

ESTABLISHING A NATIONAL FOOTPRINT IN THE AUTOMOTIVE AFTERMARKET

RPM AUTOMOTIVE GROUP LTD (ASX: RPM)

AGM INVESTOR PRESENTATION | 24 NOVEMBER 2022



Overview

This document is issued by RPM Automotive Group Limited ACN 002 527 906 RPM ("RPM Automotive" or "RPM") on 24 November 2022.

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RPM business units offer wheels, tyres, accessories and apparel across **wholesale** and **retail**



Underlying demand (over 70%) comes from **commercial & industrial** customers driven by transport fleets, the mining and agricultural sectors



RPM has grown organically and by acquisition over the past 2 years to rapidly grow its **product range**, **network footprint** and **internal capabilities**

In FY22, RPM **generated \$79m in sales revenue** (up 75% on pcp) and **\$7.6m in underlying EBITDA*** (up 124% on pcp)



RPM's annualised revenue run rate is over \$120m, with Q2 and Q3 seasonally stronger

RPM has **39 points of presence** across Australia, predominately along the east coast with retail locations in Perth and Adelaide

*FY22 Underlying EBITDA excludes \$300K in one-off flood related expenses

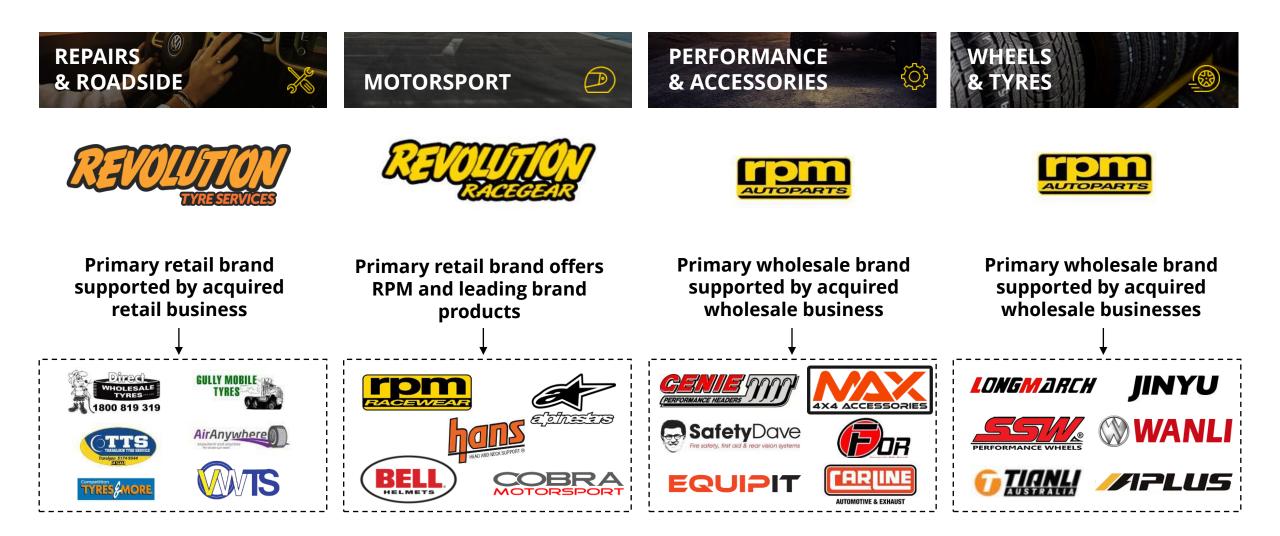


4 COMPLEMENTARY BUSINESS UNITS

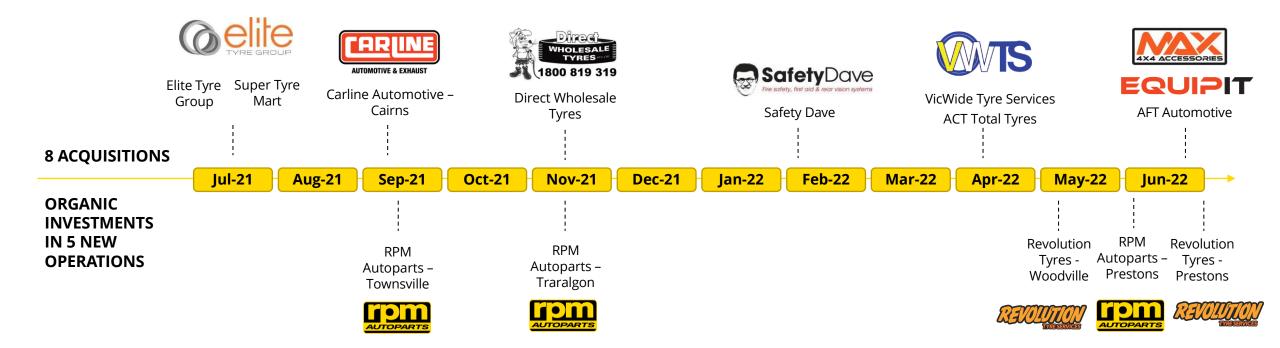
| REPAIRS Commercial & Industrial Tyre and auto Service centres | Image: NotestimeMotorsportDescriptionCertified race safety wear, suits and helmets | <image/> <text></text> | WHEELS Image: Constraint of wheels and tyres |
|---|--|--|---|
| Retail | Retail | Retail & Wholesale | Wholesale |
