

## APPENDIX 4D

### For the half-year ended September 30, 2022

This Appendix should be read in conjunction with the Directors' Report and the consolidated financial statements ("Financial Statements") for the half-year ended September 30, 2022.

#### 1. Name of Entity

Champion Iron Limited

ACN 119 770 142

#### 2. Reporting Period

Reporting period: For the half-year ended September 30, 2022

Previous corresponding period: For the half-year ended September 30, 2021

#### 3. Results for Announcement to the Market

	Half-Year Ended September 30,		Up/(Down)	% Movement
	2022	2021		
	(in thousands of CA\$)	(in thousands of CA\$)	(in thousands of CA\$)	
Revenue from ordinary activities	<b>579,942</b>	876,414	[296,472]	(34)%
Profit from ordinary activities after tax attributable to members	<b>61,084</b>	338,935	[277,851]	(82)%
Net profit attributable to members	<b>61,084</b>	338,935	[277,851]	(82)%

#### Dividends

An unfranked final dividend was declared on May 25, 2022 (Montréal time) / May 26, 2022 (Sydney time) at an amount of CA\$0.10 per ordinary share and paid on June 28, 2022. The record date for determining the entitlement to the final dividend was June 7, 2022.

An unfranked interim dividend was declared on October 26, 2022 (Montréal time) / October 27, 2022 (Sydney time) at an amount of CA\$0.10 per ordinary share, payable on November 29, 2022. The record date for determining the entitlement to the interim dividend is November 8, 2022.

Dividends paid by subsidiaries are not included. No interim dividend was declared for the half-year ended September 30, 2021.

#### 4. Net Tangible Assets per Security

	As at September 30,	
	2022	2021
	(CA\$ per share)	(CA\$ per share)
Net tangible assets per security <sup>1</sup>	<b>2.25</b>	2.03

<sup>1</sup>Total equity minus intangible assets divided by numbers of outstanding ordinary shares at the reporting period.

#### 5. Associates and Joint Venture Entities

Associates are not considered to be material to the Company. The Company does not have joint venture entities.

#### 6. Commentary on the Results for the Period

A commentary on the results for the period is contained within the Directors' Report and the Financial Statements that accompany this Appendix.

#### 7. Status of Review

This report is based on Financial Statements for the half-year ended September 30, 2022, which have been reviewed by Ernst & Young.

# FINANCIAL REPORT

FOR THE HALF-YEAR ENDED  
SEPTEMBER 30, 2022



# DIRECTORS' REPORT

## Operating and Financial Review

The following Champion Iron Limited ("Champion" or the "Company") Directors' Report has been prepared as of October 27, 2022. This Directors' Report is intended to supplement the condensed interim consolidated financial statements for the three and six-month periods ended September 30, 2022, and related notes thereto ("Financial Statements"), which have been prepared in accordance with AASB 134/IAS 34, *Interim Financial Reporting*, and should be read in conjunction with the Company's audited annual financial statements and Annual Report for the year ended March 31, 2022. The Financial Statements and other information pertaining to the Company are available on SEDAR at [www.sedar.com](http://www.sedar.com), the ASX at [www.asx.com.au](http://www.asx.com.au) and the Company's website at [www.championiron.com](http://www.championiron.com).

Champion's management team ("Management") is responsible for the preparation and integrity of the Financial Statements, including the maintenance of appropriate information systems, procedures and internal controls. Management is also responsible for ensuring that information disclosed externally, including the Financial Statements and Directors' Report, is complete and reliable.

Unless otherwise specified, all dollar figures stated herein are expressed in millions of Canadian dollars, except for: (i) tabular amounts which are in thousands of Canadian dollars; and (ii) per share or per tonne amounts. The following abbreviations and definitions are used throughout this Directors' Report: US\$ (United States dollar), CA\$ (Canadian dollar), t (tonnes), wmt (wet metric tonnes), dmt (dry metric tonnes), Fe (iron ore), Mtpa (million tonnes per annum), M (million), km (kilometres), m (metres), FOB (free on board), LoM (life of mine), Bloom Lake or Bloom Lake Mine (Bloom Lake Mining Complex), Phase II (Phase II expansion project), Kami Project (Kamistatusset project), EBITDA (earnings before interest, tax, depreciation and amortization), AISC (all-in sustaining costs) and EPS (earnings per share). The terms "Champion" or the "Company" refer to Champion Iron Limited and/or one, or more, or all of its subsidiaries, as applicable. The term "QIO" refers to Quebec Iron Ore Inc., the Company's subsidiary and operator of Bloom Lake. IFRS refers to the International Financial Reporting Standards.

This Directors' Report contains forward-looking statements. Particular attention should be given to the risk factors described in the "Risk Factors" sections of the Company's 2022 Annual Information Form and the Annual Report for the financial year ended March 31, 2022, and to the "Cautionary Note Regarding Forward-Looking Statements" section of this Directors' Report.

### Non-IFRS and Other Financial Measures

Certain financial measures used by the Company to analyze and evaluate its results are non-IFRS financial measures or ratios and supplementary financial measures. Each of these indicators is not a standardized financial measure under the IFRS and might not be comparable to similar financial measures used by other issuers. These indicators are intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. The non-IFRS and other financial measures included in this Directors' Report are: EBITDA and EBITDA margin, adjusted net income, adjusted EPS, available liquidity, C1 cash cost or total cash cost, AISC per dmt sold, cash operating margin, cash profit margin, gross average realized selling price per dmt sold or gross average realized FOB selling price per dmt sold, net average realized selling price per dmt sold or net average realized FOB selling price per dmt sold, and operating cash flow per share. When applicable, a quantitative reconciliation to the most directly comparable IFRS measures is provided in section 20 - Non-IFRS and Other Financial Measures of this Directors' Report.

## Cautionary Note Regarding Forward-Looking Statements

### Forward-Looking Statements

This Directors' Report includes certain information and statements that may constitute "forward-looking information" under applicable Canadian securities legislation. Forward-looking statements are statements that are not historical facts and are generally, but not always, identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "continues", "forecasts", "projects", "predicts", "intends", "anticipates", "aims", "targets" or "believes", or variations of, or the negatives of, such words and phrases, or state that certain actions, events or results "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved. Inherent in forward-looking statements are risks, uncertainties and other factors beyond the Company's ability to predict or control.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### Cautionary Note Regarding Forward-Looking Statements (continued)

#### Specific Forward-Looking Statements

All statements other than statements of historical facts included in this Directors' Report that address future events, developments or performance that Champion expects to occur are forward-looking statements. Forward-looking statements include Management's expectations regarding:

- (i) the partnership with Innu TakuaiKAN Uashat Mak Mani-Utenam and Comité sectoriel de main d'oeuvre de l'industrie des mines, to implement training programs aimed at increasing collaboration between Innu partners and Champion;
- (ii) the Company's Phase II expansion project, its expected transitional start-up costs to support commercial production, lower recovery circuit rates, economic benefits, impact on nameplate capacity and milestones;
- (iii) the potential to upgrade the Bloom Lake iron ore concentrate to a higher grade with lower contaminants and the feasibility study evaluating the reprocessing and infrastructure required to convert approximately half of Bloom Lake's increased nameplate capacity of 15 Mtpa towards commercially producing a 69% Fe Direct Reduction pellet feed product and its completion timeline;
- (iv) the feasibility study evaluating the re-commissioning of the Pointe-Noire Iron Ore Pelletizing Facility to produce DR grade pellets and its anticipated completion date;
- (v) the Kami Project's feasibility, its purpose and anticipated completion date;
- (vi) the reduction of the Company's freight premium volatility under freight agreements;
- (vii) the future declaration and payment of dividends and the timing thereof;
- (viii) the shift in steel industry production methods and expected rising demand for higher-grade iron ore products, including using reduction technologies to produce liquid iron, the Company's related research and development program and its results and the transition of the Company's product offering;
- (ix) the cold pelletizing technology and its potential to substantially reduce emissions linked to the agglomeration of iron ore;
- (x) GHG and CO<sub>2</sub> emission reduction initiatives, objectives, targets and expectations;
- (xi) the weakened economic outlook, recession and the Chinese property market;
- (xii) the impact of exchange rates on commodity prices and the Company's financial results;
- (xiii) the potential impact of the COVID-19 pandemic and the mitigation of risks related thereto;
- (xiv) the relationship between iron ore prices and ocean freight costs and their impact on the Company;
- (xv) the impact of iron ore prices fluctuations on the Company and the occurrence of certain events and their impact on iron ore prices and demand for high-grade iron ore products;
- (xvi) the Company's cash requirements for the next twelve months, the Company's positioning to fund such cash requirements and estimated future interest payments;
- (xvii) legal actions, including arbitrations and class actions, their potential outcome and their effect on the consolidated financial position of the Company; and
- (xviii) the mitigation of risks related to COVID-19.

#### Deemed Forward-Looking Statements

Statements relating to "reserves" or "resources" are deemed to be forward-looking statements as they involve the implied assessment, based on certain estimates and assumptions, that the reserves and resources described exist in the quantities predicted or estimated and that the reserves can be profitably mined in the future. Actual reserves and resources may be greater or less than the estimates provided herein.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### Cautionary Note Regarding Forward-Looking Statements (continued)

#### Risks

Although Champion believes the expectations expressed in such forward-looking statements are based on reasonable assumptions, such forward-looking statements involve known and unknown risks, uncertainties and other factors, most of which are beyond the control of the Company, which may cause the Company's actual results, performance or achievements to differ materially from those expressed or implied by such forward-looking statements. Factors that could cause the actual results to differ materially from those expressed in forward-looking statements include, without limitation:

- the results of feasibility studies;
- changes in the assumptions used to prepare feasibility studies;
- project delays;
- timing and uncertainty of industry shift to Green Steel and electric arc furnaces ("EAF"), impacting demand for high-grade feed;
- continued availability of capital and financing and general economic, market or business conditions;
- general economic, competitive, political and social uncertainties;
- future prices of iron ore;
- future transportation costs, failure of plant, equipment or processes to operate as anticipated;
- delays in obtaining governmental approvals, necessary permitting or in the completion of development or construction activities; and
- the effects of catastrophes and public health crises, including the impact of COVID-19 on the global economy, the iron ore market and Champion's operations,

as well as those factors discussed in the section entitled "Risk Factors" of the Company's 2022 Annual Report and Annual Information Form for the financial year ended March 31, 2022, all of which are available on SEDAR at [www.sedar.com](http://www.sedar.com), the ASX at [www.asx.com.au](http://www.asx.com.au) and the Company's website at [www.championiron.com](http://www.championiron.com).

There can be no assurance that such information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such forward-looking information. Accordingly, readers should not place undue reliance on forward-looking information.

#### Additional Updates

All of Champion's forward-looking information contained in this Directors' Report is given as of the date hereof or such other date or dates specified in such statements and is based upon the opinions and estimates of Champion's Management and information available to Management as at the date hereof. Champion disclaims any intention or obligation to update or revise any of its forward-looking information, whether as a result of new information, future events or otherwise, except as required by law. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements. Champion cautions that the foregoing list of risks and uncertainties is not exhaustive. Readers should carefully consider the above factors as well as the uncertainties they represent and the risks they entail.

## 1. Description of Business

Champion was incorporated under the laws of Australia in 2006 and is listed on the Toronto Stock Exchange (TSX: CIA) and the Australian Securities Exchange (ASX: CIA) and trades on the OTCQX Best Market (OTCQX: CIAFF).

Champion Iron Limited, through its subsidiary Quebec Iron Ore Inc., owns and operates the Bloom Lake Mining Complex, located on the south end of the Labrador Trough, approximately 13 km north of Fermont, Québec. Bloom Lake is an open-pit operation with two concentrators that primarily source energy from renewable hydroelectric power. The Bloom Lake Phase I and Phase II plants have a combined nameplate capacity of 15 Mtpa and produce a low contaminant high-grade 66.2% Fe iron ore concentrate with a proven ability to produce a 67.5% Fe direct reduction quality concentrate. Bloom Lake's high-grade and low contaminant iron ore products have attracted a premium to the Platts IODEX 62% Fe iron ore benchmark. The Company ships iron ore concentrate from Bloom Lake by rail, to a ship loading port in Sept-Îles, Québec, and has sold its iron ore concentrate to customers globally, including in China, Japan, the Middle East, Europe, South Korea, India and Canada. In addition to the Bloom Lake Mining Complex, Champion owns a portfolio of exploration and development projects in the Labrador Trough, including the Kamistiatusset Project located a few kilometres south-east of Bloom Lake, and the Consolidated Fire Lake North iron ore project, located approximately 40 km south of Bloom Lake.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 2. Financial and Operating Highlights

	Three Months Ended September 30,			Six Months Ended September 30,		
	2022	2021	Variance	2022	2021	Variance
Iron ore concentrate produced (wmt)	<b>2,857,300</b>	2,089,100	37%	<b>5,139,900</b>	4,025,100	28%
Iron ore concentrate sold (dmt)	<b>2,793,400</b>	1,953,900	43%	<b>4,807,300</b>	3,928,600	22%
<b>Financial Data</b> (in thousands of dollars, except per share amounts)						
Revenues	<b>300,621</b>	331,006	(9%)	<b>579,942</b>	876,414	(34%)
EBITDA <sup>1</sup>	<b>84,331</b>	200,013	(58%)	<b>179,261</b>	605,752	(70%)
EBITDA margin <sup>1</sup>	<b>28 %</b>	60 %	(53%)	<b>31 %</b>	69 %	(55%)
Net income	<b>19,530</b>	114,596	(83%)	<b>61,084</b>	338,935	(82%)
Adjusted net income <sup>1</sup>	<b>29,262</b>	118,312	(75%)	<b>83,412</b>	343,421	(76%)
Basic EPS	<b>0.04</b>	0.23	(83%)	<b>0.12</b>	0.67	(82%)
Adjusted EPS <sup>1</sup>	<b>0.06</b>	0.23	(74%)	<b>0.16</b>	0.68	(76%)
Net cash flow from operating activities	<b>87,069</b>	374,141	(77%)	<b>54,822</b>	361,512	(85%)
Dividend per ordinary share paid	—	—	—%	<b>0.10</b>	—	100%
Cash and cash equivalents	<b>276,858</b>	491,333	(44%)	<b>276,858</b>	491,333	(44%)
Total assets	<b>2,156,323</b>	1,773,545	22%	<b>2,156,323</b>	1,773,545	22%
<b>Statistics</b> (in dollars per dmt sold)						
Gross average realized selling price <sup>1</sup>	<b>157.0</b>	218.8	(28%)	<b>171.0</b>	249.4	(31%)
Net average realized selling price <sup>1</sup>	<b>107.6</b>	169.4	(36%)	<b>120.6</b>	223.1	(46%)
C1 cash cost <sup>1</sup>	<b>65.9</b>	56.2	17%	<b>69.3</b>	58.2	19%
All-in sustaining cost ("AISC") <sup>1</sup>	<b>81.9</b>	73.6	11%	<b>86.8</b>	73.1	19%
Cash operating margin <sup>1</sup>	<b>25.7</b>	95.8	(73%)	<b>33.8</b>	150.0	(77%)
<b>Statistics</b> (in U.S. dollars per dmt sold) <sup>2</sup>						
Gross average realized selling price <sup>1</sup>	<b>120.6</b>	174.6	(31%)	<b>132.7</b>	201.6	(34%)
Net average realized selling price <sup>1</sup>	<b>83.2</b>	134.7	(38%)	<b>93.8</b>	180.4	(48%)
C1 cash cost <sup>1</sup>	<b>50.5</b>	44.6	13%	<b>53.7</b>	46.8	15%
All-in sustaining cost ("AISC") <sup>1</sup>	<b>62.7</b>	58.4	7%	<b>67.2</b>	58.8	14%
Cash operating margin <sup>1</sup>	<b>20.5</b>	76.3	(73%)	<b>26.6</b>	121.6	(78%)

<sup>1</sup> This is a non-IFRS financial measure, ratio or other financial measure. The measure is not a standardized financial measure under the financial reporting framework used to prepare the Financial Statements and might not be comparable to similar financial measures used by other issuers. Refer to the section 20 - Non-IFRS and Other Financial Measures of this Directors' Report for definitions of these metrics and reconciliations to the most comparable IFRS measures when applicable.

<sup>2</sup> See the "Currency" section of this Directors' Report included in section 6 - Key Drivers.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 3. Quarterly Highlights

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#### Sustainability

- No major environmental issues reported during the period;
- Partnership with Innu Takuaihan Uashat Mak Mani-Utenam and Comité sectoriel de main d'oeuvre de l'industrie des mines, to implement training programs aimed at increasing collaboration between Innu partners and Champion;
- Workshops and commemoration activities aimed at familiarizing Champion's employees with the Innu culture were organized on the National Day for Truth and Reconciliation on September 30, 2022, as part of an annual commitment, in line with our Company's values; and
- Fundraising organized by the Company at Fermont and Montréal attracted record participation, with more than 240 individuals running or walking in an event benefiting Cancer Fermont, a charitable organization improving the quality of life of local residents fighting cancer, as well as a significant donation to l'Envol-Maison de la Famille Sept-Îles, a help center which provides support for struggling local families.

#### Operations and Financial

- Record production of 2,857,300 wmt of high-grade 66.1% Fe concentrate for the three-month period ended September 30, 2022, driven by the commissioning of Phase II, compared to 2,089,100 wmt of high-grade 66.3% Fe concentrate for the same period in 2021;
  - C1 cash cost<sup>1</sup> of \$65.9/dmt (US\$50.5/dmt)<sup>2</sup> for the three-month period ended September 30, 2022, comparing favourably with the cash cost<sup>1</sup> of \$74.0/dmt for the previous quarter ended June 30, 2022, as the Company begins to benefit from higher production volumes generated from the Phase II project;
  - Record iron ore concentrate sold for the three-month period ended September 30, 2022, contributing to revenues of \$300.6 million (\$331.0 million for the same period in 2021), net cash flow from operating activities of \$87.1 million (\$374.1 million for the same period in 2021), EBITDA<sup>1</sup> of \$84.3 million (\$200.0 million for the same period in 2021) and net income of \$19.5 million (EPS of \$0.04) (\$114.6 million and EPS of \$0.23 for the same period in 2021);
  - Financial results during the quarter were positively impacted by the higher iron ore volumes sold, and were more than offset by decreasing iron ore index prices, expected transitional start-up costs to support Phase II commercial production, anticipated lower recovery circuit rates in relation to the Phase II ramp-up, scheduled seasonal tailings related work programs and increased operating costs attributable to global inflationary pressures. The economic benefits of the Phase II expansion project should be progressive as throughput gradually increases towards Bloom Lake's revised nameplate capacity of 15 Mtpa;
  - Available liquidity<sup>1</sup> of \$586.4 million as at September 30, 2022, including \$277.4 million of cash and cash equivalents and short-term investments, compared to \$571.0 million as at June 30, 2022; and
  - Dividend of \$0.10 per ordinary share declared on October 26, 2022 (Montréal time) / October 27, 2022 (Sydney time), in connection with the semi-annual results for the period ended September 30, 2022.
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<sup>1</sup> This is a non-IFRS financial measure, ratio or other financial measure. The measure is not a standardized financial measure under the financial reporting framework used to prepare the Financial Statements and might not be comparable to similar financial measures used by other issuers. Refer to the section 20 - Non-IFRS and Other Financial Measures of this Directors' Report for definitions of these metrics and reconciliations to the most comparable IFRS measures when applicable.

<sup>2</sup> See the "Currency" section of this Directors' Report included in note 6 - Key Drivers.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 3. Quarterly Highlights (continued)

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#### Phase II Milestones

- Commissioning activities continue as scheduled, including ongoing system optimization work related to commercial production, scheduled to commence by the end of calendar 2022<sup>1</sup>, with nameplate capacity anticipated to be achieved in calendar 2023<sup>1</sup>; and
- Last major on-site work program in relation to the Phase II equipment has been completed, enabling the Company's two crushers to feed both facilities and reduce bottlenecks during maintenance periods.

#### Growth and Development

- The feasibility study evaluating the reprocessing and infrastructure required to convert approximately half of Bloom Lake's increased nameplate capacity of 15 Mtpa towards commercially producing a 69% Fe Direct Reduction ("DR") pellet feed product is nearing completion;
  - In collaboration with a major international steelmaking partner, a feasibility study evaluating the re-commissioning of the Pointe-Noire Iron Ore Pelletizing Facility (the "Pellet Plant") to produce DR grade pellets is advancing, with an anticipated completion date in the second half of calendar 2023;
  - The Kami Project's feasibility study, whereby the project is being evaluated for its capability to produce DR grade pellet feed product, is expected to be completed in the first half of calendar 2023; and
  - Freight agreements signed, contracting two vessels per month, from January 2023 to December 2023, expected to reduce the Company's freight premium volatility by using an agreed-upon price premium above the average C3 Baltic Capesize Index per tonne, plus an additional seasonal premium for winter conditions.
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<sup>1</sup> See the "Cautionary Note Regarding Forward-Looking Statements" section of this Directors' Report.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 4. Dividend on Ordinary Shares

The Board declared a dividend of \$0.10 per ordinary share on October 26, 2022 (Montréal time) / October 27, 2022 (Sydney time), in connection with the semi-annual financial results for the period ended September 30, 2022, payable on November 29, 2022, to the Company's shareholders at the close of business in Australia and Canada on November 8, 2022 (local time).

The Board will evaluate future dividends concurrently with the release of the Company's semi-annual and annual results.

For shareholders holding ordinary shares on the Australian share register, the dividend will be paid in Australian dollars. The dividend amounts received will be calculated by converting the dividend determined to be paid using the exchange rates applicable to Australian dollars five business days prior to the dividend payment date, as published by the Bank of Canada.

Additional details on the dividends and related tax information can be found on the Company's website at [www.championiron.com](http://www.championiron.com) under the section Investors – Dividend Information.

### 5. Green Steel Initiatives

#### Product Research and Development

The steel industry is undergoing a structural shift in its production methods, including an increased focus on reducing greenhouse gas emissions from the iron and steelmaking processes. This dynamic is expected to create a rising demand for higher-grade iron ore products, with a shift towards using reduction technologies to produce liquid iron, such as the use of direct reduced iron ("DRI") in electric arc furnaces ("EAF") instead of blast furnaces-basic oxygen furnaces ("BF-BOF").

Accordingly, the Company advanced its research and development program aimed at developing technologies and products to support the steelmaking transition from the BF-BOF method to the DRI-EAF method, while supporting emission reductions in the BF-BOF process. During the three and six-month periods ended September 30, 2022, the Company incurred innovation and growth initiative expenses of \$4.0 million and \$6.4 million, compared to \$1.5 million and \$2.9 million for the same periods in 2021. The expenses were mainly comprised of consultant fees, salaries and benefits related to the development of pellet feed quality iron ore consisting of more than 69% Fe.

Additionally, as part of its commitment to participate in the iron and steel industry's decarbonization, the Company invested and actively collaborated with a European-based company which holds a proprietary cold pelletizing technology. The objective of the cold pelletizing technology is to substantially reduce emissions linked to the agglomeration of iron ore. Laboratory results demonstrated that carbon emissions related to agglomeration could be reduced by more than 95% with this technology.

#### Direct Reduction Pellet Feed > 69% Fe

Since the 2021 financial year's fourth quarter, the Company completed laboratory work and testing to produce a DR grade pellet feed iron ore concentrate with higher than 69% Fe and an average combined silica and alumina content below 1%. Preliminary results indicate that the Company could upgrade the Bloom Lake iron ore concentrate to a higher grade with lower contaminants by using additional processes, including mild regrinding and a silica flotation stage. This new DR pellet feed product is expected to be finer than the Company's existing products and would rank as one of the highest-quality DR pellet feed products available on the seaborne market.

As commercial production of DR pellet feed products would require additional reprocessing and infrastructure, the Company initiated a feasibility study to evaluate the investments required to convert half of Bloom Lake's nameplate capacity of 15 Mtpa. Achieving DR pellet feed commercial production would enable the Company to further engage with DRI-EAF based iron and steel producers to participate further in reducing emissions in the steelmaking process and potentially benefit from higher product pricing. During the three-month period ended September 30, 2022, the Company continued advancing the feasibility study, which is nearing completion.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 5. Green Steel Initiatives [continued]

#### Emissions Reduction Initiatives

As part of its ongoing efforts to minimize the environmental impact of its operations, the Company committed to greenhouse gas ("GHG") emission reductions of 40% by 2030, based on combining its 2014 emissions intensity together with Bloom Lake's targeted nameplate capacity of 15 Mtpa. The Company further committed to become carbon neutral by 2050. This GHG target is in line with the Paris Agreement 2.0 degrees Celsius scenarios, the Canadian government's GHG reduction plan and the Science Based Targets initiative ("SBTi") framework. Towards this effort, the Company implemented a working group mandated to identify emissions reduction initiatives and evaluate resources required to deploy a program to reach its GHG emissions reduction objectives.

