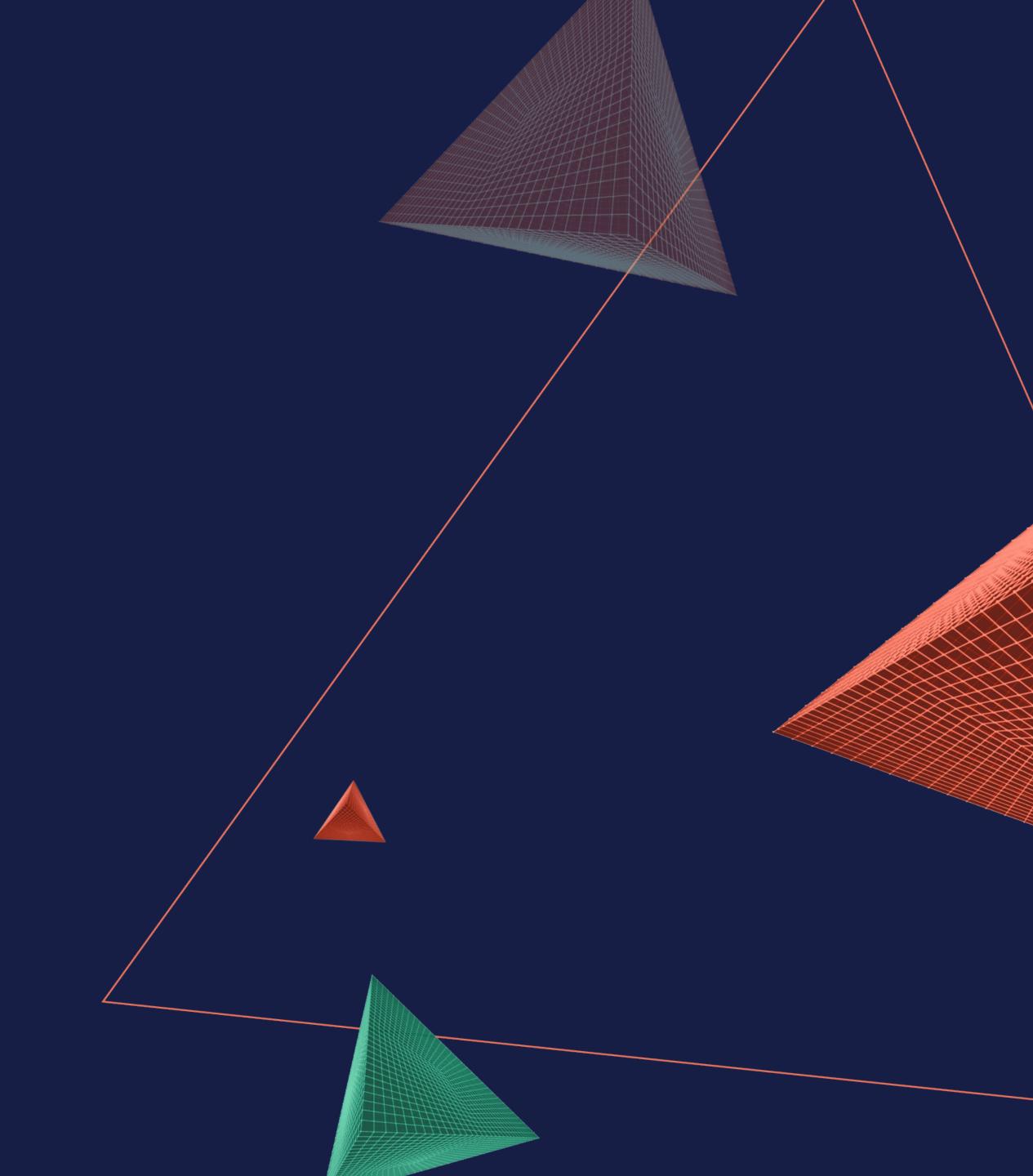
