

# **INVESTOR ROADSHOW**

6 - 7 July 2023

CEO's 100-Day Plan

ASX Code: AMI





#### FORWARD LOOKING STATEMENTS

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#### Non-IFRS Financial Information

The Company results are reported under International Financial Reporting Standards (IFRS). This presentation also includes non-IFRS information including EBITDA. The non-IRFS information has not been subject to audit or review by the Company's external auditor and should be used in addition to IFRS information.

This presentation has been authorised for release to the ASX by the Managing Director and CEO of Aurelia Metals.



### **ABOUT ME**



- A Bachelor of Engineering (Mining Hons) and a Masters in Applied Finance and Investment with more than 30 years experience across a broad range of commodities, geographies and operations, both mining and downstream.
- Most recent appointment was at OZ Minerals as the Strategy and Growth Executive which included organic and inorganic growth options for Exploration and Operations, Sales and Marketing, Mergers and Acquisitions, and working with Management and the Board to develop the long-term strategy and aspirations of OZ Minerals.
- 27 years at BHP prior to OZ Minerals and held senior appointments including General Manager, Asset President, Global Technical Officer and President of Joint Ventures across small and large operations.
- Throughout my career I have been heavily involved in building and developing businesses and people, managing business turnarounds, transformations and creating value for stakeholders.

"My initial impressions of Aurelia have been extremely positive.
I'm excited to lead a team of consummate, dedicated
professionals focused on unlocking the Company's enormous potential."



## **CEO'S 100-DAY PLAN**

#### Roadmap to unlock significant shareholder value

# \*Complete

# CEO's 100-Day Plan \*Active Now

#### **ACCELERATE**

#### REPLICATE

- Returned operations to cash generation
- Working Smarter Program delivers efficiencies
- ✓ Transitioned Hera to C&M
- Federation Development Consent received
- Federation optimisation to protect from capital escalation
- Business funded to deliver growth
- Finalised contract mining to owner operator at Peak

- Finalise revised Vision and Strategy
- Continue hitting operational targets strengthening balance sheet
- Remobilise Redpath and set Federation up for success
- Commence Peak improvement program targeting 2<sup>nd</sup> quartile unit costs to increase margin
- Plan exploration to grow Resources and Reserves at Peak, Federation, Great Cobar, New Cobar and Queen Bee
- Design the Cobar Province 'hub and spoke' model to fill the Peak and Hera plants (chasing 1.3Mt production)
- Management changes to deliver plans

- Implement Cobar Province model to unlock superior value from significant resources and infrastructure
- Deliver Federation Project into production on time, under budget
- Assess strategic partnerships to accelerate growth options – companies hungry for critical metals exposure and offtake
- Company re-finance options
- Fill the talent pipeline to deliver through culture of high performance
- Fill the Peak and Hera Hubs
- Resourcing up options to compete for the next best economic project

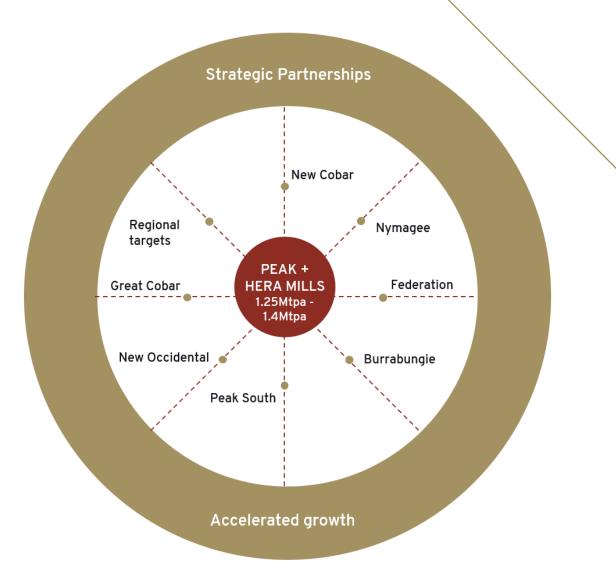
- Step out to a new Province using the model implemented in the 'Accelerate' phase
- Continue organic growth within highly mineralised tenements
- Continue assessing options to grow, such as JVs, mergers and acquistions etc.



