

INVESTOR UPDATE

Stabilisation & Growth Strategy



10 May 2023

New strategy brings clarity to Spacetalk's future.

- Underpins purpose, direction and focus.
- 2 Emphasises focus on lifetime family security.
- 3 Centres around new product and segment initiatives that will anchor future updates.
- Creates a cohesive narrative, aligning Spacetalk under one central brand.



Spacetalk's vision and mission reflect a whole of life focus and reinforce a commitment to family safety.

The Future of Spacetalk

VISION

Safety at every stage of life

MISSION

To ensure **family safety** by providing an **ecosystem** of products that enable **freedom** and create **peace of mind.**

Spacetalk Leadership Team

Since February 2023, Spacetalk has appointed key personnel to its leadership team, with more specialist hires in progress.



Simon CrowtherChief Executive Officer (CEO) & Managing Director



Susan Graney
Chief Financial Officer
(CFO)



VP Engineering

To be announced soon



Craig BoshierChief Operating Officer (COO)



Tonderai Maenzanise Interim Chief Financial Officer (CFO)



Head of Product
Management
To be announced soon



Chris Neary
Chief Marketing Officer & Head
of Digital (CMO)



Steven FentonVice President Sales



Data Scientist

To be announced soon



Strategic Focus

Spacetalk's stabilisation and growth strategy developed around six key principles that guide focus and execution.

Australia and New Zealand first

O2 Whole of Spacetalk

03 Whole of life

04 Customer centric

Software focused, enabled by core hardware

Sustainable recurring revenue & increasing customer lifetime value



Customer Centric Organisation

To deliver our growth goals, Spacetalk will become a customer centric organisation.

This will underpin how the Company is organised, goes to market, understand customers, and places products and services at the centre of family life.



Brand and Customer Alignment

Product Centric, Multiple Brands









Customer Centric, Single Brand











Ecosystem of Products

Proprietary Customer Database



Target Customer Segments

Young Families has the largest market potential, underpinned by Spacetalk's existing penetration in this market. Favourable consumer demand and segment fundamentals present a positive environment for growth.



Young Families

Segment fundamentals & trends:

- Strong category growth rate for kids' smartwatches
- Greater awareness for children's online safety
- Smart phone ownership by children
- Moves to restrict mobile phone use in schools.



Schools & Educators

Segment fundamentals & trends:

- Strong focus on student wellbeing
- Increasing focus on equity and access to education
- Increasing use of SMS and digital platforms for communication between schools and parents
- Cost conscious schools and education departments.



Target Customer Segments

Opportunity exists to leverage existing products and services to engage new segments. Seniors & Vulnerable Families as well as Employers & Workers represent significant potential for Spacetalk.



Seniors & Vulnerable Families

Segment fundamentals & trends:

- Growing aged population in Australia & New Zealand
- Increasing prevalence of loneliness, dementia and fall risk
- Strong government focus on, and funding for 'aging in place'
- Increased government funding for assistive technology
- Emerging demand for channel and service partnerships.



Employers & Workers

Segment fundamentals & trends:

- Large number of 'lone workers' in Australia and New Zealand
- Employer duty of care over employees and contractors
- Changing 'gig economy' and work from home practices
- Growing connected safety and duress alarm market.



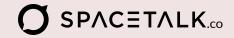
Horizon 1: Next Six Months

Stabilise & Build

Strategy implementation is phased across three horizons and will require disciplined capital management.

Progress is already well-underway with respect to Spacetalk's strategic priorities under Horizon 1 to stabilise the business overall, build product development capability and align under the Spacetalk brand.





Horizon 1: Next Six Months

Capability

- Hire key executives
- Build specialist capability to deliver strategy
- Do the basics well

Sales

- Increase Young Families sales, margins & lifetime value
- Renewed focus on Schools & Educators segment
- Activate Seniors & Vulnerable Families segment

Deliver

- Adventurer 2 Watch
- Family-focused mobile virtual network operator (MVNO) service
- Device agnostic mobile application product.



Software Engineering



Segment Sales



Building specialist

capability will span

multiple functions

within Spacetalk.

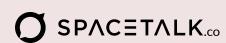
Product Design & Management



Product Marketing



Data Science



Horizon 2: 6 Months to 24 Months

Customer Centric Growth

Capability

 Deeper and broader expertise to continue strategy delivery

Sales

- Optimise sales, margins and customer lifetime value across segments
- Activate Employers and Workers segment

Deliver

- Budget Watch
- Product refreshes
- New digital products for several segments

Expand

- Evaluate new segments and markets
- Evaluate options for inorganic growth.

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Horizon 3: 24 Months + New Market Growth

Expand

New overseas market entry

Deliver

- Extend existing products
- Evaluate new revenue streams.