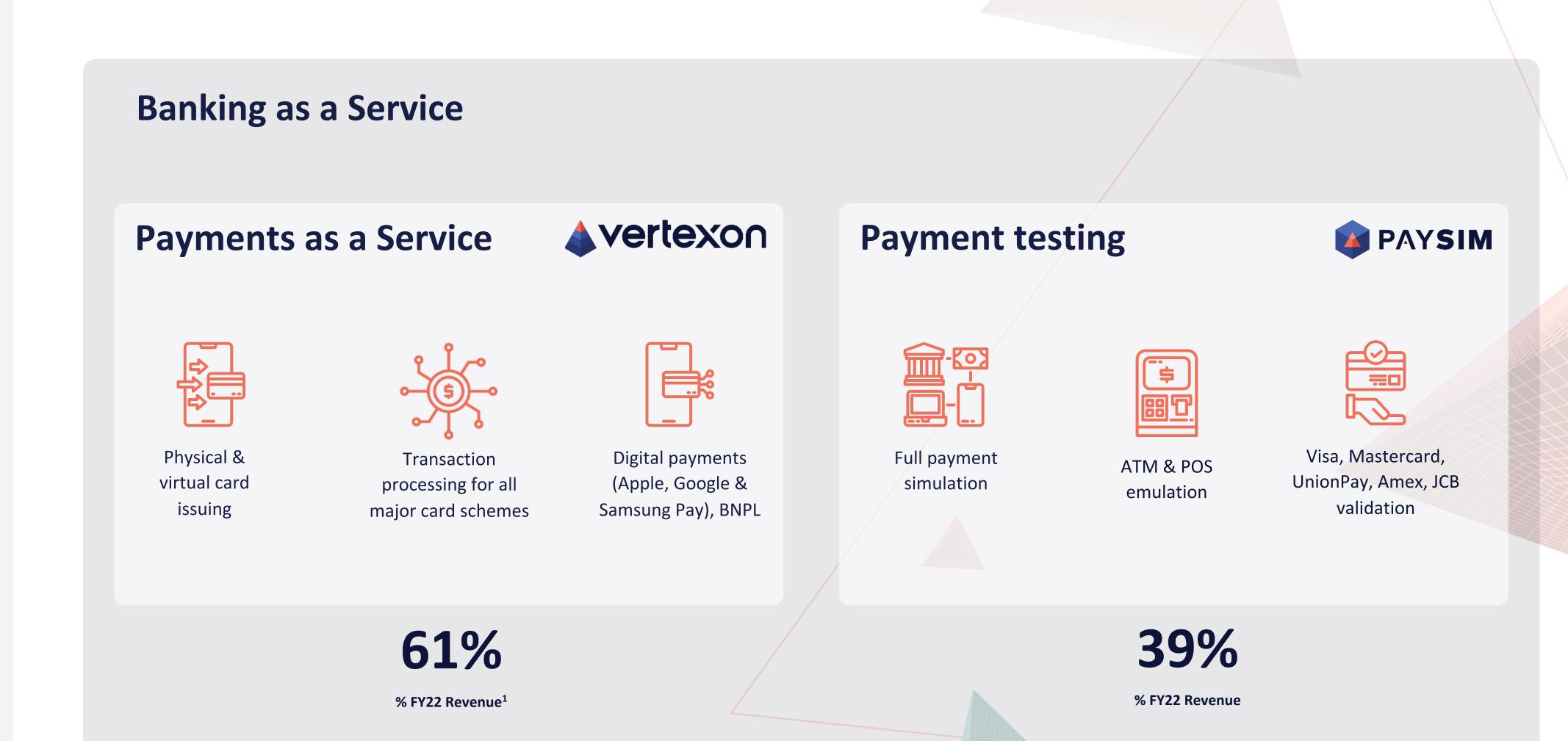
Q1 FY23 Investor Presentation

