### **Appendix 4G**

# Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity			
TASK	Group Holdings Limited		
ABN/A	RBN		Financial year ended:
605 69	96 820		31 March 2023
Our co	rporate governance statem	nent <sup>1</sup> for the period above can be fo	ound at:2
	These pages of our annual report:		
$\boxtimes$	This URL on our website:	https://tasksoftware.com/investors	
	orporate Governance State red by the board.	ment is accurate and up to date as	at 30 May 2023 and has been
The an	nexure includes a key to w	here our corporate governance dis	closures can be located. <sup>3</sup>
Date: 30 May 2023			
Name of authorised officer authorising lodgement:		Maria Clemente, Company Secre	tary

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

See notes 4 and 5 below for further instructions on how to complete this form.

<sup>&</sup>lt;sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

<sup>&</sup>lt;sup>2</sup> Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

<sup>&</sup>lt;sup>3</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "OR" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

#### ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	VERSIGHT	
1.1	A listed entity should have and disclose a board charter setting out:     (a) the respective roles and responsibilities of its board and management; and     (b) those matters expressly reserved to the board and those delegated to management.	and we have disclosed a copy of our board charter at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should:     (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and     (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.		□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable

<sup>&</sup>lt;sup>4</sup> Tick the box in this column only if you have followed the relevant recommendation in full for the whole of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "insert location" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

<sup>&</sup>lt;sup>5</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	orate Governance Council recommendation	Where a box below is ticked, 4 we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
1.5	A listed entity should:  (a) have and disclose a diversity policy;  (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and  (c) disclose in relation to each reporting period:  (1) the measurable objectives set for that period to achieve gender diversity;  (2) the entity's progress towards achieving those objectives; and  (3) either:  (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or  (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.  If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.	and we have disclosed the information referred to in paragraph (c) at:  [insert location] and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.	<ul> <li>✓ set out in our Corporate Governance Statement OR</li> <li>✓ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.6	A listed entity should:     (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and     (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	and we have disclosed the evaluation process referred to in paragraph (a) in our Board Charter at <a href="https://tasksoftware.com/investors:">https://tasksoftware.com/investors:</a> and whether a performance evaluation was undertaken for the reporting period in accordance with that process in our Corporate Governance Statement.	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpo	orate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
1.7	A listed entity should:     (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and     (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	and we have disclosed the evaluation process referred to in paragraph (a) in our Board and Executive Remuneration Policy at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a> and whether a performance evaluation was undertaken for the reporting period in accordance with that process in our Corporate Governance Statement.	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	The board of a listed entity should:  (a) have a nomination committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	and we have disclosed a copy of the charter of the committee at:  https://tasksoftware.com/investors and the information referred to in paragraphs (4) and (5) in our Corporate Governance Statement and Annual Report respectively.	set out in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix on the Company's website: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.3	A listed entity should disclose:     (a) the names of the directors considered by the board to be independent directors;     (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and     (c) the length of service of each director.	and we have disclosed the names of the directors considered by the board to be independent directors in the Corporate Governance Statement.  and, where applicable, the information referred to in paragraph (b) in the Corporate Governance Statement – N/A and the length of service of each director in our Annual Report  [insert location]	set out in our Corporate Governance Statement

Corporat	e Governance Council recommendation	Where a box below is ticked, 4 we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
2.4	A majority of the board of a listed entity should be independent directors.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
PRINCIPI	LE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	and we have disclosed our values in our Code of Conduct at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement
3.2	A listed entity should:  (a) have and disclose a code of conduct for its directors, senior executives and employees; and  (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	and we have disclosed our Code of Conduct at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement
3.3	A listed entity should:     (a) have and disclose a whistleblower policy; and     (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	and we have disclosed our Whistleblower Policy at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement
3.4	A listed entity should:     (a) have and disclose an anti-bribery and corruption policy; and     (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	and we have disclosed our Anti-Bribery and Corruption Policy at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement

