

Money in Motion

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**EML Payments Limited** 

#### 22 February 2023

#### **ASX Market Announcements**

20 Bridge Street SYDNEY NSW 2000

#### **INVESTOR PRESENTATION**

**EML Payments Limited (ASX:EML) ("EML** or **Company")** is pleased to provide investors with the following presentation.

#### **About EML Payments Limited**

EML Payments is a global payments company that operates in Australia, the UK, Europe, and the US. Our customers are diverse and include major banks in Europe, government, retail brands and financial services companies. For more information: <a href="mailto:EMLPayments.com">EMLPayments.com</a>

This announcement has been authorised for release by the Board of Directors.

#### For further information, please contact:

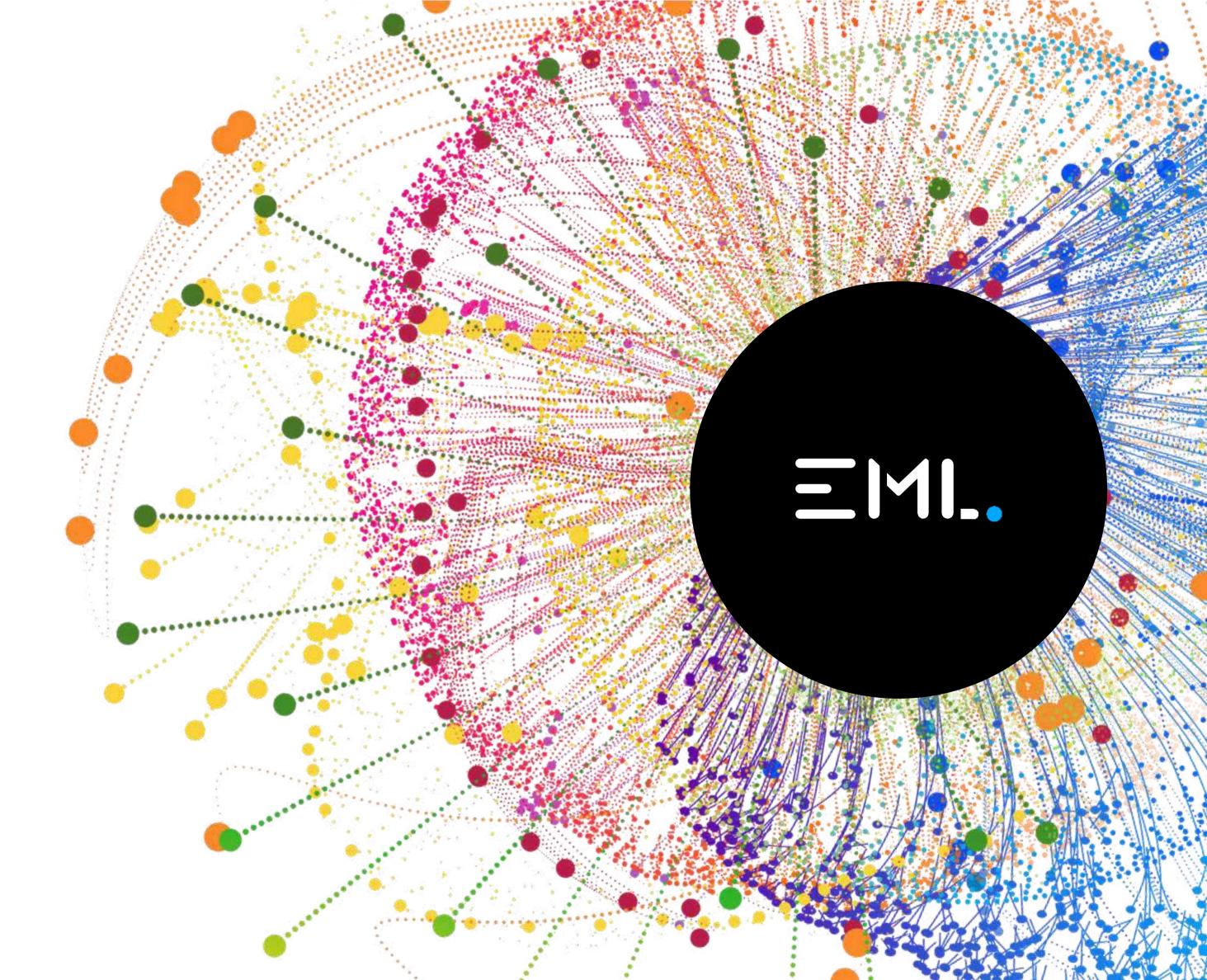
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Half Year 2023

# Interim Results.





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Emma Shand.

Managing Director and Group CEO

Jonathan Gatt.
Interim Group CFO

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03 Q&A O2 Transformation Strategy Update

#### mportant Notice

This investor presentation has been prepared by EML Payments Limited

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#### About Us

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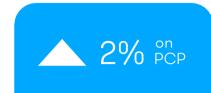
This ASX announcement has been authorised for release by the Board of Directors.

### Financial overview.

#### ΞMI.

#### Revenue<sup>1</sup>

\$116.6m



#### Underlying EBITDA<sup>2</sup>

\$13.4m



#### Underlying NPATA<sup>2</sup>

\$0.7m



#### Cash Balance

\$79.2m



#### **Business Segment Performance**

Segment	GPR	Gifting	Digital Payments
Revenue <sup>1</sup>	<b>\$72.1m</b> (PCP: \$69.6m)	\$34.0m (PCP: \$37.1m)	\$10.5m (PCP: \$7.7m)
Underlying GP <sup>3</sup> %	<b>59%</b> (PCP: 56%)	<b>80%</b> (PCP: 81%)	<b>89%</b> (PCP: 82%)

PFS impairment

\$86.2m

Sentenial impairment

\$35.1m

Net Loss for the half year

(\$129.9m)





<sup>1</sup> Revenue is adjusted for the non-cash amortisation of the AASB3 fair value uplift to bond investments.

<sup>2</sup> Underlying EBITDA and Underlying NPATA excludes the impacts of the non-cash amortisation of the AASB3 fair value uplift to bond investments, European regulatory matters, one-off restructuring and strategy establishment costs. A reconciliation is provided in the Analyst briefing data pages appended to this presentation.

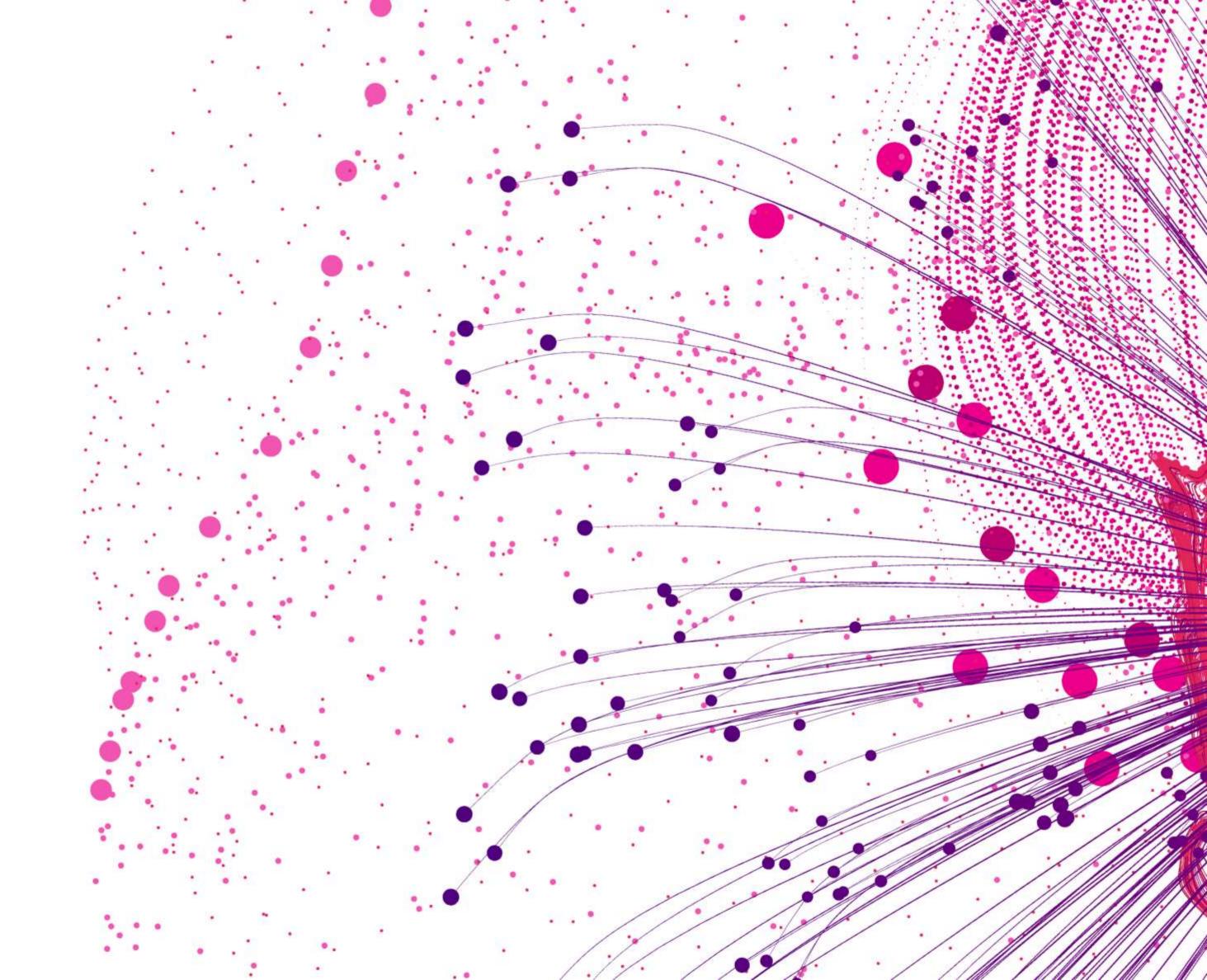
<sup>3</sup> Underlying GP excludes the impacts of European fraud costs.

<sup>4</sup> Percentage movement has been calculated based on the prior comparative period, H1 FY22, unless otherwise noted.