# **COBAR PROVINCE MODEL**

#### Maximising use of assets and strategic value

- Hub and spoke model designed to fill the mill to maximum throughput at Peak and optimise use of Hera
- Options to accelerate organic and inorganic growth using Strategic Partnerships wanting exposure to critical minerals:
  - exploration, development and operation
  - minority interest asset investments
  - Joint Ventures, or
  - tolling options
- Commercial mindset brought to all options





# FINANCE PACKAGE

#### Facilities now in place to deliver future growth

- US\$24M Loan Note Advance Agreement (**Loan Note Advance**) undrawn, but may contribute to funding the construction of the Federation Project; and
- A\$65M Performance Bond Facility (Bond Facility) to provide rehabilitation bonding
- Highly competitive funding with no establishment fees
- Four-year term extends maturity beyond planned Federation steady-state production
- No requirement to draw the Loan Note Advance at financial close minimises near term interest costs
- Repayment profile biased to the second half of the facilities
- No penalties or restrictions on early repayment
  - No financial covenants. Includes an undertaking to maintain a ratio of future concentrate deliveries to the balance of amounts outstanding on the Facilities



# HIGHLY EXPERIENCED BOARD AND REFRESHED MANAGEMENT TEAM

#### Focused on releasing the significant value inherent in the Aurelia portfolio

#### **New Executive Management**



**Bryan Quinn** Managing Director and Chief Executive Officer

- 30 years experience across a broad range of commodities, geographies and operations, both mining and downstream
- Most recent appointment was at OZ Minerals as the Strategy and Growth
- Prior to OZ Minerals, Mr Quinn worked at BHP for over 27 years and held several senior appointments including General Manager, Asset President, Global Technical Officer and President of Joint Ventures across small and large operations



Martin Cummings Chief Financial Officer

- Appointed Chief Financial Officer in December 2022
- Mr Cummings is a highly qualified mining executive with over 25 years of financial, commercial, treasury and investor relations experience
- Previously held the position of General Manager Investor Relations with major Australian gold producer, Evolution Mining. Also held General Manager positions leading Evolution Mining's commercial, treasury and project approvals teams



Andrew Graham

GM Growth

- Appointed General Manager Growth in March 2022 and was named Interim Chief Executive Officer in November the same year
- Mr Graham is a Mining Engineer and finance graduate with more than 25 years of experience
- Previously established consulting business OCTAL Strategic, as well as holding a range of executive and senior positions at MMG, OZ Minerals, Zinifex and BHP

#### **Board of Directors**



Peter Botten, AC, CBE Non-Executive Chairman

- Appointed Non-Executive Director (NED) in September 2021 and Non-Executive Chairman in November 2021
- Previously Managing Director of Oil Search for 25 years and NED of AGL from 2016 to 2022 (and Non-Executive Chairman from 2021 to 2022)
- Currently Non-Executive Chairman of Conrad Asia Energy and NED of Karoon Energy



Susie Corlett Non-Executive Director

- Appointed NED in October 2018
- Currently NED of Mineral Resources and Iluka Resources, Trustee of the AusIMM Education Endowment Fund



**Bruce Cox** Non-Executive Director

- Appointed NED in September 2022
- Previously Managing Director of Rio Tinto Diamonds, CEO of Pacific Aluminium, and Managing Director of Rio Tinto Aluminium Pacific Operations
- Currently NED of Aluminium Bahrain and Ajlan & Bros Holding Group Abilitii



Helen Gillies Non-Executive Director

- Appointed NED in January 2021
- Previously NED at the Red Flag Group and General Manager (Risk) and General Counsel at Sinclair Knight Merz
- Currently NED of Yancoal Australia, Bankstown and Camden Airport and Monadelphous Group



**Paul Harris** Non-Executive Director

- Appointed NED in December 2018
- Previously Managing Director, Head of Citi Metals and Mining and prior Merrill Lynch for 11 years
- Currently Non-Executive Chairman of Highfield Resources, Aeon Metals and Koonenberry Gold