| Retail sales, wheel and tyre repairs, and roadside assist to commercial vehicle nationwide Services both commercial (including fleet) and consumer customers | The sole FIA-approved racewear manufacturer in Australia under the RPM Racewear brand Exclusive distributor of Alpinestars, Hans Devices, Cobra Seats and Bell Motorsport Helmets | Well-known "best-in-class" accessory brands Distributed through a nationwide group of auto repair shops Several fleet contracts in place | 11 exclusive, in-house brands offered across all three tyre categories (commercial, industrial and passenger) Exclusive mature supply chain in place to offer distribution of quality wheels & tyres at value prices |
| 40% of FY22 revenue | 10% of FY22 revenue | 14% of FY22 revenue | 36% of FY22 revenue |



KEY BRANDS



INVESTMENTS IN GROWTH – ORGANIC & ACQUISITION





EXPANDING RETAIL, WHOLESALE AND MANUFACTURING CAPABILITIES

26 Retail points of presence (PoPs)

9

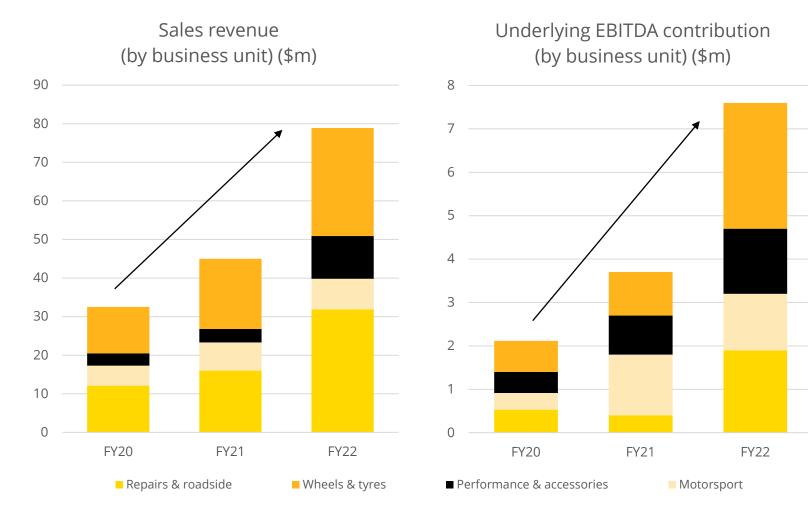
Wholesale distribution PoPs to service the retail footprint

4 Manufacturing PoPs









- FY22 organic growth of 18%
- Q1 FY23 revenue of \$28.4m, up 7% q-on-q and up 89% y-on-y
- Q1 FY23 EBITDA of \$2.6m, up 17% q-on-q and up 179% y-on-y
- Annualised revenue run rate of over \$120m, with Q2 and Q3 seasonally stronger



REVENUE GROWTH ANALYSIS

Components of Revenue Growth

| <mark>(\$m)</mark> | FY20 | FY21 | FY22 |
|----------------------------|-------|-------|-------|
| Total Revenue ¹ | 35.5 | 48.8 | 82.0 |
| Acquisition Growth | 2.8% | 34.8% | 49.9% |
| Organic Growth | 9.4% | 3.0% | 18.1% |
| Total Revenue Growth | 12.2% | 37.7% | 68.0% |

