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IP notice

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AROA at a Glance

Well established high-growth soft tissue regeneration company



Four product families

predominantly sold to US hospitals



AROA ECM™ platform

for new products, line extensions & enables AROA's tissue apposition platform



>US\$3b¹ TAM

for existing products



US Direct (AROA) and Commercial partner (TELA Bio™) sales



6 million+

AROA products applied in treating patients



>40

Peer Reviewed Publications



Regulatory Approvals

in 50 countries



Enivo™ Tissue Apposition Platform



~ 270

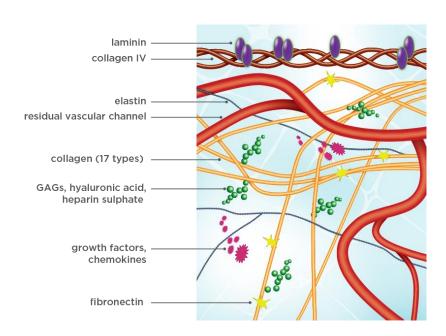
personnel²

- 1. Estimate of potential market size only. Idata, Soft Tissue Repair Market 2022; DRG Millennium Research data; Hernia Repair Devices, 2020; AROA management estimates; DRG Millennium Research, Breast Implants & Reconstructive devices, 2018.
- 3. AROA NZ & US employees.



AROA ECM – Structure & Biology for Regenerative Healing

Unique Extracellular Matrix (ECM) derived from ovine forestomach with proven tissue regeneration properties across multiple products¹⁻⁶





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PRESENTATIONS/
PUBLICATIONS

Endoform

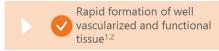
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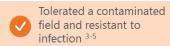
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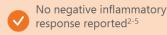
Myriad

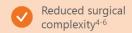
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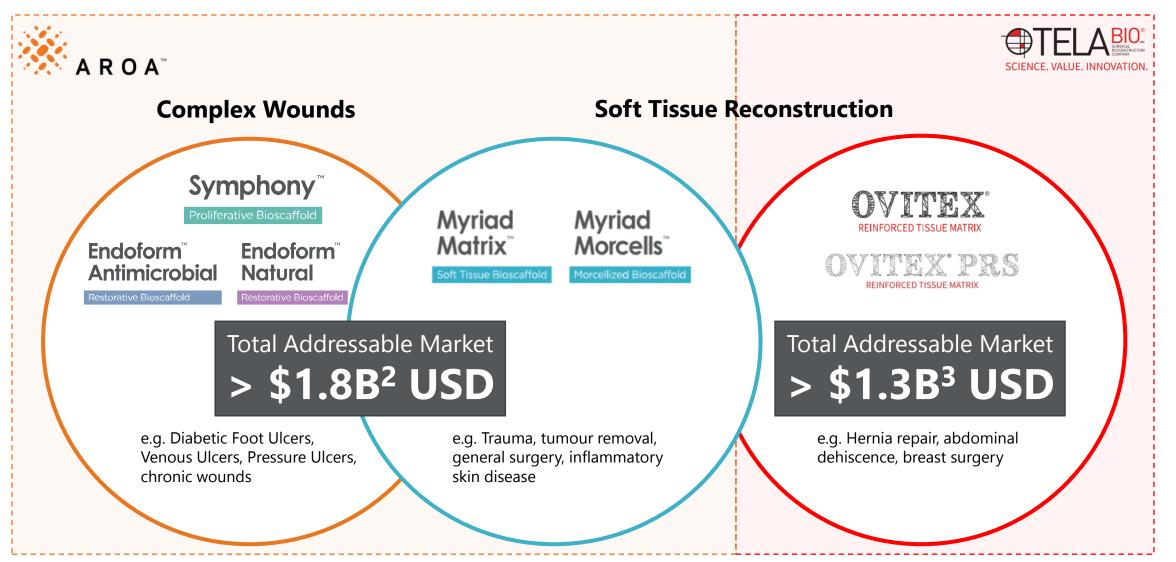