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# Financial Results.



# H1 FY23 Financial performance.

Metric	H1 FY23	H1 FY22	Change
GDV	\$49.4bn	\$31.6bn	<b>55</b> %
Revenue <sup>1</sup> (Yield)	<b>\$116.6m</b> 24bps	\$114.4m 36bps	<b>1</b> 2%
Underlying GP <sup>1</sup> GP%	\$78.9m 68%	\$75.4m 67%	<b>5</b> %
Underlying Overheads <sup>1</sup>	\$65.5m	\$48.5m	<b>4</b> 35%
Underlying EBITDA <sup>1</sup>	\$13.4m	\$26.9m	<b>50%</b>
Underlying NPATA <sup>1</sup>	\$0.7m	\$13.1m	<b>V</b> 95%

<sup>1</sup> Revenue, Underlying GP, Underlying EBITDA and Underlying NPATA are stated excluding the impacts of the non cash amortisation of AASB3 fair value uplift to bond investments and European regulatory matters, one-off restructuring and strategy establishment costs plus European fraud costs.



#### **Key Messages**

#### Revenue up 2% PCP

- Interest revenue of \$9.4m, vs \$2.3m in H1 FY22, offset by lower establishment fees, down \$4m on PCP, and impacts of once off service fee and breakage revenue recognised in the PCP
- Group revenue yield of 24bps reflects the consolidation of the Sentenial business for the period

#### Underlying Gross Profit up 5% on PCP

- Driven by high margin revenues from interest and Sentenial
- Underlying results exclude the impact of \$8.5m of fraud losses in our European business

#### Underlying Overheads up 35% on PCP

- Sentenial business was included for the full 6 months and we continued to invest in the European business
- Underlying results exclude the impact of \$13.1m of costs relating to European regulatory matters, one off restructuring and executive retentions

#### Cash Balance \$79.2m, up 7% on June 2022

#### PFS & Sentenial Impairments

- Non-cash impairment of \$86.2m to reduce carrying value of the PFS Group
- Non-cash impairment of \$35.1m to reduce carrying value of the Sentenial Group

# Reported vs underlying results.

#### Reported EBITDA<sup>1</sup>

Regulatory remediation and class action costs

Fraud costs

Restructuring costs and strategy establishment

#### Underlying EBITDA<sup>2</sup>

#### Reported NPATA

- Regulatory remediation and class action costs
- Fraud costs
- Restructuring costs and strategy establishment
- Tax impact of above costs

#### Underlying NPATA<sup>2</sup>

#### Net loss after tax

1 Definitions of EBITDA and NPATA are stated in more detail in the Glossary on page 30

(\$8.2m)

\$8.5m

\$8.5m

\$4.6m

\$13.4m

\$8.5m

\$8.5m

\$4.6m

(\$4.9m)

\$0.7m

(\$129.9m)

(\$16.0m)





<sup>2</sup> Underlying EBITDA and Underlying NPATA excludes the impacts of the non-cash amortisation of the AASB3 fair value uplift to bond investments, European fraud costs plus costs related to European regulatory matters, one-off restructing and strategy establishment costs. A reconciliation is provided in the Analyst briefing data pages appended to this presentation.

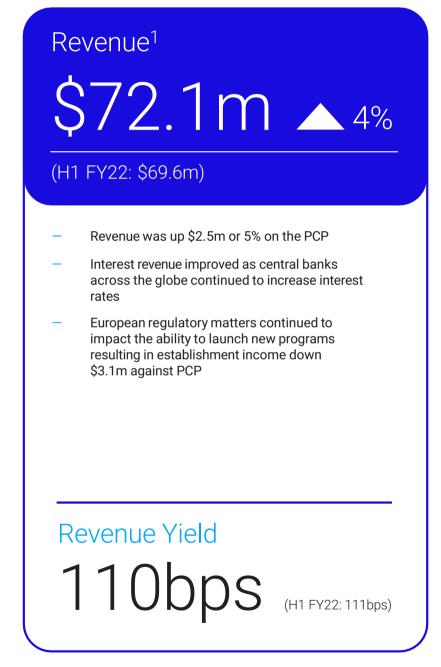
<sup>3</sup> A reconciliation is provided in the EML 2023 Interim report.

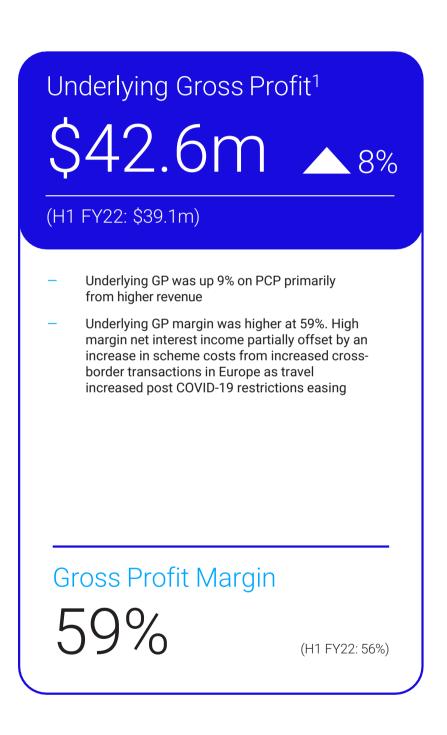
# Results maintained despite headwinds.



#### General Purpose Reloadable (GPR)





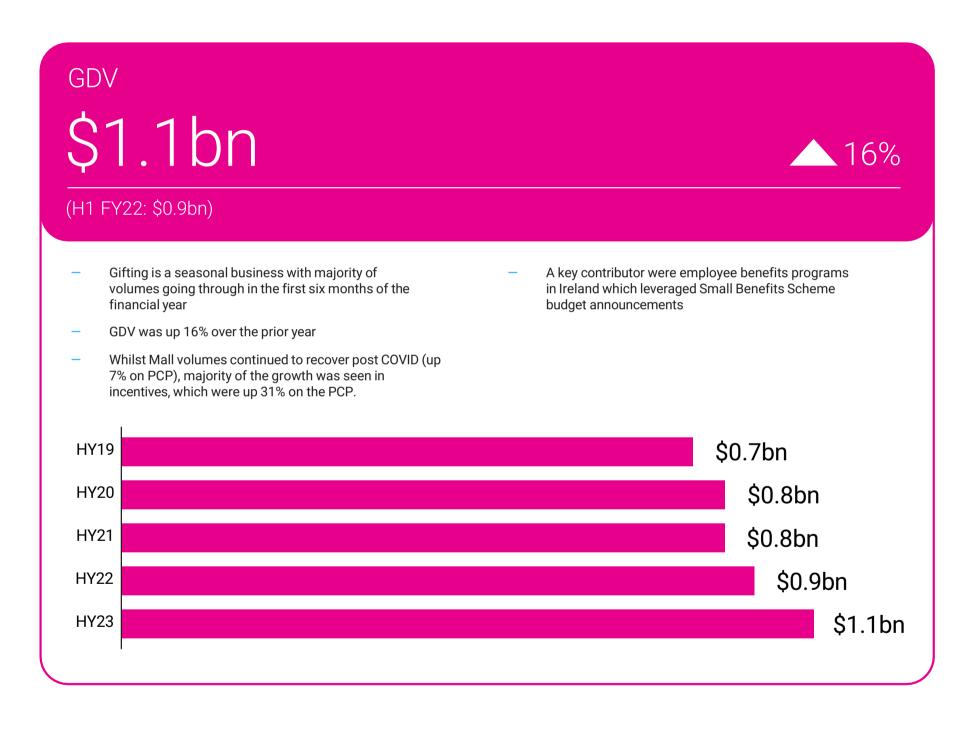


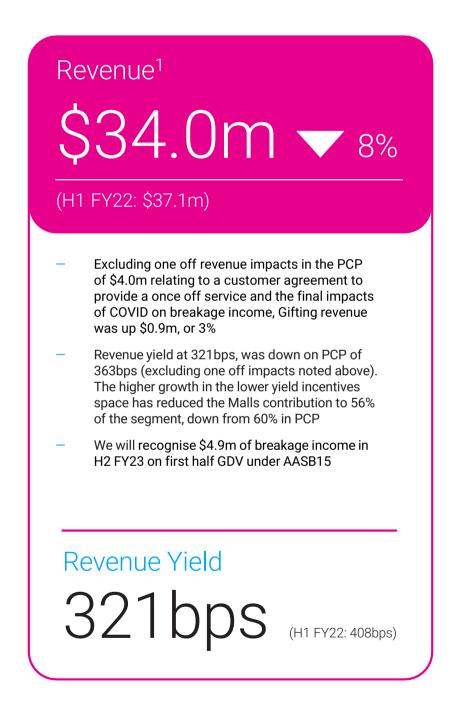
<sup>1</sup> Revenue and Underlying Gross Profit is stated excluding the non-cash amortisation of the AASB3 fair value uplift to bond investments and excluding European fraud costs.