Organic Growth by Division

| (\$m) | FY20 | FY21 | FY22 |
|---------------------------------------|--------|-------|-------|
| Repairs & Roadside (Retail) | -4.1% | 3.7% | 28.9% |
| Motorsport (Retail) | -15.5% | 27.3% | 7.0% |
| Wheels & Tyres (Wholesale) | 55.1% | -5.9% | 4.2% |
| Performance & Accessories (Wholesale) | -13.8% | -0.4% | 75.2% |

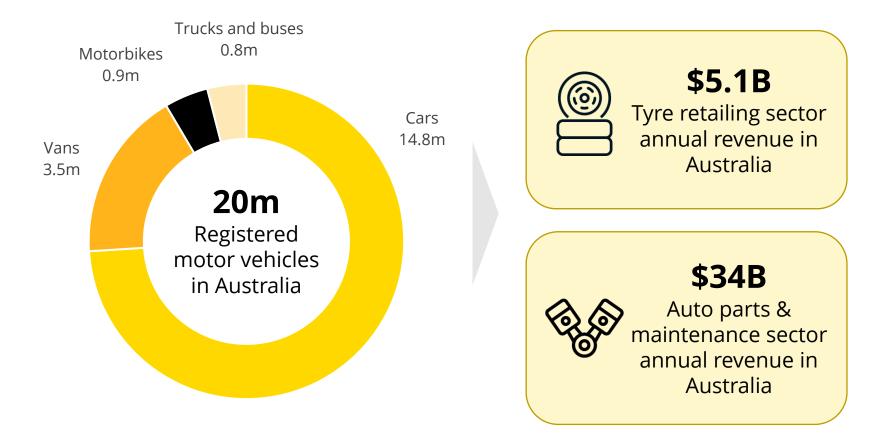
1 Revenue is based on raw sales data. Reported revenue excludes inter-company sales.

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1,050,000 new vehicles sold in 2021 Aging vehicle

Aging vehicles = more maintenance



The sector is highly fragmented and RPM has a strong track record of driving consolidation to capture market share

Sources: 1. Australian Bureau of Statistics - Motor Vehicle Census, 30 June 2021; 2. IBISWorld - Tyre Retailing in Australia, 30 May 2022; 3. [to come]



RPM'S 3-YEAR VISION



In the next three years, RPM is working towards:

- Expansion of wholesale: Warehouses and distribution facilities in each of the major centres
- Expansion of retail: A well-built out retail network servicing the transport industry in major transportation hubs, focused on commercial and industrial fleets
- **New geographies:** A presence in New Zealand and additional footprint of retail networks across Australia
- Broader product range: A comprehensive range of motor vehicle accessories
- **Complementary activities:** Participating in the tyre recycling market



FY23 OUTLOOK

- RPM's annualised revenue run rate remains over \$120m
- 2H FY23 revenue and EBITDA expected to be stronger than 1H FY23 currently tracking towards \$60m, with seasonally higher revenue in Q2 and Q3
- Positive impact on working capital and operating cash flow in 2H FY23, with inventory typically peaking in Q2 and declining through 2H
- Further investment in both retail and wholesale capabilities across NSW, SA and WA
- Focus on integration of acquisitions and exceptional customer service
- Target further complementary acquisitions of earnings accretive businesses that expand the RPM national network





KEY HIGHLIGHTS

| | VERTICALLY INTEGRATED MODEL | RPM continued network expansion in design, manufacture, wholesale and retail provides opportunities for cross selling, operational efficiency, revenue diversification to push organic growth |
|-------|---|---|
| | COMMERCIAL & INDUSTRIAL TARGET MARKET | RPM's target markets are commercial & industrial customers and the retail operations are predominately B2B or B2Fleet |
| | FAVOURABLE INDUSTRY TAILWINDS | Underlying demand for RPM's products and services comes from commercial transport fleets, the mining sector and the agricultural sector |
| rathy | CLEAR GROWTH STRATEGY | RPM has a clear strategy to consolidate the fragmented auto market through acquisition to aggressively build the business while driving organic growth |



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