Bob Vassie Non-Executive Director

- Appointed NED in January 2021
- Previously Managing Director and CEO of St Barbara and Inova Resources (formerly Ivanhoe Australia)
- Currently Non-Executive Chairman of Ramelius Resources and Independent NED of Federation Mining





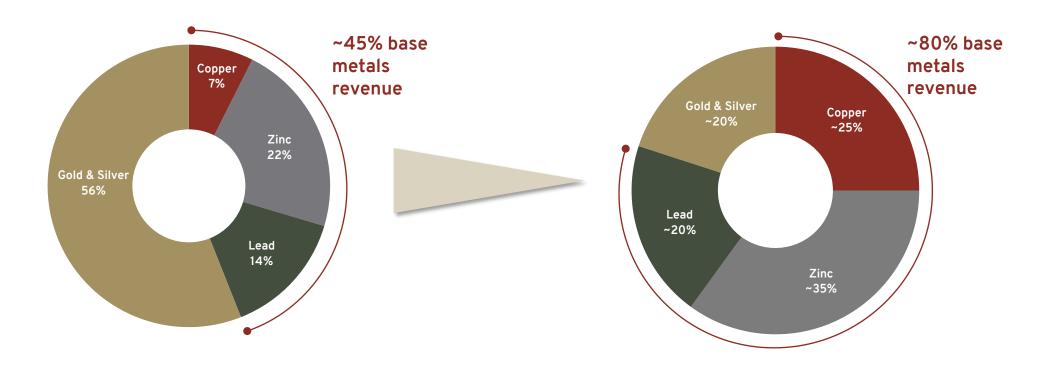
# AURELIA METALS INVESTOR ROADSHOW

# **AURELIA METALS - TODAY AND THE FUTURE**

Aurelia positioned to reweight business towards base metals production with substantial precious metals credits