# Gift seasonal volumes strong.

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#### Gifting





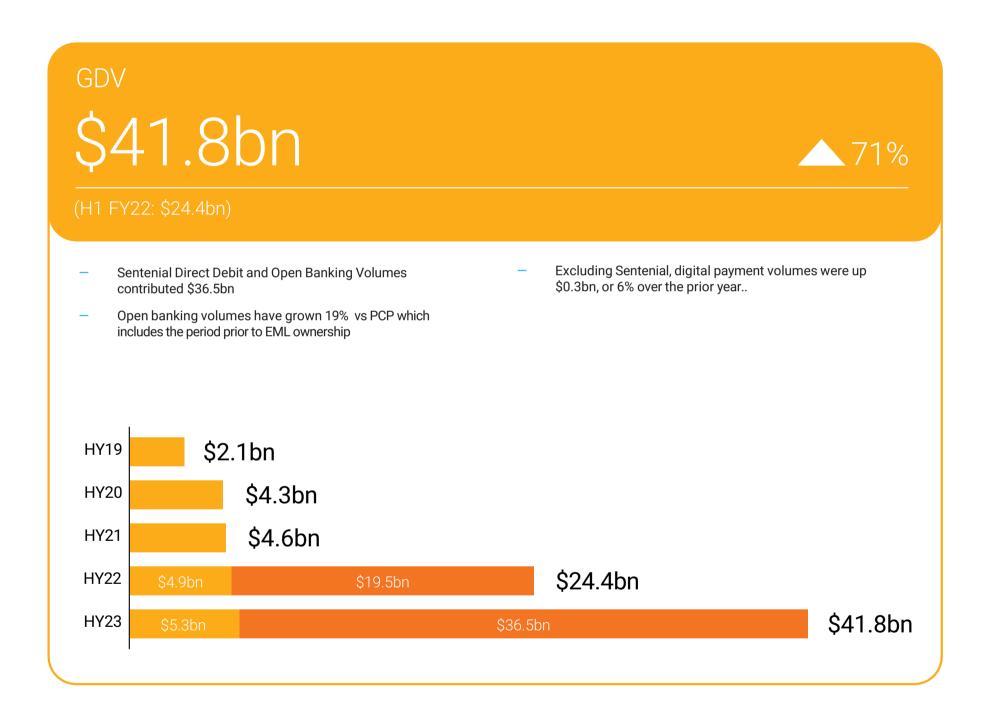
Underlying Gross Profit<sup>1</sup> \$27.2m \(\bigsim\) (H1 FY22: \$30.1m) Gross Profit was down 10% owing to the lower breakage income Gross Profit margin was largely flat on the PCP **Gross Profit Margin** 80% (H1 FY22: 81%)

<sup>1</sup> Revenue and Underlying Gross Profit is stated excluding the non-cash amortisation of the AASB3 fair value uplift to bond investments and excluding European fraud costs.

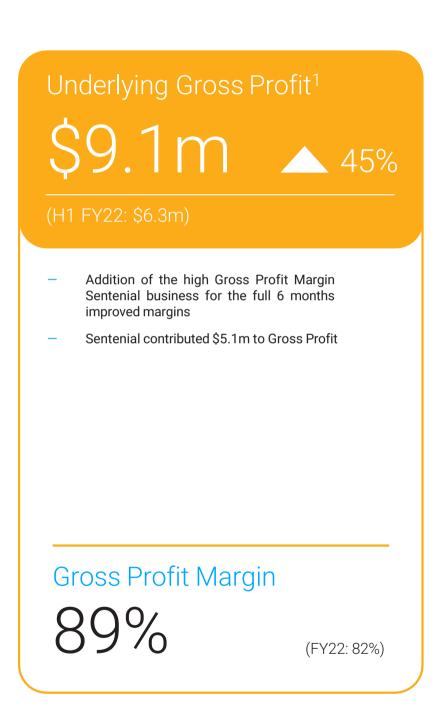
# Open banking volumes continued growth.



#### Digital Payments







<sup>1</sup> Revenue and Underlying Gross Profit is stated excluding the non-cash amortisation of the AASB3 fair value uplift to bond investments and excluding European fraud costs.

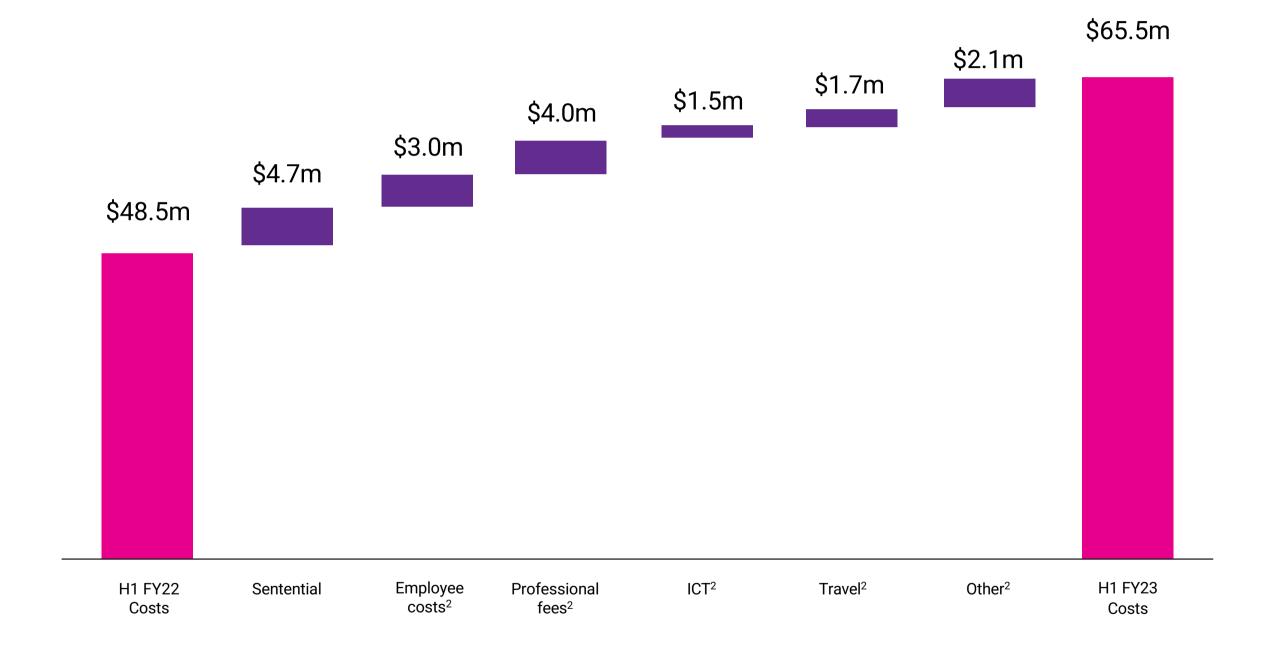
# Underlying overheads.

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\$65.5m



- Underlying overheads for the Group increased by 35% or \$17.0m on PCP
- Sentenial Group was up \$4.7m on PCP, representing the inclusion for the full six months (vs from acquisition date in the PCP) and additional investment into the business across sales and marketing.
- Employee costs increase primarily reflects continued investment to implement the regulatory remediation actions in Europe and improved focus on compliance across the business.
- Professional fees increased \$4.0m vs PCP. Internal and External audit fees were higher owing to the additional work relating to the regulatory matters.
- IT costs increased by \$1.5m as a result of continuing investment, including the migration of our Australian systems to the cloud



<sup>1</sup> Underlying Overheads excludes costs related to European regulatory matters, one-off restructing and strategy establishment

<sup>2</sup> Underlying overhead cost categories are shown excluding Sentenial costs





	30 June	31 December		Cardholder	Corporate
(\$'000s)	2022	2022	Growth	assets/ liabilities	balance sheet
Cash and cash equivalents	73,699	79,199	7%		79,199
Contract asset	21,531	22,229	3%		22,229
Segregated funds and Bond investments	1,709,715	2,299,007	34%	2,296,271	2,736
Other current assets	50,177	48,768	(3%)		48,768
Total current assets	1,855,122	2,449,203	32%	2,296,271	152,933
Contract assets	28,565	29,144	2%		29,144
Plant, equipment and right of use assets	12,719	7,599	(15%)		10,858
Intangibles	448,460	333,250	(26%)		333,250
Deferred tax asset	22,904	24,199	6%		24,199
Segregated funds and Bond investments	295,842	359,295	21%	356,365	2,930
Other non current assets	18,831	11,659	(71%)		5,550
Total non current assets	827,321	765,146	(8%)	356,365	408,781
Total assets	2,682,443	3,214,349	20%	2,652,635	561,712
Trade and other payables	(65,685)	(75,433)	15%		(75,433)
Liabilities to stored value account holders	(2,000,139)	(2,652,636)	33%	(2,652,636)	0
Interest bearing borrowings	(1,798)	(4,286)	138%		(4,286)
Provisions	(17,773)	(15,017)	(16%)		(15,017)
Other current liabilities	(14,684)	(13,856)	(6%)		(13,856)
Total current liabilities	(2,100,079)	(2,761,228)	31%	(2,652,636)	(108,592)
Deferred tax liabilities	(18,189)	(16,793)	(8%)		(16,793)
Contingent consideration	(28,856)	(10,683)	(63%)		(10,683)
Interest bearing borrowings	(81,616)	(83,277)	2%		(83,277)
Other non current liabilities	(16,586)	(25,651)	55%		(25,651)
Total non current liabilities	(145,247)	(136,404)	(6%)		(134,404)
Total liabilities	(2,245,326)	(2,897,632)	30%	(2,652,636)	(244,996)
Total equity	437,117	316,717	(28%)		316,717

- Cash on hand of \$79.2m. During the period we realised our investment in Interchecks which provided cash inflow of \$10.9m.
- Contract asset was \$0.6m higher. We expect \$12.8m to convert to cash in the next 6 months.
- Segregated funds include low risk bond investments and cash held at financial institutions.
- Decrease in intangibles relates to the impairment charges taken in relation to the PFS Group, \$86.2m, and the Sentenial Group, \$35.1m, primarily from a reduction in the revenue growth outlook for these businesses
- Contingent consideration decreased by \$18.2m during the period in relation to the Sentenial Group

# Impairments.



#### PFS Group

- PFS Group acquisition completed March 2020 with purchase price A\$252m, inclusive of A\$40m vendor loan notes payable on 30 June 2024 and 30 June 2025
- Forecast and pipeline for the PFS Group is below previous expectations influenced by market conditions and impacts on timelines to program deliveries as a result of ongoing remediation
- As a consequence of the above an impairment expense of A\$86.2m has been recognised in the half. The earnout amount payable recognised in the financial statements remains nil.
- PFS Group carrying value at 31 December 2022 A\$133.9m

#### **Impacts**

- No impact to EBITDA or NPATA
- No cash impact

#### Sentenial Group

- Sentenial Group acquisition announced on 6 April 2021 for A\$109m upfront consideration plus a potential earnout of A\$62m
- Acquisition completed on 30 September 2021
- Planned investment in the business to drive growth was delayed, resulting in business development delays relative to acquisition case
- As a consequence of the above an impairment expense of A\$35.1m has been recognised in the half. In addition, the Sentenial contingent consideration has been reduced by A18.2m
- Sentenial Group carrying value at 31 December 2022 A\$88.6m