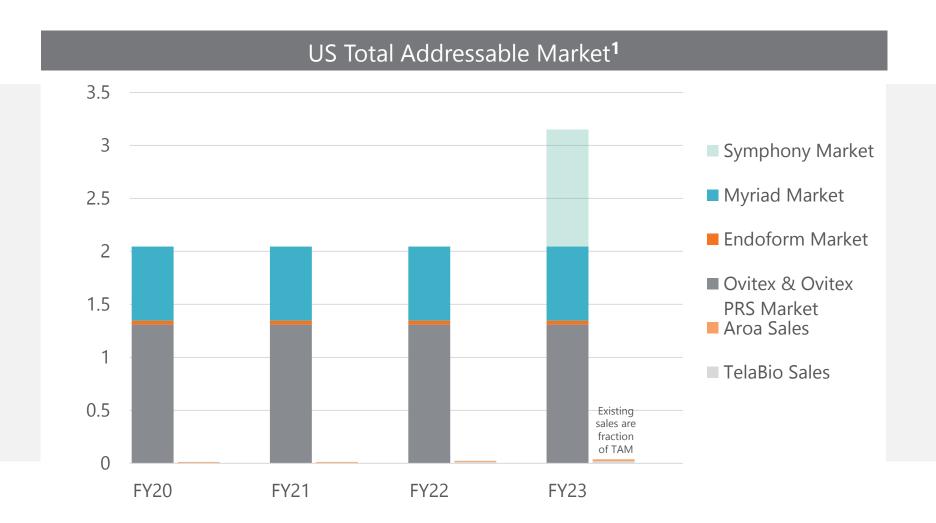
Substantial Growth Opportunities > \$3B¹ TAM



- 1. Estimate of potential market size only. Idata, Soft Tissue Repair Market 2022; DRG Millennium Research data; Hernia Repair Devices, 2020; AROA management estimates; DRG Millennium Research, Breast Implants & Reconstructive devices, 2018.
- 2. Idata, Soft Tissue Repair Market 2022. AROA management estimates.
- 3. DRG Millennium Research data; Hernia Repair Devices, 2020. DRG Millennium Research, Breast Implants & Reconstructive devices, 2018. OviTex and TELA Bio are trademarks of TELA Bio, Inc.



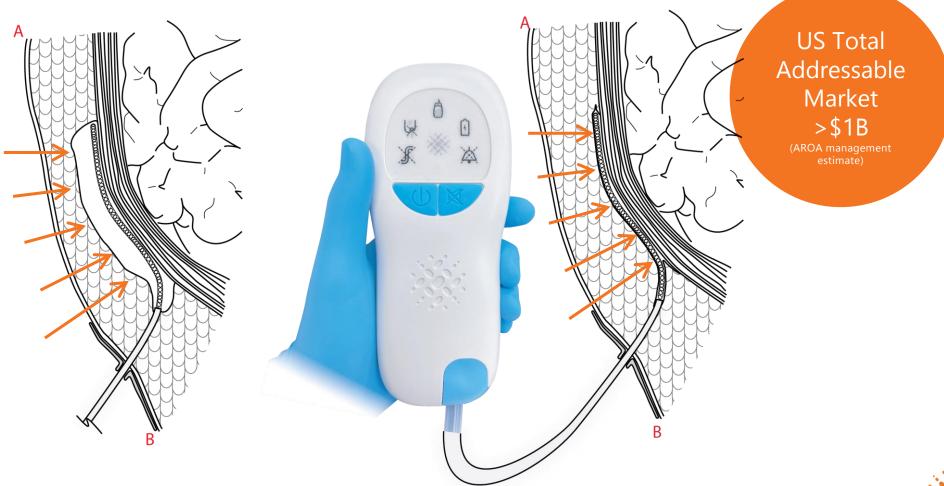
Substantial future opportunity



^{1.} Estimate of potential market size only. Idata, Soft Tissue Repair Market 2022; DRG Millennium Research data; Hernia Repair Devices, 2020; AROA management estimates; DRG Millennium Research, Breast Implants & Reconstructive devices, 2018.



