee as eBay's response to that growing appetite."

Charis Márquez, Vice President of Fashion, eBay

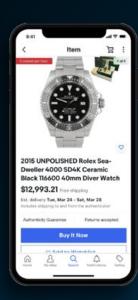


Buyers <a href="https://www.youtube.com/watch?v=ikZ4JQkgA2M">https://www.youtube.com/watch?v=ikZ4JQkgA2M</a>
Sellers <a href="https://www.youtube.com/watch?v=pVPwUSla06Y">https://www.youtube.com/watch?v=pVPwUSla06Y</a>



+









Escrow.com secures the Authenticity Guarantee service for eBay luxury watches

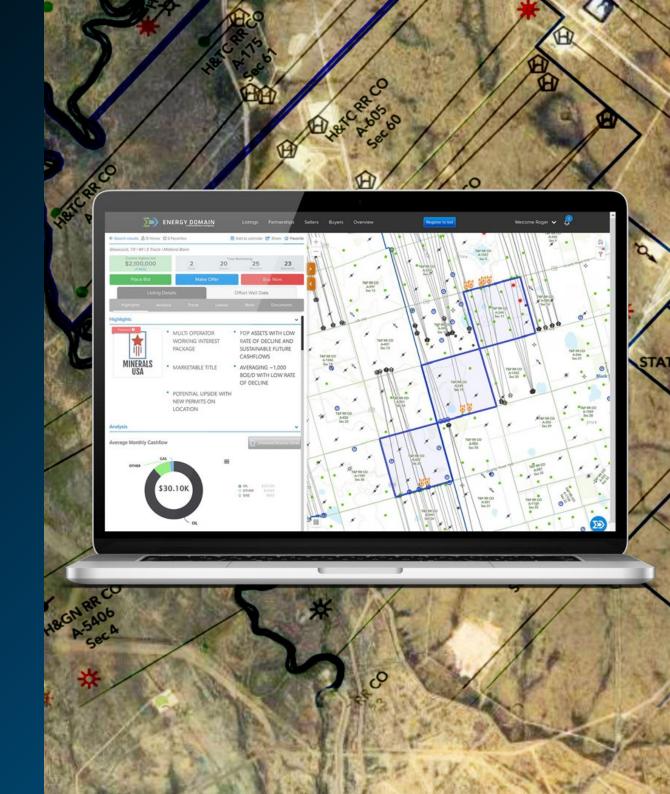


# Escrow.com enables trading of oil, gas and mineral rights online

In a world first, Escrow.com enabled Energy Domain to complete sales of non-operated mineral rights online, transforming a centuries old business into an online marketplace.



52.5 mineral acres of oil rights securely sold through Escrow.com



## Escrow.com is where the metaverse is bought and sold













META.COM DOMAIN & TRADEMARK

UBER.COM

SNAPCHAT.COM

TWITTER.COM

INSTAGRAM.COM

FREELANCER.COM













GMAIL.COM

CRYPTO.COM

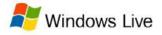
WECHAT.COM

SLACK.COM

CHROME.COM

SPACEX.COM













WORDPRESS.COM

LIVE.COM

NFT.COM

SNOWFLAKE.COM

AWS.COM. PRIME.COM















WISE.COM

TMALL.COM #3 WEBSITE GLOBALLY

HULU.COM

Z00M.US

BINANCE.COM

All these domains were bought through Escrow.com



# Management Team



Matt Barrie Chief Executive BE (Hons I) BSc (Hons I) GDipAppFin MAppFin MSEE (Stanford) GAICD SEP FIEAust

Matt Barrie is an award winning technology entrepreneur. Matt was Adjunct Associate Professor at the Department of Electrical and Information Engineering at the University of Sydney where he taught Cryptography for fifteen years and, later, Technology Venture Creation. He is the co-author of over 20 US patent applications. Previously he founded and was CEO of Sensory Networks Inc., a vendor of high performance network security processors which sold to Intel Corporation (NASDAQ:INTC).