Corpora	e Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCIP	LE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORT	rs	
4.1	The board of a listed entity should:  (a) have an audit committee which:  (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and  (2) is chaired by an independent director, who is not the chair of the board, and disclose:  (3) the charter of the committee;  (4) the relevant qualifications and experience of the members of the committee; and  (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a> and the information referred to in paragraphs (4) and (5) in our Corporate Governance Statement and Annual Report respectively.  [If the entity complies with paragraph (b):] N/A	set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		□ set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		□ set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCI	PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	and we have disclosed our continuous disclosure compliance policy named as 'Market Disclosure Policy' at <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		□ set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		□ set out in our Corporate Governance Statement
PRINCI	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	and we have disclosed information about us and our governance on our website at <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		□ set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders in our Shareholder Communication Policy at <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a>	□ set out in our Corporate Governance Statement
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		□ set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement

Corpora	te Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are:5
PRINCIP	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should:  (a) have a committee or committees to oversee risk, each of which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: https://tasksoftware.com/investors and the information referred to in paragraphs (4) and (5) in our Corporate Governance Statement and Annual Report respectively. [If the entity complies with paragraph (b):] N/A and we have disclosed the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework at:  [insert location]	set out in our Corporate Governance Statement
7.2	The board or a committee of the board should:  (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and  (b) disclose, in relation to each reporting period, whether such a review has taken place.	and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period in our Corporate Governance Statement.	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, 4 we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
7.3	A listed entity should disclose:  (a) if it has an internal audit function, how the function is structured and what role it performs; or  (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	[If the entity complies with paragraph (a):] N/A and we have disclosed how our internal audit function is structured and what role it performs at:  [insert location] [If the entity complies with paragraph (b):] and we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes in our Corporate Governance Statement	□ set out in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	and we have disclosed whether we have any material exposure to environmental and social risks in our Corporate Governance Statement.	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCIP	LE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	The board of a listed entity should:  (a) have a remuneration committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] and we have disclosed a copy of the charter of the committee at: <a href="https://tasksoftware.com/investors">https://tasksoftware.com/investors</a> and the information referred to in paragraphs (4) and (5) in our Corporate Governance Statement and Annual Report respectively.  [If the entity complies with paragraph (b):] N/A	□ set out in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives in the Annual Report.	□ set out in our Corporate Governance Statement <u>OR</u> □ we are an externally managed entity and this recommendation is therefore not applicable
8.3	A listed entity which has an equity-based remuneration scheme should:     (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and     (b) disclose that policy or a summary of it.	and we have disclosed our policy on this issue or a summary of it in our Securities Trading Policy at:  https://tasksoftware.com/investors	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation in <u>full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
ADDITIO	NAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES	
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	<ul><li>N/A – All the Directors can speak in English.</li></ul>	<ul> <li>□ set out in our Corporate Governance Statement <u>OR</u></li> <li>□ we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		□ set out in our Corporate Governance Statement OR □ we are established in Australia and this recommendation is therefore not applicable OR □ we are an externally managed entity and this recommendation is therefore not applicable
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		□ set out in our Corporate Governance Statement OR □ we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable □ we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable

# TASK.

The Board of Directors (**Board**) and Management of TASK Group Holdings Limited (**TASK** or the **Company**) are committed to upholding a high standard of corporate governance and ethical conduct. The Company has adopted and substantially complies with the ASX Corporate Governance Principles and Recommendations (Fourth Edition) (**Recommendations**) to the extent appropriate to the size and nature of the Group's operations.

TASK commenced quotation on the Australian Securities Exchange (ASX) as a primary listing on 17 October 2022.

The Company has prepared this statement which sets out its corporate governance practices that were in operation throughout the financial year ended 31 March 2023 (Reporting Period). This statement identifies any Recommendations that have not been followed and provides reasons for not following such Recommendations. This statement is current as at 30 May 2023 and has been approved by the Board.

The Company's corporate governance policies and charters are all available under the Investors section of the Company's website (https://tasksoftware.com/investors).