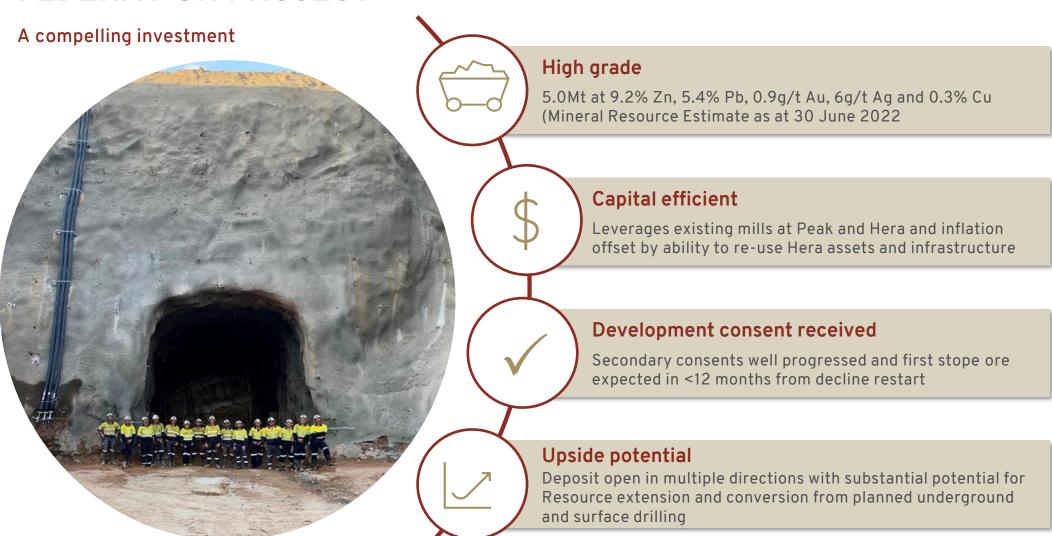
Actual FY22A Revenue Mix by Commodity

Illustrative Future Revenue Mix by Commodity





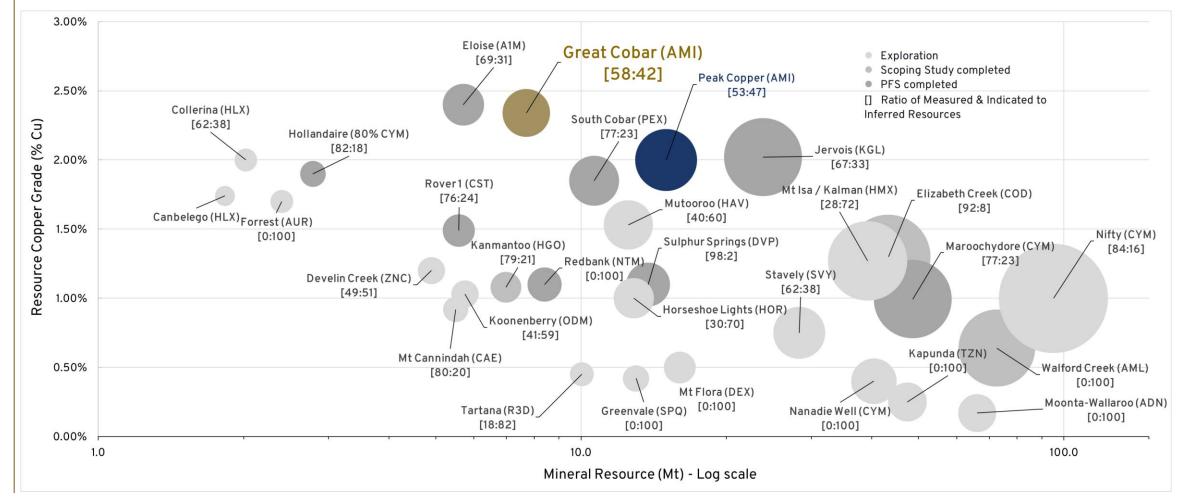
# **FEDERATION PROJECT**





#### COPPER DEVELOPMENT PEER COMPARISON

One of the highest grade undeveloped copper Resources in Australia<sup>1</sup>







# **RESOURCE POTENTIAL**

Recent results highlight the value of the tenement package

Silver Copper

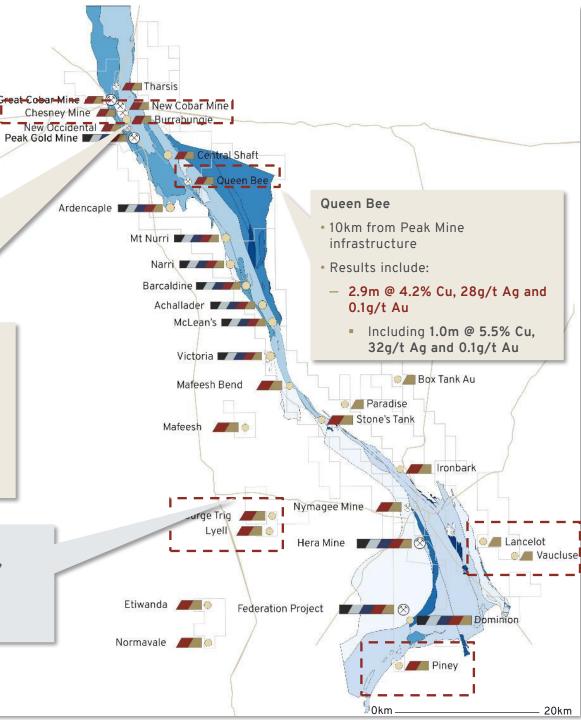
#### **Chesney East Gold Lens**

- 10m from existing underground development
- Results include:
- 9.0m @ 21.9g/t Au and 0.4% Cu
- Including 3.0m @ 61.9g/t Au and 0.2% Cu