**Jackson Elsegood** General Manager BCom CA



Neil Katz Chief Financial Officer BCom (Hons) ACA EPGC (Stanford)



**Daronn Grosvenor** Senior Director of Global Compliance - BSA Officer BSc



Bin Rong
Director of Engineering
BE (Nanjing) ME PhD
(RMIT) (Computer
Science)



**Kristian Sisayan** Associate Product Manager BS CS

Jackson Elsegood is responsible for directing the strategic development of Escrow.com and execution of escrow activities. Previously with First Data and PwC. Jackson brings over ten vears of international payments experience to the team and is dedicated to working closely with our customers to help them to do business all over the world. Jackson is a member of the Institute of Chartered Accountants in Australia and holds a bachelor's degree from Sydney's Macquarie University.

Neil Katz is the Chief Financial Officer at the Freelancer Group and is responsible for the finance and administration functions of the Company.

Neil has over 20 years experience in finance, accounting and general management. Neil has held CFO roles at a number of technology companies, including IPscape, Threatmetrix (acquired by NYSE:RELX), Sensory Networks (acquired by NASDAQ:INTC) and Aptrix (acquired by NYSE:BM).

Daronn Grosvenor is the Senior Director of Global Compliance at Escrow.com, where he is responsible for overseeing and maintaining the global compliance program. With over ten years of experience in the financial industry, he has led multiple compliance initiatives, with focus on BSA/AML regulation across banks, credit unions and FinTech companies. His experience spans across compliance program management, system intelligence and process/system implementation. Daronn is a Certified Anti Money Laundering Specialist (CAMS) and holds a bachelor degree in Accounting from Rutgers University.

Bin Rong is the Director of Engineering at Escrow.com, where he is responsible for overseeing the engineering department, driving technical strategy, and aligning engineering excellence with business goals. Before joining Escrow.com, Bin was CEO and founder of a technology company in payments and mobile. There he built a large scale real-time processing system for traffic related data. including GPS from over 4 million cars, taxis and buses. The user facing app was used by over 8 million users. Before that he was a researcher at IBM T. J. Watson working on large scale real-time stream processing.

Kristian Sisayan is the Associate Product at Escrow.com, where he is responsible for overseeing product development, engineering, and business operations. He also manages relationships with partners and key stakeholders, and ensures timely and proper execution of goals across the business. Kristian is previously a Software Engineer at Escrow.com and holds a bachelor degree in Computer Science from De La Salle University in the Philippines.