31 October 2022



Payments solutions provider, driving innovation in the banking ecosystem

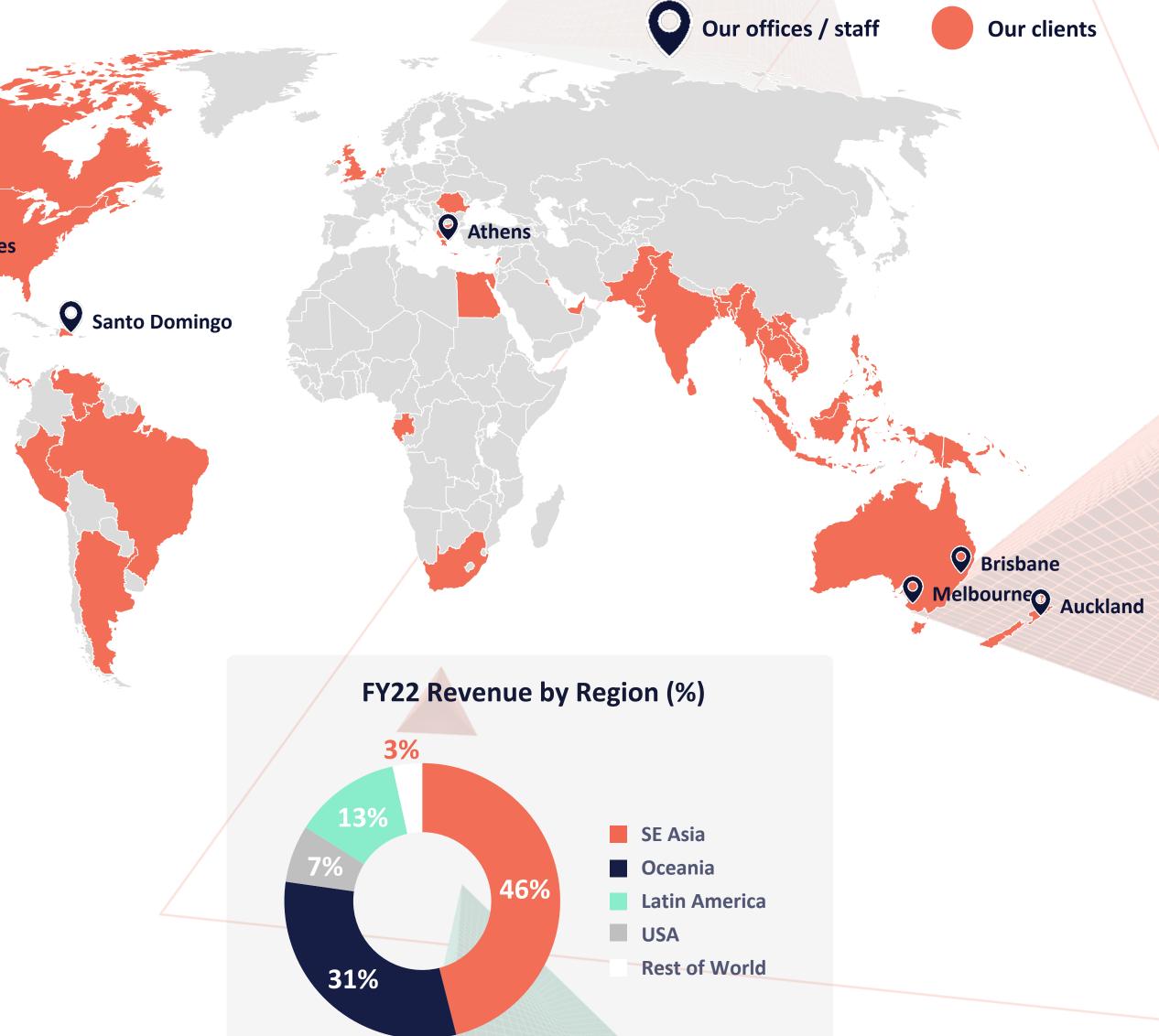
## Change today: delivering scalable payments solutions



Global team with local knowledge to support our loyal & growing client base

## Global fintech with local expertise





**Our clients** 



## major schemes













Strong progress on operational readiness for direct issuing in Oceania to enable future 'go-live' for four New Zealand clients

## FY23 Operational Milestones – Q1 Update

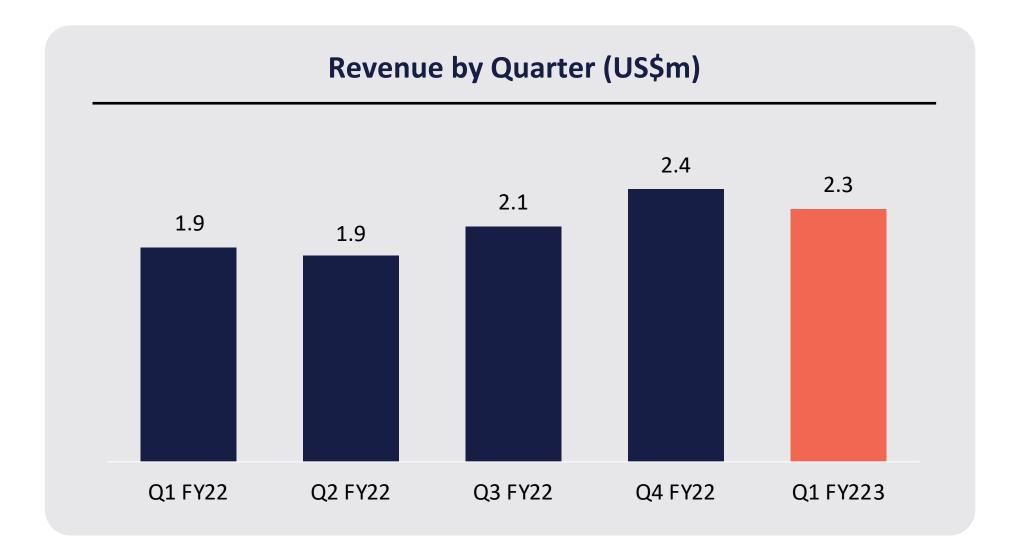
Milestone Q1 Key Achievements Mastercard Principal Issuer licence granted in New Zealand Granted a draft Australian Financial Services Licence (AFSL) Full AFSL subject to finalisation of operational matters (targeting to complete late Q2) **Business readiness for** Mastercard transaction level testing completed direct card issuing in Software as a Service (SaaS) production environment established Oceania Card operations team established for production support Cardholder API enhancements completed Settlement accounts established Vertexon ► API suite extended Digital wallet enhancements scoped **Deliver market leading** products PaySim Certification Solution for ISO20022 (Faster Payments) development well progressed Certification Client Portal UX / UI design completed Partners ▶ Gaining strong traction in US, LATAM and Asia from PaySim and Vertexon partners New clients **Grow through clients and** Leads and pipeline continue to grow across all regions partners PaySim new client onboarded and growing interest in Certification Solution Existing clients