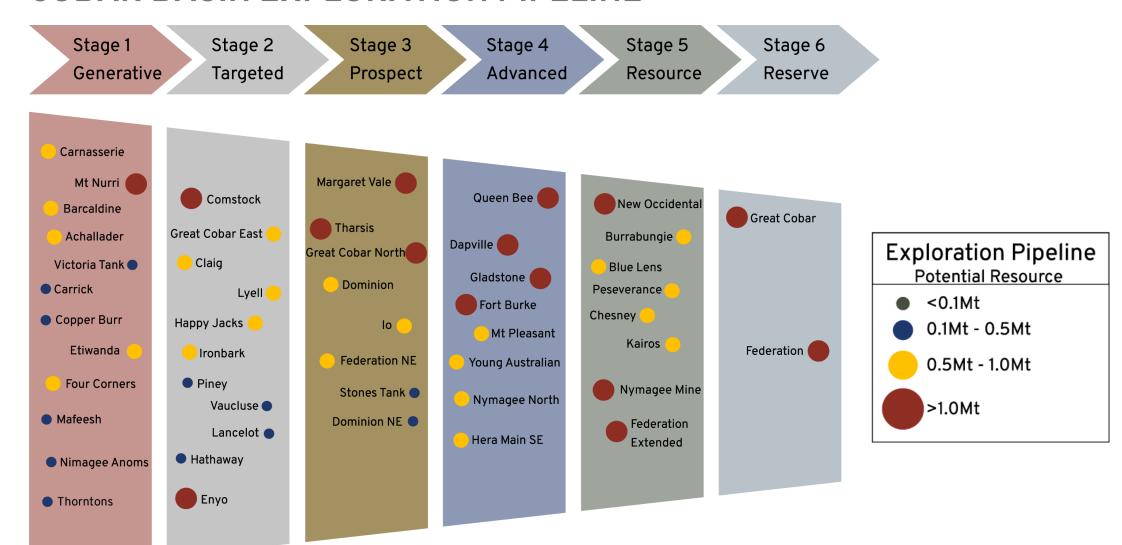
#### **Burrabungie (Chesney South)**

100m from existing underground development

- Results include:
- 16.0m @ 1.9% Cu
- Including 2.0m @ 3.4% Cu
- And 2.0m @ 3.6% Cu
- Pole-Dipole IP survey at Lancelot, Vaucluse, Piney and Lyell-Burge Trig
- All four contain high chargeability levels