### Principle 1: Lay solid foundations for management and oversight

"A listed entity should clearly delineate the respective roles and responsibilities of its board and management and regularly review their performance."

#### Recommendation 1.1

"A listed entity should have and disclose a board charter setting out:

- the respective roles and responsibilities of its board and management; and
- those matters expressly reserved to the board and those delegated to management."

Complies. The Company has a Board Charter (which is available on the Company's website) that formally sets out how the TASK Board exercises and discharges its powers and responsibilities, including through committees established by the Board. The Board Charter defines and prescribes the relationship between the Board, the Chief Executive Officer (CEO), and Senior Managers.

#### Recommendation 1.2

"A listed entity should:

- undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and
- provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director."

**Complies.** The Nomination and Remuneration Committee (**RemCo**), a sub-committee of the Board, ensures that appropriate checks are undertaken with respect to the appointment of new directors to the Board, including as to the person's character, experience, education, criminal record and bankruptcy history. A similar process is in place with respect to appointment to executive management roles.

Before the Company's annual meeting, security holders will be provided with all material information to assist them to make an informed decision on all directors standing for election or re-election. Directors are elected or re-elected in accordance with the Company's Constitution and the ASX Listing Rules.

#### Recommendation 1.3

"A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment."

**Complies.** The Company's Directors are engaged by a letter of appointment setting out the terms and conditions

of their appointment in writing. Each of the Company's Directors has a signed letter of appointment and each of the Company's senior executives is engaged under an employment contract.

#### Recommendation 1.4

"The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board."

**Complies**. The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. The Company Secretary advises the Board and its committees on governance matters, monitors adherence to the Board and committee policies and procedure, coordinates the timely completion and dispatch of Board and committee papers and ensures that the business at Board and committee meetings is accurately captured in the minutes, and where applicable, organises and facilitates the induction and professional development of directors.

#### Recommendation 1.5

"A listed entity should:

- have and disclose a diversity policy;
- through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and
- disclose in relation to each reporting period:
  - (1) the measurable objectives set for that period to achieve gender diversity;
  - (2) the entity's progress towards achieving those objectives; and
  - (3) either:

- a. the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or
- b. if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.
- c. If the entity was in the S&P/ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period."

**Complies.** The Company has a Diversity and Inclusion Policy (which is available on the Company's website), which defines diversity as including but not being limited to factors such as gender, marital status, religious belief, political opinion, colour, race, ethnic or national origin, disability, age, family status, sexual orientation and any other ground for potential unlawful discrimination.

Partially complies. The Company has a Diversity and Inclusion Policy (which is available on the Company's website), which defines diversity as including but not being limited to factors such as gender, marital status, religious belief, political opinion, colour, race, ethnic or national origin, disability, age, family status, sexual orientation and any other ground for potential unlawful discrimination.

The Board has not set measurable gender diversity objectives during FY23. The Board has for the first time set the following gender diversity objective with respect to the next reporting period (FY24) and will disclose its progress towards achieving this objective in its FY24 corporate governance statement:

— Increase the representation of women to over 30% of the whole organisation.

The proportion of women and men across the levels of Board, group executives, senior managers and total employees and contractors as at 31 March 2023 was as follows:

Employee type	Female	Female %	Male	Male %	Grand Total
Directors	1	20%	4	80%	5
CEO & Group Executives	1	20%	4	80%	5
Senior Managers	3	18%	14	82%	17
Employees and Contractors	50	29%	122	71%	172

The Company is incorporated in New Zealand and accordingly not a "relevant employer" under the Workplace Gender Equality Act (Cth).

#### Recommendation 1.6

"A listed entity should:

- have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and
- disclose, for each reporting period, whether a performance evaluation has been undertaken in accordance with the process during or in respect of that period."

Complies. As disclosed in the Board Charter, the Board, with assistance from RemCo, annually reviews and evaluates its own performance, including against the requirements of the Board Charter, the performance of its committees, and the performance of individual directors. A self-review exercise was undertaken during the Reporting Period.