#### Impacts

- No impact to EBITDA or NPATA
- No cash impact

# Financial performance – cash flow.



Cash and Cash Equivalents
Balance

Cash inflow from the sale of Interchecks

\$79.2m

\$10.9m

Underlying Operating Cash Inflows<sup>1</sup>

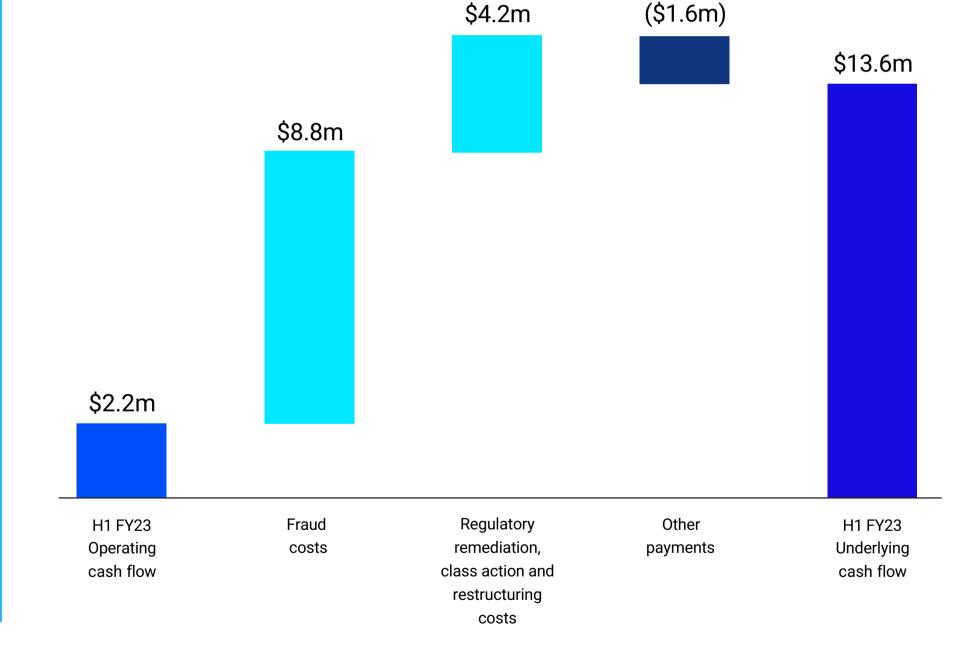
Capitalised internally developed software

\$13.6m

\$7.1m

Underlying EBITDA to Underlying Operating Cashflow conversion

102%



H1 FY23 Underlying Operating Cash Flow Movements

<sup>1</sup> Underlying Operating Cashflow excludes payments for European fraud costs, European regulatory remediation related costs, class action costs, tax and interest payments/receipts and other one-off in nature payments.

# Continuing benefits from interest.

#### Interest rates and stored float

#### Overview

- As at 31 December 2022, EML held an AUD equivalent of \$2.9bn in its stored float,
   \$2.3bn of which was held in cash and a further \$0.6bn in highly rated, low-risk bonds
- The stored float balance typically increases in December consistent with the increased seasonal volumes we experience in the Gifting business
- Across the various currencies we earn interest through a combination of our banking deposit agreements and bond investments
- Under our various banking agreements, we may incur a fee or interest share depending upon agreed commercial terms

#### **Current central bank positions**

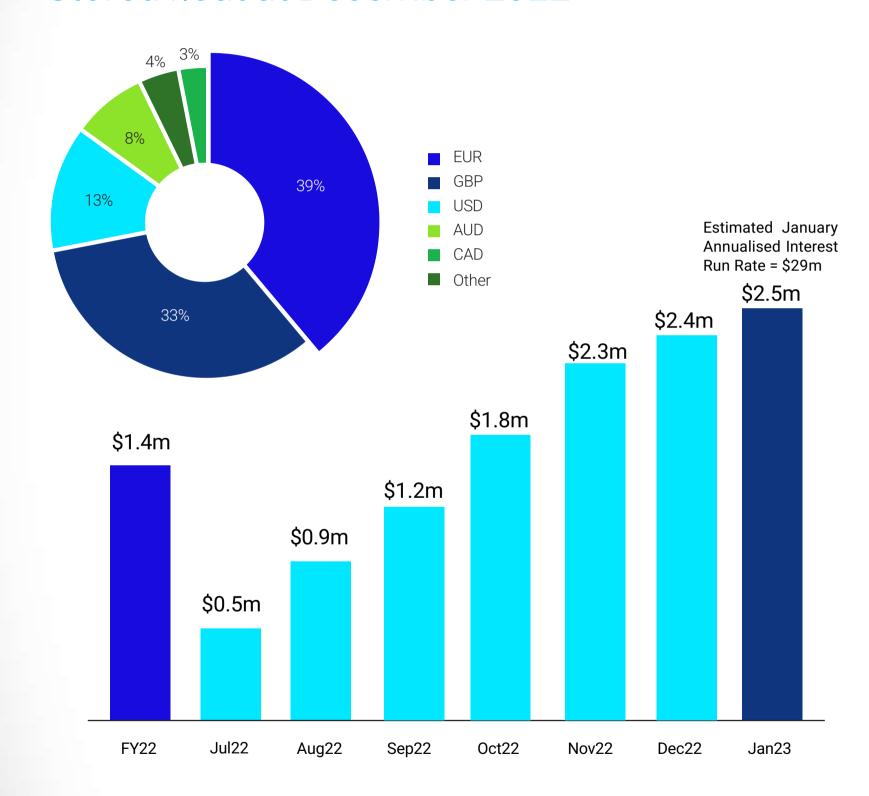
- Interest rates have continued to move higher during H1 FY23 across all regions
- Central banks around the world continue to note they view tackling high inflation as their key goal in the short-medium term

#### Impact of rising interest rates

- During FY22 EML generated net interest income<sup>1</sup> of \$1.4m
- In H1 FY23 EML generated net interest income<sup>1</sup> of \$9.0m
- In January 2023 EML generated \$2.5m of net interest income which implies an estimated annualised interest run rate of \$29m assuming no change in interest rates across the period



#### Stored float at December 2022



<sup>1</sup> Net interest income excludes the impact of the non cash amortisation of AASB3 fair value uplift to bond investments..

# FY23 - Financial guidance.



#### Revenue

\$235m - \$245m

(FY22: \$234.1m)

Gross profit margin

~67%

(FY22: 68%)

#### Overheads

\$133m - \$140m

(FY22 \$108.4m)

#### Underlying EBITDA<sup>1</sup>

\$26m - \$34m

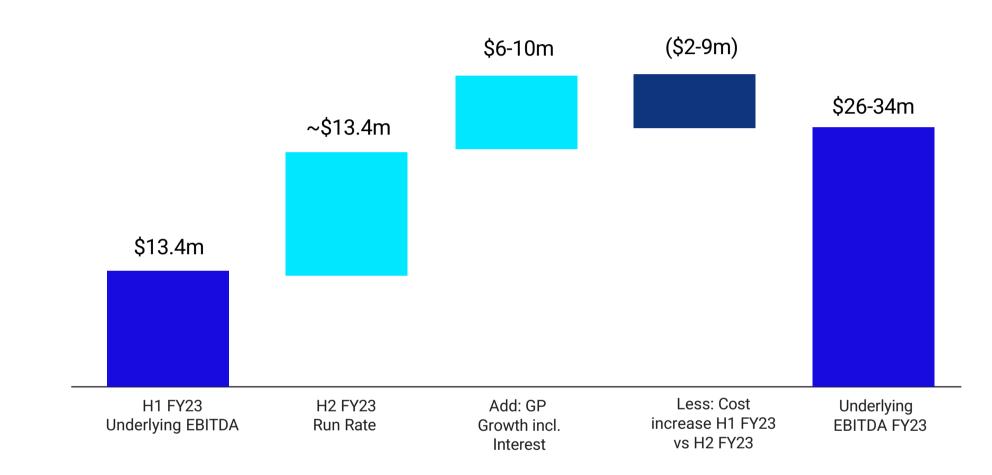
(FY22: \$51.2m)

#### Underlying NPATA<sup>1</sup>

(\$4m) - \$4m

(FY22: \$51.2m)