Enivo¹ – Tissue apposition platform



1. New product platform, not yet available for sale. US regulatory clearance received to date only for certain components of the Enivo system.



FY23 Key Financial Results



NZ\$60.5m¹

Product Revenue vs.
Guidance² NZ\$60-62m
Total revenue ~ NZ\$63.4m¹



84%1

Product Gross Margin

vs. Guidance² 84%



NZ\$1.5m¹
Normalised EBITDA³

vs. Guidance² ~ breakeven

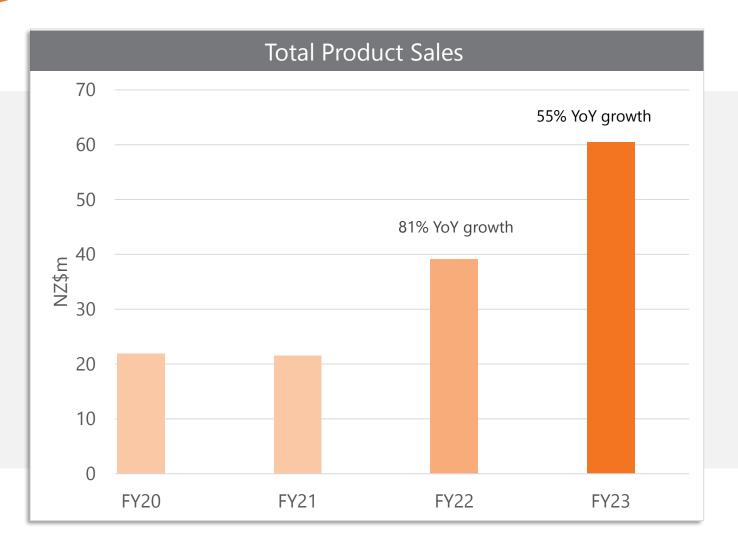


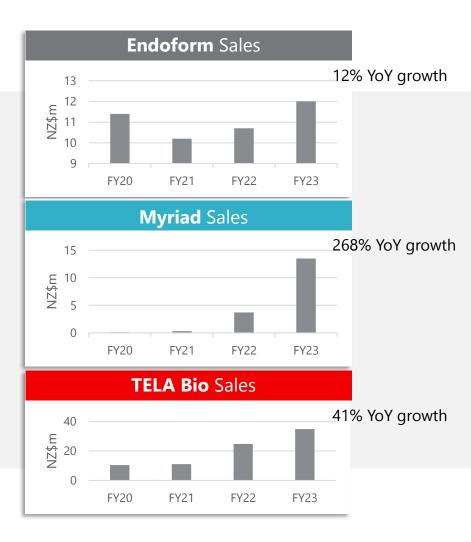
~NZ\$45m

Cash Balance

- 1. Presented on a reported basis.
- 2. Guidance was provided on a constant currency basis of U\$\\$0.62/NZ\$\\$1.00, representing the AROA group's ('Group') average U\$\\$/NZ\$\\$ exchange rate for H1 FY23. Constant currency removes the impact of exchange rate movements. On a constant currency basis actual Product revenues were NZ\$\\$60.4 million, Product Gross Margin was 84% and Normalised EBITDA was NZ\$\\$1.0 million.
- 3. Normalised EBITDA is non-conforming financial information, as defined by the NZ Financial Markets Authority, and has been provided to assist users of financial information to better understand and assess the Group's comparative financial performance without any distortion from one-off transactions. The impact of non-cash share-based payments expense and unrealized foreign currency gains or losses has also been removed from the Profit or Loss. This approach is used by Management and the Board to assess the Group's comparative financial performance. All references in this presentation to normalised EBITDA is as set out in this footnote.