#### Recommendation 1.7

"A listed entity should:

- have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and
- disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period."

Complies. As disclosed in the Nomination and Remuneration Committee Charter (RemCo Charter), RemCo is responsible for ensuring that the Company is undertaking suitable performance evaluation of its executive management in accordance with TASK's Board and Executive Remuneration Policy. RemCo reviews the annual performance appraisal outcomes for all Executive team members including the CEO. Senior executive performance evaluation reviews were undertaken during the Reporting Period.

"The board of listed entity should be of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value."

#### Recommendation 2.1

"The board of a listed entity should:

- (a) have a nomination committee which:
  - (1) has at least three members, a majority of whom are independent directors; and
  - (2) is chaired by an independent director,

and disclose:

- (3) the charter of the committee;
- (4) the members of the committee; and
- (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively."

Complies. The Board has established the RemCo, which assist it in the execution of its responsibilities with respect to nominations. The objectives and responsibilities of the RemCo are set out in the RemCo Charter which is available on the Company's website.

The current members of the RemCo are Mitchell Bowen (Chair), Bill Crichton and Phil Norman. All the Committee's members are considered independent.

The number of times the Committee has met, the members' qualifications and the individual attendances of those members are disclosed in the Company's annual report for the reporting period.

#### Recommendation 2.2

"A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership."

Complies. The Board aims to have Directors with an appropriate range of skills, knowledge, experience, independence and diversity, and an understanding of, and competence to deal with, current and emerging issues relevant to the business of the Company and to ensure that the Company can carry out its obligations in accordance with its Constitution and the requirements of good governance.

The Board has formalised a Board Skills and Diversity Matrix. The Board seeks to ensure that it is comprised of Directors with different skills and experience appropriate for the Company.

#### Recommendation 2.3

"A listed entity should disclose:

- (a) the names of the directors considered by the board to be independent directors;
- (b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and

(c) the length of service of each director."

Complies. In determining whether a Director is considered to be independent, the Board has regard to relevant principles, including applicable guidance from ASX. A Director may be considered independent if he or she is free of any interest, position, association or relationship that might influence, or reasonably be perceived to influence, in a material respect, his or her capacity to bring an independent judgement to bear on issues before the Board and to act in the best interests of the Company and its security holders. In each case, the materiality of any such interest, position, association or relationship will be assessed by the Board.

Based on its current assessment, the Board considers all Non-Executive Directors (Bill Crichton, Phil Norman, Manda Trautwein and Mitchell Bowen) to be independent directors.

#### Recommendation 2.4

"A majority of the board of a listed entity should be independent directors.

Complies. TASK's Board consists of four Independent Directors and one Executive Director.

#### Recommendation 2.5

"The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity."

Complies. The Chair of the Board, Bill Crichton, is considered to be an independent director. TASK's Board supports the concept of separation of the role of Chair from that of the CEO (Daniel Houden, who is also Managing Director) and this is spelt out in the Company's Board Charter.

#### Recommendation 2.6

"A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively."

Complies. A director induction program is in place with Directors expected to participate in the induction and orientation program on appointment. TASK's Directors enter into a written agreement establishing the terms of their appointment, including the Company's expectations for the role of director.

### Principle 3: Instil a culture of acting lawfully, ethically and responsibly

Recommendation 3.1

"A listed entity should articulate and disclose its values."

Complies. The Company's values are set out in its Code of Conduct, a copy of which is available on the Company's website.

#### Recommendation 3.2

A listed entity should:

- (a) have and disclose a code of conduct for its directors, senior executives and employees; and
- (b) ensure that the board or a committee of the board is informed of any material breaches of that code.

Complies. The Company has a Code of Conduct for its Directors, senior executives and employees. A copy of the Code of Conduct is available on the Company's website. Management is responsible for informing the Board of any material breaches of the Code of Conduct.