#### Acquisition of an Iron Ore Pelletizing Facility

On May 17, 2022, the Company entered into a definitive purchase agreement (the "Purchase Agreement") to acquire, via a wholly-owned subsidiary, upon satisfaction of certain conditions, the Pointe-Noire Iron Ore Pelletizing Facility located in Sept-Îles, adjacent to the port facilities. The Company also entered into a Memorandum of Understanding (the "MOU") with a major international steelmaker (the "FS Partner") to complete a feasibility study to evaluate the re-commissioning of the Pellet Plant and produce DR grade pellets. The feasibility study will evaluate the investments required to re-commission the Pellet Plant while integrating up-to-date pelletizing and processing technologies.

The MOU sets out a framework for Champion and the FS Partner to collaborate in order to complete the feasibility study, anticipated in the second half of calendar 2023. Subject to the feasibility study's positive findings and results, the MOU outlines a framework for a joint venture to produce DR grade iron ore pellets to sell to third parties, including the FS Partner. Pursuant to the Purchase Agreement, Champion is required to comply with various undertakings in connection with the Pellet Plant, including a commitment to design and operate the project using as main power sources, electricity, natural gas, biofuels or renewable energy.

### 6. Key Drivers

#### A. Iron Ore Concentrate Price

The price of iron ore concentrate is one of the most significant factors affecting the Company's financial results. As such, net income and cash flow from operating activities and the Company's development may, in the future, be significantly and adversely affected by a decline in the price of iron ore. The iron ore concentrate price fluctuates daily and is affected by several industry and macroeconomic factors beyond the Company's control.

Due to the high-quality properties of its greater than 66% Fe iron ore concentrate, the Company's iron ore product has proven to attract a premium over the IODEX 62% Fe CFR China Index ("P62"), widely used as the reference price in the industry. As such, the Company quotes its products based on the high-grade CFR China Index ("P65"). The premium captured by the P65 index is attributable to steel mills recognizing that higher iron ore grades offer the benefit of optimizing output, while also significantly decreasing CO<sub>2</sub> emissions in the steelmaking process.

During the three-month period ended September 30, 2022, the average iron ore price declined compared to the same prior-year period, due to the weakened economic outlook amidst growing recession fears, coupled with China's COVID-19-related lockdowns and a property development slowdown weighing on domestic steel demand. Following iron ore price declines early in the quarter, some support was found as Beijing continued its efforts to lift the property market with investments in major infrastructure projects and cuts to the key interest rate. The high-grade iron ore premiums contracted in the period, as steel mills prioritized cost savings over productivity, due to narrow steelmaking profitability.

Despite depressed steel demand and low profitability from Chinese mills, the World Steel Association<sup>1</sup> reported that China's crude steel production totalled 252.3 million tonnes for the three-month period ended September 30, 2022, a 3.2% increase from the same period in 2021. The months of August and September resulted in positive year-over-year growth, marking the first positive months of year-over-year increases in steel output since June 2021. While China's steel output returns to growth in the period, global economic uncertainties and the Russia-Ukraine conflict resulted in a steel output decline in the world ex-China. Accordingly, the world ex-China reported 197.7 million tonnes of crude steel production for the three-month period ended September 30, 2022, a decrease of 8.9% from the same period last year.

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<sup>1</sup> <https://www.worldsteel.org/>

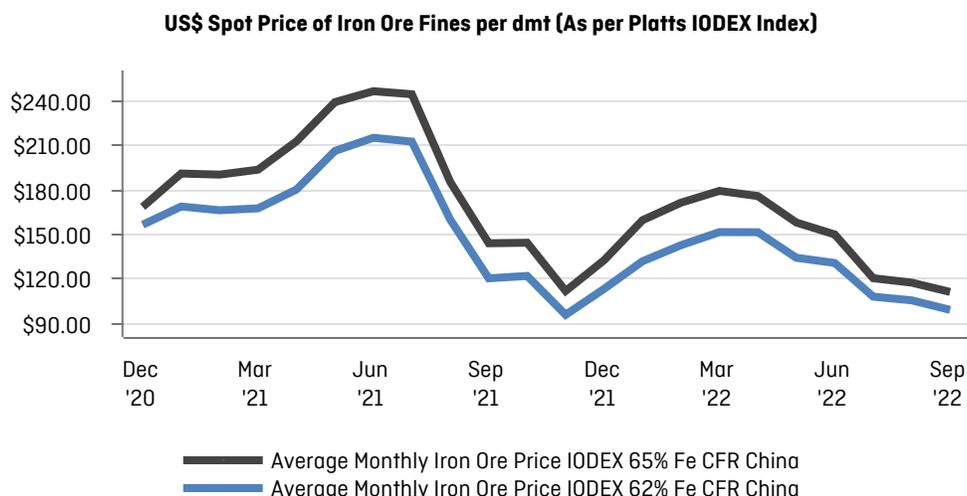
# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 6. Key Drivers (continued)

#### A. Iron Ore Concentrate Price (continued)



A significant portion of Champion's iron ore concentrate sales contracts are structured on a provisional pricing basis, where the final sales price is determined using the iron ore price indices on or after the vessel's arrival at the port of discharge. The Company recognizes revenues from iron ore sales contracts upon vessel departure. In order to estimate the final sales price as assigned by sales contracts, the Company assigns a provisional price upon vessel departure. The estimated gross consideration in relation to the provisionally priced contracts is accounted for using the P65 forward iron ore price at the expected settlement date. Once the vessel arrives at its destination, the impact of the iron ore price fluctuations, compared to the estimated price at the time of departure, is accounted for as a provisional pricing adjustment to revenue.

As the Company's sales are subject to freight routes that take up to 55 days before reaching customers, final price adjustments on tonnes in transit at each quarter end, which are recorded using forward prices, are structurally exposed to variation in iron ore index prices in the earlier months of the following quarter.

During the three-month period ended September 30, 2022, a final price of US\$116.2/dmt was established for the 0.7 million tonnes of iron ore that were in transit as at June 30, 2022, and which were previously evaluated using an average expected price of US\$138.4/dmt. Accordingly, during the three-month period ended September 30, 2022, negative pricing adjustments of \$20.9 million were recorded for tonnes subject to provisional prices as at June 30, 2022, negatively impacting revenues in the current quarter. Over the total volume of 2.8 million dmt sold during the current period, the negative adjustments represent US\$5.3/dmt. As at September 30, 2022, 1.3 million tonnes of iron ore sales remained subject to provisional pricing adjustments, with the final price to be determined in the subsequent reporting periods (September 30, 2021: 0.8 million tonnes). A gross forward provisional price of US\$112.3/dmt has been used as at September 30, 2022, to estimate the sales that remain subject to final price setting.

The following table details the Company's exposure, as at September 30, 2022, to the movements in the iron ore price for the provisionally invoiced sales volume:

(in thousands of U.S. dollars)	<b>As at September 30, 2022</b>
Tonnes (dmt) subject to provisional pricing adjustments	<b>1,282,500</b>
10% increase in iron ore prices	<b>14,404</b>
10% decrease in iron ore prices	<b>(14,404)</b>

The sensitivities demonstrate the monetary impact on ore sales revenues resulting from a 10% increase and 10% decrease in realized selling prices as at September 30, 2022, while holding all other variables constant, including foreign exchange rates. The relationship between iron ore prices and exchange rates is complex, and movements in exchange rates can impact commodity prices. The above sensitivities should therefore be used with caution.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

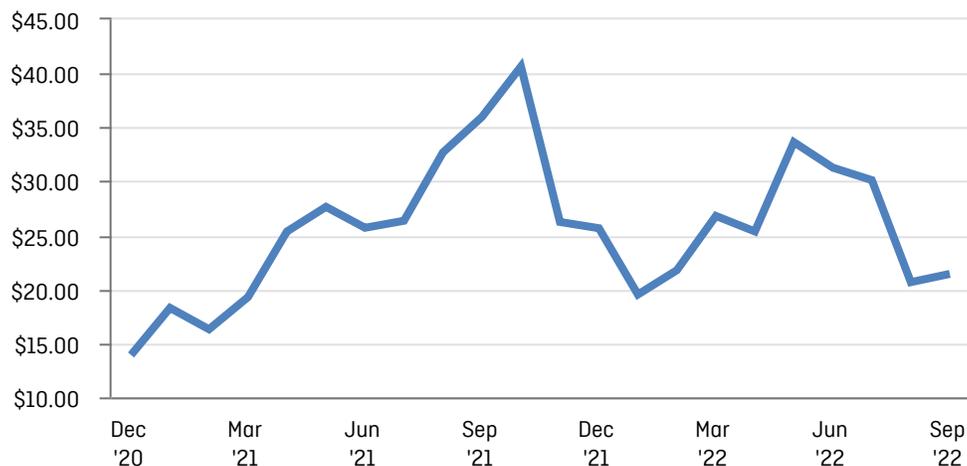
(Expressed in Canadian dollars, except where otherwise indicated)

### 6. Key Drivers (continued)

#### B. Sea Freight

Sea freight is an important component of the Company's cost structure as it ships most of its iron ore concentrate to several regions overseas, including historical sales to China, Japan, Europe, the Middle East and South Korea. The common reference route for dry bulk material from the Americas to Asia is the Tubarao (Brazil) to Qingdao (China) route which encompasses 11,000 nautical miles. The freight cost per tonne associated with this route is captured in the C3 Baltic Capesize Index ("C3"), which is considered the reference ocean freight cost for iron ore shipped from Brazil to the Far East. There is no index for the route between the port of Sept-Îles (Canada) and China. The route from Sept-Îles to the Far East totals approximately 14,000 nautical miles and is subject to different weather conditions during the winter season. Therefore, the freight cost per tonne associated with this voyage is higher than the C3 index price.

**US\$ Sea Freight Cost per wmt – C3 Baltic Capesize Index (Brazil to China)**



The average C3 index for the three-month period ended September 30, 2022, was US\$24.0/t compared to US\$31.7/t for the same period in 2021, a decrease of 24%. Freight rates contracted sharply during the period from abnormally elevated levels in previous periods further to global port congestion issues and elevated fuel prices. The contraction in freight rates in the period can partially be attributed to reduced port congestions globally, lower bunker fuel prices and lesser iron ore volumes seaborne as marginal suppliers curtailed operations facing profitability challenges.

The industry has identified a historical relationship between the iron ore price and the freight cost for the Tubarao to Qingdao route captured in the C3 freight rate. Based on this observed correlation, when the price of iron ore fluctuates, the ocean freight rate usually fluctuates in tandem over time. As the freight cost for ocean transport between Sept-Îles and China is largely influenced by the C3 cost, a decrease in iron ore prices typically results in lower ocean freight costs for the Company, resulting in a natural hedge for one of the Company's largest cost components. With recent events, including rising fuel prices and port congestions, the seaborne iron ore supply and other freight rates, this historical relationship has experienced such a disconnect. Following the recent fall, the C3 index has now reverted to its historical relationship with iron ore prices.

Due to its distance from main shipping hubs, Champion typically contracts vessels three to four weeks prior to the desired laycan period. This creates a natural delay between the freight paid and the C3 route index price. The effects of these delays are eventually reconciled since Champion ships its high-grade iron ore concentrate uniformly throughout the year.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

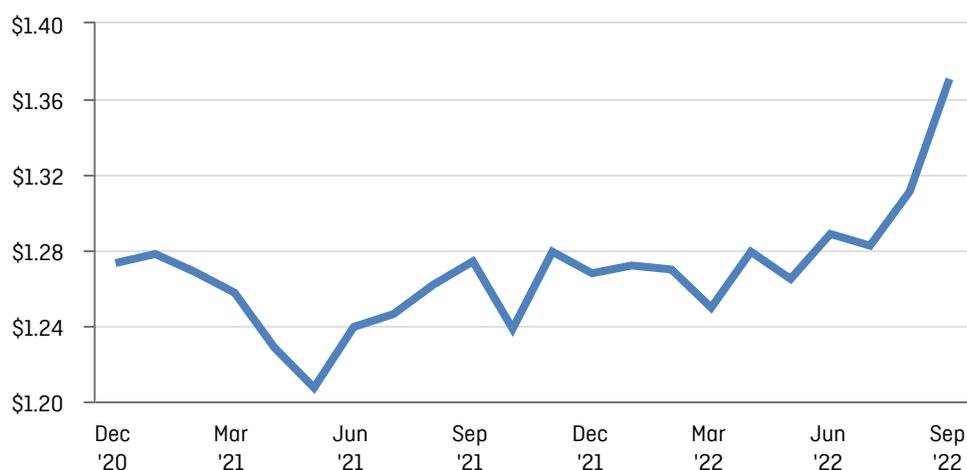
### 6. Key Drivers (continued)

#### C. Currency

The Canadian dollar is the Company's functional and reporting currency. Consequently, the Company's operating results and cash flows are influenced by changes in the exchange rate for the Canadian dollar against the U.S. dollar. The Company's sales, sea freight costs and the majority of its long-term debt and lease liabilities are denominated in U.S. dollars. The Company is exposed to foreign currency fluctuations as its mining operating expenses are mainly incurred in Canadian dollars.

The strengthening of the U.S. dollar would positively impact the Company's net income and cash flows while the strengthening of the Canadian dollar would reduce its net income and cash flows. As the majority of the Company's long-term debt and lease liabilities are denominated in U.S. dollars, the Company is subject to ongoing non-cash foreign exchange adjustments, which may impact its financial results. However, the Company maintains a cash balance and has trade receivables in U.S. dollars, enabling the Company to mitigate foreign exchange exposure. Assuming a stable selling price, a variation of CA\$0.01 against the U.S. dollar will impact gross revenues by approximately 1%. Assuming a stable long-term debt balance, a variation of CA\$0.01 against the U.S. dollar will impact the debt revaluation by approximately 1%.

Monthly Closing Exchange Rate – CA\$/US\$



Exchange rates were as follows:

	CA\$ / US\$					
	Average			Closing		
	FY2023	FY2022	Variance	FY2023	FY2022	Variance
Q1	1.2768	1.2282	4 %	1.2886	1.2394	4 %
Q2	1.3056	1.2600	4 %	1.3707	1.2741	8 %
Q3		1.2603	— %		1.2678	— %
Q4		1.2662	— %		1.2496	— %
Year-end as at March 31		1.2536	— %		1.2496	— %

Apart from these key drivers, the potential impact of the COVID-19 pandemic and the risk factors that are described in the "Risk Factors" sections of the Company's 2022 Annual Information Form and the Annual Report for the financial year ended March 31, 2022, Management is not aware of any other trends, commitments, events or uncertainties that would have a material effect on the Company's business, financial condition or results of operations.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 7. Bloom Lake Mine Operating Activities

	Three Months Ended September 30,			Six Months Ended September 30,		
	2022	2021	Variance	2022	2021	Variance
<b>Operating Data</b>						
Waste mined and hauled (wmt)	<b>4,572,900</b>	5,299,600	(14%)	<b>10,178,900</b>	9,999,100	2%
Ore mined and hauled (wmt)	<b>8,214,700</b>	5,713,900	44%	<b>14,407,800</b>	11,357,800	27%
Material mined and hauled (wmt)	<b>12,787,600</b>	11,013,500	16%	<b>24,586,700</b>	21,356,900	15%
Strip ratio	<b>0.56</b>	0.93	(40%)	<b>0.71</b>	0.88	(19%)
Ore milled (wmt)	<b>8,102,700</b>	5,679,800	43%	<b>14,124,900</b>	10,907,000	30%
Head grade Fe (%)	<b>29.5</b>	29.1	1%	<b>30.2</b>	29.4	3%
Fe recovery (%)	<b>78.6</b>	83.3	(6%)	<b>79.3</b>	83.1	(5%)
Product Fe (%)	<b>66.1</b>	66.3	—%	<b>66.1</b>	66.3	—%
Iron ore concentrate produced (wmt)	<b>2,857,300</b>	2,089,100	37%	<b>5,139,900</b>	4,025,100	28%
Iron ore concentrate sold (dmt)	<b>2,793,400</b>	1,953,900	43%	<b>4,807,300</b>	3,928,600	22%

#### Phase II Commissioning

During the first quarter of the 2023 financial year, the Company initiated and advanced the commissioning of Phase II and at the end of April 2022, the first of two Phase II plant production lines was commissioned. The first shipments were railed on May 3, 2022. In June 2022, the Company successfully started the second line as scheduled in the ramp-up sequencing of the project. Accordingly, both operating lines were in service at the end of the first quarter. During the three-month period ended September 30, 2022, commissioning activities progressed as scheduled. The Company made adjustments and improvements in some areas to stabilize operations (including work to increase throughput and the recovery ratio) and reach expected performance, positioning the Company to achieve, as scheduled, commercial production by the end of calendar 2022<sup>1</sup> and nameplate capacity in calendar 2023<sup>1</sup>. The last major on-site work program relating to the Phase II equipment was completed during the three-month period ended September 30, 2022, enabling the Company's two crushers to feed both facilities and reduce bottlenecks during maintenance periods. Final minor on-site work programs are expected to be completed as planned during the third and fourth quarters of the 2023 financial year. While on-site work programs are being delivered ahead of schedule, off-site work programs, including third-party infrastructure, continue to advance as scheduled.

#### Operational Performance

##### Second Quarter of the 2023 Financial Year vs Second Quarter of the 2022 Financial Year

In the three-month period ended September 30, 2022, 12.8 million tonnes of material were mined and hauled, compared to 11.0 million tonnes during the same period in 2021, an increase of 16%. The increase in material movement was enabled through the utilization of additional equipment compared to the same prior-year period, offset by a longer haul cycle as material was sourced from different pits, including those that deepened with mining activities over time. The lower strip ratio for the three-month period ended September 30, 2022, is in line with the revised mine plan in connection with transitional incremental feed requirements during the Phase II ramp-up period.

The iron ore head grade for the three-month period ended September 30, 2022, was 29.5%, compared to 29.1% for the same period in 2021. The variation in head grade is attributable to the presence of some higher-grade ore being sourced and blended from different pits, which was anticipated and is in line with the mine plan and the LoM head grade average.

The Company's average Fe recovery rate for the three-month period ended September 30, 2022, was negatively impacted by the anticipated lower recoveries during the commissioning of the Phase II concentrator, but is in line with Management's expectations at this stage of the Phase II commissioning. The slight decrease in the Fe recovery rate during the three-month period ended September 30, 2022, compared to the first quarter, was due to a higher proportion of tonnes processed by the second concentrator together with stability impacts on Phase I attributable to the finalization of the Phase II tie-in program, as the utilization of the second plant is increasing over time. The Company expects to reach a stable Fe recovery circuit when Phase II achieves commercial production, anticipated to occur by the end of calendar 2022<sup>1</sup>.

<sup>1</sup> See the "Cautionary Note Regarding Forward-Looking Statements" section of this Directors' Report.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 7. Bloom Lake Mine Operating Activities (continued)

#### Operational Performance (continued)

##### Second Quarter of the 2023 Financial Year vs Second Quarter of the 2022 Financial Year (continued)

During the three-month period ended September 30, 2022, operational activities were impacted by a scheduled semi-annual maintenance on the second concentrator, while no shutdown occurred in the same prior-year period. A shutdown is now planned every quarter, alternating between the two concentrators and related facilities. A non-recurring 20-day scheduled shutdown of specific equipment was required for the tie-in of the first crusher to the A-Frame dome as part of the Phase II project ramp-up, which also impacted operational activities in the quarter. Despite these factors, Bloom Lake produced 2.9 million wmt of high-grade iron ore concentrate during the three-month period ended September 30, 2022, an increase of 37%, compared to 2.1 million wmt during the same period in 2021. The Company achieved record production in connection with the commissioning of the second plant at the mine site. Higher throughput and head grade also contributed to higher production volumes, despite a lower global recovery. The commissioned Phase II project's production compares favourably to the scheduled production volumes. The plants processed 8.1 million tonnes of ore during the three-month period ended September 30, 2022, compared to 5.7 million tonnes for the same prior-year period. The throughput for the period was positively affected by higher availability of mined ore and the commissioning of Phase II operations in the previous quarters.

##### First Six Months of the 2023 Financial Year vs First Six Months of the 2022 Financial Year

The Company mined and hauled 24.6 million tonnes of material during the six-month period ended September 30, 2022, compared to 21.4 million tonnes for the same period in 2021. This increase in material mined and hauled is attributable to the commissioning of additional operational equipment compared to the same prior-year period. The strip ratio was 0.71 for the six-month period ended September 30, 2022, compared to 0.88 for the same period in 2021, and is consistent with the revised mine plan.

The iron ore head grade of 30.2% for the six-month period ended September 30, 2022, was attributable to different sourcing pits, compared to 29.4% for the same period in 2021, and is consistent with the LoM head grade average. The lower average Fe recovery rate for the six-month period ended September 30, 2022, was attributable to the commissioning of the Phase II concentrator as detailed above.

The plant processed 14.1 million tonnes of ore during the six-month period ended September 30, 2022, an increase of 30% over the same period in 2021, and produced 5.1 million wmt of high-grade iron ore concentrate, compared to 4.0 million wmt for the same period in 2021, mainly attributable to the commissioning of the Phase II project.

### 8. Financial Performance

	Three Months Ended September 30,			Six Months Ended September 30,		
	2022	2021	Variance	2022	2021	Variance
<b>Financial Data</b> <small>(in thousands of dollars)</small>						
Revenues	<b>300,621</b>	331,006	[9%]	<b>579,942</b>	876,414	[34%]
Cost of sales	<b>199,841</b>	110,884	80%	<b>369,248</b>	231,730	59%
Other expenses	<b>16,839</b>	20,313	[17%]	<b>32,444</b>	34,873	[7%]
Net finance costs	<b>10,765</b>	1,012	964%	<b>14,955</b>	5,399	177%
Net income	<b>19,530</b>	114,596	[83%]	<b>61,084</b>	338,935	[82%]
EBITDA <sup>1</sup>	<b>84,331</b>	200,013	[58%]	<b>179,261</b>	605,752	[70%]
<b>Statistics</b> <small>(in dollars per dmt sold)</small>						
Gross average realized selling price <sup>1</sup>	<b>157.0</b>	218.8	[28%]	<b>171.0</b>	249.4	[31%]
Net average realized selling price <sup>1</sup>	<b>107.6</b>	169.4	[36%]	<b>120.6</b>	223.1	[46%]
C1 cash cost <sup>1</sup>	<b>65.9</b>	56.2	17%	<b>69.3</b>	58.2	19%
All-in sustaining cost ("AISC") <sup>1</sup>	<b>81.9</b>	73.6	11%	<b>86.8</b>	73.1	19%
Cash operating margin <sup>1</sup>	<b>25.7</b>	95.8	[73%]	<b>33.8</b>	150.0	[77%]

<sup>1</sup> This is a non-IFRS financial measure, ratio or other financial measure. The measure is not a standardized financial measure under the financial reporting framework used to prepare the Financial Statements and might not be comparable to similar financial measures used by other issuers. Refer to the section 20 - Non-IFRS and Other Financial Measures of this Directors' Report for definitions of these metrics and reconciliations to the most comparable IFRS measures when applicable.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 8. Financial Performance (continued)

#### A. Revenues

	Three Months Ended September 30,			Six Months Ended September 30,		
	2022	2021	Variance	2022	2021	Variance
(in U.S. dollars per dmt sold)						
Index P62	<b>103.3</b>	162.9	(37%)	<b>120.2</b>	181.2	(34%)
Index P65	<b>115.5</b>	189.9	(39%)	<b>137.3</b>	210.8	(35%)
US\$ Gross average realized selling price <sup>1</sup>	<b>120.6</b>	174.6	(31%)	<b>132.7</b>	201.6	(34%)
Freight and other costs	<b>(32.1)</b>	(34.7)	(7%)	<b>(33.1)</b>	(31.3)	6%
Provisional pricing adjustments	<b>(5.3)</b>	(5.2)	2%	<b>(5.8)</b>	10.1	(157%)
<b>US\$ Net average realized FOB selling price<sup>1</sup></b>	<b>83.2</b>	134.7	(38%)	<b>93.8</b>	180.4	(48%)
Foreign exchange rate conversion	<b>24.4</b>	34.7	(30%)	<b>26.8</b>	42.7	(37%)
<b>CA\$ Net average realized FOB selling price<sup>1</sup></b>	<b>107.6</b>	169.4	(36%)	<b>120.6</b>	223.1	(46%)

#### Second Quarter of the 2023 Financial Year vs Second Quarter of the 2022 Financial Year

During the three-month period ended September 30, 2022, 2.8 million tonnes of high-grade iron ore concentrate were sold at a gross average realized price<sup>1</sup> of US\$120.6/dmt, before freight and other costs and provisional pricing adjustments, compared to US\$174.6/dmt for the same prior-year period. The decrease in gross average realized selling price<sup>1</sup> reflects lower index prices during the three-month period ended September 30, 2022, compared to the same prior-year period. Despite lower index prices, the gross average realized selling price<sup>1</sup> of US\$120.6/dmt represents a premium of 16.7% over the benchmark P62 price for the period, compared to a premium of 7.2% for the same period in 2021.