Products sales

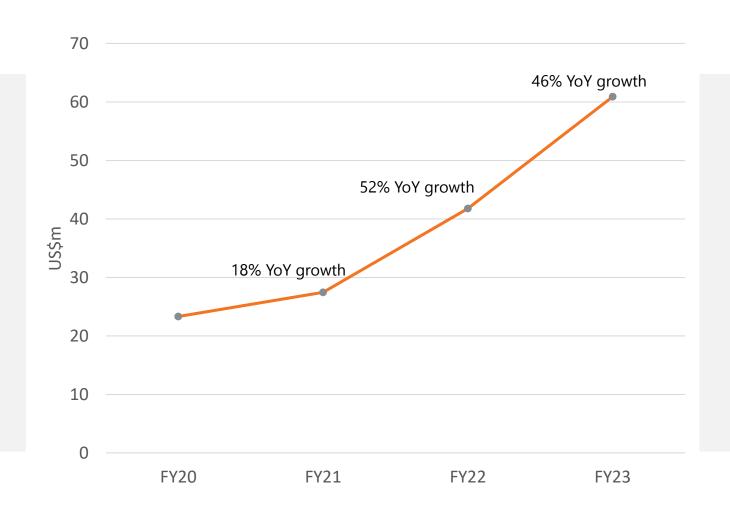








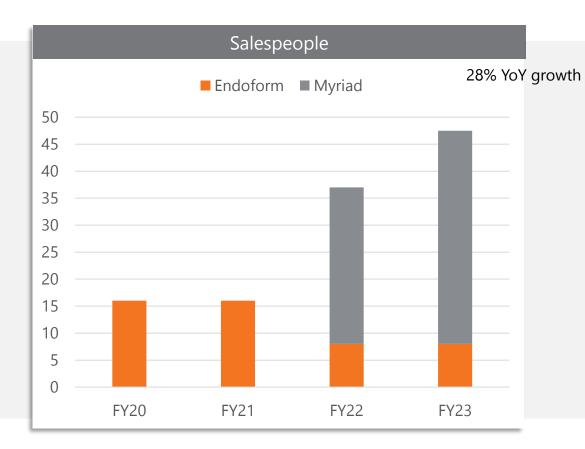
Total AROA ECM sales

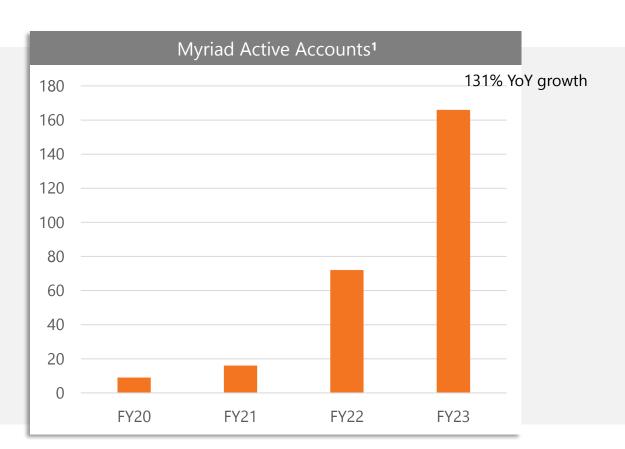


Aggregate sales by AROA and TELA Bio to customers. AROA receives ~ 27% of TELA Bio's net product sales of OviTex/OviTex PRS.