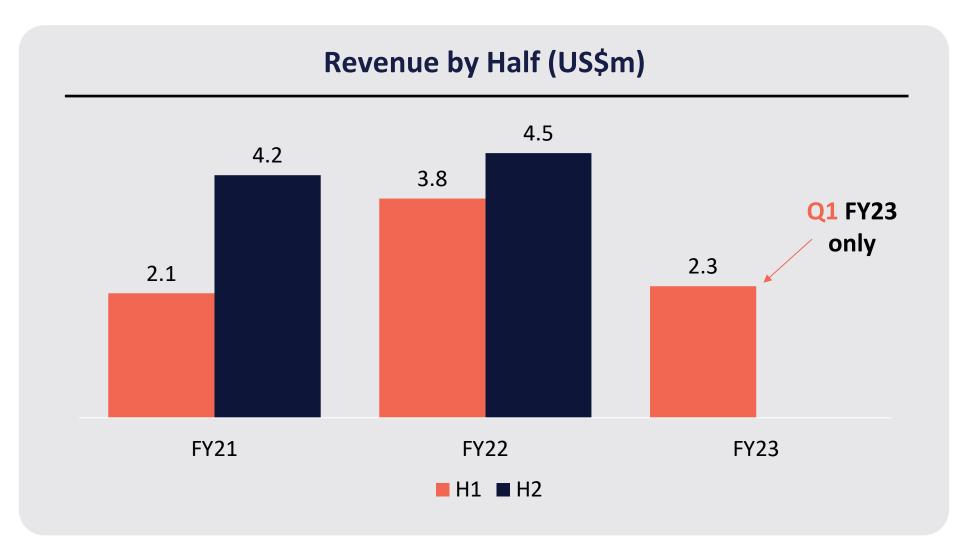
Increased opportunities in Vertexon PaaS migration for LATAM, Oceania and SE Asia clients

# Strengthened the financial position of the Company through revenue growth, cost realignment and capital raise

## Financial Update – Q1 FY23

- Q1 FY23 revenue of US\$2.3m (A\$3.6<sup>1</sup>m), up 18% on pcp
  - ► Growth primarily driven through support and maintenance and new licence sales
  - c.54% of revenue derived from recurring sources
- Cash receipts of US\$2.3m (A\$3.6m), down 19% on pcp
  - Stronger cash collections in prior period driven by collection of a significant one-off licence sale from non-core product and aged debtors from acquisition
- Completed a realignment of the cost base
  - Resulted in several one-off restructuring costs (primarily related to staff entitlements)
  - Expect operating expenses to reduce going forward
- Strengthened balance sheet; net cash of US\$3.1m (A\$4.8m)
  - Strong cash position assisted by A\$5.72m capital raise in August from supportive shareholders





Proactive management actions to deliver strong and profitable revenue growth

## Outlook

#### Revenue Growth

- ► Targeting to deliver strong (double digit) revenue growth in FY23
  - > FY22 revenue of US\$8.3m (A\$13.2m)
  - ▶ Q1 FY23 revenue of US\$2.3m, up 18% on pcp
- ► Key drivers of growth:
- Long-standing client base with contracted revenue
- Recently contracted PaaS clients who are anticipated to 'go-live' throughout remainder of FY23
- Existing clients with identified projects / upgrades + new opportunities in advanced discussions

#### **Cost Base Realigned**

- In July, realigned the cost base to streamline the business and enable future revenue growth to be delivered profitably
- ▶ Realised majority of one-off costs in Q1 FY23; expect operating expenses to reduce for the remainder of FY23, particularly in the second half

#### **EBITDA Positive**

- ► Targeting monthly EBITDA positive during H2 FY23
- ▶ Sales pipeline continues to grow and mature, with the realigned cost base not affecting the upside potential of the business



## **Change Financial Limited**

**ASX: CCA** 

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#### **Get in touch**

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