During the three-month period ended September 30, 2022, the P65 index for high-grade iron ore fluctuated from a high of US\$131.5/dmt to a low of US\$107.2/dmt. The P65 index average price for the period was US\$115.5/dmt, a decrease of 39% from the same prior-year quarter, resulting in an average premium of 11.8% over the P62 reference price of US\$103.3/dmt. The gross average realized selling price<sup>1</sup> of US\$120.6/dmt was higher than the P65 index average price for the period of US\$115.5/dmt due to sales based on fixed backward-looking iron ore prices, when prices were higher compared to the P65 index average for the current period. This factor was partially offset by the negative impact of 1.3 million tonnes which were in transit as at September 30, 2022, provisionally priced using an average forward price of US\$112.3/dmt, which was lower than the P65 index average price for the period. After accounting for sea freight and other costs and provisional pricing adjustments, the Company's net realized FOB selling price<sup>1</sup> was US\$83.2/dmt, compared to US\$134.7/dmt for the same period in 2021.

The average C3 index for the three-month period ended September 30, 2022, was US\$24.0/t compared to US\$31.7/t for the same period in 2021, representing a decrease of 24%, which contributed to lower freight costs in the three-month period ended September 30, 2022, compared to the same prior-year period. The lower freight rates for the three-month period ended September 30, 2022, can be partially attributed to decreased fuel prices and lower iron ore shipments from Brazil. Simultaneously, the partial removal of COVID-19 lockdowns in China reduced port congestion, further influencing the decreasing freight rates, with lower seaborne iron ore volumes as marginal suppliers facing profitability challenges curtailed operations. Champion typically contracts vessels three to four weeks prior to the desired laycan period. This creates a natural delay between the freight paid and the C3 route index price. The effects of these delays are eventually reconciled since the Company ships its high-grade iron ore concentrate uniformly throughout the year.

Provisional pricing adjustments on previous sales, which were directly correlated to the decrease in the P65 index during the quarter, contributed to decreasing the net average realized selling price<sup>1</sup>. During the three-month period ended September 30, 2022, a final price of US\$116.2/dmt was established for the 0.7 million tonnes of iron ore that were in transit as at June 30, 2022, and which were previously evaluated using an average expected price of US\$138.4/dmt. Accordingly, during the three-month period ended September 30, 2022, net negative provisional pricing adjustments of \$20.9 million were recorded as a decrease in revenues for the 0.7 million tonnes, representing a negative impact of US\$5.3/dmt over the total volume of 2.8 million dmt sold during the current period, comparable to the negative impact for the same period in 2021.

<sup>1</sup> This is a non-IFRS financial measure, ratio or other financial measure. The measure is not a standardized financial measure under the financial reporting framework used to prepare the Financial Statements and might not be comparable to similar financial measures used by other issuers. Refer to the section 20 - Non-IFRS and Other Financial Measures of this Directors' Report for definitions of these metrics and reconciliations to the most comparable IFRS measures when applicable.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

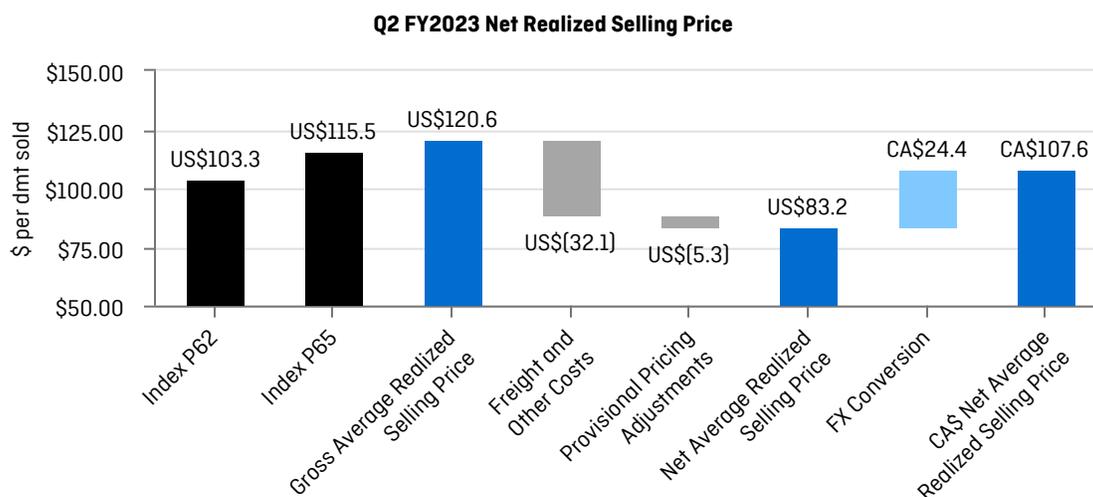
(Expressed in Canadian dollars, except where otherwise indicated)

### 8. Financial Performance (continued)

#### A. Revenues (continued)

##### Second Quarter of the 2023 Financial Year vs Second Quarter of the 2022 Financial Year (continued)

After taking into account sea freight and other costs of US\$32.1/dmt and the negative provisional pricing adjustment of US\$5.3/dmt, the Company obtained a net average realized selling price<sup>1</sup> of US\$83.2/dmt (CA\$107.6/dmt) for its high-grade iron ore delivered to the end customer. Revenues totalled \$300.6 million for the three-month period ended September 30, 2022, compared to \$331.0 million for the same period in 2021, reflecting the lower net average realized selling price<sup>1</sup> partially offset by a significantly higher sales volume and the weakening Canadian dollar.



##### First Six Months of the 2023 Financial Year vs First Six Months of the 2022 Financial Year

For the six-month period ended September 30, 2022, the Company sold 4.8 million tonnes of iron ore concentrate, mainly to customers in China, Japan, South Korea and Europe. While the high-grade iron ore P65 index price fluctuated between a low of US\$107.2/dmt and a high of US\$185/dmt during the six-month period ended September 30, 2022, the Company sold its product at a gross average realized selling price<sup>1</sup> of US\$132.7/dmt before sea freight and other costs and provisional pricing adjustments. The P65 index average price for the six-month period ended September 30, 2022, was US\$137.3/dmt, a decrease of 35% from the same period in 2021, resulting in an average premium of 14.2% over the P62 index reference price of US\$120.2/dmt. The gross average realized selling price<sup>1</sup> is lower than the average P65 high-grade index of US\$137.3/dmt for the period due to sales provisionally priced using an average forward price of US\$112.3/dmt at the end of the period, which was significantly lower than the average P65 index for the period. The Company expects its iron ore concentrate pricing to track the P65 index in the long term.

Combining the gross average realized selling price<sup>1</sup> with the negative provisional pricing adjustment of US\$5.8/dmt, the Company sold its high-grade iron ore at a price of US\$126.9/dmt during the six-month period ended September 30, 2022, compared to the P65 high-grade index average of US\$137.3/dmt. Deducting sea freight and other costs of US\$33.1/dmt, the Company obtained a net average realized selling price<sup>1</sup> of US\$93.8/dmt (CA\$120.6/dmt) for its high-grade iron ore. As such, revenues totalled \$579.9 million for the six-month period ended September 30, 2022, compared to \$876.4 million for the same period in 2021, mainly as a result of a lower gross average realized selling price<sup>1</sup>, partially offset by a significantly higher sales volume and the weakening Canadian dollar. A negative provisional pricing adjustment during the six-month period ended September 30, 2022, compared to a positive provisional pricing adjustment during the same period in 2021, also contributed to the decrease in revenues.

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# Champion Iron Limited

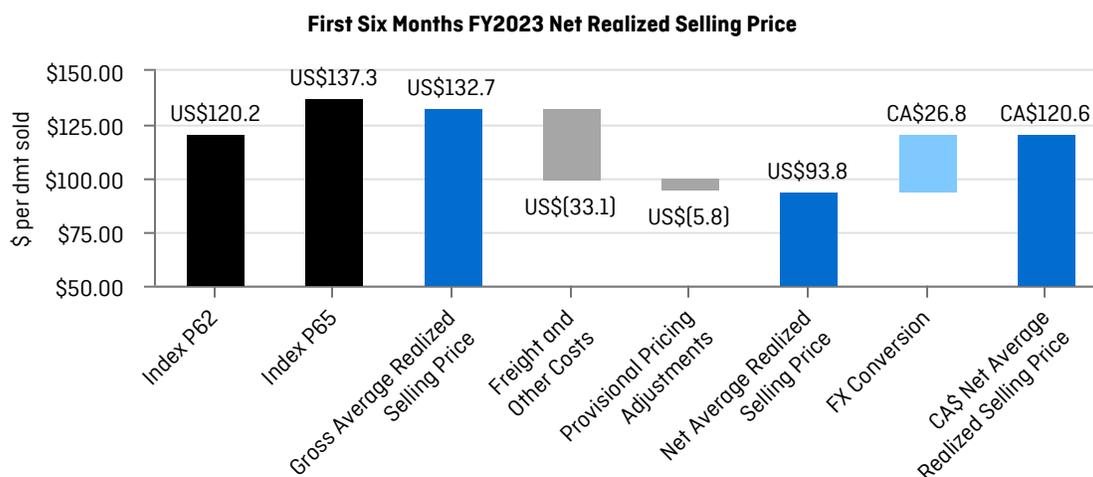
## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 8. Financial Performance (continued)

#### A. Revenues (continued)

##### First Six Months of the 2023 Financial Year vs First Six Months of the 2022 Financial Year (continued)



#### B. Cost of Sales and C1 Cash Cost<sup>1</sup>

The cost of sales represents mining, processing, and mine site-related general and administrative (“G&A”) expenses as well as rail and port operation costs. It also includes specific and incremental costs related to COVID-19 and, starting in April 2022, it includes Bloom Lake Phase II start-up costs incurred after commissioning. These start-up costs mainly include abnormal operational costs attributable to the facility not having reached the normalized expected level of output.

	<b>Three Months Ended September 30,</b>				
	<b>2022</b>		2021		Variance
(in thousands of dollars except per dmt sold)	<b>Cost of sales</b>	<b>C1 cash cost<sup>1</sup> per dmt</b>	Cost of sales	C1 cash cost <sup>1</sup> per dmt	C1 cash cost <sup>1</sup> per dmt
Iron ore concentrate sold (dmt)		<b>2,793,400</b>		1,953,900	
Land transportation and port handling	<b>65,586</b>	<b>23.5</b>	40,026	20.5	15 %
Operating supplies and parts	<b>36,639</b>	<b>13.1</b>	27,784	14.2	(8)%
Salaries, benefits and other employee expenses	<b>33,593</b>	<b>12.0</b>	26,282	13.5	(11)%
Sub-contractors	<b>34,898</b>	<b>12.5</b>	16,786	8.6	45 %
Other production costs	<b>11,696</b>	<b>4.2</b>	7,258	3.7	14 %
Change in inventories	<b>1,775</b>	<b>0.6</b>	(819)	(0.4)	(250)%
Production expenses capitalized as stripping asset	<b>(42)</b>	—	(7,532)	(3.9)	(100)%
	<b>184,145</b>	<b>65.9</b>	109,785	56.2	17 %
Incremental costs related to COVID-19	<b>305</b>		1,099		
Bloom Lake Phase II start-up costs	<b>15,391</b>		—		
<b>Cost of sales</b>	<b>199,841</b>		110,884		

For the three-month period ended September 30, 2022, the cost of sales totalled \$199.8 million, compared to \$110.9 million for the same period in 2021. During the three-month period ended September 30, 2022, the C1 cash cost<sup>1</sup> per tonne, excluding specific and incremental costs related to COVID-19 and Phase II start-up costs, totalled \$65.9/dmt, compared to \$56.2/dmt for the same period in 2021.

<sup>1</sup> This is a non-IFRS financial measure, ratio or other financial measure. The measure is not a standardized financial measure under the financial reporting framework used to prepare the Financial Statements and might not be comparable to similar financial measures used by other issuers. Refer to the section 20 - Non-IFRS and Other Financial Measures of this Directors' Report for definitions of these metrics and reconciliations to the most comparable IFRS measures when applicable.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 8. Financial Performance (continued)

#### B. Cost of Sales and C1 Cash Cost<sup>1</sup> (continued)

The C1 cash cost<sup>1</sup> per dmt sold for the three-month period ended September 30, 2022, benefited from higher volumes of iron ore concentrate sold associated with increased production volumes from the Phase II project, but were more than fully offset by global inflationary pressures, impacting cost of fuel used in the Company's mining activities and land transportation, explosives costs as well as rail and port operations. The life of mine stripping ratio used for cost capitalization for the three-month period ended September 30, 2021, was also significantly lower, positively impacting the prior-year period cash cost<sup>1</sup>. The lower recoveries associated with the commissioning of the Phase II concentrator also negatively impacted cash cost<sup>1</sup> for the period as the concentrate volume produced was lower than standard level. Finally, longer haul cycle times associated with the current mine plan also contributes quarter-over-quarter to higher mining costs.

For the six-month period ended September 30, 2022, the Company produced high-grade iron ore at a C1 cash cost<sup>1</sup> amounting to \$69.3/dmt, compared to \$58.2/dmt for the six-month period ended September 30, 2021. The variation is attributable to the same factors that affected the C1 cash cost<sup>1</sup> for the three-month period ended September 30, 2022.

In addition, unplanned third-party shutdowns, planned maintenance of additional facilities, as well as increased headcount and subcontractor usage in relation to the commissioning of the Phase II project during the first quarter, also contributed to the higher cash cost<sup>1</sup> for the six-month period ended September 30, 2022.

#### C. Gross Profit

The gross profit for the three-month period ended September 30, 2022, totalled \$72.7 million, compared to \$210.7 million for the same prior-year period. The decrease in gross profit is attributable to lower net average realized selling price<sup>1</sup>, higher cash costs<sup>1</sup> caused by global inflation and start-up costs in connection with the commissioning of Phase II in April 2022, partially offset by higher sales of iron ore concentrate due to increased production volumes associated with Phase II's commissioning. The gross profit was also impacted by the low stripping ratio for the three-month period ended September 30, 2022, impacting the depreciation expense. In addition, as Phase II is commissioned, the depreciation expense gradually increases before reaching its peak upon declaring commercial production, contributing to a lower gross profit quarter-over-quarter compared to the same prior-year period.

The gross profit for the six-month period ended September 30, 2022, totalled \$162.8 million, compared to \$625.3 million for the same period in 2021. The decrease is largely driven by the lower net average realized selling price<sup>1</sup> of \$120.6/dmt for the six-month period ended September 30, 2022, compared to \$223.1/dmt for the same period in 2021. Higher production costs mainly attributable to increased fuel and explosives costs, start-up costs of \$34.9 million and a higher depreciation expense as detailed above also contributed to a lower gross profit for the six-month period ended September 30, 2022.

#### D. Other Expenses

	Three Months Ended September 30,			Six Months Ended September 30,		
	2022	2021	Variance	2022	2021	Variance
(in thousands of dollars)						
Share-based payments	389	2,553	(85)%	(2,041)	3,842	(153)%
G&A expenses	8,564	7,548	13 %	20,836	15,352	36 %
Sustainability and other community expenses	3,860	4,080	(5)%	7,203	8,194	(12)%
Innovation and growth initiative expenses	4,026	1,519	165 %	6,446	2,872	124 %
Bloom Lake Phase II start-up costs	—	4,613	(100)%	—	4,613	(100)%
	16,839	20,313	(17)%	32,444	34,873	(7)%

The share-based payments for the three and six-month periods ended September 30, 2022, were mainly impacted by the change in fair value of the cash-settled share-based payment liability, which varies based on the share price of the Company at each reporting date. The share-based payments for the three and six-month periods ended September 30, 2021, reflected the costs associated with performance share units granted to key employees as part of the Company's remuneration policy to retain talented employees and provide alignment of interests between key employees and the Company's shareholders. A part of these performance share units are linked to the achievement of certain milestones relating to the Phase II project.

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# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 8. Financial Performance (continued)

#### D. Other Expenses (continued)

G&A expenses were higher for the three and six-month periods ended September 30, 2022, compared to the same periods in 2021 due to costs associated with a higher headcount required to support the Company's growth. Higher G&A expenses for the six-month period ended September 30, 2022, are also attributable to a non-recurring severance expense. Sustainability and other community expenses in the three-month period ended September 30, 2022, were comparable and slightly lower for the six-month period ended September 30, 2022, mainly attributable to lower consultant expenses.

The increase in innovation and growth initiative expenses in the three and six-month periods ended September 30, 2022, compared to the same periods in 2021, is due to the advancement of the Company's strategic initiatives as detailed in section 5 – Green Steel Initiatives. Innovation and growth initiative expenses are mainly comprised of consultant fees and salaries and benefits.

During the three and six-month periods ended September 30, 2021, the Company incurred pre-commercial start-up costs for the Phase II project, mainly related to staff mobilization and training costs.

#### E. Net Finance Costs

Net finance costs increased to \$10.8 million for the three-month period ended September 30, 2022, compared to \$1.0 million for the same period in 2021. Net finance costs increased to \$15.0 million for the six-month period ended September 30, 2022, compared to \$5.4 million for the same period in 2021. A higher foreign exchange loss compared to the prior-year periods contributed to higher net finance costs for the three and six-month periods ended September 30, 2022. Additional interest on leasing arrangements as the Company has more equipment financed through lease liabilities compared to the same prior-year periods, including 450 railcars to support projected Phase II volume, also contributed to higher net finance costs for the three and six-month periods ended September 30, 2022.

During the three and six-month periods ended September 30, 2022, the foreign exchange loss amounted to \$9.1 million and \$10.5 million, respectively, compared to a gain of \$1.9 million and a loss of \$0.1 million, respectively, in the same periods in 2021. Net realized and unrealized foreign exchange loss is due to the revaluation of the Company's net monetary assets denominated in U.S. dollars, following an appreciation of the U.S. dollar against the Canadian dollar as at September 30, 2022, compared to June 30, 2022, and March 31, 2022. The appreciation of the U.S. dollar contributed to a foreign exchange loss on the Company's Revolving Facility and on the Phase II mining equipment and railcars financed through debt or lease liabilities, partially offset by a foreign exchange gain on its accounts receivable and cash and cash equivalents denominated in U.S. dollars.

#### F. Other Income (Expense)

During the three and six-month periods ended September 30, 2022, other income totalled \$0.4 million and \$1.0 million, respectively, and mainly represents the change in fair value of the Company's non-current investments. For the same periods in 2021, other income totalled \$0.2 million and other expense totalled \$4.1 million, and were mainly comprised of the non-cash unrealized change on derivative liabilities associated with forward foreign exchange contracts and changes in fair value on the Company's non-current investments.

#### G. Income Taxes

The Company and its subsidiaries are subject to tax in Australia and Canada. There is no deferred tax asset recognized in respect of the unused losses in Australia as the Company believes it is not probable that there will be a taxable profit available against which the losses can be used. Q10 is subject to Québec mining taxes at a progressive tax rate ranging from 16% to 28%, for which each rate is applied to a bracket of Q10's mining profit, depending on the mining profit margin for the year. The mining profit margin represents mining profit, as defined by the *Mining Tax Act* (Québec), divided by revenues. Progressive tax rates are based on mining profit margins as follows:

Mining Profit Margin Range	Tax Rate
Mining profit between 0% to 35%	16 %
Incremental mining profit over 35%, up to 50%	22 %
Incremental mining profit over 50%	28 %

In addition, Q10 is subject to income taxes in Canada where the combined provincial and federal statutory rate was 26.50% for the three and six-month periods ended September 30, 2022 [2021: 26.50%].

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 8. Financial Performance (continued)

#### G. Income Taxes (continued)

During the three and six-month periods ended September 30, 2022, current income and mining tax expenses totalled \$8.4 million and \$19.3 million, respectively, compared to \$71.2 million and \$231.9 million, respectively, for the same periods in 2021. The variation is mainly due to the change of taxable profit associated with the volatility of iron ore prices and to a 5% withholding tax in connection with the payment of dividends. During the six-month period ended September 30, 2022, Champion, which is incorporated under the laws of Australia, recorded a current tax expense on the dividend received from its Canadian subsidiary and had partially recognized a deferred tax liability on its investments in the subsidiary.

During the three and six-month periods ended September 30, 2022, deferred income and mining tax expenses totalled \$17.6 million and \$36.1 million, respectively, compared to \$3.8 million and \$10.1 million, respectively, for the same periods in 2021. The variation in deferred tax expenses is mainly due to temporary differences between the carrying amounts of property, plant and equipment and the tax basis.

The combined provincial and federal statutory tax and mining taxes was 38%. The Company's effective tax rates ("ETRs") were 57% and 48%, respectively, for the three and six-month periods ended September 30, 2022, compared to 40% and 42%, respectively, for the same periods in 2021. The ETR for the three and six-month periods ended September 30, 2022, was higher than the statutory rate due to the impact of an unrealized foreign exchange loss that was not recognized and a 5% withholding tax incurred by Champion on the dividend received from QIO. The ETR for the three and six-month periods ended September 30, 2021, was higher than the statutory tax rate mainly due to a higher mining profit margin, which resulted in a higher tax rate, as per the progressive mining tax rates schedule detailed previously.

During the six-month period ended September 30, 2022, the Company paid \$117.7 million in income and mining tax installments and final payments. Since monthly tax installments are based on the previous 2022 financial year's taxable income, which was higher due to the iron ore concentrate price volatility during the six-month period ended September 30, 2022, current income and mining taxes of \$19.3 million are below the \$117.7 million paid in tax installments, resulting in income and mining taxes receivable of \$75.7 million as at September 30, 2022 (March 31, 2022: income and mining taxes payable of \$22.7 million).

#### H. Net Income & EBITDA<sup>1</sup>

##### Second Quarter of the 2023 Financial Year vs Second Quarter of the 2022 Financial Year

For the three-month period ended September 30, 2022, the Company generated net income of \$19.5 million (EPS of \$0.04), compared to \$114.6 million (EPS of \$0.23) for the same period in 2021. The net income was mainly affected by a lower P65 index average price during the period, as well as a higher cash cost<sup>1</sup>, compared to the same prior-year period. The decrease in net income is partially offset by a higher sales volume driven by the solid ramp-up of Phase II and lower current income and mining taxes.

For the three-month period ended September 30, 2022, the Company generated EBITDA<sup>1</sup> of \$84.3 million, representing an EBITDA margin<sup>1</sup> of 28%, compared to \$200.0 million, representing an EBITDA margin<sup>1</sup> of 60%, for the same period in 2021. The decrease in EBITDA<sup>1</sup> period-over-period is primarily due to lower net average realized selling prices<sup>1</sup> and higher cash costs<sup>1</sup>. This decrease is partially offset by a higher sales volume driven by the solid ramp-up of Phase II.

##### First Six Months of the 2023 Financial Year vs First Six Months of the 2022 Financial Year

For the six-month period ended September 30, 2022, the Company generated net income of \$61.1 million (EPS of \$0.12), compared to \$338.9 million (EPS of \$0.67) for the same period in 2021. The decrease in net income is mainly due to lower iron ore index prices and higher cash costs, partially offset by a higher sales volume driven by the solid commissioning of Phase II and lower current income and mining taxes.

For the six-month period ended September 30, 2022, the Company generated an EBITDA<sup>1</sup> of \$179.3 million, representing an EBITDA margin<sup>1</sup> of 31%, compared to \$605.8 million, representing an EBITDA margin<sup>1</sup> of 69% for the same period in 2021. This decrease in EBITDA<sup>1</sup> is mainly attributable to the decrease in the net average realized selling price<sup>1</sup> and higher production costs, partially offset by a higher sales volume following the Phase II commissioning.

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# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 8. Financial Performance (continued)

#### I. All In Sustaining Cost ("AISC")<sup>1</sup> and Cash Operating Margin<sup>1</sup>

	Three Months Ended September 30,			Six Months Ended September 30,		
	2022	2021	Variance	2022	2021	Variance
(in dollars per dmt sold)						
Iron ore concentrate sold (dmt)	<b>2,793,400</b>	1,953,900	43 %	<b>4,807,300</b>	3,928,600	22 %
Net average realized selling price <sup>1</sup>	<b>107.6</b>	169.4	(36)%	<b>120.6</b>	223.1	(46)%
C1 cash cost <sup>1</sup>	<b>65.9</b>	56.2	17 %	<b>69.3</b>	58.2	19 %
Sustaining capital expenditures	<b>13.0</b>	13.5	(4)%	<b>13.1</b>	11.0	19 %
G&A expenses	<b>3.0</b>	3.9	(23)%	<b>4.4</b>	3.9	13 %
<b>AISC<sup>1</sup></b>	<b>81.9</b>	73.6	11 %	<b>86.8</b>	73.1	19 %
<b>Cash operating margin<sup>1</sup></b>	<b>25.7</b>	95.8	(73)%	<b>33.8</b>	150.0	(77)%

During the three-month period ended September 30, 2022, the Company realized an AISC<sup>1</sup> of \$81.9/dmt, compared to \$73.6/dmt for the same period in 2021. The increase relates to higher C1 cash costs<sup>1</sup>, partially offset by the positive impact of higher volumes of iron ore concentrate sold.