#### Underlying EBITDA – H1 FY23 to FY23 Guidance Bridge



#### **Assumptions:**

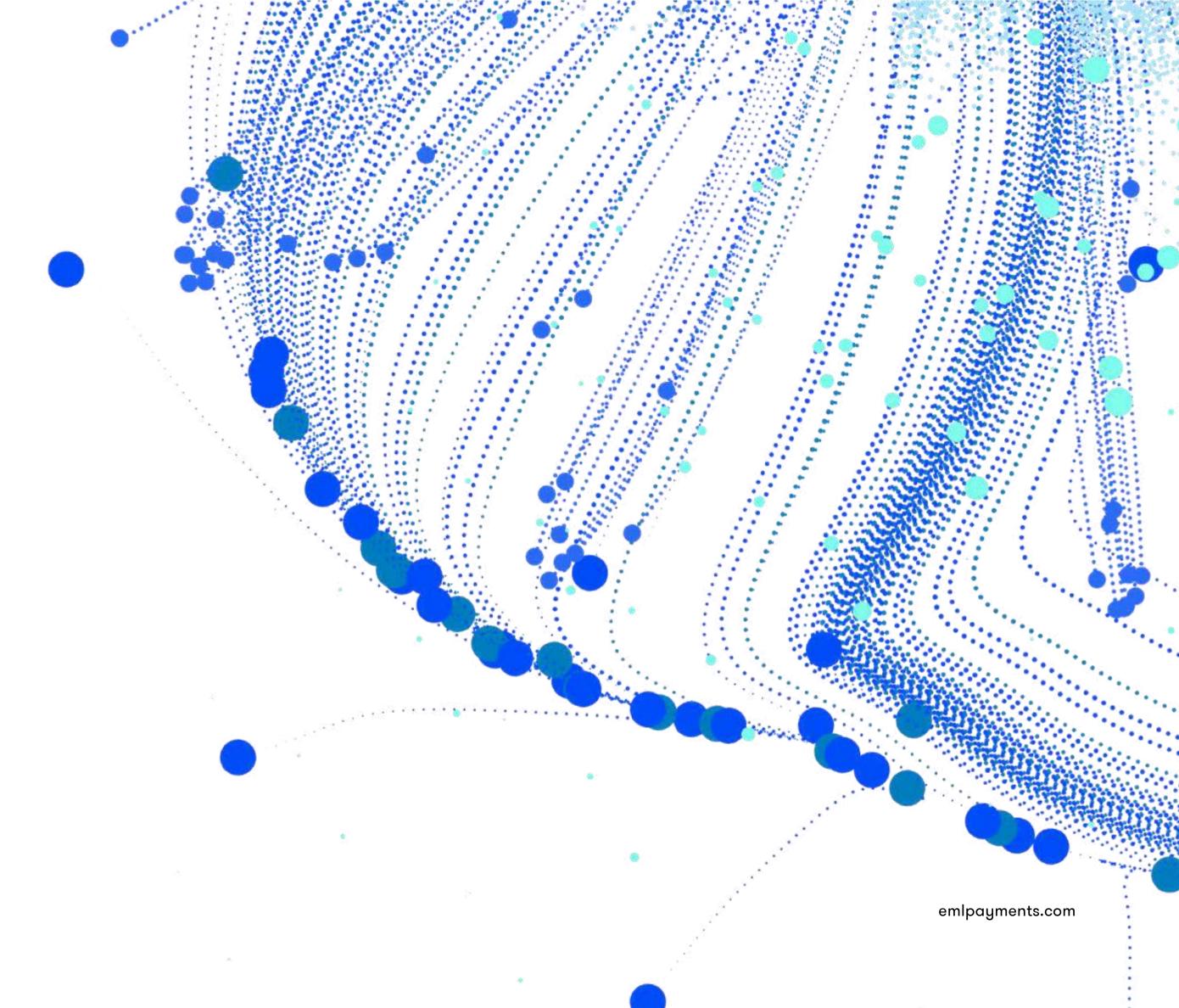
- 1 We assume
- (i) Central bank interest rates remain in line with the applicable rates as at 21 February 2023,
- (ii) no material changes in interest rate margins charged by our partner banks, and
- (iii) investment into EUR bonds is not possible in FY23.
- 2 FX rates are assumed to be materially in line with current rates as at 31 January 2023 and do not materially change for the remainder of the financial year

<sup>1</sup> Underlying EBITDA and Underlying NPATA excludes the impacts of the non-cash amortisation of the AASB3 fair value uplift to bond investments, European regulatory matters, one-off restructing and strategy establishment costs. A reconciliation is provided in the Analyst briefing data pages appended to this presentation.

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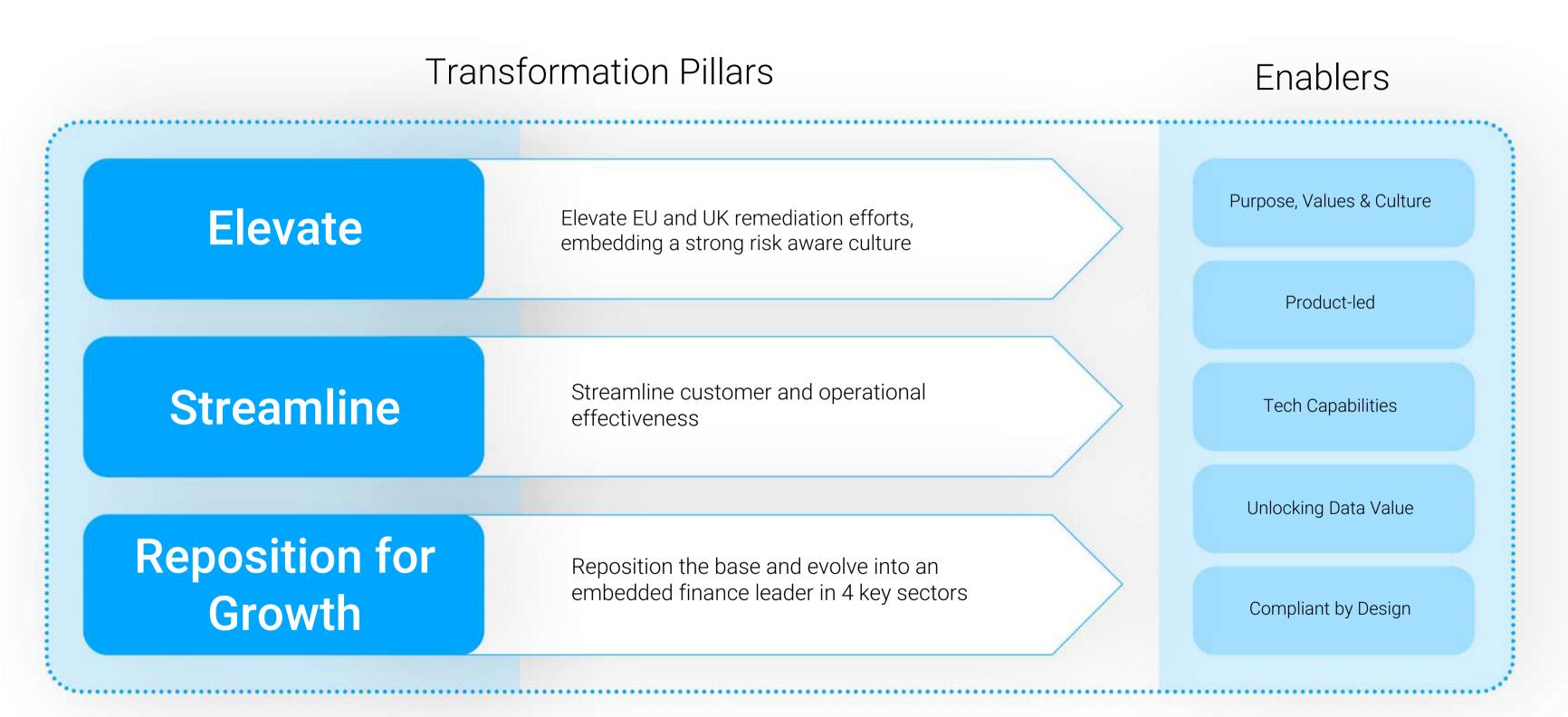
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# -02 Strategy Update.



# A new chapter for EML.

Our transformation strategy

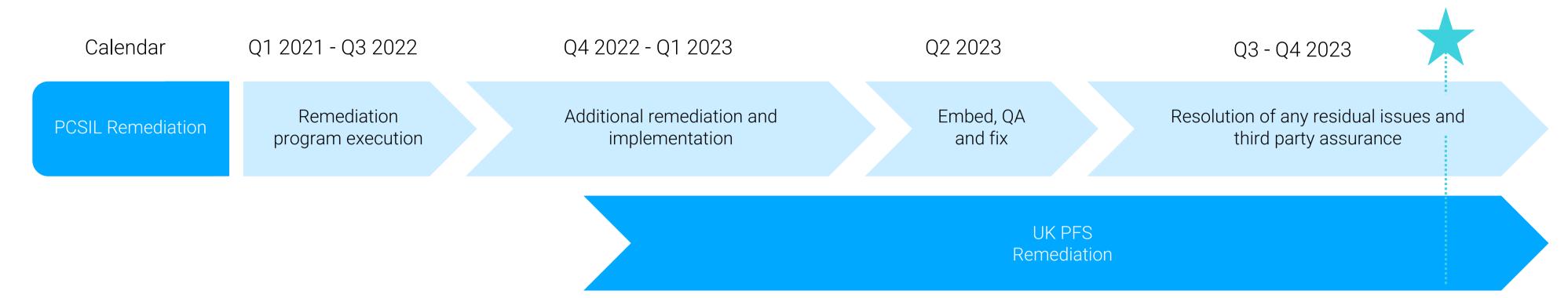




# Elevate Strategy.

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Elevate EU & UK remediation efforts, embedding a strong risk aware culture



#### Key areas that will endure long past remediation





# Elevate Progress.

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#### Elevate EU, PCSIL Ireland



# Distributor Review to be completed by end of February

Review of business models and key operational, legal and structural arrangements to identify and mitigate risk



# Data Platform Launched, Elevate as a Priority

Single ontology covering all PSCIL distributors, card holders, transactions dating back five years for risk scoring



# Board Governance Strengthened

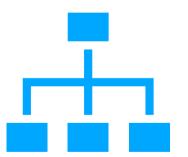
Increased interaction with Group Executive and Group Board (Elevate x2)



Elevate UK, PFS UK

# Risk Matrix Approved & Enterprise Wide Risk Assessment Methodology Adopted

Risk identification and control mapping in progress



#### Substantial Progress Made on Governance and Acknowledged by Central Bank of Ireland



# Third Party Assessment Scoped Alignment with a 3<sup>rd</sup> party to perform remediation assessment to plan (NB: PFS UK in progress)



#### **Outsourcing Governance**

Scope of services, arrangements and policies from external & internal outsourcing vendors

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#### Streamline Customer & Operational Effectiveness

#### Transform customer journey and service

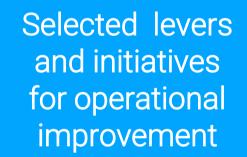
- Automated onboarding and lifecycle management
- Customer segmentation and risk profiling
- Customer self-service portals rights management, reporting

## Right-sized organisation and structure aligned to strategy

- Revise and embed purpose and values
- Talent planning for future skills
- Rationalise legal entity structure

#### Rationalise and modernise technology estate

- Rationalise payment processors
- Modernise ledger/digital wallet system
- Digital and API channels
- CRM platform





#### Single source of data/integrated data platform

- Operational insights to inform decision-making
- Data protection and governance
- Automated processes finance to regulatory reporting to customer and partner services

#### Centralise a technology, operations, innovation and delivery hub

- Cloud native, 24/7 follow the sun
- Supplier/vendor global procurement



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#### **Strengthened Compliance**

- Strengthen Anti-Fin Crime capabilities, including RegTech
- Monitoring of regulatory trends, influencing product roadmaps