#### Recommendation 3.3

"A listed entity should:

- (a) have and disclose a whistleblower policy; and
- (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy."

Complies. The Company has a Whistleblower Policy available on its website. The Audit and Risk Management Committee (ARC) will review and report to the Board on the overall adequacy and effectiveness of the Whistleblower Policy and accordingly is informed of any material incidents reported under the policy.

#### Recommendation 3.4

A listed entity should:

- (a) have and disclose an anti-bribery and corruption policy; and
- (b) ensure that the board or a committee of the board is informed of any material breaches of that policy.

Complies. The Company has an Anti-Bribery and Corruption (ABCC) Policy available on the Company's website. The ARC will review and report to the Board on the overall adequacy and effectiveness of the ABCC Policy and accordingly is informed of any material incidents reported under the policy.

### Principle 4: Safeguard the Integrity of Corporate Reports

"The Board should demand integrity in financial and nonfinancial reporting, and in the timeliness and balance of corporate disclosures."

#### Recommendation 4.1

"The board of a listed entity should:

- (a) have an audit committee which:
  - has at least three members, all of whom are nonexecutive directors and a majority of whom are independent directors; and
  - (2) is chaired by an independent director, who is not the chair of the board.

and disclose:

- (3) the charter of the committee;
- (4) the relevant qualifications and experience of the members of the committee; and
- (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner."

Complies. The Audit and Risk Management Committee (ARC) assists the Board in fulfilling its responsibilities in relation to financial reporting principles, policies controls and procedures, external audit and internal controls. The ARC Charter provides that, to the extent practicable for the Company's size and its board composition, the ARC will comprise at least three members, all of whom must be non-executive directors and all, or a majority of whom must be independent. A copy of the ARC Charter is available on the Company's website.

The current members of the ARC are Manda Trautwein (Chair), Bill Crichton and Phil Norman. All the Committee's members are considered independent.

The number of times the ARC has met, the members' qualifications and the individual attendances of those members are disclosed in the Company's annual report for the reporting period.

#### Recommendation 4.2

"The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively."

Complies. The Company has received a signed declaration from the CEO and CFO that the financial records of the Company have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

#### Recommendation 4.3

"A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor."

**Complies.** For any periodic corporate reports (i.e., quarterly cash flow reports) which are not audited or reviewed by an external auditor, the CEO and CFO state their opinion with respect to (i) the proper maintenance of

the financial records on which the subject report was prepared, (ii) the compliance of the financial statements with the appropriate accounting standards and (iii) the financial statements giving a true and fair view of the financial position and performance of the Company (Management Representation Letter). The Management Representation Letter sets out that the CEO and CFO's opinion on the subject periodic report has been formed on the basis of a sound system of risk management and internal control which is operating effectively. The periodic corporate report and the Management Representation Letter is considered by the ARC for recommendation to the Board and presented to the Board for final review and approval.

#### Principle 5: Make timely and balanced disclosure

"A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities."

#### Recommendation 5.1

"A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under the Listing Rules."

Complies. The Company has a documented policy Market Disclosure Policy which outlines procedures designed to ensure compliance with its continuous disclosure obligations under the ASX Listing Rules, and to the extent applicable, the NZX Listing Rules.

The Board has overarching responsibility for compliance with the Company's continuous disclosure obligation. Pursuant to the Market Disclosure Policy, the Board has established a Disclosure Committee comprising one Director, the CEO and the CFO. The Market Disclosure Policy specifies the action steps that need to be undertaken in the event that a member of the Disclosure Committee becomes aware of potentially price sensitive information.

The Company Secretary is primarily responsible for overseeing and coordinating all communications with the ASX and will act as Disclosure Officer for administrative purposes only under the Market Disclosure Policy.

The focus of these procedures is on continuous disclosure of any information concerning the Group that a reasonable person would expect to have a material effect on the price of the Company's securities and improving access to information for all investors.

The Market Disclosure Policy is published on the Company's website.