The Company generated a cash operating margin<sup>1</sup> of \$25.7/dmt for each tonne of high-grade iron ore concentrate sold during the three-month period ended September 30, 2022, compared to \$95.8/dmt for the same prior-year period. The variation is mainly due to a lower net average realized selling price<sup>1</sup> and higher AISC<sup>1</sup> for the period.

During the six-month period ended September 30, 2022, the Company recorded an AISC<sup>1</sup> of \$86.8/dmt, compared to \$73.1/dmt for the same period in 2021. The variation is mainly due to higher C1 cash costs<sup>1</sup> and higher sustaining capital expenditures mainly related to higher investments made in tailings lifts. The Company is actively working to ensure everything is in place to support Phase II operations, including hiring additional personnel and incurring the necessary sustaining capital expenditures. Refer to section 10 - Cash flow for details on sustaining capital expenditures.

The cash operating margin<sup>1</sup> totalled \$33.8/dmt for the six-month period ended September 30, 2022, compared to \$150.0/dmt for the same period in 2021. The variation is mainly due to a lower net average realized selling price<sup>1</sup> and higher AISC<sup>1</sup>.

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# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 9. Exploration Activities and Regional Growth

#### Kami Project

On April 1, 2021, the Company completed the acquisition of the Kami Project and certain related contracts. The Company is currently revising the Kami Project's scope with the aim of maximizing the project's value by incorporating the most recent mining technologies. Over the upcoming months, the Company will evaluate the amenability of the project to produce a DR grade product. The updated feasibility study is expected to be completed in the first half of calendar 2023, as part of the Company's strategy to evaluate its growth alternatives within its property portfolio.

#### Exploration and Evaluation Activities

During the three and six-month periods ended September 30, 2022, the Company maintained all of its properties in good standing and did not enter into any farm-in/farm-out arrangements. During the three and six-month periods ended September 30, 2022, \$0.9 million and \$3.1 million in exploration and evaluation expenditures were incurred, respectively, compared to \$2.0 million and \$2.7 million for the same periods in 2021. During the three and six-month periods ended September 30, 2022, exploration and evaluation expenditures mainly consisted of costs associated with resource development and drilling, work related to updating the Kami Project feasibility study and claim renewal fees. During the six-month period ended September 30, 2022, 4,430 metres of diamond drilling was completed on the Bloom Lake property. Drilling at Bloom Lake was undertaken mainly for the conversion of resources. Geological mapping and assessment were started on exploration claims localized south of Bloom Lake. In addition, late in September, the Company started a diamond drilling campaign at Lamêlée South.

Details on exploration projects and maps are available on the Company's website at [www.championiron.com](http://www.championiron.com) under the section Operations & Projects.

### 10. Cash Flows

The following table summarizes cash flow activities:

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
(in thousands of dollars)				
Operating cash flows before working capital	<b>76,305</b>	128,646	<b>155,418</b>	377,094
Changes in non-cash operating working capital	<b>10,764</b>	245,495	<b>(100,596)</b>	(15,582)
Net cash flow from operating activities	<b>87,069</b>	374,141	<b>54,822</b>	361,512
Net cash flow used in investing activities	<b>(65,137)</b>	(168,867)	<b>(160,787)</b>	(332,655)
Net cash flow from (used in) financing activities	<b>86,846</b>	(109,045)	<b>43,759</b>	(144,051)
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>108,778</b>	96,229	<b>(62,206)</b>	(115,194)
Effects of exchange rate changes on cash and cash equivalents	<b>12,156</b>	1,547	<b>17,172</b>	(2,789)
<b>Cash and cash equivalents, beginning of period</b>	<b>155,924</b>	393,557	<b>321,892</b>	609,316
<b>Cash and cash equivalents, end of period</b>	<b>276,858</b>	491,333	<b>276,858</b>	491,333
<b>Operating cash flow per share<sup>1</sup></b>	<b>0.17</b>	0.74	<b>0.11</b>	0.71

#### Operating

During the three-month period ended September 30, 2022, the Company generated operating cash flows of \$76.3 million before working capital items, compared to \$128.6 million for the same period in 2021. The decrease is largely driven by a lower net average realized selling price<sup>1</sup> and higher cost of sales.

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# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 10. Cash Flows (continued)

#### Operating (continued)

Changes in working capital items for the three-month period ended September 30, 2022, were mainly caused by lower iron ore index prices impacting trade receivables at quarter end. This was mainly offset by tax installments in excess of current income and mining taxes expense, as well as increases in prepaid expenses and advance payments to third-party service providers, and a reduction of accounts payable as work on the Phase II project is ramping down. The working capital build-up is in line with Management's expectations. Significant change in working capital items for the three-month period ended September 30, 2021, were affected by the timing of supplier payments mainly related to Phase II suppliers and customer receipts from iron concentrate sales, which were based on higher net average realized selling price<sup>1</sup>. Based on the foregoing, the operating cash flow per share<sup>1</sup> for the three-month period ended September 30, 2022, was \$0.17, compared to \$0.74 for the same period in 2021.

During the six-month period ended September 30, 2022, the Company's operating cash flows before working capital items totalled \$155.4 million, compared to \$377.1 million for the same period in 2021. The variation is driven by a lower net average realized selling price<sup>1</sup> and higher cash cost. Changes in working capital items during the six-month period ended September 30, 2022, were mainly affected by an excess of installment over current tax expense, the timing of advances for rail transportation services, as well as changes in stockpiled ore inventories to support Phase II ramp-up production and concentrate inventories attributable to the timing of sales compared to production volumes. This was partially offset by lower trade receivables driven by lower iron ore index prices. After working capital items, the operating cash flow per share<sup>1</sup> for the period totalled \$0.11, compared to \$0.71 for the same period in 2021.

#### Investing

##### i. Purchase of Property, Plant and Equipment

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
(in thousands of dollars)				
Tailings lifts	28,440	14,174	37,425	20,512
Stripping and mining activities	3,730	8,684	14,793	17,218
Mining equipment rebuild	4,011	3,603	10,908	5,498
<b>Sustaining capital expenditures</b>	<b>36,181</b>	26,461	<b>63,126</b>	43,228
Other capital development expenditures at Bloom Lake	42,403	127,192	138,072	220,364
<b>Purchase of property, plant and equipment as per cash flows</b>	<b>78,584</b>	153,653	<b>201,198</b>	263,592

#### Sustaining Capital Expenditures

The increase in tailings-related investments for the three and six-month periods ended September 30, 2022, is due to the reclassification of preparation work performed on Phase II dikes from other capital development expenditures in the comparative periods to tailings lifts. In addition, during the three and six-month periods ended September 30, 2022, weather conditions were more favourable than in the same prior-year periods, enabling the Company to advance work performed on the dikes. As part of the Company's ongoing and thorough tailings infrastructure monitoring and inspections, the Company continues to invest in its safe tailings strategy and is developing a long-term tailings investment plan.

The decrease in stripping and mining activities during the three and six-month periods ended September 30, 2022, compared to the same periods in 2021, is in line with the mine plan, inclusive of Phase II operations. The variation in stripping activities is attributable to the revised stripping ratio used to capitalize some of the mining cost since the fourth quarter of the 2022 financial year. The new ratio considers the Company's mineral reserves as per the execution of the Phase II mine plan. Higher stripping and mining activities in the comparative periods were associated with the preparation for the Phase II project operations.

The increase in the Company's mining equipment maintenance program for the three and six-month periods ended September 30, 2022, is attributable to the addition of mining operating equipment and the high utilization rate for this equipment. Mining equipment rebuild expenditures were also negatively affected by global inflation during the three and six-month periods ended September 30, 2022.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 10. Cash Flows (continued)

#### Investing (continued)

##### i. Purchase of Property, Plant and Equipment (continued)

###### Other Capital Development Expenditures at Bloom Lake

During the three-month period ended September 30, 2022, other capital development expenditures at Bloom Lake totalled \$42.4 million, compared to \$127.2 million in the same period in 2021. During the three-month period ended September 30, 2022, the expenditures mainly consisted of \$26.2 million in Phase II capital expenditures, \$5.1 million in borrowing costs which were capitalized during the development of the Phase II project, and \$4.5 million in deposits for production equipment to be commissioned and financed in the future through the finance agreement with Caterpillar Financial Services Limited ("CAT financing"). During the three-month period ended September 30, 2022, other capital development expenditures were offset by the receipt of a government grant totalling \$5.2 million related to the Company's greenhouse gas emissions and energy consumption reduction initiatives, compared to \$6.2 million in the same prior-year period. The Company qualified for total grants of up to \$21.8 million.

During the six-month period ended September 30, 2022, other capital development expenditures at Bloom Lake totalled \$138.1 million, compared to \$220.4 million in the same prior-year period. During the six-month period ended September 30, 2022, the expenditures mainly consisted of \$94.0 million in Phase II capital expenditures, \$19.2 million in deposits for production equipment, and \$9.6 million in borrowing costs. Other capital development expenditures were offset by the receipt of a government grant totalling \$5.2 million as detailed above, compared to \$6.2 million in the same period in 2021.

During the three and six-month periods ended September 30, 2021, the expenditures mainly comprised of Phase II capital expenditures, lodging infrastructure investments at the mine site required to accommodate an increasing workforce, prepayments for production equipment and increases in mill capacity and other infrastructure improvements.

##### ii. Other Investing Activities

During the three-month period ended September 30, 2022, the Company made advance payments totalling \$16.5 million, compared to \$14.1 million in the same prior-year period for infrastructure upgrades required to accommodate the anticipated increase in Phase II production volumes and for Phase II rail access. These advance payments were part of the construction budget and the decreases, compared to the same prior-year periods, are attributable to the project nearing completion. During the six-month period ended September 30, 2022, advance payments totalled \$30.0 million, compared to \$54.4 million in the same period in 2021.

During the three-month period ended September 30, 2022, \$30.8 million in short-term investments were released in connection with the refinancing of the Credit Facility. During the six-month period ended September 30, 2022, the restricted account of \$43.7 million (US\$35.0 million) for potential Phase II project cost overruns was released, concurrent with the refinancing of the Phase II Credit Facility as well as \$30.8 million in short-term investments. During the six-month period ended September 30, 2021, the Company completed the acquisition of the Kami Project and certain related contracts. The consideration included a cash payment of \$15.0 million, in addition to \$0.4 million in transaction costs. During the six-month period ended September 30, 2021, the Company also partially disposed some of its marketable securities investment for proceeds of \$9.5 million, which was partially offset by the acquisition of the common shares of a private entity in connection with its innovation and growth initiative activities related to cold pelletizing totalling \$1.2 million.

#### Financing

During the three-month period ended September 30, 2022, the Company drew down \$90.5 million with \$77.6 million drawn from the Revolver Facility to cover Phase II investment, compared to \$20.0 million in drawdowns for the same prior-year period related to the Investissement Québec loan ("IQ Loan") to support port infrastructure investment. During the three-month period ended September 30, 2022, the Company also repaid \$2.9 million towards the CAT Financing. During the three-month period ended September 30, 2021, the Company's subsidiary, Q10, redeemed 125.0 million of its preferred shares held by Caisse de dépôt et placement du Québec, at par value, for a consideration of \$125.0 million and paid accumulated dividends on Q10's preferred shares of \$2.2 million.

During the six-month period ended September 30, 2022, the Company drew down \$110.4 million from the Revolver Facility and the CAT Financing in connection with the funding of Phase II investment and mining equipment, compared to \$50.0 million in drawdowns in the same prior-year period. During the six-month period ended September 30, 2022, the Company also repaid \$4.6 million towards the CAT Financing and \$6.0 million towards the IQ Loan. In addition, during the six-month period ended September 30, 2022, the Company paid a dividend to its shareholders totalling \$51.7 million in connection with the annual financial results. During the six-month period ended September 30, 2021, the Company's subsidiary, Q10, redeemed 185.0 million of its preferred shares, at par value, for a consideration of \$185.0 million, and paid accumulated dividends on Q10's preferred shares of \$6.5 million.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 11. Financial Position

As at September 30, 2022, the Company held \$277.4 million in cash and cash equivalents and short-term investments. The Company is well positioned to fund all of its cash requirements for the next 12 months with its existing cash balance, forecasted cash flows from operating activities and the following undrawn available financings:

	<b>As at September 30, 2022</b>
(in thousands of dollars)	
Revolving Facility	<b>219,312</b>
Caterpillar Financial Services Limited	<b>34,690</b>
Fonds de Solidarité des Travailleurs du Québec loan ("FTQ Loan")	<b>45,000</b>
IQ Loan	<b>10,000</b>
<b>Total available and undrawn loans</b>	<b>309,002</b>

Following the announcement of the commissioning of Phase II, on May 24, 2022, QIO completed the refinancing of the US\$400.0 million Credit Facility with a US\$400.0 million general purpose Revolving Facility. Refer to note 9 of the Financial Statements for additional details.

The Company's cash requirements for the next 12 months relate primarily to the following activities:

- Sustaining and other capital expenditures;
- Mine operating costs and related cost supporting the ramp-up of the Phase II expansion project towards commercial production;
- Payment of mining and income taxes;
- Semi and final annual dividends payment to shareholders, if declared; and
- Capital repayments related to lease liabilities.

The following table details the changes to the statements of financial position as at September 30, 2022, compared to March 31, 2022:

	<b>As at September 30, 2022</b>	As at March 31, 2022	Variance
(in thousands of dollars)			
Cash and cash equivalents	<b>276,858</b>	321,892	(14%)
Short-term investments	<b>562</b>	30,777	(98%)
Receivables	<b>75,834</b>	124,137	(39%)
Inventories	<b>130,837</b>	98,861	32%
Other current assets	<b>126,556</b>	20,272	524%
<b>Total current assets</b>	<b>610,647</b>	595,939	2%
Restricted cash	<b>—</b>	43,736	(100%)
Property, plant and equipment	<b>1,231,042</b>	1,070,030	15%
Exploration and evaluation assets	<b>110,862</b>	107,810	3%
Other non-current assets	<b>203,772</b>	171,715	19%
<b>Total assets</b>	<b>2,156,323</b>	1,989,230	8%
<b>Total current liabilities</b>	<b>213,196</b>	286,890	(26%)
Long-term debt	<b>443,820</b>	251,365	77%
Rehabilitation obligation	<b>78,232</b>	86,021	(9%)
Deferred tax liabilities	<b>161,074</b>	124,992	29%
Other non-current liabilities	<b>86,155</b>	78,264	10%
<b>Total liabilities</b>	<b>982,477</b>	827,532	19%
Equity attributable to Champion shareholders	<b>1,173,846</b>	1,161,698	1%
<b>Total equity</b>	<b>1,173,846</b>	1,161,698	1%
<b>Total liabilities and equity</b>	<b>2,156,323</b>	1,989,230	8%

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 11. Financial Position (continued)

The Company's cash and cash equivalents balance on September 30, 2022, decreased from the amount held on March 31, 2022, as detailed in the above section.

Lower receivables were mainly impacted by the lower iron ore index prices. Higher inventories were mainly attributable to the increase in supplies and spare parts to maintain a growing mobile fleet and machinery, as well as stockpiled ore inventories to support Phase II ramp-up production and concentrate inventories attributable to the timing of sales compared to production volumes.

Higher other current assets are mainly attributable to the income and mining taxes receivable of \$75.7 million, compared to the income and mining taxes payable of \$22.7 million as at March 31, 2022, and higher prepaid expenses mainly attributable to the timing of payments for rail transportation services.

The increase in property, plant and equipment is mainly attributable to the Phase II expansion project, higher level of investment in tailings lifts, the receipt of additional railcars required for projected Phase II and additional mining and processing equipment. Other non-current assets increased, mainly reflecting the advance payments made to third-party service providers in connection with capital maintenance expenditures.

Lower total current liabilities are mainly due to the refinancing in May 2022 of the Senior Debt and income and mining taxes installments paid in excess of the current taxable income.

The increase in long-term debt during the six-month period ended September 30, 2022, is mainly due to the drawdown of \$77.6 million (US\$60.0 million) from the Revolving Facility to support Phase II investments of the first half of the year and the refinancing of the Senior Debt in May 2022 together with the related transaction costs being classified under other non-current assets. The increase for the six-month period ended September 30, 2022, is also attributable to a non-cash foreign exchange loss due to the significant appreciation of the U.S. dollar as at September 30, 2022, compared to March 31, 2022, and to the net drawdown on the CAT Financing.

The variation in the rehabilitation obligation is mainly attributable to the change in the discount rate used, reflecting the significant increase in interest rates, when compared to March 31, 2022. The variation in deferred taxes liabilities is mainly attributable to temporary differences between the carrying amounts of property, plant and equipment and the tax basis. The increase in other non-current liabilities is mainly due to additional lease liabilities for the six-month period ended September 30, 2022, following the receipt of the remaining railcars required for Phase II volumes and additional leased equipment.

The change in total equity is mainly attributable to net income during the six-month period ended September 30, 2022, and the dividend payment on ordinary shares.

### 12. Financial Instruments

The nature and extent of risks arising from the Company's financial instruments are summarized in note 26 of the audited annual financial statements for the year ended March 31, 2022.

### 13. Contingencies

The Company is and may be from time to time subject to legal actions, including arbitrations and class actions, arising in the normal course of business. It is inherently difficult to predict the outcome of any of these proceedings with certainty, and it is possible that an adverse resolution could have a material adverse effect on the consolidated financial position of the Company. However, based on currently available information, it is not expected that any of the existing legal actions, either individually or in the aggregate, will have a material adverse effect on the consolidated financial position of the Company.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 14. Contractual Obligations, Commitments and Off-Balance Sheet Arrangements

#### Contractual Obligations and Commitments

The following are the contractual maturities of the Company's liabilities segmented by period, with estimated future interest payments and the future minimum payments of the commitments, as at September 30, 2022:

(in thousands of dollars)	Less than a Year	1 to 5 Years	More than 5 Years	Total
Accounts payable and other (excluding current portion of lease liabilities and cash-settled share-based payment liability)	186,077	—	—	186,077
Long-term debt, including capital and future interest payment	45,115	468,064	63,768	576,947
Lease liabilities, including future interest	7,983	24,105	83,162	115,250
Cash-settled share-based payment liability	3,738	3,852	—	7,590
Commitments as per note 19 of the Financial Statements	155,157	98,072	194,185	447,414
	398,070	594,093	341,115	1,333,278

The Company has obligations services related to fixed charges for the use of infrastructure over a defined contractual period of time. The service commitment is excluded in the above figure as the service is expected to be used by the Company. To the extent that this changes, the amount of commitment may change.

In relation to the acquisition of the Kami Project and contingent upon it advancing to commercial production, the Company is subject to:

- A gross sales royalty to Altius Resources Inc. on iron ore concentrate, refined copper, fine gold bullion, silver bullion, and other refined products;
- Finite production payments on future production;
- Education and training fund for local communities; and
- Special tax payment to the Minister of Finance of Newfoundland and Labrador.

The Company is also subject to a limited production payment on its Consolidated Fire Lake North, Lac Lamêlée, Moiré Lake, O'Keefe-Purdy and Harvey-Tuttle properties.

#### Other Off-Balance Sheet Arrangements

The undrawn portion of the Revolving Facility and FTQ loans totalled \$219.3 million (US\$160.0 million) and \$45.0 million, respectively, as at September 30, 2022. Both are subject to standby commitment fees.

As at September 30, 2022, the undrawn portion of the finance agreement with Caterpillar Financial Services amounted to \$34.7 million (US\$25.3 million) and may be increased by an additional US\$50.0 million at Caterpillar Financial Services' discretion. The finance agreement is also subject to standby commitment fees.

The undrawn portion of the IQ Loan amounted to \$10.0 million as at September 30, 2022.

Based on the foregoing, as at September 30, 2022, the Company is benefiting from available and undrawn loans totalling \$309.0 million, which will allow the Company to fund all its cash requirements for the next 12 months.

### 15. Critical Accounting Estimates and Judgments

The Company's significant accounting judgments, estimates and assumptions are summarized in note 2 of the Company's audited annual financial statements for the year ended March 31, 2022.

# **Champion Iron Limited**

## **Directors' Report - Operating and Financial Review**

(Expressed in Canadian dollars, except where otherwise indicated)

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### **16. New Accounting Standards Issued and Adopted by the Company**

The new accounting standards issued and adopted by the Company are disclosed in note 2 to the Financial Statements for the three and six-month periods ended September 30, 2022.

### **17. New Accounting Standards Issued but not in Effect**

The new accounting standards issued but not yet in effect are disclosed in note 2 to the Financial Statements for the three and six-month periods ended September 30, 2022.

### **18. Related Party Transactions**

Related party transactions consist of transactions with key management personnel. The Company considers its members of the Board and senior officers to be key management personnel.

Transactions with key management personnel are disclosed in note 28 to the Company's audited annual financial statements for the year ended March 31, 2022. In connection with related party transactions, no significant changes occurred in the three and six-month periods ended September 30, 2022.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 19. Summary of Quarterly Results

The following information is derived from and should be read in conjunction with the Financial Statements for the three and six-month periods ended September 30, 2022, and the unaudited interim consolidated financial statements for the previous quarters as well as with the audited annual financial statements for the year ended March 31, 2022.

The Company's financial year ends on March 31. All financial data is stated in millions of dollars except for earnings per share and adjusted EPS<sup>1</sup>.

	Q2 2023	Q1 2023	Q4 2022	Q3 2022	Q2 2022	Q1 2022	Q4 2021	Q3 2021
<b>Financial Data (\$ millions)</b>								
Revenues	300.6	279.3	331.4	253.0	331.0	545.4	396.7	329.5
Operating income	55.9	74.5	173.7	109.2	190.4	400.0	262.5	203.3
EBITDA <sup>1</sup>	84.3	94.9	197.9	122.1	200.0	405.7	275.8	214.6
Net income	19.5	41.6	115.7	68.0	114.6	224.3	155.9	120.8
Adjusted net income <sup>1</sup>	29.3	54.1	121.3	73.0	118.3	225.1	155.5	123.4
EPS - basic	0.04	0.08	0.23	0.13	0.23	0.44	0.32	0.25
EPS - diluted	0.04	0.08	0.22	0.13	0.22	0.43	0.30	0.24
Adjusted EPS - basic <sup>1</sup>	0.06	0.10	0.24	0.14	0.23	0.44	0.31	0.26
Net cash flow (used in) from operations	87.1	(32.2)	4.3	104.6	374.1	(12.6)	228.6	189.1
<b>Operating Data</b>								
Waste mined and hauled (thousands of wmt)	4,573	5,606	5,072	5,442	5,300	4,700	3,796	4,958
Ore mined and hauled (thousands of wmt)	8,215	6,193	5,388	5,517	5,714	5,644	5,636	5,183
Strip ratio	0.56	0.91	0.94	0.99	0.93	0.83	0.67	0.96
Ore milled (thousands of wmt)	8,103	6,022	4,904	5,161	5,680	5,227	5,238	5,194
Head grade Fe (%)	29.5	31.0	30.3	30.6	29.1	29.6	30.7	29.7
Fe recovery (%)	78.6	80.2	82.7	83.9	83.3	82.9	82.6	83.6
Product Fe (%)	66.1	66.1	66.2	66.2	66.3	66.3	66.5	66.4
Iron ore concentrate produced (thousands of wmt)	2,857	2,283	1,869	2,013	2,089	1,936	2,011	1,922
Iron ore concentrate sold (thousands of dmt)	2,793	2,014	1,890	1,832	1,954	1,975	1,971	1,891
<b>Statistics (in dollars per dmt sold)</b>								
Gross average realized selling price <sup>1</sup>	157.0	190.4	207.1	195.0	218.8	279.7	220.0	194.8
Net average realized selling price <sup>1</sup>	107.6	138.7	175.3	138.1	169.4	276.2	201.3	174.2
C1 cash cost <sup>1</sup>	65.9	74.0	60.0	59.5	56.2	60.1	54.4	56.2
All-in sustaining cost ("AISC") <sup>1</sup>	81.9	93.5	70.5	76.0	73.6	72.6	65.1	64.8
Cash operating margin <sup>1</sup>	25.7	45.2	104.8	62.1	95.8	203.6	136.2	109.4
<b>Statistics (in U.S. dollars per dmt sold)<sup>2</sup></b>								
Gross average realized selling price <sup>1</sup>	120.6	149.6	164.1	154.8	174.6	228.3	173.9	150.3
Net average realized selling price <sup>1</sup>	83.2	108.8	139.1	109.5	134.7	225.5	159.3	134.5
C1 cash cost <sup>1</sup>	50.5	58.0	47.4	47.2	44.6	48.9	43.0	43.1
All-in sustaining cost ("AISC") <sup>1</sup>	62.7	73.2	55.7	60.3	58.4	59.1	51.4	49.7
Cash operating margin <sup>1</sup>	20.5	35.6	83.4	49.2	76.3	166.4	107.9	84.6

<sup>1</sup> This is a non-IFRS financial measure, ratio or other financial measure. The measure is not a standardized financial measure under the financial reporting framework used to prepare the Financial Statements and might not be comparable to similar financial measures used by other issuers. Refer to the section 20 - Non-IFRS and Other Financial Measures of this Directors' Report for definitions of these metrics and reconciliations to the most comparable IFRS measures when applicable.