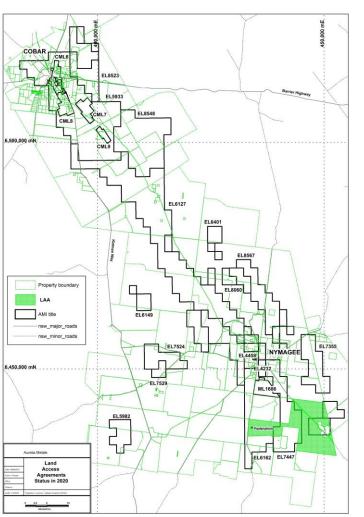


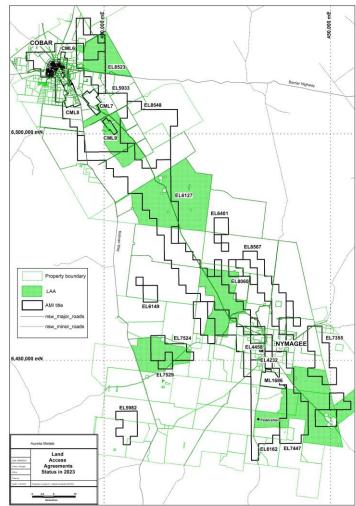
# COBAR BASIN EXPLORATION PIPELINE



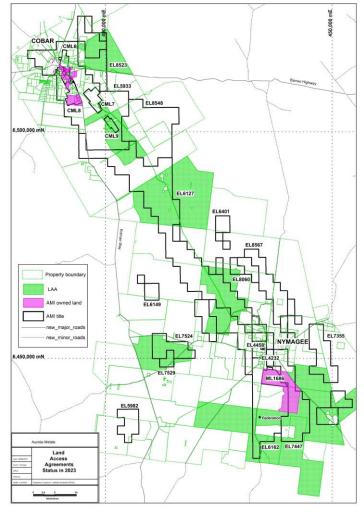


# LAND ACCESS AREAS





#### **AURELIA OWNED AREAS: 2023**



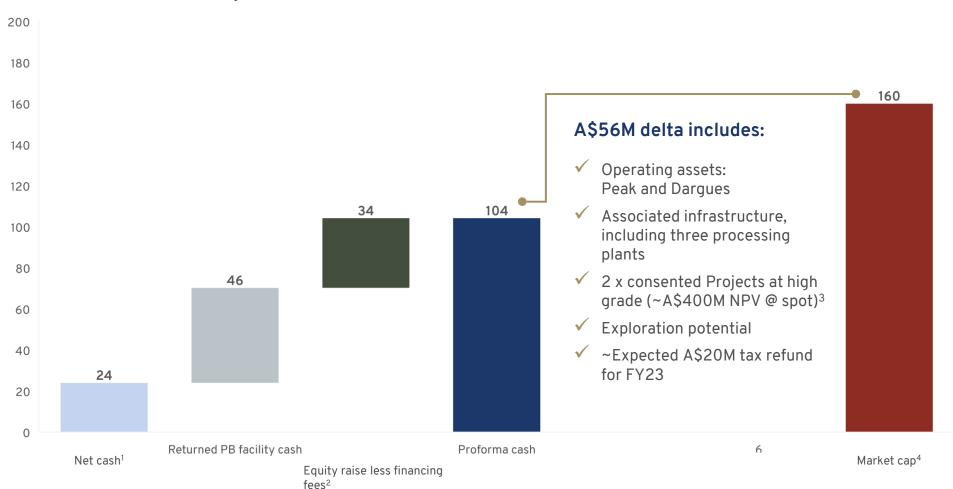


LAND ACCESS AREAS: 2023



# IMPLIED VALUE VERSUS MARKET CAP

#### Non-cash assets valued at just A\$56M



- 1. Net cash balance as of 31 March 2023. Cash on hand A\$39.M less balance of term loan A\$8.6M and equipment loans A\$6.7M.
- 2. Financing arrangements net of equity raise fees and debt fees.
- See ASX announcement on 31 May 2023 'Federation Financial and Equity Raise' and ASX announcement on 10 October 2022 'Federation Feasibility Study and Company Update'.
- 4. Post completion of Retail Entitlement Offer. Calculated using the closing price of AMI on 4 July 2023 of at \$0.095/sh.



# **INVESTMENT HIGHLIGHTS**





# **APPENDICIES**



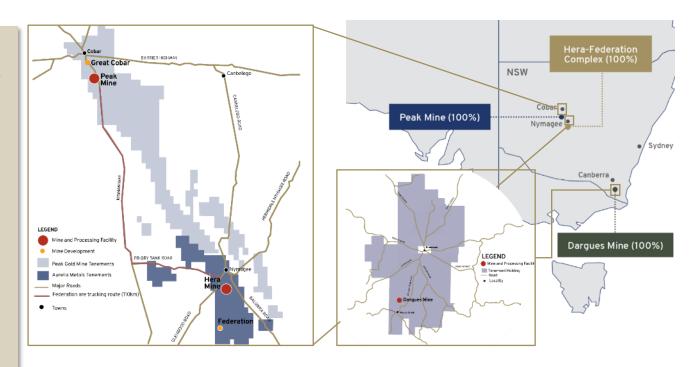




# **AURELIA SNAPSHOT**

## Established production | Capital efficient growth projects | Strategic Cobar Basin infrastructure

- 3 x operating, base and precious metals mines with 1.25Mtpa of processing capacity (only 550ktpa currently utilised) and substantial infrastructure across the Cobar Province
- 2 consented, capital efficient, high-grade base metals development projects, leveraging the Peak (800ktpa) and Hera (450ktpa) processing plants
- 1,931km<sup>2</sup> of highly prospective exploration tenements around Cobar and Braidwood
- Portfolio reweighting towards base metals with gold production offering a natural hedge



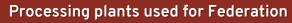
Mineral Resources 29Mt @ 1.3g/t Au, 1.3% Cu, 2.5% Zn, 1.6% Pb, 10g/t Ag Ore Reserves 5.7Mt @ 1.9g/t Au, 0.7% Cu, 4.7% Zn, 3.1% Pb, 10g/t Ag