# Recent Awards | Escrow.com



### **Silver Stevie**

Achievement in Sales or Revenue Generation

The International Business Stevie Awards 2021



#### **Bronze Stevie**

**Achievement in Growth** 

The International Business Stevie Awards 2021



#### **Gold Stevie**

Company of the Year -Financial Services - Small

The International Business Stevie Awards 2020



#### **Bronze Stevie**

Most Innovative Company of the Year - Up to 100 Employees

The International Business Stevie Awards 2020



#### Silver Stevie

Company of the Year: for Financial Services - Small

The International Business Stevie Awards 2019



#### **Bronze Stevie**

**FinTech Solution** 

The International Business Stevie Awards 2019



### **Gold Stevie**

Company of the Year: Financial Services - Small

The International Business Stevie Awards 2018



#### **Bronze Stevie**

**Financial Services** 

The International Business Stevie Awards 2018



## BBB Torch Award For Ethics

Better Business Bureau Torch Awards 2017



Export of the Year Award NSW iAwards

Premier's NSW Export Awards 2016









Globally connecting freight owners with transport operators

10,000+

TRANSPORT OPERATORS

50,000,000+

FREELANCERS
METRO DELIVERY

Heatmap showing the 50 million strong freelancer network

## **Freight Customers**



























































































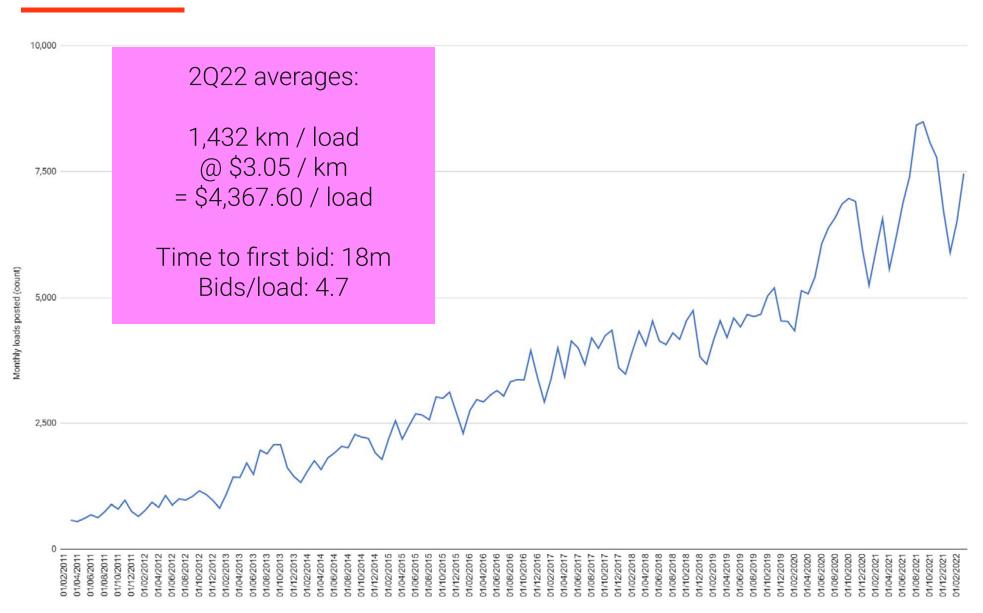






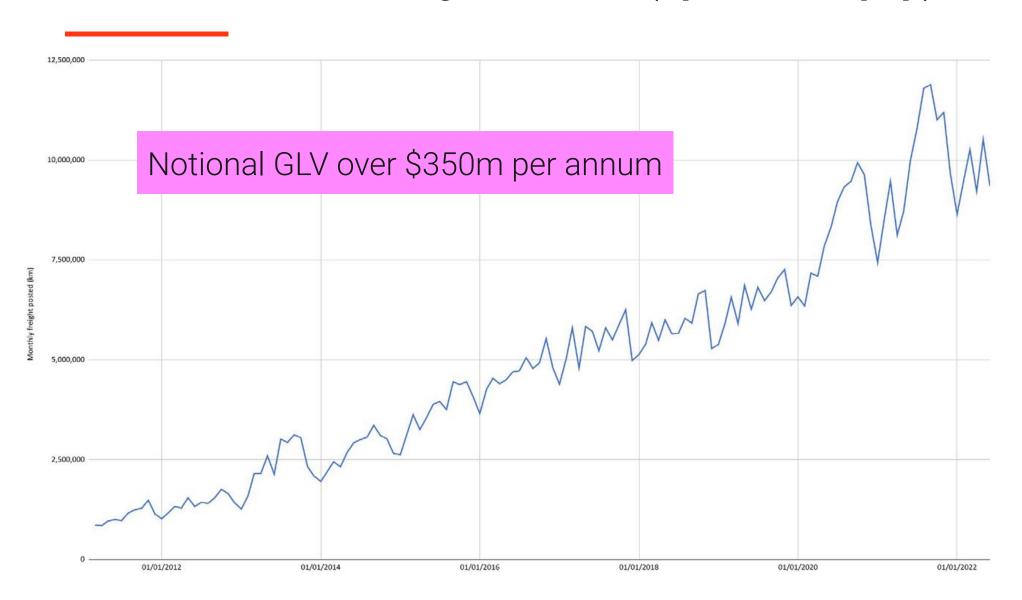


## 20,580 loads in 2Q22 (up 10.6% on pcp)



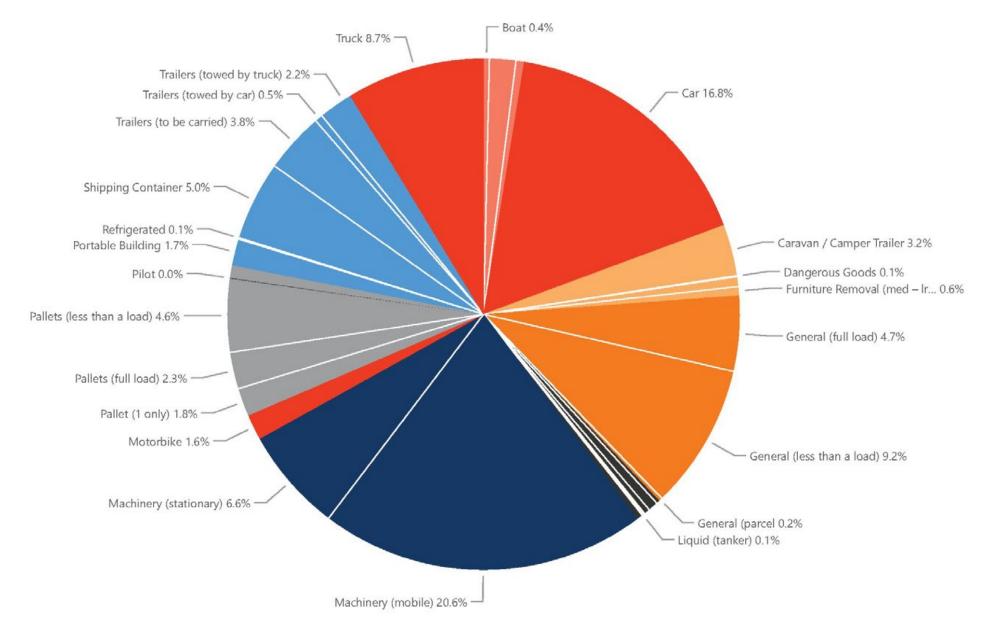


## 29,082,912 km of freight in 2Q22 (up 8.3% on pcp)





# **Freight Categories 2Q22**







## **Newcrest Mining**

## Over \$1.2 million worth of freight moved in 12 months

- Cat 785 dump truck: \$55,000 plus GST
  - Rockhampton QLD to Cadia NSW (1,303 km)
  - 50% saving on previous movement
- B Double Full Load Urgent Hotshot: \$12,500 plus GST
  - 2up Drivers Perth to Cadia (3,685 km)
  - Previous price \$21,500 plus GST
  - 40% saving on previous movement