<sup>2</sup> See the Currency section of this Directors' Report included in section 6 - Key Drivers.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 20. Non-IFRS and Other Financial Measures

The Company has included certain non-IFRS financial measures, ratios and supplementary financial measures in this Directors' Report, as listed in the table below, to provide investors with additional information in order to help them evaluate the underlying performance of the Company. These measures are mainly derived from the Financial Statements but do not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures presented by other companies. Management believes that these measures, in addition to conventional measures prepared in accordance with IFRS, provide investors with an improved ability to understand the results of the Company's operations. Non-IFRS and other financial measures should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. The exclusion of certain items from non-IFRS financial measures does not imply that these items are necessarily non-recurring.

<b>Non-IFRS and Other Financial Measures</b>	
<b>Non-IFRS Financial Measures</b>	
EBITDA	Earnings before income and mining taxes, net finance costs and depreciation
Adjusted net income	Net income plus incremental costs related to COVID-19 and Bloom Lake Phase II start-up costs, less gain on disposal of non-current investments, and the related tax effect of these items
Available liquidity	Cash and cash equivalents plus short-term investments plus undrawn amounts under credit facilities
<b>Non-IFRS Ratios</b>	
EBITDA margin	EBITDA as a percentage of revenues
Adjusted EPS	Adjusted net income per basic weighted average number of ordinary shares outstanding
C1 cash cost per dmt sold	Cost of sales before incremental costs related to COVID-19 and Bloom Lake Phase II start-up costs divided by iron ore concentrate sold in dmt
AISC per dmt sold	C1 cash cost plus sustaining capital expenditures and G&A expenses divided by iron ore concentrate sold in dmt
Cash operating margin	Net average realized selling price less AISC
Gross average realized selling price or gross average realized FOB selling price per dmt sold	Revenues before provisional pricing adjustments and freight and other costs divided by iron ore concentrate sold in dmt
Cash profit margin	Cash operating margin as a percentage of net average realized selling price
<b>Other Financial Measures</b>	
Net average realized selling price or net average realized FOB selling price per dmt sold	Revenues divided by iron ore concentrate sold in dmt
Operating cash flow per share	Net cash flow from (used in) operating activities per basic weighted average number of ordinary shares outstanding

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 20. Non-IFRS and Other Financial Measures (continued)

#### EBITDA and EBITDA Margin

EBITDA is a non-IFRS financial measure that allows comparability of operating results from one period to another by excluding the effects of items that are usually associated with investing and financing activities. EBITDA is not necessarily indicative of operating profit or cash flows from operating activities as determined under IFRS. For simplicity and comparative purposes, the Company did not exclude non-cash share-based payments, Bloom Lake Phase II start-up costs, COVID-19-related expenditures and other income or expenses.

EBITDA margin is used for the purpose of evaluating business performance. Management believes this financial ratio is relevant to investors to assess the Company's ability to generate liquidity by producing operating cash flows to fund working capital needs and capital expenditures, and service debt obligations.

EBITDA and EBITDA margin do not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures presented by other companies.

	December 31,	March 31,	June 30,	Three Months Ended	Six Months Ended
	2021	2022	2022	September 30,	September 30,
				2022	2022
(in thousands of dollars)					
Income before income and mining taxes	108,574	181,312	70,948	<b>45,511</b>	<b>116,459</b>
Net finance costs	3,377	2,269	4,190	<b>10,765</b>	<b>14,955</b>
Depreciation	10,176	14,357	19,792	<b>28,055</b>	<b>47,847</b>
<b>EBITDA</b>	<b>122,127</b>	<b>197,938</b>	<b>94,930</b>	<b>84,331</b>	<b>179,261</b>
Revenues	253,016	331,376	279,321	<b>300,621</b>	<b>579,942</b>
<b>EBITDA margin</b>	<b>48%</b>	<b>60%</b>	<b>34%</b>	<b>28%</b>	<b>31%</b>

	December 31,	March 31,	June 30,	Three Months Ended	Six Months Ended
	2020	2021	2021	September 30,	September 30,
				2021	2021
(in thousands of dollars)					
Income before income and mining taxes	194,652	261,047	391,393	189,564	580,957
Net finance costs	11,323	5,430	4,387	1,012	5,399
Depreciation	8,604	9,287	9,959	9,437	19,396
<b>EBITDA</b>	<b>214,579</b>	<b>275,764</b>	<b>405,739</b>	<b>200,013</b>	<b>605,752</b>
Revenues	329,545	396,702	545,408	331,006	876,414
<b>EBITDA margin</b>	<b>65%</b>	<b>70%</b>	<b>74%</b>	<b>60%</b>	<b>69%</b>

#### Adjusted Net Income and Adjusted EPS

Management uses adjusted net income and adjusted EPS to evaluate the Company's operating performance and for planning and forecasting future business operations. Management believes that these financial measures provide users with an enhanced understanding of the Company's results by excluding certain items that do not reflect the core performance of the Company. By excluding these items, Management believes it provides a better comparability of the Company's results from one period to another and with other mining entities. These financial measures do not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures and ratios presented by other companies.

In line with the Government of Québec's directives, the Company implemented several measures in its efforts to mitigate risks related to the COVID-19 pandemic. Incremental costs related to COVID-19 are mainly comprised of on-site COVID-19 testing and laboratory costs, incremental costs for cleaning and disinfecting facilities, premium payroll costs from adjusted work schedules and additional transportation costs. These costs do not include the inefficiency costs associated with the COVID-19 pandemic across all areas of the Company's operations. Pre-commercial start-up costs for the Phase II project mainly related to staff mobilization and training costs, and since the commissioning of Phase II, it also included abnormal operational costs attributable to the facility not having reached the normalized level of output. Phase II start-up costs were presented in other expenses in the consolidated statements of income before the commissioning and thereafter in the cost of sales. Management believes these items have a disproportionate impact on the results for the periods.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 20. Non-IFRS and Other Financial Measures (continued)

#### Adjusted Net Income and Adjusted EPS (continued)

Management's determination of the components of adjusted net income and adjusted EPS is evaluated periodically and is based, in part, on its review of non-IFRS financial measures and ratios used by mining industry analysts.

	December 31,	March 31,	June 30,	Three Months Ended	Six Months Ended
	2021	2022	2022	September 30	September 30
				2022	2022
(in thousands of dollars except per share)					
<b>Net income</b>	67,997	115,653	41,554	<b>19,530</b>	<b>61,084</b>
<b>Cash items</b>					
Incremental costs related to COVID-19	1,366	3,310	840	<b>305</b>	<b>1,145</b>
Bloom Lake Phase II start-up costs	7,174	5,965	19,476	<b>15,391</b>	<b>34,867</b>
	8,540	9,275	20,316	<b>15,696</b>	<b>36,012</b>
Tax effect of adjustments listed above <sup>1</sup>	(3,501)	(3,617)	(7,720)	<b>(5,964)</b>	<b>(13,684)</b>
<b>Adjusted net income</b>	<b>73,036</b>	<b>121,311</b>	<b>54,150</b>	<b>29,262</b>	<b>83,412</b>
Weighted average number of ordinary shares outstanding - Basic	506,492,000	511,237,000	516,691,000	<b>517,104,000</b>	<b>516,899,000</b>
<b>Adjusted EPS</b>	<b>0.14</b>	<b>0.24</b>	<b>0.10</b>	<b>0.06</b>	<b>0.16</b>

	December 31,	March 31,	June 30,	Three Months Ended	Six Months Ended
	2020	2021	2021	September 30,	September 30,
				2021	2021
(in thousands of dollars except per share)					
<b>Net income</b>	120,771	155,934	224,339	114,596	338,935
<b>Non-cash item</b>					
Loss on debt refinancing	1,863	—	—	—	—
	1,863	—	—	—	—
<b>Cash items</b>					
Loss (gain) on disposal of non-current investments	—	(2,332)	(408)	232	(176)
Incremental costs related to COVID-19	2,215	3,162	2,068	1,099	3,167
Bloom Lake Phase II start-up costs	—	—	—	4,613	4,613
	2,215	830	1,660	5,944	7,604
Tax effect of adjustments listed above <sup>1</sup>	(1,430)	(1,265)	(889)	(2,228)	(3,118)
<b>Adjusted net income</b>	<b>123,419</b>	<b>155,499</b>	<b>225,110</b>	<b>118,312</b>	<b>343,421</b>
Weighted average number of ordinary shares outstanding - Basic	476,066,000	494,403,000	506,271,000	506,429,000	506,351,000
<b>Adjusted EPS</b>	<b>0.26</b>	<b>0.31</b>	<b>0.44</b>	<b>0.23</b>	<b>0.68</b>

<sup>1</sup> The tax effect of adjustments is calculated using the applicable tax rate.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 20. Non-IFRS and Other Financial Measures (continued)

#### Available Liquidity

Available liquidity is a new non-IFRS measure used by Management to prudently monitor its cash. Available liquidity is comprised of cash and cash equivalents, short-term deposits that mature within twelve months and undrawn amounts under available credit facilities. The Company uses available liquidity to measure the liquidity required to satisfy its lenders, fund capital expenditures and support operations. This measure does not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures presented by other companies.

	<b>As at September 30,</b>	As at June 30
	<b>2022</b>	2022
Cash and cash equivalents	<b>276,858</b>	155,924
Short-term investments	<b>562</b>	31,161
Undrawn amounts under credit facilities	<b>309,002</b>	383,941
<b>Available liquidity</b>	<b>586,422</b>	571,026

#### C1 Cash Cost

C1 cash cost, is a common financial performance measure in the iron ore mining industry. Champion reports C1 cash cost on a sales basis. The Company believes that, in addition to conventional measures prepared in accordance with IFRS, such as sales, certain investors use this information to evaluate the Company's performance and ability to generate operating earnings and cash flows from its mining operations. This measure also enables investors to better understand the performance of the Company's iron ore operations in comparison to other iron ore producers who present results on a similar basis. Management uses this metric as an important tool to monitor operating cost performance. This measure does not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures presented by other companies.

The cost of sales includes production costs such as mining, processing and mine site-related G&A expenses as well as rail and port operating costs, and is adjusted to exclude incremental costs related to COVID-19 and Bloom Lake Phase II start-up costs presented in cost of sales since the Phase II commissioning in April 2022. Depreciation expense is not a component of C1 cash cost.

	December 31,	March 31,	June 30,	<b>Three Months Ended</b>	<b>Six Months Ended</b>
	2021	2022	2022	<b>September 30,</b>	<b>September 30,</b>
				<b>2022</b>	<b>2022</b>
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,832,100	1,889,900	2,013,900	<b>2,793,400</b>	<b>4,807,300</b>
(in thousands of dollars except per tonne)					
Cost of sales	110,290	116,658	169,407	<b>199,841</b>	<b>369,248</b>
Less: Incremental costs related to COVID-19	(1,366)	(3,310)	(840)	<b>(305)</b>	<b>(1,145)</b>
Less: Bloom Lake Phase II start-up costs	—	—	(19,476)	<b>(15,391)</b>	<b>(34,867)</b>
	108,924	113,348	149,091	<b>184,145</b>	<b>333,236</b>
<b>C1 cash cost (per dmt sold)</b>	59.5	60.0	74.0	<b>65.9</b>	<b>69.3</b>

	December 31,	March 31,	June 30,	<b>Three Months Ended</b>	<b>Six Months Ended</b>
	2020	2021	2021	September 30,	September 30,
				2021	2021
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,891,200	1,971,100	1,974,700	1,953,900	3,928,600
(in thousands of dollars except per tonne)					
Cost of sales	108,506	110,299	120,846	110,884	231,730
Less: Incremental costs related to COVID-19	(2,215)	(3,162)	(2,068)	(1,099)	(3,167)
	106,291	107,137	118,778	109,785	228,563
<b>C1 cash cost (per dmt sold)</b>	56.2	54.4	60.1	56.2	58.2

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 20. Non-IFRS and Other Financial Measures (continued)

#### All-In Sustaining Cost

The Company believes that AISC defines the total cost associated with producing iron ore concentrate more accurately as this measure reflects all the sustaining expenditures incurred to produce high-grade iron ore concentrate. As this measure is intended to represent the cost of selling iron ore concentrate from current operations, it does not include capital expenditures attributable to development projects or mine expansions that would increase production capacity or mine life, including economic evaluations for such projects. It also does not include innovation and growth initiative expenses, start-up costs and exploration expenses that are not sustainable in nature, income and mining tax expenses, working capital, defined as current assets less current liabilities, interest costs, or other income or expenses. This measure does not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures presented by other companies.

The Company calculates AISC as the sum of C1 cash costs, sustaining capital, including deferred stripping costs and G&A expenses divided by the iron ore concentrate sold to arrive at a per dmt figure. The AISC excludes the incremental costs related to COVID-19 and the Bloom Lake Phase II start-up costs that are included in the cost of sales. Other companies may calculate this measure differently because of differences in underlying principles and policies applied. Differences may also arise due to a different definition of sustaining versus non-sustaining capital. The sustaining capital included in the AISC calculation excludes development capital expenditures such as capacity increase projects and studies for future expansion projects.

	December 31,	March 31,	June 30,	Three Months Ended September 30,	Six Months Ended September 30,
	2021	2022	2022	2022	2022
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,832,100	1,889,900	2,013,900	<b>2,793,400</b>	<b>4,807,300</b>
(in thousands of dollars except per tonne)					
Cost of sales	110,290	116,658	169,407	<b>199,841</b>	<b>369,248</b>
Less: Incremental costs related to COVID-19	(1,366)	(3,310)	(840)	<b>(305)</b>	<b>(1,145)</b>
Less: Bloom Lake Phase II start-up costs	—	—	(19,476)	<b>(15,391)</b>	<b>(34,867)</b>
Sustaining capital expenditures <sup>1</sup>	21,985	11,743	26,945	<b>36,181</b>	<b>63,126</b>
G&A expenses	8,323	8,094	12,272	<b>8,564</b>	<b>20,836</b>
	139,232	133,185	188,308	<b>228,890</b>	<b>417,198</b>
<b>AISC (per dmt sold)</b>	<b>76.0</b>	<b>70.5</b>	<b>93.5</b>	<b>81.9</b>	<b>86.8</b>

	December 31,	March 31,	June 30,	Three Months Ended September 30,	Six Months Ended September 30,
	2020	2021	2021	2021	2021
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,891,200	1,971,100	1,974,700	1,953,900	3,928,600
(in thousands of dollars except per tonne)					
Cost of sales	108,506	110,299	120,846	110,884	231,730
Less: Incremental costs related to COVID-19	(2,215)	(3,162)	(2,068)	(1,099)	(3,167)
Sustaining capital expenditures <sup>1</sup>	11,442	13,193	16,767	26,461	43,228
G&A expenses	4,810	7,905	7,804	7,548	15,352
	122,543	128,235	143,349	143,794	287,143
<b>AISC (per dmt sold)</b>	<b>64.8</b>	<b>65.1</b>	<b>72.6</b>	<b>73.6</b>	<b>73.1</b>

<sup>1</sup> Purchase of property, plant and equipment as per the consolidated statements of cash flows are classified into sustaining capital expenditures and other capital development expenditures at Bloom Lake. Sustaining capital expenditures are defined as capital expenditures to sustain or maintain the existing assets to achieve operations as per the mine plan, from which future economic benefits will be derived. Refer to section 10 — Cash flows of this Directors' Report.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 20. Non-IFRS and Other Financial Measures (continued)

#### Cash Operating Margin and Cash Profit Margin

Cash operating margin per dmt sold is used by Management to better understand the iron ore concentrate margin realized throughout a period. Cash operating margin represents the net average realized selling price per dmt sold less AISC per dmt sold. Cash profit margin represents the cash operating margin per dmt sold divided by the net average realized selling price per dmt sold. These measures do not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures presented by other companies.

	December 31,	March 31,	June 30,	Three Months Ended September 30,	Six Months Ended September 30,
	2021	2022	2022	2022	2022
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,832,100	1,889,900	2,013,900	<b>2,793,400</b>	<b>4,807,300</b>
(in thousands of dollars except per tonne)					
Revenues	253,016	331,376	279,321	<b>300,621</b>	<b>579,942</b>
Net average realized selling price (per dmt sold)	138.1	175.3	138.7	<b>107.6</b>	<b>120.6</b>
AISC (per dmt sold)	76.0	70.5	93.5	<b>81.9</b>	<b>86.8</b>
<b>Cash operating margin (per dmt sold)</b>	62.1	104.8	45.2	<b>25.7</b>	<b>33.8</b>
<b>Cash profit margin</b>	45%	60%	33%	<b>24%</b>	<b>28%</b>

	December 31,	March 31,	June 30,	Three Months Ended September 30,	Six Months Ended September 30,
	2020	2021	2021	2021	2021
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,891,200	1,971,100	1,974,700	1,953,900	3,928,600
(in thousands of dollars except per tonne)					
Revenues	329,545	396,702	545,408	331,006	876,414
Net average realized selling price (per dmt sold)	174.2	201.3	276.2	169.4	223.1
AISC (per dmt sold)	64.8	65.1	72.6	73.6	73.1
<b>Cash operating margin (per dmt sold)</b>	109.4	136.2	203.6	95.8	150.0
<b>Cash profit margin</b>	63%	68%	74%	57%	67%

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

### 20. Non-IFRS and Other Financial Measures (continued)

#### Gross Average Realized Selling Price per dmt Sold

Gross average realized selling price is used by Management to better understand the iron ore concentrate price throughout a period. The measure excludes the provisional pricing adjustments on sales contracts structured on a provisional pricing basis and freight and other costs, which enable Management to track the level of its iron ore concentrate price compared to the average P65 index used in the market.

Provisional pricing adjustments represent any difference between the revenue recognized at the end of the previous period and the final settlement price. Excluding this element presents a better understanding of the iron ore price realized on vessels sold during the period. This measure does not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable to similar measures presented by other companies.

	December 31, 2021	March 31, 2022	June 30, 2022	Three Months Ended September 30, 2022	Six Months Ended September 30, 2022
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,832,100	1,889,900	2,013,900	<b>2,793,400</b>	<b>4,807,300</b>
(in thousands of dollars except per tonne)					
Revenues	253,016	331,376	279,321	<b>300,621</b>	<b>579,942</b>
Provisional pricing adjustments	7,466	(28,769)	15,668	<b>20,931</b>	<b>36,599</b>
Freight and other costs	96,849	88,757	88,361	<b>117,131</b>	<b>205,492</b>
Gross revenues	357,331	391,364	383,350	<b>438,683</b>	<b>822,033</b>
<b>Gross average realized selling price (per dmt sold)</b>	195.0	207.1	190.4	<b>157.0</b>	<b>171.0</b>

	December 31, 2020	March 31, 2021	June 30, 2021	Three Months Ended September 30, 2021	Six Months Ended September 30, 2021
<b>Per tonne sold</b>					
Iron ore concentrate sold (dmt)	1,891,200	1,971,100	1,974,700	1,953,900	3,928,600
(in thousands of dollars except per tonne)					
Revenues	329,545	396,702	545,408	331,006	876,414
Provisional pricing adjustments	(15,376)	(20,449)	(60,895)	11,229	(49,666)
Freight and other costs	54,331	57,456	67,807	85,219	153,026
Gross revenues	368,500	433,709	552,320	427,454	979,774
<b>Gross average realized selling price (per dmt sold)</b>	194.8	220.0	279.7	218.8	249.4

### 21. Share Capital Information

The Company's share capital consists of ordinary shares without par value. As of October 26, 2022, there are 517,193,126 ordinary shares issued and outstanding. In addition, there are 5,609,341 ordinary shares issuable pursuant to options, restricted share units, deferred share units and performance share units, and 15,000,000 ordinary shares issuable pursuant to warrants.

# Champion Iron Limited

## Directors' Report - Operating and Financial Review

(Expressed in Canadian dollars, except where otherwise indicated)

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### 22. Risk Factors

Champion is subject to several risks and uncertainties which could have a material adverse impact on its operations, its financial condition and the trading price of its shares.

The Board oversees Management's establishment and execution of the Company's risk management framework. Management has implemented and monitors compliance with risk management policies. The Company's risk management policies are established to identify and analyze the risks faced by the Company, to set appropriate risk limits and controls and to monitor risks and adherence to market conditions and the Company's activities.

Refer to the Company's 2022 Annual Information Form and the Annual Report for the financial year ended March 31, 2022, available on SEDAR at [www.sedar.com](http://www.sedar.com), the ASX at [www.asx.com.au](http://www.asx.com.au) and the Company's website at [www.championiron.com](http://www.championiron.com) to see the principal risk factors that apply to the Company and that may have a material adverse effect on its financial condition, results of operations or the trading price of the Company's shares, and for information about the Company's exposure to each of the described risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital.

### 23. Nature of Securities

The purchase of the Company's securities involves a high degree of risk and should be undertaken only by investors whose financial resources are sufficient to enable them to assume such risks. The Company's securities should not be purchased by persons who cannot afford the possibility of loss of their entire investment. Furthermore, an investment in the Company's securities should not constitute a major portion of an investor's portfolio.

### 24. Additional Information

Additional information related to the Company is available for viewing under the Company's filings on SEDAR at [www.sedar.com](http://www.sedar.com), the ASX at [www.asx.com.au](http://www.asx.com.au) and the Company's website at [www.championiron.com](http://www.championiron.com).

# DIRECTORS' REPORT

## Specific and General Information

The Board of Directors of Champion Iron Limited present herewith the consolidated financial report of the entity for the half-year ended September 30, 2022. In order to comply with the provisions of the Corporations Act 2001, the Directors report as follows:

### Principal Activities

Champion's principal activities include the production of high-grade iron ore concentrate and the development and exploration of its iron ore properties in the provinces of Québec and Newfoundland and Labrador in the Labrador Trough region, Canada.

### Operating and Financial Review

The review of operations and financials is set out from page 3 to page 38 and forms part of this Directors' Report.

### Events Occurring After the Reporting Period

On October 26, 2022 (Montréal time) / October 27, 2022 (Sydney time), the Board declared a dividend of \$0.10 per ordinary share in connection with the semi-annual results for the period ended September 30, 2022, payable on November 29, 2022, to the Company's shareholders of record as at 5:00 p.m. Montréal local time on November 8, 2022.

Other than this element, there are no significant matters, circumstances or events that have arisen since the end of the financial half-year that have significantly affected, or may significantly affect, the Company's operations, the results of those operations, or the Company's state of affairs, in the financial years subsequent to the financial half-year ended September 30, 2022.

### Directors

The Directors of the Company at any time during or since the end of the half-year are:

Director	Position	Note
Michael O'Keeffe	Executive Chairman	Non-independent
Gary Lawler	Non-executive Director	Independent director
Andrew Love	Lead Director	Independent director
Michelle Cormier	Non-executive Director	Independent director
Wayne Wouters	Non-executive Director	Independent director
Jyothish George	Non-executive Director	Independent director
Louise Grondin	Non-executive Director	Independent director
David Cataford	Executive Director and Chief Executive Officer	Non-independent

# DIRECTORS' REPORT

## Specific and General Information (continued)

### **Auditor's Independence Declaration**

Ernst & Young are the auditors of the Company. A copy of their auditor's independence declaration for the half-year ended September 30, 2022, as required under section 307C of the Corporations Act 2001 is set out on page 41 and forms part of this Directors' Report.

### **Rounding**

The Company is of a kind referred to in ASIC Corporation (Rounding in Financial/Directors' report) Instruments 2016/191 issued by the Australian Securities and Investments Commission. In accordance with the class order, amounts in this report and in the half-year financial report have been rounded to the nearest thousand dollars unless specifically stated to be otherwise.

Signed in accordance with a resolution of the Directors made pursuant to section 306(3) of the Corporations Act 2001.

/s/ Michael O'Keeffe

Michael O'Keeffe, Executive Chairman

/s/ Andrew Love

Andrew Love, Lead Director

Dated on October 27, 2022

# AUDITOR'S INDEPENDENCE DECLARATION



Ernst & Young  
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## Auditor's independence declaration to the directors of Champion Iron Limited

As lead auditor for the review of the half-year financial report of Champion Iron Limited for the half-year ended September 30, 2022, I declare to the best of my knowledge and belief, there have been:

- a. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review;
- b. No contraventions of any applicable code of professional conduct in relation to the review; and
- c. No non-audit services provided that contravene any applicable code of professional conduct in relation to the review.