# **AURELIA PORTFOLIO**

Two producing Assets with strategic infrastructure set to support development of two compelling, base metals projects

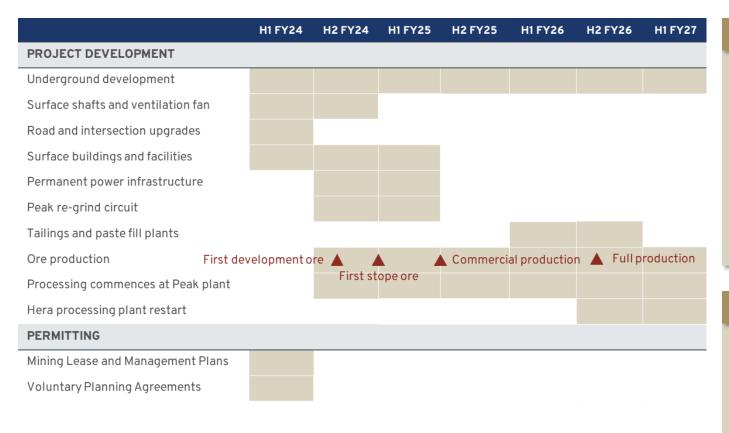
	Es	stablished Production Ba	Near-Term Development		
	Peak (North and South)	Hera	Dargues	Federation	Great Cobar
			70000		
Ownership	100%	100%	100%	100%	100%
Status	Operational	Care and Maintenance	Operational	Development Consent Granted	Development Consent Granted
Products	Cu, Zn, Pb, Au, Ag	Zn, Pb, Au, Ag	Au	Cu, Zn, Pb, Au, Ag	Cu, Au
Region	Cobar Basin, NSW	Cobar Basin, NSW	Braidwood, NSW	Cobar Basin, NSW	Cobar Basin, NSW
Mine Life	~8 years -		~1.5 years	8-year initial production life <sup>1</sup>	5-year initial production life <sup>2</sup>
Plant Capacity / Processing	800ktpa 450ktpa		415ktpa	Ore to be processed at existing Peak then Hera plants	Ore to be processed at existing Peak plant





## FEDERATION PROJECT TIMELINE

#### Less than 12 months to first stope ore production



#### Capital works

- Design and planning for next stage of site development works commenced
- Execution planning for Peak Mine process plant additions underway
- Ventilation shafts construction planning in progress
- Procurement underway for upgrades to local roads for ore transport

#### Mine development

- Decline development to resume early FY24
- Mine development contractor remobilising to site