#### ΞMI.

#### Strategic Initiatives Underway

#### Transform customer journey and service

- Customer segmentation, profitability & risk profiling commenced
- Review and rationalisation of global contact centre commenced
- Aligning sales and new account management to industry verticals
- New role GM, Global Customer Experience, appointment imminent

## — New global leadership structure; Org rollout Feb and March

 High global participation in Purpose & Values reset; embedment phase in March

Right-sized organisation and structure aligned to strategy

#### Rationalise and modernise technology estate

- Australian paytech 100% moved to the Cloud
- Decomposition of European middleware to improve latency and resiliency, in progress



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Selected levers and initiatives for operational improvement

Controllable cost out target 10-15% from FY24



#### Single source of data/integrated data platform

- Implemented new strategic data platform in January, initial priority to support Elevate:
- Ingestated data from 5 systems into a single ontology for 360-degree observatories of distributors and card holders
- Progressing dynamic risk scoring of all PCSIL customers

#### Centralise a technology, operations, innovation and delivery hub

- New shared services unit designed, March roll-out
- Supplier/vendor global procurement, review and prioritisation underway





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#### **Strengthened Compliance**

- Data Protection Officer (DPO) appointed
- Successfully piloted behavioural analysis for antifinancial crime purposes



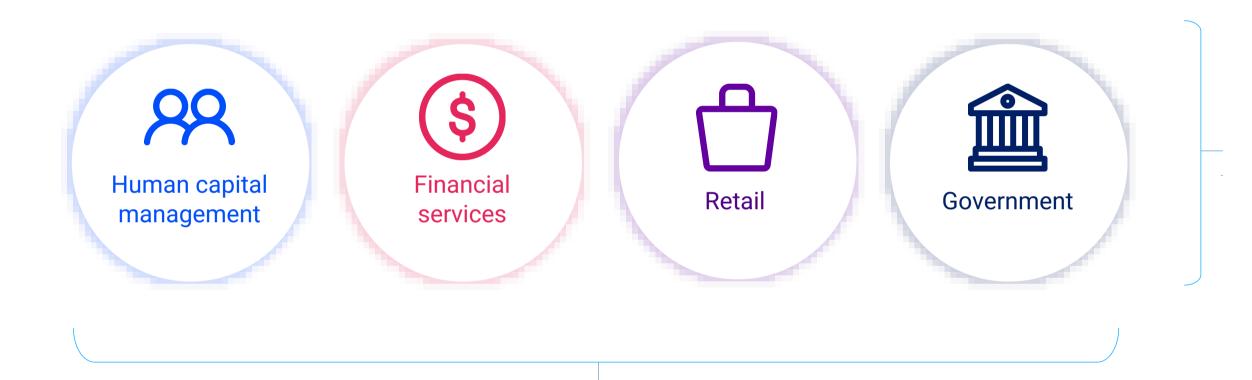
# Reposition for Growth Strategy.



Reposition the base and evolve from prepaid cards into an embedded finance leader in 4 key sectors

#### **Customer Proposition**

Feature rich embedded payments with end-to-end business management, empowering our customers to spend less time on payments and focus more time on their core business



Evolving our architecture and customer propositions to create value and safety in payment orchestration



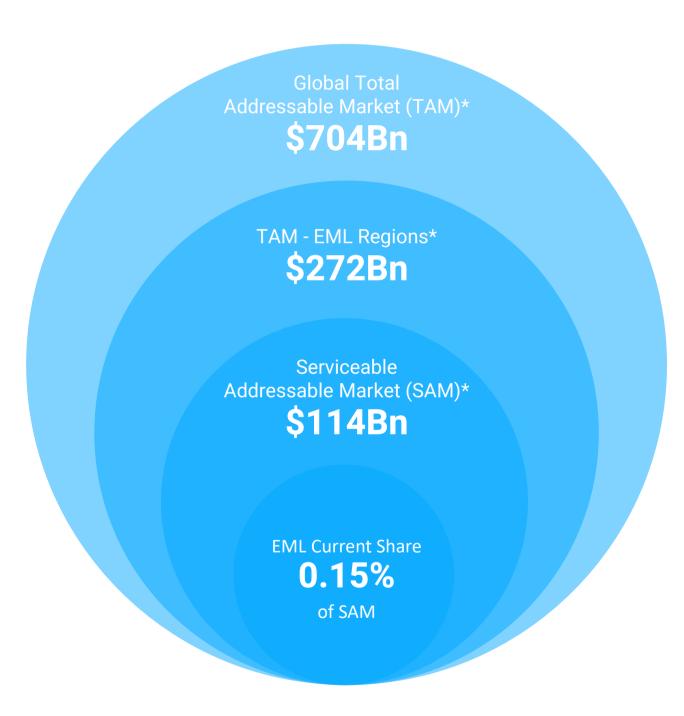








EML's 4 sectors represent over 70% of global total addressable payments revenue

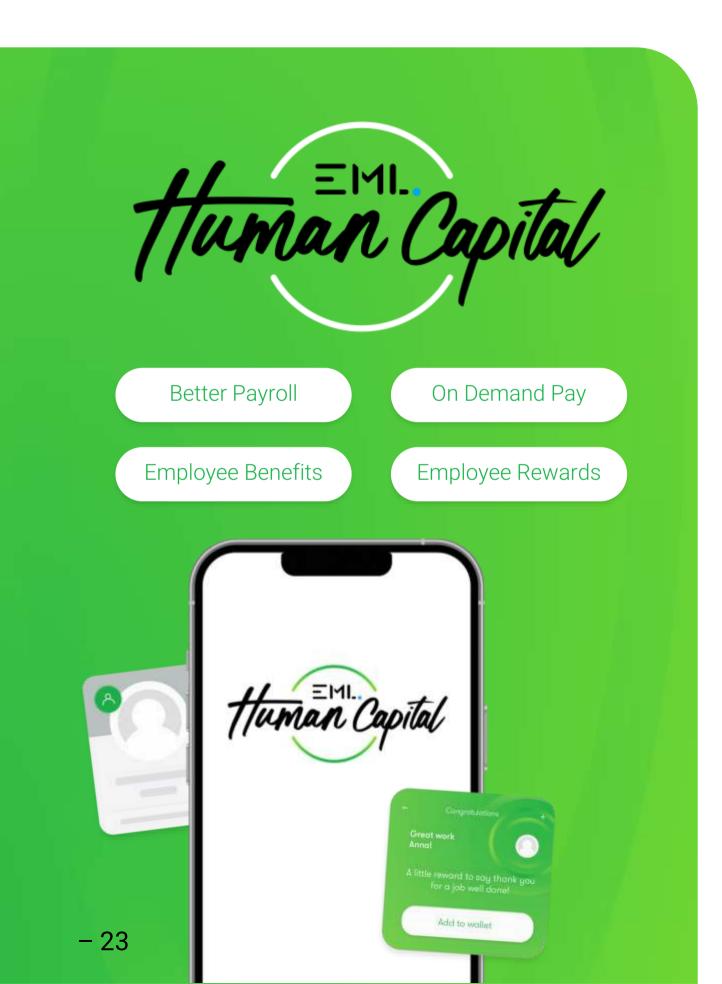


<sup>\*</sup>AUD. Analysis based on Oliver Wyman Analysis, November 2022. **Definitions:** Global TAM: total global transaction-based payment revenues within the 4 key sectors (excludes non-transaction-based revenues); EML Regional TAM: where EML has a presence across key sectors and geographies (UK, Western Europe, Australia and North America); EML Regional SAM: the key sectors and geographies EML plans to grow its share of market and wallet

# Reposition for Growth Progress.



Early wins on repositioning our growth strategy, as the embedded finance partner of choice



#### **New HCM & Payroll product suite launched**

- New HCM product suite launched with digital marketing campaign
- New HCM client Ceridian has gone live with two of our payment products in the UK
- Roadmap underway to digitise our Employee Benefits product by end of year; enabling scalability into new markets



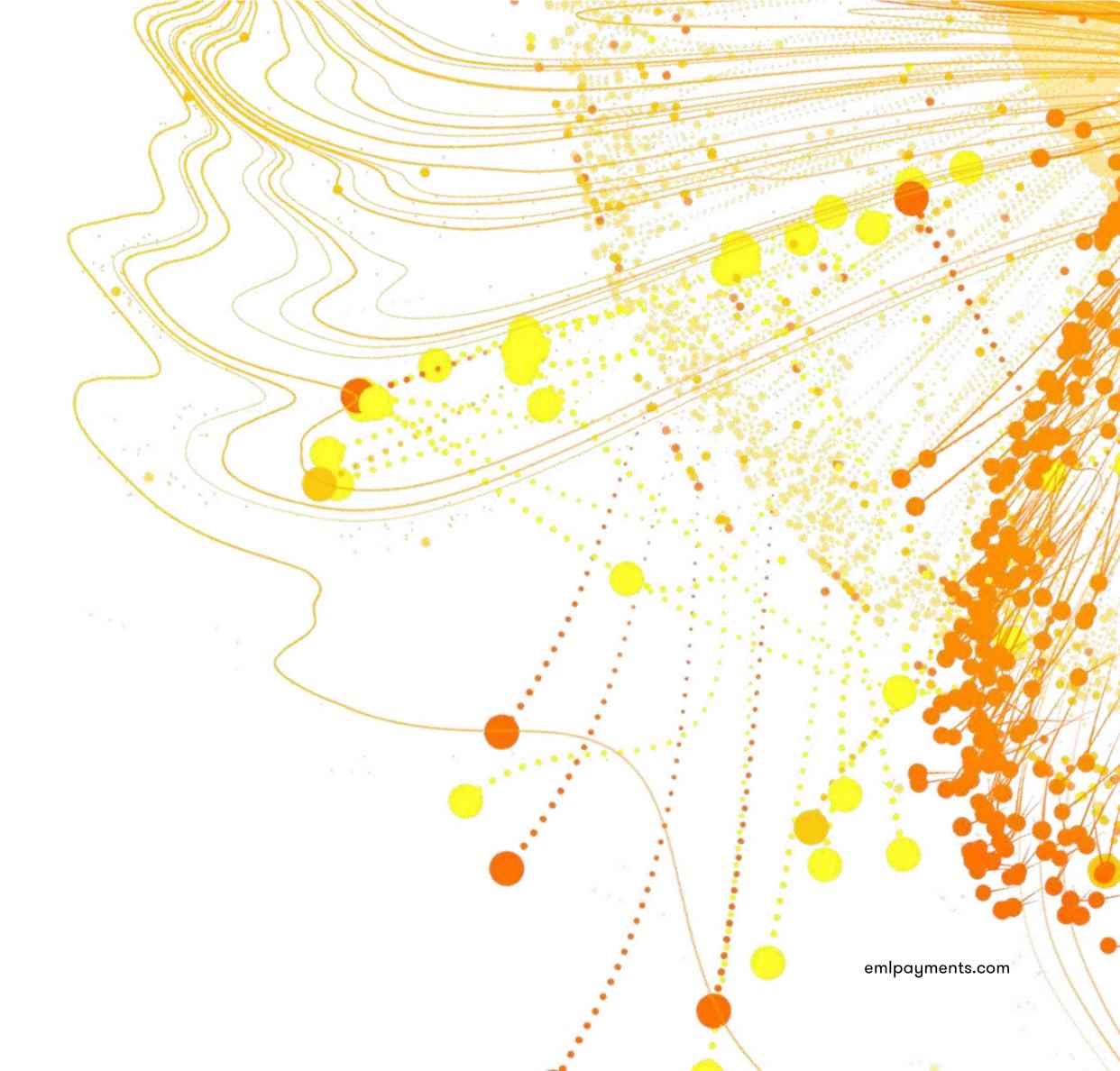
#### Open Banking continues to gain momentum