Saving 30% on average versus on previous movements for one of Australia's largest gold mines.



Top: B Double full load urgent hotshot moved using Freightlancer Bottom: CAT 785 dump truck moved for Newcrest using Freightlancer





## **Redpath Mining**

## Six figures worth of freight moved in 12 months

- RVD crates hotshot return load: \$19,033 plus GST
  - Kalgoorlie to Cadia, 2 up drivers (6,304 kms)
  - 30% saving (saving \$6,700 per leg)
- Full trailer of equipment (18 tonnes): \$5,000 plus GST
  - Maddington Perth to Orange NSW (3685 km)
  - Flat top semi \$1.35/km plus GST



Top: Full trailer of equipment (18T) moved for Redpath using Freightlancer Bottom: RVD crates hotshot return load moved for Redpath using Freightlancer







## **Industrial**

- Mining
- Infrastructure
- Construction
- Rail
- Oil & Gas
- Manufacturing
- Heavy haulage
- Bulk tipper transport
- Car, boat transport
- Container transport
- Palletised freight
- Grain transport
- Livestock transport
- Machinery transport
- Liquid transport
- Trailer transport
- International shipping
- Refrigerated transport

## Retail

- Food delivery
- Furniture delivery
- Courier
- General freight
- Motorcycle courier
- Bike courier
- Pickup & delivery
- Removal services
- Packing & shipping



# Freightlancer manages it all for you

**Permits** 

**Pilots** 

Road closures

Import / export taxes & duties

Marine Insurance

Customs clearance

Quarantine

Shipping documents

Packing

Washing / cleaning

Cranage

Container rental

Vessel booking

Multi-currency

Escrow payments





## **Advantages**



Real-time bidding, competitive quotes fast Upload a photo, dimensions, weight and delivery address & get quotes fast.



Live tracking of cargo on the move Notification on collection and drop off, minimum, maximum and average speeds

minimum, maximum and aver traveled.



**Vetted operators** 

Choose from a range of vetted drivers and see reviews to ensure reliability and quality.



Compliance peace of mind

Freightlancer conducts audits on operators and loads to ensure compliance.