The total director remuneration pool was approved by shareholders at the Annual Shareholder Meeting in September 2022.

#### Recommendation 5.2

"A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made."

Complies. During the Reporting Period, a copy of all market announcements released on the NZX and ASX were emailed to all Directors immediately on receipt of confirmation of releases from the exchanges. A summary of all market announcements including material market announcements was also presented to the Board at each monthly Board meeting.

#### Recommendation 5.3

"A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation."

**Complies.** The Company releases copies of all substantive investor or analyst presentations on the ASX Market Announcements Platform ahead of the presentation.

#### **Principle 6: Respect the Rights of Security Holders**

"Directors should have a sound understanding of the material risks faced by the issuer and how to manage them. The Board should regularly verify that the issuer has appropriate processes that identify and manage potential and material risks."

#### Recommendation 6.1

"A listed entity should provide information about itself and its governance to investors via its website."

**Complies.** The Investor section of the Company's website contains financial and operational information and key corporate governance documentation.

#### Recommendation 6.2

A listed entity should design and implement an investor relations program to facilitate effective two- way communication with investors.

Complies. The Company has an active shareholder relations program facilitated by specialist firms in capital markets and shareholder communications. The Company's advisers arranged several meetings with existing and potential investors over the year. Meetings are arranged throughout the year in both one-to-one and group settings, with most meetings during the Reporting Period having occurred following the release of the FY23 Interim Results. The Company's website has functionality that allows investors to ask questions of management and also provides contact details for the registry service company, Computershare.

The Company has adopted a Shareholder Communication Policy reflecting its commitment to facilitate effective two-way communication with shareholders. A copy of the Shareholder Communications Policy is available on the Company's website.

Recommendation 6.3

"A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders."

Complies. The Board encourages full participation of security holders. The Company's Shareholder Communication Policy (which is available on the Company's website) encourages security holders to submit general queries (e.g., queries relating to their holdings) to the share registry. Investor questions of a more specific nature should be directed to the Company.

#### Recommendation 6.4

"A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands."

**Complies.** The Company ensures poll voting occurs with respect to all substantive resolutions at shareholder meetings.

#### Recommendation 6.5

"A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically."

**Complies.** The Company encourages the use of electronic communication and offers security holders the option to receive and send electronic communication to and from the Company and its share registry where possible.

### Principle 7: Recognise and Manage Risk Recommendation 7.1

"The board of a listed entity should:

(a) have a committee or committees to oversee risk, each of which:

- (1) has at least three members, a majority of whom are independent directors; and
- (2) is chaired by an independent director,

and disclose;

- (3) the charter of the committee;
- (4) the members of the committee; and
- (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework."

Complies. The ARC Charter states that the ARC assists the Board in discharging its responsibilities with respect to risk management. See above disclosure in relation to Recommendation 4.1 for details on the composition of the ARC, meetings held during the reporting period and committee member attendance. The ARC Charter, which sets out the objectives and responsibilities of the ARC, is available on the Company's website.

The Company has adopted a Risk Management
Framework which specifies the ARC's obligation to
regularly report to the Board on (i) whether the risk
management system and systems of internal compliance
and control are operating efficiently and effectively in all
material respects, which includes reporting to the Board on
any material business risk issues raised by senior
management; and (ii) whether the material business risks
are being managed effectively.

#### Recommendation 7.2

"The board or a committee of the board should:

- (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and
- (b) disclose, in relation to each reporting period, whether such a review has taken place."

**Complies.** The Company's Risk Management Framework (a copy of which is available on the Company's website) sets out the risk management policies and related internal compliance systems that are designed to optimise the return to and protect the interests of stakeholders, safeguard TASK's assets and maintain its reputation, improve TASK's operating performance and fulfil TASK's strategic objectives.

The Company, through the Board, the ARC and senior management, continually monitors and, where necessary, updates the operation and implementation of the risk management system to ensure that it continues to have an appropriate and effective system in place to manage material business risks. The CEO and senior management have the primary responsibility to advise the ARC of any material business risk issues, and for taking steps to address or prevent the occurrence or reoccurrence of such issues.