- Expanding our offer of open banking to our prepaid customers progressing across financial services and gifting
- Winning new open banking business including Volvo and Payment Service Provider, Paysafe
- Nuapay open banking solution to enable UK & Europe gifting clients to fund cards instantly is underway

#### Partner of choice for Government sector

 Won North Eastern Purchasing Organisation (NEPO) tender, the largest procurement framework for local government authorities in the UK; further strengthening our position as partner of choice in the government sector **=**IMI..

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Н1 FУ21	H2 FY21	FY21	H1 FY22	H2 FY22	FY22	Н1 FУ23
6 months	6 months	12 months	6 months	6 months	12 months	6 months
486	540	540	584	642	642	586
\$1,844,262	\$2,103,963	\$2,103,963	\$2,681,974	\$2,247,325	\$2,247,325	\$2,895,435
\$3,346	\$1,998	\$5,344	\$609	\$827	\$1,435	\$609
0.36%	0.19%	0.25%	0.05%	0.07%	0.06%	0.05%
\$118,381	\$136,530	\$118,381	\$141,228	\$86,175	\$141,228	\$73,699
\$34,849	\$13,969	\$48,818	(\$39,219)	(\$2,319)	(\$41,538)	\$2,174
(\$16,655)	(\$9,337)	(\$25,992)	(\$62,290)	(\$8,225)	(\$71,145)	\$4,094
(\$45)	\$66	\$21	\$47,086	(\$1,932)	\$45,154	(\$768)
\$136,530	\$141,228	\$141,228	\$86,175	\$73,699	\$73,699	\$79,199
	6 months  486 \$1,844,262  \$3,346  0.36%  \$118,381  \$34,849  (\$16,655)  (\$45)	6 months       6 months         486       540         \$1,844,262       \$2,103,963         \$3,346       \$1,998         0.36%       0.19%         \$118,381       \$136,530         \$34,849       \$13,969         (\$16,655)       (\$9,337)         (\$45)       \$66	6 months         6 months         12 months           486         540         540           \$1,844,262         \$2,103,963         \$2,103,963           \$3,346         \$1,998         \$5,344           0.36%         0.19%         0.25%           \$118,381         \$136,530         \$118,381           \$34,849         \$13,969         \$48,818           (\$16,655)         (\$9,337)         (\$25,992)           (\$45)         \$66         \$21	6 months         6 months         12 months         6 months           486         540         540         584           \$1,844,262         \$2,103,963         \$2,103,963         \$2,681,974           \$3,346         \$1,998         \$5,344         \$609           0.36%         0.19%         0.25%         0.05%           \$118,381         \$136,530         \$118,381         \$141,228           \$34,849         \$13,969         \$48,818         (\$39,219)           (\$16,655)         (\$9,337)         (\$25,992)         (\$62,290)           (\$45)         \$66         \$21         \$47,086	6 months         6 months         12 months         6 months         6 months           486         540         540         584         642           \$1,844,262         \$2,103,963         \$2,103,963         \$2,681,974         \$2,247,325           \$3,346         \$1,998         \$5,344         \$609         \$827           0.36%         0.19%         0.25%         0.05%         0.07%           \$118,381         \$136,530         \$118,381         \$141,228         \$86,175           \$34,849         \$13,969         \$48,818         (\$39,219)         (\$2,319)           (\$16,655)         (\$9,337)         (\$25,992)         (\$62,290)         (\$8,225)           (\$45)         \$66         \$21         \$47,086         (\$1,932)	6 months         6 months         12 months         6 months         6 months         12 months           486         540         540         584         642         642           \$1,844,262         \$2,103,963         \$2,103,963         \$2,681,974         \$2,247,325         \$2,247,325           \$3,346         \$1,998         \$5,344         \$609         \$827         \$1,435           0.36%         0.19%         0.25%         0.05%         0.07%         0.06%           \$118,381         \$136,530         \$118,381         \$141,228         \$86,175         \$141,228           \$34,849         \$13,969         \$48,818         (\$39,219)         (\$2,319)         (\$41,538)           (\$16,655)         (\$9,337)         (\$25,992)         (\$62,290)         (\$8,225)         (\$71,145)           (\$45)         \$66         \$21         \$47,086         (\$1,932)         \$45,154

Stored Value by Currency (AUD equivalent) (\$'000s)	Н1 FУ22	H2 FY22	H1 FY23
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Total Stored Value (including bonds) - AUD	\$2,681,974	\$2,247,325	\$2,895,435
Stored Value - GBP	\$1,066,246	\$798,980	\$933,025
Stored Value - EUR	\$719,167	\$733,774	\$1,173,824
Stored Value - USD	\$402,850	\$321,943	\$374,232
Stored Value - AUD	\$255,120	\$202,517	\$222,799
Stored Value - CAD	\$137,500	\$117,315	\$92,626
Stored Value - Other	\$101,089	\$72,796	\$98,929



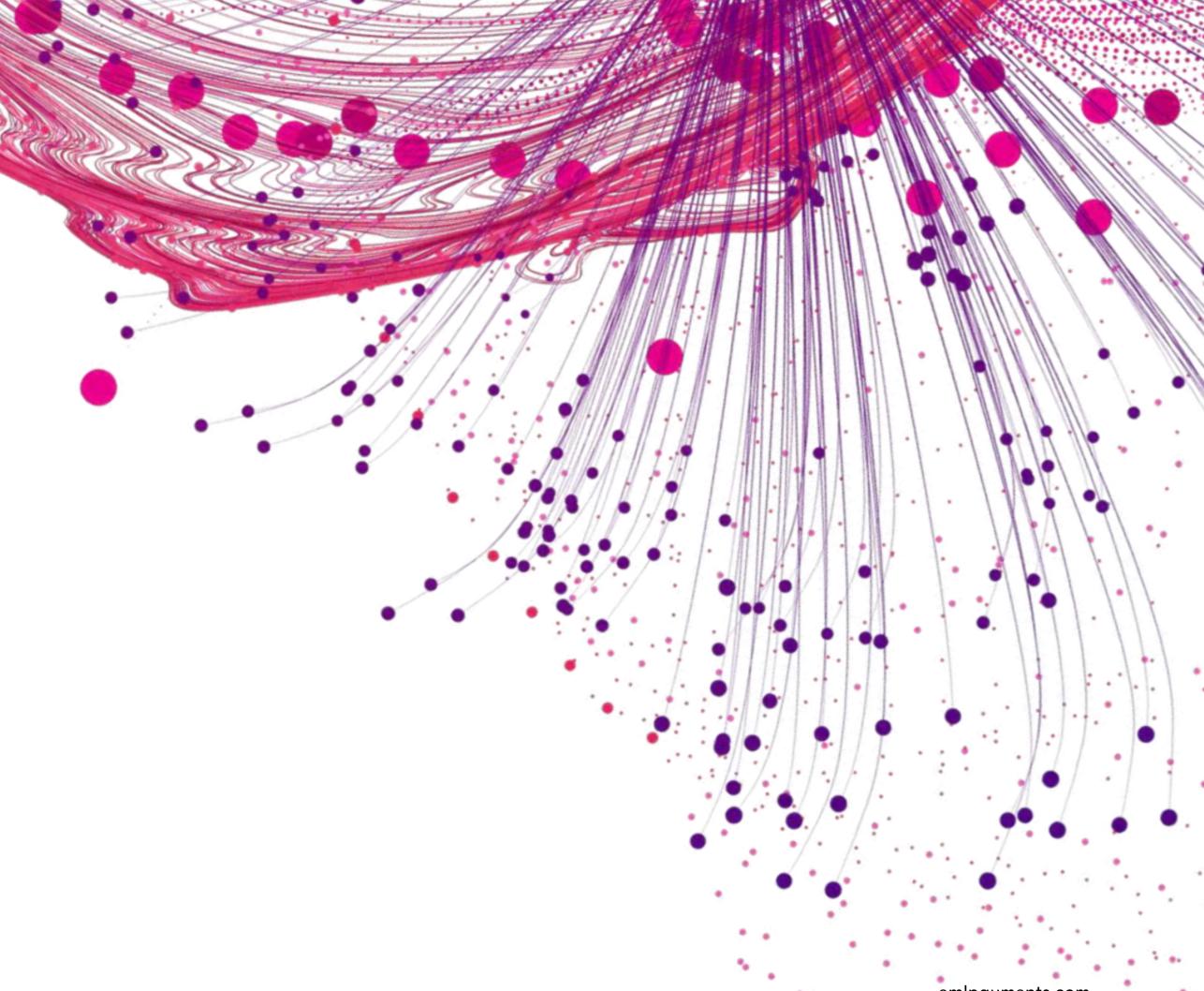
Key Financials (\$'000s)	H1 FY21	H2 FY21	FY21	Н1 FУ22	H2 FY22	FY22	H1 FY23
	6 months	6 months	12 months	6 months	6 months	12 months	6 months
General Purpose Reloadable	\$4,874,500	\$4,868,096	\$9,742,596	\$6,264,905	\$6,089,917	\$12,354,823	\$6,543,731
Gifting	\$750,177	\$356,126	\$1,106,303	\$911,099	\$431,316	\$1,342,416	\$1,058,116
Digital Payments	\$4,587,636	\$4,241,851	\$8,829,487	\$4,925,509	\$4,788,832	\$9,714,341	\$5,260,288
Digital Payments - Sentenial	-	-	-	\$19,456,637	\$37,380,049	\$56,836,688	\$36,527,559
Gross debit volume (GDV)	\$10,212,313	\$9,466,073	\$19,678,386	\$31,558,151	\$48,690,116	\$80,248,267	\$49,389,695
General Purpose Reloadable	\$54,435	\$59,112	\$113,547	\$69,578	\$78,531	\$148,109	\$72,120
Gifting	\$34,982	\$35,267	\$70,249	\$37,130	\$31,290	\$68,420	\$33,982
Digital Payments	\$5,789	\$4,495	\$10,284	\$5,017	\$4,872	\$9,889	\$4,976
Digital Payments - Sentenial	-	-	-	\$2,680	\$5,007	\$7,687	\$5,570
Group interest and adjustments	\$123	(\$27)	\$96	\$11	\$3	\$14	-
Revenue (includes interest income)	\$95,329	\$98,847	\$194,176	\$114,416	\$119,703	\$234,119	\$116,648
General Purpose Reloadable	112 bps	118 bps	117 bps	111 bps	129 bps	120 bps	110 bps
Gifting	466 bps	990 bps	635 bps	408 bps	725 bps	510 bps	321 bps
Digital Payments	13 bps	11 bps	12 bps	10 bps	10 bps	10 bps	9 bps
Digital Payments - Sentenial	-	-	<u>-</u>	1 bps	1 bps	1 bps	2 bps
Revenue Yield	93 bps	103 bps	99 bps	36 bps	25 bps	29 bps	24 bps
General Purpose Reloadable	\$34,096	\$31,630	\$65,726	\$39,071	\$50.956	\$90,027	\$42,564
Gifting	\$28,793	\$28,221	\$57,014	\$30,062	\$24,537	\$54,599	\$27,220
Digital Payments	\$4,241	\$3,395	\$7,636	\$3,914	\$4,245	\$8,159	\$3,980
Digital Payments - Sentenial	-	-	<u>-</u>	\$2,360	\$4,407	\$6,767	\$5,102
Group interest and adjustments	\$123	(\$123)	-	<u>-</u>		-	\$0
Underlying Gross profit	\$67,253	\$63,123	\$130,376	\$75,407	\$84,145	\$159,552	\$78,866
Addback: European fraud costs	-	-	-	-	-	-	(\$8,476)
Gross profit	\$67,253	\$63,123	\$130,376	\$75,407	\$84,145	\$159,552	\$70,390