This declaration is in respect of Champion Iron Limited and the entities it controlled during the financial period.

A handwritten signature in black ink that reads 'Ernst + Young'.

Ernst & Young

A handwritten signature in black ink that reads 'Scott Nichols'.

Scott Nichols  
Partner  
Sydney  
October 27, 2022

# DIRECTORS' DECLARATION

In accordance with a resolution of the Directors of Champion Iron Limited, I state that:

In the Opinion of the Directors:

1. The Financial Statements and notes of the Company are in accordance with the *Corporations Act 2001*, including:
  - a. Giving a true and fair view of the Company's consolidated financial position as at September 30, 2022, and the performance for the half-year ended on that date; and
  - b. Complying with Accounting Standard AASB 134: "*Interim Financial Reporting*".
2. There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors.

/s/ Michael O'Keeffe  
Michael O'Keeffe, Executive Chairman  
Sydney, New South Wales

/s/ Andrew Love  
Andrew Love, Lead Director

Dated on October 27, 2022

# **Champion Iron Limited**

(ACN: 119 770 142)

## **Condensed Interim Consolidated Financial Statements For the Three and Six-Month Periods Ended September 30, 2022 and 2021**

(Expressed in thousands of Canadian dollars - unaudited)

## Independent auditor's review report to the members of Champion Iron Limited

### Conclusion

We have reviewed the accompanying half-year financial report of Champion Iron Limited (the Company) and its subsidiaries (collectively the Group), which comprises the consolidated statement of financial position as at September 30, 2022, the consolidated statements of income and comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the half-year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the half-year financial report of the Group does not comply with the *Corporations Act 2001*, including:

- a. Giving a true and fair view of the consolidated financial position of the Group as at September 30, 2022 and of its consolidated financial performance for the half-year ended on that date; and
- b. Complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

### Basis for conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity* (ASRE 2410). Our responsibilities are further described in the *Auditor's responsibilities for the review of the half-year financial report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

### Directors' responsibilities for the half-year financial report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

### Auditor's responsibilities for the review of the half-year financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at September 30, 2022 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.



A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

A handwritten signature in black ink that reads 'Ernst + Young' in a cursive style.

Ernst & Young

A handwritten signature in black ink that reads 'Scott Nichols' in a cursive style.

Scott Nichols  
Partner  
Sydney  
October 27, 2022

# Champion Iron Limited

## Interim Consolidated Statements of Financial Position

[Expressed in thousands of Canadian dollars - unaudited]

		As at September 30,	As at March 31,
	Notes	2022	2022
<b>Assets</b>			
Current			
Cash and cash equivalents		276,858	321,892
Short-term investments	3	562	30,777
Receivables	4	75,834	124,137
Income and mining taxes receivable		75,695	—
Prepaid expenses and advances	5	50,861	20,272
Inventories	6	130,837	98,861
		<b>610,647</b>	595,939
Non-current			
Restricted cash	9	—	43,736
Non-current investments		14,941	14,158
Advance payments	7	170,805	149,012
Intangible assets		8,075	8,545
Property, plant and equipment	8	1,231,042	1,070,030
Exploration and evaluation assets		110,862	107,810
Other non-current assets	9	9,951	—
<b>Total assets</b>		<b>2,156,323</b>	1,989,230
<b>Liabilities</b>			
Current			
Accounts payable and other		194,320	192,151
Income and mining taxes payable		—	22,744
Current portion of long-term debt	9	18,876	71,995
		<b>213,196</b>	286,890
Non-current			
Long-term debt	9	443,820	251,365
Deferred grant	9	8,727	8,727
Lease liabilities	10	68,209	51,689
Rehabilitation obligation	11	78,232	86,021
Other long-term liabilities	12	9,219	17,848
Deferred tax liabilities		161,074	124,992
<b>Total liabilities</b>		<b>982,477</b>	827,532
<b>Shareholders' equity</b>			
Share capital	12	401,282	398,635
Contributed surplus		21,792	21,339
Warrants	12	22,288	22,473
Foreign currency translation reserve		429	539
Retained earnings		728,055	718,712
<b>Total equity</b>		<b>1,173,846</b>	1,161,698
<b>Total liabilities and equity</b>		<b>2,156,323</b>	1,989,230
Commitments and contingencies	19		
Subsequent event	22		

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

Approved on October 27, 2022 on behalf of the directors

/s/ Michael O'Keeffe  
Executive Chairman

/s/ Andrew Love  
Lead Director

# Champion Iron Limited

## Interim Consolidated Statements of Income

(Expressed in thousands of Canadian dollars, except per share amounts - unaudited)

	Notes	Three Months Ended September 30,		Six Months Ended September 30,	
		2022	2021	2022	2021
<b>Revenues</b>	<b>13</b>	<b>300,621</b>	331,006	<b>579,942</b>	876,414
Cost of sales	<b>14</b>	<b>(199,841)</b>	(110,884)	<b>(369,248)</b>	(231,730)
Depreciation		<b>(28,055)</b>	(9,437)	<b>(47,847)</b>	(19,396)
<b>Gross profit</b>		<b>72,725</b>	210,685	<b>162,847</b>	625,288
<b>Other expenses</b>					
Share-based payments	<b>12</b>	<b>(389)</b>	(2,553)	<b>2,041</b>	(3,842)
General and administrative expenses		<b>(8,564)</b>	(7,548)	<b>(20,836)</b>	(15,352)
Sustainability and other community expenses		<b>(3,860)</b>	(4,080)	<b>(7,203)</b>	(8,194)
Innovation and growth initiative expenses <sup>1</sup>		<b>(4,026)</b>	(1,519)	<b>(6,446)</b>	(2,872)
Bloom Lake Phase II start-up costs		—	(4,613)	—	(4,613)
<b>Operating income</b>		<b>55,886</b>	190,372	<b>130,403</b>	590,415
Net finance costs	<b>15</b>	<b>(10,765)</b>	(1,012)	<b>(14,955)</b>	(5,399)
Other income (expense)	<b>16</b>	<b>390</b>	204	<b>1,011</b>	(4,059)
<b>Income before income and mining taxes</b>		<b>45,511</b>	189,564	<b>116,459</b>	580,957
Current income and mining taxes		<b>(8,384)</b>	(71,157)	<b>(19,293)</b>	(231,911)
Deferred income and mining taxes		<b>(17,597)</b>	(3,811)	<b>(36,082)</b>	(10,111)
<b>Net income</b>		<b>19,530</b>	114,596	<b>61,084</b>	338,935
<b>Earnings per share</b>					
Basic	<b>17</b>	<b>0.04</b>	0.23	<b>0.12</b>	0.67
Diluted	<b>17</b>	<b>0.04</b>	0.22	<b>0.12</b>	0.65
<b>Weighted average number of ordinary shares outstanding</b>					
Basic		<b>517,104,000</b>	506,429,000	<b>516,899,000</b>	506,351,000
Diluted		<b>525,373,000</b>	523,879,000	<b>526,892,000</b>	524,238,000

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

<sup>1</sup> Innovation and growth initiative expenses were previously labelled Product research and development expenses in the consolidated financial statements for the year ended March 31, 2022. Growth initiatives are diversifying and as a result, the Company changed the heading to better reflects the nature of the expenses.

# Champion Iron Limited

## Interim Consolidated Statements of Comprehensive Income

[Expressed in thousands of Canadian dollars - unaudited]

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
<b>Net income</b>	<b>19,530</b>	114,596	<b>61,084</b>	338,935
<b>Other comprehensive loss</b>				
Item that may be reclassified subsequently to the consolidated statements of income:				
Net movement in foreign currency translation reserve	<b>(67)</b>	(37)	<b>(110)</b>	(17)
<b>Total other comprehensive loss</b>	<b>(67)</b>	(37)	<b>(110)</b>	(17)
<b>Total comprehensive income</b>	<b>19,463</b>	114,559	<b>60,974</b>	338,918

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

# Champion Iron Limited

## Interim Consolidated Statements of Equity

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

Attributable to Champion Shareholders										
	Note	Share Capital				Contributed Surplus	Warrants	Foreign Currency Translation	Retained Earnings	Total
		Ordinary Shares		Preferred Shares						
		Shares <sup>1</sup>	\$	Shares	\$					
Balance - March 31, 2022		<b>516,612,000</b>	<b>398,635</b>	—	—	<b>21,339</b>	<b>22,473</b>	<b>539</b>	<b>718,712</b>	<b>1,161,698</b>
Net income		—	—	—	—	—	—	—	<b>61,084</b>	<b>61,084</b>
Other comprehensive loss		—	—	—	—	—	—	<b>(110)</b>	—	<b>(110)</b>
Total comprehensive income (loss)		—	—	—	—	—	—	<b>(110)</b>	<b>61,084</b>	<b>60,974</b>
Exercise of warrants	<b>12</b>	<b>281,000</b>	<b>502</b>	—	—	—	<b>(185)</b>	—	—	<b>317</b>
Exercise of stock options	<b>12</b>	<b>300,000</b>	<b>2,145</b>	—	—	<b>(645)</b>	—	—	—	<b>1,500</b>
Dividends on ordinary shares	<b>12</b>	—	—	—	—	—	—	—	<b>(51,658)</b>	<b>(51,658)</b>
Dividend equivalents	<b>12</b>	—	—	—	—	<b>83</b>	—	—	<b>(83)</b>	—
Share-based payments	<b>12</b>	—	—	—	—	<b>1,015</b>	—	—	—	<b>1,015</b>
Balance - September 30, 2022		<b>517,193,000</b>	<b>401,282</b>	—	—	<b>21,792</b>	<b>22,288</b>	<b>429</b>	<b>728,055</b>	<b>1,173,846</b>
Balance - March 31, 2021		502,116,000	356,463	185,000,000	159,507	22,309	29,973	530	284,235	853,017
Net income		—	—	—	—	—	—	—	338,935	338,935
Other comprehensive loss		—	—	—	—	—	—	(17)	—	(17)
Total comprehensive income (loss)		—	—	—	—	—	—	(17)	338,935	338,918
Exercise of stock options	<b>12</b>	100,000	715	—	—	(215)	—	—	—	500
Release of restricted share units	<b>12</b>	76,000	167	—	—	(358)	—	—	(252)	(443)
Issuance of ordinary shares for the acquisition of the Kami Project <sup>2</sup>	<b>12</b>	4,200,000	22,050	—	—	—	—	—	—	22,050
Redemption of preferred shares	<b>12</b>	—	—	(185,000,000)	(159,507)	—	—	—	(25,493)	(185,000)
Dividends on preferred shares	<b>12</b>	—	—	—	—	—	—	—	(6,470)	(6,470)
Share-based payments	<b>12</b>	—	—	—	—	3,517	—	—	—	3,517
Balance - September 30, 2021		506,492,000	379,395	—	—	25,253	29,973	513	590,955	1,026,089

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

<sup>1</sup> All issued ordinary shares are fully paid and have no par value.

<sup>2</sup> Kamistatusset iron ore project (the "Kami Project").

# Champion Iron Limited

## Interim Consolidated Statements of Cash Flows

[Expressed in thousands of Canadian dollars - unaudited]

	Notes	Three Months Ended September 30,		Six Months Ended September 30,	
		2022	2021	2022	2021
<b>Cash provided by (used in)</b>					
<b>Operating Activities</b>					
Net income		19,530	114,596	61,084	338,935
Adjustments for non-cash items					
Depreciation	20	28,055	9,437	47,847	19,396
Share-based payments	12	389	2,553	(2,041)	3,842
Unrealized (gain) loss on derivative liabilities	16, 18	—	(1,442)	(176)	3,775
Change in fair value of non-current investments and related gain on disposal	16	(341)	238	(783)	(716)
Unrealized foreign exchange (gain) loss		9,644	(1,728)	11,044	200
Deferred income and mining taxes		17,597	3,811	36,082	10,111
Other		1,431	1,181	2,361	1,551
		76,305	128,646	155,418	377,094
Changes in non-cash operating working capital	20	10,764	245,495	(100,596)	(15,582)
<b>Net cash flow from operating activities</b>		<b>87,069</b>	<b>374,141</b>	<b>54,822</b>	<b>361,512</b>
<b>Investing Activities</b>					
Purchase of property, plant and equipment	8, 20	(78,584)	(153,653)	(201,198)	(263,592)
Increase in non-current advance payments	7	(16,453)	(14,104)	(30,001)	(54,442)
Purchase of intangible assets		—	(65)	(1,092)	(513)
Decrease of restricted cash	9	—	—	43,736	—
Decrease (increase) of short-term investments	3	30,820	(1,470)	30,820	(4,167)
Acquisition of the Kami Project	12	—	—	—	(15,444)
Acquisition of non-current investments	18	—	—	—	(1,239)
Disposal of non-current investments	18	—	2,408	—	9,468
Investment in exploration and evaluation assets		(920)	(1,983)	(3,052)	(2,726)
<b>Net cash flow used in investing activities</b>		<b>(65,137)</b>	<b>(168,867)</b>	<b>(160,787)</b>	<b>(332,655)</b>
<b>Financing Activities</b>					
Issuance of long-term debt	9	90,541	20,000	110,372	50,000
Repayment of long-term debt	9	(2,862)	—	(10,640)	—
Transaction costs on long-term debt	9	—	(1,261)	(3,903)	(2,242)
Exercise of warrants	12	317	—	317	—
Exercise of stock options	12	—	—	1,500	500
Withholding taxes paid pursuant to the settlement of RSUs	12	—	(443)	—	(443)
Redemption of preferred shares	12	—	(125,000)	—	(185,000)
Dividends paid on preferred and ordinary shares	12	—	(2,204)	(51,658)	(6,470)
Payment of lease liabilities	10	(1,150)	(137)	(2,229)	(396)
<b>Net cash flow from (used in) financing activities</b>		<b>86,846</b>	<b>(109,045)</b>	<b>43,759</b>	<b>(144,051)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>		<b>108,778</b>	<b>96,229</b>	<b>(62,206)</b>	<b>(115,194)</b>
Cash and cash equivalents, beginning of the period		155,924	393,557	321,892	609,316
Effects of exchange rate changes on cash and cash equivalents		12,156	1,547	17,172	(2,789)
<b>Cash and cash equivalents, end of the period</b>		<b>276,858</b>	<b>491,333</b>	<b>276,858</b>	<b>491,333</b>
Interest paid		3,283	2,621	5,464	4,991
Interest received		1,615	457	2,151	937
Income and mining taxes paid		22,412	70,299	117,652	332,032

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

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### 1. Description of Business

Champion Iron Limited (“Champion” or the “Company”) was incorporated under the laws of Australia in 2006 and is listed on the Toronto Stock Exchange (TSX: CIA) and the Australian Securities Exchange (ASX: CIA) and trades on the OTCQX Best Market (OTCQX: CIAFF). The Company is domiciled in Australia and its principle administrative office is located on 1100 René-Lévesque Blvd. West, Suite 610, Montreal, QC, H3B 4N4, Canada.

Champion Iron Limited, through its subsidiary Quebec Iron Ore Inc. (“QIO”), owns and operates the Bloom Lake Mining Complex (“Bloom Lake” or “Bloom Lake Mine”), located on the south end of the Labrador Trough, approximately 13 km north of Fermont, Québec. Bloom Lake is an open-pit operation with two concentrators that primarily source energy from renewable hydroelectric power. The Bloom Lake Phase I and Phase II plants have a combined nameplate capacity of 15 million tonnes per annum (“Mtpa”) and produce a low contaminant high-grade 66.2% Fe iron ore concentrate with the proven ability to produce a 67.5% Fe direct reduction quality concentrate. Bloom Lake’s high-grade and low contaminant iron ore products have attracted a premium to the Platts IODEX 62% Fe iron ore benchmark. The Company ships iron ore concentrate from Bloom Lake by rail, to a ship loading port in Sept-Îles, Québec, and has sold its iron ore concentrate to customers globally, including in China, Japan, the Middle East, Europe, South Korea, India and Canada. In addition to the Bloom Lake Mining Complex, Champion owns a portfolio of exploration and development projects in the Labrador Trough, including the Kamistiatusset Project located a few kilometres south-east of Bloom Lake, and the Consolidated Fire Lake North iron ore project, located approximately 40 km south of Bloom Lake.

### 2. Summary of Significant Accounting Policies and Future Accounting Changes

#### A. Basis of preparation

The Company’s condensed interim consolidated financial statements (“financial statements”) consist of Champion Iron Limited and its subsidiaries. These financial statements have been prepared on the historical cost basis, except for the revaluation of certain financial assets and financial liabilities recorded at fair value.

The nature of the operations and principal activities of the Company are described in the Directors’ Report for the year ended March 31, 2022.

#### B. Statement of compliance

These financial statements have been prepared for a for-profit enterprise in accordance with the requirements of the Corporations Act 2001 and AASB 134/IAS 34, Interim Financial Reporting. These financial statements do not include certain information and disclosures normally included in the audited annual consolidated financial statements prepared in accordance with Australian Accounting Standards (“AAS”) and International Financial Reporting Standards (“IFRS”) and should be read in conjunction with the Company’s audited annual consolidated financial statements for the year ended March 31, 2022.

These financial statements were approved and authorized for issue by the Board of Directors (“the Board”) on October 27, 2022.

#### C. Significant accounting policies

The accounting policies used in these financial statements are consistent with those disclosed in the Company’s audited consolidated financial statements for the year ended March 31, 2022, except for new accounting standards issued and adopted by the Company, which are described below.

#### D. Significant accounting judgments, estimates and assumptions

The preparation of financial statements in conformity with AAS and IFRS requires the Company’s management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future years affected.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

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### 2. Summary of Significant Accounting Policies and Future Accounting Changes [continued]

#### E. New accounting amendments issued and adopted by the Company

The following amendments to existing standards have been adopted by the Company on April 1, 2022:

##### **Amendments to AASB 3 (IFRS 3), Business Combinations ("IFRS 3")**

Amendments to IFRS 3 are designed to: i) update its reference to the 2018 Conceptual Framework instead of the 1989 Framework; ii) add a requirement that, for obligations within the scope of AASB 137 (IAS 37), *Provisions, Contingent Liabilities and Contingent Assets*, ("IAS 37") an acquirer applies IAS 37 to determine whether at the acquisition date a present obligation exists as a result of past events. For a levy that would be within the scope of AASB Interpretation 21 (IFRIC 21), *Levies*, ("IFRIC 21") the acquirer applies IFRIC 21 to determine whether the obligating event that gives rise to a liability to pay the levy has occurred by the acquisition date; and iii) add an explicit statement that an acquirer does not recognize contingent assets acquired in a business combination.

##### **Amendments to AASB 116 (IAS 16), Property, Plant and Equipment ("IAS 16")**

Amendments to IAS 16 prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced before that asset is available for use, i.e., proceeds while bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognizes the proceeds from selling such items, and the cost of producing those items, in profit or loss. The Company applied this amendment during the Bloom Lake Phase II expansion project ("Phase II").

##### **Amendments to AASB 137 (IAS 37), Provisions, Contingent Liabilities and Contingent Assets ("IAS 37")**

Amendments to IAS 37 specify that the "cost of fulfilling" a contract comprises the "costs that relate directly to the contract". Costs that relate directly to a contract consist of both the incremental costs of fulfilling that contract (examples would be direct labor or materials) and an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

##### **Amendments to AASB 9 (IFRS 9), Financial Instruments ("IFRS 9")**

Amendments to IFRS 9 clarify which fees an entity includes when it applies the "10 per cent" test in assessing whether to derecognize a financial liability. An entity includes only fees paid or received between the entity (the borrower) and the lender, including fees paid or received by either the entity or the lender on the other's behalf. The Company applied this amendment in the analysis of the refinancing agreement. Refer to note 9 - Long-Term Debt.

The adoption of the amendments listed above did not have a significant impact on the Company's financial statements.

#### F. New accounting amendments issued to be adopted at a later date

The following amendments to a standard have been issued and are applicable to the Company for its annual period beginning on April 1, 2023 and thereafter, with an earlier application permitted:

##### **Amendments to AASB 101 (IAS 1), Presentation of Financial Statements ("IAS 1")**

Amendments to IAS 1 change the requirements in IAS 1 with regard to disclosure of accounting policies. Applying the amendments, an entity discloses its material accounting policies, instead of its significant accounting policies. Further amendments to IAS 1 are made to explain how an entity can identify a material accounting policy.

Amendments to IAS 1 also clarify how to classify debt and other liabilities as current or non-current. The amendments help to determine whether, in the consolidated statements of financial position, debt and other liabilities with an uncertain settlement date should be classified as current (due or potentially due to be settled within one year) or non-current. The amendments also include clarifying the classification requirements for debt an entity might settle by converting it into equity.

##### **Amendments to AASB 108 (IAS 8), Accounting Policies, Changes in Accounting Estimates and Errors ("IAS 8")**

Amendments to IAS 8 replace the definition of a change in accounting estimates with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty".

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 2. Summary of Significant Accounting Policies and Future Accounting Changes [continued]

#### F. New accounting amendments issued to be adopted at a later date [continued]

##### **Amendments to AASB 112 (IAS 12), Income Taxes ("IAS 12")**

The amendments specify how entities should account for deferred income taxes on transactions such as leases and decommissioning obligations. In specified circumstances, entities are exempt from recognizing deferred income taxes when they recognize assets or liabilities for the first time. The amendments clarify that the exemption does not apply to transactions such as leases and decommissioning obligations and that entities are required to recognize deferred income taxes on such transactions.

The Company is currently evaluating the impact of adopting the amendments on the Company's financial statements.

### 3. Short-Term Investments

During the three and six-month periods ended September 30, 2022, various term deposits used as security deposits were released. As at September 30, 2022, the short-term investments amounted to \$562,000 (March 31, 2022: \$30,777,000).

### 4. Receivables

	Note	As at September 30, 2022	As at March 31, 2022
Trade receivables		32,506	93,527
Sales tax		36,924	23,981
Grant receivable	8	3,266	3,298
Other receivables		3,138	3,331
		75,834	124,137

As at September 30, 2022, the trade receivables, associated with revenues subject to provisional pricing, amounted to a total balance of \$70,679,000 (March 31, 2022: \$26,504,000).

### 5. Prepaid Expenses and Advances

	Note	As at September 30, 2022	As at March 31, 2022
Rail transportation	7	37,842	10,331
Port advance payments	7	3,584	3,206
Insurance		3,795	2,167
Other		5,640	4,568
		50,861	20,272

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 6. Inventories

	<b>As at September 30, 2022</b>	As at March 31, 2022
Stockpiled ore	<b>36,261</b>	28,523
Concentrate inventories	<b>39,400</b>	26,386
Supplies and spare parts	<b>55,176</b>	43,952
	<b>130,837</b>	98,861

For the three and six-month periods ended September 30, 2022, the amount of inventories recognized as an expense totalled \$212,505,000 and \$382,228,000, respectively (three and six-month periods ended September 30, 2021: \$120,321,000 and \$251,126,000, respectively). For the three and six-month periods ended September 30, 2022, no specific provision was recorded on any of the Company's inventories (three and six-month periods ended September 30, 2021: nil).

### 7. Advance Payments

	<b>As at September 30, 2022</b>	As at March 31, 2022
Railway and port facilities	<b>125,310</b>	111,102
Port	<b>19,937</b>	21,365
Other long-term advance	<b>25,558</b>	16,545
	<b>170,805</b>	149,012

#### Railway and port facilities

On October 12, 2017, the Company entered into a railway and stockyard facilities access agreement with Société Ferroviaire et Portuaire de Pointe-Noire ("SFPPN") for the transportation, unloading, stockpiling and loading of iron ore concentrate from Sept-Îles to Pointe-Noire, Québec. As at September 30, 2022, the related advance payments amounted to \$8,438,000 (March 31, 2022: \$9,359,000). In addition, the Company entered into a construction agreement with SFPPN and made advances to increase the transshipment capacity and support the Company's plans to increase production with the Phase II project, which totalled \$83,464,000 as at September 30, 2022 (March 31, 2022: \$62,278,000). These advance payments will be reclassified to property, plant and equipment as a right-of-use asset once the work is completed and the related additional transshipment capacity is available. On April 16, 2021, the Company also entered into an agreement to expand an existing long-term rail contract to accommodate the anticipated increased Phase II production volumes. In connection with this agreement, remaining advance payments totalled \$33,408,000 as at September 30, 2022 (March 31, 2022: \$39,465,000).

In addition, the current portion of the railway and port facilities advances related to these agreements totalled \$13,338,000 and is included under Prepaid expenses and advances in the consolidated statements of financial position as at September 30, 2022 (March 31, 2022: \$10,331,000).

#### Port

Pursuant to the agreement which the Company entered with the Sept-Îles Port Authority ("Port"), the Company made an advance payment on its future shipping, wharfage and equipment fees. As at September 30, 2022, the remaining advance payment amounted to \$19,937,000 (March 31, 2022: \$21,365,000).