# **COPPER DEVELOPER PEER COMPARISON**

Company	Ticker	Project	Resource (Mt)	Grade (% Cu)	Contained Copper (Mt)	Reference	
AIC Mines	A1M	Eloise (A1M) [69:31]	5.7	2.40%	0.137	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02628317-6A1135146?access_token=83ff96335c2d45a094df02a206a39ff4	
Andromeda Metals	ADN	Moonta-Wallaroo (ADN) [0:100]	66.1	0.17%	0.114	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02600788- 2A1414947?access_token=83ff96335c2d45a094df02a206a39ff4	
Aeon Metals	AML	Walford Creek (AML) [0:100]	72.6	0.64%	0.465	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02643714- 2A1437555?access_token=83ff96335c2d45a094df02a206a39ff4	
Auris Minerals	AUR	Forrest (AUR) [0:100]	2.4	1.70%	0.041	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02559242-6A1106305?access_token=83ff96335c2d45a094df02a206a39ff4	
Cannindah Resources	CAE	Mt Cannindah (CAE) [80:20]	5.5	0.92%	0.051	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02582751- 2A1406226?access_token=83ff96335c2d45a094df02a206a39ff4	
Coda Minerals	COD	Elizabeth Creek (COD) [92:8]	43.3	1.30%	0.563	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02631483-6A1136448?access_token=83ff96335c2d45a094df02a206a39ff4	
Castile Resources	CST	Rover 1 (CST) [76:24]	5.6	1.49%	0.083	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02625665-641133851?access_token=83ff96335c2d45a094df02a206a39ff4	
		Nifty (CYM) [84:16]	95.1	1.00%	0.940	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02628312-6A1135147?access_token=83ff96335c2d45a094df02a206a39ff4	
Constitute Madala		Maroochydore (CYM) [77:23]	48.6	0.99%	0.483		
Cyprium Metals	CYM	Nanadie Well (CYM) [0:100]	40.4	0.40%	0.162		
		Hollandaire (80% CYM) [82:18]	2.8	1.90%	0.053		
Duke Exploration	DEX	Mt Flora (DEX) [0:100]	16.0	0.50%	0.080	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02543740- 2A1386194?access token=83ff96335c2d45a094df02a206a39ff4	
Develop Global	DVP	Sulphur Springs (DVP) [98:2]	13.8	1.10%	0.151	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02628223-6A1135096?access token=83ff96335c2d45a094df02a206a39ff4	
Havilah Resources	HAV	Mutooroo (HAV) [40:60]	12.5	1.53%	0.192	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02613329- 2A1420752?access token=83ff96335c2d45a094df02a206a39ff4	
Hillgrove Resources	HGO	Kanmantoo (HGO) [79:21]	7.0	1.08%	0.075	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02638481- 2A1434335?access_token=83ff96335c2d45a094df02a206a39ff4	
	HLX	Collerina (HLX) [62:38]	2.0	2.00%	0.040	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02631413-6A1136420?access_token=83ff96335c2d45a094df02a206a39ff4	
Helix Resources		Canbelego (HLX)	1.8	1.74%	0.032	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02675645-6A1153947?access_token=83ff96335c2d45a094df02a206a39ff4	
Hammer Metals	НМХ	Mt Isa / Kalman (HMX) [28:72]	39.2	1.27%	0.498	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02663492-6A1149053?access token=83ff96335c2d45a094df02a206a39ff4	
Horseshoe Metals	HOR	Horseshoe Lights (HOR) [30:70]	12.9	1.00%	0.129	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02641703-6A1139999?access_token=83ff96335c2d45a094df02a206a39ff4	
KGL Resources	KGL	Jervois (KGL) [67:33]	23.8	2.02%	0.481	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02598438-2A1413853?access_token=83ff96335c2d45a094df02a206a39ff4	
Odin Metals	ODM	Koonenberry (ODM) [41:59]	5.8	1.03%	0.059	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02626415- 2A1427990?access token=83ff96335c2d45a094df02a206a39ff4	
Peel Mining	PEX	South Cobar (PEX) [77:23]	10.6	1.85%	0.197	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02623894-6AI133009?access token=83ff96335c2d45a094df02a206a39ff4	
R3D Resources	R3D	Tartana (R3D) [18:82]	10.0	0.45%	0.045	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02629671- 2AI429880?access token=83ff96335c2d45a094df02a206a39ff4	
NT Minerals	NTM	Redbank (NTM) [0:100]	8.4	1.10%	0.092	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02576169-6AI1128707access token=83ff96335c2d45a094df02a206a39ff4	
Superior Resources	SPQ	Greenvale (SPQ) [0:100]	13.0	0.42%	0.055	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02592273- 2A1410463?access_token=83ff96335c2d45a094df02a206a39ff4	
Stavely Minerals	SVY	Stavely (SVY) [62:38]	28.3	0.75%	0.212	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02632377-6Al136792?access token=83ff96335c2d45a094df02a206a39ff4	
Terramin Australia	TZN	Kapunda (TZN) [0:100]	47.4	0.25%	0.119	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02551270- 2A1389757?access_token=83ff96335c2d45a094df02a206a39ff4	
Zenith Minerals	ZNC	Develin Creek (ZNC) [49:51]	4.9	1.20%	0.059	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02625357-6AI133664?access_token=83ff96335c2d45a094df02a206a39ff4	
		Great Cobar (AMI) [58:42]	7.7	2.34%	0.180	https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02580065-	
Aurelia Metals	AMI	Peak Copper (AMI) [53:47]	15.0	2.00%	0.300	2A1404796?access_token=83ff96335c2d45a094df02a206a39ff4	