The Risk Management Framework states that the Board will report annually to investors and stakeholders on risk management and identification. A review of the Risk Management Framework was undertaken during the Reporting Period to facilitate the Board's annual update.

#### Recommendation 7.3

"A listed entity should disclose:

- (a) if it has an internal audit function, how the function is structured and what role it performs; or
- (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes."

Complies. The Company does not have an internal audit function. The ARC is responsible for reviewing and reporting to the Board on the overall adequacy and effectiveness of the Company's internal controls and compliance, with a view to continually improving the effectiveness of its risk management and internal control processes. The Board is confident these measures are appropriate at present.

#### Recommendation 7.4

A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.

**Complies.** The ARC is primarily responsible for identifying and managing material business risks including environmental and social sustainability risks. Whilst the Company is cognizant of the impacts of climate change and other environmental issues on its supply chain and the importance of social sustainability in its business relationships and engagement with its stakeholders, the Company does not consider it is subject to any significant environmental and social sustainability risks. As disclosed in its Annual Report, the Company will be assessing its environmental and social sustainability footprint and intends to undertake a more in-depth review of its exposure to environmental and social risks in the next reporting period (FY24).

### Principle 8: Remunerate Fairly and Responsibly Recommendation 8.1

"The board of a listed entity should:

- (a) have a remuneration committee which:
  - (1) has at least three members, a majority of whom are independent directors; and
  - (2) is chaired by an independent director,

and disclose:

- (3) the charter of that committee;
- (4) the members of that committee; and
- (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings, or
- (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration for directors and senior executives is appropriate and not excessive."

Complies. The RemCo Charter states that the RemCo assists the Board in discharging its responsibilities with respect to the oversight of executive management performance and remuneration, executive management and organisation structure (including succession planning) and reviewing remuneration and benefits policies and practices. See above disclosure in relation to Recommendation 2.1 for details on the composition of the RemCo, meetings held during the reporting period and committee member attendance. The RemCo Charter, which sets out the objectives and responsibilities of the ARC, is available on the Company's website.

#### Recommendation 8.2

"A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives."

**Complies.** The Company's policies and practices regarding the remuneration of executive and non-executive Directors and the remuneration of other senior executives are disclosed in the Company's annual report.

#### Recommendation 8.3

"A listed entity which has an equity-based remuneration scheme should:

- (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and
- (b) disclose the policy or a summary of it."

Complies. The Company has a Securities Trading Policy, which is available on the Company's website. The policy provides that participants in any of the Company's equity-based remuneration schemes must not enter into transactions in associated products which operate to limit the economic risk of any securities that they hold in TASK, for example through the use of derivative or other hedge-related instruments.

## Principle 9: Additional Recommendations that apply only in certain cases

Recommendation 9.2

Meetings to be held at a reasonable place and time

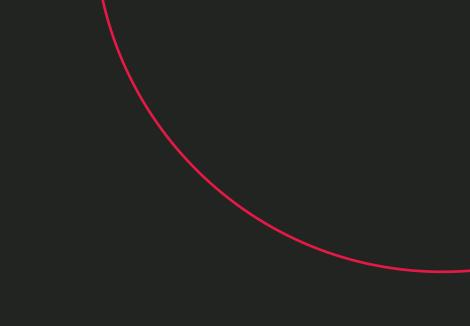
"A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time." Complies. The Company is established in New Zealand and held a hybrid (both in person and online) meeting of security holders in September 2022 to ensure shareholders were given the maximum opportunity to attend. It endeavours to ensure that it holds future meetings at a reasonable place and time to enable and support security holder participation.

#### Recommendation 9.3

External auditor attendance at AGM

"A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit."

Complies. The Company is established in New Zealand and held a meeting of security holders in September 2022 where its external auditor was in attendance. It intends to ensure that its external auditor attends future annual meetings.



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