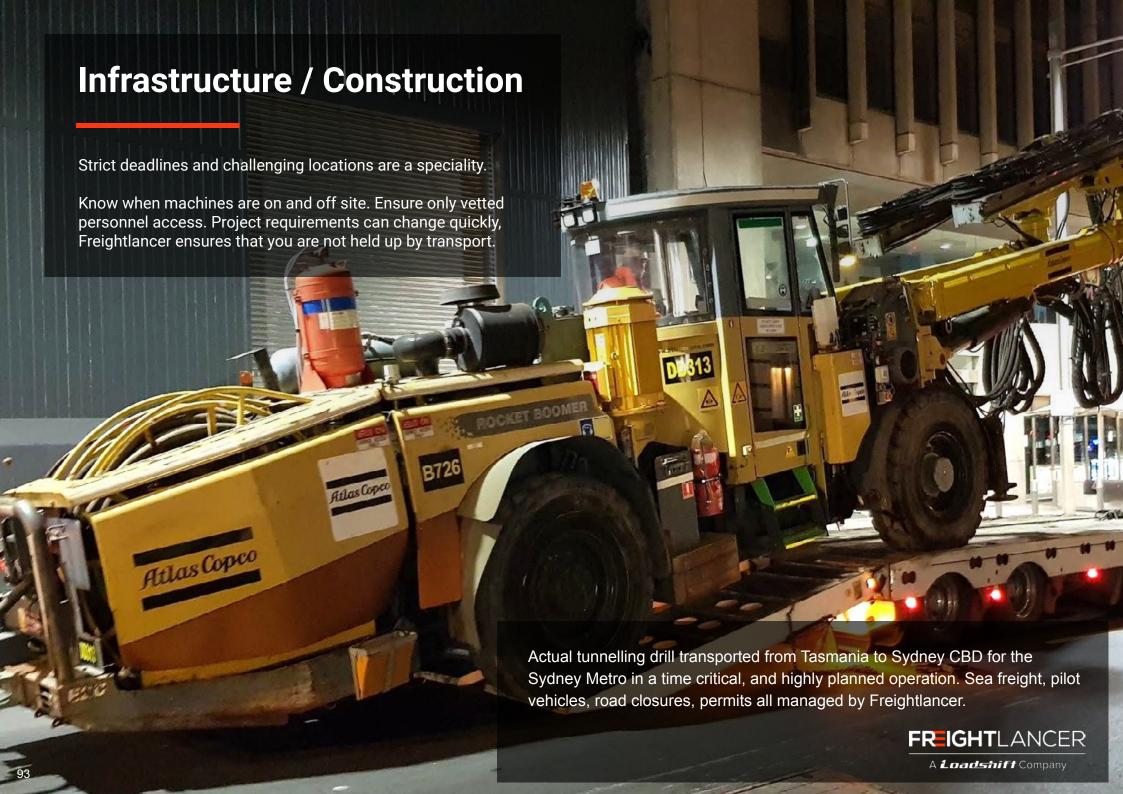
**Secure payments** 

Powered by Escrow.com, payment is kept in trust until it has been delivered.

Top: CAT 793 Body transported under pilot and police escort using Freightlancer Bottom: R1700 underground loader, lashed securely for transport booked