The current portion of the port advances totalled \$3,584,000 and is included in under Prepaid expenses and advances in the consolidated statements of financial position as at September 30, 2022 (March 31, 2022: \$3,206,000).

#### Other long-term advance

The other long-term advance relates mainly to amounts paid to SFPPN annually and are recoverable from SFPPN under the guarantee access agreement if certain conditions are met as well as amounts prepaid for capital maintenance expenditures on SFPPN's assets.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 8. Property, Plant and Equipment

	Mining and Processing Equipment	Locomotives, Railcars and Rails	Tailings Dikes	Assets under Construction (i)(ii)	Mining Development and Stripping Asset (iii)	Asset Rehabilitation Obligation and Other	Subtotal	Right-of-use Assets	Total
<b>Cost</b>									
March 31, 2022	222,915	54,476	143,932	531,785	111,965	73,139	1,138,212	66,368	1,204,580
Additions	37,048	—	—	149,790	16,019	942	203,799	15,845	219,644
Transfers and disposals	22,559	—	26	(22,585)	—	—	—	(2,128)	(2,128)
Foreign exchange and other	—	4,132	—	—	—	(9,106)	(4,974)	—	(4,974)
<b>September 30, 2022</b>	<b>282,522</b>	<b>58,608</b>	<b>143,958</b>	<b>658,990</b>	<b>127,984</b>	<b>64,975</b>	<b>1,337,037</b>	<b>80,085</b>	<b>1,417,122</b>
<b>Accumulated depreciation</b>									
March 31, 2022	89,760	8,891	13,637	—	10,780	6,436	129,504	5,046	134,550
Depreciation	20,354	1,205	3,890	—	22,063	1,723	49,235	3,294	52,529
Transfers and disposals	—	—	—	—	—	—	—	(1,893)	(1,893)
Foreign exchange and other	—	894	—	—	—	—	894	—	894
<b>September 30, 2022</b>	<b>110,114</b>	<b>10,990</b>	<b>17,527</b>	<b>—</b>	<b>32,843</b>	<b>8,159</b>	<b>179,633</b>	<b>6,447</b>	<b>186,080</b>
<b>Net book value -</b>									
<b>September 30, 2022</b>	<b>172,408</b>	<b>47,618</b>	<b>126,431</b>	<b>658,990</b>	<b>95,141</b>	<b>56,816</b>	<b>1,157,404</b>	<b>73,638</b>	<b>1,231,042</b>

	Mining and Processing Equipment	Locomotives, Railcars and Rails	Tailings Dikes	Assets under Construction (i)	Mining Development and Stripping Asset (iii)	Asset Rehabilitation Obligation and Other	Subtotal	Right-of-use Assets	Total
<b>Cost</b>									
March 31, 2021	172,460	43,663	81,549	176,079	67,831	32,223	573,805	10,335	584,140
Additions	24,658	6,959	—	449,228	44,134	44,674	569,653	57,138	626,791
Transfers and disposals	25,797	4,123	62,383	(93,522)	—	—	(1,219)	—	(1,219)
Foreign exchange and other	—	(269)	—	—	—	(3,758)	(4,027)	(1,105)	(5,132)
March 31, 2022	222,915	54,476	143,932	531,785	111,965	73,139	1,138,212	66,368	1,204,580
<b>Accumulated depreciation</b>									
March 31, 2021	56,018	6,967	8,212	—	1,799	3,519	76,515	2,640	79,155
Depreciation	34,482	1,972	5,425	—	8,981	2,917	53,777	2,406	56,183
Transfers and disposals	(740)	—	—	—	—	—	(740)	—	(740)
Foreign exchange and other	—	(48)	—	—	—	—	(48)	—	(48)
March 31, 2022	89,760	8,891	13,637	—	10,780	6,436	129,504	5,046	134,550
<b>Net book value -</b>									
March 31, 2022	133,155	45,585	130,295	531,785	101,185	66,703	1,008,708	61,322	1,070,030

(i) During the development period of the Bloom Lake Phase II project, the amount of borrowing costs capitalized for the three and six-month periods ended September 30, 2022 was \$5,138,000 and \$9,559,000, respectively (three and six-month periods ended September 30, 2021: \$3,816,000 and \$6,529,000, respectively). Borrowing costs consisted of interest expense and the amortization of transaction costs on the long-term debt. Refer to note 9 - Long-Term Debt. The capitalization rate used to determine the amount of borrowing costs eligible for capitalization for the three and six-month periods ended September 30, 2022 were 4.5% and 4.3%, respectively (three and six-month periods ended September 30, 2021: 5.9% and 5.8%, respectively).

(ii) The Company qualified for a government grant up to \$21,817,000, payable in multiple advances, in relation to energy consumption reduction initiatives under certain conditions. The Company must reach gas emissions reduction targets over a period of 10 years and must complete the construction before August 5, 2025. The grant was recognized as a reduction of property, plant and equipment. The additions of property, plant and equipment for the three and six-month periods ended September 30, 2022 are net of government grants of \$1,550,000 and \$5,163,000, respectively, of which \$3,266,000 was receivable as at September 30, 2022 (three and six-month periods ended September 30, 2021: \$7,221,000).

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 8. Property, Plant and Equipment (continued)

(iii) For the three and six-month periods ended September 30, 2022, the addition to the stripping asset includes: i) production expenses capitalized amounting to \$42,000 and \$6,126,000, respectively, (three and six-month periods ended September 30, 2021: \$7,532,000 and \$13,678,000, respectively) and ii) allocated depreciation of property, plant and equipment amounting to \$9,000 and \$961,000, respectively (three and six-month periods ended September 30, 2021: \$1,392,000 and \$2,528,000, respectively).

### 9. Long-Term Debt

	As at September 30, 2022	As at March 31, 2022
	(six-month period)	(twelve-month period)
<b>Opening balance</b>	<b>323,360</b>	214,951
Advances	<b>110,372</b>	120,874
Market value adjustment	—	(8,727)
Principal repayment	<b>(10,640)</b>	(2,116)
Transaction costs	—	(4,373)
Reclassification of unamortized transaction costs	<b>6,958</b>	—
Amortization of transaction costs	<b>1,751</b>	4,681
Foreign exchange loss (gain)	<b>30,895</b>	(1,930)
	<b>462,696</b>	323,360
Less current portion	<b>(18,876)</b>	(71,995)
<b>Ending balance</b>	<b>443,820</b>	251,365

	As at September 30, 2022	As at March 31, 2022
Face value of long-term debt	<b>473,839</b>	343,178
Unamortized transaction costs and other	<b>(11,143)</b>	(19,818)
<b>Long-term debt, net of transaction costs</b>	<b>462,696</b>	323,360

#### Revolving Facility

In December 2020, QIO entered into a lending arrangement with various lenders to fund the completion of Phase II, which was comprised of a US\$350,000,000 non-revolving credit facility and a US\$50,000,000 revolving credit facility (collectively the "Senior Debt"), maturing on December 23, 2025 and December 23, 2023, respectively. On May 24, 2022, the Company completed the refinancing of the Senior Debt with a US\$400,000,000 general purpose revolving facility (the "Revolving Facility") with various lenders maturing on May 24, 2026. The Company converted the US\$180,000,000 outstanding balance under the Senior Debt to the Revolving Facility and during the three and six-month periods ended September 30, 2022, the Company drew on an additional US\$60,000,000. The restricted cash covenant of US\$35,000,000 (March 31, 2022: \$43,736,000) to cover potential cost overruns of Phase II under the Senior Debt was lifted concurrent with the refinancing. Transaction costs of \$3,903,000 were incurred for this refinancing.

The Revolving Facility is based on Secured Overnight Financing Rate ("SOFR"), plus a credit spread adjustment and a financial margin that fluctuates from 2.00% to 3.00% depending on whether the net debt to EBITDA ratio is below 0.5 or greater than 2.5. As at September 30, 2022, the undrawn portion of the Revolving Facility totalled US\$160,000,000. The Revolving Facility is payable at anytime at the discretion of the Company or at maturity.

Given that the Senior Debt was replaced by the Revolving Facility with substantially the same terms, the Company treated the refinancing as a non-substantial modification. The Company reclassified its unamortized transaction costs on the Senior Debt at the modification date to Other non-current assets in the consolidated statements of financial position. Transaction costs totalled \$9,951,000 as at September 30, 2022 and are amortized on a straight-line basis over the term of the Revolving Facility.

Collaterals are comprised of all of the present and future undertakings, properties and assets of QIO and Lac Bloom Railcars Corporation Inc. The Company guaranteed all the obligations of QIO and Lac Bloom Railcars Corporation Inc. and pledged all of the shares it holds in QIO and Lac Bloom Railcars Corporation Inc.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 9. Long-Term Debt (continued)

#### ***IQ Loan***

On July 21, 2021, QIO entered into an unsecured loan agreement with Investissement Québec ("IQ Loan") to finance the Company's share of the increase in transshipment capacity by Société Ferroviaire et Portuaire de Pointe-Noire ("SFPPN") for an amount up to \$70,000,000 maturing on April 1, 2032. The repayment commences on April 1, 2022 in ten equal annual installments of the principal balance outstanding. The agreement comprises an option to prepay the loan at any time without penalty. The loan bearing interest at 3.70% was determined to be at below-market rate. The fair value of the total advances of \$60,000,000 was estimated at \$51,273,000 and was determined based on the prevailing market interest rate for a similar instrument at the time the advances were made. The residual amount of \$8,727,000 was recognized as a government grant and presented as a deferred grant in the consolidated statements of financial position. The deferred grant is amortized straight-line over the life of mine starting when SFPPN's new infrastructure are available for use.

During the six-month periods ended September 30, 2022, the Company repaid \$6,000,000 of the IQ Loan and has a remaining balance of \$54,000,000 as at September 30, 2022 (March 31, 2022: \$60,000,000).

#### ***FTQ Loan***

On May 21, 2021, QIO entered into an unsecured loan agreement with Fonds de Solidarité des Travailleurs du Québec ("FTQ Loan") to fund the completion of Phase II for an amount up to \$75,000,000, maturing on May 21, 2028. As at September 30, 2022, the drawn portion of the FTQ Loan totalled \$30,000,000 (March 31, 2022: \$30,000,000). The FTQ Loan includes an option to prepay in whole or in part at any time, but not prior to the second anniversary by paying a premium that varies from 2% to 6% based on the prepayment date.

#### ***CAT Financing***

On April 1, 2021, the Company signed an agreement with Caterpillar Financial Services Limited ("CAT Financing") to finance Phase II mining equipment for a facility of up to US\$75,000,000 and available until March 31, 2023. During the three and six-month periods ended September 30, 2022, the Company drew on \$12,937,000 (US\$9,962,000) and \$32,768,000 (US\$25,421,000), respectively and repaid \$2,862,000 (US\$2,195,000) and \$4,640,000 (US\$3,619,000), respectively, resulting in a balance of US\$44,409,000 as at September 30, 2022 (March 31, 2022: US\$22,607,000). The CAT Financing matures between 3 to 6 years depending on the equipment and is collateralized by all of the financed equipment. The CAT Financing includes an option to prepay the loan without penalty at any time.

During the three and six-month periods ended September 30, 2022, the weighted average interest rate was 4.6% and 4.5%, respectively (three and six-month periods ended September 30, 2021: 4.6% and 4.5%, respectively).

The Revolving Facility, FTQ Loan and the CAT Financing are subject to operational and financial covenants, all of which have been met as at September 30, 2022. The undrawn portion of the Revolving Facility, FTQ Loan and the CAT Financing is subject to standby commitment fees varying from 0.35% to 1.38%.

### 10. Lease Liabilities

	As at September 30, 2022	As at March 31, 2022
<b>Opening balance</b>	<b>53,979</b>	1,902
New lease liabilities	<b>15,605</b>	56,159
Payments	<b>(2,229)</b>	(2,043)
Lease termination	<b>(240)</b>	(1,285)
Impact of foreign exchange	<b>5,599</b>	(754)
	<b>72,714</b>	53,979
Less current portion classified in "Accounts payable and other"	<b>(4,505)</b>	(2,290)
<b>Ending balance</b>	<b>68,209</b>	51,689

During the six-month period ended September 30, 2022, QIO received the remaining railcars related to a master lease agreement for 450 railcars for a term of 20 years to support the Phase II production volume. The lease liability is guaranteed by Champion and QIO is not subject to any financial covenants under the master lease agreement and cannot assign or sublease any railcars. New lease liabilities for the six-month period ended September 30, 2022 were comprised of these railcars and additional equipment.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 11. Rehabilitation Obligation

	As at September 30, 2022	As at March 31, 2022
	(six-month period)	(twelve-month period)
<b>Opening balance</b>	<b>86,021</b>	45,074
Increase due to reassessment of the rehabilitation obligation	<b>942</b>	44,605
Accretion expense	<b>375</b>	100
Effect of change in discount rate	<b>(9,106)</b>	(3,758)
<b>Ending balance</b>	<b>78,232</b>	86,021

The accretion of the rehabilitation obligation was evaluated as the amount of the expenditure required to settle the present obligation at the end of the reporting period, discounted by the number of years between the reporting date and the rehabilitation date using a discount rate of 1.26% as at September 30, 2022 (March 31, 2022: 0.54%). The undiscounted amount related to the rehabilitation obligation is estimated at \$94,945,000 as at September 30, 2022 (March 31, 2022: \$93,706,000).

### 12. Share Capital and Reserves

#### a) Authorized

The Company's share capital consists of authorized:

- Unlimited number of ordinary shares, without par value; and
- Unlimited number of preferred shares, without par value, issuable in series.

#### b) Ordinary share issuances

	Six Months Ended September 30, 2022	2021
	(in thousands)	(in thousands)
<b>Shares</b>		
<b>Opening balance</b>	<b>516,612</b>	502,116
Shares issued for exercise of warrants	<b>281</b>	—
Shares issued for exercise of options - incentive plan	<b>300</b>	100
Shares issued for release of restricted share units - incentive plan	<b>—</b>	76
Shares issued for the acquisition of the Kami Project	<b>—</b>	4,200
<b>Ending balance</b>	<b>517,193</b>	506,492

On April 1, 2021, the Company issued 4,200,000 ordinary shares as partial consideration for the acquisition of the mining properties of the Kami Project located in the Labrador Trough geological belt in southwestern Newfoundland, near the Québec border, and certain related contracts. The consideration paid also included a cash payment of \$15,000,000, in addition to \$444,000 in transaction costs. Additional details on the purchase price allocation are disclosed in note 8 of the Company's audited annual consolidated financial statements for the year ended March 31, 2022.

During the six-month period ended September 30, 2022, the Company paid a dividend of \$0.10 per ordinary share of the Company in respect to the annual results for the period ended March 31, 2022 to registered shareholders for a total amount of \$51,658,000 (six-month period ended September 30, 2021: nil).

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 12. Share Capital and Reserves (continued)

#### c) Preferred share issuances

	Six Months Ended September 30,	
	2022	2021
	(in thousands)	(in thousands)
<b>Opening balance</b>	—	185,000
Redemption of preferred shares	—	(185,000)
<b>Ending balance</b>	—	—

On August 16, 2019, QIO issued preferred shares for consideration of \$185,000,000 to CDP Investissements Inc. ("CDPI"). Transaction costs of \$3,205,000 were incurred for this transaction, resulting in net proceeds of \$181,795,000. The preferred shares accumulated dividends, if and when declared by QIO. During the 21-month construction period of Phase II, the applicable dividend rate was locked in at 9.25% and fluctuated thereafter based on the gross realized iron ore price.

During the three and six-month periods ended September 30, 2021, the Company declared and paid dividends on the preferred shares amounting to \$2,204,000 and \$6,470,000, or \$0.01 and \$0.03 per preferred share, respectively, which represented the accumulated dividends for the April 1, 2021 to August 16, 2021 period, inclusively. During the six-month period ended September 30, 2021, QIO redeemed 185,000,000 of its preferred shares. The redemption was settled for \$185,000,000 and the excess of the repurchase price over the book value of \$25,493,000 was recorded in retained earnings for the six-month period ended September 30, 2021.

#### d) Share-based payments

The Company has various share-based compensation plans for eligible employees and directors. The objective of the Omnibus incentive plan is to enhance the Company's ability to attract and retain talented employees and to provide alignment of interests between such employees and the shareholders of the Company. Under the Omnibus incentive plan, the Company grants stock option awards, restricted share unit ("RSU") awards, performance share unit ("PSU") awards and deferred share unit ("DSU") awards. If and when cash dividends are paid, the holders of RSUs, PSUs and DSUs are entitled to receive a dividend equivalent.

Stock option awards and RSU awards vest annually in three equal tranches from the date of grant. PSU awards vest i) at the end of three years from the date of grant or ii) over a 32-month period for Phase II construction. Vesting is subject to key performance indicators established by the Board. A portion of the PSUs granted with performance criteria based on Phase II milestones is settled in cash. DSU awards vest at the date of the grant. On July 28, 2021, the Company modified some of the RSUs, PSUs and DSUs to allow the holders to elect the form of settlement for vested share-based units granted under the Omnibus incentive plan.

A summary of the share-based payments expense (recovery) is detailed as follows:

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
Stock option	108	404	296	726
RSU	218	397	(977)	766
PSU	15	1,499	(736)	2,097
DSU	48	253	(624)	253
	<b>389</b>	2,553	<b>(2,041)</b>	3,842

For the six-month period ended September 30, 2022, the amount recognized as share-based payment expense related to equity-settled awards was \$1,015,000 (six-month period ended September 30, 2021: \$3,517,000). For the six-month period ended September 30, 2022, the amount recognized as share-based payment recovery related to cash-settled awards was \$3,056,000 (six-month period ended September 30, 2021: share-based payment expense of \$325,000).

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 12. Share Capital and Reserves (continued)

#### d) Share-based payments (continued)

The following table summarizes the carrying amount of the Company's cash-settled share-based payment liability in the consolidated statements of financial position for PSUs, RSUs and DSUs.

	As at September 30, 2022	As at March 31, 2022
Accounts payable and other	3,738	7,313
Other long-term liabilities	3,852	12,304
	<b>7,590</b>	19,617

#### e) Stock options

As at September 30, 2022, the Company is authorized to issue 51,719,000 stock options and share rights (September 30, 2021: 50,649,000) equal to 10% (September 30, 2021: 10%) of the issued and outstanding ordinary shares for issuance under the Omnibus incentive plan. The stock options granted will vest over a three-year period.

The following table details the stock options activities of the share incentive plan:

	Six Months Ended September 30, 2022		Six Months Ended September 30, 2021	
	Number of Stock Options (in thousands)	Weighted Average Exercise Price	Number of Stock Options (in thousands)	Weighted Average Exercise Price
<b>Opening balance</b>	1,500	5.00	1,920	4.85
Exercised	(300)	5.00	(100)	5.00
Forfeited	—	—	(200)	5.00
<b>Ending balance</b>	1,200	5.00	1,620	4.82
<b>Options exercisable - end of the period</b>	800	5.00	620	4.52

During the six-month period ended September 30, 2022, no new stock options were granted to executive officers of the Company (six-month period ended September 30, 2021: nil). During the six-month period ended September 30, 2022, a total of 300,000 stock options were exercised and the weighted average share price at the exercise date was \$6.84. During the six-month period ended September 30, 2021, a total of 100,000 stock options were exercised and the weighted average share price at the exercise date was \$6.00.

A summary of the Company's outstanding and exercisable stock options as at September 30, 2022 is presented below:

Exercise Price	Weighted Average Remaining Life (Years)	Number of Stock Options	
		Outstanding (in thousands)	Exercisable (in thousands)
\$5.00	2.35	1,200	800
		<b>1,200</b>	<b>800</b>

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 12. Share Capital and Reserves (continued)

#### f) Restricted share units

The following table details the RSU activities of the share incentive plan:

	Six Months Ended September 30, 2022		Six Months Ended September 30, 2021	
	Number of RSUs (in thousands)	Weighted Average Share Price	Number of RSUs (in thousands)	Weighted Average Share Price
<b>Opening balance</b>	<b>1,142</b>	<b>3.37</b>	1,010	2.24
Granted	488	6.31	316	6.16
Dividend equivalents	14	6.95	—	—
Settled through cash payment	(431)	2.23	—	—
Forfeited	(2)	6.16	(25)	2.30
Released through the issuance of ordinary shares	—	—	(76)	4.73
Withheld as payment of withholding taxes	—	—	(86)	4.73
<b>Ending balance</b>	<b>1,211</b>	<b>5.13</b>	1,139	3.33
<b>Vested - end of the period</b>	<b>319</b>	<b>3.56</b>	428	2.22

During the six-month period ended September 30, 2022, 488,000 RSUs were granted to key management personnel (six-month period ended September 30, 2021: 316,000). They will vest annually in three equal tranches from the date of grant.

During the six-month period ended September 30, 2022, 431,000 RSUs were settled in exchange for cash consideration based on a share price of \$6.88. The cash consideration is included under the changes in non-cash operating working capital in the consolidated statements of cash flows.

#### g) Performance share units

The Company assesses each reporting period if performance criteria on share-based units will be achieved in measuring the share-based payments. The actual share-based payment and the period over which the expense is being recognized may vary from the estimate.

The following table details the PSU activities of the share incentive plan:

	Six Months Ended September 30, 2022		Six Months Ended September 30, 2021	
	Number of PSUs (in thousands)	Weighted Average Share Price	Number of PSUs (in thousands)	Weighted Average Share Price
<b>Opening balance</b>	<b>2,842</b>	<b>4.55</b>	1,272	2.25
Granted	610	6.89	1,635	6.16
Dividend equivalents	39	6.95	—	—
Settled through cash payment	(614)	2.23	—	—
Forfeited	(3)	6.16	(74)	2.28
<b>Ending balance</b>	<b>2,874</b>	<b>5.66</b>	2,833	4.51
<b>Vested - end of the period</b>	<b>—</b>	<b>—</b>	—	—

During the six-month period ended September 30, 2022, 610,000 PSUs were granted to key management personnel (six-month period ended September 30, 2021: 1,635,000).

During the six-month period ended September 30, 2022, 614,000 PSUs were settled in exchange for cash consideration based on a share price of \$6.88. The cash consideration is included under the changes in non-cash operating working capital in the consolidated statements of cash flows.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 12. Share Capital and Reserves (continued)

#### h) Warrants

	Six Months Ended September 30,		Six Months Ended September 30,	
	2022		2021	
	Number of Warrants	Weighted Average Exercise Price	Number of Warrants	Weighted Average Exercise Price
	(in thousands)		(in thousands)	
<b>Opening balance</b>	<b>15,281</b>	<b>2.43</b>	25,281	1.91
Exercised	(281)	1.13	—	—
<b>Ending balance</b>	<b>15,000</b>	<b>2.45</b>	25,281	1.91

A summary of the Company's outstanding and exercisable warrants as at September 30, 2022 and 2021 is presented below:

Exercise Price	Expiry Date	Outstanding and Exercisable	
		As at September 30,	As at September 30,
		2022	2021
		(in thousands)	(in thousands)
\$1.125	October 16, 2022	—	281
\$1.125	October 16, 2024	—	10,000
\$2.45	August 16, 2026	<b>15,000</b>	15,000
		<b>15,000</b>	25,281

All ordinary share warrants were accounted for as warrants in the consolidated statements of equity. There has been no change to the details of the warrants as disclosed in the Company's audited annual consolidated financial statements for the year ended March 31, 2022.

During the six-month period ended September 30, 2022, 281,000 warrants were exercised for total proceeds of \$317,000 and the weighted average exercise price was \$1.125 [six-month period ended September 30, 2021: nil].

### 13. Revenues

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
Iron ore revenue	<b>321,552</b>	342,235	<b>616,541</b>	826,748
Provisional pricing adjustments	<b>(20,931)</b>	(11,229)	<b>(36,599)</b>	49,666
	<b>300,621</b>	331,006	<b>579,942</b>	876,414

Provisional pricing adjustments represent any difference between the revenue recognized at the end of the previous period and the final settlement price. Previous periods sales that were subject to provisional pricing as at June 30, 2022, and for which the final price was determined during the current quarter, were recorded within the "provisional pricing adjustments" line in the current period. Current period sales subject to provisional pricing as at September 30, 2022 were recorded within the "iron ore revenue" line in the current period and the adjustment upon determining the final price will be recorded as "provisional pricing adjustments" in the future periods.

During the three-month period ended September 30, 2022, a final price was established for the 0.7 million tonnes of iron ore that were in transit as at June 30, 2022. Accordingly, during the three-month period ended September 30, 2022, negative provisional pricing adjustments of \$20,931,000 were recorded as reduction of revenues for the 0.7 million tonnes. As at September 30, 2022, 1.3 million tonnes of iron ore sales remained subject to provisional pricing, with the final price to be determined in the subsequent reporting periods (September 30, 2021: 0.8 million tonnes).