Sales expansion



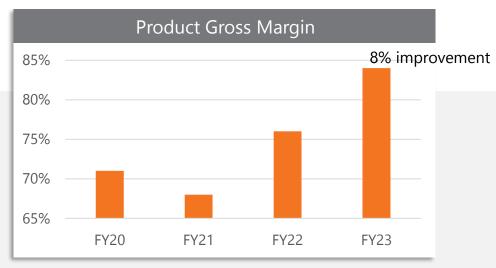




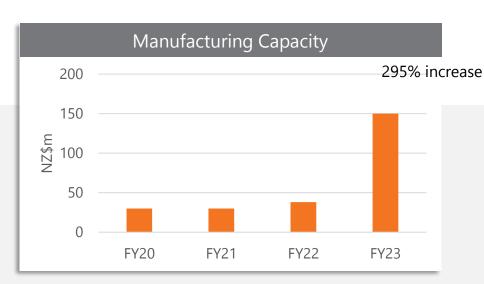




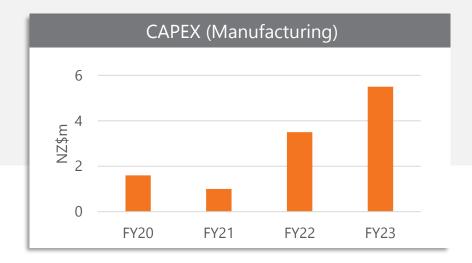
Manufacturing



Ongoing margin improvements



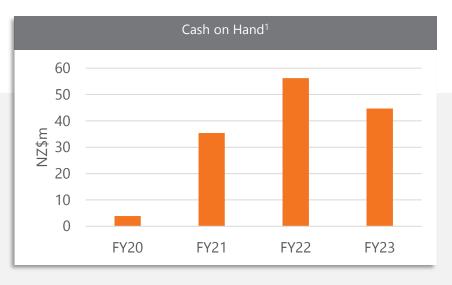
Expanded capacity

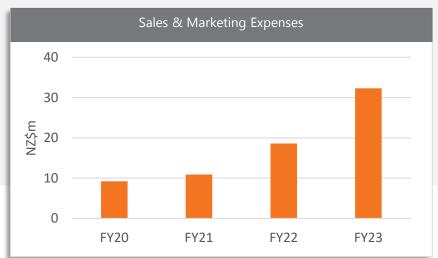


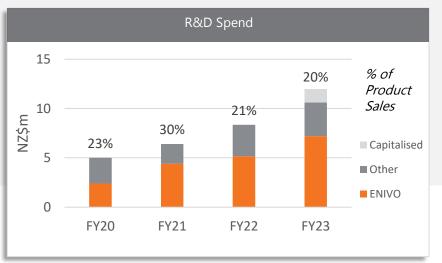
Investment in plant & equipment



្សាំ Use of Funds



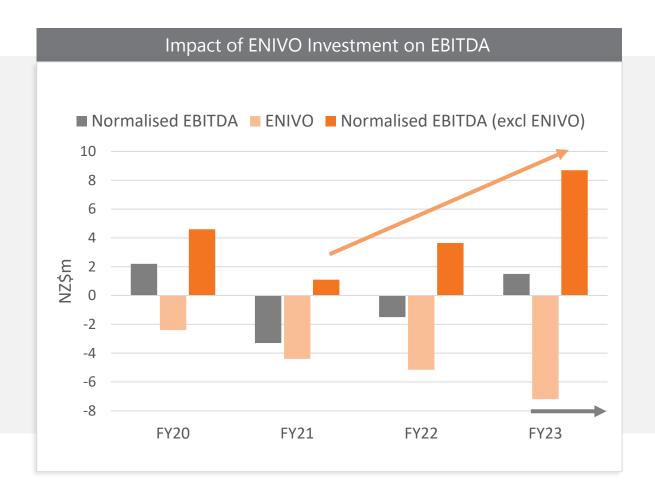








Investing to transform clinical outcomes



- Business highly profitable setting aside large investment in ENIVO (orange bars)
- Sacrificing short-term profitability for longer term competitive advantage & profit
- ENIVO offers unique opportunity to develop new tissue apposition category, exploit synergies with existing AROA ECM products & elevate clinical engagement / share of voice
- ENIVO TAM > US\$1B (management estimates)
- Leverages existing sales force and enhances sales productivity