Key Financials (\$'000s)	H1 FY21	H2 FY21	FY21	Н1 ГУ22	Н2 FУ22	FY22	Н1 ГУ23
	6 months	6 months	12 months	6 months	6 months	12 months	6 months
Revenue (includes interest income)	\$95,329	\$98,847	\$194,176	\$114,416	\$117,964	\$234,119	\$116,648
Underlying Gross profit	\$67,253	\$63,123	\$130,376	\$75,407	\$84,145	\$159,552	\$78,866
Employee benefits expense	(\$27,076)	(\$26,758)	(\$53,834)	(\$30,664)	(\$35,579)	(\$66,243)	(\$36,172)
Professional fees	(\$2,084)	(\$1,880)	(\$3,964)	(\$3,240)	(\$6,049)	(\$9,239)	(\$15,994)
Other operating expenses Research and	(\$10,944)	(\$9,253)	(\$20,197)	(\$14,665)	(\$19,366)	(\$34,032)	(\$13,473)
development credit	\$906	\$61	\$967	-	\$978	\$978	-
Costs in relation European regulatory matters, one-off restructuring and strategy establishment costs	-	(\$11,351)	(\$11,351)	(\$12,659)	(\$4,191)	(\$16,851)	(\$13,129)
Other income / (expense)	-	\$178	\$178	\$25	\$110	\$135	(\$382)
EBITDA	\$28,055	\$14,120	\$42,175	\$14,204	\$20,096	\$34,300	(\$8,232)
Addback: Costs in relation to European fraud, European regulatory matters, one-off restructuring and executive retention costs	-	\$11,351	\$11,351	\$12,659	\$4,191	\$16,851	\$21,605
Underlying EBITDA	\$28,055	\$25,471	\$53,526	\$26,863	\$24,288	\$51,151	\$13,373
Underlying EBITDA margin	29%	26%	28%	23%	29%	22%	11%
Acquisition costs	(\$125)	(\$3,306)	(\$3,431)	(\$2,508)	(\$991)	(\$3,499)	(\$265)
Depreciation and amortisation	(\$14,824)	(\$15,012)	(\$29,836)	(\$14,159)	(\$15,784)	(\$29,943)	(\$16,142)
Share-based payments	(\$2,876)	(\$2,091)	(\$4,967)	(\$3,580)	\$589	(\$2,991)	(\$2,480)
Research and development credit	(\$906)	(\$61)	(\$967)	-	(\$978)	(\$978)	-
Finance costs (inc. unwind discount on contingent consideration)	(\$1,230)	(\$753)	(\$1,983)	(\$3,015)	\$624	(\$2,391)	(\$1,283)
Other non-operating income / (expenses)	(\$4,707)	(\$1,396)	(\$6,103)	\$323	\$6,302	\$6,606	1,603
Deduct: Non cash amortisation FV - bond investments	(\$1,033)	(\$925)	(\$1,958)	(\$989)	(\$747)	(\$1,736)	(\$438)
Impairment expense for customer contracts relationships	-	-	-	-	(\$1,504)	(\$1,504)	(\$121,377)
Fair value gain on contingent consideration	(\$51,771)	\$35,560	(\$16,211)	-	\$1,774	\$1,774	\$19,160
Tax (expense)/benefit	(\$1,878)	(\$3,536)	(\$5,414)	(\$2,350)	(\$2,111)	(\$4,461)	(\$427)
Deduct: Tax benefit of European fraud, European regulatory matters, one-off restructuring and strategy establishment costs	-	-	-	(\$3,558)	(\$585)	(\$4,143	(\$4,907)
Underlying Net profit/(loss) after tax	(\$51,295)	\$33,951	(\$17,344)	(\$2,973)	\$10,877	\$7,904	(\$113,182)
Addback: Amortisation on acquisition intangibles, net of tax	\$10,186	\$10,024	\$20,210	\$8,555	\$7,950	\$16,505	\$8,580
Addback: Acquisition related costs, including tax	\$530	\$3,675	\$4,205	\$4,255	(\$1,020)	\$3,235	\$2,460
Deduct: Gain on cashflow hedge for acquisition, net of tax	-	\$3,714	\$3,714	(\$272)	-	(\$272)	-
Addback: Impairment of acquisition intangibles, net of tax					\$1,219	\$1,219	\$121,377
Addback: Non cash amortisation FV - bond investments	\$1,033	\$925	\$1,958	\$989	\$747	\$1,736	\$438
Addback: Fair value movements, net	\$51,771	(\$35,560)	\$16,211	-	(\$1,774)	(\$1,774)	(\$19,232)
Adjustments for: Acquisition costs	\$125	\$3,306	\$3,431	\$2,508	\$991	\$3,499	\$265
Underlying NPATA	\$12,350	\$20,035	\$32,385	\$13,062	\$18,990	\$32,052	\$706

**ΞΜ.**.

Glossary.



#### ΞML.

# Glossary.

<b>Abbreviation</b>	Meaning
A2A	Account-2-Account
AASB	Australian Accounting Standards Board
ACPR	Autorite de Controle Prudential et de Resolution (France)
AFSL	Australian Financial Services Licence
AMF	Account Management Fee
ASX	Australian Stock Exchange
BNPL	Buy Now Pay Later
CAGR	Cumulative Annual Growth Rate
CBI	Central Bank of Ireland
COGS	Cost of Goods Sold
D&A	Depreciation and Amortisation
DP	Digital Payments
	<u>'</u>

Abbreviation	Meaning
EBITDA	Earnings Before Interest, Taxes, Depreciation and Amortisation.
	EBITDA is equivalent to the net profit/(loss) for the period including R&D tax offset and excluding share-based payments, depreciation and amortisation expense, gains and losses on disposal of assets and unrealised foreign exchange included within the Statement of Profit or Loss and Other Comprehensive Income.
EMEA	Europe, Middle East and Africa
EML	EML Payments Ltd, head entity for the EML Group
FCA	Financial Conduct Authority (UK)
FY21	Financial Year Ending 30 June 2021
FY22	Financial Year Ending 30 June 2022
GPR	General Purpose Reloadable
G&I	Gift and Incentive
GDV	Gross Debit Volume
GP	Gross profit
GP Margin	Gross Profit Margin
ISV	Independent Software Vendor

Abbreviation	Meaning
ОН	Overheads
PCI-DSS	Payment Card Industry Data Security Standard
PCP	Prior Comparative Period
PCSIL	PFS Card Services Ireland Ltd
PFS	Prepaid Financial Services
PSP	Payment Service Provider
NPATA	Net Profit After Tax Adjusted.
	NPATA is net profit/(loss) after tax, with adjustments for acquisition related costs including: Costs associated with the acquisition of a business; Amortisation expense relating to the fair valued intangible assets for software and customer relationships; and Fair value movements and financing costs relating to contingent consideration. EML acquisitions often include a contingent consideration tied to the future short to medium term performance of the acquired business.
VANs	Virtual Account Numbers
Yield	Revenue Yield

Thank you.