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 14. Cost of Sales

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
Land transportation and port handling	65,586	40,026	116,389	82,022
Operating supplies and parts	36,639	27,784	80,111	58,684
Salaries, benefits and other employee expenses	33,593	26,282	71,843	51,779
Sub-contractors	34,898	16,786	69,115	37,563
Other production costs	11,696	7,258	17,375	13,635
Change in inventories	1,775	(819)	(15,471)	(1,442)
Production expenses capitalized as stripping asset	(42)	(7,532)	(6,126)	(13,678)
Incremental costs related to COVID-19	305	1,099	1,145	3,167
Bloom Lake Phase II start-up costs	15,391	—	34,867	—
	199,841	110,884	369,248	231,730

Effective April 1, 2022, the Company presents its Phase II start-up costs within the cost of sales. This presentation results from the commissioning of the Bloom Lake Phase II facility in the six-month period ended September 30, 2022. Start-up costs are pre-commercial expenses and mainly include abnormal operational costs attributable to the facility not having reached the normalized level of output. Bloom Lake Phase II start-up costs were incurred starting in the three-month period ended September 30, 2021 and were presented on a separate line into operating expenses in the consolidated statements of income in the comparative year.

For the three and six-month periods ended September 30, 2022, the amount recognized as an expense for defined contribution plans was \$2,324,000 and \$4,596,000, respectively, (three and six-month periods ended September 30, 2021: \$2,306,000 and \$3,546,000, respectively) and was included in salaries, benefits and other employee expenses.

### 15. Net Finance Costs

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
Standby commitment fees on long-term debt	390	1,357	1,321	2,629
Interest on long-term debt	—	14	—	522
Amortization of transaction costs	1,171	169	1,989	507
Realized and unrealized foreign exchange loss (gain)	9,131	(1,878)	10,527	149
Interest expense on lease liabilities	870	18	1,720	40
Other	(797)	1,332	(602)	1,552
	10,765	1,012	14,955	5,399

During the development period of the Bloom Lake Phase II expansion project, the amount of borrowing costs capitalized for the three and six-month periods ended September 30, 2022 was \$5,138,000 and \$9,559,000, respectively (three and six-month periods ended September 30, 2021: \$3,816,000 and \$6,529,000, respectively). Borrowing costs consisted of interest expense and transaction costs on the long-term debt.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 16. Other Income (Expense)

	Note	Three Months Ended September 30,		Six Months Ended September 30,	
		2022	2021	2022	2021
Unrealized gain (loss) on non-current investments		<b>341</b>	1,629	<b>783</b>	(3,767)
Realized gain (loss) of non-current investments		—	(1,867)	—	4,483
Unrealized gain (loss) on derivative liabilities	<b>18</b>	—	1,442	<b>176</b>	(3,775)
Net gain (loss) on non-financial assets		<b>49</b>	(1,000)	<b>52</b>	(1,000)
		<b>390</b>	204	<b>1,011</b>	(4,059)

### 17. Earnings per Share

Earnings per share amounts are calculated by dividing the net income attributable to Champion shareholders for the three and six-month periods ended September 30, 2022 and 2021 by the weighted average number of shares outstanding during the year.

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
Net income	<b>19,530</b>	114,596	<b>61,084</b>	338,935
Weighted average number of common shares outstanding - Basic	<b>517,104,000</b>	506,429,000	<b>516,899,000</b>	506,351,000
Dilutive share options, warrants and equity settled awards	<b>8,269,000</b>	17,450,000	<b>9,993,000</b>	17,887,000
Weighted average number of outstanding shares - Diluted	<b>525,373,000</b>	523,879,000	<b>526,892,000</b>	524,238,000
Basic earnings per share	<b>0.04</b>	0.23	<b>0.12</b>	0.67
Diluted earnings per share	<b>0.04</b>	0.22	<b>0.12</b>	0.65

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 18. Financial Instruments

#### Measurement Categories

Financial assets and financial liabilities have been classified into categories that determine their basis of measurement and, for items measured at fair value, whether changes in fair value are recognized in the profit or loss or in other comprehensive income. These categories are financial assets and financial liabilities at fair value through profit or loss ("FVTPL"), financial assets at amortized cost, and financial liabilities at amortized cost. The following tables show the carrying values and the fair value of assets and liabilities for each of these categories as at September 30, 2022 and March 31, 2022:

As at September 30, 2022		Financial instruments at FVTPL	Financial Assets at Amortized Cost	Financial Liabilities at Amortized Cost	Total Carrying Amount and Fair Value
<b>Assets</b>					
Current					
Cash and cash equivalents	Level 1	—	276,858	—	276,858
Short-term investments	Level 1	—	562	—	562
Trade receivables	Level 2	32,506	—	—	32,506
Other receivables (excluding sales tax and grant)	Level 2	—	3,138	—	3,138
Non-current					
Equity investment in publicly listed entity (included in non-current investments)	Level 1	9	—	—	9
Convertible loans, derivative and equity investment in private entity (included in non-current investments)	Level 3	14,932	—	—	14,932
		<b>47,447</b>	<b>280,558</b>	<b>—</b>	<b>328,005</b>
<b>Liabilities</b>					
Current					
Accounts payable and other (excluding current portion of lease liabilities and cash-settled share-based payment liability)	Level 2	—	—	185,628	185,628
Cash-settled share-based payment liability (included in accounts payable and other)	Level 1	3,738	—	—	3,738
Current portion of long-term debt	Level 2	—	—	18,876	18,876
		<b>3,738</b>	<b>—</b>	<b>204,504</b>	<b>208,242</b>
Non-current					
Long-term debt	Level 2	—	—	443,820	443,820
Cash-settled share-based payment liability (included in other long-term liabilities)	Level 1	3,852	—	—	3,852
		<b>7,590</b>	<b>—</b>	<b>648,324</b>	<b>655,914</b>

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 18. Financial Instruments (continued)

#### Measurement Categories (continued)

As at March 31, 2022		Financial instruments at FVTPL	Financial Assets at Amortized Cost	Financial Liabilities at Amortized Cost	Total Carrying Amount and Fair Value
<b>Assets</b>					
Current					
Cash and cash equivalents	Level 1	—	321,892	—	321,892
Short-term investments	Level 1	—	30,777	—	30,777
Trade receivables	Level 2	93,527	—	—	93,527
Other receivables (excluding sales tax and grant)	Level 2	—	3,331	—	3,331
Non-current					
Restricted cash	Level 1	—	43,736	—	43,736
Equity investment in publicly listed entity (included in non-current investments)	Level 1	9	—	—	9
Convertible loans, derivative and equity investment in private entity (included in non-current investments)	Level 3	14,149	—	—	14,149
		107,685	399,736	—	507,421
<b>Liabilities</b>					
Current					
Accounts payable and other (excluding the current portion of lease liabilities and cash-settled share-based payment liability)	Level 2	176	—	182,372	182,548
Cash-settled share-based payment liability (included in accounts payable and other)	Level 1	7,313	—	—	7,313
Current portion of long-term debt	Level 2	—	—	71,995	71,995
		7,489	—	254,367	261,856
Non-current					
Long-term debt	Level 2	—	—	251,365	251,365
Cash-settled share-based payment liability (included in other long-term liabilities)	Level 1	12,304	—	—	12,304
		19,793	—	505,732	525,525

Current financial assets and financial liabilities are valued at their carrying amounts, which are reasonable estimates of their fair value due to their near-term maturities; this includes cash and cash equivalents, short-term investments, other receivables and accounts payable and other (excluding current portion of lease liabilities). The fair value of restricted cash approximates its carrying amount. Long-term debt was accounted for at amortized cost using the effective interest method, and its fair value approximates its carrying value.

#### Fair Value Measurement Hierarchy

Subsequent to initial recognition, the Company uses a fair value hierarchy to categorize the inputs used to measure the financial instruments at fair value grouped into the following levels based on the degree to which the fair value is observable.

- Level 1: Inputs derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs derived from other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3: Inputs that are not based on observable market data (unobservable inputs).

There were no transfers between Level 1, Level 2 and Level 3 during the three and six-month periods ended September 30, 2022 (three and six-month periods ended September 30, 2021: nil).

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

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### 18. Financial Instruments (continued)

#### Financial Instruments Measured at Fair Value through Profit and Loss

##### Trade Receivables

The trade receivables are classified as Level 2 in the fair value hierarchy. Their fair values are a recurring measurement. The measurement of the trade receivables is impacted by the Company's provisional pricing arrangements, where the final sales price is determined based on iron ore prices subsequent to a shipment arriving at the port of discharge. The Company initially recognizes sales trade receivables at the contracted provisional price on the shipment date and re-estimates the consideration to be received using forecast iron ore prices at the end of each reporting period. The impact of iron ore price movements until final settlement is recorded as an adjustment to sales trade receivables.

##### Equity Instruments Publicly Listed

Equity instruments publicly listed are classified as a Level 1 in the fair value hierarchy. Their fair values are a recurring measurement and are estimated using the closing share price observed on the relevant stock exchange. No adjustment in the fair value was recorded in the consolidated statements of income in the three and six-month periods ended September 30, 2022 (three and six-month periods ended September 30, 2021: nil). During the three and six-month periods ended September 30, 2021, the Company sold the majority of its shares of its publicly listed equity investments for proceeds of \$2,408,000 and \$9,468,000, respectively, and a net loss of \$232,000 and a net gain of \$176,000, respectively.

##### Convertible Loans and Equity Instruments in Private Entity and Derivative Asset

The Company holds convertible loans and equity instruments in an European-based private entity which collaborates with the Company in industrial trials related to cold pelletizing technologies. Loans are convertible at the discretion of the Company and automatically convertible at maturity, varying from October 25, 2025 and December 16, 2026. The fair value of the convertible loans and equity instruments is a recurring measurement and it is classified as Level 3. The determination of fair value is conducted on a quarterly basis and it is based on the entity's financial performance from latest financial statements as well as enterprise values used in financing, if any. The change in fair value also reflects the foreign exchange gains or losses.

As at September 30, 2022, convertibles loans and equity instruments totalled \$11,922,000 (March 31, 2022: \$11,405,000). The Company also has the right to subscribe equity instruments of this European-based private entity at any time prior to June 2023 at a subscription price below the current market value. As such, as at September 30, 2022, the Company had a derivative asset of \$3,010,000 (March 31, 2022: \$2,744,000).

During the three-month period ended September 30, 2022, the Company converted one of its convertible loans to equity instruments. During the six-month period ended September 30, 2021, the Company acquired its equity instruments in this European-based private entity for an amount of \$1,239,000. The change in fair value on convertible loans, equity instruments and derivative asset for the three and six-month periods ended September 30, 2022 amounted to a gain of \$341,000 and \$783,000, respectively, and was attributable to the changes in exchange rates (three and six-month periods ended September 30, 2021: nil).

##### Derivative Liabilities

From the time, the Company had forward foreign exchange contracts to sell U.S. dollars to reduce the risk of variability of future cash flows resulting from forecasted sales. The fair value of forward exchange contracts is categorized as Level 2 in the fair value hierarchy and were presented under Accounts payable and other in the consolidated statements of financial position as at March 31, 2022. Fair value of derivative financial instruments generally reflects the estimated amounts that the Corporation would receive or pay taking into consideration the counterparty credit risk or the Corporation's credit risk, at the reporting dates. The Corporation uses market data such as credit spreads and foreign exchange spot rates to estimate the fair value of forward agreements. The Company did not apply hedge accounting on these contracts.

During the six-month period ended September 30, 2022, the last forward exchange contract of the Company of US\$5,000,000 matured and as such, as at September 30, 2022, there were no remaining forward exchange contracts (March 31, 2022: forward exchange contract of US\$5,000,000 with a fair value of \$1.25 resulting in a derivative liability of \$176,000). The change in fair value of these contracts amounted to a gain of \$176,000 for the six-month period ended September 30, 2022 in the net finance costs of the consolidated statements of income (three and six-month periods ended September 30, 2021: a gain of \$1,442,000 and a loss of \$3,775,000, respectively).

##### Cash-Settled Share-Based Payment Liability

Cash-settled share-based liability is classified as a Level 1 in the fair value hierarchy. The fair value of the cash-settled share-based payment liability is measured based on the closing share price of the Company on the TSX at each reporting date until the liability is settled with any changes in the fair value measurement of the liability recognized under share-based payments in the consolidated statements of income.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 19. Commitments and Contingencies

#### Commitments

The Company's future minimum payments of commitments as at September 30, 2022 are as follows:

(in thousands of dollars)	Less than a year	1 to 5 years	More than 5 years	Total
Impact and Benefits Agreement with the Innu community	5,599	24,128	85,350	115,077
Take-or-pay fees related to the Port agreement	7,019	29,876	101,695	138,590
Capital expenditure obligations	81,095	—	—	81,095
Service commitment	15,608	41,069	—	56,677
Spare parts purchase commitment	45,478	—	—	45,478
Committed leases not yet commenced	358	2,999	7,140	10,497
	155,157	98,072	194,185	447,414

The Company has obligations services related to fixed charges for the use of infrastructure over a defined contractual period of time. The service commitment is excluded in the above figure as the service is expected to be used by the Company. To the extent that this changes, the amount of commitment may change.

In relation to the acquisition of the Kami Project and contingent upon it advancing to commercial production, the Company is subject to:

- A gross sales royalty on iron ore concentrate, refined copper, fine gold bullion, silver bullion, and other refined products;
- Finite production payments to the Receiver on future production;
- Education and training fund for the local communities; and
- Special tax payment to the Minister of Finance of Newfoundland and Labrador.

The Company is also subject to a limited production payment on its Consolidated Fire Lake North, Lac Lamêlée, Moiré Lake, O'Keefe-Purdy and Harvey-Tuttle properties.

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 20. Financial Information Included in the Consolidated Statements of Cash Flows

#### a) Changes in non-cash operating working capital

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
Receivables	40,271	192,416	48,769	8,533
Prepaid expenses and advances	(6,640)	(3,559)	(30,589)	(9,282)
Inventories	(5,318)	(2,868)	(26,694)	(5,942)
Advance payments	3,366	3,514	8,208	(2,117)
Accounts payable and other	(5,600)	53,521	3,722	91,793
Income and mining taxes payable	(11,490)	858	(98,439)	(100,121)
Other long-term liabilities	(3,825)	1,613	(5,573)	1,554
	10,764	245,495	(100,596)	(15,582)

#### b) Reconciliation of additions presented in the property, plant and equipment schedule to the net cash flow used in investing activities

	Three Months Ended September 30,		Six Months Ended September 30,	
	2022	2021	2022	2021
<b>Additions of property, plant and equipment as per note 8</b>	<b>83,699</b>	196,875	<b>219,644</b>	309,886
Right-of-use assets	(939)	—	(15,845)	—
Depreciation of property, plant and equipment allocated to stripping activity asset	(9)	(1,392)	(961)	(2,528)
Non-cash increase of the asset rehabilitation obligation	(452)	(41,966)	(942)	(43,267)
Government grant recognized	1,550	7,221	5,163	7,221
Government grant received	(5,195)	(6,234)	(5,195)	(6,234)
Capitalized amortization of transaction costs	(70)	(851)	(666)	(1,486)
<b>Net cash flow used in investing activities - purchase of property, plant and equipment</b>	<b>78,584</b>	153,653	<b>201,198</b>	263,592

The additions of property, plant and equipment for the three and six-month periods ended September 30, 2022 are net of government grants of \$1,550,000 and \$5,163,000, respectively, of which \$3,266,000 was receivable as at September 30, 2022. The net cash flow from purchase of property, plant and equipment as presented in the statements of cash flows is net of government grants totalling \$5,195,000 for the three and six-month periods ended September 30, 2022 (three and six-month periods ended September 30, 2021: \$6,234,000).

#### c) Reconciliation of depreciation presented in the property, plant and equipment schedule to the statements of income

	Three Months Ended September 30,		Six Months Ended September 30,	
	2021	2020	2022	2021
<b>Depreciation of property, plant and equipment as per note 8</b>	<b>29,615</b>	10,641	<b>52,529</b>	20,865
Depreciation of property, plant and equipment allocated to stripping activity asset	(9)	(1,392)	(961)	(2,528)
Depreciation of intangible assets	783	641	1,561	1,274
Net effect of depreciation of property, plant and equipment allocated to inventory	(2,334)	(453)	(5,282)	(215)
<b>Depreciation as per statements of income</b>	<b>28,055</b>	9,437	<b>47,847</b>	19,396

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 21. Segmented Information

The Company is conducting exploration and evaluation and mining operations activities in Canada. The business segments presented reflect the management structure of the Company and the way in which the Company's chief operating decision maker reviews business performance. The Company evaluates the performance of its operating segments primarily based on segment operating income, as defined below. The Bloom Lake mine site, which is comprised of two facilities in operation, was identified as a segment. Exploration and evaluation and corporate were identified as separate segments due to their specific nature.

Three Months Ended September 30, 2022	Mine Site	Exploration and Evaluation	Corporate	Total
<b>Revenues</b>	<b>300,621</b>	—	—	<b>300,621</b>
Cost of sales	(199,841)	—	—	(199,841)
Depreciation	(27,990)	—	(65)	(28,055)
<b>Gross profit (loss)</b>	<b>72,790</b>	—	(65)	<b>72,725</b>
Share-based payments	—	—	(389)	(389)
General and administrative expenses	—	—	(8,564)	(8,564)
Sustainability and other community expenses	(1,633)	—	(2,227)	(3,860)
Innovation and growth initiative expenses	—	—	(4,026)	(4,026)
<b>Operating income (loss)</b>	<b>71,157</b>	—	(15,271)	<b>55,886</b>
Net finance costs, other income and taxes expenses				(36,356)
<b>Net income</b>				<b>19,530</b>
<b>Segmented total assets</b>	<b>1,994,093</b>	<b>110,862</b>	<b>51,368</b>	<b>2,156,323</b>
<b>Segmented total liabilities</b>	<b>(967,624)</b>	—	<b>(14,853)</b>	<b>(982,477)</b>
<b>Segmented property, plant and equipment</b>	<b>1,230,703</b>	—	<b>339</b>	<b>1,231,042</b>

Three Months Ended September 30, 2021	Mine Site	Exploration and Evaluation	Corporate	Total
<b>Revenues</b>	331,006	—	—	331,006
Cost of sales	(110,884)	—	—	(110,884)
Depreciation	(9,373)	—	(64)	(9,437)
<b>Gross profit (loss)</b>	<b>210,749</b>	—	(64)	<b>210,685</b>
Share-based payments	—	—	(2,553)	(2,553)
General and administrative expenses	—	—	(7,548)	(7,548)
Sustainability and other community expenses	(1,629)	—	(2,451)	(4,080)
Innovation and growth initiative expenses	—	—	(1,519)	(1,519)
Bloom Lake Phase II start-up costs	—	—	(4,613)	(4,613)
<b>Operating income (loss)</b>	<b>209,120</b>	—	(18,748)	<b>190,372</b>
Net finance costs, other income and taxes expenses				(75,776)
<b>Net income</b>				<b>114,596</b>
<b>Segmented total assets</b>	<b>1,629,025</b>	<b>106,825</b>	<b>37,695</b>	<b>1,773,545</b>
<b>Segmented total liabilities</b>	<b>(736,846)</b>	—	<b>(10,610)</b>	<b>(747,456)</b>
<b>Segmented property, plant and equipment</b>	<b>792,359</b>	—	<b>1,622</b>	<b>793,981</b>

# Champion Iron Limited

## Notes to the Condensed Interim Consolidated Financial Statements

(Tabular figures are expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

### 21. Segmented Information (continued)

Six Months Ended September 30, 2022	Mine Site	Exploration and Evaluation	Corporate	Total
<b>Revenues</b>	<b>579,942</b>	—	—	<b>579,942</b>
Cost of sales	(369,248)	—	—	(369,248)
Depreciation	(47,736)	—	(111)	(47,847)
<b>Gross profit (loss)</b>	<b>162,958</b>	—	<b>(111)</b>	<b>162,847</b>
Share-based payments	—	—	2,041	2,041
General and administrative expenses	—	—	(20,836)	(20,836)
Sustainability and other community expenses	(3,050)	—	(4,153)	(7,203)
Innovation and growth initiative expenses	—	—	(6,446)	(6,446)
<b>Operating income (loss)</b>	<b>159,908</b>	—	<b>(29,505)</b>	<b>130,403</b>
Net finance costs, other income and taxes expenses				(69,319)
<b>Net income</b>				<b>61,084</b>
<b>Segmented total assets</b>	<b>1,994,093</b>	<b>110,862</b>	<b>51,368</b>	<b>2,156,323</b>
<b>Segmented total liabilities</b>	<b>(967,624)</b>	—	<b>(14,853)</b>	<b>(982,477)</b>
<b>Segmented property, plant and equipment</b>	<b>1,230,703</b>	—	<b>339</b>	<b>1,231,042</b>

Six Months Ended September 30, 2021	Mine Site	Exploration and Evaluation	Corporate	Total
<b>Revenues</b>	876,414	—	—	876,414
Cost of sales	(231,730)	—	—	(231,730)
Depreciation	(19,267)	—	(129)	(19,396)
<b>Gross profit (loss)</b>	<b>625,417</b>	—	<b>(129)</b>	<b>625,288</b>
Share-based payments	—	—	(3,842)	(3,842)
General and administrative expenses	—	—	(15,352)	(15,352)
Sustainability and other community expenses	(3,084)	—	(5,110)	(8,194)
Innovation and growth initiative expenses	—	—	(2,872)	(2,872)
Bloom Lake Phase II start-up costs	—	—	(4,613)	(4,613)
<b>Operating income (loss)</b>	<b>622,333</b>	—	<b>(31,918)</b>	<b>590,415</b>
Net finance costs, other expense and taxes expenses				(251,480)
<b>Net income</b>				<b>338,935</b>
<b>Segmented total assets</b>	<b>1,629,025</b>	<b>106,825</b>	<b>37,695</b>	<b>1,773,545</b>
<b>Segmented total liabilities</b>	<b>(736,846)</b>	—	<b>(10,610)</b>	<b>(747,456)</b>
<b>Segmented property, plant and equipment</b>	<b>792,359</b>	—	<b>1,622</b>	<b>793,981</b>

### 22. Subsequent Event

On October 26, 2022 (Montréal time) / October 27, 2022 (Sydney time), the Board declared a dividend of \$0.10 per ordinary share of the Company in respect to the semi-annual results for the period ended September 30, 2022, payable on November 29, 2022, to registered shareholders at the close of business in Australia and Canada on November 8, 2022 (local time).

# COMPANY DIRECTORY

<b>DIRECTORS</b>	<p>Michael O’Keeffe (Executive Chairman) - Non-independent</p> <p>Gary Lawler (Non-Executive Director) - Independent</p> <p>Andrew Love (Non-Executive Director) - Independent</p> <p>Michelle Cormier (Non-Executive Director) - Independent</p> <p>Wayne Wouters (Non-Executive Director) - Independent</p> <p>Jyothish George (Non-Executive Director) - Independent</p> <p>Louise Grondin (Non-Executive Director) - Independent</p> <p>David Cataford (Executive Director and Chief Executive Officer) - Non-independent</p>
<b>COMPANY SECRETARY - AUSTRALIA</b>	Philip Mackey
<b>CORPORATE SECRETARY</b>	Steve Boucrairie
<b>REGISTERED OFFICE</b>	<p>Level 1, 91 Evans Street Rozelle NSW 2039, Australia</p> <p>Telephone: +61 2 9810 7816 Facsimile: +61 2 8065 5017</p> <p>Website: www.championiron.com ACN 119 770 142</p>
<b>PRINCIPLE ADMINISTRATIVE OFFICE</b>	<p>1100 René-Lévesque Blvd. West, Suite 610 Montreal, QC, H3B 4N4, Canada</p> <p>Telephone: +1 514 418 8117 Facsimile: +1 514 819 8100</p>
<b>AUDITORS</b>	<p><b>Ernst &amp; Young</b> 200 George Street Sydney 2000 NSW, Australia</p>
<b>SHARE REGISTRIES</b>	<p><b>Automic Pty Ltd (“Automic Group”)</b> Level 5, 126 Phillip Street Sydney NSW 2000, Australia</p> <p>Telephone: +61 2 9698 5414 Facsimile: +61 2 8583 3040</p> <p><b>TSX Trust Company</b> 301 - 100 Adelaide Street West Toronto, ON, Canada, M5H 4H1</p> <p>Telephone: (416) 361-0930 Facsimile: (416) 361-0470</p>
<b>STOCK EXCHANGES</b>	The Company’s shares are listed on the Australian Stock Exchange (ASX), Toronto Stock Exchange (TSX) under the symbol CIA. The Company’s shares are also available to trade on the OTCQX Best Market under symbol CIAFF.
<b>ASX CODE &amp; TSX SYMBOL</b>	CIA (Fully Paid Ordinary Shares)

**CHAMPION IRON** 