Additional highlights

- Myriad sales major growth driver: Myriad Matrix™ &, Myriad Morcells™ (FY23 233% YoY growth), with Myriad Morcells Fine launched in May '23.
- Symphony™: Launched SAWC Spring (April '23) into changing outpatient reimbursement landscape.
- **US GPOs:** Recent Premier contract adds to existing Vizient, HealthTrust & Acension contracts to provide >95% coverage of US hospitals.
- Myriad MASTRR Clinical Registry: 156 patients recruited, 4 sites targeting 300 patients & 10 sites over a three-year period.
- FDA 510K clearance: for Enivo™ pump and catheter, key components of the Enivo Tissue Apposition Platform.
- **TELA Bio:** CY22 result of US\$41m (vs US\$29m pcp) represents 41% growth, and CY23 guidance of US\$60-65m (vs US\$41.4m pcp) represents 45-57% growth. ~US\$46.4 million net proceeds for underwritten public offering to support its ongoing commercial expansion and other general corporate activities.¹



FY24 Guidance¹



NZ\$72-75m

Product Revenue (YoY CC

growth 25 – 30%) Total revenue ~ NZ\$73-76m



85%Product Gross Margin



NZ\$1-2m
Normalised EBITDA

1. All guidance is presented on a constant currency ('CC') basis using a NZ\$/US\$ exchange rate of 0.65, compared to the average exchange rate of 0.62 in FY23. Constant currency removes the impact of exchange rate movements. Guidance is also subject to there being no material decline in US medical procedure numbers or sustained disruption to AROA's manufacturing or transportation activities and TELA Bio delivering on its CY23 revenue guidance of US\$60-65 million.



Financial outlook¹- Revenue growth & profitability

	C	Constant Currency @ US\$0.62				Guidance @ US\$0.65c	
	2022	2023		2024		2024	FY24+3 years
	NZ\$m	NZ\$m	YOY %	NZ\$m	YOY %	NZ\$m	% of revenue
Product revenue	43.8	60.4	38	76 – 79	25 -30	72 – 75	25%+ YoY growth
Total revenue	44.4	61.5	38	77 – 80	25 -30	73 – 76	
Gross profit	35.0	51.6	47	65 - 68		62 – 65	Increasing from 85% towards 88%
Product gross margin %	79%	84%	5%	85 - 86%	1-2%	85%	
Normalised selling and administrative expenses ²	(29.9)	(45.4)	52				Decreasing from ~75% towards 50%
Research and development	(8.4)	(10.6)	27				Decreasing from ~15% towards 10%
Total normalised operating expenses	(38.2)	(56.1)	47	(68 - 70)	21 – 25	(66 – 68)	Decreasing from ~85% towards 60%
Normalised EBITDA	1.1	1.1	-	3 – 4		1 – 2	Increasing beyond 20%

- FY24 revenue growth of 25–30%, with Myriad the key driver
- Guidance assumes FX headwinds (US\$ 0.65 vs 0.62)
- Average sales rep productivity increasing ~ 75%
- Operating expenses increase ~ 21– 25%, driven by annualisation of direct sales team, commissions increasing in line with sales & greater investment in G&A to support scaling the business
- EBITDA positive with expectation to substantially improve beyond FY24

1. This slide contains forward-looking information and Management's opinions. Actual results, performance or achievements may differ materially from those expressed or implied in forward looking statements and statements of opinion. FY24 Guidance is subject to there being no material decline in US medical procedure numbers or sustained disruption to AROA's manufacturing or transportation activities and TELA Bio delivering on its CY23 revenue guidance of US\$60-65 million.

FY24 Catalysts & Milestones



AROA Sales Momentum

Major growth driver. Myriad Morcells Fine adds new opportunity to the portfolio



TELA Bio Sales Momentum

Sales team expansion, increasing adoption



Symphony Product Launch

Well suited to evolving reimbursement landscape



Enivo

Parallel initiatives being progressed to expedite FDA clearance







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