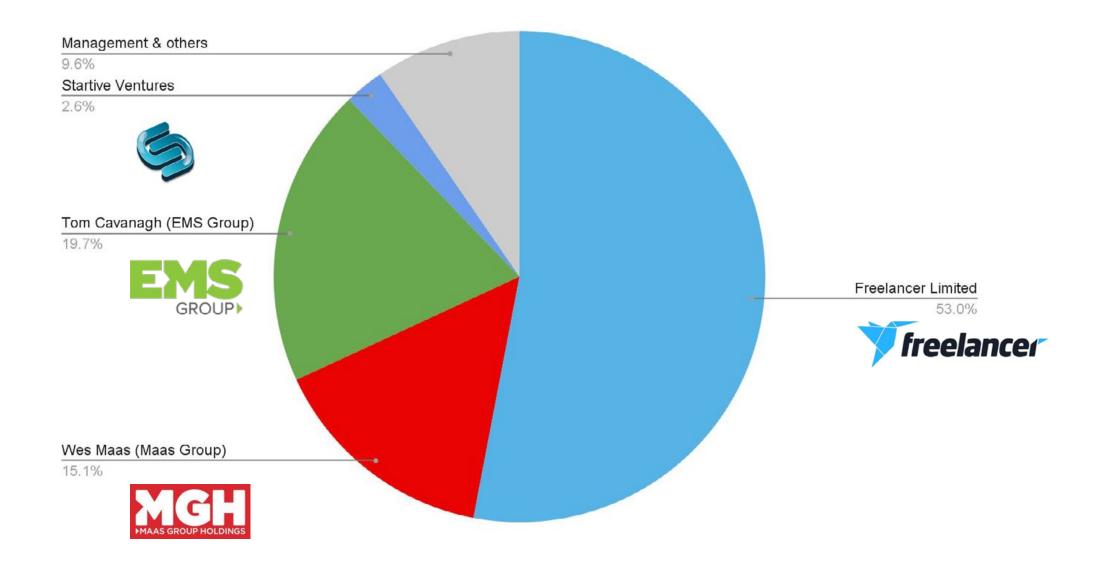
# GIANT PADDLEWHEELER IN BIGGEST MARINE MOVE IN THE SOUTHERN HEMISPHERE

Freightlancer successfully transported the Pride of the Murray in 2Q22 to its new home in the Thompson River, a 1,750km voyage at a maximum of 80 km/hour with a 192 tonne payload.

This was the largest overland marine transport operation ever attempted in Australian history.



# Freightlancer/Loadshift Ownership





## **Leadership Team**



**Matt Barrie Executive Chairman** 



**Neil Katz** Chief Financial Officer VP of Operations



**Bryndis Henrikson** 



Md. Habib Ullah **Product Manager** 



Stanislav Markevic **Engineering Lead** 



**Drew Davis National Sales** Manager



Joshua Mayne Digital Marketing Manager

Matt Barrie is an award winning technology entrepreneur. Matt was Adjunct Associate Professor at the Department of Electrical and Information Engineering at the University of Sydney where he taught Cryptography for fifteen years and, later, **Technology Venture** Creation. He is the co-author of over 20 US IPscape. Threatmetrix patent applications. Previously he founded and was CEO of Sensory Networks Inc., a vendor of high performance network security processors which sold to Intel Corporation (NASDAQ:INTC).

Neil Katz is the Chief Financial Officer at the Freelancer Group and is responsible for the finance and administration functions of the Company. Neil has over 20 years experience in finance. accounting and general management. Neil has held CFO roles at a number of technology companies, including (acquired by NYSE:RELX), Sensory Networks (acquired by NASDAQ:INTC) and Aptrix (acquired by NYSE:IBM).

Brvndis has been leading operations at the Freelancer Group for nearly a decade. She implements innovative management strategies which focus on building a mission-driven culture. Prior to Freelancer. Bryndis spent time designing standards-based eLearning programs in Taiwan. She earned a Bachelor of Science from Missouri State University.

Habib brings a wealth of experience in product management. He developed the product strategy for an EdTech venture for UNSW in consultation with a team of top tier consultants and senior management including the Dean and Provost of UNSW. Habib holds an MBA from AGSM @ UNSW Business and a Bachelors in Engineering from the National University of Singapore. Before moving to Australia, Habib was involved with surgical robotics product development, taking a GI tract surgical robot from lab to clinical trial.

Stanislay has been working professionally as a web developer for the past 10 years. Before ioining the Freelancer Group three vears ago, he was involved in a number of startups and consulting projects. Stanislav brings a wealth of knowledge and experience to his role leading the Freightlancer and Loadshift engineering teams. He has a **Bachelors of Computer** Science and a Masters in Computer Science from the University of Bialystok in Poland.

Drew is one of a new breed of technology entrepreneurs striving to take the internet start-up world beyond the hype into traditional 'on-the-tools" industries. Graduating from Sydney University with a Bachelor of Commerce, Finance, Drew initially founded leading boutique Australian technology firm, dripcreative. Formerly General Manager of Freightlancer, Drew rejoins the company as National Sales Manager. .

Joshua has been at the cutting edge of the digital freight sector here in Australia for almost a decade. During his tenure at Loadshift, he and his team have overseen the development and execution of many of Loadshift's core products and marketing strategies, growing the business to become not only Australia's largest freight marketplace but also a household name. Since Freightlancer's acquisition of Loadshift Joshua's experience and insight has helped guide the merge between the companies.



"160 million jobs, or about 11% of the projected 1.46 billion services jobs worldwide, could in theory be carried out remotely, barring any constraints in supply"\*

 $^st$  McKinsey Global Institute, The Emerging Global Labor Market, Part I: The Demand for Offshore Talent in Services.



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